Denton County, Texas

Operating Budget

Fiscal Year 2012-2013

Photo on cover provided courtesy of:

Tom Reedy

Denton County, Texas
OPERATING BUDGET
FY 2012 - 2013

The Denton County
Commissioners Court

Donna Stewart
Budget Officer

James Wells
County Auditor

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DENTON COUNTY
2012 – 2013 OPERATING BUDGET
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Denton County Budget Office

Donna Stewart, Budget Officer

November 18, 2012

The Honorable County Judge and County Commissioners:

I am pleased to present the Operating Budget for Fiscal Year 2013. The budget was adopted by the Commissioners Court on Tuesday, September 4, 2012 in accordance with all statutory requirements and will be used as the financial and management control device of the County from October 1, 2012 through September 30, 2013.

Budget Process

The budget process began in February when the Commissioners Court approved guidelines, goals and objectives for departments to utilize while preparing their budget requests. Priorities included: working together to keep a balanced budget; taking action to avoid impacts later; attempting to protect our valued employees; attempting to retain public services as best we can during a time of economic uncertainty; and protecting our ability and capacity to operate in future years.

Departments began preparing their initial budget requests beginning in early March and submitted them in April. The Budget Office prepared a Recommended Budget that was presented to the Commissioners Court in early July. The Recommended Budget included reductions of departmental budget requests by over $4 million which was necessary to maintain the established goals and priorities while maintaining the lowest possible tax rate.

The Commissioners Court held budget hearings in July and August when the proposed budget was finalized. All meetings were posted in accordance with the Open Meetings Act for public participation. A separate public hearing on the proposed budget was held on September 4, 2012 at 10:00am where the budget and tax rate were adopted following the public hearing. The Commissioners Court approved the effective tax rate which equates to a 1.155% tax rate increase.

Ad Valorem Taxes

Existing property values for the average homeowner in Denton County decreased, by an average of .53% in tax year 2012 (Fiscal Year 2013) and the overall tax roll increased by $1.1 billion. The Commissioners Court approved a slight increase above the effective tax rate, which is the rate that will bring in the same amount of tax dollars on properties that were taxed in both fiscal years. New property that was added to the roll for the first time in FY 2013 generated approximately $3.053 million. Additional tax revenues from supplements to the tax roll are estimated at approximately $900,000. The slight tax increase for debt service payments will generate an estimated $2 million.

Joseph A. Carroll Building, Denton County Administration 401 W. Hickory, Suite # 609 Denton, TX 76201
Metro 940.349.3060 Fax 940.349.3061

Other Revenue Changes

Denton County's expected budgetary revenues for 2012 did not vary significantly from the original budget estimates with a few exceptions. Motor vehicle registration revenues are anticipated to increase by approximately $500,000 due to the recent increase in new vehicle sales. Fees are increasing by $1.1 million, primarily due to the implementation of the County Clerk's Records Archive Fee and due to smaller increases in tax collection fees and District Clerk filing fees. Fines are expected to decrease by approximately $80,000 due to continuing lower annual collections. Interest earnings continue to decline by approximately $200,000 due to low interest rates established by the Federal Reserve Bank.

Expenditure Changes

The total budget for FY2013 is $210,522,423, which represents an 8.15% increase over the FY2012 budget. The primary focus for the FY2013 budget process was to fund only the required services and to only increase the tax rate for voter approved debt payments for building and road projects.

The Commissioners Court approved a 2.5% salary increase for all eligible employees and officials for a total impact of approximately 2.2 million. A total of 19 new positions were requested by departments and a total of seven and one-half (7.5) were approved. Health insurance costs continue to increase resulting in an impact to the budget of approximately $1.9 million. Funds are being transferred from the Capital Replacement reserves in order to increase the contingency line item for anticipated shortages for various building projects that are either in the land purchase, design and/or bid stage. Preliminary architect estimates indicate that there may be shortage in the project budgets for a few of the facilities due the recent improvement in the economy. Other increases have been included for gasoline and utilities, microfilm expenses and court- ordered expense line items. Debt service payments for voter approved projects are increasing by just over $2 million due to the recent issuance of debt for various technology, building and road projects. Other changes include reductions in library funding, contract labor expense, building maintenance, and social service agency funding.

The following table shows a comparison of the funds in the adopted budget:

Fund	2012 Budget	2013 Budget	Variance	% Change
General Fund	$121,042,172	$125,668,519	$4,626,347	3.82%
Road and Bridge Fund	$12,183,218	$12,218,162	$34,944	0.29%
Other Special Revenue Funds	$21,925,765	$23,361,228	-$367,735	-1.68%
Debt Service Fund	$41,346,414	$43,353,440	$2,007,026	4.85%
Capital Replacement Fund	$5,509,447	$5,921,074	$411,627	7.47%
Total All Funds	**$202,007,016**	**$210,522,423**	**$6,712,209**	**3.32%**

Financial Stability

Denton County remains extremely strong financially as reflected in the Moody's Investor Services, Inc. and Standards and Poor's bond rating of Denton County. Both agencies increased our rate in 2008 with Moody's Investor Services Inc. increasing from Aa1 to Aaa and Standards and Poor's increasing from AA- to AAA which is the highest possible rate. This rating system is given to borrowers with the strongest ability to repay the debt. The rating agencies look at a variety of factors when rating the county including population growth, economic climate, financial stability, tax base expansion and diversification, coupled with sound management practices and polices in place and the balance of reserve funds. This rating was reaffirmed with our most recent debt issue, which is great news to taxpayers because it provides for lower interest rates on borrowed money for the county. Unallocated fund balance has been budgeted in FY 2013 at an estimated amount of $42 million, representing approximately 20% of budgeted expenses. An increase in fund balance over the past several years is the result of strong recommendations from our bond rating agencies. These reserve funds are also necessary to fund expenditures for the first three months of the fiscal year due to property tax revenues not being considered delinquent until January. The County utilizes reserve funds for capital and/or one-time expenditures during the budget process and only in a case of grave public necessity. Reserve funds are also used to meet unusual or unforeseen conditions that could not have been included in the original budget for emergency projects that may develop outside of the budget process.

Summary

Considerable time was spent reviewing budget requests for compliance with the overall goals established by the County. Denton County has felt the impact of the state of the economy and is hopeful that we will see improvement during this new fiscal year. We are still experiencing a slight reduction in some revenue sources but are also seeing increases in others. County departments are to be commended for working within their established budgets, while working to find solutions that will improve efficiencies within their current operating budgets. It is due to their efforts and cost saving measures that have been implemented that we are still able to maintain our current level of county services.

The County continues to maintain a very conservative philosophy as reflected in this document and in our various financial policies. The county continues to monitor and reaffirm its various financial policies on an annual basis and this budget is prepared accordingly. This is a very solid budget that continues to meet the demands of being one of the fastest growing counties in Texas.

The Executive Summary that follows will provide a more thorough and detailed summary including the various changes in revenues and expenses. Also included is an in-depth review of the entire budgeting process, including financial policies and procedures that are in place to guide the County during the process, as well as throughout fiscal year 2013.

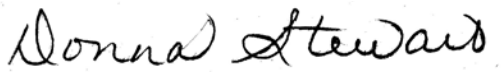
Summary (continued)

Denton County is in the sixth year of its Capital Improvement Program. This is an eight to ten year long-range plan that will be used to implement the county's immediate, short-term and long-term capital needs. This program is reviewed and updated on an annual basis. The Voters approved a bond package in November 2008 that included various road and bridge projects for FY2009-2015 and new and/or refurbished facilities and technology projects for 2009 – 2013 for a grand total of $495 million. This debt will be issued on an as-needed basis over several years in order to minimize the impact on the tax rate.

I would like to thank the members of the Commissioners Court for their continued support, as well as the Elected Officials and Department Heads of the County for working so well with the Budget Office throughout the year. The budget process is very much a team effort and I would like to also thank County Auditor, James Wells and his staff for their assistance in providing accurate and timely revenue estimates and other assistance provided to our office as we prepared the Recommended Budget.

The Budget Office staff continues to do a remarkable job and is to be commended for their dedication to the county in preparing sound recommendations for FY2013.

Respectfully submitted,



Donna Stewart
Denton County Budget Officer

Staff: Jona Macsas, Assistant Budget Officer
Sandra Camp, Budget Systems Analyst
LaDawn Fitzgearld, Budget Analyst
Donna Henrikson, Financial Support Specialist II

GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

Denton County

Texas

For the Fiscal Year Beginning

October 1, 2011

President Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Budget Presentation to Denton County for its annual budget for the fiscal year beginning October 1, 2011.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communications device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

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DENTON COUNTY ORGANIZATIONAL GOALS

• OUR MISSION •

Denton County will be recognized as the leader in local government through its excellent service to citizens and quality workforce. We will carry out our duties by respecting citizens, maintaining fiscal responsibility, demonstrating accountability, and fairly and equitably allocating resources.

• OUR PURPOSE •

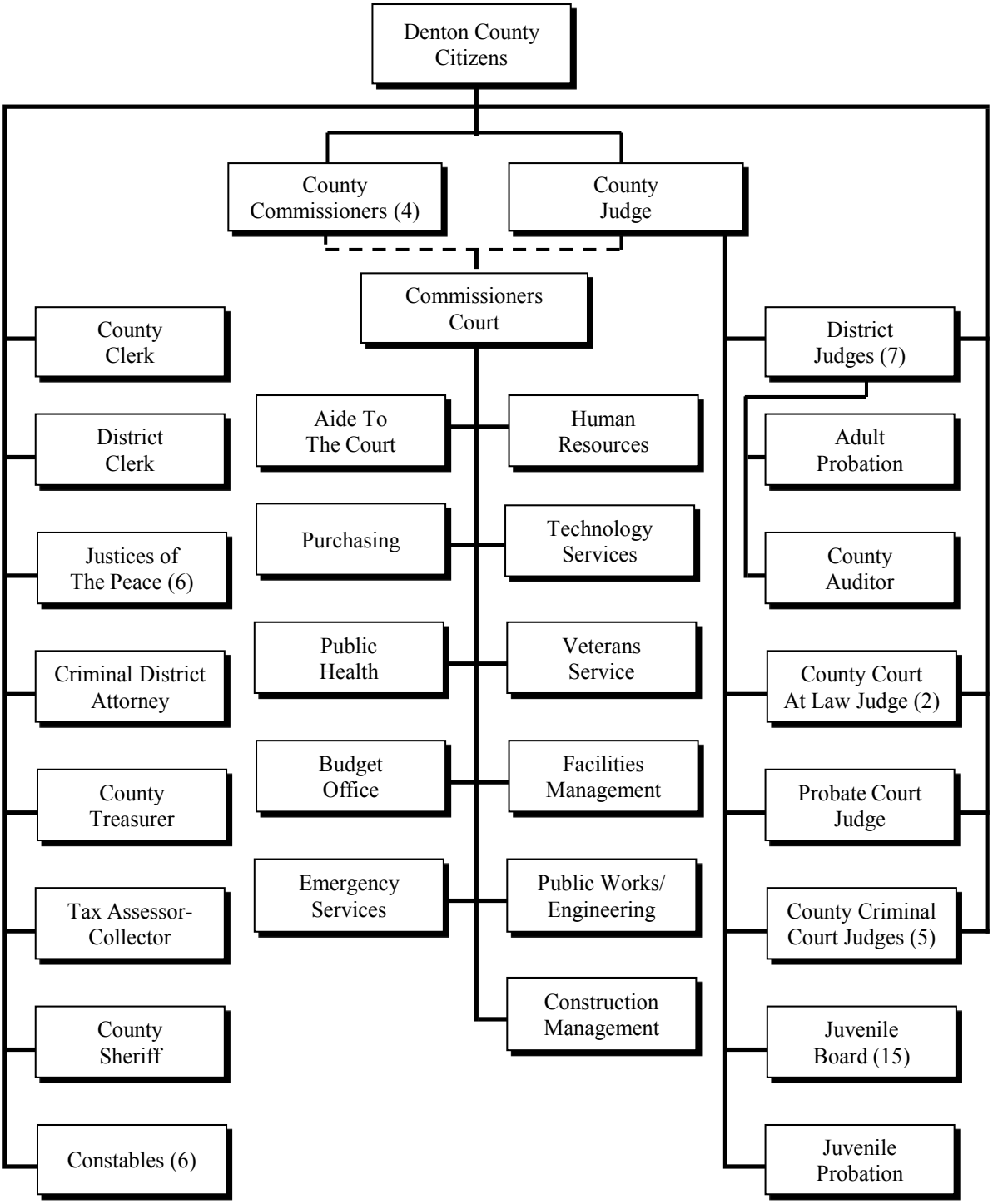
Ultimately, it is Commissioners Court who through the budget and planning process, must balance limited fiscal resources with needs identified by the citizens, requirements of other elected officials and departments, state and federal mandates, and their own values.

• OUR GOALS •

The following primary goals of the county which were established by the Commissioners Court from an outline for county departments to follow. Achievement of these goals is essential for Denton County to remain an effective instrument in public life in the coming decades.

- Remaining fiscally responsible and conservative
- Pro-actively planning for change and growth
- Maintaining the highest level of safety and security for our citizens
- Aggressively pursue maintaining the lowest possible tax rate
- Preserving and upgrading the public infrastructure
- Developing economic and industrial growth
- Maintaining a stable, high quality workforce
- Providing support for mobility and transportation needs in the county
- Providing an effective and efficient judicial/legal system to serve the citizens
- Retaining and expanding partnerships to improve the health of citizens
- Fulfilling legislative obligations
- Developing long-range strategic plans
- Preserving an adequate fund balance
- Enhancing e-government solutions and technologies

DENTON COUNTY ORGANIZATIONAL CHART



DENTON COUNTY
ORGANIZATION BY FUNCTION

GENERAL ADMINISTRATION
Commissioners Court
Commissioners*
County Judge*
Bail Bond Board
County Clerk*
Human Resources Department
Purchasing Department
Vehicle Maintenance Department
Non-Departmental
Financial Information Systems
Technology Services
Print/Mail Department
Geographic Information Systems
County Planning
Office of History and Culture*
HOT Funds Grant*
Records Management
Veterans Service
Elections Administration
Civil Service Commission
County-Wide Technology
County Clerk Rcrds Mgmt Fund*
Law Library*

JUDICIAL
Judiciary and Court Support*
District Courts*
County Courts*
District Clerk*
Justices of the Peace*
District Court Administrator*
Juvenile Case Manager*
County Court Administrator*
Jury & Grand Jury*
Justice Information System
Death Investigations/ME Services
Collections Department*
Jury Fund*
District Clk Records Mgmt Fund*
Courthouse Security Fund*
JP Courthouse Security Fund*
Rcds Mgmt & Preservation Fund
JP & Dist/County Ct Tech Funds*

* Departments headed by Elected Officials

FINANCIAL ADMINISTRATION
County Auditor
County Treasurer*
Tax Assessor/Collector*
Budget Office
Vehicle Inventory Tax Int Fund*

LEGAL
Criminal District Attorney*
DA/CPS Division*
DA/Civil Division*
DA Hot Check Fund*
DA Chapter 59 Fund*

PUBLIC FACILITIES
Carroll Building/County Admin
Denton County Courts Building
Construction Management
DA Annex
Courthouse on the Square
Emergency Management Facility
Denton County Storage Building
Historical Pk Facilities/Projects
Courthouse Annex
Mary & Jim Horn Govt Center
Loop 288 Elections/Technology
Loop 288 Facilities/TA BC/Parks
Loop 288 CSCD
Lee Walker Government Center
CPS Building/Lewisville
Loop 288 - Phase I
Loop 288 - Central Plant
Elections Storage Building
Sandy Jacobs Government Center
Steven E Copeland Govt Center
The Colony Annex
Sanger Annex
Denton County Govt Center
Charlie Cole Building
Law Enforcement Facility*
East Oak Street Facilities
Facilities Management
County Leased Buildings
Vehicle Maintenance Facility
Recycling Department
Telephone Department

PUBLIC SAFETY
County Jail*
Jail Health
Sheriff's Communications*
County Sheriff*
Mental Health Unit*
Sheriff Grants and Contracts*
Sheriff's Reserves*
CSCD-Adult Probation
Constables*
Fire and Ambulance Services
Department of Public Safety
Alcoholic Beverage Commission
Texas Parks & Wildlife
Emergency Services
Juvenile Probation
Juvenile Detention
Juvenile Post Adjudication
TJJD A / State Aid
Title IV-E Federal Reimbursement
Juv Justice Altern Educ (JJAEP)
TJJD C / Commitment Reduction
Fire Code Enforcement
Sheriff's Forfeiture Fund*

MISCELLANEOUS
Libraries
Appraisal District
County Extension
Miscellaneous Dues

HEALTH AND WELFARE
Child Protective Services
Health Department and Grants
Indigent Health Care
Health Care Relief Fund

ROAD AND BRIDGE
Road and Bridge*

DEBT SERVICE FUND

CAPITAL REPLACEMENT FUND

DENTON COUNTY

PROFESSIONAL EXPERIENCE OF COUNTY LEADERSHIP

As of September 30, 2011

ELECTED OFFICIALS	NAME	ANNIVERSARY DATE	TELEPHONE NUMBER
County Judge	Mary Horn	03/27/93	940.349.2820
Commissioner, Pct #1	Hugh Coleman	01/01/09	940.349.2810
Commissioner, Pct #2	Ron Marchant	01/01/93	972.434.7140
Commissioner, Pct #3	Bobbie Mitchell	01/15/96	972.434.4780
Commissioner, Pct #4	Andy Eads	01/01/07	940.349.2801
Tax Assessor/Collector	Steve Mossman	01/03/95	940.349.3500
County Clerk	Cynthia Mitchell	08/22/95	940.349.2012
District Clerk	Sherri Adelstein	11/04/82	940.349.2200
County Treasurer	Cindy Yeatts Brown	01/21/86	940.349.3150
Sheriff	Benny Parkey	01/01/05	940.349.1620
Criminal District Attorney	Paul Johnson	01/01/07	940.349.2600
Constable, Pct #1	Jim Dotson	01/01/97	940.349.3160
Constable, Pct #2	Michael Truitt	07/01/02	972.434.7220
Constable, Pct #3	Jerry Raburn	09/27/87	972.434.4770
Constable, Pct #4	John Hatzenbuhler	02/13/89	972.434.3980
Constable, Pct #5	Doug Boydston	01/01/05	940.349.3480
Constable, Pct #6	Ron Smith	01/01/09	972.434.7120
Justice of the Peace, Pct #1	Joseph Holland	01/01/07	940.349.3170
Justice of the Peace, Pct #2	James DePiazza	01/01/07	972.434.7200
Justice of the Peace, Pct #3	Becky Kerbow	01/01/99	972.434.4750
Justice of the Peace, Pct #4	J. W. Hand	01/01/07	972.434.3910
Justice of the Peace, Pct #5	Mike Bateman	01/01/03	940.349.3460
Justice of the Peace, Pct #6	Patty Larson	01/25/83	972.434.7100
16th District Court Judge	Carmen Rivera-Worley	10/05/92	940.349.2310
158th District Court Judge	Steve Burgess	01/01/11	940.349.2320
211th District Court Judge	L. Dee Shipman	04/20/94	940.349.2330
362nd District Court Judge	Bruce McFarling	11/16/94	940.349.2340
367th District Court Judge	Margaret Barnes	11/01/99	940.349.2350

DENTON COUNTY

PROFESSIONAL EXPERIENCE OF COUNTY LEADERSHIP

As of September 30, 2011

ELECTED OFFICIALS (Continued)	NAME	ANNIVERSARY DATE	TELEPHONE NUMBER
393rd District Court Judge	Douglas Robison	01/01/09	940.349.2360
431st District Court Judge	Jonathan Bailey	02/15/11	940.349.4370
County Court at Law #1	Kimberly McCary	10/06/90	940.349.2520
County Court at Law #2	Robert Ramirez	08/01/10	940.349.2120
County Criminal Court #2	Virgil Vahlenkamp	11/28/83	940.349.2170
Probate Court	Bonnie Robison	03/04/92	940.349.2140
County Criminal Court #1	Jim Crouch	02/16/85	940.349.2160
County Criminal Court #3	David Garcia	09/01/97	940.349.2180
County Criminal Court #4	Joe Bridges	05/24/92	940.349.2380
County Criminal Court #5	Richard Podgorski	01/01/01	940.349.2190
APPOINTED OFFICIALS AND DEPARTMENT HEADS			
Agriculture Extension Agent	Janet Laminack	09/03/08	940.349.2880
Aide to the Court	Barbara Looper	05/02/89	940.349.2830
Budget Officer	Donna Stewart	11/27/78	940.349.3060
Construction Manager	Michael Tubiolo	11/04/09	940.349.2992
County Auditor	James Wells	06/08/81	940.349.3100
County Engineer	Bennett Howell	06/16/08	940.349.3250
Director of Adult Probation	Peggy Carr	01/14/76	940.349.3300
Director of Human Resources	Amy Phillips	01/22/97	940.349.3080
Director of Facilities	Danny Brumley	02/24/87	940.349.2970
Director of Technology Services	Kevin Carr	02/15/95	940.349.3001
Director of Purchasing	Beth Fleming	07/14/86	940.349.3130
Elections Administrator	Frank Phillips	04/17/91	940.349.3200
FM/Emergency Mgmt Coord.	Jody Gonzalez	04/22/98	940.349.2840
Health Department Director	Bing Burton	04/02/92	940.349.2900
Juvenile Probation Director	Ken Metcalf	10/28/78	940.349.2400
Veterans Service Officer	Paul Bastaich	03/03/08	940.349.2950

HISTORY OF DENTON COUNTY

Denton County was established by the Texas legislature on April 11, 1846, shortly after Texas abandoned its dream of being a Republic and joined the United States.

Early pioneers settled along the Trinity River and its tributaries and on the edge of the frontier as it moved westward. The first Anglo settlements were near Hebron in the southeast corner of what would become Denton County, Pilot Point in the northeast and Little Elm on the eastern border with Collin County.

Denton County Courthouse, 1876-1894

Settlers were scarce, however, until the Republic of Texas approved an empresario grant in 1841 with the Texas Emigration and Land Company based in Louisville, Kentucky. W.S. Peters led the group of twenty investors, and the grant became known as the Peters Colony. The contracts eventually covered all of Northeast Texas. The colony's land office was established near Hebron in the southeast corner of present-day Denton County. After Texas joined the union, promises of U.S. Army protection from marauding Indians prompted a new wave of immigration.

Present Denton County Courthouse

The new county, carved out of Fannin County, was named for John B. Denton, a pioneer preacher and lawyer who had been killed in an Indian fight in 1841. The pioneers chose a county seat along Pecan Creek and named it Pinckneyville, in honor of Texas' first governor. Historians differ on whether a courthouse was ever built in Pinckneyville. A 1908 history of the county describes a log courthouse built there, while another history says there were "no improvements" and court was held under a large oak tree.

Pinckneyville lasted only two years. Water shortages forced the fledgling community to move, first in February 1848 to a new site they named Alton a few miles south and again in late 1848 to another site near Hickory Creek. The Hickory Creek location also was named Alton and it remained the seat of Denton County government for about ten years.

By 1856, the little settlement of Alton was thriving. Alton boasted several homes, a blacksmith shop, three stores, a saloon, hotel and bar, two doctors, several lawyers, and a cemetery, and was headquarters for the Denton County Land District.

By 1857, however, Denton County was ready to move the county seat again. County residents wanted a county seat more central to the settlements in Pilot Point in the north and Lewisville in the south. Alton residents voted to move again. This time they called the new county seat Denton. Lots for the original township of Denton were auctioned on January 10, 1857.

The first courthouse in Denton was a two-story frame structure on the north side of the downtown square. The building burned in 1875, destroying most of the county records. A brick courthouse was then built in the center of the square, a two-story building with a tall central tower. Lightning damaged that building

and it was condemned and demolished in 1894. Construction of the present Courthouse-on-the-Square began in 1895. The cornerstone was laid in 1896, and the courthouse was dedicated in 1897.

For a decade, Denton County was on the northeast Texas frontier. Cattle and horses ranged on the unfenced prairies. Residents were engaged in ranching and subsistence farming. John S. Chisum, who became the most famous cattleman in the West, operated his first ranch in Denton County. He later moved to new ranges on the Concho River in Texas and on west into New Mexico.

The Civil War took many men away from the little settlements, leaving the frontier virtually unprotected. On moonlit nights, Kiowa and Comanche Raiders from Indian Territory crossed into Texas to steal cattle and horses. Fearful settlers called the full moon "Comanche Moon." The last Indian raid in Denton County was in August 1874.

After the Civil War ended, a wave of prosperity triggered more immigration. In 1860, Denton County population was 4,780. In the 1870's, population grew to 18,143. Subsistence farming gave way to cotton farming in the blackland and wheat farming on the prairies. Railroads came through to boost the economy more. From 1890 to 1920, Denton County ranked either first or second in wheat production in Texas.

Denton embarked on a course that would make it a major higher education center when North Texas Normal College, now the University of North Texas, was established in 1890. Legislation authorizing the Girl's College of Industrial Arts, now Texas Woman's University, was passed in 1901.

Denton County covers approximately 957.7 square miles in north central Texas. The Eastern Cross Timbers juts through the central part of the county. Blackland prairie covers its western half and a slice along its eastern edge. The Elm Fork of the Trinity River flows through the county. The river was dammed in 1920 to form Lake Dallas, which has been expanded and is now known as Lewisville Lake. The U.S. Army Corps of Engineers dammed the river farther upstream in 1986 to form Ray Roberts Lake. A greenbelt along the Elm Fork connects the two lakes. A number of state parks border the lakes.

Vital transportation links contributed more growth. Interstate 35 East was built in the 1950s and joined by Interstate 35 West in the 1970's. Dallas-Fort Worth International Airport opened in January 1974.

By the 1970s, Denton County was the fastest-growing county in the country, with most of the growth along the Interstate 35 East corridor. Denton County has ranked among the top fast-growing counties throughout the 1980s and 1990s. Population has spiraled from 75,633 in 1970 to 143,126 in 1980 to 276,083 in 1990 and an estimated 528,950 in 2004. Alliance Airport, which straddles the Denton County-Tarrant County boundary in the southwest corner of the county, opened in December 1989 to trigger growth along Interstate 35 West. Texas Motor Speedway, one of the largest sports and entertainment facilities in the world, opened in 1997 along Interstate 35 West.

By the end of the century, an estimated 432,976 people were living in an increasingly urban Denton County. By the year 2000, the northern area of the county was a center for horse ranches and a balanced farming region producing wheat, cotton, beef and dairy cattle. Much of the industrial and commercial growth, as well as population growth, was centered in southern Denton County.

★ TEXAS COUNTY GOVERNMENT OVERVIEW ★

• *Functions of County Government* •

Today there are 254 counties serving the needs of over twenty million Texans--ranging in size from just under 100 residents to over 3 million. Major responsibilities include building and maintaining roads, recreational facilities and, in some cases, county airports; constructing and operating jails; operating the judicial system; maintaining public records; collecting property taxes; issuing vehicle registration and transfers; and registering voters. Counties also provide law enforcement, conduct elections, and provide health and social services to many indigent county residents. County governments are also playing a vital role in local economic development.

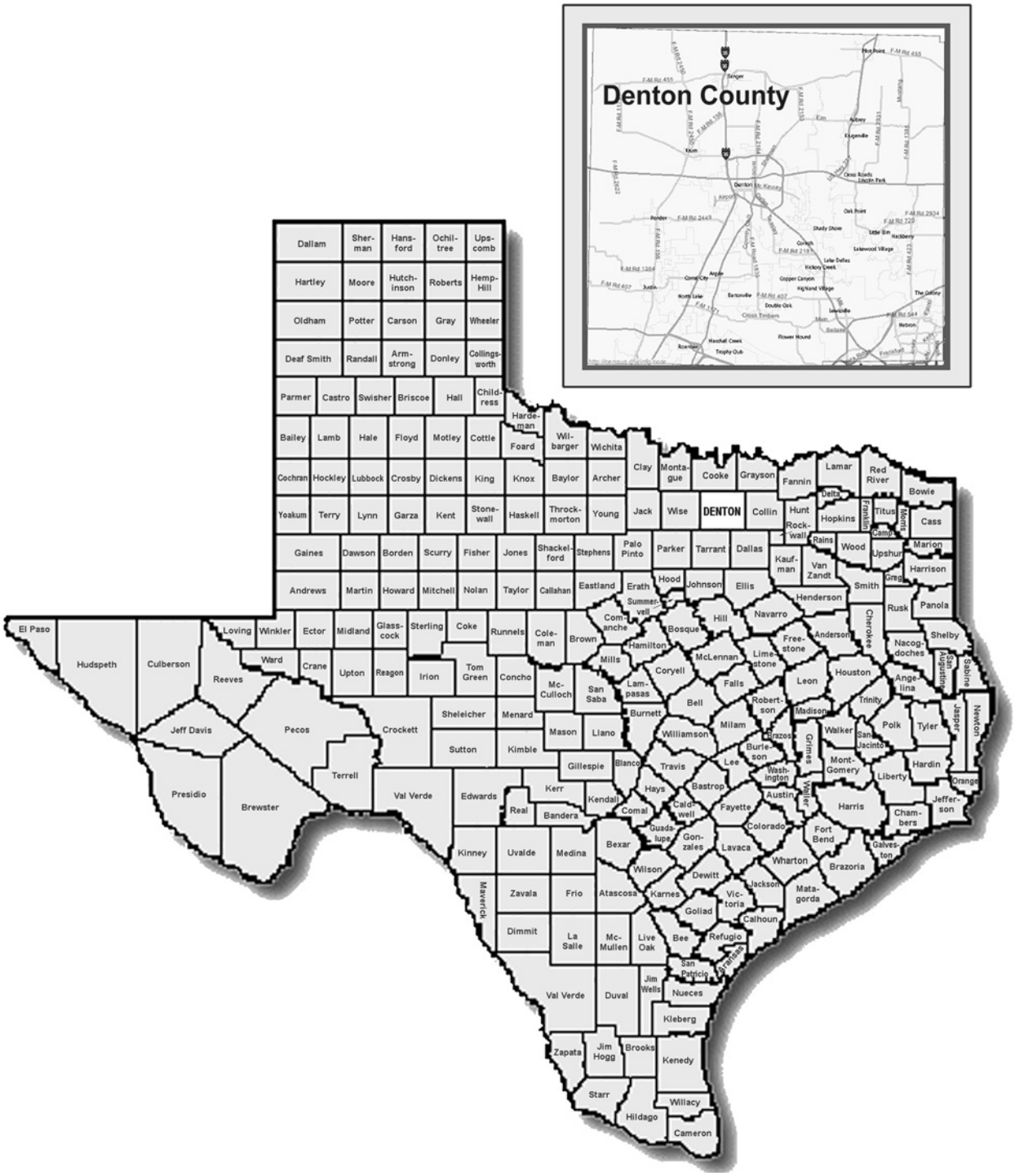
• *Structure of County Government* •

County government structure is spelled out in the Texas Constitution, which makes counties agents of the state. Thus, counties, unlike cities, are limited in their actions to areas of responsibility specifically spelled out in laws passed by the Legislature and signed by the Governor. At the heart of each county is the Commissioners Court, which has four precinct commissioners and a county judge who serve on this court. This body conducts the general business of the county and oversees financial matters, plus, the Texas Constitution established a strong system of checks and balances by creating other elective offices in each county. The major elective offices found in most counties include county attorneys, county and district clerks, county treasurers, sheriffs, tax assessor-collectors, justices of the peace, and constables. As a part of the checks and balances system, counties have auditors appointed by the district judges. While many county functions are administered by elected officials, others are run by the Commissioners Court. They include such departments as public health and human services, human resources, purchasing and budget, and, in some counties, public transportation and emergency medical services.

• *History of County Government* •

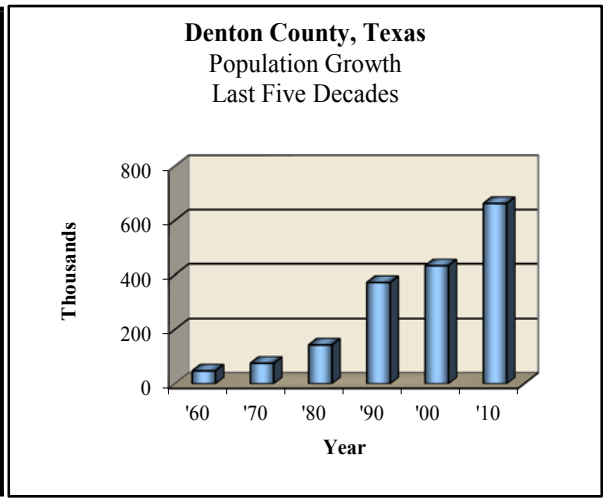
The origin of Texas county government can be found in "municipality," the local unit of government under Spanish and Mexican rule. The municipalities were large areas embracing one or more settlements and the surrounding rural territory. By 1821, there were four major Spanish settlements in Texas--San Antonio, Bahia (Goliad), Nacogdoches, and the Rio Grand Valley--and three areas of light settlement and ranching and four major roads. Prior to Texas' independence from Mexico, there were no political subdivisions at the county level. In 1835, Texas was divided into departments and municipalities. Three departments were established--Bexar, Brazos, and Nacogdoches--along with 23 municipalities under the new Republic established in 1836, the 23 municipalities became counties. When Texas became a state in 1845, there were 36 counties. Under the state Constitution of 1845, county government varied little from that found under the Republic. The only major change was the one that made all county offices elective positions. When Texas entered the Confederacy in 1861 and adopted a new state constitution, there were 122 counties. Ten years after reconstruction from the Civil War, the Constitution of 1876 was adopted. This constitution is still in effect, and contains much detail concerning the governmental organization of the Texas' counties. The number of counties increased steadily until the present number of 254 counties was reached in 1931.

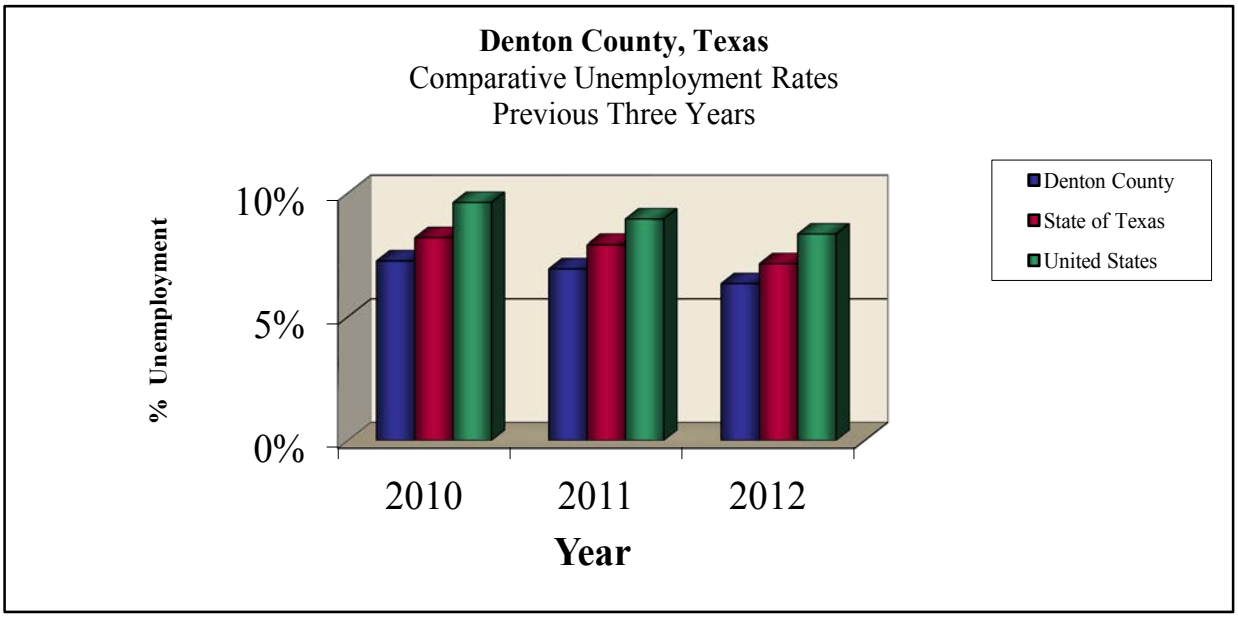
DENTON COUNTY
STATE OF TEXAS MAP



Population Growth *		
Year	Population *	% Change
1960	47,432	--
1970	75,633	59.46%
1980	143,126	89.24%
1990	273,525	91.11%
2000	432,976	58.29%
2010	662,614	53.04%
2012	683,010	3.08%

* Sources: 1960-2010, U.S. Census Bureau; 2012 NCTCOG





Comparative Unemployment Rates			
Governmental Entity	2010	2011	2012
Denton County	7.27%	6.95%	6.35%
State of Texas	8.19%	7.92%	7.16%
United States	9.62%	8.95%	8.34%

* Not seasonally adjusted; annual/YTD averages; source: Texas Workforce Commission-Labor Market Information

DENTON COUNTY

ECONOMIC AND DEMOGRAPHIC INFORMATION

Composition of Population	
Estimated Population 2011	
Total Population	683,010
Adult (18+)	496,548
Youth (0-17)	186,462
Male	334,675
Female	348,335
Anglo	413,221
African American	61,471
Hispanic	129,772
Other	78,546

Building Permits			
2011 - New Privately Owned Residential			
Item	**Buildings**	**Units**	**Construction Cost**
Single Family	1,414	1,414	$445,659,108
Two Family	5	10	$1,591,426
Three and Four Family	8	28	$3,619,110
Five or More Family	68	1,891	$167,882,426
Total	**1,495**	**3,343**	**$618,752,070**
Denton County Development Permits			
2011 Actual			1,457
2012 Estimate			1,800

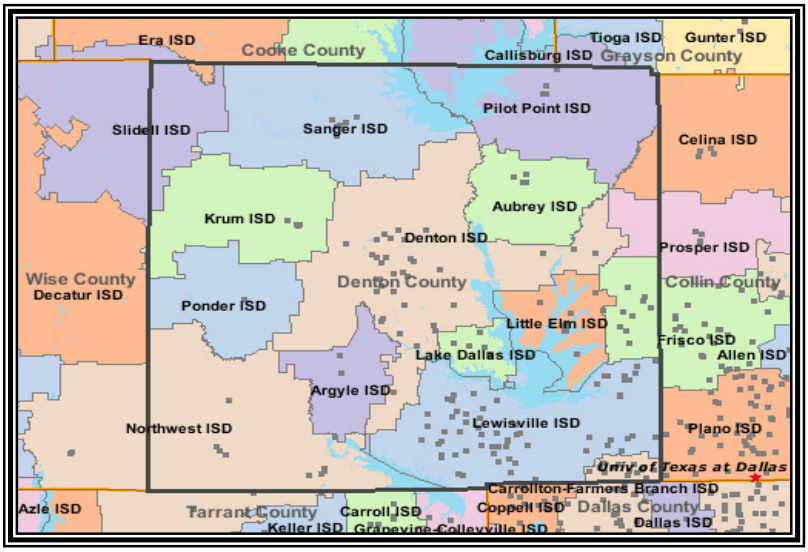
Median Household Income 2011: $69,644

Denton County - Public Schools by District, Oct 2012 *

School District	Number of Schools	Enrollment
Argyle ISD	4	1,826
Aubrey ISD	4	1,924
Denton ISD	36	24,845
Krum ISD	6	1,787
Lake Dallas ISD	5	4,087
Lewisville ISD	66	51,920
Little Elm ISD	8	6,406
Northwest ISD	24	16,626
Pilot Point ISD	4	1,529
Ponder ISD	3	1,258
Sanger ISD	8	2,600
Total	**168**	**114,808**

* Public school districts listed are only those located entirely in Denton County.

Denton County - Public School Districts



Sources: U.S. Census Bureau; Denton County - Planning/GIS; Texas Education Agency; NCTCOG.

Leading Employers in Denton County

Employer	Principal Line of Business	Approximate # Employees
University of North Texas	Education	8,887
Lewisville ISD	Education	6,312
Walmart	Department Store	3,900
Denton ISD	Education	3,067
Nationstar Mortgage	Real Estate Loans	2,810
Peterbilt Motors Co	Heavy Duty Truck Manufacturing	2,100
Texas Women's University	Education	1,787
Northwest ISD	Education	1,638
Denton State School	State Government	1,500
Denton County	County Government	1,490
City of Denton	City Government	1,300
Texas Health Presbyterian Hospital	Hospital	1,074
Denton Regional Medical Ctr	Hospital	911
Xerox Corp	Office Equipment Wholesalers	899
Kroger	Retail Grocer	883
Medical Center of Lewisville	Hospital	800
Little Elm ISD	Education	707
Target	Department Store	705
City of Lewisville	City Government	690
US Corp Of Engineers	Federal Government	670

Sources: North Central Texas Council of Governments (NCTCOG), various cities and chambers of commerce, Reference USA.

DENTON COUNTY

SUMMARY OF TAX ABATEMENT/REBATE AGREEMENTS

Approval Date *	Company	City	# of Years
09/25/01	Peterbilt/PACCAR - Abatement	Denton	10
10/09/01	Bridgestone Firestone / AT Industrial Owner - Abatement	Roanoke	10
10/16/01	Columbia Medical Center/Medcap Properties - Abatement	Lewisville	10
12/05/02	Wal-Mart - Abatement	Sanger	10
03/25/03	Amerisource/Bergen - Rebate	Roanoke	20
03/09/04	Austin Ranch Billingsley/AR Industrial #2 - Abatement	Lewisville	7
04/27/04	Behr Process Corp - Rebate	Roanoke	12
05/11/04	Citicorp North America, Inc - Abatement and Rebate	Roanoke	10
10/21/04	Edward Don and Company/AR Industrial #6 - Abatement	The Colony	7
04/05/05	Hillwood Lakeside 2 - Rebate	Flower Mound	5
08/16/05	Granite Properties (Lakeside) - Rebate	Flower Mound	5
01/18/06	Stryker Corporation - Rebate	Flower Mound	5
09/05/06	FMBP Industrial 1 - Rebate	Flower Mound	5
09/25/07	BeautiControl - Rebate	Lewisville	7
12/04/07	LNR Lakeside Business Park - Rebate	Flower Mound	5
03/25/08	The Apparel Group LTD - Rebate	Lewisville	5
05/06/08	Aldi (Texas) LLC - Abatement	Denton	7
07/08/08	Silverton Office Center I - Rebate	Flower Mound	5
11/25/08	DFW Lewisville Partners - Abatement	Lewisville	5
12/16/08	Teachers Insurance & Annuity - Abatement	Flower Mound	5
03/01/11	Target - Abatement	Denton	5

* Actual abatement does not necessarily begin on approval date, but is based on terms of each individual contract.

DENTON COUNTY

PRINCIPAL TAXPAYERS
September 30, 2012

Taxpayer	Type of Business	Taxable Value	Percentage of Total Assessed Valuation [1]
Devon Energy Production Co	Oil and Gas	$773,790,470	1.43%
Oncor Electric Delivery Co	Electric Utility	$162,668,780	0.30%
Barnett Shale Operating LLC	Oil and Gas	$146,437,771	0.27%
Verizon Southwest	Telephone Utility	$113,081,800	0.21%
Enervest Operating LLC	Oil and Gas	$109,088,600	0.20%
CoServ Electric Coop	Electric Utility	$99,013,840	0.18%
Digital Lewisville LLC	Electronic Equipment	$94,943,258	0.18%
Amerisource Bergen Drug Corp	Pharmaceutical Supply	$92,816,903	0.17%
Bell Helicopter Textron	Aircraft Manufacturer	$92,765,987	0.17%
Burlington Resources	Oil and Gas	$86,299,891	0.16%
TOTAL		$1,770,907,300	3.27%

Notes [1] Total taxable assessed valuation of $54,109,959,012 per the Denton Central Appraisal District.

DENTON COUNTY

MISCELLANEOUS STATISTICS

Created by Act of State Legislature in 1846.

Form of Government:	Political Subdivision of the State of Texas, a Public Corporation, with a County Judge and four Commissioners as the governing body. The Commissioners Court has only three powers as authorized by the Constitution of Texas or the State legislature or implied therefrom.

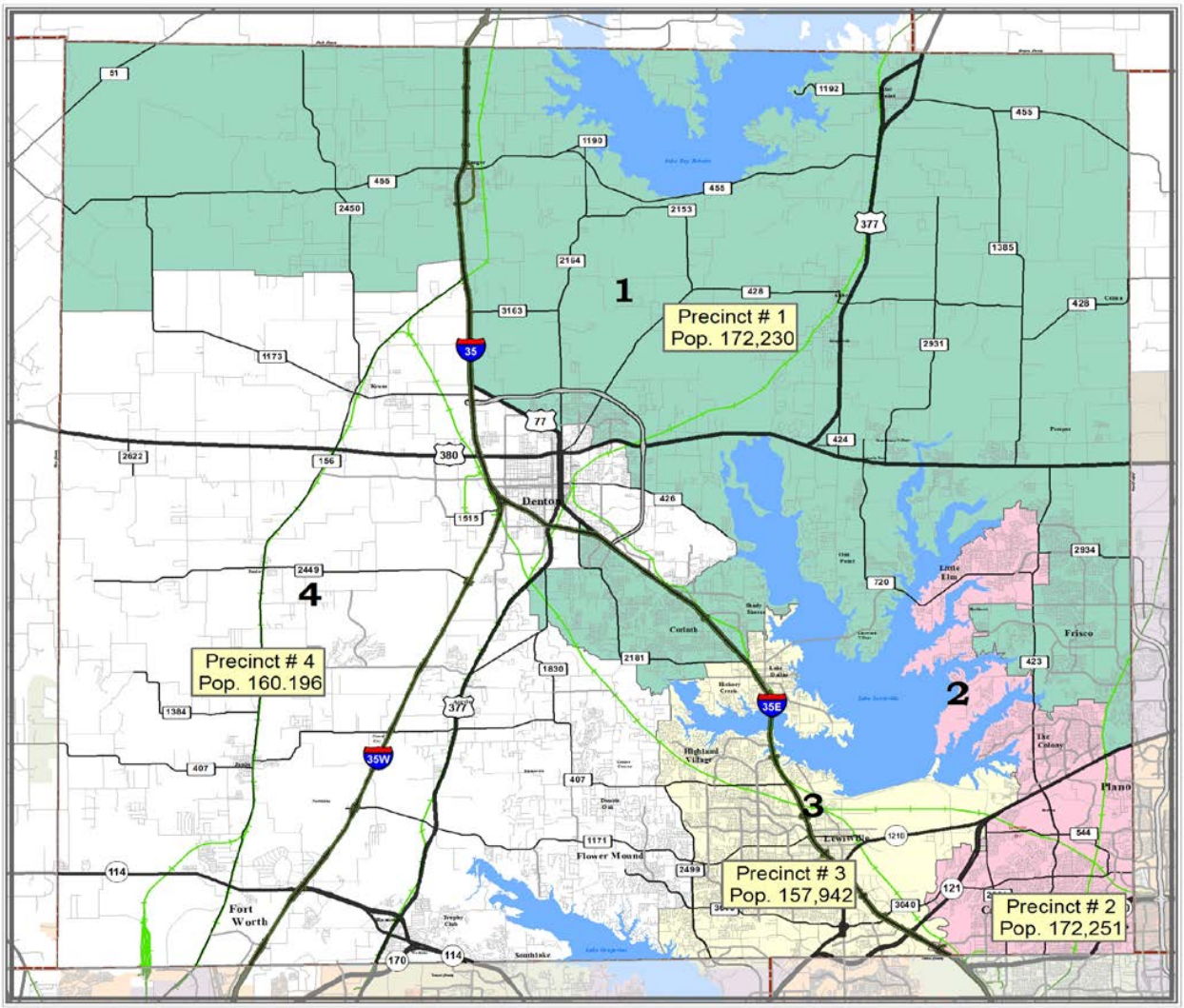
Officials Elected by Vote of the People:	38	
County Employees Including Those on Grant Programs:	1,490	
Organized School Districts in County:	17	(11 that have schools in Denton Co)
Incorporated Municipalities in County:	42	(includes cities that extend into Denton Co)
Area in Square Miles:	951.54	(includes lake areas)
1980 Census:	143,126	
1990 Census:	273,525	
2000 Census:	432,976	
2010 Census:	662,614	
2012 COG Estimate:	683,010	

Recreation:	Water activities at Lewisville, Ray Roberts and Grapevine Lakes, Water Works in Denton; seven U.S. Corp of Engineers' parks; cycling and pedestrian trails, universities' cultural and athletic events; and local activities.
Minerals:	Limited output of oil, sand, gravel, and clay. Increased output of natural gas.
Agriculture:	About $117.3 million total farm income, 78% from horse, livestock and dairy products. Grains, peanuts, nursery plants, hay and turf grass are the principal crops.
Businesses:	Varied industries (food products, apparel, brick, trucks, oil tools, parts, heating and cooling equipment, retail, utilities and many other products), colleges (University of North Texas and Texas Woman's University), Denton State School and tourism.

DENTON COUNTY

DENTON COUNTY PRECINCT MAP

Commissioner Precincts



Precinct #1

Precinct #2

Precinct #3

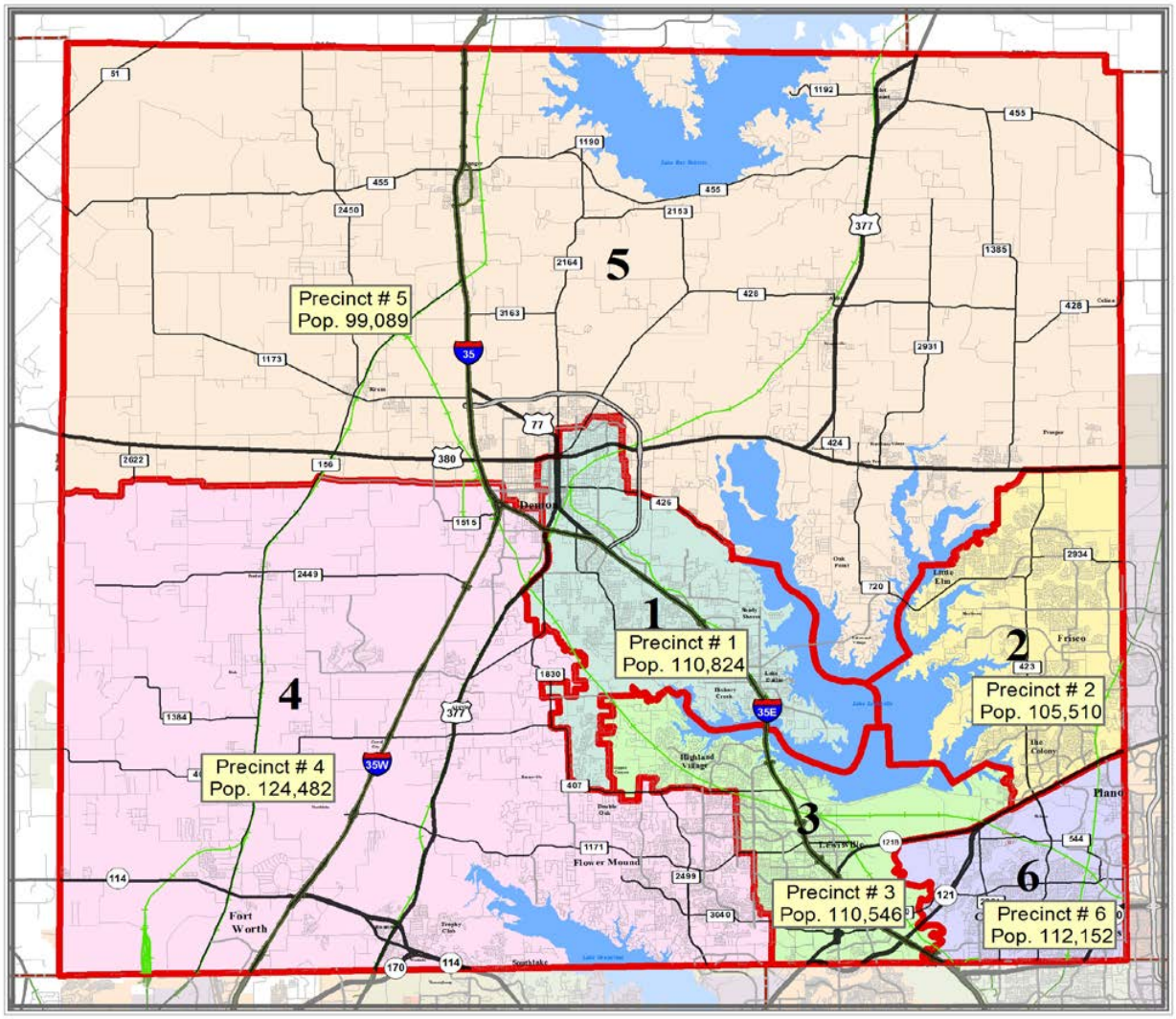
Precinct #4

Four Commissioners, each elected from a quarter of the County's population, serve along with the County Judge on the Commissioners Court.

DENTON COUNTY

DENTON COUNTY PRECINCT MAP

Justice of the Peace and Constable Precincts



Article 5, Section 18 of the Texas Constitution provides each county in the State with a population of 50,000 or more, for the convenience of the people, to be divided into not less than four and not more than eight precincts. Denton County has six precincts.

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DENTON COUNTY, TEXAS
2012-2013

EXECUTIVE SUMMARY

Overview

The Denton County budget process includes careful examination of all budget requests for conformity with the County's Goals and Objectives. The following information includes specific elements and deserves special note.

Basis of Budgeting, Accounting and Taxation

The County Auditor is by law responsible for establishing and maintaining the accounting system of County government and is independent of the Commissioners Court. The County Auditor is required to provide revenue estimates for use during the preparation of the budget. Counties in Texas are required to have a balanced budget where the amounts budgeted in a fiscal year for expenditures from the various funds of the county may not exceed the balances in those funds, plus the anticipated revenue for the fiscal year. The County Auditor's revenue estimates count only cash expected to be received in the next fiscal year.

The County's budgetary basis and accounting records are maintained on a modified accrual basis, and organized and operated on a fund basis in accordance with generally accepted accounting principles. Expenditures are immediately incurred as a liability while revenues are not recorded until they are actually received. Encumbrance accounting is utilized for materials, goods and services documented by purchase orders or contracts. It has been the practice of the County to increase the subsequent year's appropriation, but only if necessary, to complete these transactions. The approved annual budget with amendments as approved by the Commissioners Court is the management control device utilized by the County.

All governmental bodies in Texas utilize the same tax cycle, as established by state law. Property tax bills are mailed by October 1st and are based on a certified tax roll created by an independent Central Appraisal District and delivered to the County by July 25th. Taxes are not delinquent until after the subsequent February 1st, with penalties accruing for late payments.

The County Auditor prepares a Comprehensive Annual Financial Report (CAFR) for each fiscal year. Each CAFR shows expenditures on a Generally Accepted Accounting Practices (GAAP) basis and budget basis for comparison. The County's CAFR has been awarded the GFOA Certificate of Excellence in Financial Reporting for the last 24 years. This document, and the internal controls associated with the County's finance management, is subject to an annual independent audit.

Appropriations in the Capital Project Funds are made on a project basis rather than on an annual basis and are carried forward until the projects are completed. Except for these appropriations and for encumbrances outstanding in any fund, unused appropriations lapse at the end of each fiscal year.

Account Structure

A fund type is a separate accounting entity with a self-balancing set of accounts. An account group, on the other hand, is a financial reporting device designed to provide accountability for certain assets or liabilities. In the County's accounting system, funds are classified into two categories, governmental and fiduciary.

Governmental Fund Types

Governmental fund types are used to account for all or most of a government's general activities, including the collection and disbursement of earmarked monies (special revenue funds), the acquisition or construction of general fixed assets (capital projects funds), and the servicing of general long-term debt (debt service funds). The general fund is used to account for all activities of the general government not accounted for in some other fund. The following is a brief description of Denton County's governmental funds.

General Fund

The General Fund is used to account for resources traditionally associated with governments, which are not required to be accounted for in another fund. It is the primary operating fund of the County, which includes expenditures for General Administration, Judicial, Legal, Financial, Public Facilities, Public Safety, Health and Welfare, Conservation and Appropriations/Contract Services.

Special Revenue Funds

Special revenue funds are used to account for special revenues that are legally restricted to expenditures for specific purposes. The following is a brief summary of these funds.

Road and Bridge Fund - includes expenditures for the operation, repair and maintenance of roads and bridges. Revenues for this fund include vehicle registration fees, property taxes and other miscellaneous revenues.

District Clerk Records Management Fund – restricted to fund records management, preservation and archive restoration services performed by the District Clerk. Specific records management fees support this fund.

County Clerk Records Management Preservation Fund - restricted to fund records management and preservation, including automation functions performed by and for the County Clerks office. A specific records management fee and the transfer of funds from the General Fund support this fund.

Courthouse Security Fund - fees are assessed upon conviction, in justice, county or district court and may be spent only for security services or devices for courthouses. This department is supported by a special security fee as required by law.

Special Revenue Funds (continued)

Justice of the Peace Courthouse Security Fund – one quarter of the fees collected for the Courthouse Security Fund are deposited in this fund. Funds can only be used for security purposes for a justice court that is located in a building that is not already provided security by courthouse security services.

Juvenile Probation Fund - used to account for the County's costs of administering the Juvenile Probation Department including Juvenile Detention functions. Funding is provided from tax revenues, intergovernmental revenues and fees.

Fire Code Enforcement Fund – fees received under this code shall be deposited in a special fund in the County treasury, and money in this fund may be used only for the administration and enforcement of the fire code in the unincorporated areas of the County.

Justice of the Peace Technology Fund – fees are assessed upon conviction of a misdemeanor offense in a justice court and may be used only to finance the purchase of technological enhancements in the justice of the peace courts.

Public Health Fund - used to account for the County's cost of administering the County health department which provides medical services to citizens of the County. Funding is provided from tax revenues, fees for service and intergovernmental or grant-related revenues.

Indigent Care Fund - used to account for the cost of providing medical care to indigent county residents. Funding is primarily from property taxes.

Health Care Relief Fund - used to establish a separate account to fund health care needs in the county from funds received from the State of Texas tobacco lawsuit settlement. These funds are used to provide supplemental funding for various social service agencies.

County and District Court Technology Fund – fees are assessed as a court cost for all defendants convicted in county court, statutory county court or district court and may be used only to finance the purchase of technological enhancements for these courts.

Records Management and Preservation Fund - used to fund records management and preservation projects. Fees are assessed on civil filings by the District, County and Probate courts and are restricted by law to be used for preservation projects.

Public Health Preparedness Grant Fund – used to account for state grant funds that are used for the development of a plan to handle bioterrorism threats and events. Funds are used to develop and exercise plans for preparedness and response to bioterrorism, outbreaks of infectious disease and other public health threats and emergencies.

Sheriff's Forfeiture Fund – funds awarded by court order to the Sheriff's Department and used primarily for supplies, training, covert financing, and lease payments and for capital equipment that is used in criminal investigations.

Special Revenue Funds (continued)

Vehicle Inventory Tax Interest Fund – used to account for interest revenues earned by the Tax Assessor/Collector on vehicle inventory tax receipts collected during the fiscal year. Funds can only be spent to defray costs of the collection program.

Law Library Fund - used to account for the receipt of library fees of office collected by the County and District Clerks. Receipts are restricted to payment of the cost of maintaining the law library.

District Attorney Hot Check Fee Fund - expenditures are at the sole discretion of the Criminal District Attorney and may be used only to defray the salaries and expenses of this office. Fees are collected as outlined in the "Hot Check" statute.

District Attorney Chapter 59 Forfeiture Fund - used to account for funds in criminal investigation of seized funds that are awarded by court order to the Criminal District Attorney's Office.

Jury Fund - used to account for the costs of providing jury service fees for the various district, county and justice courts. Funding is primarily from the annual property tax levy.

Debt Service Fund

The Debt Service Fund is used to accumulate monies for payment of debt service interest and principal payments on general obligation bonds, certificates of obligation and tax notes, which are due in annual installments. Property taxes are levied to finance debt service.

Capital Replacement Fund

Capital Replacement funds are used to account for the major capital needs of the County that are not funded with long-term debt including the acquisition and construction of major capital facilities. Projects could include road & bridge projects, drainage projects, facility repairs, facility upgrades, new or replacement facilities, major equipment expenditures and technological expenditures.

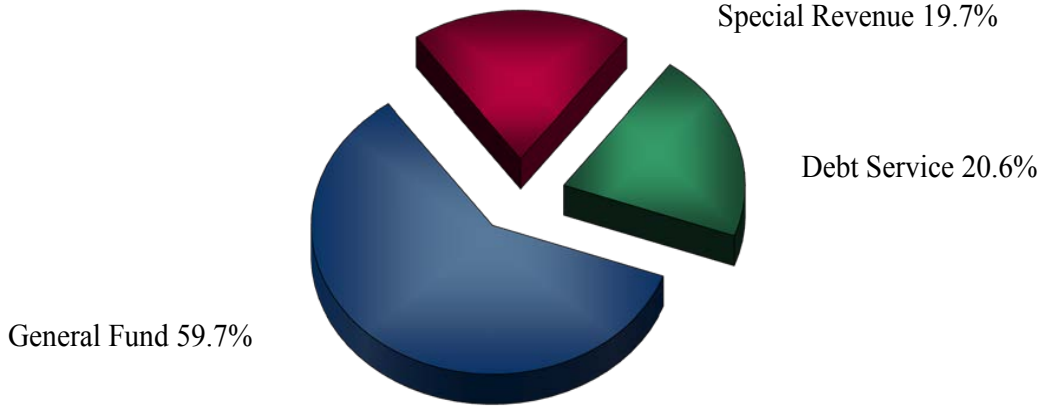
Fiduciary Funds

Fiduciary funds are used to account for assets held on behalf of outside parties, including other governments, or on behalf of other funds within the government. When these assets are held under the terms of a formal trust agreement, in a pension trust fund, a non-expendable trust fund or an expendable trust fund is used. The terms "non-expendable" and "expendable" refer to whether or not the government is under an obligation to maintain the trust principal.

DENTON COUNTY

SUMMARY OF BUDGET BY FUND TYPE

Governmental and Fiduciary Fund Type



Summary of Budget by Fund Type

Fund Types	Budgeted Funds	Adopted Budget
Governmental Fund Types		
General Fund	General Fund includes General Administration, Judicial, Legal, Financial, Public Facilities, Public Safety, Health and Welfare, Conservation, Contract Services, and Transfer of Funds	$125,668,519
Special Revenue Funds	Road and Bridge Fund, District Clerk Records Management Fund, County Clerk Records Management Fund, Courthouse Security Fund, JP Courthouse Security Fund, Juvenile Probation Fund, Fire Code Enforcement Fund, Justice of the Peace Technology Fund, Public Health Fund, Indigent Care Fund, Health Care Relief Fund, County and District Court Technology Fund, Records Management and Preservation Fund, Public Health Preparedness Grant Fund, County Clerk Records Archive Fund, Sheriff's Forfeiture Fund, Vehicle Inventory Tax Interest Fund, Law Library Fund, District Attorney's Hot Check Fund, District Attorney Chapter 59 Fund, Jury Fund and Capital Replacement Fund	$41,500,464
Debt Service	New Courthouse, Various Courthouse Annex Sites, Jail Expansion, Juvenile Detention Expansion, County Roads & Highway Projects, Various County Building & Remodeling Projects, Land Purchases, Fiber Optic Construction, Computer Systems and Other Large Capital Equipment	$43,353,440
Total for All Budgeted Funds		**$210,522,423**

Agency Funds

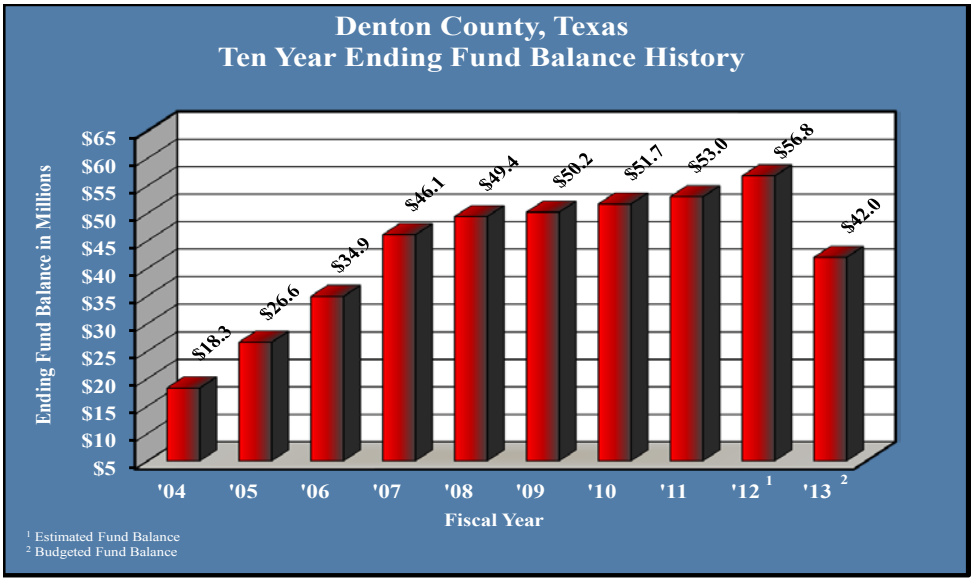
Agency Funds are used to account for assets and liabilities of various entities resulting from cash remitted to them in an agency capacity and related disbursements made by them. The County's function is only custodial; therefore, assets are recorded, held according to contract then returned to the agency. Since the funds are not involved with the performance of governmental services, they have not been included in the adopted budget.

Ending Fund Balance - All Funds

The budgeted ending fund balance for FY 2013 is estimated at $42 million. These funds are utilized from October through December of the next fiscal year primarily for payroll and minimal operating expenses until tax payments become due in January. Approximately $3 million of County fund balance draw down is used in the budget to maintain reserves at an acceptable level. An additional $2 million will be transferred to the Capital Replacement Fund in an effort to build the fund for future capital projects. This is being done to avoid the need to issue long term debt for all major capital projects.

The County budgets expenditures fully, and historically the budget is not fully expended. Revenues are budgeted conservatively by the County Auditor. Budget draw down procedures are in place to control the growth in fund balance, but allow for unforeseen expenditures. This draw down will not affect future operations or jeopardize the County financially.

This chart reflects 10-year ending fund balances including actual amounts for fiscal years 2004 through 2011, estimates for FY 2012, and budgeted for FY 2013. Traditionally, actual ending fund balances will be several million dollars more than budgeted because 100% of the budget will not be expended. It is anticipated that the ending balance for FY2013 will be closer to the FY2012 amount listed on the following chart.



DENTON COUNTY

Adopted Budget - Projected Fund Balances
All Funds

Fund	Estimated Beginning Fund Balance	Total Non-Tax Revenue	Adopted Budget	Tax Levy @ 98.5% Collection	Ending Fund Balance
General Fund	$32,434,019	$26,493,726	($125,668,519)	$93,740,774	$27,000,000
Road and Bridge Fund	$3,540,668	$6,043,000	($12,218,162)	$5,134,494	$2,500,000
District Clk Records Mgmt Fund	$52,878	$75,600	($92,740)	$0	$35,738
Co Clerk Records Mgmt Fund	$2,165,852	$1,452,000	($2,431,540)	$0	$1,186,312
Courthouse Security Fund	$169,213	$322,000	($366,723)	$0	$124,490
JP Courthouse Security Fund	$91,975	$16,750	($11,267)	$0	$97,458
Juvenile Probation Fund	$1,467,102	$3,076,500	($11,021,981)	$7,678,379	$1,200,000
Fire Code Enforcement Fund	$129,585	$211,000	($273,677)	$0	$66,908
JP Technology Fund	$393,379	$69,200	($230,262)	$0	$232,317
Public Health Fund	$528,932	$1,587,645	($4,377,671)	$2,761,094	$500,000
Indigent Health Care Fund	$1,152,063	$3,000	($2,503,652)	$2,198,589	$850,000
Health Care Relief Fund	$2,099,544	$295,000	($256,282)	$0	$2,138,262
County & District Ct Tech Fund	$17,159	$18,550	($28,053)	$0	$7,656
Records Mgmt & Prsrvtn Fund	$163,600	$310,750	($367,666)	$0	$106,684
Public Health Prep Grant Fund	$8,629	$0	$0	$0	$8,629
Sheriff's Forfeiture Fund	$1,702,976	$102,000	($270,000)	$0	$1,534,976
Vehicle Inventory Tax Int Fund	$27,871	$8,000	($19,224)	$0	$16,647
Law Library Fund	$170,972	$387,200	($396,078)	$0	$162,094
D.A. Hot Check Fund	($2,570)	$112,500	($107,916)	$0	$2,014
D.A. Chapter 59 Fund	$525,594	$56,500	($205,996)	$0	$376,098
Jury Fund	$122,863	$397,637	($400,500)	$0	$120,000
Debt Service Fund	$3,889,838	$1,929,448	($43,353,440)	$39,250,000	$1,715,846
Capital Replacement Fund	$5,911,074	$2,010,000	($5,921,074)	$0	2,000,000
TOTAL	**$56,763,216**	**$44,978,006**	**($210,522,423)**	**$150,763,330**	**$41,982,129**

FY 2013 BUDGET

Ending Fund Balance - All Funds (continued)

The 2013 budget has been prepared with approximately the same amount of fund balance draw down as in 2012. The budgeted ending fund balances of approximately $42 million should be exceeded due to the expected spending of approximately 97% of funds budgeted plus significantly higher revenues than expected. Expected ending fund balances will be adequate to protect the County in the event of unforeseen occurrences, and the budgeted ending General Fund Balance will be exceed the County's adopted Fund Balance Policy. This has been done in an effort to mitigate current and future risks (e.g., revenue shortfalls and unanticipated expenditures) and to ensure stable tax rates.

Revenue Sources

Excluding the use of fund balance, governmental fund resources are estimated at $195.7 million for 2013. New property added to the tax roll will provide for approximately $3.1 million in FY 2013. Intergovernmental revenues account for funds received from other units of government for approximately $11.5 million. Fees and fines are included at $20 million. Total County revenues are estimated to increase by approximately $7.1 million over prior year budget figures.

During FY 2013, Denton County will receive approximately $240,000, for the fifteenth installment from a Tobacco Settlement that was pursued by the State of Texas. Counties throughout Texas have received funds based on a reimbursement formula for health related expenses as part of the settlement. In FY 1999 Denton County established the Health Care Relief Fund after receiving the initial installment of $4.8 million. A total of $256,282 will be utilized to provide funding for services provided by various social service agencies.

Denton County is committed to maintaining property taxes at the lowest level possible while providing quality services to its citizens. Denton County officials maximize revenue sources other than property taxes in an effort to maintain the lowest possible tax rate. Since the majority of county revenues are set by statute, Denton County is limited to the following revenue sources: taxes, fees of office, auto registration fees, intergovernmental, fines, interest, and other miscellaneous revenues. Denton County is unable to levy a sales tax as prescribed by statute. The non-tax revenue resources continue to remain fairly constant each year.

Approximately 90% of County fees are statutorily set by the legislature, and optional fees have been researched, analyzed, and set according to the actual cost of providing services. The County has projected auto registration fees at approximately $8.4 million per year. Fines are established within statutory limits, which are set by the various District Court Judges, County Court Judges, and Justices of the Peace.

Denton County's delinquent tax collection program has been very successful in collecting property taxes. Historically, tax collections total at least 98% of the tax levies, and virtually most delinquent taxes are collected within three years of going delinquent. All unpaid

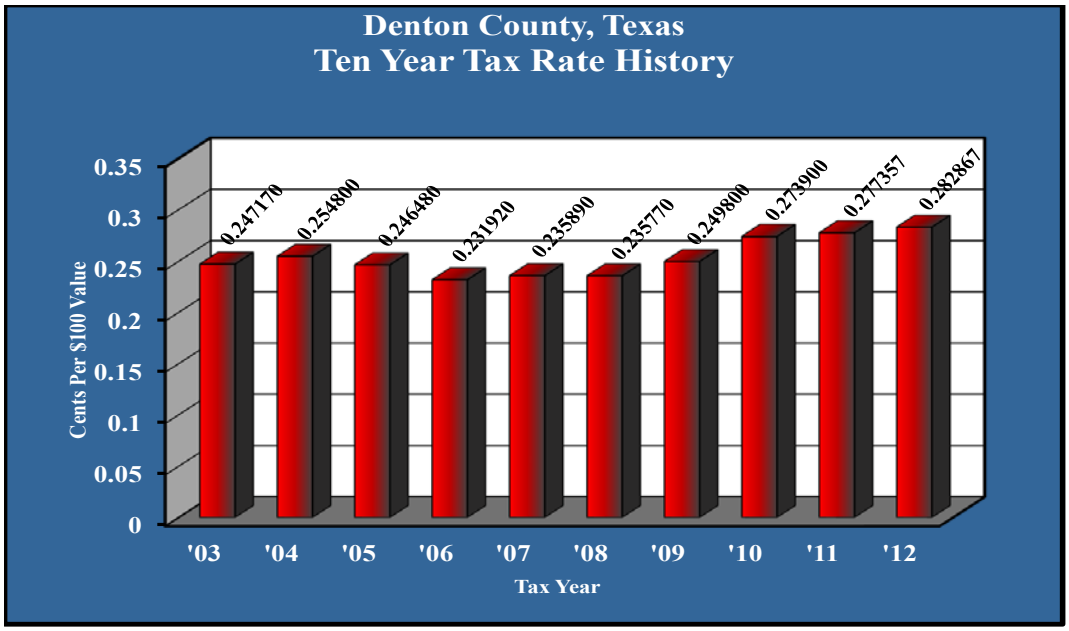
accounts remain open, and are not disposed of as uncollectible. The Commissioners Court has approved the collection rate of 98.5%.

The schedules and pie chart on the following pages display revenue sources by fund and function. These reports show the percentage related to the various revenue categories. Ad Valorem Taxes are specifically related to existing and new property added to the tax roll.

Ad Valorem Taxes

The FY 2013 budget includes property tax revenues in the amount of $151.5 million or 72% of all revenues. The following factors are considered: (1) the tax base increased by $1.012 billion to a total valuation of $54,109,959,012. The tax rate was $0.277357 per $100 valuation in FY 2012 and increased to $0.282867 per $100 valuation in FY 2013. (2) New property added to the tax roll, provides approximately $3.05 million in additional revenues. (3) Increase in taxes received during the fiscal year from properties under protest that were settled at a higher rate than was included on the original certified tax roll at $901,000. (4) The "Truth in Taxation" law allows governments to calculate the effective tax rate which is derived from the prior years total tax levy, and is adjusted for current year changes in existing property valuation and lost property from the roll. This law neither allows for a windfall nor punishes governments for unforeseen property tax changes. This year with the decline in property values the result was a higher effective tax rate required to bring in the same dollars on existing property as received in the previous year. The effective rate for tax year 2012 or Fiscal Year 2013 was $0.279636 per $100 of valuation which was higher than the previous year's tax rate of $0.277357. The Commissioners Court adopted a rate of $0.282867 which equates to a 1.155431% tax rate increase. This tax rate increase can be attributed to an increase in debt service payments for voted approved technology, facility and road projects. Denton County's tax rate is the lowest county-wide tax rate among the top 15 counties by population in the state. The maximum tax rate that can be levied by Texas counties is $0.80 per $100 valuation for general governmental services. An unlimited amount may be levied for payments of principal and interest on long-term debt; however, the county's indebtedness is limited by statute to 25% of assessed value of real property. The charts on pages 54 and 55 provide various information including tax rates for the top 15 counties in the state by population.

The following chart shows a slight fluctuation in tax rates both upward and downward. The rate for the past 10 years shows a fairly level tax rate. The chart on the next page displays a summary of taxes paid by the average homeowner including city, school and county taxes for FY 2013. This chart uses someone living in the City of Denton as an example, and shows that only 11% of taxes paid on the average home are for County taxes with the remaining 89% being for school and city taxes.



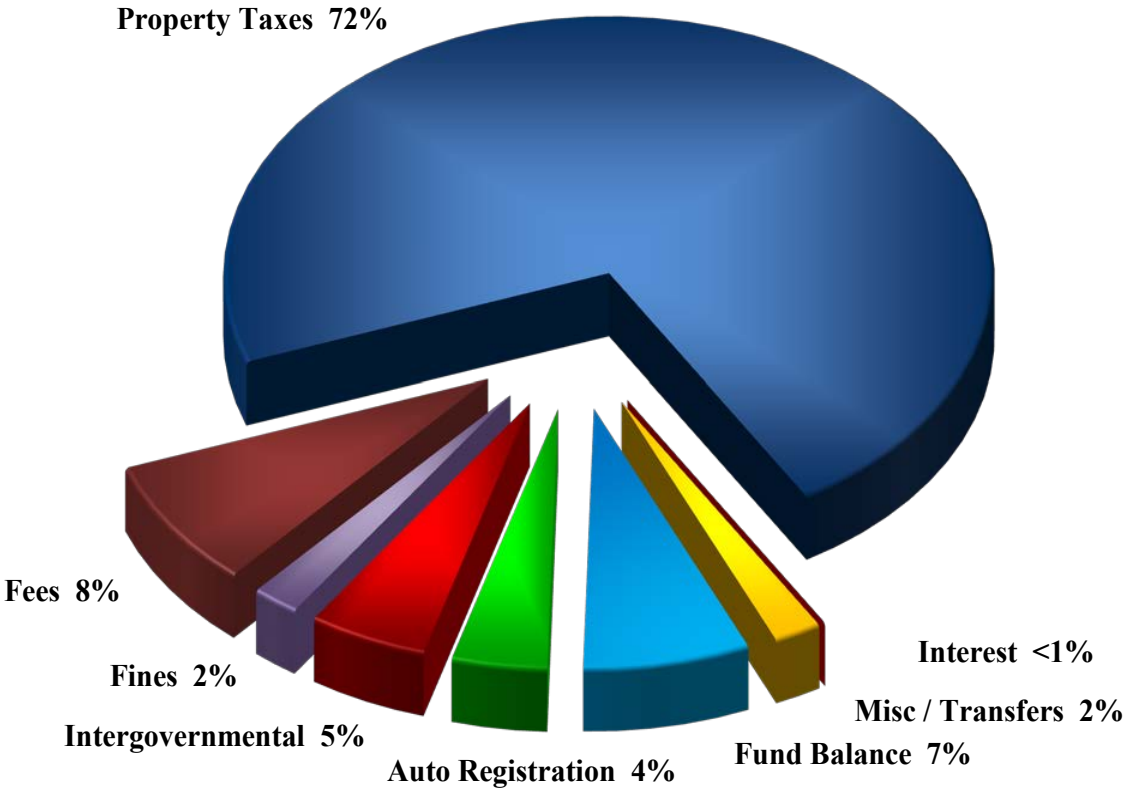
Intergovernmental Revenues

Intergovernmental revenues are projected to decrease from $11.8 million to $11.5 million in FY 2013. These revenues are received from other units of government, including grant revenues, bingo tax and other state revenues including grants. This decrease is primarily due to state budget cuts that impact the county. These revenues include mixed beverage taxes, juvenile school lunch funding and various contracts with other governmental entities. The Juvenile Probation Department should, however receive the same grant funding from the Texas Juvenile Probation commission for the 2013 budget.

In FY 2009 and FY 2010 the County agreed to open 96 new jail beds in an existing jail facility in order to house additional inmates from other entities at a cost of $62 per day. This provided the County with the opportunity to hire and train the necessary staff and equip the facility without increasing taxes. Approximately $1.2 million in revenue was included in FY 2009 for housing Out of County Inmates. However, in FY 2010 through FY 2012 a majority of the leased beds were absorbed by our own inmates and revenues were budgeted accordingly at $400,000. This revenue basically covers our costs and does not add to the bottom line. For FY 2013 an increase of $100,000 in out-of-County prisoner fees is budgeted based on current out of county population counts.

In the Health Care Relief Fund, the 14th annual payment from the state tobacco lawsuit settlement trust fund was received in April, 2012. This payment of $230,600 was a $60,000 decrease from our 2011 payment. The amount to be distributed in 2013 should be equal or

Total Revenue
$210,522,423



Narrative on following pages

DENTON COUNTY

FY 2013 Budget - Total Comparative Revenues
By Function

Function	FY 2011 Actual	% of Total	FY 2012 Estimates	% of Total	FY 2013 Budget	% of Total
Ad Valorem Taxes	$145,542,071	75%	$151,158,800	76%	**$151,463,330** [1]	**72%**
Fees of Office	14,152,986	7%	16,253,000	8%	**16,440,000**	**8%**
Fines	3,261,993	2%	3,760,000	2%	**3,540,000**	**2%**
Intergovernmental	17,439,774	9%	14,493,267	7%	**11,464,855**	**6%**
Auto Registration	7,799,093	4%	8,300,000	4%	**8,400,000**	**4%**
Miscellaneous	4,049,164	2%	2,006,000	1%	**1,851,464**	**1%**
Interest	229,022	0%	297,150	0%	**316,050**	**0%**
Transfers In	2,220,902	1%	2,107,875	1%	**2,265,637**	**1%**
Fund Balance	0	0%	0	0%	**14,781,087** [2]	**7%**
Total Revenues	$194,695,005	100%	$198,376,092	100%	**$210,522,423**	**100%**

[1] Includes delinquent tax collection estimated at $700,000

[2] This fund balance figure indicates the amount used to equalize revenues and expenditures.

DENTON COUNTY

FY 2013 Budget - Total Comparative Revenues *
All Funds

Fund	FY 2011 Actual	FY 2012 Estimates	% Change Act vs Est	FY 2013 Budget	% Change Est vs Bgt
General Fund	-$117,075,524	-$123,518,805	5.50%	-$120,234,500	-2.66%
Road and Bridge Fund	-11,280,357	-11,235,640	-0.40%	-11,177,494	-0.52%
Dst Clk Records Mgmt Fund	-49,464	-70,600	42.73%	-75,600	7.08%
Co Clerk Records Mgmt Fund	-700,563	-1,252,000	78.71%	-1,452,000	15.97%
Courthouse Security Fund	-308,556	-321,000	4.03%	-322,000	0.31%
JP Courthouse Security Fund	-15,389	-16,300	5.92%	-16,750	2.76%
Juvenile Probation Fund	-10,276,385	-9,336,000	-9.15%	-10,754,879	15.20%
Fire Code Enforcement Fund	-190,109	-201,000	5.73%	-211,000	4.98%
JP Technology Fund	-62,245	-69,200	11.17%	-69,200	0.00%
Public Health Fund	-4,488,935	-4,475,889	-0.29%	-4,348,739	-2.84%
Indigent Health Care Fund	-2,506,366	-2,552,000	1.82%	-2,201,589	-13.73%
Health Care Relief Fund	-343,750	-293,000	-14.76%	-295,000	0.68%
County & Dist Ct Tech Fund	-32,273	-18,550	-42.52%	-18,550	0.00%
Records Mgmt & Prsrvtn Fund	-316,617	-315,250	-0.43%	-310,750	-1.43%
Public Health Prep Grant Fund	-800,602	-551,358	-31.13%		-100.00%
Sheriff's Forfeiture Fund	-411,150	-203,500	-50.50%	-102,000	-49.88%
Vehicle Inventory Tax Int Fund	-9,524	-6,000	-37.00%	-8,000	33.33%
Law Library Fund	-194,283	-285,750	47.08%	-387,200	35.50%
D.A. Hot Check Fund	-68,572	-97,600	42.33%	-112,500	15.27%
D.A. Chapter 59 Fund	-189,904	-57,000	-69.98%	-56,500	-0.88%
Jury Fund	-436,889	-321,200	-26.48%	-397,637	23.80%
Debt Service Fund	-41,919,641	-41,169,450	-1.79%	-41,179,448	0.02%
Capital Replacement Fund	-3,017,907	-2,009,000	-33.43%	-2,010,000	0.05%
Fund Balance	0	0	0.00%	-14,781,087 [1]	100.00%
TOTAL	**-$194,695,005**	**-$198,376,092**	**1.89%**	**-$210,522,423**	**6.12%**

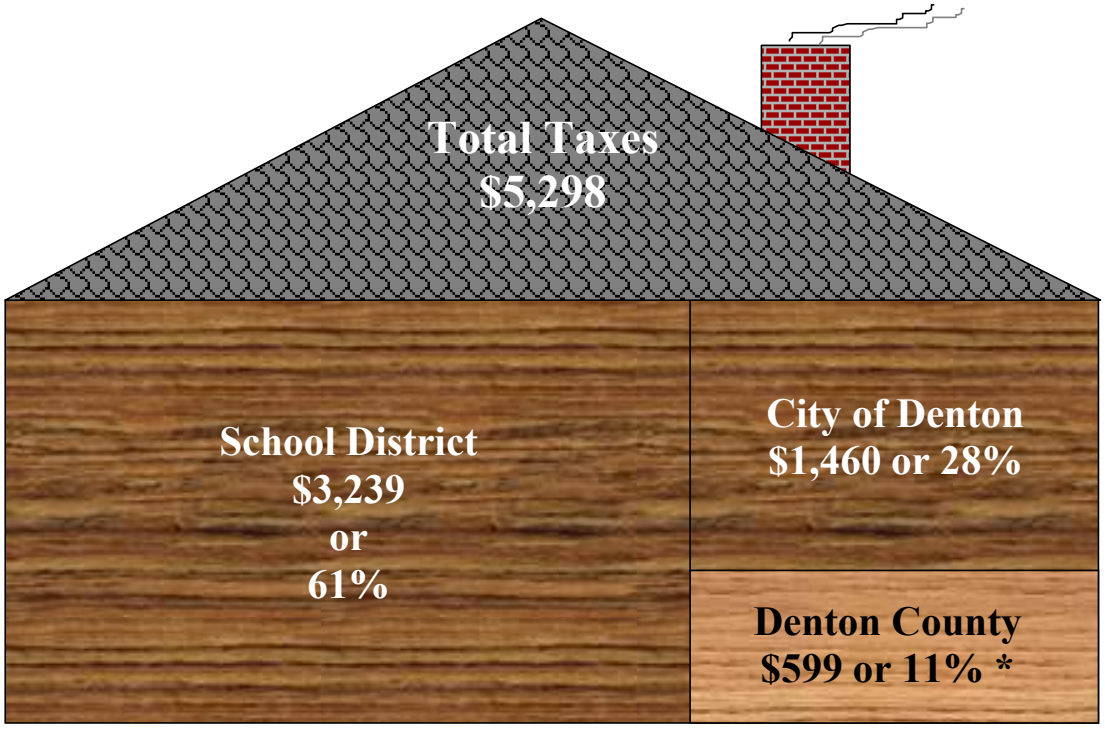
* Including Interfund Transfers

[1] This fund balance figure indicates the amount utilized to balance the budget

DENTON COUNTY

PROPERTY TAX ANALYSIS FOR AVERAGE HOMEOWNER

For the Average $211,678 Home in Tax Year 2012



County taxes for FY 2011-2012 on a $212,801 home, which was the county average, were $590.22 based on the adopted tax rate of $0.27357 per $100 valuation.

Evaluations for the average home for 2012 decreased by an average of .53%. A home valued at $212,801 would have, on an average, a current value of $211,678.

County taxes for FY 2012-2013 on the same house would be $598.77 based on the property tax rate of $0.282867 per $100 valuation.

If the valuation on your home was $212,801 in FY 2011-2012 and remained the same in 2012-2013, county taxes on your home would be $601.94, which is an increase of $11.72 per year. If your appraisal decreased by approximately 0.53%, taxes will increase by $8.55 per year or $0.71 per month in 2012-2013.

Changes in an individual taxpayer's county taxes are dependent on the specific change in property valuation. The above figures are presented for comparison purposes.

DENTON COUNTY

Tax Distribution By Fund

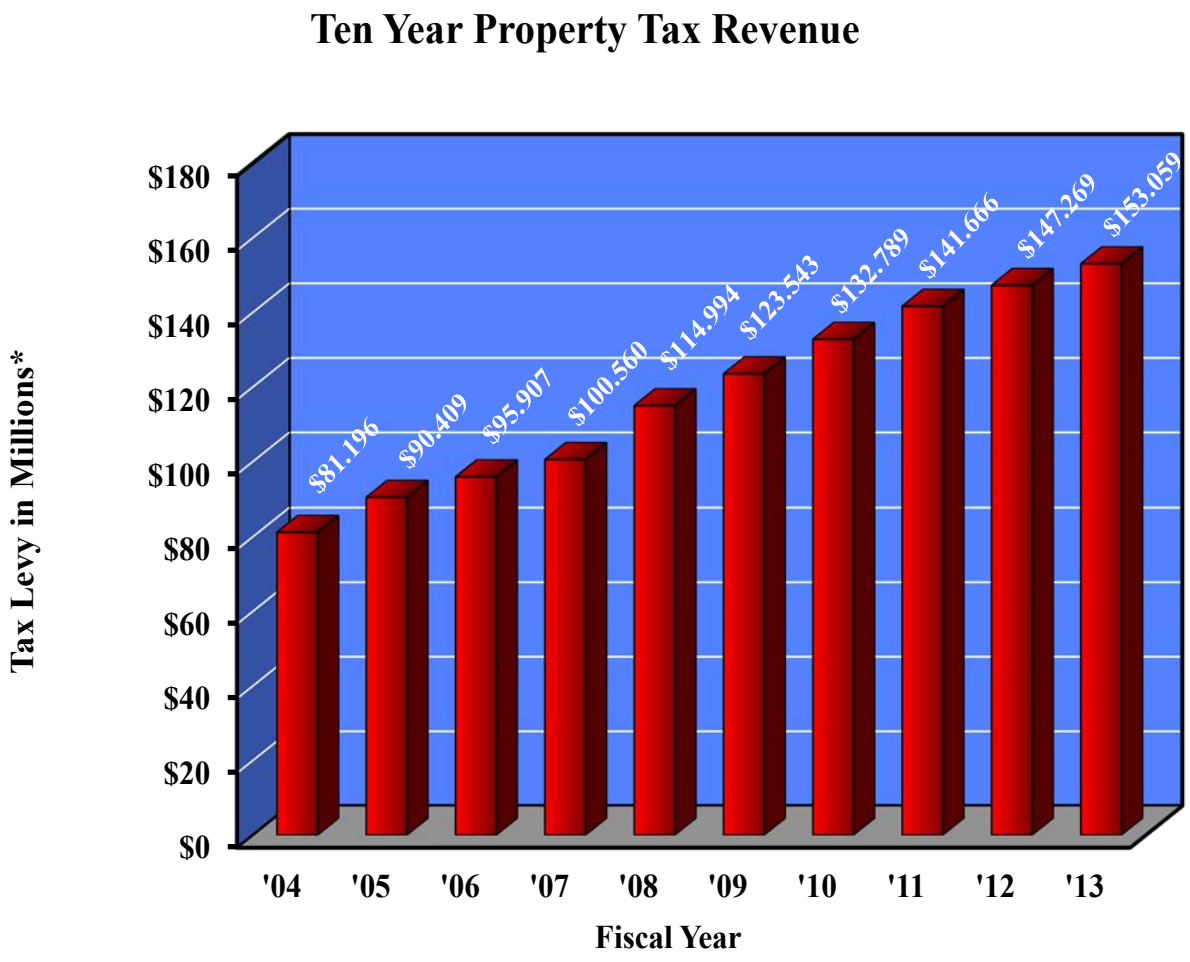
Funds	Tax Rate	Total Gross Taxes	Net Taxes @ 98.5%	Percentage Of Net Taxes
OPERATING FUNDS				
General Fund	0.175880	95,168,298	93,740,774	62.18%
Road & Bridge Fund	0.009634	5,212,684	5,134,494	3.41%
Juvenile Probation Fund	0.014406	7,795,309	7,678,379	5.09%
Public Health Fund	0.005180	2,803,141	2,761,094	1.83%
Indigent Health Care Fund	0.004125	2,232,070	2,198,589	1.46%
TOTAL OPERATING FUNDS	**0.209225**	**$113,211,503**	**$111,513,330**	**73.97%**
DEBT SERVICE FUND				
Debt Service Fund	0.073642	39,847,716	39,250,000	26.03%
TOTAL DEBT SERVICE	**0.073642**	**39,847,716**	**39,250,000**	**26.03%**
COUNTY WIDE TAX RATE	**0.282867**	**$153,059,218**	**$150,763,330**	**100.00%**

DENTON COUNTY

Tax Rates by Fund

Funds	Tax Rate 2008	Tax Rate 2009	Tax Rate 2010	Tax Rate 2011	Tax Rate 2012
FUNDS					
General Fund	0.15810	0.16124	0.168171	0.175448	0.175880
Road and Bridge Fund	0.00847	0.00730	0.009074	0.009174	0.009634
Juvenile Probation Fund	0.01135	0.01173	0.013381	0.011319	0.014406
Public Health Fund	0.00406	0.00331	0.004260	0.004907	0.005180
Indigent Health Care Fund	0.00219	0.00384	0.004686	0.004684	0.004125
Jury Fund	0.00026	0.00031	0.000329	0.000125	0.000000
Debt Service Fund	0.05134	0.06207	0.073999	0.071700	0.073642
TOTAL FUNDS	**0.23577**	**0.24980**	**0.273900**	**0.277357**	**0.282867**

This information is based on the tax year. (Example: Tax Rate 2012 is for Fiscal Year 2013).



*This information is based on the adopted tax levy.

DENTON COUNTY

Comparison of Top 15 Texas Counties by Population

Pop. Rank	County	Population Estimate***	% of Revenue Property Tax	Total County-Wide Tax Rates per $100 Val. *	Adopted County Budget **	Total # County Employees
1	Harris	4,180,894	76.0%	0.629980	$4,971,830,522	13,310
2	Dallas	2,416,014	65.2%	0.633475	$833,989,170	5,629
3	Tarrant	1,849,815	78.0%	0.660867	$866,376,166	4,629
4	Bexar	1,756,153	75.0%	0.769621	$1,489,224,897	4,301
5	Travis	1,063,130	86.0%	0.674146	$814,237,929	4,936
6	El Paso	820,790	56.0%	0.601233	$282,760,433	2,942
7	Collin	812,226	68.5%	0.326299	$259,113,699	1,789
8	Hidalgo	797,810	88.0%	0.590000	$246,132,576	2,936
9	Denton	686,406	72.0%	0.282867	$210,522,423	1,490
10	Fort Bend	606,953	82.8%	0.499760	$250,277,339	2,151
11	Montgomery	471,734	66.2%	0.676500	$264,543,689	2,089
12	Williamson	442,782	77.0%	0.489029	$254,429,736	1,523
13	Cameron	414,123	67.9%	0.384291	$122,795,167	1,665
14	Nueces	343,281	65.1%	0.517687	$128,531,312	1,186
15	Brazoria	319,973	67.9%	0.485860	$141,793,156	1,300

* Includes Tax Rates assessed county-wide for the county including: Hospital District, Community College, Flood Control and Port Authority .

** County budget total only.

*** Source: U.S. Census Bureau 2011 Estimates.

DENTON COUNTY

Comparison of Top 15 Texas Counties by Tax Rate

Pop. Rank	County	Population Estimate***	% of Revenue Property Tax	Total County-Wide Tax Rates per $100 Val. *	Adopted County Budget **	Total # County Employees
9	Denton	686,406	72.0%	0.282867	$210,522,423	1,490
7	Collin	812,226	68.5%	0.326299	$259,113,699	1,789
13	Cameron	414,123	67.9%	0.384291	$122,795,167	1,665
15	Brazoria	319,973	67.9%	0.485860	$141,793,156	1,300
12	Williamson	442,782	77.0%	0.489029	$254,429,736	1,523
10	Fort Bend	606,953	82.8%	0.499760	$250,277,339	2,151
14	Nueces	343,281	65.1%	0.517687	$128,531,312	1,186
8	Hidalgo	797,810	88.0%	0.590000	$246,132,576	2,936
6	El Paso	820,790	56.0%	0.601233	$282,760,433	2,942
1	Harris	4,180,894	76.0%	0.629980	$4,971,830,522	13,310
2	Dallas	2,416,014	65.2%	0.633475	$833,989,170	5,629
3	Tarrant	1,849,815	78.0%	0.660867	$866,376,166	4,629
5	Travis	1,063,130	86.0%	0.674146	$814,237,929	4,936
11	Montgomery	471,734	66.2%	0.676500	$264,543,689	2,089
4	Bexar	1,756,153	75.0%	0.769621	$1,489,224,897	4,301

* Includes Tax Rates assessed county-wide for the county including: Hospital District, Community College, Flood Control and Port Authority .

** County budget total only.

*** Source: U.S. Census Bureau 2011 Estimates.

Intergovernmental Revenues (continued)

somewhat less, assuming that interest income earned on the trust fund cannot decline much further. Accordingly, revenue is budgeted at $240,000 for next year.

Additionally, pending grant application revenues are not included in the FY 2013 budget and will be amended for as grants are received or contracts are renewed. Denton County receives a small amount of revenue from the federal government; however, some state grants are pass-through grants from federal funding. Intergovernmental revenues provide 5% of the overall revenue budget.

Fees and Auto Registration

Statutory fees are established by the legislature for most services provided by the County. Fees are the second largest source of revenues and represents approximately 8% of the revenue budget. Fees are budgeted to increase by $1.3 million to a total of $16.4 million in FY 2013 primarily due to the County Clerk Records Archive fee that was established in FY2012 after budget adoption. This budgetary increase supports the fact that demands for county services are still growing despite the overall weak economy.

Auto registration revenues are budgeted at $8.4 million compared to $7.9 million for FY 2012 due to an increase in auto sales tax collections in 2012. The additional 5% auto registration fee for collecting automobile sales taxes for the State was previously budgeted in the Road & Bridge Fund. However, in 2006 a new state law required that 10% of this fee be deposited to the General Fund with an increase of 10% for each year until the fee is included at the level of 100% in the General Fund. The Optional $10 fee authorized by the Transportation Code is expected to generate $5.2 million which is an increase of $100,000.

Fines

Each of the three levels of courts in the County (Justice Courts, County Courts and District Courts) has the authority to impose fines as punishment on those persons found guilty of crimes. Fines are imposed as a deterrent to further criminal activity, but they are also an important revenue source for Denton County. Fines continue to provide 2% of the revenue budget in FY 2013 for a total of $3,540,000 which is a decrease of $80,000 below the prior year budgeted amount for all levels of courts.

Interest

Interest revenue is earned on most of the temporarily idle reserve funds. Most interest earnings come from interest-bearing bank accounts and from bank certificates of deposit purchased from the County's depository bank. Interest earnings are budgeted to decrease by $209,850 in FY 2013 to $316,050 due to significantly lower interest rates. Interest earnings total less than 1% of all revenues. Interest revenue depends upon the amount of money

DENTON COUNTY

FY 2013 Budget - Total Comparative Expenditures *
All Funds

	FY 2011 Actual	FY 2012 Estimates	% Change Act vs Est	FY 2013 Budget	% Change Est vs Bgt
General Fund	$118,527,751	$117,358,111	-0.99%	$125,668,519	7.08%
Road and Bridge Fund	10,788,387	11,571,056	7.25%	12,218,162	5.59%
Dst Clerk Rec. Mgt. Fund	30,064	61,747	105.39%	92,740	50.19%
Co Clerk Rec. Mgt. Fund	1,277,407	1,625,519	27.25%	2,431,540	49.59%
Courthouse Security Fund	288,251	353,500	22.64%	366,723	3.74%
JP Courthouse Security Fund	519	2,600	401.20%	11,267	333.35%
Juvenile Probation Fund	10,279,073	10,028,822	-2.43%	11,021,981	9.90%
Fire Code Enforcement Fund	252,926	263,620	4.23%	273,677	3.81%
JP Technology Fund	99,395	93,255	-6.18%	230,262	146.92%
Public Health Fund	4,604,850	4,487,898	-2.54%	4,377,671	-2.46%
Indigent Care Fund	1,945,984	2,345,168	20.51%	2,503,652	6.76%
Health Care Relief Fund	446,100	424,960	-4.74%	256,282	-39.69%
County & Dist Ct Tech Fund	34,514	5,075	-85.30%	28,053	452.77%
Rec. Mgt. & Prsvtn Fund	293,708	332,382	13.17%	367,666	10.62%
Public Health Prep Grant Fund	785,530	551,358	0.00%	0	-100.00%
Sheriff's Forfeiture Fund	244,877	386,485	57.83%	270,000	-30.14%
Veh. Invent. Tax Int. Fund	186	34,800	18603.64%	19,224	-44.76%
Law Library Fund	362,804	410,055	13.02%	396,078	-3.41%
D.A. Hot Check Fund	88,450	92,384	4.45%	107,916	16.81%
D.A. Chapter 59 Fund	14,910	115,600	675.34%	205,996	78.20%
Jury Fund	419,232	425,500	1.50%	400,500	-5.88%
Debt Service Fund	41,770,901	41,055,685	-1.71%	43,353,440	5.60%
Capital Replacement Fund	844,809	2,629,485	211.25%	5,921,074	125.18%
TOTAL	**$193,400,627**	**$194,655,065**	**0.65%**	**$210,522,423**	**8.15%**

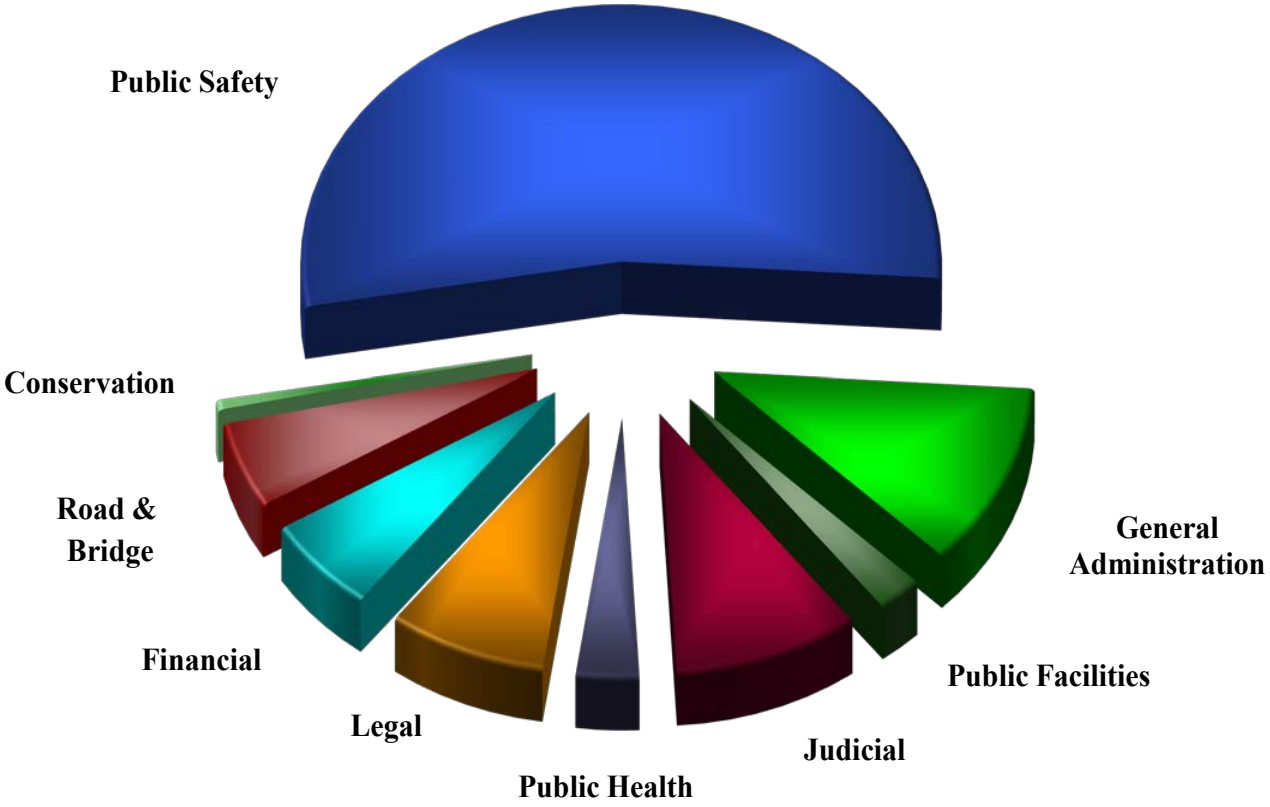
* Including Interfund Transfers

DENTON COUNTY

FY 2013 Budget - Total Comparative Expenditures
By Function

Function	FY 2011 Actual	% of Total	FY 2012 Estimates	% of Total	FY 2013 Budget	% of Total
General Administration	$19,709,074	10%	$19,080,297	10%	**$24,463,227**	**12%**
Judicial	17,936,192	9%	19,034,533	10%	**18,904,184**	**9%**
Legal	11,263,089	6%	11,516,308	6%	**12,177,594**	**6%**
Financial	5,995,898	3%	5,877,910	3%	**6,374,369**	**3%**
Facilities	7,558,632	4%	8,685,830	4%	**9,583,536**	**5%**
Public Safety	60,820,926	31%	61,575,287	32%	**64,391,836**	**31%**
Health and Welfare	7,872,200	4%	7,904,375	4%	**7,225,726**	**3%**
Conservation	373,690	0%	376,083	0%	**439,849**	**0%**
Intergovernmental	3,138,482	2%	3,277,341	2%	**3,240,789**	**2%**
Road and Bridge	10,788,387	6%	11,547,316	6%	**12,218,162**	**6%**
Capital Projects	844,809	0%	2,094,485	1%	**5,921,074**	**3%**
Debt Service	41,770,901	22%	41,055,685	21%	**43,353,440**	**21%**
Transfer of Funds	5,328,346	3%	2,629,615	1%	**2,228,637**	**1%**
Total Expenditures	$193,400,627	100%	$194,655,065	100%	**$210,522,423**	**100%**

Total Number of Employees
1490



Total Number of Employees By Function			
General Administration	170.5	Public Safety	801.5
Judicial	140.0	Conservation	9.0
Legal	119.5	Road & Bridge	80.0
Financial	88.0	Public Health	47.5
Public Facilities	34.0		

Interest (continued)

available for investment and the interest rate paid on investments. Safe but aggressive cash management practices are one of the few methods available to the County of lessening the taxpayer's burden for financing the County. Interest or investment income has been the most volatile revenue source for the County in the last 8 years. Greatly increased interest rates for 2006 and 2007 pushed up our investment income in those years. Interest rate cuts by the Federal Reserve in 2008 and 2009 had the opposite effect. For FY 2009 revenues were projected to be short by 60% or $2 million and FY 2010 included a $1.2 million reduction. For FY2011 revenues had a slight increase of $76,350 due to slightly higher interest rates. However, FY2012 was reduced by $478,500 due to significantly lower interest rates. This revenue source has continued to decline as reflected in the FY 2013 budget.

Miscellaneous and Transfers

Miscellaneous revenues comprise 2% of total revenues and are those receipts that by their nature do not fit into any other revenue types. Some of the larger revenues in this category include inmate phone fees, court-appointed attorney fee reimbursements and bail bond forfeitures. Miscellaneous revenues vary from year to year and are budgeted to increase by $148,930 for FY2013. Transfers to the Capital Replacement Fund remained the same at $2 million in an effort to maintain our routine fund balance draw down level.

Uses of Funds

The FY 2013 budget includes expenditures of $210,522,423 as compared to FY 2012 budget of $202,007,016 million. The FY 2013 increase of $8.5 million is for employee salaries and benefits including 2.5% increases for eligible employees, county funded health insurance, capital replacement contingency funds and professional services. The FY 2013 budget includes an increase of approximately $499,000 for seven (7) new full-time employees and one (1) part-time to full-time employee, and an additional $2 million for voter approved debt service payments. Also included is $291,000 for reclassifications from the FY2010-Evergreen Study and Recommendations from FY2011 and FY2012.

The budget also included the elimination of various contract labor line items including contract road work for a total of approximately $673,000 in reductions as well as savings in Lease/Rentals (Computers and Copiers) at $661,000. Several departmental operating budgets decreased in FY 2013 in an effort to minimize the effect on the tax rate and to offset declining revenues. The FY 2013 budget includes estimated ending balances (reserves) of $42 million, which is an increase of approximately $4.1 million more than was budgeted in FY 2012. The FY 2013 projected ending balances are approximately 20% of the adopted budget.

General Fund

The County's General Fund budget for FY 2013 is $125,668,519, which is an increase of $4.6 million or 3.82% above the prior year's budget. The General Fund includes the following functions: General Administration - management functions; Judicial - court related functions; Legal - prosecution of criminals; Financial - all accounting functions of the County; Public Facilities - maintenance and expansion of County buildings; Public Safety - law enforcement services provided in the County; Health and Welfare - child protective services; Conservation - agricultural/extension/home economic services; Contract Services - supplemental funding for libraries and other intergovernmental functions; and Transfer of Funds (Inter-Fund Transfers) - any General Fund financing of other County departments that is not included in the General Fund.

The following schedules and charts display the various expenditures both by fund and function. Public Safety continues to be the largest expenditure of the County. With the ever-increasing demand for jail space, this will continue to be the most significant portion of the County budget.

General Administration

General Administration Departments include the basic administrative and management functions of the County. Major departments include the Commissioners Court, County Judge, County Clerk, Human Resources, Purchasing, Department of Information Services, County Planning, Elections Administration, and Non-Departmental.

Non-Departmental decreased by approximately $282,000 primarily for unappropriated contingency. County Planning decreased by $255,467 due to impact of new hires added during the 2011 fiscal year and transferred to Construction Management in the Public Facilities division for FY2013. The Elections Department budget fluctuates every other year with major elections and decreased by $198,583.

Increases for this division are for benefits including health insurance and retirement rate increases for County employees. Technology Services increased by $383,662 mainly due to the transfer of (4) contract employees to full-time status and the addition of one (1) new Office Administrator position. Additional increases can be attributed to eight (8) reclassifications: (2) for County Clerk, (1) for Human Resources, (1) for Vehicle Maintenance, (1) for Public Works/Planning and (3) for Office of History and Culture.

The budget for General Administration decreased by approximately $156,762 below the FY 2012 budget.

Judicial

Judicial Departments include courts and the departments that service the courts of Denton County including District and County Courts, Justices of the Peace, District Clerk and other court related functions. Court-related expenses continue to climb with increased criminal activity in the County, which affects court-appointed attorney fees for indigent clients and other court-ordered expenses. The largest increase in this division can be attributed employee salary and benefit increases and seven (7) reclassifications: (5) total (1 each) for Justice of the Peace Precincts 1, 2, 3, 5, & 6, (1) for Probate Court and (1) for Death Investigations/Medical Examiner's office. Other increases to this division continue to be attributed to court ordered expenses at $264,960.

No new positions were added to this division of the General Fund in FY 2013. The budget for the Judicial Division includes an increase of approximately $620,030 above the FY 2012 budget.

Legal

Legal departments include services provided by the Criminal District Attorney's Office. Functions include criminal prosecution in the courts as well as providing civil and legal advice to the Commissioners Court and all County departments. The budget for this division includes an increase of $750,514 above the FY 2012 budget. The increase in this division can be attributed to salary/benefit increases and two (2) reclassifications. Also, one (1) new fixed car allowance was approved for an investigator position previously funded by a grant.

Financial Administration

Financial Administration includes the County Auditor, County Treasurer, Tax Assessor/Collector and Budget Office. These departments are responsible for collecting, safeguarding, investing, disbursing, and budgeting funds as well as financial reporting. The level of services provided by these departments is subject to change based on population, expenditure and payroll increases. The budget for the Financial Administration Division includes an increase of approximately $281,039 or 4.63% above the FY 2012 budget. The increase in this division is the result of salary and benefit increases and six (6) reclassifications for the County Auditor's office.

Public Facilities

Maintenance of County facilities is an essential service that must be provided. The largest increase in this division can be attributed to the creation of the Construction Management Department. Expenses for this department were previously budgeted in County Planning in the General Administration division and transferred to their own department- Construction Management in Public Facilities for FY2013 at $341,777.

Public Facilities (continued)

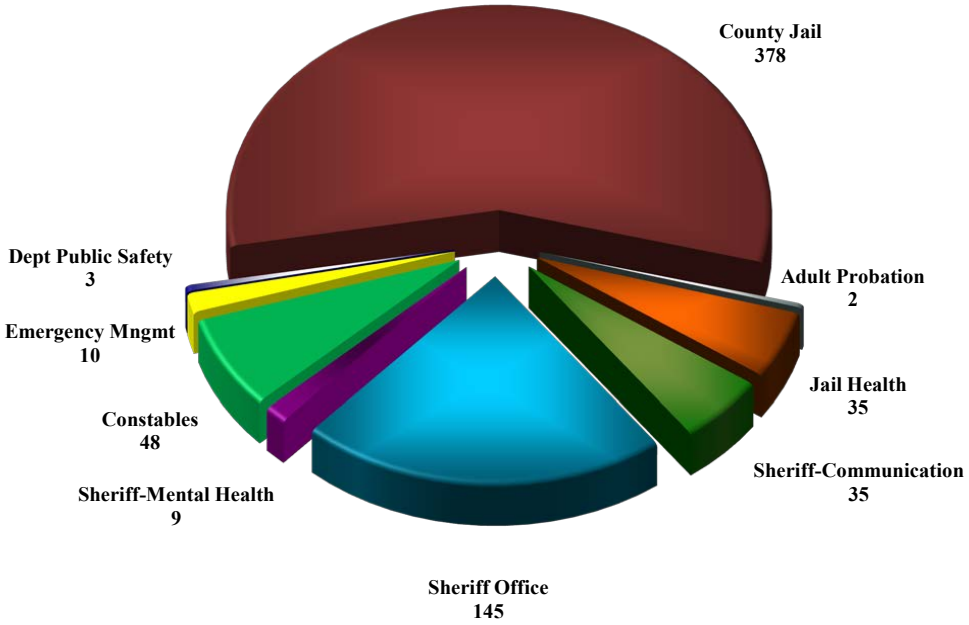
Various building budgets increased primarily due to operating expenses for three (3) new county buildings. Four (4) new vehicles were approved for this division for FY 2013 as well as one (1) new fixed car allowance and one (1) reclassification for Construction Management. The Public Facilities Division increased by $681,490 or 7.66%.

Public Safety

Public Safety departments include the County Jail, Sheriff's Department, Emergency Management and Constables. Partial funding of state agencies include C.S.C.D. (Adult Probation), Texas Department of Public Safety, Texas Parks and Wildlife and the Alcohol Beverage Commission.

There were no significant changes in departmental budgets in this division. The increases for departments can be tied to employee salary and benefit changes, forty-one (41) reclassifications as well as increases in gasoline expenses for various departments. A total of three (3) new positions were added for this division; (1) Secretary for Community Supervision and Corrections Department (CSCD); (1) Deputy Constable for Constable, Precinct #6 due to increased workload for each department; and one (1) part-time to full-time Emergency Management Specialist due to expired grant funding. Fifteen (15) new vehicles were approved for this division as well. The total funding for Public Safety is more than $52 million and increased by approximately $2.4 million in FY 2013. The following chart reflects a breakdown of public safety employees by function showing the demand to provide service and protection to the citizens of Denton County.

Denton County - General Fund
Public Safety Employees



Health and Welfare

Child Protective Services, a division of the Texas Department of Protective and Regulatory Services, protects children from ages 0 through 17 and helps them recover from abuse and neglect, and secures counseling and other services to rehabilitate abusive and neglectful parents as mandated through the Texas Family Code. The physical safety and emotional well being of these children, that are the most vulnerable citizens of Denton County is essential. The County provides funding to this agency in the area of child-related expenditures such as County-paid emergency foster care expenses, supplies and training. This budget was approved at the current funding level of $88,121 in FY 2013.

Conservation

Conservation is comprised of the County Extension Department. Services include agricultural and horticultural services, 4-H programs, and home economic services to County residents. This budget decreased approximately $12,040 for salary and benefits as a result of turnover. The County provides supplemental salary funding to the five County Extension Agent positions.

Contract Services

Contract Services includes library services and other intergovernmental funding agreements to supply services provided by other governmental organizations. This division also includes various association dues for the Commissioners Court and County including memberships to the National Association of Counties, Texas Association of Counties, Conference of Urban Counties and others. Library funding was reduced by 10% resulting in a decrease of $43,440 leaving a total of $388,770 for 13 libraries. Four libraries did not request county funding- Denton, Coppell, Roanoke, and Plano. Frisco has decided to not accept county funds and will charge a user fee instead. There were minimal increases and decreases in other various line items. This division decreased by 1.12% or $36,552 in FY 2013.

Transfer of Funds

This department is used to budget for the interfund expenditure-type transactions between the General Fund and other governmental-type funds. Interfund transactions between the General Fund and governmental funds are recorded as expenditures in the originating fund. This budget includes supplemental funding for the Capital Replacement Fund at $2,000,000. The Capital Replacement Fund was established in FY 2008 in an effort to build sufficient funds to have on hand in lieu of issuing long-term debt. This fund will be used to account for the major capital needs of the County including the acquisition and construction of major capital facilities and equipment. A total of $46,000 has been budgeted to transfer to the Courthouse Security Fund for services provided at the Courthouse-on-the-Square. This budget increased in FY 2013 by $143,637 as a result of transferring funds into the Jury Fund in lieu of levying a tax for that fund.

Special Revenue Funds

Road and Bridge Fund

The Road and Bridge Fund include expenses for the repair, maintenance and construction of approximately 720 miles of County roads and bridges. This includes salaries, road materials and funding for equipment. Roads are prioritized and scheduled for repairs based on road condition, traffic counts and other established criteria. The Road and Bridge system was previously administered as a Road Superintendent System with a Director of Road and Bridge that managed the functions of this department under one budget. The Commissioners Court, after much deliberation agreed to change to an "Ex-Officio Road Commissioner System" in FY 2004. Each Commissioner is bonded and charged with the responsibility of overseeing the maintenance of county roads and bridges in their individual precincts. This fund also supports an Engineering Department that provides assistance to the four Commissioner precincts for road and bridge functions. The overall budget increased by approximately $34,944 above the FY 2012 budget and includes additional road equipment, including six (6) vehicles and increases for employee salary and benefits. Also, two (2) reclassifications were approved for this fund. Decreases include reductions in contract road work labor.

District Clerk Records Management Fund

This department was created by the Texas Legislature effective January 1, 2004 to provide for records preservation functions of the District Clerk's Office. This fund is supported through fees collected on civil filings in the district courts as allowed by state law and can only be spent on records management or preservation projects as requested by the District Clerk. New legislation created an additional fee not to exceed $5 per certain types of filings. Funds are to be used only for the preservation and restoration of the District Court records archive. The purpose of this department is to identify older books and case records which can be considered of historical value. Services of professionals will be employed to restore any books and/or cases which have deteriorated to ensure the preservation of current and future documents, ledgers, etc. This budget is fully supported by the fees collected which are expected to be approximately $92,740 in FY 2013 which is an increase of $4,819.

County Clerk Records Management Fund

This department provides for records preservation, management and automation services of the recording division of the County Clerk's Office. This fund is supported through fees collected and expenditure of funds received is restricted by law to archiving and preserving county records that originated prior to 1990. This fund increased by approximately $928,195 due to increased microfilm expense for the Records Preservation Fee budget based on an additional fee being collected. This department includes salary, benefits and operating expenses for seven positions and microfilming and imaging expenses. The total funding for this budget is included at $2,431,540 in FY 2013.

Courthouse Security Fund

This fund accounts for the cost of providing security services for all district, county and justice courtrooms, and protection for the judges, staff, victims and the public. Funding is achieved through a fee approved by the State of Texas legislature in FY 1995, which provides approximately $367,000 in revenues to provide security services within the County facilities. The County contracts with a security guard service that provides officers to monitor public entrances through the use of security walk-through metal detectors, hand-held and x-ray metaldetectors including manual searches of personal property as needed. This budget increased by $1,000 to a total of $366,723 in FY 2013 due to increased security guard services required for the Courthouse-on-the-Square. A separate contingency line item is also included for emergency security issues that may arise during the year that could not have been anticipated during the budget process. The revenues collected for this fund can only be expended on facilities that house judicial courts. An additional $46,000 has been budgeted to transfer to this fund for security services provided to the Courthouse-on-the-Square which does not house a judicial court.

Justice of the Peace Courthouse Security Fund

This fund accounts for revenues collected that can only be used for security purposes for a justice court that is located in a building that is not the courthouse security services. Funds are included at $11,267 for FY 2013 for the purchase of security related items for the Justice of the Peace courtrooms. This budget also includes $10,000 in unappropriated contingency for unanticipated items.

Juvenile Probation Fund

Juvenile Probation functions include the operations of Juvenile Probation, the Detention Center, Post Adjudication Center, Juvenile Justice Alternative Education Program, and other grant programs including housing and placement services for juvenile offenders. This budget was approved at $11.02 million, which is an increase of $493,713 or 4.69% above the FY 2012 budget. This increase can be attributed to salary and benefit increases as well as increased juvenile placement and counseling expenses as ordered by the court.

Fire Code Enforcement Fund

The Commissioners Court adopted the new Denton County Fire Code effective January 1, 2007 for unincorporated Denton County. This fund was established during FY 2007 to account for fees collected. Funds may be used only for the administration and enforcement of the fire code. Funds are included in the FY 2013 budget at $273,677 which is a decrease of $1,902 below the FY 2012 budget due to less dues and subscriptions and various other reductions necessary to stay within estimated revenues.

Justice of the Peace Technology Fund

This fund was established in FY 2002 to account for fees collected upon conviction of a misdemeanor offense in a justice court. Funds can only be utilized to finance the purchase of technological enhancements for justice courts. These funds were minimally used for replacement computers and technological equipment for some of the Justice of the Peace Courts in the past several years. Funds are included at $230,262 with the majority of the funds allocated for computer equipment, software maintenance, electronic monitoring and contingency for the technological needs of the Justice of the Peace departments.

Public Health Fund

Public Health Services include such functions as environmental, immunizations, well-baby care, disease control, HIV testing and counseling services, and other health-related services for the Clinical Division. The Environmental Division of this department provides septic tank inspections and design approval. The Clinical Division provides a variety of preventative medical services to Denton County residents including immunizations, pre-natal care, primary health care and other miscellaneous functions. This fund increased by $95,235 or 2.22% in FY 2013 to a total of $4,377,671. The increase in this fund is for employee salary and benefit increases. Also, three (3) employee reclassifications were approved for this fund.

Indigent Care Fund

Indigent Care includes state-mandated medical health care services provided to indigent residents of the County including hospital care, physician services and prescriptions. This budget increased by $9,113 in FY 2013, and is subject to change with economic conditions and increased public awareness of the program. The increase in the FY 2013 budget is a result of salary and benefit increases. With the FY 2013 budget level of $2,503,652, the County is below the statutory limit of 10% of tax revenue or more than $14 million in expenses for FY 2013. Once this limit is reached, state funds become available to assist the County with this program.

Health Care Relief Fund

In July 1998, Denton County received notice that a lawsuit filed by the State of Texas against various tobacco companies resulted in a settlement that provided a substantial amount of funds to the County. The first payment of the lawsuit settlement provided $300 million to Texas counties, with Denton County receiving $4.8 million. The funding formula for each County is based on a percentage of the amount spent on health related expenses. This is the fourteenth year that social service agency funding will be paid from this fund. A total of 8 social service agencies are funded in this budget for a total of $256,282 which is a reduction of $198,719 or 43.67% below FY2012. The Social Service Committee (citizen committee appointed by Commissioners Court) was instructed by the Commissioners Court to stay within FY2013

Health Care Relief Fund (continued)

revenue projections. Based on the Committees recommendation the social service agencies were reduced on a pro-rata basis and funded without continuing to use fund balance.

County and District Court Technology Fund

Fees are assessed as a court cost for all defendants convicted in county court, statutory county court or district court and may be used only to finance the purchase of technological enhancements for these courts. This was a new fund in the FY 2011 budget. Funding is included for computer equipment, wiring, new instruments and contingency for a total of $28,053 in the FY 2013 budget.

Records Management and Preservation Fund

The State legislature approved a fee to help fund the requirement to maintain certain records for an extended period of time for the County and District Clerks. This fee provides funding for five positions as well as various supplies, equipment and microfilming expenses for the identification, storage and preservation of local government records. This budget of $367,666 for FY 2013 is totally supported by this fee. This budget was increased by $15,131 from FY 2012 for equipment maintenance and salary and benefit increases and one (1) reclassification.

Public Health Preparedness Grant Fund

This grant funded program was first received in FY 2003 for the purpose of developing a plan to assist Public Health in being able to respond to possible bioterrorism threats and events. A State-Wide Health Alert network has been implemented with these funds. A total of six full-time positions including Bioterrorism Coordinators, a Financial Manager, Health Technicians and Epidemiologist are funded with this grant. Other expenses include various supply items. This grant was not included in the FY 2013 budget and will be amended to increase revenues and allocate expenses upon award.

Sheriff's Forfeiture Fund

This is a discretionary fund of only the Sheriff's Department and is included in the FY 2013 budget at $270,000. This department is self-supported through funds awarded by court order to the Sheriff's Department. The funds are used primarily for supplies, training, covert financing, and lease payments and for capital equipment that is used in criminal investigations. This budget increased by $30,000 and will be used for additional dues and subscriptions and unappropriated contingency.

Vehicle Inventory Tax Interest Fund

This is a discretionary fund of only the Tax Assessor/Collector where interest earnings on vehicle inventory taxes can only be spent to defray the cost of the collections program. This fund is budgeted at $19,224 and is utilized for supplies and contingency funds for the Tax Assessor/Collectors office. This budget was reduced by the Tax Assessor/Collector by $776 and included an increase in the unappropriated contingency line item and reductions in various line items.

Law Library

The Law Library Fund provides library services to residents, attorneys, judges, and County departments for researching areas of the law. These services are provided by the maximum level of fees collected on court case filings that are set at a level necessary to operate the department at an annual cost of $396,078. This budget was increased by approximately $3,662 primarily due to salary and benefit increases.

District Attorney Hot Check Fund

This is a discretionary fund of only the Criminal District Attorney, which supports two employees, supplies and capital equipment necessary to operate this division of the Criminal District Attorney's Office. In FY 2013, this budget totals $107,916 which includes an increase of $4,937 due to salary and benefit increases. The department also includes a transfer of $40,000 from the Criminal DA Forfeiture Fund in order to fund the current level of services provided by this department.

District Attorney Chapter 59 Fund

This fund accounts for the use of criminal investigation funds such as seized property or forfeiture funds that are awarded by court orders to the Criminal District Attorney's Office. Funding is used for various supplies, training and education, evidence expenses, legal advertisements and unappropriated contingency, and are expended at the discretion of the Criminal District Attorney. Funds are included in the FY 2013 budget at $205,996 which is an increase of $6,325. A new budget for Treasury Purchases which is funded from forfeited assets seized by a federal task force specializing in complex financial crime matters in the area was established in this fund for FY2013. This new budget includes funding for operating supplies and equipment and training and education at a total of $30,020.

Jury Fund

The Jury Fund provides for the payment of fees to the public for serving on juries in the courts of the County. Effective January 1, 2006, jurors serving on grand jury will receive $34 per day and those serving on a regular jury will receive $6 for the first day and $34 for each day after. The state will reimburse the county $34 a day for each additional day above the first day

Jury Fund (continued)

that jurors serve. The state assessed a new jury fee for all persons convicted of an offense, other than an offense relating to a pedestrian or the parking of a motor vehicle. This fee is projected to off-set juror pay. Funds are included in the FY 2013 budget at $400,500.

Debt Service Fund

The Debt Service Fund's purpose is to provide for principal and interest payments for the County's General Obligation Bonds, Permanent Improvement Bonds, Certificates of Obligation and Tax Notes. Revenues and expenditures will vary each year in relation to the timing of issuance and the schedule of repayments.

General Obligation Bonds and Permanent Improvement Bonds are issued after approval by the public at open elections. Certificates of Obligation and Tax Notes are issued by the vote of the Commissioners Court as allowed under the state laws governing debt issuance. Principal and interest payments on the County's bonded debt are secured by ad-valorem taxes levied on all taxable property within the County. In FY 2013 budgeted revenues include $39,250,000 in ad-valorem tax revenue. Expenditures increased by $2,007,026 for recently issued debt for voter approved projects to a total of $43,353,440 or 4.85% above the FY 2012 budget. These projects include technology, facility, county roads and highway projects and are referred to as Transportation Road Improvement Program (TRIP08 & More) Bonds. See Debt Service tab for additional information.

We are currently experiencing significant savings on various project bids primarily based on economic conditions. Therefore, we should be able to repair or replace additional roads that were not originally included in the bond election or the excess funds could be used towards the payment of the debt.

Capital Project Funds

Capital Project Funds are used to account for specific construction projects, and expenses are carried forward from one fiscal year to the next through the duration of the project. These funds have not been included in the FY 2013 budget. The principal and interest payments for these projects are included in the budget for the Debt Service Fund.

Capital Replacement Fund

This fund was added to the Budget in FY 2008 and is used to account for the capital needs of the County that are not funded with long-term debt including the acquisition and construction of major capital facilities. The goal for this fund is to increase funding on an annual basis to allow for projects to be absorbed within the budget in lieu of financing capital projects with long-term debt. Projects could include road & bridge projects, drainage projects, facility repairs, facility upgrades, new or replacement facilities, major equipment expenditures and

Capital Replacement Fund (continued)

technological expenditures. Expenditures increased by $411,627 to $5,921,074 or 7.47% above the FY 2012 budget. The increase can be attributed to additional contingency. The county currently has several capital projects that are in the design stage that could require additional funding above the current allocation. See Capital Improvements tab for additional information.

Agency Funds

Agency Funds are created to act as a custodian for other funds and other governmental units. Agency Funds have no county revenues or expenditures; therefore, there is no fund balance or budget adopted for FY 2013. The following is a list of Agency Funds:

Pre-Trial Services Fund	Community Supervision Corrections
County Clerk Agency Fund	District Clerk Agency Fund
Tax Assessor/Collector Agency Fund	Justices of the Peace Agency Fund
Sheriff Agency Fund	Community Corrections Grant
Treatment Alternatives to Incarceration	Denton County Housing Authority Fund

Personnel Services and Benefits

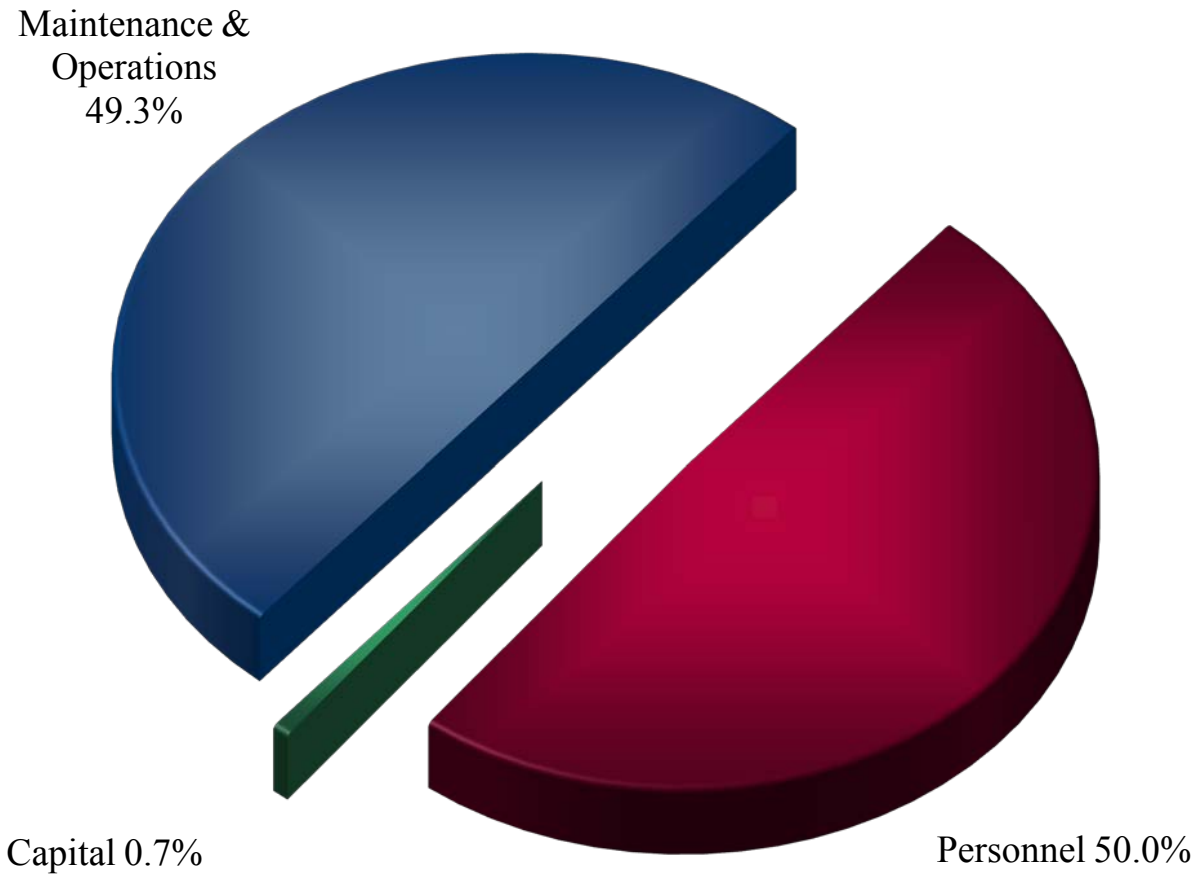
The FY 2013 payroll budget is the largest portion of the County budget. Expenses for personnel stayed fairly consistent at approximately 50% of the budget. Of the top ten counties in Texas, Denton County remains at the lowest number of employees per capita of 2.17 versus the average of 3.05 per 1,000 county residents.

Due to the economic conditions, employees did not receive salary increases in either FY 2010 or FY 2011. For FY 2012, a 2% increase was included and a 2.5% increase was included for FY2013. This increase can be attributed to conservative budget requests submitted by the majority of county departments as well as increased tax revenues from properties added to the tax roll.

The County has an excellent longevity pay program. Employees hired prior to October 1, 2002 will continue to receive $10 per month for every year of service; employees with eleven through twenty years will receive $15 per month for years eleven through twenty and employees with twenty-one and more years will receive $20 per month for years twenty-one through twenty-five. This was done in an effort to show long-term employees that their commitment to Denton County will be rewarded. This program was modified by the Commissioners Court effective October 1, 2002 and employees hired or rehired after this date will receive $5 per month for every year of service through the twenty-fifth year.

The County's health insurance plan is self-funded and employee health insurance premiums increased from $11,504 to $12,756 in FY 2013 based on projections provided by our claims

Total Expenditures
$210,522,423



Personnel percentage represents all salary and benefit related expenditures for all funds. Maintenance and Operations percentage includes all line items for operating expense for all funds. Capital percentage includes expenditures for items over $5,000 each for all funds.

DENTON COUNTY

Number of Positions by Department-Comparative Summary *

Department	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
County Budgeted Positions										
Commissioners Court	2.0	2.0	2.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0
Commissioner, Precinct #1	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0
Commissioner, Precinct #2	2.5	2.5	2.5	2.0	2.0	2.0	2.0	2.0	2.0	2.0
Commissioner, Precinct #3	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0
Commissioner, Precinct #4	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0
County Judge	3.0	3.0	3.0	3.0	3.0	4.0	3.0	3.0	3.0	3.0
Economic Development	2.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
County Clerk	59.0	59.0	59.5	62.5	63.0	63.0	58.5	58.5	58.5	58.5
Human Resources	8.0	9.5	9.5	10.0	10.0	10.0	10.0	10.0	11.0	11.0
Purchasing	10.0	10.0	11.0	11.0	11.0	11.0	11.0	11.0	11.0	11.0
Vehicle Maintenance	6.0	6.0	6.0	6.0	6.0	6.0	6.0	6.0	5.0	5.0
Technology Services	17.0	18.0	18.0	19.0	19.0	20.0	21.0	21.0	21.0	26.0
Print/Mail	4.0	4.0	5.0	5.0	5.0	5.0	5.0	5.0	4.0	4.0
Geographic Information Services	0.0	0.0	0.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0
Public Works/Planning	14.0	13.5	13.5	10.0	7.0	7.0	7.0	9.0	9.0	6.0
Office of History and Culture	3.5	3.5	3.5	3.5	3.5	3.5	3.5	3.5	3.5	4.5
Historical Commission	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	0.0
Records Management	5.0	5.0	6.0	6.0	6.0	6.0	4.0	4.0	4.0	4.0
HOT Funds Tourism Grant	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0
Veterans Service	3.5	4.5	4.5	4.5	4.5	4.5	4.5	5.0	5.0	5.0
Elections Administration	8.0	9.0	9.0	10.0	10.0	10.0	10.0	10.0	10.0	10.0
County Clerk Records Mgmt	0.0	0.0	1.0	1.0	1.0	1.0	6.5	6.5	6.5	6.5
Law Library	2.5	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0
General Administration	**158.0**	**159.5**	**164.0**	**168.5**	**166.0**	**168.0**	**167.0**	**169.5**	**168.5**	**170.5**
16th District Court/State Funded	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0
16th District Court	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0
158th District Court/State Funded	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0
158th District Court	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0
211th District Court/State Funded	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0
211th District Court	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0
362nd District Court/State Funded	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0
362nd District Court	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0
367th District Court/State Funded	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0
367th District Court	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0
393rd District Court/State Funded	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0
393rd District Court	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0
431st District Court/State Funded	0.0	0.0	0.0	0.0	0.0	0.0	0.0	1.0	1.0	1.0
431st District Court	0.0	0.0	0.0	0.0	0.0	0.0	0.0	2.0	2.0	2.0
County Court at Law #1	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0
County Criminal Court #2	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0
County Court at Law #2/Civil	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0
Probate Court	7.0	7.0	8.0	9.0	9.0	9.0	9.0	9.0	9.0	9.0
County Criminal Court #1	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0

DENTON COUNTY

Number of Positions by Department-Comparative Summary *

Department	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
County Criminal Court #3	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0
County Criminal Court #4	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0
County Criminal Court #5	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0
District Clerk	23.0	23.0	23.0	24.0	24.0	24.0	25.0	26.0	26.0	26.0
County Court Administrator	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0
Justice of the Peace, Pct 1	9.0	9.0	10.0	10.0	9.0	9.0	8.0	8.0	8.0	8.0
Justice of the Peace, Pct 2	6.5	6.5	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0
Justice of the Peace, Pct 3	6.0	6.0	6.0	6.0	6.0	6.0	7.0	7.0	7.0	7.0
Justice of the Peace, Pct 4	6.5	6.5	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0
Justice of the Peace, Pct 5	6.5	7.5	7.5	8.0	9.0	9.0	8.0	8.0	8.0	8.0
Justice of the Peace, Pct 6	4.5	4.5	4.5	5.0	5.5	6.0	6.0	6.0	6.0	6.0
Juvenile Case Manager	0.0	0.0	0.0	0.0	1.0	1.0	1.0	1.0	1.0	1.0
District Court Administrator	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0
Jury and Grand Jury	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0
Justice Information Systems	1.0	1.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0
Death Investigations/Medical Exmnr	4.5	5.0	5.0	5.5	5.5	5.5	5.5	5.5	5.5	5.5
Collections Department	0.0	0.0	0.0	0.0	5.0	5.0	5.0	5.0	5.0	5.0
District Clerk Records Mgmt Fund	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.5	0.5	0.5
Contributions Fund - Probate Court	1.0	1.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Records Mgmt and Preservation	3.0	3.0	3.0	3.0	3.0	3.0	5.0	5.0	5.0	5.0
Judicial	**122.5**	**124.0**	**123.0**	**126.5**	**133.0**	**133.5**	**135.5**	**140.0**	**140.0**	**140.0**
Criminal District Attorney/State Fundec	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0
Criminal District Attorney	83.5	87.0	88.0	88.0	88.0	91.0	90.5	91.5	96.5	96.5
Criminal District Attorney-CPS Div	3.0	3.0	3.0	3.0	6.0	6.0	6.0	7.0	7.0	7.0
Civil Domestic Violence Grant	2.0	2.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Child Abuse Prosecution Grant	1.5	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Prosecution Enhancement Grant	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	0.0	0.0
Criminal District Attorney/Civil	11.0	11.0	12.0	12.0	13.0	13.0	13.0	13.0	13.0	13.0
Family Viol./Victim Intervention Grt	1.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Juv Child Abuse Prosecution Grant	0.0	0.0	1.0	1.0	1.0	0.0	0.0	0.0	0.0	0.0
Family Violence Expansion Grant	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	0.0	0.0
Child Victim Intervention Spec. Grant	1.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
DA-CIV Child Abuse Pro. Exp. Grant	0.0	2.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Civil Child Abuse Prosecution Grant	1.0	1.0	3.0	3.0	0.0	0.0	0.0	0.0	0.0	0.0
DA Hot Check Fund	6.0	6.0	5.0	3.0	3.0	3.0	3.0	2.0	2.0	2.0
Legal	**116.0**	**118.0**	**118.0**	**116.0**	**117.0**	**119.0**	**118.5**	**119.5**	**119.5**	**119.5**
County Auditor	14.5	15.0	15.0	15.0	15.0	15.0	15.0	15.0	15.0	15.0
County Treasurer	6.0	6.0	6.0	6.0	6.0	6.0	7.0	7.0	7.0	7.0
Tax Assessor/Collector	54.0	54.0	54.0	55.0	60.0	61.0	61.0	61.0	61.0	61.0
Budget Office	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.0	5.0	5.0
Financial	**80.0**	**80.5**	**80.5**	**81.5**	**86.5**	**87.5**	**88.5**	**88.0**	**88.0**	**88.0**
Construction Management	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	3.0
Sanger Annex	0.5	0.5	0.5	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Law Enforcement Facility	7.0	9.0	9.0	9.0	9.0	10.0	10.0	10.0	10.0	10.0
Facilities Management	18.0	19.0	19.0	19.0	19.0	19.0	19.0	19.0	19.0	19.0

DENTON COUNTY

Number of Positions by Department-Comparative Summary *

Department	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
Recycling	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0
Pre-Trial Facilities	2.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Telephone Department	1.0	1.0	1.0	1.0	1.0	2.0	1.0	1.0	1.0	1.0
Public Facilities/Buildings	**29.5**	**30.5**	**30.5**	**30.0**	**30.0**	**32.0**	**31.0**	**31.0**	**31.0**	**34.0**
County Jail	316.0	331.0	330.0	366.0	366.0	373.0	378.0	378.0	378.0	378.0
Jail Health	31.0	31.0	31.0	33.0	33.0	35.0	35.0	35.0	35.0	35.0
Sheriff's Communications	25.0	25.0	26.0	26.0	29.0	29.0	35.0	35.0	35.0	35.0
Sheriff	121.0	133.0	134.0	136.5	140.0	143.0	143.0	145.0	145.0	145.0
DISD School Resource Officer	0.0	0.0	0.0	0.0	0.0	1.0	1.0	1.0	1.0	0.0
Mental Health Unit	8.0	8.0	9.0	9.0	9.0	9.0	9.0	9.0	9.0	9.0
Vehicle Emissions Enforcement Grant	0.0	0.0	0.0	0.0	0.0	1.0	1.0	1.0	1.0	0.0
Bartonville Interlocal Contract	0.5	0.5	1.0	1.0	0.0	0.0	0.0	0.0	0.0	0.0
DCTA Interlocal Contract	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	1.0	0.0
School Resource Officer	1.0	1.0	1.0	1.0	1.0	1.0	1.0	3.0	4.0	0.0
Copper Canyon Interlocal Contract	0.0	0.0	0.0	1.0	2.0	2.0	2.0	2.0	2.0	0.0
CSCD	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	1.0	2.0
Juvenile Accountability Grant	1.0	1.0	1.0	1.0	1.0	1.0	1.0	0.0	1.0	0.0
Shady Shores Law Enforcment	1.0	1.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
SO Freshwater Contract - Providence	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	0.0
Paloma Creek Freshwater Contract	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	1.0	0.0
Constable, Precinct #1	8.0	8.0	9.0	9.0	9.0	9.0	9.0	9.0	9.0	9.0
Constable, Precinct #2	6.0	6.5	6.5	6.5	7.0	8.0	8.0	8.0	8.0	8.0
Constable, Precinct #3	7.5	8.0	8.0	8.0	8.0	8.0	8.0	8.0	8.0	8.0
Constable, Precinct #4	6.5	7.0	7.0	7.0	8.0	8.0	8.0	8.0	8.0	8.0
Constable, Precinct #5	6.5	7.0	7.0	7.0	7.0	7.0	7.0	7.0	7.0	7.0
Constable, Precinct #6	6.0	6.5	6.5	6.5	6.5	6.5	7.0	7.0	7.0	8.0
License & Weight	7.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Northwest ISD ASAP Officer	0.5	0.5	0.5	0.5	0.5	0.5	1.0	1.0	0.0	0.0
Department of Public Safety	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0
Urban Area Security Initiative Grant	0.0	1.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
2011 Homeland Security Grant	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.5	0.0
Department of Emergency Services	7.0	7.0	6.5	8.5	9.5	9.5	9.5	9.5	9.5	10.0
2006 Homeland Security Grant	0.0	0.0	1.0	1.0	0.0	0.0	0.0	0.0	0.0	0.0
Juvenile Probation	21.5	21.5	21.5	22.5	22.5	22.5	22.5	22.5	26.5	26.5
Progressive Sanctions-JPO	8.0	8.0	8.0	8.0	8.0	8.0	8.0	8.0	0.0	0.0
Juvenile Detention	42.0	42.0	42.0	42.0	42.0	47.0	47.0	47.0	47.0	47.0
Juvenile Post Adjudication Center	28.0	28.0	28.0	28.0	28.0	36.0	36.0	36.0	37.0	37.0
Texas Juv Justice Dept/State Aid	3.0	3.0	3.0	2.5	2.0	2.0	2.0	2.0	17.0	17.0
Intensive Community Based Services	0.0	0.0	0.0	0.0	1.0	1.0	1.0	1.0	0.0	0.0
Juvenile Community Corrections	8.0	8.0	8.0	8.0	8.5	8.5	8.5	8.5	0.0	0.0
Progressive Sanctions-ISP	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	0.0	0.0
Juvenile Justice Alt. Education Pgm.	9.5	9.5	9.5	9.5	9.5	9.5	9.5	9.5	6.0	6.0
Fire Code Enforcement Department	0.0	0.0	0.0	2.0	2.0	3.0	3.0	3.0	3.0	3.0
Public Safety	**686.5**	**710.0**	**712.0**	**758.0**	**767.0**	**796.0**	**808.0**	**811.0**	**812.5**	**801.5**

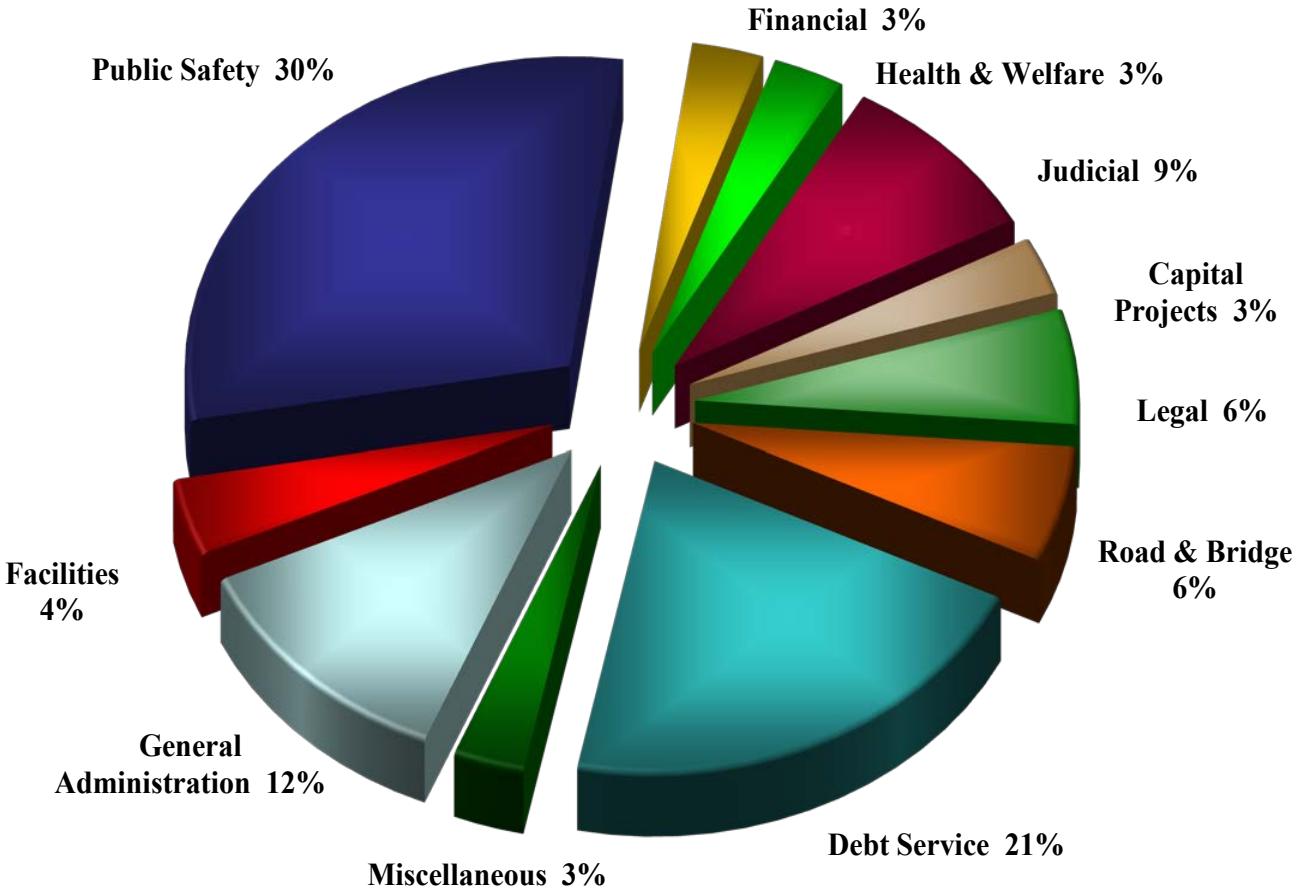
DENTON COUNTY

Number of Positions by Department-Comparative Summary *

Department	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
County Extension/State Funded	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0
County Extension	4.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0
Conservation	**9.0**	**9.0**	**9.0**	**9.0**	**9.0**	**9.0**	**9.0**	**9.0**	**9.0**	**9.0**
Road & Bridge, Pct. 1	20.0	40.0	39.5	39.5	40.5	40.5	39.5	39.5	39.5	39.5
Road & Bridge, Pct. 2	20.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Road & Bridge, Pct. 3	18.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Road & Bridge, Pct. 4	18.0	36.0	36.5	36.5	37.5	38.5	38.5	38.5	38.5	38.5
Public Works, Admin/Engineering	4.5	4.5	5.0	5.0	2.0	2.0	2.0	2.0	2.0	2.0
Road and Bridge	**80.5**	**80.5**	**81.0**	**81.0**	**80.0**	**81.0**	**80.0**	**80.0**	**80.0**	**80.0**
Public Health/Environmental	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0
Cities Readiness Initiative	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.5	0.0
Public Health/Clinic	32.0	32.0	33.0	34.5	34.5	34.5	36.0	35.5	35.5	35.5
HIV Education Grant	2.0	2.0	2.0	2.0	0.0	0.0	0.0	0.0	0.0	0.0
TB Prevention Grant - Federal	0.0	0.0	0.0	0.0	0.0	0.0	1.0	1.0	1.0	0.0
Immunization Grant	4.0	4.0	4.0	6.0	6.0	6.0	6.0	6.0	6.0	6.0
Lawence McWhorter Foundation Grt	1.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Influenza Surveillance Grant	0.0	0.0	0.0	0.0	0.0	0.5	0.5	0.5	0.0	0.0
Indigent Care	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0
Fed Health Care Facility Grant	4.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Crisis Counseling Program Grant	0.0	0.0	17.0	17.0	0.0	0.0	0.0	0.0	0.0	0.0
Public Health Preparedness Grant	9.0	9.0	8.5	8.5	8.0	8.0	8.0	7.0	6.5	0.0
Pandemic Preparedness Grant	0.0	0.0	0.5	0.5	0.0	0.0	0.0	0.0	0.0	0.0
Public Health/Welfare	**58.0**	**53.0**	**71.0**	**74.5**	**54.5**	**55.0**	**57.5**	**56.0**	**55.5**	**47.5**
Total County Funded Positions	**1,340.0**	**1,365.0**	**1389.0**	**1445.0**	**1443.0**	**1481.0**	**1495.0**	**1504.0**	**1504.0**	**1490.0**

*Note: All years are based on the fiscal year starting October 1st through September 30th of year stated. The number of positions include deferred hiring dates.

Total Expenditure
$210,522,423



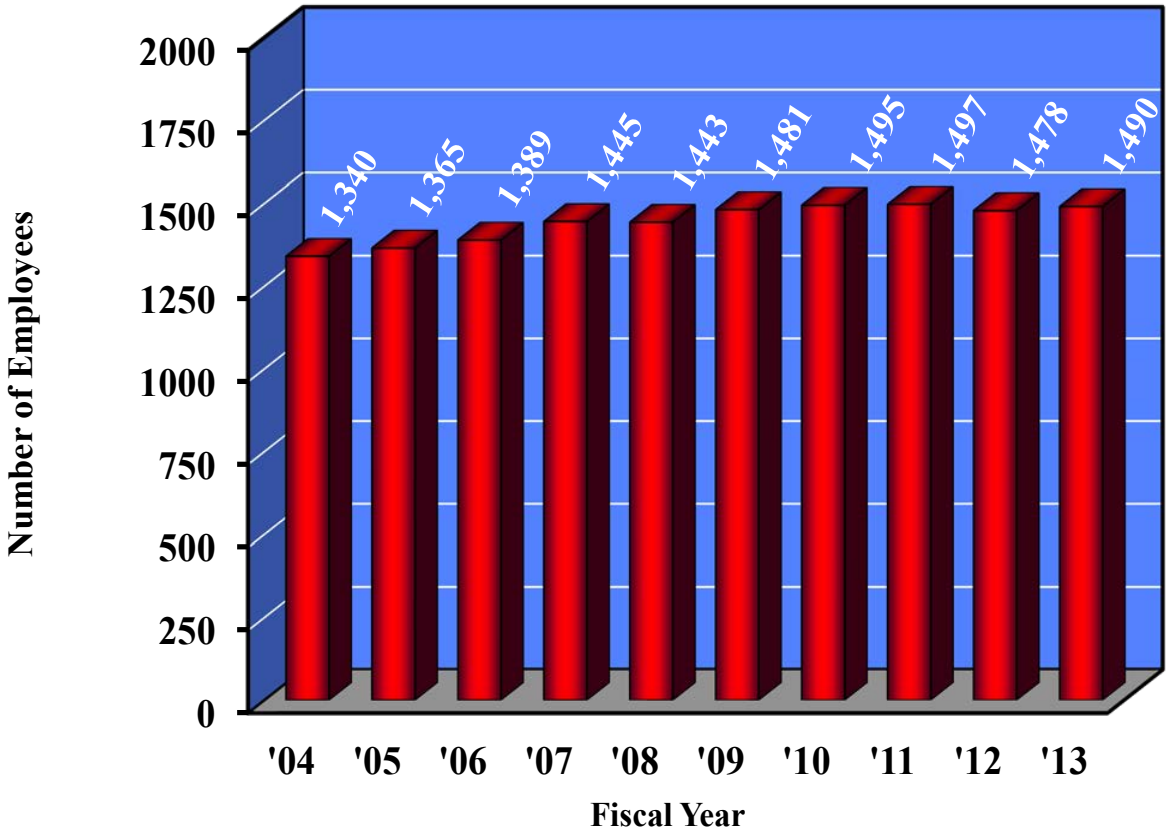
Narrative on following pages

DENTON COUNTY

SUMMARY OF NEW POSITIONS - FY 2013

Function	Department	Title	Number of Employees
		NEW POSITIONS	
General Administration	Technology Services	Office Administrator	1.0
		Desktop Suport Technician	2.0
		Application Developer	1.0
		Web/Graphic Designer	1.0
Public Safety	CSCD	Secretary	1.0
	Constable, Precinct #6	Deputy Constable	1.0
	Emergency Services	Emerg Mgmt Specialist (PT to FT)	0.5
Positions Added:			**7.5**

EMPLOYEE HISTORY
Ten Fiscal Years



* This chart reflects the actual number of positions as of September 30th for fiscal years 2004 through 2012, and the budgeted amount for fiscal year 2013. Part-time positions are counted as 0.5.

Personnel Services and Benefits (continued)

administrator. This increase can be attributed to rising medical costs and large claims. Employees pay a very small portion of their insurance premium based on the coverage options available with the majority of the county employee premium being paid by the County. The total cost for the County to provide this benefit is approximately $18.8 million in FY 2013 which increased by approximately $2.05 million. Denton County implemented an employee Wellness Program to encourage healthy choices among employees. There are many personal choices that affect health and wellness. Not all of them are reflected in the initial framework of the wellness program. The purpose of the program is to promote a healthier workforce, improve employee productivity, and also favorably impact health care costs. The program has been growing over time due to increased employee participation. Funds are included in FY 2013 at $75,000 which is an increase of $25,000. We are encouraged by the increased participation from employees.

Employees contribute 7% to the county retirement system and the County provides a 7% match. Due to economic factors the retirement system's investment earnings were significantly impacted and participating entities were required to increase their rates. The impact for FY 2011 was approximately $300,000 and was $480,000 in FY 2012. For FY 2013 the impact is $571,476.

Salaries total approximately $72.1 million, and benefits total approximately $33.1 million, for a combined total of approximately $105.2 million.

Of the 19 new employees requested during the budget process, seven (7) Full-Time Equivalents (FTE's) were authorized and one (1) Part-Time to Full-Time. Positions were approved as follows: General Administration 5 and Public Safety 3.

During the last ten years, Public Safety has seen a 16.76% increase in personnel from 686.5 in 2004 to 801.5 in 2013. Public Facilities/Buildings increased by 15.26%.

The information on the following pages includes several schedules and charts that display personnel-related statistics to support the information provided above.

Financial Stability

Denton County remains extremely strong financially as reflected in the Moody's Investor Services, Inc. and Standards and Poor's bond rating of Denton County. Both agencies increased our rate in 2008 with Moody's Investor Services Inc. increasing from Aa1 to AAA and Standards and Poor's increased from AA- to AAA which is the highest possible rate. Our rate was reaffirmed by both rating agencies with the most recent debt issue. This rating system is given to borrowers with the strongest ability to repay the debt. The rating agencies look at a variety of factors when rating the county, including population growth, economic climate, financial stability, tax base expansion and diversification coupled with sound

Financial Stability (continued)

management practices and policies in place and the balance of reserve funds. This rate is great news to the taxpayers because it provides for lower interest rates on borrowed money for the county. Unallocated fund balance has been budgeted in FY 2013 at an estimated amount of $42 million, representing approximately 20% of budgeted expenses. An increase in fund balance over the past several years is the result of strong recommendations from our bond rating agencies. These reserve funds are also necessary to fund expenditures for the first three months of the fiscal year due to property tax revenues not being considered delinquent until January. The County utilizes reserve funds for capital and/or one-time expenditures during the budget process and only in a case of grave public necessity to meet an unusual or unforeseen condition that could not have been included in the original budget for emergency projects that may develop outside of the budget process.

Summary

The FY 2013 budget continues to provide quality services to the citizens of Denton County at a total of $210 million which is a very conservative budget. Denton County Denton County has been faced with a sluggish economy, declining revenues and required increases due to inflation. However, we still have the responsibility of serving our growing population with the services that they need, deserve and expect. We continue to remain financially stable and have acceptable reserve funds. This budget was prepared with the anticipation that services would remain at current levels.

Several departments saw a decrease in operating expenses in an effort to maintain the lowest possible tax rate. Denton County adopted a Property tax rate of $0.282867 which is a 1.155431% increase above the effective tax rate for road and building projects approved by the voters. The primary focus of this budget was for debt service payments, employee health insurance, salary and benefit increases, capital replacement contingency and court appointed attorneys and other court-ordered expenses.

Denton County is the ninth largest county in the State of Texas in 2012 and has also been known as one of the fastest growing counties in the nation. As this growth continues, Denton County continues to face the challenges of expanding services, with its most important goal to provide the necessary services to its citizens in the most efficient and economical manner possible.

The charts on the next two pages will show a combined statement of revenues and expenditures for all funds.

DENTON COUNTY

Combined Statement of Revenues, Expenditures and Changes in Fund Balances
All Budgeted Governmental Fund Types
Three Year Comparison

	General Fund			Special Revenue Funds		
	Actuals 2010-2011	**Estimate 2011-2012**	**Budget 2012-2013**	**Actuals 2010-2011**	**Estimate 2011-2012**	**Budget 2012-2013**
REVENUES						
Taxes	88,998,451	95,425,000	94,440,774	16,973,418	16,483,800	17,772,556
Auto Registration	1,744,459	2,240,000	2,520,000	6,054,634	6,060,000	5,880,000
Intergovernmental	9,261,652	7,061,430	4,862,762	6,236,313	5,537,387	4,707,645
Fees of Office	11,672,271	13,060,500	12,954,500	2,480,714	3,192,500	3,485,500
Fines	3,261,993	3,760,000	3,540,000	0	0	0
Interest	153,661	201,000	201,000	50,545	71,150	80,050
Miscellaneous	1,974,837	1,733,000	1,678,464	731,069	273,000	173,000
TOTAL REVENUES	117,067,324	123,480,930	120,197,500	32,526,693	31,617,837	32,098,751
EXPENDITURES						
General Administration	18,077,063	17,045,598	21,635,609	1,632,011	2,034,699	2,827,618
Judicial	16,770,511	17,760,474	17,406,973	1,165,681	1,274,059	1,497,211
Legal	11,159,730	11,333,324	11,903,682	103,359	182,984	273,912
Financial	5,995,712	5,843,110	6,355,145	186	34,800	19,224
Public Facilities	7,558,632	8,685,830	9,583,536	0	0	0
Public Safety	50,044,050	50,896,360	52,826,178	10,776,876	10,678,927	11,565,658
Health and Welfare	89,735	94,991	88,121	7,782,465	7,809,384	7,137,605
Conservation	373,690	376,083	439,849	0	0	0
Contract Services	3,138,482	3,277,341	3,240,789	0	0	0
Road and Bridge	0	0	0	10,788,387	11,547,316	12,218,162
Capital	0	0	0	844,809	2,094,485	5,921,074
Debt Service						
Principal Retirement	0	0	0	0	0	0
Interest and Service Charges	0	0	0	0	0	0
TOTAL EXPENDITURES	113,207,605	115,313,111	123,479,882	33,093,774	35,656,654	41,460,464
TRANSFERS IN	8,200	37,875	37,000	3,173,146	2,070,000	2,228,637
TRANSFERS (OUT)	(5,320,146)	(2,045,000)	(2,188,637)	(8,200)	(584,615)	(40,000)
FUND BALANCES, BEGINNING OF YEAR	27,725,551	26,273,324	32,434,019	20,394,930	22,992,795	20,439,363
FUND BALANCES, END OF YEAR	26,273,324	32,434,019	27,000,000	22,992,795	20,439,363	13,266,287

DENTON COUNTY

Combined Statement of Revenues, Expenditures and Changes in Fund Balances
All Budgeted Governmental Fund Types
Three Year Comparison - Page 2

	Debt Service Fund			Total-All Budgeted Funds		
	Actuals 2010-2011	Estimate 2011-2012	Budget 2012-2013	Actuals 2010-2011	Estimate 2011-2012	Budget 2012-2013
REVENUES						
Taxes	39,570,202	39,250,000	39,250,000	145,542,071	151,158,800	151,463,330
Auto Registration	0	0	0	7,799,093	8,300,000	8,400,000
Intergovernmental	1,941,809	1,894,450	1,894,448	17,439,774	14,493,267	11,464,855
Fees of Office	0	0	0	14,152,985	16,253,000	16,440,000
Fines	0	0	0	3,261,993	3,760,000	3,540,000
Interest	24,814	25,000	35,000	229,020	297,150	316,050
Miscellaneous	1,343,259	0	0	4,049,165	2,006,000	1,851,464
TOTAL REVENUES	42,880,084	41,169,450	41,179,448	192,474,101	196,268,217	193,475,699
EXPENDITURES						
General Administration	0	0	0	19,709,074	19,080,297	24,463,227
Judicial	0	0	0	17,936,192	19,034,533	18,904,184
Legal	0	0	0	11,263,089	11,516,308	12,177,594
Financial	0	0	0	5,995,898	5,877,910	6,374,369
Public Facilities	0	0	0	7,558,632	8,685,830	9,583,536
Public Safety	0	0	0	60,820,926	61,575,287	64,391,836
Health and Welfare	0	0	0	7,872,200	7,904,375	7,225,726
Conservation	0	0	0	373,690	376,083	439,849
Contract Services	0	0	0	3,138,482	3,277,341	3,240,789
Road and Bridge	0	0	0	10,788,387	11,547,316	12,218,162
Capital	0	0	0	844,809	2,094,485	5,921,074
Debt Service						
Principal Retirement	18,880,000	19,495,000	17,145,000	18,880,000	19,495,000	17,145,000
Interest and Service Charges	22,890,901	21,560,685	26,208,440	22,890,901	21,560,685	26,208,440
TOTAL EXPENDITURES	41,770,901	41,055,685	43,353,440	188,072,280	192,025,450	208,293,786
TRANSFERS IN	(960,444)	0	0	2,220,902	2,107,875	2,265,637
TRANSFERS (OUT)	0	0	0	(5,328,346)	(2,629,615)	(2,228,637)
FUND BALANCES, BEGINNING OF YEAR	3,627,333	3,776,073	3,889,838	51,747,814	53,042,192	56,763,220
FUND BALANCES, END OF YEAR	3,776,073	3,889,838	1,715,846	53,042,192	56,763,220	41,982,133

FY 2013 BUDGET

DENTON COUNTY

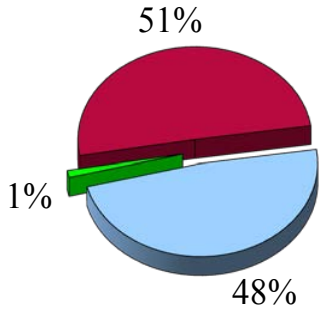
Combined Statement of Expenditures by Category
All Budgeted Governmental Fund Types
Three Year Comparison

CATEGORY	General Fund			Special Revenue Funds		
	Actuals 2010-2011	Estimate 2011-2012	Budget 2012-2013	Actuals 2010-2011	Estimate 2011-2012	Budget 2012-2013
Personnel	80,095,069	80,090,035	86,776,028	17,364,311	17,445,319	18,390,072
Maintenance and Operations*	36,800,081	35,666,287	38,149,748	15,007,360	17,682,590	22,384,840
Capital	1,632,601	1,601,789	742,743	730,304	1,113,360	725,552
TOTAL	118,527,751	117,358,111	125,668,519	33,101,975	36,241,269	41,500,464

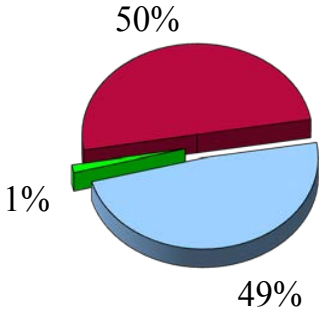
	Debt Service Fund			Total-All Budgeted Funds		
	Actuals 2010-2011	Estimate 2011-2012	Budget 2012-2013	Actuals 2010-2011	Estimate 2011-2012	Budget 2012-2013
Personnel				97,459,380	97,535,354	105,166,100
Maintenance and Operations*	41,770,901	41,055,685	43,353,440	93,578,342	94,404,562	103,888,028
Capital				2,362,905	2,715,149	1,468,295
TOTAL	41,770,901	41,055,685	43,353,440	193,400,627	194,655,065	210,522,423

Total-All Budgeted Funds

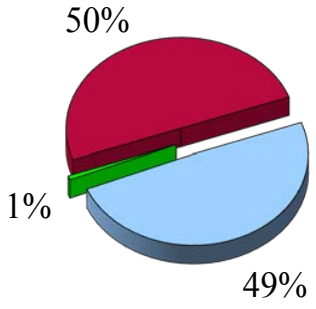
Actuals 2010-2011



Estimate 2011-2012



Budget 2012-2013



- Personnel: Salary and benefit related expenditures
- Maintenance and Operations: All operating related expenditures
- Capital: Expenditures for items over $5,000 each

*Includes Interfund Transfers

DENTON COUNTY
STATEMENT OF FINANCIAL GOALS AND POLICIES

ORGANIZATIONAL GOAL STATEMENT

The overall financial and service goals of Denton County are to provide the full range of statutorily required services to its citizens while maintaining the lowest prudent property tax rate. The County intends to continue to expand non-tax revenues to allow for budgetary growth as dictated both by the growth in the County's population and the growth in the demand for the County's services. The County will insure that budgetary growth is balanced by increases in demand for services. Denton County will provide for the expansion and renewal of its infrastructure through the use of long-term debt when it is considered appropriate and fiscally responsible.

I. GENERAL POLICIES

1.01 The County will operate on a fiscal year which begins on October 1 and ends on September 30.

1.02 The County will conduct its financial affairs in conformity with State and Federal laws, and this Statement of Financial Policy, which shall be approved by Commissioners Court and reviewed on an annual basis as a part of the budget process.

II. ACCOUNTING, AUDITING, AND FINANCIAL PLANNING

2.01 The Denton County Auditor's Office will continue to maintain records on a basis consistent with accepted principles and standards for local government accounting, as determined by GASB and GFOA.

2.02 Regular monthly and annual financial reports are issued summarizing financial activity by fund, and department, and comparing actual resources and expenditures with budgeted amounts, as required by Articles 114.025, 111.091, and 111.092 of the Revised Statutes of Texas.

2.03 The Auditor's Office provides monthly reports on the total cost of specific services by type of expenditure and by fund, in accordance with Articles 114.025, 111.091, and 111.092 of the Revised Statutes of Texas.

2.04 A financial audit will continue to be performed annually by an independent public accounting firm and an official opinion and annual financial report will continue to be published and issued, as authorized by Article 115.045 of the Revised Statues of Texas.

2.05 Denton County will continue to identify areas for evaluation efforts, by either staff, committees, or consultants, in order to judge the effectiveness and efficiencies of County services.

2.06 Cost/benefit studies will be conducted, where appropriate and applicable, on non-recurring expenditures and capital project.

2.07 Full disclosure will continue to be provided in the annual financial and budget reports and bond representations, in accordance with Articles 115.045, 114.025, 111.091, and 111.092 of the Revised Statues of Texas.

III. BUDGETING POLICIES

3.01 Budgetary Basis - The County's budgetary basis and accounting records are maintained on a modified accrual basis, and organized and operated on a fund basis in accordance with generally accepted accounting principles. Encumbrance accounting is utilized for materials, goods and services documented by purchase orders or contracts. The County will increase the subsequent year's appropriations, but only if necessary, to complete these transactions. The approved annual budget with amendments as approved by the Commissioners Court is the management control device utilized by the County. Annual appropriated budgets are adopted for the General, Special Revenue, and Debt Service funds. All annual appropriations lapse at fiscal year end. Encumbrance accounting, under which funds are reserved from purchase orders, contracts, and other commitments, is employed in these same funds and as of September 30, encumbrances are subject to re-appropriation in the budget of the subsequent year.

3.02 The County budgets resources on a fiscal year which begins October 1 and ends on the following September 30th.

3.03 Budget manuals are distributed, and budget module training sessions are held, for annual budget preparation, which includes forms and instructions, are distributed to County departments in March each year. Departments and Elected Officials must return their proposals no later than May 1 in that year.

3.04 The recommended budget shall be prepared and distributed to all of the Commissioners Court members on or before July 15 of the preceding fiscal year.

3.05 The proposed budget estimate shall be presented in the following format:

a) Revenue estimates by major item.
b) Operating and maintenance expenditures by object code, major expense categories, functionally related departments and program summaries.
c) Debt Service summarized by issues detailing principal, interest and reserve amount by fund.

3.06 The proposed budget estimate shall also contain information regarding:

a) Proposed personnel staffing levels.
b) A detailed list of capital equipment to be purchased by each department.
c) A detailed schedule of capital projects.
d) Any additional information, data, or analysis requested of management by the Commissioners Court.

3.07 The proposed budgeted revenues shall be provided by the Auditor's Office including ad valorem taxes, grant revenues, and inter-fund transfers.

3.08 The Commissioners Court shall adopt the budget by Court Order prior to October 1.

3.09 The Denton County budgeting procedures attempt to identify distinct functions and activities performed by the County and to allocate budget resources adequate to perform these functions and activities at a specified level of service.

3.10 The County will continue to integrate performance measurement and productivity indicators with the budget process where appropriate.

3.11 The committed, but not yet received purchases as of September 30th will be re-appropriated in the subsequent fiscal year per a list prepared by the County Auditor with appropriate Budget Amendment.

3.12 Only the Commissioners Court shall have authority to transfer expenditure appropriations from any department category of object codes to any other department or non-departmental major object code category. Transfers of such funds amount to a new appropriation and therefore must be adjusted prior to expenditure of such amounts.

3.13 Any transfer shall ONLY be made when it is submitted on the appropriate Budget Amendment Request or Intra-Departmental Operating Transfer forms. Each amendment request must be signed by an authorized departmental representative with review in the Budget Office. All transfer requests are submitted to the County Commissioners for final approval.

IV. REVENUES AND TRANSFERS POLICIES

4.01 Denton County will maintain a diversified and stable revenue system to shelter it from short-term fluctuations in any one revenue source by doing the following:

a) Establishing user charges and fees as permitted by law at a level related to the cost of providing that service including indirect costs.
b) Pursuing legislative change, where necessary, to permit increases in user charges and fee.
c) Aggressively collecting property tax revenues, including the filing of suit where appropriate and necessary, as authorized by the Texas Property Tax Code.

4.02 Denton County will pay for all current expenditures with current resources as required by Article XI, Section 7 of the Constitution, and by Article 111.091 -111.093 of the Revised Statutes of Texas.

4.03 Transfers of monies between funds will only be accomplished after approval of the Commissioner Court.

4.04 The County will support the majority of operations of the Road and Bridge districts from the vehicle registration fee authorized by the Texas Legislature, and property taxes.

V. CONTINGENCY FUND POLICIES

5.01 The County will maintain an unappropriated contingency to provide for small increases in service delivery costs as well as unanticipated needs that may arise throughout the year.

THEREFORE, IT WILL BE NECESSARY FOR OFFICIALS AND DEPARTMENT HEADS TO REVIEW AND CONTROL EXPENDITURES SUCH THAT THE RATE OF EXPENDITURE DOES NOT EXCEED THE APPROVED BUDGET.

Cases of anticipated material deviation should be covered by a request for a budget amendment. This request shall be from the Department Head in writing and include justification for such action. Such requests should be submitted to the Budget Office for initial review, they will then process the request and forward to Commissioners Court for their consideration and approval.

VI. PERSONNEL POLICIES

6.01 The number of employees on the payroll shall not exceed the total number of positions approved unless authorized by Commissioners Court. All personnel actions shall at all times be in strict conformance with applicable federal, state, and county policies.

6.02 Deletion and downgrades of positions may occur at any time during the fiscal year at the department head or elected official's request or if a review of workload statistics indicates that a reduction in force is practical in a department. Reductions in elected official's budgeted positions will only be accomplished with their approval after the budget is adopted.

6.03 Additions, position reclassifications, reorganizations, and equity adjustments must be presented with the initial budget request. Exceptions to this policy will only be allowed with Court approval.

6.04 The Court may institute a freeze during the fiscal year on hiring, promotions, transfers, and capital equipment purchases. Such action will not be used arbitrarily and will allow for exceptions in appropriate areas to comply with emergency needs such as natural disasters and/or loss of major revenue source.

VII. FIXED ASSET POLICIES

7.01 All purchases of physical assets with a value of $5000 (five thousand dollars) except computer software shall be placed on the County inventory.

7.02 The county will maintain these assets at a level adequate to protect Denton County's capital investment and to minimize future maintenance and replacement costs by:

a) Providing for adequate maintenance of capital equipment and equipment replacement under the above stated amount in the annual operating budget.

7.03 Capital expenditures for projects and equipment are budgeted by item or project and must be spent accordingly. Any request for unbudgeted capital equipment or projects throughout the fiscal year must be submitted to the Budget Office and approved by the Commissioners Court as a budget amendment prior to a requisition being presented to Purchasing.

7.04 Where possible, items in good useable condition placed in surplus will be used:

a) To supplement expenditure for new, budgeted capital purchases.
b) To supplement expenditure for replacement/budgeted capital purchases.
c) To supply needed unbudgeted new and replacement equipment.

VIII. DEBT MANAGEMENT POLICIES

8.01 See separate Debt Management Policy adopted by the Commissioners Court on February 20, 2007.

8.02 See Separate Bonded Debt Compliance Policy adopted by the Commissioners Court on October 21, 2008.

IX. INVESTMENT AND CASH MANAGEMENT

9.01 The Treasurer's Office will continue to collect, disburse, and deposit all funds on a schedule which insures optimum cash availability, in accordance with Article 113.043, 113.065, 113.901, 113.001-005, 113.021-024, and 113.041-047 of the Revised Statues of Texas.

9.02 The County Treasurer shall handle all original reconciliation of Denton County bank accounts with the Depository Bank and shall resolve any financial difference between Denton County and the Depository Bank.

9.03 The County Treasurer and County Auditor are Co-Investment Officer's of Denton County as authorized by the Commissioners Court and shall invest the funds of Denton County to achieve the highest and best yield, while at the same time maintaining the security and integrity of said funds.

9.04 Denton County shall maintain a written Denton County Investments Policy, as approved by the Commissioners Court, to achieve the highest and best yield, while at the same time, maintaining the security and integrity of said funds.

9.05 The County Treasurer will maintain an original copy of all security and/or surety pledges made by the Depository Bank in behalf of Denton County funds.

9.06 The County Treasurer will maintain an original copy of all security advice for all Denton County investment transactions.

9.07 There shall be a Denton County Investment Committee, consisting of the County Treasurer, County Auditor, Budget Officer, Civil Attorney, one Member of Commissioners Court and a citizen appointed by the Commissioners Court.

9.08 The Auditor's Office will continue to provide regular information concerning the cash position and investment performance, as required by Articles 114.025, 111.091, and 111.092 of the Revised Statues of Texas.

9.09 Denton County conducts its treasury activities with financial institution(s) based upon written contracts which specify compensating balances, service charges, term, and other conditions as authorized by the Local Government Code inclusive of the Revised Statutes of Texas.

X. GENERAL FUND UNRESERVED FUND BALANCE POLICY

10.01 See separate policy adopted by the Commissioners Court.

DENTON COUNTY, TEXAS
DEBT MANAGEMENT POLICY

Denton County recognizes the foundation of any well-managed debt program is a comprehensive debt policy. A debt policy sets forth the parameters for issuing debt and managing outstanding debt, and it provides guidance to decision makers regarding the timing and purposes for which debt may be issued, types and amounts of permissible debt, method of sale that may be used and structural features that may be incorporated.

I. POLICY SUMMARY

Denton County will adhere to the following specific policy statements with regards to (1) conditions for debt issuance; (2) restrictions on debt issuance; (3) debt service limitations; (4) limitations on outstanding debt; (5) debt structure; (6) the debt issuance process; and (7) debt maintenance procedures.

Conditions for debt issuance – The County will consider the use of debt financing only for one-time capital improvement projects. Long-term borrowing will not be used to finance current operations or normal maintenance. Debt financing may include general obligation bonds, revenue bonds, certificates of obligation, certificates of participation, tax notes, lease/purchase agreements, and other obligations permitted to be issued or incurred under Texas law. The County shall consider refunding outstanding bonds if one or more of the following conditions exist: (1) present value savings are at least 3%, with certain exceptions, of the par amount of the refunding bonds; (2) the bonds to be refunded have restrictive or outdated covenants; or (3) restructuring debt is deemed to be desirable.

Restrictions on debt issuance – Proceeds from long-term debt will not be used for current on-going operations.

Debt Service Limitations - In evaluating debt capacity, general-purpose annual debt service payments should generally not exceed 20% of the County's total budgeted expenditures for all funds.

Limitations on Outstanding Debt – As provided in the Constitution of the State of Texas, the Net Bonded Debt of Denton County shall not exceed twenty-five percent (25%) of the net value of the taxable real property of the County.

Characteristics of Debt Structure – The County will design the repayment of its overall debt so as to recapture rapidly its credit capacity for future use. The County shall strive to repay at least 20 percent of the principal amount of its general obligation debt within five years and at least 40 percent within ten years. The scheduled maturity of individual debt issues shall not exceed the expected useful life of the capital project or asset(s) financed. Also, the County shall consider purchasing bond insurance for debt issues when the present value of the estimated debt service savings from insurance (to be derived) is equal to or greater than the insurance premium.

Debt Issuance Process – The County shall use a competitive bidding process in the sale of debt unless market conditions the nature of the issue, such as refunding bonds, warrants a negotiated sale. The County will employ outside financial specialists, including financial advisors and bond counsel, to assist it in developing a bond issuance strategy, preparing bond documents and marketing bonds to investors.

Debt Maintenance Responsibilities – The County will seek to maintain and, if possible, improve our current bond ratings in order to minimize borrowing costs and preserve access to credit. Denton County will adhere to a policy of full public disclosure with regard to the issuance of debt, and the County will meet all requirements for continuing disclosure on debt of the County.

Approved: February 20, 2007

DENTON COUNTY, TEXAS
GENERAL FUND UNRESERVED FUND BALANCE POLICY

It is essential that governments maintain adequate levels of fund balance to mitigate current and future risks (e.g., revenue shortfalls and unanticipated expenditures) and to ensure stable tax rates. Fund balance levels are a crucial consideration, too, in long-term financial planning. In most cases, discussions of fund balance will properly focus on a government's general fund.

Credit rating agencies carefully monitor levels of fund balance and unreserved fund balance in a government's general fund to evaluate a government's continued creditworthiness. Likewise, laws and regulations often govern appropriate levels of fund balance and unreserved fund balance for state and local governments.

I. POLICY

Denton County will maintain General Fund unreserved fund balances at a level adequate to provide for unanticipated expenditures of a nonrecurring nature and to meet unexpected increases in service delivery costs. The target level for General Fund unreserved fund balances will be 12% of budgeted General Fund expenditures.

II. PROCEDURES

1. A goal of each year's budgeting process will be to adopt a budget that maintains compliance with the stated General Fund unreserved fund balance policy.

2. Specific County financial conditions, economic conditions, or special initiatives may be considered reasons for temporary non-compliance with this policy.

3. In the event of either planned or unplanned non-compliance, it is the County's intention to take action during the annual budget process to reach compliance within 2 annual budget cycles.

4. Actions in the budget process available to increase the unreserved General Fund balance may include increasing taxes, decreasing spending in specific areas, dedicating one-time revenues to fund reserves or making transfers of excess fund balances from other funds.

5. In the event that the level of unreserved General Fund balance is judged to be in excess of the amount required by this policy, amounts over that required may be used to fund one-time, non-recurring expenditures such as acquisition of capital items. Excess fund balances will not be used to fund recurring operating expenditures.

Approved: February 20, 2007

DENTON COUNTY, TEXAS
BONDED DEBT COMPLIANCE POLICY

Denton County acknowledges and will abide by any federal or state law regarding tax-exempt bonds.

I. POLICY SUMMARY

Denton County will adhere to the following specific policy statements with regards to (1) separate record keeping per bond issuance; (2) not mingling bond issuance money; (3) the use of bond proceeds only for their approved purposes; (4) the intent to use bond funds within 3 years of issuance; (5) meeting post-issue reporting requirements; (6) keeping interest earning with bond principal or debt service; (7) maintaining an interest and sinking fund for all tax-exempt debt; and (8) maintaining the tax-exempt status of all outstanding bonded debt of County..

Separate Accounting – The County will keep separate financial records of each bond issuance. A construction fund will be maintained for each bond issuance in the County's general ledger, the fund will be accounted for separately from all other funds of the county, and the fund will be used solely to pay costs of the projects for which the debt obligations were issued.

Not Mingling Bond Funds - Bond proceeds will not be co-mingled with any other County funds.

Approved Purposes – Bond proceeds will only be used for allowable purposes as specified by the bond election and bond order authorizing the issuance of the bonds.

Intent to Use within Three Years of Issuance – Denton County intends to use bond proceeds for their approved purposes within three years of their issuance.

Post-Issue Reporting Requirements – The County will adhere to all reporting requirements and deadlines that are applicable to tax exempt bonds. Specifically, Denton County will comply with the requirements of Securities and Exchange Commission Rule 15c2-12 which requires the filing of annual financial reports and other financial data and the filing of any required material events notices with each agency designated as an information repository. Denton County will also comply with US Treasury Regulation Section 148 which requires the computation and payment of any arbitrage rebate owed no less frequently than 5 years after issuing any tax-free debt.

Interest Earned Remains with Principal or Debt Service – Interest earned on bond proceeds will remain with the bond principal and will be used only to pay any cost overruns on approved projects, to fund new projects meeting the usage criteria in the original bond indentures, or it will be specified to go towards the payment of Debt Service.

Interest and Sinking Fund – Denton County will levy a tax on all taxable property in the County to pay principal of and interest on bonds or debt instruments issued. Amounts collected from the tax levied will be deposited to the credit of the Interest and Sinking Fund maintained in the accounting records of the County. Denton County will maintain its Interest and Sinking Fund in a manner to a proper matching of revenues and debt service payments on its debt issues. Specifically, the Interest and Sinking fund will be depleted at least once each bond year to the amount of the allowable carryover, all amounts deposited to the fund will be expended within twelve months of receipt, and all amounts received from the investment of the fund will be deposited to the fund and expended within twelve months.

Maintenance of Tax-Exempt Status – Denton County shall not use, permit the use of, or omit to use the gross proceeds of any debt issuance in a manner which if allowed or omitted would cause the interest on any bond or debt instrument of the County to become includable in the gross income of the owner of the bond for federal income tax purposes. The County specifically will specifically comply with bond covenants which prohibit (1) private use or private payments of assets constructed or acquired with debt proceeds; (2) private loans of bond proceeds to any person other than a state or local government; (3) investment of bond proceeds in any investment with a yield that exceeds that of the bonds; (4) taking any actions that would cause the bonds to be federally guaranteed within the meaning of section 149(b) of the Internal Revenue Code; and (5) taking any unauthorized action having the effect of diverting arbitrage profits from payment to the US Treasury. Denton County will maintain its financial records until three years after final payment of all bonds to show compliance with federal and state laws regarding tax-exempt debt.

Approved: December 2, 2010

BUDGET AMENDMENT POLICY

Denton County Policy allows a Department Head, Appointed or Elected Official or his/her designees to request budget amendments throughout the fiscal year as follows:

A. BUDGET AMENDMENT STATUTE:

Pursuant to Local Government Code Section 111.070 the Commissioners Court may spend county funds only in strict compliance with the budget. The Commissioners Court by order may amend the budget to transfer an amount budgeted for one item to another budgeted item without authorizing an emergency expenditure.

B. INTRA-DEPARTMENTAL OPERATING TRANSFER

Transfers may be made up to $2000 (cumulative total for Intra-Departmental Operating Transfers for the fiscal year) between operating line items and surplus funds from capital items within an individual departmental budget. This type of amendment will be presented on the standing weekly agenda item for Intra-Departmental Operating Transfers. The amendment summary will be sent to each member of the Commissioners Court and other affected departments two working days prior to the actual Commissioners Court meeting. When a line item will be increased or decreased by more than $2,000 (cumulative total for Intra-Departmental Operating Transfers for the fiscal year), or if a new capital item is requested, the amendment must be presented to Commissioners Court for consideration and action as a separate agenda item.

C. ROUTINE BUDGET AMENDMENTS:

Includes transfer of funds within the maintenance and operations line items within the elected official or department head budget(s). These items can be placed directly on the consent agenda.

D. NON-ROUTINE BUDGET AMENDMENTS:

1. Inter-Departmental - Any amendment which moves funds from one elected official or department head's budget to another elected official or department heads budget must be presented to Commissioners Court for consideration and action.

2. Inter-Fund - Where permitted by law, any amendment which moves funds from one fund to another fund must be presented to Commissioners Court for consideration and action.

3. Personnel - Requests to transfer funds from any salary or benefit account are allowed for the specific purpose of salary related expenditures such as contract labor. Budget amendment requests for capital and operating accounts from personnel line items are allowed if there are no other funds available in that department's budget and the Commissioners Court deems it to be necessary. The Overtime-Cash Option line item for non-exempt employee overtime can be amended into but cannot be more than the original budgeted amount for the fiscal year. (See Policy # 3.3 Overtime (Non-Exempt)-Section II C-2).

4. Capital - Any request for additional capital equipment must be justified and specified in detail with cost estimates. Requests for additional capital items not included in the adopted budget or substitution of one item for another also requires approval from the Commissioners Court. Surplus funds in a budgeted capital item can be transferred to cover a shortage up to $2,000 in another budgeted line item with an Intra-Departmental Operating Transfer.

5. Computers – Any request including computer equipment, software, computer maintenance or technological requests requires a written recommendation from Technology Services when submitting the Briefing Memorandum/Request for Budget Amendment form to the Budget Office.

6. The re-appropriation at the beginning of a fiscal year of funds committed under valid Purchase Orders of the County but unspent by September 30 of the prior fiscal year requires a budget amendment from fund balance. These budget amendments have no net effect on spending but simply changes the accounting year for expenditures.

7. Pursuant to Local Government Code, Section 111.070 (b), the Commissioners Court may authorize an emergency expenditure as an amendment to the original budget only in a case of grave public necessity to meet an unusual and unforeseen condition that could not have been included in the original budget through the use of reasonably diligent thought and attention.

8. Pursuant to Local Government Code, Sections 111.0705 through 111.0708, when revenues not included in the original budget are received, such as proceeds of bonds or other obligations, grant or aid money, revenue from intergovernmental contracts, and pledging revenue as security for bonds and other obligations, a budget amendment is required to expend those funds. The adopted countywide budget will increase; however the revenue should exceed or equal the expenditure. This type of amendment must be submitted to Commissioners Court for consideration and action.

9. Any transfer that creates an increase in budgetary commitment for the next fiscal year must be presented to Commissioners Court for consideration and action.

10. New employee positions cannot be created without Commissioners Court consideration and action. Creation of a new position within a departmental budget will require that the Commissioners Court declare an emergency unless the actual line item under which that new position would be categorized currently exists within that specific budget. New employee requests outside of the budget process must include substantial written justification for the position.

11. New line items can only be created for Contracts or Grant-based programs. For any other department, the creation of a new line item that has not been previously created for the specific department, will require that the Commissioners Court declare an emergency in order to establish a new line item.

E. RESTRICTED LINE ITEM TRANSFERS:

Certain line items have restrictions, which are only allowed for specific purposes.

1. Court ordered expenditures can only be transferred to other court ordered line items.

2. Vehicle related expenditures can only be transferred to other vehicle related line items.

3. Salary related expenditures – see Section D. #3 of policy.

4. Body Armor – only excess funds from items requested and purchased can be transferred to another line item.

F. PROCEDURES:

1. Any request for a budget amendment must be justified and submitted to the Budget Office on the specified Briefing Memorandum/Request for Budget Amendment form. All requests must be submitted to the Budget Office by Friday noon in order to be placed on the following Commissioners Court Agenda (approximately 7 working days later) by the Budget Office. The Budget Office may hold a request that is not complete until clarified with the appropriate department. Scanned copies are acceptable as long as they all are legible.

BUDGET AMENDMENT POLICY - Continued

2. Budget Amendment transfer authorization may be delegated by the Elected/Appointed Official to other employees. Notification of signature authority must be on file in the Budget Office before requests are accepted. Therefore, the Request for Budget Amendment form must be personally signed by the Elected/Appointed Official who administers the department budget(s) or their designee(s).

3. The Commissioners Court reserves the right on a case by case basis, where legally permissible, to curtail a department's right to make Intra-Departmental Operating Transfers if the budget transfers appear to be making a programmatic change that was not approved by the Commissioners Court in budget hearings or if the financial condition of the department and/or the County warrants such a curtailment.

4. Notification of approved Budget Amendments and Intra-Departmental Operating Transfers will be e-mailed to the appropriate department(s) after the amendment is posted. The Budget Office is responsible for posting budget amendments on the financial computer system once the court order has all signatures and is received from the County Clerk's Office.

5. Budget Amendment Requests for new capital equipment must be submitted to the Budget Office for the current fiscal year by July 1st. This will allow the Purchasing Department to secure bids and order equipment prior to the end of the fiscal year.

6. Budget Amendment Requests other than capital requests for the current fiscal year must be submitted to the Budget Office no later than September 1st. Exceptions to the deadlines will be placed on the Agenda for consideration by the Commissioners Court.

7. Any request for placement on the agenda of a budget amendment or Intra-Departmental Operating Transfer, past the amendment deadline, requires a separate memo from the requesting department stating the urgency of the request.

Approved date: March 2, 2004
Revised Date: June 05, 2012

Denton County Budgeting Policies & Procedures

The Budgeting Policy of Denton County is to maintain a balance between demand for services and available resources that will have the least impact on the taxpayers of Denton County. Policy allows departments to submit their requests based on the needs of the individual department.

The annual budget process for Denton County begins in February. The Budget Office begins preparation of a Budget Manual in order to assist County departments with their requests. The manual includes instructions and sample forms including requests for performance and productivity measures, goals and objectives, revenue projections and new employee requests. Numerous line items and new programs require very detailed justification. A calendar of events is also included outlining the entire budget process as approved by Commissioners Court.

During the month of February, the Commissioners Court holds an initial budget "kickoff" meeting to establish the budget philosophy and goals where the Court provides the Budget Office with instructions for preparing and presenting a "Recommended Budget". Departmental budget workshops are held in March, as well as training sessions for the on-line computerized Budget Application. The Department of Information Services and the Budget Office developed this computer application and it has performed well during its eighth year of operation. Enhancements to the application will continue to be made in order to streamline the budgeting process for upcoming years.

Departments are given approximately four to six weeks to prepare and submit their Initial Budget Request to the Budget Office on or before May 1st. During this period of time it is the statutory responsibility of the County Auditor to provide revenue estimates for the next fiscal year along with expenditure projections for the current year. This information is provided to the Budget Office and is included in the Budget as required by statute.

During the months of May and June, the Budget Officer and staff compile Initial budget requests and finalize the Recommended Budget. After the Budget Office has established the baseline budget, major increases, decreases and new program requests are prioritized for consideration in the recommendation. Once the Recommended Budget is finalized, copies are distributed to the Elected Officials and Department Heads prior to the presentation to Commissioners Court in mid-July.

During July and August, departmental budget hearings are held to allow discussions between Elected Officials and Department Heads and the Commissioners Court. These sessions are held for those departments that do not agree with the funding levels included in the Recommended Budget, including discussions on other policy issues that may affect the budget. The Commissioners Court has the responsibility to make any changes they feel are necessary and justified during this process.

Denton County Budgeting Policies & Procedures – Continued

The Budget Office prepares and updates numerous statistical summaries to assist the Commissioners Court throughout the budget process. As decisions are made, the departmental budgets are revised accordingly and the final document is then prepared for adoption. The Budget Office is responsible for complying with all statutory requirements for any necessary public hearings, public notices and the filing of the budget for public review with the County Auditor and County Clerk prior to its adoption.

The public hearing on the budget is held within the first few weeks of September and any citizen is given the opportunity to express their opinion on the proposed budget and tax rate. The Commissioners Court has the opportunity to make any changes to the budget prior to formal adoption. After the public hearing is complete, the Budget and Tax Rates are adopted. The Adopted Budget is then distributed to all county departments for use in the new fiscal year.

All budget hearings with the Commissioners Court are posted according to the Open Meetings Act. Any interested citizen or taxpayer is encouraged to participate.

DENTON COUNTY

2012 - 2013 BUDGET PLANNING CALENDAR

Date	Calendar of Events
February 14	*Initial Budget Meeting with Commissioners Court; Establish Budget Philosophy, Goals and Objectives, and Role of the Budget Officer*
March 1	*Departmental Budget Preparation Packets Distributed to Departments*
March 1	*Social Service Agency Grant Applications Submitted to Agencies*
March 7-8	*Budget Module Training*
April 16 - 23	*Deadline for Initial Budget Requests to the Budget Office - (See separate schedule for actual departmental due dates)*
April 24 - July 16	*Compile Initial Budget Requests and Prepare and Finalize Recommended Budget*
July 17	*Presentation of Recommended Budget by Budget Office Tuesday @ 10:00 am*
July 17	*Appointment of Tax Assessor/Collector to Calculate the Effective and Rollback Tax Rates*
July 24	*Public Meeting - Budget Workshop with Commissioners Court for Appeals*
July 25	*Deadline for Chief Appraiser to Certify Tax Rolls to Taxing Units and Collector Certifies Anticipated Collection Rate*
July 31	*Public Meeting - Budget Workshop with Commissioners Court*
July 31	*Presentation of Certified Appraisal Roll from TaxAssessor/Collector*

DENTON COUNTY	
2012 - 2013 BUDGET PLANNING CALENDAR	
Date	**Calendar of Events**
July 31	*Presentation of Effective and Rollback Tax Rates to the Governing Body*
August 4	*Publish Effective and Rollback Tax Rates, Schedules, and Fund Balances*
August 7	*Public Meeting - Final Budget Workshop with Commissioners Court*
August 7	*Meeting to discuss tax rate; if proposed tax rate will exceed the effective tax rate, take record vote and schedule two public hearings*
August 13	*Publish "Notice of Public Hearing on Tax Increase"*
August 13	*Publish Budget Hearing Public Notice in Newspaper and Post on County Website*
August 20	*Publish Budget Hearing and Elected Official Salary and Personal Expenses Public Notices*
August 21	*Public Hearing on Proposed Tax Rate - 7:00 pm*
August 28	*Public Hearing on Proposed Tax Rate - 10:00 am*
August 29	*File Proposed Budget with County Clerk, County Auditor and Post on County Website for Public Inspection*
August 30	*Publish "Notice of Vote on Tax Rate"*
September 4	*Public Hearing on Proposed Budget at the Courthouse on the Square - 10:00am*
September 4	*Public Meeting to Adopt Budget and Tax Rate*

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DENTON COUNTY
2012 - 2013 OPERATING BUDGET
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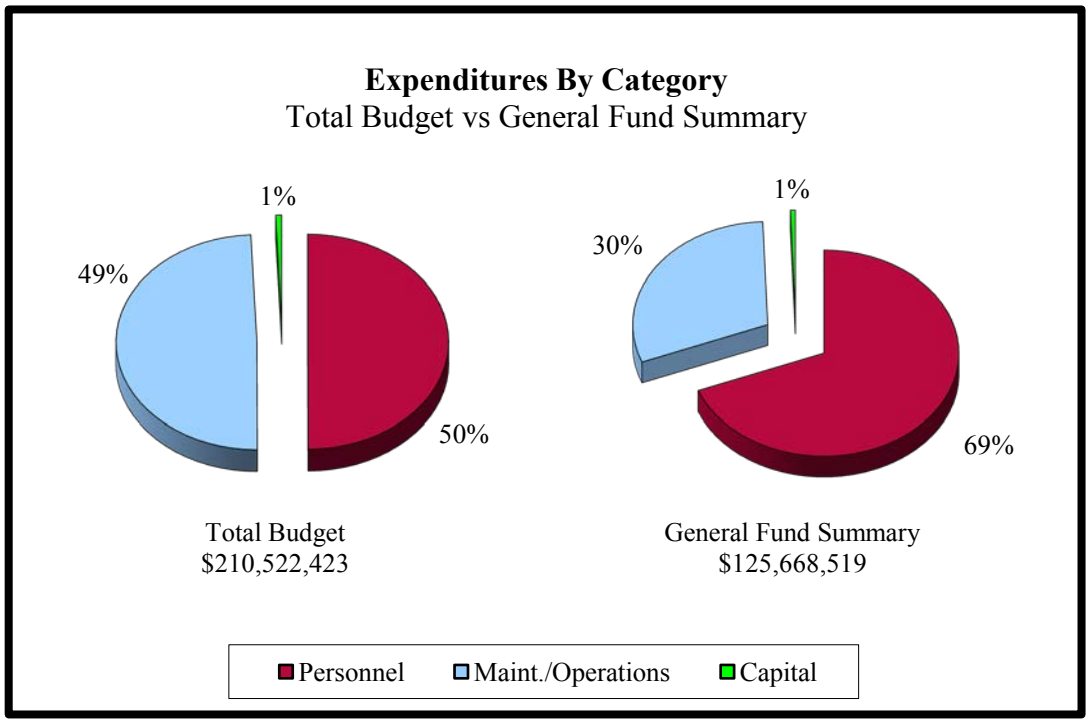
General Fund Summary

The General Fund accounts for resources traditionally with other governments which are not required to be accounted for in another fund. The General Fund accounts for the following functions: General Administration, Judicial, Financial, Legal, Public Facilities, Public Safety, Health and Welfare, Conservation, Contract Services, and Transfer of Funds.



DENTON COUNTY

FY 2013 Budget-Fund Analysis
General Fund
Fund #01

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Beginning Balance	**$27,725,551**	**$26,273,324**	**$32,434,019**
Revenues			
Taxes	88,998,451	95,425,000	94,440,774
Auto Registration Fee	1,744,459	2,240,000	2,520,000
Intergovernmental	9,261,652	7,061,430	4,862,762
Fees	11,672,271	13,060,500	12,954,500
Fines	3,261,993	3,760,000	3,540,000
Interest	153,661	201,000	201,000
Sale of Surplus Property	145,477	75,000	45,000
Miscellaneous	1,829,360	1,658,000	1,633,464
Total Revenues	117,067,324	123,480,930	120,197,500
Transfers			
Transfer In	8,200	37,875	37,000
Transfer Out	(5,320,146)	(2,045,000)	(2,188,637)
Total Transfers	(5,311,946)	(2,007,125)	(2,151,637)
Total Revenues and Transfers	111,755,378	121,473,805	118,045,863
Funds Available	**139,480,929**	**147,747,130**	**150,479,882**
Expenditures			
General Administration	18,077,063	17,045,598	21,635,609
Judicial	16,770,511	17,760,474	17,406,973
Legal	11,159,730	11,333,324	11,903,682
Financial	5,995,712	5,843,110	6,355,145
Public Facilities	7,558,632	8,685,830	9,583,536
Public Safety	50,044,050	50,896,360	52,826,178
Health and Welfare	89,735	94,991	88,121
Conservation	373,690	376,083	439,849
Intergovernmental	3,138,482	3,277,341	3,240,789
Total Expenditures	113,207,605	115,313,111	123,479,882
Ending Balance	**$26,273,324**	**$32,434,019**	**$27,000,000**

DENTON COUNTY

General Fund Revenues

Account Name	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Ad Valorem Taxes	88,998,451	95,425,000	93,740,774
Delinquent Ad Valorem Taxes	0	0	700,000
Auto Registration Fee	1,744,459	2,240,000	2,520,000
Subtotal Taxes	**90,742,910**	**97,665,000**	**96,960,774**
Payment in Lieu of Taxes	190,727	190,000	190,000
Mixed Beverage Taxes	1,301,024	1,200,000	1,200,000
CJAD Fiscal Service Fees	10,263	16,500	15,000
Hazardous Waste Fee	22,599	25,000	25,000
Federal Disaster Relief Funding	3,475	57,200	0
SO- School Resource Officer	220,548	330,000	0
Law Enforcement Block Grant	5,431	0	0
State Allocation Officer Training	9,018	0	0
Law Enforcement Byrne JAG Grant 2009	24,712	0	0
Miscellaneous Law Enforcement Grants/OCD	34,163	29,000	0
Law Enforcement Byrne JAG Grant 2010	10,112	0	0
Bingo Tax Revenue	22,264	25,000	25,000
Law Enforcement Services	50,009	0	0
TNRCC Emissions Program Grant	2,020,238	253,100	0
TNRCC Emissions Program Grant-SO	49,380	69,000	0
Title 4E Reimbursement CPS	13,706	10,000	30,000
State Criminal Alien Assistance Grant	297,115	193,950	235,000
Texas Traffic Safety Grant	24,829	16,300	0
Attorney General Title IV-D Court Costs	82,952	7,810	0
DISD School Resource	98,563	87,810	0
Auto Theft Prevention Grant	(100)	0	0
Prosecution Enhancement Grant	40,000	0	0
CSCD - IS Reimbursement	64,027	60,000	60,000
DCTA ICA Fees	82,418	83,025	0
Juvenile Accountability Grant	0	34,000	0
County Court Salary Reimbursement	565,000	600,000	600,000
Communication Contract Fees	623,031	375,000	375,000
Out-of-County Prisoner Housing Fee	475,745	426,000	500,000
Victim Notification Grant	30,710	30,110	30,710
DA Justice Dept Revenue	(14,885)	0	0
TEXX Urban Area Sec Initiative	(1,822)	0	0
State Homeland Security Grant	446,566	1,185,365	22,647
Elections Reimbursements	328,767	0	0
DA-Family Violence Expansion Grant	80,000	0	0
Organized Crime Drug Enforcement - DEA	20,149	0	0
CHOS Museum Tourism/Preservation Grant	41,404	119,410	91,405
Fresh Water District Law Enforcement Contract	183,974	0	0

Account Name	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Northwest ISD ASAP Contract	76,891	0	0
Dispute Resolution Fees	120,660	120,000	120,000
State Indigent Defense Grant	323,414	320,000	320,000
Optional Child Safety Fee	756,402	790,000	790,000
Org. Crime Drug Enforcement Task Force	99,071	0	0
State Longevity Pay	94,800	93,000	93,000
DA-Title IV-E CPS Legal Services	167,448	140,000	140,000
Copper Canyon Interlocal Contract	166,852	174,850	0
Subtotal Intergovernmental	**9,261,652**	**7,061,430**	**4,862,762**
Fees-County Sheriff	216,428	240,000	240,000
Fees-County Clerk	4,785,955	5,400,000	5,400,000
Fees-County Court Costs	313,142	350,000	400,000
Fees-Tax Assessor/Collector	2,125,222	2,500,000	2,400,000
Fees-District Clerk	1,018,953	1,050,000	1,050,000
Fees-Records Management Copies	27,362	32,000	32,000
Fees-Justice of the Peace, Pct # 1	119,661	125,000	130,000
Voter Registration Fees	987	6,000	6,000
Fees-Justice of the Peace, Pct # 2	87,977	95,000	95,000
Fees-Justice of the Peace, Pct # 3	108,088	110,000	115,000
Fees-Justice of the Peace, Pct # 4	94,332	105,000	110,000
Fees-Justice of the Peace, Pct # 5	161,118	185,000	155,000
Fees-Constable, Pct #1	241,935	275,000	275,000
Fees-Constable, Pct #2	199,458	210,000	210,000
Fees-Constable, Pct #3	247,067	240,000	240,000
Fees-Constable, Pct #4	122,483	150,000	150,000
Fees-Constable, Pct #5	100,241	120,000	120,000
Bond Processing Fees	48,239	50,000	50,000
Treasurer Commission on State Court Costs	172,769	175,000	175,000
County Treasurer's NSF Fees	120	0	0
Arrest Fees	163,547	185,000	165,000
Child Safety Court Cost Fees	15,376	20,000	15,000
Traffic Court Cost Fees	28,275	35,000	28,000
District Court Cost	2,262	5,000	5,000
Medical Examiner Fees	745	2,000	2,000
District Attorney Prosecution Fees	4,640	5,000	6,500
Fees-Justice of the Peace, Pct # 6	95,537	95,000	105,000
Fees-Constable, Pct #6	286,158	280,000	280,000
Sheriff's Arrest Fees	20,641	35,000	35,000
Tax Collections Contract Fees	486,334	575,000	540,000
Inmate Medical Fees	49,865	60,000	60,000
Scofflaw Contract Fees	4,200	3,000	2,500

DENTON COUNTY

General Fund Revenues

Account Name	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
County Treasurer Commission on BAT	10,143	20,000	20,000
Commission - Time Payment Fees	56,610	60,000	60,000
Commission - Judicial Service Fees	11,864	15,000	15,000
Public Works Fees	10,395	70,000	70,000
Zoning Fees	500	0	0
Development Permit Fees	42,435	0	0
Map Fees	275	0	0
Research/Copy Fees	870	0	0
Ordinance Manual Fees	20	0	0
County Transaction Fees	46,191	45,000	45,000
Juvenile Delinquency Prevention Fee	546	1,000	1,000
Child Safety Fund	366	0	0
Drug Court Fee	74,905	60,000	75,000
Probate - Guardianship Fees	16,640	18,000	18,000
Juvenile Case Manager Fees	47,527	50,000	50,000
Indigent Defense Commission	3,866	3,500	3,500
Subtotal Fees	**11,672,271**	**13,060,500**	**12,954,500**
Fines-Justice of the Peace, Pct # 1	274,826	310,000	280,000
Fines-Justice of the Peace, Pct # 2	129,441	160,000	160,000
Fines-Justice of the Peace, Pct # 3	222,236	220,000	230,000
Fines-Justice of the Peace, Pct # 4	170,578	210,000	210,000
Fines-Justice of the Peace, Pct # 5	397,141	500,000	500,000
Fines-Justice of the Peace, Pct # 6	177,936	210,000	210,000
Fines-County Courts	1,311,908	1,400,000	1,250,000
Fines-District Courts	577,928	750,000	700,000
Subtotal Fines	**3,261,993**	**3,760,000**	**3,540,000**
Interest Revenue	10	0	0
Interest on Money Market Accounts	153,412	200,000	200,000
Interest on Officer's Accounts	241	1,000	1,000
Subtotal Interest	**153,662**	**201,000**	**201,000**
Sales of Surplus Property	145,477	75,000	45,000
Subtotal Surplus Sales	**145,477**	**75,000**	**45,000**
Copy Fees	478	2,500	5,000
Vending Machine Commission	9,414	10,000	10,000
Bail Bond Board Application Fees	5,500	6,000	6,000
Museum Donations	5,046	0	0
Inmate Phone Fees	0	250,000	250,000
Attorney Refunds	94,780	125,000	125,000

DENTON COUNTY

General Fund Revenues

Account Name	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Tax Attorney Rentals	30,000	30,000	30,000
Inmate Social Security Benefits	45,200	30,000	35,000
Comm on Coin Operated Phones	250,096	0	0
Ambulance Reimbursements	1,506	0	0
Witness Expense Refund	11,029	15,000	15,000
Data Request Fees	3,835	5,000	10,000
Recycling Proceeds	7,232	8,000	8,000
Miscellaneous Revenue	203,777	30,000	25,000
CAA-Reimbursement-Juvenile	59,634	65,000	45,000
ILB Fees	4,443	12,000	5,000
Teen Court Fees	399	1,000	1,000
Office Rental	66,167	60,000	65,000
Bail Bond Forfeitures	647,807	600,000	600,000
Parks Foundation Donations	2,500	0	7,464
Animal Control Fees	52	1,000	1,000
CAA-Reimbursement-County Courts	229,096	230,000	215,000
Insurance Reimbursement	25,000	0	0
Economic Development Contract Fee	1,000	0	0
Veteran's Memorial Donations	495	2,500	0
DA Federal Seizure Money	(44,408)	0	0
CPS Operational Costs	169,282	175,000	175,000
Subtotal Miscellaneous	**1,829,360**	**1,658,000**	**1,633,464**
Total Revenues	**117,067,324**	**123,480,930**	**120,197,500**
Transfer from County Clerk Records Mgmt Fund	8,200	875	0
Transfer from Elections Administration Fund	0	37,000	37,000
Total Transfers From Other Funds	**8,200**	**37,875**	**37,000**
TOTAL SOURCES	**117,075,524**	**123,518,805**	**120,234,500**

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DENTON COUNTY

General Fund Expenditures By Department

Department	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Commissioners Court	107,983	114,552	118,401
Commissioner, Precinct #1	201,445	208,487	217,172
Commissioner, Precinct #2	206,177	212,552	221,880
Commissioner, Precinct #3	216,070	222,100	230,794
Commissioner, Precinct #4	205,469	200,154	221,421
County Judge	310,641	323,549	335,577
Bail Bond Board	1,318	3,529	3,129
County Clerk	3,326,559	3,401,000	3,674,987
Human Resources	825,358	852,664	950,354
Purchasing	836,364	840,916	905,442
Vehicle Maintenance	366,615	321,318	349,685
Non-Departmental	3,451,875	1,987,977	6,309,827
Financial Information Systems	101,899	112,100	98,160
Technology Services	1,907,559	1,877,625	2,328,519
Print/Mail Department	352,507	328,188	329,392
Geographic Information Systems	363,732	324,290	402,200
County Planning	430,142	709,472	416,622
CHOS /Bayless-Selby House Msm Grt 2013	56,626	17,730	25,000
Courthouse Museum	310,134	42,206	83,188
Historical Commission	73,416	252,840	369,639
Records Management	270,191	76,204	0
CHOS /Bayless-Selby House Msm Grt 2012	30,126	262,578	269,697
Veterans Service	335,568	77,205	32,215
Elections Administration Department	1,226,355	343,766	386,269
HAVA (Help America Vote Act) Grant	330,140	1,562,748	1,336,214
Civil Service Commission	4,443	6,075	11,075
County Wide Technology	2,228,352	2,363,773	2,008,750
Subtotal General Administration	**18,077,063**	**17,045,598**	**21,635,609**
Judiciary and Court Support	286,733	348,224	375,415
16th District Court	739,793	835,668	701,329
158th District Court	782,570	878,557	695,182
211th District Court	747,169	866,893	712,503
362nd District Court	837,154	860,917	709,147
367th District Court	858,504	877,158	710,880
393rd District Court	513,237	528,831	555,217
431st District Court	262,115	604,666	566,058
County Court at Law #1	540,871	599,080	626,374
County Criminal Court #2	608,044	616,521	617,135

DENTON COUNTY

General Fund Expenditures By Department

Department	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
County Court at Law #2/Civil	366,074	365,673	388,295
Probate Court	1,635,207	1,503,350	1,628,175
County Criminal Court #1	641,818	658,448	619,164
County Criminal Court #3	550,689	601,331	612,766
County Criminal Court #4	660,775	662,138	607,072
County Criminal Court #5	626,671	635,540	679,315
District Clerk	1,524,792	1,564,564	1,667,597
County Court Administrator	86,773	90,457	94,107
Justice of the Peace, Precinct #1	450,802	469,982	492,643
Justice of the Peace, Precinct #2	313,394	320,489	336,066
Justice of the Peace, Precinct #3	406,610	404,004	460,887
Justice of the Peace, Precinct #4	314,616	323,299	335,037
Justice of the Peace, Precinct #5	460,739	421,287	502,311
Justice of the Peace, Precinct #6	344,793	356,577	379,687
Juvenile Case Manager	39,444	53,797	54,348
District Court Administrator	172,613	177,615	184,899
Jury and Grand Jury	164,101	179,973	183,604
Justice Information Systems	701,315	812,921	702,342
Death Investigations/Medical Examiner Svcs	829,367	804,171	848,224
Collections Department	303,729	338,343	361,194
Subtotal Judicial	**16,770,511**	**17,760,474**	**17,406,973**
Criminal District Attorney	8,691,369	9,210,551	9,634,729
DA - CPS Division	714,813	762,956	777,624
DA - Prosecution Enhancement Grant	184,784	2,605	0
Criminal District Attorney - Civil Division	1,370,102	1,354,458	1,491,329
DA - Family Violence Expansion Grant	198,662	2,754	0
Subtotal Legal	**11,159,730**	**11,333,324**	**11,903,682**
County Auditor	1,095,701	1,149,994	1,228,745
County Treasurer	555,789	564,952	603,333
Tax Assessor/Collector	3,853,170	3,621,545	3,995,771
Budget Office	491,052	506,619	527,296
Subtotal Financial Administration	**5,995,712**	**5,843,110**	**6,355,145**
Carroll Building / County Administration	198,193	252,459	216,079
Denton County Courts Building	453,180	592,923	532,842
Construction Management	0	0	341,777
DA Annex	8,045	17,295	33,655
Courthouse on the Square	123,440	140,051	156,256
Emergency Management Facility	105,850	123,915	121,964

DENTON COUNTY

General Fund Expenditures By Department

Department	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Denton County Storage Building	15,550	21,300	20,815
Historical Park Facilities	17,011	102,180	24,225
Historical Park Projects	2,137	0	7,464
Courthouse Annex	41,743	43,619	40,936
Mary and Jim Horn Government Center	133,847	142,961	185,723
Loop 288 Elections/Technology	0	16,657	142,548
Loop 288 Facilities/TABC/Parks	0	6,044	50,865
Loop 288 CSCD	0	7,375	66,433
Lee Walker Government Center	62,314	75,802	64,999
CPS Building/Lewisville	20,598	33,821	26,204
Loop 288 - Phase I	115,023	142,587	163,365
Loop 288 - Central Plant	132,975	147,920	400,982
Elections Storage Building	13,439	14,930	11,189
Sandy Jacobs Government Center	64,935	82,352	55,971
Steven E Copeland Government Center	106,074	110,702	103,837
The Colony Annex	30,317	42,433	41,649
Sanger Annex	19,657	22,756	21,518
Denton County Government Center	81,627	98,489	108,429
Charlie Cole Building	243,284	360,842	420,176
Law Enforcement Facility	2,301,724	2,497,255	2,524,164
East Oak Street Facilities	6,553	6,030	6,510
Facilities Management	2,252,252	2,507,159	2,636,319
County Leased Buildings	135,960	146,813	143,016
Vehicle Maintenance Facility	22,803	26,244	27,292
Recycling Department	67,066	63,703	66,595
Telephone Department	783,037	839,214	819,739
Subtotal Public Facilities	**7,558,632**	**8,685,830**	**9,583,536**
County Jail	22,350,201	21,910,051	24,021,250
Jail Health	2,926,524	3,255,607	3,701,077
Sheriff's Communications	2,352,960	2,356,998	2,841,253
Sheriff	13,180,917	13,122,996	13,587,455
DISD School Resource Officer	73,124	87,807	0
Sheriff's Mental Health Unit	695,755	806,423	805,498
Sheriff's Reserves Unit	35,712	71,062	68,305
Vehicle Emissions Enforcement Grant	95,583	68,970	0
DCTA Interlocal Contract	87,272	78,551	0
School Resource Officer	229,953	328,456	0
Copper Canyon Interlocal Contract	97,305	175,485	0
CSCD (Adult Probation)	190,329	254,005	304,467
Juvenile Accountability Grant	0	60,717	0

DENTON COUNTY

General Fund Expenditures By Department

Department	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
OJP Recovery Grant	1,866	0	0
SO Freshwater Contract - Providence	160,983	159,247	0
Constable, Precinct # 1	688,636	742,537	750,458
Constable, Precinct # 2	725,294	620,913	678,992
Constable, Precinct # 3	656,698	631,787	658,355
Constable, Precinct # 4	626,327	690,576	696,449
Constable, Precinct # 5	563,878	580,063	605,850
Constable, Precinct # 6	539,215	509,191	660,986
Fire and Ambulance Services	2,137,599	2,096,175	2,131,125
NWISD ASAP	76,640	4,880	0
Department of Public Safety	176,134	189,235	199,776
Alcoholic Beverage Commission	2,432	3,275	3,075
2008 Homeland Security Grant	391,067	0	0
2009 Homeland Security Grant	44,755	125,597	0
Texas Parks & Wildlife/Game Warden	4,900	5,776	5,630
2011 Homeland Security Grant	0	637,905	17,030
Emergency Services	931,992	1,002,875	1,089,147
2010 Homeland Security Grant	0	319,199	0
Subtotal Public Safety	**50,044,050**	**50,896,360**	**52,826,178**
Child Protective Services	89,735	94,991	88,121
Subtotal Health and Welfare	**89,735**	**94,991**	**88,121**
County Extension	373,690	376,083	439,849
Subtotal Conservation	**373,690**	**376,083**	**439,849**
Appropriations/Contract Services	3,138,482	3,277,341	3,240,789
Subtotal Contract Services	**3,138,482**	**3,277,341**	**3,240,789**
Total Expenditures	**113,207,605**	**115,313,111**	**123,479,882**
Transfer to DCEA Insurance Fund	2,250,000	0	0
Transfer to Road & Bridge Fund	413	0	0
Transfer to Courthouse Security Fund	45,000	45,000	46,000
Transfer to Public Health Fund	9,733	0	0
Transfer to County & District Court Tech Fund	15,000	0	0
Transfer to Jury Fund	0	0	142,637
Transfer to Capital Replacement Fund	3,000,000	2,000,000	2,000,000
Total Transfers To Other Funds	**5,320,146**	**2,045,000**	**2,188,637**
TOTAL USES	**118,527,751**	**117,358,111**	**125,668,519**

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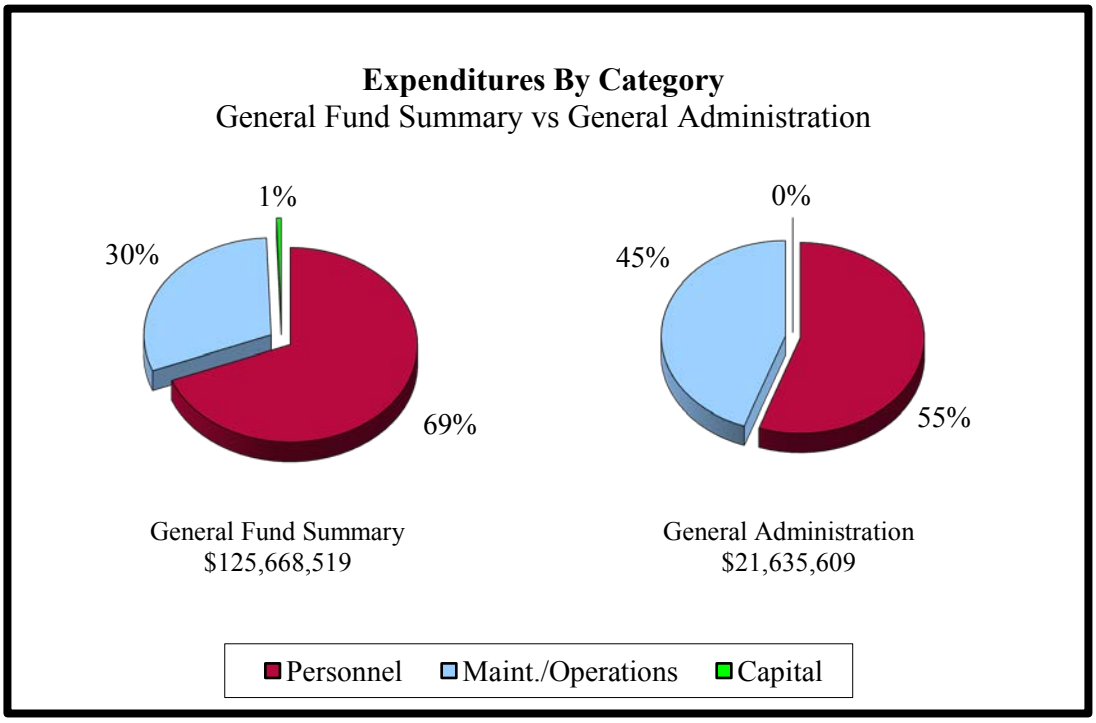
General Administration

General Administration departments include the basic administrative and management functions of the County's General Fund. The major departments include Commissioners Court, County Judge, County Clerk, Human Resources, Purchasing, Vehicle Maintenance, Technology Services, County Planning, Geographic Information Systems, Elections Administration and Non-Departmental.



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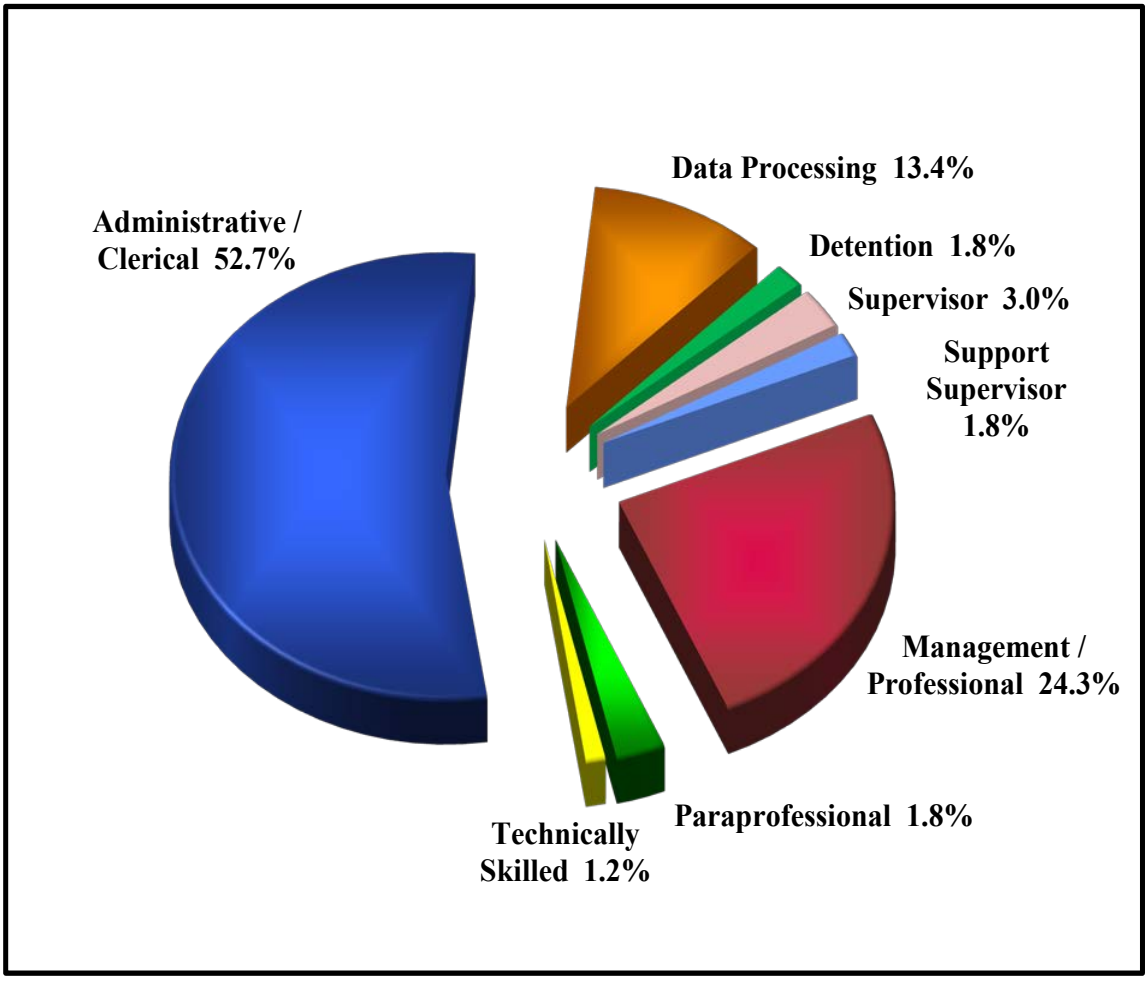
STAFFING BY CATEGORY
General Administration



	Full-Time	Part-Time	Total
Management / Professional	40	-	40
Supervisor	5	-	5
Support Supervisor	3	-	3
Paraprofessional	2	1	3
Technically Skilled	2	-	2
Administrative / Clerical	82	5	87
Data Processing	22	-	22
Detention	3	-	3
TOTAL	**159**	**6**	**165**

DENTON COUNTY

Department: Commissioners Court *G/L# 01·10·10*

Department/Activity Description

The office of the Aide to the Court provides managerial and technical assistance to the Commissioners Court by interacting with County boards and committees, departments and elected officials as needed to enhance County government. This office organizes and publishes the weekly Commissioners Court agendas, attends all Commissioners Court Meetings, sets up courtroom, takes notes and records each meeting and issues all correspondence resulting from Commissioners Court. The office also maintains the County Boards and Committees Manual, and attends, records and transcribes the minutes for various County boards and committees. This office also assists the Housing Finance Corporation with their meetings and assists with various financial responsibilities.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$96,647	$99,447	$106,076
Operations	$11,336	$15,105	$12,325
Capital	$0	$0	$0
Total	$107,983	$114,552	$118,401

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- Implemented a new e-agenda system which is a continuous work-in-progress.
- Trained County employees in new processes and procedures associated with new e-agenda system.
- Worked closely with the County Clerk's office to steamline Commissioners Court Agendas and packets.
- Served as liaison for the Denton County Finance Corporation, keeping all members updated, preparing agenda packets and performing all banking functions for the organization.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Decrease the number of agenda packets printed weekly by increasing the number of packets sent electronically.			
Agenda packets produced weekly	10	7	7
E-agenda packets sent electronically each week	4	8	12
Average number of pages in each agenda packet	350	350	350
Goal: Decrease number of addendums posted.			
Addendums posted	20	15	15
Agenda items posted by regular weekly deadline	1,560	1,560	1,560
Goal: Provide administrative support to the Bail Bond Board and the Housing Finance Corporation.			
Bail bond companies monitored	23	23	23
Average hours spent each month updating website	8	8	8
Housing Finance meetings supported/prepared for	6	8	10
Goal: Continue to fill vacancies for boards and committees.			
Boards and committees managed	50	50	50
Number of vacancies each year	20	40	20
Time to fill vacant position (months)	2	2	1

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	1	1	1
No. of Part-Time Employees	0	0	0

FY 2013 BUDGET

DENTON COUNTY

Department: Commissioner, Precinct #1 *G/L# 01·10·11*

Department/Activity Description

The Commissioners Court is the main body responsible for financial administration of the County, and is the executive body for the County which approves all policies and procedures and regulates many departments. It is the responsibility of the Commissioners Court to execute specific statutory duties, including legislative, executive and administrative functions while serving the County's hyper-growth population. It is the Commissioner's duty to serve as a leader in the community and to fulfill the needs of the citizens of Denton County. The County is divided into four Commissioners districts, each having equal population. Commissioners are elected by their district for a four-year term.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$189,984	$194,992	$210,163
Operations	$11,461	$13,495	$7,009
Capital	$0	$0	$0
Total	$201,445	$208,487	$217,172

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- Identified approximately $1,737,000 left over from older bond issues that we were able to share with cities and towns in Precinct 1. All these funds were spent on transportation infrastructure improvements.
- Worked closely with North Texas Tollway Authority to extend the Dallas North Tollway north of FM 428. We are optimistic that this project will be underway within the next few years.
- Began construction of the new Road & Bridge East facility.
- Were successful in cutting spending for our office compared to the previous fiscal year.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Improve the roads and bridges in Precinct 1.			
Bond funds available for public improvements to County-owned transportation and drainage projects	$0	$6,271,539	$7,512,919
Major transportation/drainage projects funded	11	5	6
Major transportation/drainage projects completed	7	2	3
Goal: Provide a new R&B facility that is more centrally located and designed to promote efficient work flow.			
% Construction completed	10%	90%	100%
% Equipment and personnel moved to new facility	0%	90%	100%
Goal: Provide better services to citizens in incorporated areas of Precinct 1.			
Interlocal agreements with cities that support city infrastructure improvements	200	250	250
Goal: Maintain open and effective communication with constituents.			
% emails and phone calls returned within 24 hours	98%	98%	98%
Public meetings either hosted or participated in	225	250	250
Meetings with individual constituents and small groups	45	45	50

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	2	2	2
No. of Part-Time Employees	0	0	0

FY 2013 BUDGET

DENTON COUNTY

Department: Commissioner, Precinct #2 *G/L# 01·10·12*

Department/Activity Description

The Commissioners Court is the main body responsible for financial administration of the County, and is the executive body for the County which approves all policies and procedures and regulates many departments. It is the responsibility of the Commissioners Court to execute specific statutory duties, including legislative, executive and administrative functions while serving the County's hyper-growth population. It is the Commissioner's duty to serve as a leader in the community and to fulfill the needs of the citizens of Denton County. The County is divided into four Commissioners districts, each having equal population. Commissioners are elected by their district for a four-year term.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$194,309	$199,519	$215,107
Operations	$11,868	$13,033	$6,773
Capital	$0	$0	$0
Total	$206,177	$212,552	$221,880

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- Transportation and road improvements for SH 423, Carrollton Parkway/FM 544, Memorial Drive, Wynnwood Haven and other miscellaneous bond package projects.
- Completed multiple economic development projects with the most notable being TIRZ #1 with the City of The Colony for Nebraska Furniture Mart.
- Dealt with legislative issues such as HB 2451 (traffic regulation in special districts).
- Reduced overall departmental operating budget.
- Worked toward the sale of The Colony Government Center and remodeling of Sandy Jacobs Government Center.
- Continued maintenance and growth of the Veterans Memorial and sale of memorial star plaques.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Continue progress on multiple transportation projects and county road projects (% completion).			
Construction of FM 423 and purchase of ROW	20%	35%	50%
Memorial Rd engineering complete, construction begun	35%	50%	100%
ROW complete and construction begun	50%	65%	90%
Goal: Continue development of County assets and building projects (% completion).			
Sale of Denton County Govt Ctr in The Colony	30%	75%	100%
Purchase of land to build new government center	0%	50%	100%
Remodeling of the Sandy Jacobs Govt Center	10%	50%	100%
Goal: Continue growth of the Denton County Veterans Memorial by donation/purchase of Star Memorial Plaques.			
Star Memorial Plaques added to memorial	5	7	25
Goal: Continue advancement of economic development opportunities.			
Economic incentive agreements with new businesses	3	5	5
Meetings with businesses interested in moving to Denton County	3	5	5

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	2	2	2
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: Commissioner, Precinct #3 *G/L# 01·10·13*

Department/Activity Description

The Commissioners Court is the main body responsible for financial administration of the County, and is the executive body for the County which approves all policies and procedures and regulates many departments. It is the responsibility of the Commissioners Court to execute specific statutory duties, including legislative, executive and administrative functions while serving the County's hyper-growth population. It is the Commissioner's duty to serve as a leader in the community and to fulfill the needs of the citizens of Denton County. The County is divided into four Commissioners districts, each having equal population. Commissioners are elected by their district for a four-year term.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$202,918	$208,240	$224,085
Operations	$13,152	$13,860	$6,709
Capital	$0	$0	$0
Total	$216,070	$222,100	$230,794

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- Worked with cities and towns in Precinct 3 to complete several road projects to enhance mobility and provide safer travel for our citizens. Completed projects include: Garden Ridge, FM 1171, Spinks, Dixon Lane and Highland Village Road.
- Worked with Commissioners Court to expand and improve space for employees.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Encourage new businesses to relocate to Denton County by providing superior quality of life while keeping tax rates low.			
Denton County tax rate	0.2739%	0.277357%	0.282867%
Begin construction of new Precinct 3 government ctr	N/A	N/A	yes
Continued improvement of County roads	ongoing	ongoing	ongoing
Maintain committee appointments for all citizen and staff committees.			
Citizen committee appointments	21	21	21
Personal staff appointments	11	11	11
% appointments filled within 30 days	98%	98%	98%
Meet or exceed all continuing education requirements as set by Texas statute (16 hours minimum).			
Continuing education hours	24	32	32
Improve local transportation through implementation of road bond programs.			
Major Pct 3 road projects completed	5	4	4
Effectively oversee the design of the new Lewisville Government Center project.			
Progress of project	0%	15%	65%

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	2	2	2
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: Commissioner, Precinct #4 *G/L# 01·10·14*

Department/Activity Description

The Commissioners Court is the governing body of the County, and is therefore required to fulfill all responsibilities as stated in Texas law. Commissioners assist their constituents with issues regarding the County government process, road and drainage problems and road/bridge replacement and repairs. Commissioners Court is held weekly to set policy and approve items on the agenda. This includes approval of bills, contracts, purchases through bid process, hiring of employees, updates on transportation projects and overview of buildings and expansion of departments. The budget for Denton County is set by Commissioners Court. The Precinct 4 Commissioner delivers presentations to community groups to update and educate citizens regarding issues in Denton County. The Commissioner serves on departmental and community boards and committees. He assists municipalities with solutions for issues due to rapid growth and other community needs. He attends City Council meetings of all cities/town in Precinct 4 on a regular basis and upon their request.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$192,148	$186,062	$212,996
Operations	$13,321	$14,092	$8,425
Capital	$0	$0	$0
Total	$205,469	$200,154	$221,421

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- Worked to secure funding for expansion of I35E from municipal, county, state and federal partnerships.
- Championed traffic study for signalization of the Bobcat Blvd/377 and Harpole/377 intersections; signals to be installed in 2012.
- Secured county, regional and state funding for the expansion of Hwy 380 from Denton to Wise County line.
- Served on the County Master Plan Committee and was active in the design and construction of the Loop 288 complex to include new Elections, Technology Services, Facilities and Adult Probation offices.
- Active in the preservation of Denton County history by serving on the Historical Commission, Marker Committee, Historic Structures Committee, Museum Committee and Historic Park Foundation Board. Also worked with Denton County Master Gardeners on the initial design of a Community Garden and Botanical space adjacent to the Health Department.
- Saved over $100,000 on tree mitigation with US Army Corps of Engineers by performing the work in-house with R&B crews.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Completion of State Highway Projects.			
SH 380, Segments 1 & 2	funding secured	contract let	50% complete
SH 114, Sections 1 & 2	ROW acquired	contract let	50% complete
FM 407	ROW acquired	contract let	50% complete
Goal: Increase in-house training for Commissioner Office staff and R&B West employees.			
Heavy Equipment Operator training classes	N/A	9	9
Computer training classes for R&B staff	N/A	12	12
Leadership and communication training classes	N/A	10	10
Goal: Continue progress on construction of Pct 4 Government Center (% complete).			
Design plans	40%	100%	100%
Utilities available to site	0%	80%	100%

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	2	2	2
No. of Part-Time Employees	0	0	0

FY 2013 BUDGET

DENTON COUNTY

Department: County Judge *G/L# 01·10·15*

Department/Activity Description

The County Judge serves as the presiding officer of the Commissioners Court, which is the main body responsible for the financial administration of the County. The Judge's primary responsibility is to execute specific statutory duties, including legislative, executive and administrative functions, while serving the County's fast-growing population. It is the Judge's duty to serve as a leader in the community and to fulfill the needs of the citizens of Denton County. The County Judge is elected county-wide to a four-year term.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$298,072	$306,186	$326,043
Operations	$12,569	$17,363	$9,534
Capital	$0	$0	$0
Total	$310,641	$323,549	$335,577

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- Facilitated improvements to the transportation infrastructure of Denton County, particularly with I35 Managed Lane development, working with transportation consultants, TXDOT and SB 1420 Committee.
- Worked toward making Denton County the #1 destination for economic development in North Texas. Progress includes property purchases and sales, agreements with various local and state entities and instituting Best Practices resolutions.
- Provided information to state and national legislative delegates regarding needs for Denton County constituents, economic development and transportation.
- Worked with neighborhood associations and constituents in northern part of County regarding TCEQ and TXDOT issues.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Provide information to Denton County legislative delegation for the 83rd Legislative Session.			
Prepare items for Commissioners Court for consideration of support or opposition.	as needed	as needed	as needed
Review information from Texas Legislature Online regarding upcoming House and Senate bills	ongoing	ongoing	ongoing
Goal: Provide accurate and timely responses to constituent inquiries and requests from other governmental agencies.			
% constituent contacts returned within 24 hours	99%	99%	99%
% constituent complaints resolved within 7 days	99%	99%	99%
Contacts with other governmental agencies	150	150	150
Goal: Improve technological development and usage County-wide to enhance employee productivity and job satisfaction.			
Implemented new e-Agenda program (% complete)	N/A	90%	100%
Special projects discussed with Technology Services	10	10	10
Goal: Develop new programs that will help make Denton County a prime destination for economic development.			
% special projects completed within 14 days	99%	99%	99%
% successfully completed goals and projects	99%	99%	99%
Special projects completed or implemented	5	5	5

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	3	3	3
No. of Part-Time Employees	0	0	0

FY 2013 BUDGET

DENTON COUNTY

Department: Bail Bond Board *G/L# 01·10·16*

Department/Activity Description

The function of this department is to exercise any powers incidental or necessary to administer the Bail Bond Board Act, to enforce and regulate this Act, and to supervise and regulate all phases of the bonding business within the County. This Board conducts hearings and investigations and makes recommendations regarding the issuance, refusal, suspension or revocation of licenses to the Texas Judicial Council. The District Clerk is chairman of the board. The Bail Bond Coordinator reports to the County Treasurer and is responsible for all Bail Bond files and records kept in the Treasurer's office.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$0	$0	$0
Operations	$1,318	$3,529	$3,129
Capital	$0	$0	$0
Total	$1,318	$3,529	$3,129

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- Met all agenda deadlines and made sure that all new and renewal applications were turned in on time.
- Worked closely with Legal Department with issues relating to State and local statutes.
- Issued all licenses and prepared all orders for meetings.
- Posted all meeting agendas and orders on the website.
- Maintained a list of all companies funded by personal property or insurance backed.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Continue to accurately and efficiently post all agendas.			
Agendas posted	12	12	12
Average agenda items per month	15	15	15
Orders posted	12	12	12
Goal: Process all new and renewal bail bond applications according to policy, maintaining various reports and information.			
New applications received and processed	2	2	2
Renewal applications received and processed	10	10	10
Reports updated monthly for the Board	20	20	20
Total bond power of individual companies	$10,305,270	$10,305,270	$10,310,000
Goal: Maintain website, ensuring that all information is posted in a timely manner.			
Agendas submitted electronically to website	12	12	12
Orders submitted electronically to website	12	12	12

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

FY 2013 BUDGET

DENTON COUNTY

Department: County Clerk *G/L# 01·10·20*

Department/Activity Description

The County Clerk's Office maintains all records regarding County business including (but not limited to) marriage licenses, real property, recording, vital statistics, probate, UCC and juvenile. The County Clerk's Office is an ex-officio clerk of Commissioners Court, and serves as clerk for county, criminal, civil and probate courts. The County Clerk is elected to a four-year term by Denton County voters.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$3,140,151	$3,187,103	$3,493,078
Operations	$186,408	$213,897	$181,909
Capital	$0	$0	$0
Total	$3,326,559	$3,401,000	$3,674,987

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- Implemented new criminal justice system (Odyssey).
- Obtained Acceptance Facility number and status for Cross Roads location.
- New construction and remodel in Civil and Probate.
- Upgraded VitalChek credit card payment system.
- Incorporated new Court Clerk in CCL2.
- Modified over 10,000 cases to correct the Bail Bond Report for the Bail Bond Board.
- New Assistant Supervisor in Probate.
- Successful participation in Passport Day in the USA 2012 national event.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Perfect digital and electronic data.			
% Accuracy of CJIS Compliance Report	25%	80%	100%
Old Probate records digitized	650	12,784	12,784
Goal: Increase communication level with contracted mental health hospitals and potentially add a new contract facility.			
Communication level with hospitals	65%	80%	100%
% Families receiving most appropriate and least restrictive level of mental health services	75%	90%	100%
Goal: Continue progress in updating procedural notes (% completion).			
Criminal	30%	60%	80%
Civil	30%	75%	85%
Probate	20%	60%	80%
Goal: Successfully implement new check verification system.			
Personal checks accepted: Criminal	0	150	275
Personal checks accepted: Civil	0	200	350
Personal checks accepted: Probate	0	200	350

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	58	58	58
No. of Part-Time Employees	1	1	1

FY 2013 BUDGET

DENTON COUNTY

Department: Human Resources *G/L# 01·10·25*

Department/Activity Description

The Human Resources Department ensures compliance with federal, state and local employment legislation through policy administration, recruitment procedures, employment practices and job classification. The department is responsible for administering the medical and dental plan, life insurance, the cafeteria plan, workers compensation, safety, training, risk management and loss control which includes vehicle and building insurance programs, retirement, ADA, family leave, sick leave pool and other federal regulations. Other areas of responsibility include the Employee Forum, newsletters, service awards, annual employee picnic, flower program, and the placement of temporary employees.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$780,723	$791,632	$904,767
Operations	$44,635	$61,032	$45,587
Capital	$0	$0	$0
Total	$825,358	$852,664	$950,354

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- Successfully implemented online benefits enrollment process county-wide, despite challenges such as employees who had never signed on to a computer before, had no log-in, etc. The biggest challenge here was taking the vendor's product and making it work for us. In addition, we successfully implemented the non-user of tobacco discount and managed the dependent audit at the same time.
- Screened 13,920 applications for hire and filled 295 positions in twelve months.
- Discovered discrepancies in our incentive pay system that resulted in 3 overpayments and were politically harmful to our department.
- Earned the Safety Award and the Gold Star Safety Award from the Texas Association of Counties.
- Successfully coordinated the largest-ever Service Awards event.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Coordinate both the County Civil Service System and the newly created Sheriff's Civil Service System in compliance with Texas Local Government Code.			
Appoint a Sheriff's Civil Service Commission	0%	10%	100%
Recruit, hire and train Civil Service Coordinator	0%	10%	100%
Goal: Prepare to roll out an account-based health plan prior to enrollment so that the plan can be effective 1-1-14.			
Workshops for Commissioners Court to get consensus on the kind of plan they want to implement	0	1	1
Train HR employees so they are familiar with the wishes of Commissioners Court	0%	50%	100%
Plan, coordinate and conduct educational sessions with employees regarding their health insurance options	0%	0%	100%
Goal: Achieve the Gold Star Safety Award from Texas Association of Counties.			
Loss ratio	0.25	0.25	0.25
Exceed TAC's criteria for documentation of activities	yes	yes	yes

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	10	11	11
No. of Part-Time Employees	0	0	0

FY 2013 BUDGET

DENTON COUNTY

Department: Purchasing *G/L# 01·10·30*

Department/Activity Description

The Purchasing Department manages centralized procurement of the County's services, commodities and repairs. The department is charged with providing goods and services of the maximum value attainable by obtaining bids through the provisions of the Local Government Code, Section 262, Denton County Purchasing Policy, and other applicable laws. In addition, the Purchasing Department efficiently maintains fixed asset records through physical inventories, conducts sales or auctions of surplus and salvage equipment, monitors market supply, and performs license and title services for the entire County fleet.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$805,090	$790,965	$870,550
Operations	$31,274	$49,951	$34,892
Capital	$0	$0	$0
Total	$836,364	$840,916	$905,442

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- Received the 2011 Achievement of Excellence in Procurement Award for the 16th year from the National Purchasing Institute.
- We have been challenged with a significant workload increase due to road and facility construction projects. The challenge has been met with efforts to reallocate commodity assignments within our to office to maximize efficiencies.
- Negotiated a change in the copier lease contract for a savings of approximately $30,000 a year.
- Began performing annual cost avoidance analysis. The annual report to Commissioners Court focused on cost avoidance measures totaling $1,771,687.
- Purchasing staff held leadership positions in professional associations. Scott Arledge and Vanessa Freeman served as officers on the board of the Public Purchasing Association of North Central Texas, and Donna Riley served as an officer on the board of the Public Purchasing Association.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Aggressively monitor and audit annual contracts to minimize billing discrepancies and review contractual compliance.			
Funds recovered from contract audit program	$34,794	$40,000	$40,000
Estimated costs avoided through corrective measures	$60,000	$75,000	$50,000
Goal: Maximize value of county expenditures through cost avoidance measures.			
Cost avoidance for new contracts	$908,999	$800,000	$900,000
Cost avoidance for renewed contracts	$306,480	$400,000	$400,000
Cost avoidance for POs under the bid threshold	$34,616	$45,000	$50,000
Goal: Maximize use of County resources through term contracting and use of cooperative contracts when possible.			
Term commodity/service contracts	$15,795,306	$15,000,000	$17,000,000
Cooperative contract purchases	$9,497,510	$10,000,000	$10,500,000
Goal: Continue to maximize revenue through well-managed surplus auctions and revenue contracts.			
Surplus/salvage and sale revenue	$232,880	$250,000	$250,000
Commission/revenue contracts	$224,832	$240,000	$250,000
Cooperative contract rebates	$25,437	$25,000	$25,000

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	11	11	11
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: Vehicle Maintenance *G/L# 01·10·35*

Department/Activity Description

The Vehicle Maintenance Department is responsible for establishing and implementing a preventive maintenance program for the County's fleet of vehicles. In addition, the department performs minor repairs such as tune-ups, tire replacements and repair, brake and front end repair, as well as coordinating all repair work performed by outside vendors. This department also operates a sign shop which is responsible for making signs required for County roads and buildings, reviews all requests for vehicle purchases, provides recommendations on vehicle replacements and maintains the County alternative fuel program.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$300,754	$248,958	$283,312
Operations	$65,861	$72,360	$66,373
Capital	$0	$0	$0
Total	$366,615	$321,318	$349,685

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- Increased the number of vehicles that were repaired in-house vs sending to outside contractors.
- Produced road signs, building signs and vehicle graphics in-house rather than purchasing from outside vendors.
- Decreased the average down time per vehicle from 2.0 to 1.4 days.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Maintain an average down time per vehicle of less than 2 days per year.			
Average down time per vehicle (days)	2.5	1.4	1.0
% of fleet down time	0.8%	0.6%	0.4%
Goal: Reduce the number of outside repairs through training and education of the County's mechanics.			
Vehicles referred to outside vendors	120	96	80
% of repairs sent to outside vendors	5.9%	5.4%	5.0%
Average training hours per mechanic	56	78	78
Goal: Assist in the annual vehicle purchases for County departments.			
Vehicles recommended for replacement	32	40	30
Vehicles in County fleet services	270	270	270
% vehicles replaced per year	11.9%	14.8%	11.1%
Goal: Provide preventive maintenance for County vehicles to ensure maximum service, performance and reliability.			
Oil changes	950	950	950
Average time for routine maintenance (minutes)	60	60	60
Average time for oil change (minutes)	30	30	30

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	6	5	5
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: Non-Departmental *G/L# 01·10·40*

Department/Activity Description

This department is utilized for County-wide expenses such as professional services, insurance, equipment maintenance contracts, etc., which cannot be identified with a specific department. Also included are contingency funds for unanticipated expenses throughout the year.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$68,096	$65,013	$43,403
Operations	$3,383,779	$1,922,964	$6,266,424
Capital	$0	$0	$0
Total	$3,451,875	$1,987,977	$6,309,827

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- Developed innovative methods to manage rising cost of health insurance.
- Increased efforts in the area of wellness t0 promote employee health and fitness.
- Decreased expenditures for copier rental by reviewing copier contracts and ensuring that each department selects the most cost-effective copier plan for their individual needs.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Strive to minimize use of unappropriated contingency funds.			
Unappropriated contingency funds expended	$3,294,253	$4,637,500	$4,750,000
% unappropriated contingency funds utilized	99.9%	98.0%	95.0%

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

FY 2013 BUDGET

DENTON COUNTY

Department: Financial Information Systems *G/L# 01·10·45*

Department/Activity Description

This department is utilized for the accounting of the costs of providing information and data processing system for departments involved in the financial applications of the County. Operating expenses include software and hardware maintenance and supplies. This system includes financial accounting, budgeting, human resources, payroll and purchasing functions. The system was approved in an effort to increase overall departmental efficiency and to provide departments direct access to pertinent financial information through on-line inquiry.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$0	$0	$0
Operations	$101,899	$112,100	$98,160
Capital	$0	$0	$0
Total	$101,899	$112,100	$98,160

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- Increased employee productivity by providing regular enhancements to the financial system.
- Avoided duplication of effort by ensuring that the financial activities of the County are processed without the need for multiple entries for any single transaction.
- Provided automated processes to replace manual ones.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Provide an efficient and effective data processing system for financial transactions and activities of the County.			
% Time system is operational	99%	100%	100%
% Hardware problems resolved within 1 working day	100%	100%	100%
Users of Financial Management System	48	48	48

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

FY 2013 BUDGET

DENTON COUNTY

Department: Technology Services *G/L# 01·10·46*

Department/Activity Description

The Technology Services Department is responsible for providing County-wide and intergovernmental automated integration, electronic access to public information, and 24-hour per day service to all departments and end users. This department provides weekly video taping of Commissioners Court meetings for cable and internet broadcast, provides telecommunications services to employees including comprehensive training, and develops and recommends policies and procedures to achieve maximum efficiency and to protect the integrity and security of data maintained on Denton County computer systems. Expenses for all other county departments are recorded in the County-Wide Technology Department (01.10.90).

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$1,860,121	$1,822,843	$2,278,476
Operations	$47,438	$54,782	$50,043
Capital	$0	$0	$0
Total	$1,907,559	$1,877,625	$2,328,519

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- Created and implemented new security awareness training curriculum.
- The Financial Management System was upgraded to the latest version in FY2012, and we have experienced some issues with the IBM DB2 database. It has been a challenge to get these ongoing issues resolved with IBM and STW.
- We have had a significant amount of staff turnover this year and have lost years of practical knowledge related to Denton County systems. Hiring and training new employees places a time and workload burden on existing staff, supervisors and management. Due to salary limitations we have also experienced difficulty in attracting highly qualified applicants for our vacancies, and training budgets are not sufficient to properly train them on technologies that we support.
- The large number of facility and fiber construction projects in design and construction phases, along with the planned move for our department and the data center, is a huge challenge for our department. These projects require a tremendous amount of time from numerous Technology Services staff for successful completion.
- Working with vendors creates lags in our ability to quickly respond to end-user requests when the problem resides with a system or code that is outside of our control and maintained by a vendor. With staff shortages, Denton County is beginning to utilize more vendor supported services which increases the delay in our ability to quickly resolve system or code issues.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Offer instructor-led training courses ranging from beginner to advanced on the latest software and technologies.			
Computer training classes held	33	58	60
Employees trained in computer training classes	120	318	350
Goal: Increase efficiencies by creating in-house applications to automate tasks and manual procedures.			
Existing applications	152	159	164
New applications built or created	16	10	10
Goal: Implement new content management system for the main Denton County internet site.			
Web page updates	1,584	1,364	5,828
Internet web pages	23,209	25,273	26,573
Goal: Implement Service Level Agreements (SLAs) with departments.			
SLAs approved	1	5	10
SLAs reviewed	1	5	10

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	21	21	26
No. of Part-Time Employees	0	0	0

FY 2013 BUDGET

DENTON COUNTY

Department: Print/Mail Department *G/L# 01·10·50*

Department/Activity Description

The Print/Mail Department is responsible for the coordination and execution of printing requests from all County departments, including simple black and white copies to bound color presentations. The mail center also processes all incoming, outgoing USPS mail, interdepartmental, certified, registered and overnight mail for County departments, including license plates for the Tax Assessor/ Collector, specimen samples for the Health Department, child support checks for the District Clerk and election material. The department also presorts in-state bulk rate for first class for delivery to the post office, along with mail delivery to all satellite offices within Denton County.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$240,219	$207,264	$218,161
Operations	$89,362	$120,924	$111,231
Capital	$22,925	$0	$0
Total	$352,507	$328,188	$329,392

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- Discovered discrepancies by verifying actual usage of copier compared to invoiced usage and corrected the problem by working with the company and Accounts Payable.
- Provided requested print orders in a more timely manner by improving turnaround time from 48 to 24 hours.
- Maintained awareness of potential opportunities to reduce costs for mailing and printing needs by working closely with the Post Office, other vendors and the Purchasing Department.
- Improved quality of print jobs by increasing quality control, implementing staffing changes and retraining of staff.
- Reduced mail and outside print costs to the county, especially color copying costs, by doing everything in-house.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Continue improving efficiency of mail delivery and pick-up across the County.			
Introduce checklists to monitor mail pick-up & delivery	0	3	4
Items in daily postage runs	575	600	625
Mail delivery and pickups each day	19	20	22
Cost of mail processed	$372,000	$366,012	$372,000
Goal: Continue to improve the quality and turnaround of print jobs requested.			
Turnaround time in days	2	1	0.5
% Jobs with improved print quality	50%	75%	90%
Copies processed	3,173,643	3,175,793	3,178,393
Goal: Enhance capability to furnish accurate data regarding print/mail outputs and outcomes.			
Monthly reports generated to track print jobs	12	12	12
Monthly comparison reports of actual vs invoiced usage	12	12	12
Discrepancies discovered on copy machine billings	2	unk	unk

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	5	4	4
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: Geographic Information Systems *G/L# 01·10·55*

Department/Activity Description

The Denton County Geographic Information Systems Division is responsible for providing GIS (Geographical Information Systems) applications, services and map products to all Denton County offices and departments for county management, planning and operations. The GIS office uses GPS and other data collection methods to obtain and map geographic and location information and uses GIS to store data in layers. The GIS Division has constructed and maintains approximately 150 map layers. These layers contain features, such as roads, 911 addresses, City limits, fire district boundaries and streams to name a few. The development of the Landmark IMS application has allowed the ability to provide an interactive online map to the public and staff. This allows for increased spatial analysis, geographical data modeling and new products to be produced such as the Denton County Landmark to Go map book.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$257,359	$257,335	$300,545
Operations	$106,373	$51,461	$101,655
Capital	$0	$15,494	$0
Total	$363,732	$324,290	$402,200

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- Updating voter precinct numbers from 3 digits to 4 posed a significant challenge that was met and overcome.
- Completed redistricting of all voter precincts and political boundaries based on 2010 census numbers.
- Completed Arc Server Permit Application for the Planning Department with ongoing modifications and training for Planning staff.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Create new GIS-related applications to make other departments more efficient and cost-effective.			
Applications maintained	4	5	6
New applications built or created	2	2	2
Goal: Improve quality of service provided to County departments (ratings are from completed surveys - 1 = low, 5 = best).			
Rating for overall handling of case	4.860	4.870	4.800
Rating for timeliness of problem resolution	4.860	4.865	4.800
Rating for effectiveness of solution or information	4.860	4.877	4.800
% service requests where response time met SLA	98.5%	98.8%	99.0%
% service requests where completion time met SLA	94.6%	95.5%	96.0%
Average hours to complete request	8.0	7.6	6.3
Goal: Perform edits to GIS data layers or create new GIS data layers as requested by County departments, cities or local agencies in order to keep their maps accurate and current.			
Map modifications requested	10	12	14
Service requests submitted for map data edits	210	210	210
Service requests submitted for new GIS data layers	6	7	7
GIS service requests completed	920	1,000	1,000

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	2	2	2
No. of Part-Time (or Split Funded) Employees	4	4	4

FY 2013 BUDGET

DENTON COUNTY

Department: County Planning *G/L# 01·10·56*

Department/Activity Description

The County Planning department is responsible for the administration and management of various land use programs within unincorporated Denton County. These include the Lake Ray Roberts Land Use Ordinance, the Denton County Subdivision Rules and Regulations, and the National Flood Insurance Program including permitting, water quality and quantity and program compliance. This department also manages the Lake Ray Roberts Land Use Ordinance enforcement and its zoning cases, administers the E-911 addressing program and maintains a complete real property records section. Existing databases are critical and are a high priority to this department, other county departments and the public. Future development of the Web-based data will include all permits and inspections to better serve the public and other county offices.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$411,228	$670,717	$395,584
Operations	$18,914	$38,755	$21,038
Capital	$0	$0	$0
Total	$430,142	$709,472	$416,622

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- Began scanning all development permits from early 1990's to present. This project is almost complete.
- Partnered with Upper Trinity Regional Water District in the Household Hazardous Waste Program.
- Started review of permitting process.
- Developed a tracking system website for permitting, work orders and interoffice/interdepartmental communication.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Continue to provide excellent customer service at all levels, processing an increasing number of requests.			
Customer walk-ins	2,481	2,500	2,000
Customer phone requests	5,752	5,800	6,000
Customer email or fax requests	653	6,200	6,300
Goal: Maintain our current turnaround time for development permits.			
Avg turnaround time for development permits (days)	3	3	3
Development permits issued	1,457	1,500	1,550
Goal: Maintain our current time frame for final plat approval process.			
Average weeks for final plat approval	3	3	3
Final plats reviewed	20	20	20
Final plats approved	15	15	20
Goal: Maintain our current time frame for preliminary plat approval process.			
Average days for preliminary plat approval	5	5	5
Preliminary plats reviewed	5	5	5
Preliminary plats approved	2	3	3

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	9	9	6
No. of Part-Time (or Split Funded) Employees	0	0	0

FY 2013 BUDGET

DENTON COUNTY

Department: Historical Commission HOT Funds Grant *G/L# 01·10·57*

Department/Activity Description

The HOT (Hotel Occupancy Tax) Funds Tourism Grant is designed to promote tourism and the convention and hotel industry by advertising and conducting solicitations and promotional programs to attract tourists and convention delegates or registrants to visit preserved historic sites and museums in Denton County. In FY2012 funds for historical restoration projects were separated from the main HOT Funds grant and accounted for in a separate department. Grant period ends December 31, 2012.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$0	$0	$0
Operations	$0	$17,730	$25,000
Capital	$0	$0	$0
Total	$0	$17,730	$25,000

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

Funds restricted to use for historical restoration projects designed to promote tourism in the County.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
N/A			

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	0	0	0
No. of Part-Time (or Split Funded) Employees	0	0	0

FY 2013 BUDGET

DENTON COUNTY

Department: HOT Funds Tourism Grant 2013 *G/L# 01·10·58*

Department/Activity Description

The HOT (Hotel Occupancy Tax) Funds Tourism Grant is designed to promote tourism and the convention and hotel industry by advertising and conducting solicitations and promotional programs to attract tourists and convention delegates or registrants to visit preserved historic sites and museums in Denton County. Funds for historical restoration and preservation projects were separated from this grant into its own department in FY2012. This grant was first accepted by the Commissioners Court in FY 1999 and provides partial funding for one courthouse museum employee (01.10.59) as well as funding for various equipment, supplies, and restoration/maintenance. Grant period ends December 31, 2012.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$18,949	$11,845	$23,748
Operations	$37,678	$30,361	$59,440
Capital	$0	$0	$0
Total	$56,626	$42,206	$83,188

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- Successfully operated and maintained the primary museum in the Courthouse on the Square and renovated buildings in the Historical Park of Denton County.
- Sought additional funding sources, added new programs and special events to promote increased visitation and participation of residents.
- Played a role in the smooth transition of restoration duties from the Denton County Museums to the Denton County Historical Society.
- Developed a formal master plan for the Historical Park of Denton County to include renovation and operating expenses. This plan includes a capital campaign and plans for funding future operating costs.
- Secured grants, volunteer labor and free materials (value-added benefit to County property) to continue to minimize expenditures for County Museums.
- Developed and secured funding for new exhibits and projects at the Courthouse on the Square and the Historical Park.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Increase visitation to museums.			
Visitors to CHOS Museum (and satellites)	83,323	91,655	100,820
Visitors to Bayless-Selby House Museum	3,091	3,400	3,740
Visitors to Denton County African American Museum	2,372	2,609	2,870
Goal: Increase the number of outreach lectures/tours conducted.			
Lectures Given	99	109	120
Tours Conducted	1,747	1,922	2,114
Participants in Lectures and Tours	11,196	12,316	13,548
Goal: Continue utilizing volunteers & donated materials to maintain high level of service & keep the County budget stable.			
Hours Donated by Volunteers	3,517	3,869	4,256
Value of Volunteer Time and Donated Materials	$75,115	$82,626	$90,889

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	0	0	0
No. of Part-Time (or Split Funded) Employees	1	1	1

DENTON COUNTY

Department: Office of History and Culture *G/L# 01·10·59*

Department/Activity Description

The Office of History and Culture is the collection repository for the historical artifacts and archives for the County. It collects, preserves, maintains, and displays historical material. The Museum also interprets the County's history, acquires and preserves property and artifacts, publishes relevant materials, conducts educational programs through an outreach program, promotes tourism through tours of the Courthouse-on-the-Square and Museum facilities, and keeps current on changes in historical laws at the state and national levels. Six new facilities which are the responsibility of the museum staff were added to the Historical Park of Denton County in 2009-2010.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$290,417	$239,499	$352,270
Operations	$19,716	$13,341	$17,369
Capital	$0	$0	$0
Total	$310,134	$252,840	$369,639

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- Successfully operated and maintained the primary museum in the Courthouse on the Square and renovated buildings in the Historical Park of Denton County.
- Sought additional funding sources, added new programs and special events to promote increased visitation and participation of residents.
- Played a role in the smooth transition of restoration duties from the Denton County Museums to the Denton County Historical Society.
- Developed a formal master plan for the Historical Park of Denton County to include renovation and operating expenses. This plan includes a capital campaign and plans for funding future operating costs.
- Secured grants, volunteer labor and free materials (value-added benefit to County property) to continue to minimize expenditures for County Museums.
- Developed and secured funding for new exhibits and projects at the Courthouse on the Square and the Historical Park.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Increase visitation to museums.			
Visitors to CHOS Museum (and satellites)	83,323	91,655	100,820
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Goal: Continue utilizing volunteers & donated materials to maintain high level of service & keep the County budget stable.			
Hours Donated by Volunteers	3,517	3,869	4,256
Value of Volunteer Time and Donated Materials	$75,115	$82,626	$90,889

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	3	3	4
No. of Part-Time (or Split Funded) Employees	1	1	1

DENTON COUNTY

Department: Historical Commission *G/L# 01·10·60*

Department/Activity Description

The Denton County Historical Commission has statutory responsibilities to initiate and conduct programs suggested by Commissioners Court and the Texas Historical Commission. Duties include cemetery location and maintenance, brochure publication, archeological and historical marker research, preservation projects, and providing a research center. The Commission also assists the public through on-going site surveys of land before use is changed and annual inspection and survey of County historical marker sites, and works with entities on the survey of roadway sites.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$59,727	$63,057	$0
Operations	$13,689	$13,147	$0
Capital	$0	$0	$0
Total	$73,416	$76,204	$0

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- Received the Distinguished Service Award from the Texas Historical Commission.
- Surveyed 19 cemeteries in Denton County and determined their level of endangerment.
- Established an Education Committee to expand the public awareness of the rich history, accomplishments, goals and materials available to the DCHC as well as support the programs of the Office of History and Culture.
- Participated in the Texas Historical Commission's statewide request for Recorded Texas Historical Landmark inventory of markers.
- Delisted the Gregory Road Bridge at Duck Creek from the National Register of Historic Places and submitted the review of the retention of the Rector Road Bridge at Clear Creek in the National Register.
- Completed historical research for two major sites: Robert E Lee Sidewalk Project and the WPA Rock Drainage Ditches Project.
- Moved the Welcome Center to its permanent location in the Historical Park.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Gather information to help identify sites that have been preserved and historical locations that are in danger of loss and what can be incorporated into other community initiatives.			
Surveys of Denton County cemeteries	19	20	30
Collaborative community effort to promote preservation	0	1	1
Workshops on preserving history of Denton County	0	1	2
Goal: Expand public awareness of the history, accomplishments, goals of the Historical Commission, and work through news media and social networking sites to increase community involvement.			
Material generated for publication by history writing program	0	1	1
Educational materials created for classrooms	0	1	1
Traditional and living history presentations	0	5	10
Redesign website (% complete)	0	50%	100%
Quarterly newsletter distribution	600	1,000	1,500

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	1	1	0
No. of Part-Time (or Split Funded) Employees	0	0	0

FY 2013 BUDGET

DENTON COUNTY

Department: Records Management *G/L# 01·10·61*

Department/Activity Description

The Records Management Department is responsible for administering the records management program and providing assistance to custodians of records in Denton County. This department prepares and files record control schedules required by Section 203.041 and the listing of obsolete records as required by Section 203.044, as well as preparing and filing the request for authorization to destroy records as provided by Section 203.045 (film) and Section 204.008 (electronic storage). This department stores county records in paper form, microfilm and CD-imaging media, and is responsible for the preservation and identification of local government records.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$229,769	$225,911	$244,724
Operations	$40,422	$36,667	$24,973
Capital	$0	$0	$0
Total	$270,191	$262,578	$269,697

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- Implemented updated PaperVision software and training of staff.
- Completed conversion of documents scanned on PaperFlow to PaperVision Capture which provides OCR recognition.
- Educationed County personnel on the amended Texas State Library and Archive Commission retention schedules.
- 80% of staff members attended Human Resources and Technology Services training classes.
- We experienced a decrease in the number of inmate trusty and community service workers assigned to our department. They provide valuable assistance with scanning and indexing of documents.
- Our ability to destroy records in a timely manner was adversely affected by the new Texas State Library and Archive Commission retention schedules. We must now wait for departments heads and elected officials to authenticate the historical value of records which could ultimately increase storage needs.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Utilize enhancements to updated Records Management software.			
% documents with word search capability	0%	30%	80%
Users trained in software usage	0	10	50
Departments able to search paper documents in storage	1	3	6
Goal: Increase the number of documents imaged, indexed and processed for destruction.			
Documents prepped, microfilmed and scanned	1,178,645	1,183,054	1,187,463
Microfilm reels processed	541	650	660
% increase in documents scanned	0%	5%	7%
Documents added to storage	150,600	191,900	233,200
Documents destroyed	53,200	53,732	54,269
Indexed images	23,573	47,322	47,795
Indexed paper records	127,027	144,578	185,405
% records utilizing bar code scanners	0%	0%	10%

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	4	4	4
No. of Part-Time Employees	0	0	0

FY 2013 BUDGET

DENTON COUNTY

Department: HOT Funds Tourism Grant 2012 *G/L# 01·10·62*

Department/Activity Description

The CHOS (Courthouse-on-the-Square) Museum Tourism & Preservation Grant is designed to promote tourism and the convention and hotel industry by advertising and conducting solicitations and promotional programs to attract tourists and convention delegates or registrants to visit preserved historic sites and museums in Denton County. This program also engages in historical restoration and preservation projects and activities. This grant was first accepted by the Commissioners Court in FY 1999 and provides partial funding for three courthouse museum employees (01.10.59) and various equipment and supplies. Grant period begins January 1, 2012.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$10,865	$27,965	$2,915
Operations	$19,261	$49,240	$29,300
Capital	$0	$0	$0
Total	$30,126	$77,205	$32,215

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- Successfully operated and maintained the primary museum in the Courthouse on the Square and renovated buildings in the Historical Park of Denton County.
- Sought additional funding sources, added new programs and special events to promote increased visitation and participation of residents.
- Played a role in the smooth transition of restoration duties from the Denton County Museums to the Denton County Historical Society.
- Developed a formal master plan for the Historical Park of Denton County to include renovation and operating expenses. This plan includes a capital campaign and plans for funding future operating costs.
- Secured grants, volunteer labor and free materials (value-added benefit to County property) to continue to minimize expenditures for County Museums.
- Developed and secured funding for new exhibits and projects at the Courthouse on the Square and the Historical Park.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Increase visitation to museums.			
Visitors to CHOS Museum (and satellites)	83,323	91,655	100,820
Visitors to Bayless-Selby House Museum	3,091	3,400	3,740
Visitors to Denton County African American Museum	2,372	2,609	2,870
Goal: Increase the number of outreach lectures/tours conducted.			
Lectures Given	99	109	120
Tours Conducted	1,747	1,922	2,114
Participants in Lectures and Tours	11,196	12,316	13,548
Goal: Continue utilizing volunteers & donated materials to maintain high level of service & keep the County budget stable.			
Hours Donated by Volunteers	3,517	3,869	4,256
Value of Volunteer Time and Donated Materials	$75,115	$82,626	$90,889

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	0	0	0
No. of Part-Time (or Split Funded) Employees	1	1	1

FY 2013 BUDGET

DENTON COUNTY

Department: Veterans Service *G/L# 01·10·70*

Department/Activity Description

The function of the Veterans Service Office is to advise all Denton County veterans and their dependents of their legal benefits available under U.S. Code Title 38 as well as under other state and local laws. This department also assists veterans in the completion and submission of the required forms and in obtaining the necessary legal documents, medical reports and other data as required by law or in support of claims. Since rules, regulations and claim procedures have become more complicated and stringent each year, professional guidance has become essential to obtain all benefits provided by law.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$314,321	$319,693	$374,397
Operations	$21,247	$24,073	$11,872
Capital	$0	$0	$0
Total	$335,568	$343,766	$386,269

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- Successful collaboration for Veterans Day Ceremony on the Square: Worked with UNT and TWU and had the largest ever attendance for the event (500 people compared to 100 in 2011).
- This year Priority 8 veterans incurred a copayment required by the VA. In recent years the copayment was waived but this fiscal year the copayment was enforced, creating a financial hardship for many veterans.
- Implemented simplified applications for some compensation and pension claims.
- Experienced 60% turnover rate in staff: Director, Assistant Veteran Service Officer and Administrative Assistant. All required on-the-job training as well as accreditation and certification through the Texas Veterans Commission.
- Experienced increase in service-connected compensation claims due to the added presumptive diseases for Vietnam veterans exposed to Agent Orange. Over 350,000 claims were processed nationwide which slowed the processing of all other disability claims submitted. Processing time went from an average of 180 days to 400 days.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Initiate contact with newly arriving, separated or retired Veterans of Denton County to ensure they know about our office and the services we provide.			
New veterans contacted by postcard upon discharge	0	0	1,200
New veterans receiving postcard who visit office	0	0	400
Goal: Implement Veterans Benefit Fair at University of North Texas, hosted by UNT and the Veteran Service Office.			
Veteran attendees	0	0	400
Disability and pension claims filed	0	0	70
VA Health Care and Education Benefit enrollees	0	0	150
Goal: Assist a growing number of veterans and dependents seeking to obtain benefits.			
Interviews	5,366	6,000	6,500
Counseling sessions	3,787	4,000	4,500
Attendance at presentations	1,603	2,100	3,000
Claims Filed	3,030	3,500	3,700

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	5	5	5
No. of Part-Time Employees	0	0	0

FY 2013 BUDGET

DENTON COUNTY

Department: Elections Administration *G/L# 01·10·75*

Department/Activity Description

The Elections Administration Department ensures compliance with Texas election laws and the National Voter Registration Act, oversees the process of all elections, including site selection, early voting, and computer and telephone support, and acts as liaison to candidate parties. Other responsibilities include the data entry of election results, the preparation of state-mandated reports as well as reports for County use and archive purposes. This department also maintains voter registration records and precinct, street, metes and bounds records, makes necessary changes to names and addresses, and provides lists of voters to cities and school districts.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$819,989	$894,909	$901,292
Operations	$389,241	$667,839	$434,922
Capital	$17,125	$0	$0
Total	$1,226,355	$1,562,748	$1,336,214

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- Completed the redistricting of county precincts (Commissioner, Constable/JP and voter) and submitted same for clearance to the Department of Justice which granted Denton County pre-clearance for the redistricting plan.
- Successfully deployed a new county-wide electronic poll book system that replaced a paper poll book system. This resulted in faster processing of voters and reduced the number of human errors in the distribution of ballots.
- Successfully increased the number of early voting sites in the county. This provided increased flexibility and convenience for voters.
- Eliminated the use of paper ballots in early voting but kept them for use on election day during county/state elections.
- Made a successful transition of two employees in critical positions after the retirement of the Deputy Elections Administrator and the voluntary separation of our Election Programmer.
- Successfully held three major elections during this time period: November 2011 Constitutional Elections, May 2012 joint city/school elections and the May 2012 Primaries for the Republican and Democratic parties.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Increase percentage of voter registration applications that are successfully scanned with a readable signature to eliminate the necessity for hard copy applications on file.			
% Electronic captures of voter registration applications	95%	98%	100%
% Paper voter registration applications on file	100%	100%	0%
Goal: Continue implementation of electronic poll books in all elections.			
Early voting sites served by electronic poll books	35	54	60
Election day sites served by electronic poll books	0	157	160
Failures in the electronic poll book system	0	0	0

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	10	10	10
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: HAVA (Help America Vote Act) *G/L# 01·10·77*

Department/Activity Description

In May of 2010 the Secretary of State's Office announced that additional funding was being made available to counties pursuant to the Help America Vote Act (HAVA) of 2002. Supplemental funds have been apportioned based on the original allotments formulated in the State Plan that was published in 2005. The new allotment was placed under the General HAVA Compliance category. This department was established to account for these funds which were expended in FY2011 for the purchase of 165 Vote-Safe E-Pollbook software licenses, laptops, readers, printers and scanners.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$0	$0	$0
Operations	$330,140	$0	$0
Capital	$0	$0	$0
Total	$330,140	$0	$0

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

N/A

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
N/A			

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

FY 2013 BUDGET

DENTON COUNTY

Department: Civil Service Commission *G/L# 01·10·80*

Department/Activity Description

This department provides assistance to the County employee Civil Service Commission and employees with procedural information when an employee files a grievance with regard to hiring, firing or disciplinary actions. The commission provides employees with hearing forums and rules and regulations for grievance procedures as established by Commissioners Court, coordinates information between employee and general counsel, schedules court rooms and court reporters for hearings when required, and advises members of the Commission about hearings. This department was established by the Texas Government Code to provide a systematic method of appointing employees to office and to promote them for competency and performance.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$0	$0	$0
Operations	$4,443	$6,075	$11,075
Capital	$0	$0	$0
Total	$4,443	$6,075	$11,075

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- Completed draft of the County Civil Service Rules.
- Completed revised draft of the Sheriff's Civil Service Rules.
- We were challenged to plan ahead without a time frame for the petition for implementing the Sheriff's Civil Service System.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Coordinate both a County Civil Service and a Sheriff's Civil Service System in compliance with Texas Local Government Code, Chapter 156 (measures below for % completion of task).			
Revise and adopt Civil Service rules	30%	50%	100%
Appoint new Civil Service Commission	0%	10%	100%
Recruit, hire and train Civil Service Coordinator	0%	30%	100%

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

FY 2013 BUDGET

DENTON COUNTY

Department: County Wide Technology *G/L# 01·10·90*

Department/Activity Description

The County-Wide Technology department was created in FY 2002 and is utilized to track expenses for all County-wide computer repairs, wiring, and networking. Staffing and other administrative expenses are included in the Technology Services budget.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$0	$0	$0
Operations	$2,217,346	$2,363,773	$2,008,750
Capital	$11,005	$0	$0
Total	$2,228,352	$2,363,773	$2,008,750

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- Successful completion of County computer refresh within the allocated time frame set by the Director of Technology Services.
- Completed installation of Storage Area Network (SAN) upgrade. This new system provides more storage space for County employees, email, scanned images, home directories and departmental directories.
- Successfully upgraded the Exchange email system to the latest version. This upgrade introduced new features and functionality, stores more email items per mailbox, eases calendar sharing and allows system processing to be more efficient.
- Successfully upgraded SharePoint to the latest version. This upgrade will help to improve administration of the system, allow a higher availability of services and provide improved system tools to allow administrators to become more proactive in keeping SharePoint up and running.
- Successfully installed new backup system (Avamar) to replace our previous system that used tapes. The new system provides a disk-based solution for more flexibility, a wider range for backup windows and more reliability.
- DTS is currently in the process of implementing tighter security on the network which will include the ability to monitor and control who is connecting to the Denton County network. The product implementation has had issues which have not permitted a successful installation. We are continuing to work through the issues with the vendor.
- Due to staffing shortages, we have been unable to complete several planned projects in a timely manner. With the increased demand on our department, it has become more difficult to devote the necessary time to each project. Some projects have not received adequate attention and have had to be postponed or delayed.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Improve security of County network and computers by centralizing desktop management.			
Desktops managed by desktop management software	1,163	1,225	1,265
Computers compliant with County policies, software licensing requirements and security updates	1,163	1,225	1,265
Goal: Save time setting up new computers and restoring service in the event of software or hardware issues by implementing a standard desktop hard drive imaging system.			
Computers licensed for imaging software	600	800	900
Goal: Implement wake on LAN functionality on County computers to power them down after hours to save on energy costs.			
Computers with wake on LAN configured/operational	1,205	1,225	1,265

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

FY 2013 BUDGET

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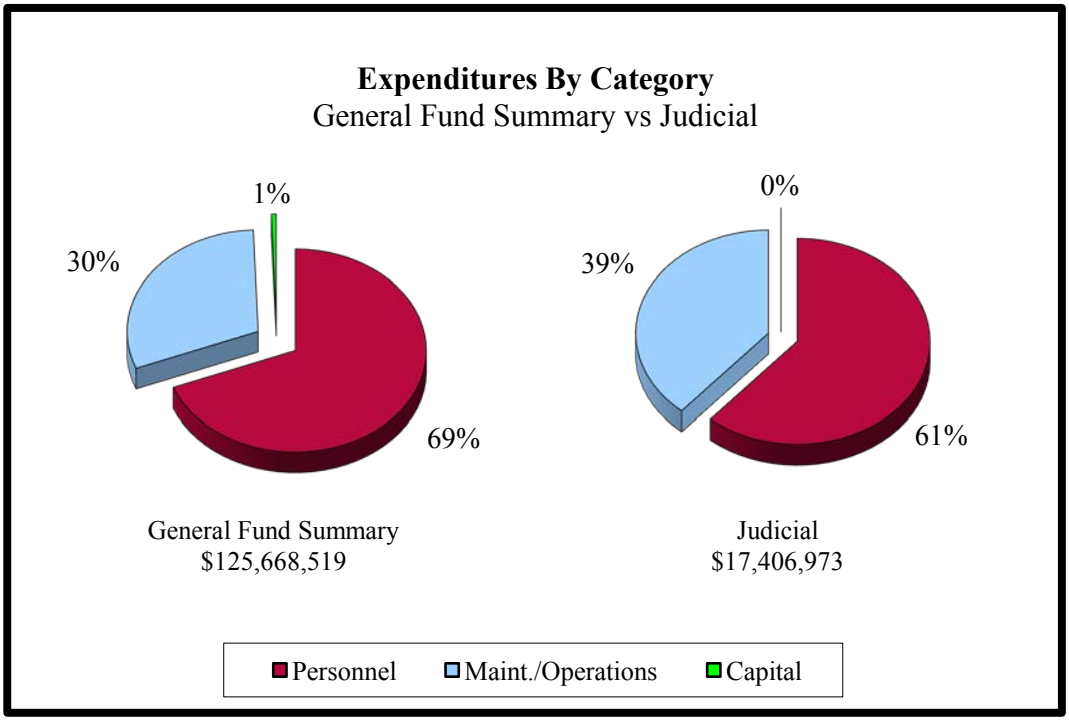
Judicial

The Judicial section includes departments that service the courts and criminal justice system of Denton County including (7) District Courts, (8) County Courts at Law, (6) Justices of the Peace, (1) District Clerk and other court-related functions. The courts are responsible for providing a forum for the resolution of civil disputes and criminal matters.



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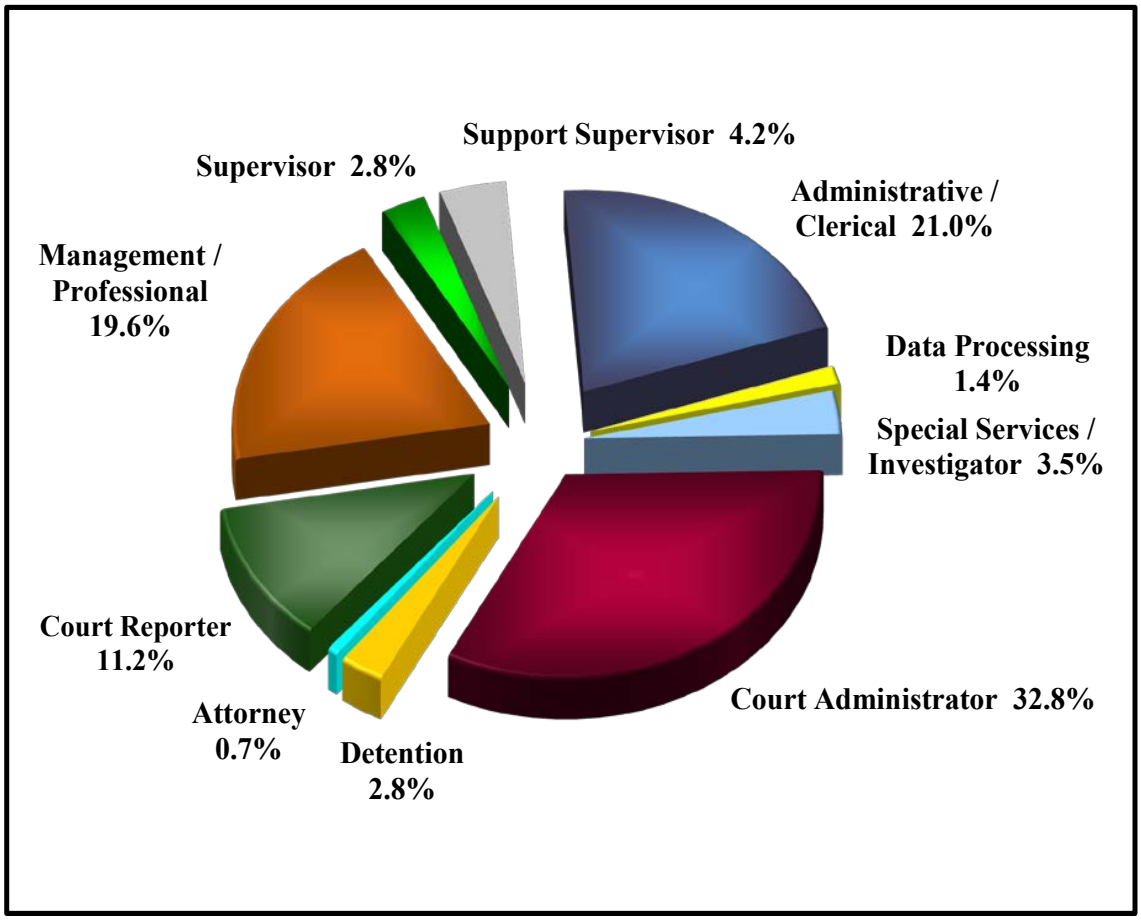


	Full-Time	Part-Time	Total
Management / Professional	28	-	28
Supervisor	4	-	4
Support Supervisor	6	-	6
Administrative / Clerical	27	3	30
Data Processing	2	-	2
Special Services / Investigator	4	1	5
Detention	4		4
Attorney	1	-	1
Court Administrator	45	2	47
Court Reporter	16	-	16
TOTAL	**137**	**6**	**143**

DENTON COUNTY

Department: Judiciary and Court Support *G/L# 01·20·05*

Department/Activity Description

This fund is used for tracking miscellaneous court-ordered expenses for all District and County Courts. Major court-ordered expenses are included in the budget for each court. Expenditures include such items as interpreter charges, polygraphs and visiting judge expenses.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$0	$0	$0
Operations	$286,733	$348,224	$375,415
Capital	$0	$0	$0
Total	$286,733	$348,224	$375,415

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- Provided funds to cover the cost of interpreters, travel and other witness expenses, intoxilyzer tests, visiting judges, experts and investigators for District and County Courts.
- Supplied funds for Denton County's assessment for the 8th Administrative Judicial Region.
- Supplied funding for the contracted amount to the Denton County Alternative Dispute Resolution Program.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Expedite and increase dispositions of District and County Court cases.			
Interpreters provided	473	558	643
Days requiring visiting judges for District Courts	124	125	125
CPS, family and divorce cases disposed	5,734	5,146	5,800
District Court civil and tax cases disposed	3,354	3,374	3,815
Felony revocation cases disposed	3,095	3,492	3,811
Juvenile cases disposed	2,107	2,100	2,150
Misdemeanor cases disposed	9,896	9,910	9,980
County Court at Law civil cases disposed	4,794	4,750	4,800

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

FY 2013 BUDGET

DENTON COUNTY

Department: 16th District Court *G/L# 01·20·10*

Department/Activity Description

The 16th District Court is responsible for providing a forum for the resolution of civil disputes and the trial of felony criminal matters. District Courts have original jurisdiction in all felony criminal cases, divorce cases, cases involving title to land, election contest cases, civil matters in which the amount in controversy is $200 or more, and any matters in which jurisdiction is not placed in another trial court. The Court is required to dispose of its cases as efficiently as possible, while striving to decrease the delay in getting cases to trial. Each judge is elected to a four-year term by the Denton County voters.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$209,900	$217,208	$225,894
Operations	$529,893	$618,460	$475,435
Capital	$0	$0	$0
Total	$739,793	$835,668	$701,329

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- It is a challenge to work within the budget constraints for court appointed attorney fees, Statements of Fact and mental/competency evaluations for indigent defendants.
- Another challenge is the additional time required to accomplish tasks since transition to Odyssey from AbleTerm software system.
- This Court is extremely proud of the high quality of staff who are performing their job duties and provide excellent service to the public.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Our main goal is to provide a fair justice system to the citizens of Denton County. There are no objective standards to measure a Court's ability to provide justice as guaranteed under the Texas and US Constitutions. While providing justice, we hope to reduce the number of cases currently pending in each Court. This includes criminal, civil and family cases. However, this goal will not be easy to accomplish because we are in need of two additional District Courts.			
CPS, family and divorce cases disposed	716	608	650
Criminal/revocation cases disposed	683	760	840
Civil and tax cases disposed	354	330	350
Civil jury trials	6	3	3
Criminal jury trials	16	12	12

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	3	3	3
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: 158th District Court *G/L# 01·20·15*

Department/Activity Description

The 158th District Court is responsible for providing a forum for the resolution of civil disputes and the trial of felony criminal matters. District Courts have original jurisdiction in all felony criminal cases, divorce cases, cases involving title to land, election contest cases, civil matters in which the amount in controversy is $200 or more, and any matters in which jurisdiction is not placed in another trial court. The Court is required to dispose of its cases as efficiently as possible, while striving to decrease the delay in getting cases to trial. Each judge is elected to a four-year term by the Denton County voters.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$207,827	$189,219	$217,692
Operations	$574,743	$689,338	$477,490
Capital	$0	$0	$0
Total	$782,570	$878,557	$695,182

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- It is a challenge to work within the budget constraints for court appointed attorney fees, Statements of Fact and mental/competency evaluations for indigent defendants.
- Another challenge is the additional time required to accomplish tasks since transition to Odyssey from AbleTerm software system.
- This Court is extremely proud of the high quality of staff who are performing their job duties and provide excellent service to the public.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Our main goal is to provide a fair justice system to the citizens of Denton County. There are no objective standards to measure a Court's ability to provide justice as guaranteed under the Texas and US Constitutions. While providing justice, we hope to reduce the number of cases currently pending in each Court. This includes criminal, civil and family cases. However, this goal will not be easy to accomplish because we are in need of two additional District Courts.			
CPS, family and divorce cases disposed	728	556	650
Criminal/revocation cases disposed	540	646	746
Civil and tax cases disposed	458	486	500
Civil jury trials	6	6	6
Criminal jury trials	9	12	12

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	3	3	3
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: 211th District Court *G/L# 01·20·20*

Department/Activity Description

The 211th District Court is responsible for providing a forum for the resolution of civil disputes and the trial of felony criminal matters. District Courts have original jurisdiction in all felony criminal cases, divorce cases, cases involving title to land, election contest cases, civil matters in which the amount in controversy is $200 or more, and any matters in which jurisdiction is not placed in another trial court. The Court is required to dispose of its cases as efficiently as possible, while striving to decrease the delay in getting cases to trial. Each judge is elected to a four-year term by the Denton County voters.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$219,658	$236,204	$235,478
Operations	$527,511	$630,689	$477,025
Capital	$0	$0	$0
Total	$747,169	$866,893	$712,503

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- It is a challenge to work within the budget constraints for court appointed attorney fees, Statements of Fact and mental/competency evaluations for indigent defendants.
- Another challenge is the additional time required to accomplish tasks since transition to Odyssey from AbleTerm software system.
- This Court is extremely proud of the high quality of staff who are performing their job duties and provide excellent service to the public.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Our main goal is to provide a fair justice system to the citizens of Denton County. There are no objective standards to measure a Court's ability to provide justice as guaranteed under the Texas and US Constitutions. While providing justice, we hope to reduce the number of cases currently pending in each Court. This includes criminal, civil and family cases. However, this goal will not be easy to accomplish because we are in need of two additional District Courts.			
CPS, family and divorce cases disposed	823	476	500
Criminal/revocation cases disposed	679	696	725
Civil and tax cases disposed	636	450	500
Civil jury trials	3	4	4
Criminal jury trials	12	12	12

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	3	3	3
No. of Part-Time Employees	0	0	0

FY 2013 BUDGET

DENTON COUNTY

Department: 362nd District Court *G/L# 01·20·25*

Department/Activity Description

The 362nd District Court is responsible for providing a forum for the resolution of civil disputes and the trial of felony criminal matters. District Courts have original jurisdiction in all felony criminal cases, divorce cases, cases involving title to land, election contest cases, civil matters in which the amount in controversy is $200 or more, and any matters in which jurisdiction is not placed in another trial court. The Court is required to dispose of its cases as efficiently as possible, while striving to decrease the delay in getting cases to trial. Each judge is elected to a four-year term by the Denton County voters.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$218,853	$213,400	$234,129
Operations	$618,301	$647,517	$475,018
Capital	$0	$0	$0
Total	$837,154	$860,917	$709,147

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- It is a challenge to work within the budget constraints for court appointed attorney fees, Statements of Fact and mental/competency evaluations for indigent defendants.
- Another challenge is the additional time required to accomplish tasks since transition to Odyssey from AbleTerm software system.
- This Court is extremely proud of the high quality of staff who are performing their job duties and provide excellent service to the public.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Our main goal is to provide a fair justice system to the citizens of Denton County. There are no objective standards to measure a Court's ability to provide justice as guaranteed under the Texas and US Constitutions. While providing justice, we hope to reduce the number of cases currently pending in each Court. This includes criminal, civil and family cases. However, this goal will not be easy to accomplish because we are in need of two additional District Courts.			
CPS, family and divorce cases disposed	719	516	600
Criminal/revocation cases disposed	593	736	800
Civil and tax cases disposed	475	362	400
Civil jury trials	3	2	3
Criminal jury trials	7	12	10

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	3	3	3
No. of Part-Time Employees	0	0	0

FY 2013 BUDGET

DENTON COUNTY

Department: 367th District Court *G/L# 01·20·26*

Department/Activity Description

The 367th District Court is responsible for providing a forum for the resolution of civil disputes and the trial of felony criminal matters. District Courts have original jurisdiction in all felony criminal cases, divorce cases, cases involving title to land, election contest cases, civil matters in which the amount in controversy is $200 or more, and any matters in which jurisdiction is not placed in another trial court. The Court is required to dispose of its cases as efficiently as possible, while striving to decrease the delay in getting cases to trial. Each judge is elected to a four-year term by the Denton County voters.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$220,043	$214,742	$235,102
Operations	$638,462	$662,416	$475,778
Capital	$0	$0	$0
Total	$858,504	$877,158	$710,880

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- It is a challenge to work within the budget constraints for court appointed attorney fees, Statements of Fact and mental/competency evaluations for indigent defendants.
- Another challenge is the additional time required to accomplish tasks since transition to Odyssey from AbleTerm software system.
- This Court is extremely proud of the high quality of staff who are performing their job duties and provide excellent service to the public.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Our main goal is to provide a fair justice system to the citizens of Denton County. There are no objective standards to measure a Court's ability to provide justice as guaranteed under the Texas and US Constitutions. While providing justice, we hope to reduce the number of cases currently pending in each Court. This includes criminal, civil and family cases. However, this goal will not be easy to accomplish because we are in need of two additional District Courts.			
CPS, family and divorce cases disposed	686	552	600
Criminal/revocation cases disposed	600	654	700
Civil and tax cases disposed	301	370	450
Civil jury trials	4	8	6

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	3	3	3
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: 393rd District Court *G/L# 01·20·27*

Department/Activity Description

The 393rd District Court is responsible for providing a forum for the resolution of civil disputes and family law matters. District Courts have original jurisdiction in all felony criminal cases, divorce cases, cases involving title to land, election contest cases, civil matters in which the amount in controversy is $200 or more, and any matters in which jurisdiction is not placed in another trial court. The Court is required to dispose of its cases as efficiently as possible, while striving to decrease the delay in getting cases to trial. Each judge is elected to a four-year term by the Denton County voters.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$206,432	$212,610	$221,099
Operations	$306,805	$316,221	$334,118
Capital	$0	$0	$0
Total	$513,237	$528,831	$555,217

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- It is a challenge to work within the budget constraints for court appointed attorney fees, Statements of Fact and mental/competency evaluations for indigent defendants.
- Another challenge is the additional time required to accomplish tasks since transition to Odyssey from AbleTerm software system.
- This Court is extremely proud of the high quality of staff who are performing their job duties and provide excellent service to the public.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Our main goal is to provide a fair justice system to the citizens of Denton County. There are no objective standards to measure a Court's ability to provide justice as guaranteed under the Texas and US Constitutions. While providing justice, we hope to reduce the number of cases currently pending in each Court. This includes criminal, civil and family cases. However, this goal will not be easy to accomplish because we are in need of two additional District Courts.			
CPS, family and divorce cases disposed	1,231	1,260	1,300
Civil and tax cases disposed	629	642	650
Civil, CPS, family and divorce jury trials	7	9	9

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	3	3	3
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: 431st District Court *G/L# 01·20·28*

Department/Activity Description

The 431st District Court is responsible for providing a forum for the resolution of civil disputes and family law matters. District Courts have original jurisdiction in all felony criminal cases, divorce cases, cases involving title to land, election contest cases, civil matters in which the amount in controversy is $200 or more, and any matters in which jurisdiction is not placed in another trial court. The Court is required to dispose of its cases as efficiently as possible, while striving to decrease the delay in getting cases to trial. Each judge is elected to a four-year term by the Denton County voters. This court was created in FY2011.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$138,291	$223,458	$232,542
Operations	$123,823	$381,208	$333,516
Capital	$0	$0	$0
Total	$262,115	$604,666	$566,058

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- It is a challenge to work within the budget constraints for court appointed attorney fees, Statements of Fact and mental/competency evaluations for indigent defendants.
- Another challenge is the additional time required to accomplish tasks since transition to Odyssey from AbleTerm software system.
- This Court is extremely proud of the high quality of staff who are performing their job duties and provide excellent service to the public.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Our main goal is to provide a fair justice system to the citizens of Denton County. There are no objective standards to measure a Court's ability to provide justice as guaranteed under the Texas and US Constitutions. While providing justice, we hope to reduce the number of cases currently pending in each Court. This includes criminal, civil and family cases. However, this goal will not be easy to accomplish because we are in need of two additional District Courts.			
CPS, family and divorce cases disposed	831	1,178	1,500
Civil and tax cases disposed	501	734	965
Civil, CPS, family and divorce jury trials	3	9	12

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	3	3	3
No. of Part-Time Employees	0	0	0

FY 2013 BUDGET

DENTON COUNTY

Department: County Court at Law #1 *G/L# 01·20·30*

Department/Activity Description

County Court at Law #1 is the designated juvenile court handling juvenile cases by statutory preference. This court also handles Class A and B misdemeanor cases on a non-priority basis and serves in place of the Constitutional County Court in all matters of Class C misdemeanor appeals from municipal and Justice of the Peace courts. This court was originally created effective September 1, 1970. The jurisdiction, authority and responsibilities are set out in S.B. 241 74th Legislature effective May 1995. Each judge is elected to a four-year term by the voters of Denton County.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$378,417	$384,292	$395,270
Operations	$162,454	$214,788	$231,104
Capital	$0	$0	$0
Total	$540,871	$599,080	$626,374

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- Disposed of juvenile cases promptly so that there were immediate consequences for respondents' behavior.
- Continued to work/communicate with other departments in the juvenile system to create an efficient system for everyone.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
None submitted			

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	3	3	3
No. of Part-Time Employees	0	0	0

FY 2013 BUDGET

DENTON COUNTY

Department: County Criminal Court #2 *G/L# 01·20·35*

Department/Activity Description

County Criminal Court #2 handles criminal misdemeanor Class A and B cases and has concurrent jurisdiction with District Courts in cases arising under Title 49, Penal Code intoxication offenses. This court also serves in place of the Constitutional County Court for Class A and B criminal misdemeanor cases. Prior to August 1995, this court handled cases in all areas of County Court, but was specialized through the legislative process in order to provide a court dedicated to the exclusive handling of criminal misdemeanor cases. Each judge is elected to a four-year term by the voters of Denton County.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$385,943	$392,305	$399,889
Operations	$222,102	$224,216	$217,246
Capital	$0	$0	$0
Total	$608,044	$616,521	$617,135

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- New computer system (Odyssey) takes longer to set cases. Each case has to be checked through the name lookup to see if there are other cases already set.
- Required all subsequent DWI offenders to have an interlock device installed on their motor vehicle as a condition of bond.
- Abided by and enforced the Constitution of the United States and the State of Texas.
- Preserved, protected and defended the Constitution and the laws of the United States and the State of Texas.
- Checked the jail list to see if anyone has a setting.
- Set all non-disclosure hearings.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Dispose of all cases in a prompt, fair and efficient manner, checking to make sure each case with an outstanding warrant is entered in the computer system.			
Cases with warrants	1,000	500	200
Jury trials	30	35	35
Cases disposed	1,780	1,800	1,800
New cases filed (including MTR)	1,775	1,790	1,790

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	3	3	3
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: County Court at Law #2/Civil *G/L# 01·20·39*

Department/Activity Description

County Court at Law #2/Civil Court was approved during the 2001 legislative session by an amendment to 25.0631(a) of the Texas Government Code. Effective May 1, 2002, The Probate Court of Denton County transferred to the County Court at Law #2/Civil Court all civil jurisdiction other than probate, guardianship, mental health/litigation matters and eminent domain cases. As of May 1, 2002, this court receives all filed and pending civil cases from the statutory Probate Court. Each judge is elected to a four-year term by the voters of Denton County.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$359,718	$354,214	$378,066
Operations	$6,356	$11,459	$10,229
Capital	$0	$0	$0
Total	$366,074	$365,673	$388,295

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- Reduced the volume of misdemeanor bond forfeitures pending by adding more hearings to the docket.
- Reduced the number of cases that have had no activity for a 12-18 month period by adding more dismissal hearings.
- Added bankruptcy status hearings for cases that have had bankruptcy filed in 2010 and earlier. Also added status conference hearings for cases that currently have a bankruptcy pending so that the Court can be informed of the bankruptcy status.
- Cases that have announced settled are being set for a status hearing 30 days from the date announced settled. This is to ensure that the attorneys get the needed documents for the case to be closed.
- Effectively reduced the backlog of cases with no action or hearings.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Continue to implement procedures to enhance efficiency, improve accuracy and methodology for case statistical information.			
	N/A	N/A	N/A
Goal: Reduce the number of bond forfeiture and other civil cases pending.			
Civil cases filed	4,594	5,000	5,050
Civil cases disposed (including bond forfeitures)	5,963	6,000	6,050
Misdemeanor bond forfeiture court settings	39	30	30

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	3	3	3
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: Probate Court *G/L# 01·20·40*

Department/Activity Description

The Probate Court of Denton County operates pursuant to Art. V, Tex. Const., Chap. 25, Tex. Govt. Code, and other applicable law. The court's jurisdiction, authority, and responsibilities are included in Tex. Govt. Code Sec. 25.0021, Sec. 25.0631-25.0635, Tex. Probate Code, and other applicable law. The court handles all probate, guardianship, mental health, probate-related civil, eminent domain, and related matters. This court also serves in the place and stead of the constitutional County Court for all original probate, guardianship, mental health, and probate-related civil matters and other jurisdiction not otherwise vested in statutory county courts. Each judge is elected to a four-year term by the voters of Denton County.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$951,159	$861,551	$1,000,593
Operations	$684,048	$641,799	$627,582
Capital	$0	$0	$0
Total	$1,635,207	$1,503,350	$1,628,175

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- The Court continues its efforts to ensure compliance with applicable reporting and filing requirements by personal representatives of probate estates and guardians. Because of the effectiveness of setting status conferences to gain compliance, the Court expects the number of hearings held to increase in FY2013.
- The Court continues to implement the volunteer Court Visitor Program. The program now has five full-time volunteers. It is extremely difficult to recruit a sufficient number of volunteers to monitor the Court's wards. The ability to reimburse mileage for these visitors would increase our ability to recruit more participants in this program.
- The Court has begun to utilize non-paid student interns from collegiate social work programs to conduct Court visits and monitor the Court's wards. The Court hopes to expand this or a similar program during FY2013. The ability to reimburse mileage for these interns would increase our ability to recruit more participants in the program.
- Through increased networking between the Court, Mental Health clerks, MHMR, the State Hospital and the Veterans Administration, the Court has been able to direct veterans in need of mental health treatment for service-related illnesses into the appropriate programs through the VA, preserving both County and State resources.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Process filed cases expeditiously to disposal.			
Probate cases filed (non-mental health)	893	990	1,050
Probate cases disposed (non-mental health)	957	750	800
Goal: Thoroughly audit probate filings and applications for attorneys' fees to ensure only reasonable and necessary fees for legal services are compensated.			
Probate inventories approved	310	335	360
Affidavits of indigency filed	128	120	145
Goal: Promptly process guardianship cases to appointment and monitor through annual reports and court visitors.			
Guardianship cases filed	121	150	160
Court visitor reports filed	2	106	150
Annual reports reviewed and approved	715	870	900

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	9	9	9
No. of Part-Time Employees	0	0	0

FY 2013 BUDGET

DENTON COUNTY

Department: County Criminal Court #1 *G/L# 01·20·41*

Department/Activity Description

County Criminal Court #1 handles all criminal misdemeanors, Class A and B, and has concurrent jurisdiction with the District Court in cases arising under Title 49 of the Penal Code for intoxication offenses. This court also serves in the place of the Constitutional County Court for Class A and B criminal misdemeanor cases. The judge is elected to a four-year term by the voters of Denton County.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$377,676	$390,006	$400,522
Operations	$264,142	$268,442	$218,642
Capital	$0	$0	$0
Total	$641,818	$658,448	$619,164

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- Worked many hours with Tyler Technologies and hopefully resolved our Odyssey system issues.
- Revised and updated deferred adjudication forms.
- Kept jury trial announcement docket numbers to a minimum by working the caseload.
- Moved Motions to Revoke/Adjudicate to a quick resolution.
- Tried to keep court appointed attorney fees to a minimum.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Maintain short waiting period for jury trials.			
Average days to complete jury trial	1.5	1.5	1.5
Average time from request of jury trial setting to actual jury trial court date set (weeks)	3	3	3
Goal: Give priority to jury trial settings.			
Jury trials	36	36	36
Goal: Dispose of all matters promptly, efficiently and fairly.			
Cases disposed within 6 months	100%	100%	100%
Cases on docket within 3 months of filing	100%	100%	100%
Cases filed	1,793	1,793	1,793
Cases disposed	1,855	1,855	1,855

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	3	3	3
No. of Part-Time Employees	0	0	0

FY 2013 BUDGET

DENTON COUNTY

Department: County Criminal Court #3 *G/L# 01·20·42*

Department/Activity Description

In FY 1997, the Commissioners Court requested that the Texas Legislature create a new County Criminal Court to assist with the backlog of criminal court cases. The legislature approved the court, and it became effective September 1, 1997. This court handles criminal misdemeanors, Class A and B, and has concurrent jurisdiction with District Courts in cases arising under Title 49 of the Penal Code for intoxication offenses. This court also serves in the place of the Constitutional County Court for Class A and B criminal misdemeanor cases. The judge is elected to a four-year term by the voters of Denton County.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$376,875	$385,846	$395,181
Operations	$173,814	$215,485	$217,585
Capital	$0	$0	$0
Total	$550,689	$601,331	$612,766

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- Worked within the limitations and constraints of the Odyssey system. It requires undue duplication of time and resources that curtails the effectiveness of the courts. We cannot perform our constitutional and statutory responsibilities because of the senseless waste of time, money and other valuable resoureces.
- Continued our efforts to obtain the funding necessary to ensure that we have the bare minimum technology available to participants in our courts. We currently do not have the technology in our courtrooms to allow a jury and the court to view evidence admitted in court proceedings without having to borrow monitors and hard drives from other departments.
- Continued to provide an avenue whereby defendants charged with subsequent or multiple DWIs are expedited through the court docket.
- Strived to have every case filed in our court scheduled for first appearance within six weeks of the date that we physically received the file. We are constrained, however, by individuals who are in jail and have companion felony cases waiting to be indicted.
- We were constrained by budgetary limitations to provide court staff with the necessary training and education to perform their roles in a highly effective and efficient manner.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Provide access to the criminal justice system expeditiously and efficiently.			
% cases on docket within 60 days of filing	100%	100%	100%
Average number of days for jury trial	1 to 1.5	1 to1.5	1 to 1.5
Jury trials	46	48	50
Criminal cases closed	1,818	1,840	1,860
Civil nondisclosure cases closed	21	25	30

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	3	3	3
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: County Criminal Court #4 *G/L# 01·20·43*

Department/Activity Description

In FY 1997, the Commissioners Court requested that the Texas Legislature create a new County Criminal Court to assist with the backlog of criminal court cases. The legislature approved the court, and it became effective October 1, 1998. This court handles criminal misdemeanors, Class A and B, and has concurrent jurisdiction with District Courts in cases arising under Title 49 of the Penal Code for intoxication offenses. This court also serves in the place of the Constitutional County Court for Class A and B criminal misdemeanor cases. The judge is elected to a four-year term by the voters of Denton County.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$378,391	$367,182	$389,570
Operations	$282,384	$294,956	$217,502
Capital	$0	$0	$0
Total	$660,775	$662,138	$607,072

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- Moved to fourth floor of Courthouse.
- Continued with the transition from the AbleTerm computer system to Odyssey.
- Developed policies, procedures and systems to improve efficiency in moving cases from filing to disposition.
- Handled all traffic appeal cases filed in Denton County.
- Continued to build partnerships and improve communications with District Attorney's Office, Sheriff's Office, County Clerk's Office and Denton County Bar Association.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Implement new policies while maintaining current ones to improve efficiency in the judicial process.			
Time frame to appoint attorney for qualified defendant	48 hours	40 hours	36 hours
Interlock devices installed on vehicles of subsequent DWI offenders as a condition of bond	yes	yes	yes
Goal: Implement process to enhance efficiency of traffic appeal docket.			
Time frame to set case on once-a-month docket (days)	45	40	35
% fines and court costs collected at time of disposition	85%	90%	95%
% cases disposed	95%	96%	97%
Goal: Streamline jury trial settings in order to make services for Denton County jurors more efficient.			
Time allotted to pick jurors for jury service (hours)	3	3	2
Avg time for trial once jury selection complete (days)	1	1	1
Average time from request of jury trial setting to actual jury trial court date set (weeks)	4	4	3

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	3	3	3
No. of Part-Time Employees	0	0	0

FY 2013 BUDGET

DENTON COUNTY

Department: County Criminal Court #5 *G/L# 01·20·44*

Department/Activity Description

County Criminal Court #5 was created by the 76th Texas Legislature in 1999 and was included in the FY 2001 adopted budget effective January 1, 2001. This court was created to assist the other criminal courts with the backlog of cases. This court handles criminal misdemeanors, Class A and B, and has concurrent jurisdiction with the District Courts in cases arising under Title 49 of the penal code for intoxication offenses. This court serves as the DWI court, has civil jurisdiction and also assists other judges as needed. The judge is elected to a four-year term by the voters of Denton County.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$370,946	$366,811	$389,161
Operations	$255,725	$268,729	$290,154
Capital	$0	$0	$0
Total	$626,671	$635,540	$679,315

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- Continued with transition from AbleTerm to Odyssey computer system.
- Continued to follow established guidelines for the appointment of court appointed attorneys.
- Tried to keep court appointed attorney expenses to a minimum.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Be more productive and dispose of more cases.			
Set bigger dockets	100%	100%	100%
Don't allow as many continuances	100%	100%	100%
Cases filed	1,794	1,800	1,850
Cases disposed	1,753	1,800	1,850
Goal: Streamline jury trial settings in order to make service for Denton County jurors more efficient.			
Time required to pick jurors for service (hours)	1.5-2.5	3	2
Average time for jury trial (days)	1.5	1	1
Jury Trials	21	25	30

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	3	3	3
No. of Part-Time Employees	0	0	0

FY 2013 BUDGET

DENTON COUNTY

Department: District Clerk *G/L# 01·20·45*

Department/Activity Description

The District Clerk's Office is responsible for all the civil, criminal and family law records for the six District Courts. This office is also responsible for administering child support cases, collecting fees, issuing citations, writs and warrants. Other functions include processing passport applications, assisting the public with record searches, and maintaining the jury system for the 20 trial courts within the county. The District Clerk is elected to a four-year term by the voters of Denton County.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$1,453,518	$1,469,233	$1,585,745
Operations	$71,274	$95,331	$81,852
Capital	$0	$0	$0
Total	$1,524,792	$1,564,564	$1,667,597

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- The criminal department implemented Odyssey in June and there have been many problems with the data transfer, bonds, CJIS report, OCA reporting, financials and data entry. The integration of all department's case information has created problems with data being changed by one department that affects others.
- Our office is short on space: the storage room is full; exhibits rooms are overflowing; and file cabinets are packed full of files. Both the criminal and civil departments have been working their exhibits to get them returned or destroyed and it has helped in creating a little more room. In addition, an off-site storage building was acquired for us which alleviated some of the storage problems.
- All departments are working on a training manual with step-by-step instructions for accomplishing each task. This will hopefully ensure that all employees are following the same procedures when dealing with court files All departments are cross training employees in all tasks of their department and some employees are being trained in tasks performed by other departments.
- With the installation of Odyssey the criminal clerks are able to process more data by using batch scanning and group add events. These procedures have also been implemented in he civil/family department and save time that can be used in other areas.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Improve CIJS reporting for criminal cases to 90% or above.			
CIJS reporting % for criminal cases	80%	85%	91%
Goal: Complete department training manual to ensure consistency and accuracy of department procedures and cross train employees in each individual task.			
% completion of training manual	0%	50%	100%
% completion of cross training	20%	40%	70%
Goal: Institute the collection of unpaid civil/family court costs by the Collections Department.			
Notices mailed of court costs due in civil/family cases	0	0	1,500
Cases where court costs are collected	0	0	500

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	25	25	25
No. of Part-Time Employees	2	2	2

DENTON COUNTY

Department: County Court Administrator *G/L# 01·20·50*

Department/Activity Description

The County Court Administrator department was created by Commissioners Court and was included in the FY 2002 adopted budget effective October 1, 2001. This department is responsible for performing clerical administrative work in support of all judges and other officials in the Denton County statutory courts system, Juvenile Board and Probate/Juvenile Master and Jail arraignment magistrate.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$84,533	$87,153	$90,858
Operations	$2,240	$3,304	$3,249
Capital	$0	$0	$0
Total	$86,773	$90,457	$94,107

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- The biggest challenge encountered in FY2012 has been learning how to accomplish daily tasks using Odyssey. Much time has been spent and more time will be spent in the future just cleaning up duplications from the conversion.
- An updated master set of forms used in county criminal courts are now available on each court's website for attorney use.
- Built forms to be used in Odyssey for court-appointed attorney requests that automatically populate defendant's information.
- Ensured prompt notification of attorneys when the DA declined cases to minimize attorney fees.
- Provided information to Auditor for Task Force on Indigent Defense.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Develop a system to electronically store Juvenile Processing Office applications and resolutions.			
New Juvenile Processing Offices requested & approved	3	8	8
Requests for copies of JPO resolutions for yearly audits	5	5	5
Goal: Institute more eficient ways to perform daily duties using Odyssey.			
Odyssey classes and conferences attended	0	1	2
Minutes required to search for criminal defendant without a filed case	3.0	2.5	2.5
Merge requests to correct duplicate entries of individuals that need to be consolidated	120	200	150

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	1	1	1
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: Justice of the Peace, Precinct #1 *G/L# 01·20·52*

Department/Activity Description

Justice of the Peace courts have original jurisdiction over Class C misdemeanor cases with fines only and over small claims cases where the amount in controversy does not exceed $10,000. These courts also have jurisdiction over all Forcible Entry and Detainer Suits and Writs of Re-Entry. The Justice of the Peace issues warrants for arrest and search and seizure, and conducts various administrative and magistrate hearings, collects fines, and performs marriage ceremonies. In addition, the Justice of the Peace performs bail settings and arraignments, Failure to Attend School hearings, Seizure of Stolen Property and Illegally-Towed Vehicle hearings. Justices of the Peace are elected to four-year terms by Denton County voters.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$439,603	$453,209	$478,980
Operations	$11,199	$16,773	$13,663
Capital	$0	$0	$0
Total	$450,802	$469,982	$492,643

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- The criminal transition from AbleTerm to Odyssey took effect in June 2010, and there are challenges and glitches that we are still trying to work out.
- A new and more in-depth OCA report was implemented in Odyssey, and there were problems with that report too.
- Continued to hear administrative hearing cases in an effort to help the Department of Public Safety with their backlog of cases.
- We are trying to create a Procedure Manual for Odyssey; however, with each patch and upgrade there are associated procedural changes that are hindering our efforts.
- We have made considerable progress in boxing and sending older cases to Records Management for storage as well as clearing out old records and shredding.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Thoroughly train employees to use new Odyssey computer system.			
Standard procedures in place for Odyssey	90%	100%	100%
Creation of Odyssey training manual	50%	90%	100%
Clerk cross training on Odyssey procedures	75%	90%	100%
Goal: Successfully submit older pending cases to outside collection agency.			
Files pulled and warrants recalled prior to submission	1%	65%	95%
Backlog of older cases submitted to collection agency	10%	50%	90%
Goal: In an effort to help DPS clear their backlog of administrative hearing requests, we have agreed to hear these cases.			
Administrative hearings held	179	160	200
Frequency of hearings	twice/month	once/month	twice/month

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	8	8	8
No. of Part-Time Employees	0	0	0

FY 2013 BUDGET

DENTON COUNTY

Department: Justice of the Peace, Precinct #2 *G/L# 01·20·55*

Department/Activity Description

Justice of the Peace courts have original jurisdiction over Class C misdemeanor cases with fines only and over small claims cases where the amount in controversy does not exceed $10,000. These courts also have jurisdiction over all Forcible Entry and Detainer Suits and Writs of Re-Entry. The Justice of the Peace issues warrants for arrest and search and seizure, and conducts various administrative and magistrate hearings, collects fines, and performs marriage ceremonies. In addition, the Justice of the Peace performs bail settings and arraignments, Failure to Attend School hearings, Seizure of Stolen Property and Illegally-Towed Vehicle hearings. Justices of the Peace are elected to four-year terms by Denton County voters.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$301,756	$308,473	$325,790
Operations	$11,638	$12,016	$10,276
Capital	$0	$0	$0
Total	$313,394	$320,489	$336,066

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- Worked with McCreary Veselka Bragg & Allen to get collections set up on our court. Should have the needed Odyssey update before end of fiscal year.
- Working directly with our Constable Office on the collection of warrants has proven beneficial as they have successfully closed many of our warrants.
- Worked with Tyler Technologies as a beta site for the revised OCA reporting requirements. Updated/mapped for all JP Offices and trained the Chief Clerks on proper data entry and reporting requirements.
- Chief Clerk attended Vital Statistics Seminar to get updates to share with all JP Offices to ensure that we are following State guidelines.
- Maintained a balanced budget, kept up with workload and stayed on top of warrants.
- Continued to work and train on Odyssey to get the most benefit from the software.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Continue to work with Tyler and MVBA to get outside collections properly set up for our court. This task has been a challenge to complete due to software issues but we hope to have everything resolved before the end of FY2012.			
Warrants submitted for collection	0	450	500
Goal: Continue to work toward paperless goal.			
% case pages scanned rather than copied	50%	60%	80%
Decrease in # pages per case filed	7	8	11
Goal: Work with Tyler Technologies regarding DPS Citation Importer. As administrative office to the JPs, we will learn the program and work with others to implement it successfully. This program will reduce the time it takes to enter citations. In court, DPS citations make up approximately 75% of total traffic citations.			
% DPS citations imported in JP #2 Court	0%	100%	100%
Other JP court personnel trained in Citation Importer	0%	50%	100%
Other JP court citations imported	0%	30%	70%

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	5	5	5
No. of Part-Time Employees	0	0	0

FY 2013 BUDGET

DENTON COUNTY

Department: Justice of the Peace, Precinct #3 *G/L# 01·20·56*

Department/Activity Description

Justice of the Peace courts have original jurisdiction over Class C misdemeanor cases with fines only and over small claims cases where the amount in controversy does not exceed $10,000. These courts also have jurisdiction over all Forcible Entry and Detainer Suits and Writs of Re-Entry. The Justice of the Peace issues warrants for arrest and search and seizure, and conducts various administrative and magistrate hearings, collects fines, and performs marriage ceremonies. In addition, the Justice of the Peace performs bail settings and arraignments, Failure to Attend School hearings, Seizure of Stolen Property and Illegally-Towed Vehicle hearings. Justices of the Peace are elected to four-year terms by Denton County voters.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$389,584	$387,617	$444,553
Operations	$17,026	$16,387	$16,334
Capital	$0	$0	$0
Total	$406,610	$404,004	$460,887

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- We were 3 clerks short for part of the year which made it a challenge to keep up with the work. The Judge and clerks were able to pull together and work as a team to accomplish our tasks and goals.
- We started our process to "go paperless" with eviction cases first. All original documents were scanned into Odyssey and the case file folders were reused. In future years, this will be a tremendous savings in file folders, labels and number of filing cabinets needed.
- Our next step to "go paperless" was on the criminal/traffic desk. We are now scanning all citations and no longer keep copies of paid receipts. We scan insurance, DSC, dismissals, etc. This will decrease budget requirements for supplies and filing cabinets.
- We are now submitting 100% of our criminal cases to outside collections after the warrant is 90 days old and still outstanding. This process was slow getting started last year because of issues with Odyssey.
- Completed the task of going through old eviction and civil case files (years 1999-2000), scanning all documents and destroying records as allowed by law. We boxed several years of eviction and civil case files that needed to be retained and shipped them to Records Management from our in-house storage room.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Experiment with eviction case filings to find most efficient way to be completely paperless such as entering less info on file folders, relying on Odyssey for scanned information, etc. Our goal is to accomplish this by the end of next year.			
% completion of paperless goal for evictions	0%	50%	100%
Paperless eviction cases filed	0	850	1,800
Goal: Streamline the process of truancy filings, especially from March to June of each school year. We plan to have each available clerk enter basic truancy information as time permits.			
Truancy cases entered by clerks other than truancy ck	150	250	350
Goal: In the past our clerks have always been cross-trained, but this has not been the case since the implementation of Odyssey. Our goal is to have everyone cross-trained in Odyssey procedures by FY2014.			
% clerks cross-trained in Odyssey procedures	20%	40%	80%

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	7	7	7
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: Justice of the Peace, Precinct #4 *G/L# 01·20·57*

Department/Activity Description

Justice of the Peace courts have original jurisdiction over Class C misdemeanor cases with fines only and over small claims cases where the amount in controversy does not exceed $10,000. These courts also have jurisdiction over all Forcible Entry and Detainer Suits and Writs of Re-Entry. The Justice of the Peace issues warrants for arrest and search and seizure, and conducts various administrative and magistrate hearings, collects fines, and performs marriage ceremonies. In addition, the Justice of the Peace performs bail settings and arraignments, Failure to Attend School hearings, Seizure of Stolen Property and Illegally-Towed Vehicle hearings. Justices of the Peace are elected to four-year terms by Denton County voters.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$302,394	$308,043	$323,521
Operations	$12,222	$15,256	$11,516
Capital	$0	$0	$0
Total	$314,616	$323,299	$335,037

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- Catching up on the huge backlog of work that resulted from the implementation of Odyssey has proven to be both our major challenge and our major accomplishment.
- Our civil clerk resigned which presented another big challenge. The chief clerk and the senior clerk took on her responsibilities in addition to their own until a replacement could be hired. It is a major task to train someone new to be proficient in all areas of the JP office, especially while trying to implement a new computer system.
- The addition of a new hospital in our precinct has caused our vital statistics volume to soar. This has created a significant addition to the workload of both the criminal/traffic clerk and the chief clerk, making it harder for them to complete their other duties. We requested the creation of two reports by the VSU in order to facilitate indexing more efficiently and we have created and implemented a new more efficient indexing process utilizing this report.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Update and create detailed training manuals with step-by-step instructions for specific processes. Our current Standard Operating Procedures Manual is in need of many revisions due to the implementation of Odyssey.			
Instructions created for processing various case types	0	0	18
SOP manual subjects updated and revised	0	1	15
Instructions created for warrants, FTA, VPTA, capias, alias, capias pro fine, misdemeanor & felony	0	2	8
Goal: Improve and develop job skills of staff by attending available classes.			
Denton County Technology Services classes attended	0	0	2
Tyler Technologies classes attended	3	18	8
Miscellaneous classes attended (Budget, HR, etc)	6	2	3
Goal: Strive to remain knowledgable and current on laws, rules and regulations relevant to the court.			
Continuing education classes for Judge	1	1	1
Continuing education classes for clerks	2	2	2

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	5	5	5
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: Justice of the Peace, Precinct #5 *G/L# 01·20·59*

Department/Activity Description

Justice of the Peace Precinct Five has jurisdiction over criminal and civil matters as well as a number of other duties that are not judicial in nature. Pre and post trial procedures for criminal class C misdemeanors in addition to processing civil cases resulting in rendering judgments and post judgment remedies are the major responsibilities of this office. Additional duties include but are not limited to the issuance of marriage licenses, serving as a local registrar of vital statistics in regard to birth and death records, as well as offering vehicle registration renewals. Accurate accounting procedures for daily and weekly transactions result in proficiently meeting monthly reporting requirements as this JP office works together with the county auditor and county treasurer to ensure a sound financial management system.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$440,601	$399,421	$484,734
Operations	$20,138	$21,866	$17,577
Capital	$0	$0	$0
Total	$460,739	$421,287	$502,311

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- Successfully operated our in-house collection process according to the Office of Court Administration's requirements.
- Submitted past due cases through 2009 to MVBA for the outside collection process.
- Substantial training and cross-training was done due to staff turnover and implementation of new software system.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Increase employee participation in training programs.			
Clerks attending at least 1 class presented by HR	0	2	4
Clerks attending at least 1 class presented by Tech Svc	1	3	5
Clerks attending at least 1 outside training class	2	3	4
Goal: Process past due warrant cases in a more timely manner.			
Warrant lists prepared	12	24	30
Postcards sent on past due cases (formerly sent letters)	1,936	2,400	3,000
Non-violator compacts issued on out-of-state violators	124	150	175
Goal: Reduce postage costs on past due cases and default judgments.			
Postcards sent in lieu of letters	0	2,000	5,000
Postage saved by utilizing postcards instead of letters	0	$300	$750
Goal: Relinquish all rights as local Registrar for birth and death records to the County Clerk.			
Birth and death records processed by JP #5	140	80	0

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	8	8	8
No. of Part-Time Employees	0	0	0

FY 2013 BUDGET

DENTON COUNTY

Department: Justice of the Peace, Precinct #6 *G/L# 01·20·60*

Department/Activity Description

Justice of the Peace courts have original jurisdiction over Class C misdemeanor cases with fines only and over small claims cases where the amount in controversy does not exceed $10,000. These courts also have jurisdiction over all Forcible Entry and Detained Suits and Writs of Re-Entry. The Justice of the Peace issues warrants for arrest and search and seizure, and conducts various administrative and magistrate hearings, collects fines, and performs marriage ceremonies. In addition, the Justice of the Peace performs bail settings and arraignments, Failure to Attend School hearings, Seizure of Stolen Property and Illegally-Towed Vehicle hearings. Justices of the Peace are elected to four-year terms by Denton County voters.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$331,147	$341,612	$364,372
Operations	$13,646	$14,965	$15,315
Capital	$0	$0	$0
Total	$344,793	$356,577	$379,687

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- Chelsie Watkins received her certificate as a Certified Master Justice Court Clerk.
- Case filings had been increasing each year, but redistricting caused even bigger increases.
- Criminal jury trials increased by 25% in FY2011 and are projected in increase by 67% in FY2012. Civil jury trials are projected to increase by 58% in FY2012.
- The Texas Office of Court Administration implemented new requirements for court activity reporting effective 9-1-11. They are now tracking cases differently which required extensive case clean-up to cases as far back as 1990.
- A JP office processes such a wide variety of cases that the learning curve for basic knowledge is close to a year. We have 3 Deputy Clerk I employees who have all been employed for less than a year. Training new employees requires a lot of time.
- We are continuing to write procedures for handling all types of cases, including filings, data entry, receipting money, handling questions and processing documents handled by our court.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Address the challenges created by redistricting.			
New schedule developed & implemented (% complete)	0%	80%	90%
Office procedures reevaluated and/or changed	0	7	2
Goal: Continue to train and cross-train staff.			
Clerks attaining Master Justice Court Clerk certification	1	1	1
In-house classes attended	3	5	6
Outside classes attended	5	5	10
# clerks who have earned certification (cumulative)	1	2	4
Goal: Develop written office procedures for Odyssey and handling of all inquiries and case filings.			
Procedures developed and implemented (% complete)	10%	50%	100%
Step-by-step instructions developed for entering and processing case types (% complete)	10%	50%	100%

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	6	6	6
No. of Part-Time Employees	0	0	0

FY 2013 BUDGET

DENTON COUNTY

Department: Juvenile Case Manager *G/L# 01·20·63*

Department/Activity Description

Article 45.056 of the Texas Code of Criminal Procedures gives the County the authority to employ a Juvenile Case Manager to provide services in cases involving juvenile offenders. The Juvenile Case Manager acts as the liaison between the school and the court and monitors the progress of defendants who have been placed on probation or have been sanctioned for failing to attend school. The employee reports to the Administrative Judge or a Judge appointed by the Administrative Judge. Authorized by Article 102.0174 of the Code of Criminal Procedure, a juvenile case manager fee was created effective November 1, 2007, to fund this position.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$37,505	$48,848	$47,085
Operations	$1,940	$4,949	$7,263
Capital	$0	$0	$0
Total	$39,444	$53,797	$54,348

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- Senate Bill 1489 made significant changes to the Failure to Attend School laws which went into effect on September 1, 2011. The new law eliminated the option for schools to file on students once they reach the age of 18. It also required schools to institute truancy prevention measures and apply those measures on each student before a complaint can be filed. This has delayed and reduced filings. While there has been a 30% reduction in filings across the county, the numbers still surpass abilities of two part-time case managers.
- Senate Bill 1489 also placed new requirements on Juvenile Case Managers by requiring mandatory training. This has resulted in less time being available for working with defendants and other responsibilities. The goal moving forward is to identify training opportunities early in the school year when filings are low.
- The challenge still exists regarding where the case managers should focus their time and attention. The direction is shifting to more one-on-one time with higher risk defendants, resulting in less time being spent on identifying programs.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Identify and initiate programs that educate parents on the factors that lead to truancy and juvenile delinquency.			
New programs that assist in reducing truancy	1	1	2
New programs that assist in building parenting skills	1	1	2
New programs to reduce recidivism	1	1	2
Goal: Reduce the number of days between defendant's non-compliance and a show cause hearing before the judge.			
Avg days between non-compliance & hearing	30	25	21
Goal: Successfully monitor the progress of defendants who have been placed on probation or sanctioned for failing to attend school.			
Defendants visited at their schools	700	550	600
Campuses visited	22	25	25

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	2	2	2

FY 2013 BUDGET

DENTON COUNTY

Department: District Court Administrator *G/L# 01·20·65*

Department/Activity Description

The District Court Administrator Department is responsible for coordinating cases between all District Courts for efficient operation. The responsibilities include setting cases for arraignments, pleas, revocations and trials. This department also reviews requests for court-appointed attorneys and makes recommendations to the judges on fees for court-appointed attorneys.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$168,411	$173,330	$180,689
Operations	$4,202	$4,285	$4,210
Capital	$0	$0	$0
Total	$172,613	$177,615	$184,899

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- Additional time is required to accomplish tasks since the transition from AbleTerm to Odyssey.
- Worked with considerable budget constraints set by Commissioners Court for the 10 budgets under our jurisdiction.
- Continued to provide high quality staff support to each of the seven District Courts and kept expenditures within budget.
- Processed requests for court appointed attorneys in a timely manner and reviewed attorney fees submitted on each case.
- Continued the process of appointing Spanish speaking attorneys to Spanish speaking defendants.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Implement new attorney fixed fee amounts to reduce staff hours required to review attorney invoices.			
Hours spent reviewing attorney bills	480	420	360
Goal: Identify, report and monitor technical errors for Odyssey software.			
Merge requests	960	840	720
Reports requiring validation of data	10	8	6
Goal: Provided coverage for District Court Administrators who are on vacation or absent.			
Days providing staff coverage	124	120	120
Goal: Continue to provide efficient and effective support for Denton County District Courts.			
Indictments processed	2,966	3,000	3,000
Attorney bills reviewed	1,131	1,452	2,094
Felony attorney appointments requested	4,294	5,412	6,530

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	2	2	2
No. of Part-Time Employees	0	0	0

FY 2013 BUDGET

DENTON COUNTY

Department: Jury and Grand Jury *G/L# 01·20·70*

Department/Activity Description

This department is used to account for expenses incurred in summoning jurors to appear for possible selection for jury service in the seven District Courts, eight County Courts at Law and six Justice of the Peace Courts. Other responsibilities include working with the Elections Administrator, the Department of Public Safety and the Secretary of State to insure a valid juror database, coordinating with all courts to compile adequate number of juror assignments for all trials, coordinating the printing, mailing and processing of all jury summonses and keeping detailed records of each individual juror's summons and assignment.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$111,952	$115,777	$121,517
Operations	$52,149	$64,196	$62,087
Capital	$0	$0	$0
Total	$164,101	$179,973	$183,604

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- Challenge: Medical Affidavits submitted for exemptions from jury duty have increased and require a lot of time to process: verifying they are completed correctly and all required forms are attached; contacting prospective jurors with incomplete affidavits, getting forms signed by judges and notifying prospective jurors of the results. Some jurors who are contacted get very belligerent with jury employees. Response: We have two new judges who have been very receptive to working with us on the Medical Affidavits.

- Challenge: The County & JP Courts have decided they are not going to use the same weeks as the District Courts for Non-Jury weeks. This has caused an increase in the amount of weeks we call jurors in, which has increased the amount of jurors we need to call, which has increased the amount of money needed for the jury budget for jury pay, postage, jury summons, etc. Many times on these weeks there will only be 1 court requesting jurors, but we still have to summons enough to cover all the courts because we don't know in advance how many jurors we will need. We used to have 46 jury weeks a year now we are up to 50 jury weeks a year.

- Challenge: There are numerous jurors who do not want to serve on jury duty, but they have no legal disqualification or exemption. They will call the jury department and keep one of the employees on the phone for long periods of time trying to get out of jury service. The caller gets very frustrated and angry at the jury employee because they cannot release them and many times get very abusive in the language. The amount of time spent on the phone ends up tieing the phone lines up and leaving other callers in the phone queue for long periods of time. There are times the call will get transferred to a Supervisor who has to spend more time explaining to the person why they cannot be released because they have no legal reason. Many of these people end up not coming in and a show cause will be issued for them to appear. Response: Judges Ramirez & McCary have been receptive in issuing Show Cause orders for Jurors who have refused to appear and hear the cases.

- Challenge: With the Associate Judge having his office moved to the Jury room and having their hearings in the jury room, this has caused an increase of people coming to the jury clerks with questions about child support. The Attorney General Court Administrator does not get in the office until after 10:00 A.M., so she is not there to assist the people. Also, there will be Attorney General hearings being heard in the jury room with a Judge on the bench, but we have jurors returning to the jury room to wait for the court to come get them.

- Challenge: The grand jury room has no security locks on the doors, we have signs on the doors for employees only, but the signs seem to be ignored. We have had problems with items being removed from the room and attorneys taking their clients in to the grand jury room to discuss their cases. The jury clerks have had to go and ask them to leave because there are hearings scheduled. The room needs to have the security locks which open by the badge, installed for the security of grand jurors & the indictment process, the jury employees and the Judges who may be in the jury room.

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- Accomplishment: Revising the plastic juror passes by removing the court's location and replacing it with instructions to return to the jury assembly room, we believe it has maintained the integrity of the cases they are assigned because jurors are not going in to the court room and it has saved the jury clerks time with not having to deal with the jurors. We have also switched to a new outsourcing vendor for summonsing jurors and their work ethics and ability to work with us, has also saved time as well. With the creation of our new jury summons providing more information and providing them the ability to either complete the summons on line, return by mail or return by fax, it has been more effective in having the jurors return the summons ahead of time and cut back on phone calls to our office and jurors bringing the completed summons on the day they are to appear.

- Challenge: With the additional District Courts there has been an increase in the amount of jurors needed each week and at times our request exceeds 300 jurors. The jury room has a capacity of 299 people and at times the jury room is 20-30 people over capacity and we are still short jurors to fill cases. We end up having to recycle jurors if we are able, and if not, the courts don't get the requested jurors. Then at other times we have over 300 jurors appear and we don't need half of them. Also, we have some courts who want us to assign jurors out of a Monday panel to return on Tuesday. All of this has caused an increase in the amount of jurors needed, an increase in the budget for jury pay. (2nd day jurors receive $34.00 whereas 1st day jurors receive $6.00) and an increase in parking spaces required.

- Challenge: At the current time we have 2 full time people in the jury dept: The Jury Administrator and the Jury Clerk. The back up for them is either the Chief Deputy or a clerk from the civil/family division. We had a recent situation where the Jury Administrator was on vacation and the Jury Clerk had an emergency and had to leave and was out for most of the week. This occurred on a Monday morning and we had jurors scheduled to appear. The chief deputy had to pull 2 people from the civil/family division to assist with the jury check in on both Monday and Tuesday, and both had minimal training on jury procedures; this caused the process to take longer. Response: A jury manual has been created with step by step instructions and we are training more employees from the civil/family/criminal in all job responsibilities of jury to serve as backups when necessary.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: We assign jurors from Monday and Tuesday panels to appear for jury duty for trials beginning Monday through Friday. We would like to find a way to use technology to electronically inform jurors if the case has been cancelled. If cancelled, jurors would not have to appear which would be more convenient for them while also saving the county associated juror fees.			
Juror fees saved	$0	$0	$11,340
Phone calls from jurors to verify if they need to appear	2,100	2,100	210
Jurors notified electronically of a cancelled case or panel	0	0	2,500
Goal: Increase the number of jurors summoned each week so that we can provide all requested jury panels without the need to recycle jurors or add an extra jury impanelment. (The problem with this may be the limited amount of space in the jury room which is limited to 300 people.)			
Jurors called for impanelment	52,534	53,450	56,000
Jury panels provided	485	525	550

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	2	2	2
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: Justice Information Systems *G/L# 01·20·75*

Department/Activity Description

The Justice Information Systems department accounts for expenses related to the Criminal Justice System and includes funding for two employees, one of which was previously funded in the Technology Services (01.10.46) This department is responsible for developing and enhancing applications associated with the Justice Information Systems, maintaining, troubleshooting and backing-up data, and monitoring user permissions to maintain security of the system. All other county-wide computer expenses are funded in the County-Wide Technology budget (01.10.90).

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$178,874	$157,645	$179,054
Operations	$522,441	$655,276	$523,288
Capital	$0	$0	$0
Total	$701,315	$812,921	$702,342

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- Accomplishment - Implemented post-go-live maintenance support and initiated regular user meetings for the Odyssey system.
- Accomplishment - Denton County has actively participated in cost sharing projects with the Texas Conference of Urban Counties including thousands of hours of shared Odyssey enhancements.
- Challenge - Additional work has been required to assist CSCD to convert to the new CSS software application. This will also result in some loss of integration.
- Challenge - Juvenile Probation continues to operate on the legacy TSG software application. We are beginning the planning phase of JCMS implementation.
- Challenge - The Odyssey system is scheduled to be upgraded later in FY2012 to the next major annual release. This new upgrade will deliver numerous enhancements requested by Denton County offices. The upgrade process will require Technology Services and all Odyssey offices to spend a considerable amount of time on planning and testing. Technology Services is also upgrading the Windows Server and SQL Server software as required by the new version of Odyssey.
- Challenge - With the implementation of Odyssey, the server and server software maintenance responsibilities have shifted from the vendor to Technology Services which has created an additional workload burden on our department.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Improve the Odyssey system to better meet the needs of Denton County.			
Hours of enhancements provided by Tyler	1,045	500	260
Custom reports/tokens created by AppDev	53	34	20
Hours of CUC enterprise modifications	2,400	6,053	6,000
Goal: Implement Scofflaw program for Denton County cases.			
Denton County courts participating	N/A	6	6
Scofflaw program progress	0%	50%	80%

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	2	2	2
No. of Part-Time Employees	0	0	0

FY 2013 BUDGET

DENTON COUNTY

Department: Death Investigations/Medical Examiner Services *G/L# 01·20·80*

Department/Activity Description

The Death Investigations/Medical Examiner Services Department is charged with the responsibility to conduct statutory inquests as required by the Texas Code of Criminal Procedures. This entails performing medicolegal autopsies, drug and alcohol analyses, microscopy, radiology, biology and trace evidence analyses, and firearm and tool mark analyses. Other duties include the issuance of death certificates listing the cause and manner of death, identification of unidentified bodies, and issuing authorization permits for cremations. Assistance is provided to law enforcement agencies and district attorneys' offices through the analysis and interpretation of evidence submitted to the crime lab and expert courtroom testimony.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$366,922	$348,415	$381,803
Operations	$462,445	$455,756	$466,421
Capital	$0	$0	$0
Total	$829,367	$804,171	$848,224

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- Hired a new employee with extensive experience in this field.
- Participated in peace officer certification process under direction of the Sheriffs Office.
- Provided support to the Denton County Victims Impact Panel on a monthly basis.
- Attended 8 career days at Aubrey ISD, Denton ISD, Lewisville ISD and Coppell ISD.
- Improved response times to scenes.
- Instructed students at Denton PD attempting to gain crime scene certification.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Completion of investigations including statutory inquests, analysis and interpretation of evidence.			
# of Jurisdiction Terminated Cases	1,072	1,100	1,200
# of Medical Examiner Cases	305	320	305
Goal: Successfully determine the manner of death thru medicolegal autopsies, drug and alcohol analyses, microscopy, radiology, biology and trace evidence analyses, and firearm and tool mark analyses.			
Cases reviewed	305	320	305
Goal: Enhance the positive image of the department to law enforcement, public schools and hospital staff.			
Career days attended	6	8	10
Crime scene certification classes	1	1	1
Monthly participation in Denton County Victims Impact Panel	12	12	12

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	5	5	5
No. of Part-Time Employees	1	1	1

DENTON COUNTY

Department: Collections Department *G/L# 01·20·85*

Department/Activity Description

The Collections Department was created during the FY 2008 budget process. Three positions were transferred from the County Clerk's Office and two new positions were added. This department performs collections for District, County and Justice Courts. Employees are responsible for coordinating collection activities, evaluating credit applications of defendants and locating delinquent debtors. This entails researching a variety of legal records, forms and other sources to determine amounts of money owed to the County and parties' ability to pay.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$285,799	$297,633	$318,073
Operations	$17,930	$40,710	$43,121
Capital	$0	$0	$0
Total	$303,729	$338,343	$361,194

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- Odyssey software implemented.
- We have had an increase of TDCJ released defendants court cost collection with new payment plans.
- Decreased mailing expense.
- Consolidated mandated notices on pre-printed post cards.
- Preparing for the implementation of the third part IPLOW software has been a challenge.
- Established a test program for the use of electronic mail for notification and collection of delinquent accounts and warrants.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Revamp compliance mailing procedures to reduce cost in materials and postage.			
Postage expense	$32,323	$25,000	$25,000
Cost of mail-out materials	$4,950	$1,800	$1,800
Expense of printing	$6,000	$5,680	$4,300
Goal: Increase collection percentages and amounts collected by aggressively pursuing the collection of fines and court costs.			
120-day collection rates for District Courts	12.34%	12.83%	13.08%
120-day collection rates for County Courts	40.59%	41.40%	42.01%
120-day collection rates for Justice Courts	60.84%	64.49%	66.59%
120-day past due collections for District Courts	$566,236	$583,223	$594,547
120-day past due collections for County Courts	$505,708	$520,879	$530,993
120-day past due collections for Justice Courts	$196,597	$206,426	$212,324
30-day past due collections for District Courts	$12,959	$13,447	$13,995
30-day past due collections for County Courts	$88,083	$92,487	$95,129
30-day past due collections for Justice Courts	$114,224	$119,935	$124,504

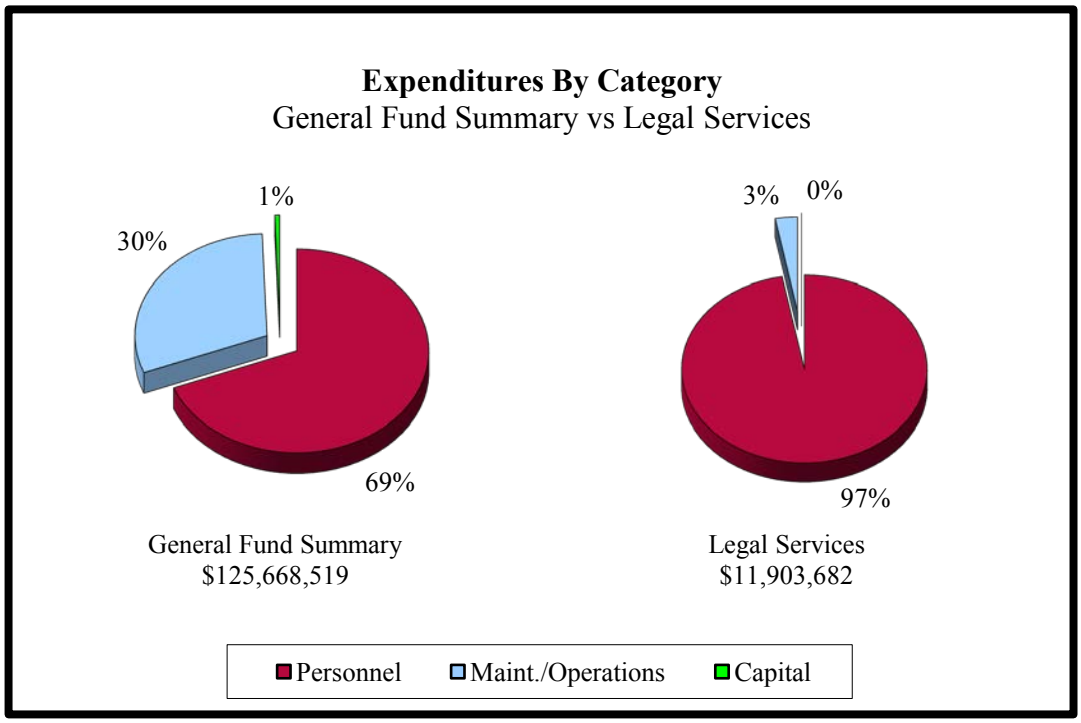
STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	5	5	5
No. of Part-Time Employees	0	0	0

FY 2013 BUDGET

Legal

Legal Services includes departments of the Criminal District Attorney's Office. Functions include case preparation and criminal prosecution in the courts and legal advice to Commissioners Court and county departments in civil matters. Special divisions assist with programs such as victim assistance, child abuse prosecution, mental health, family violence, and appellate review.



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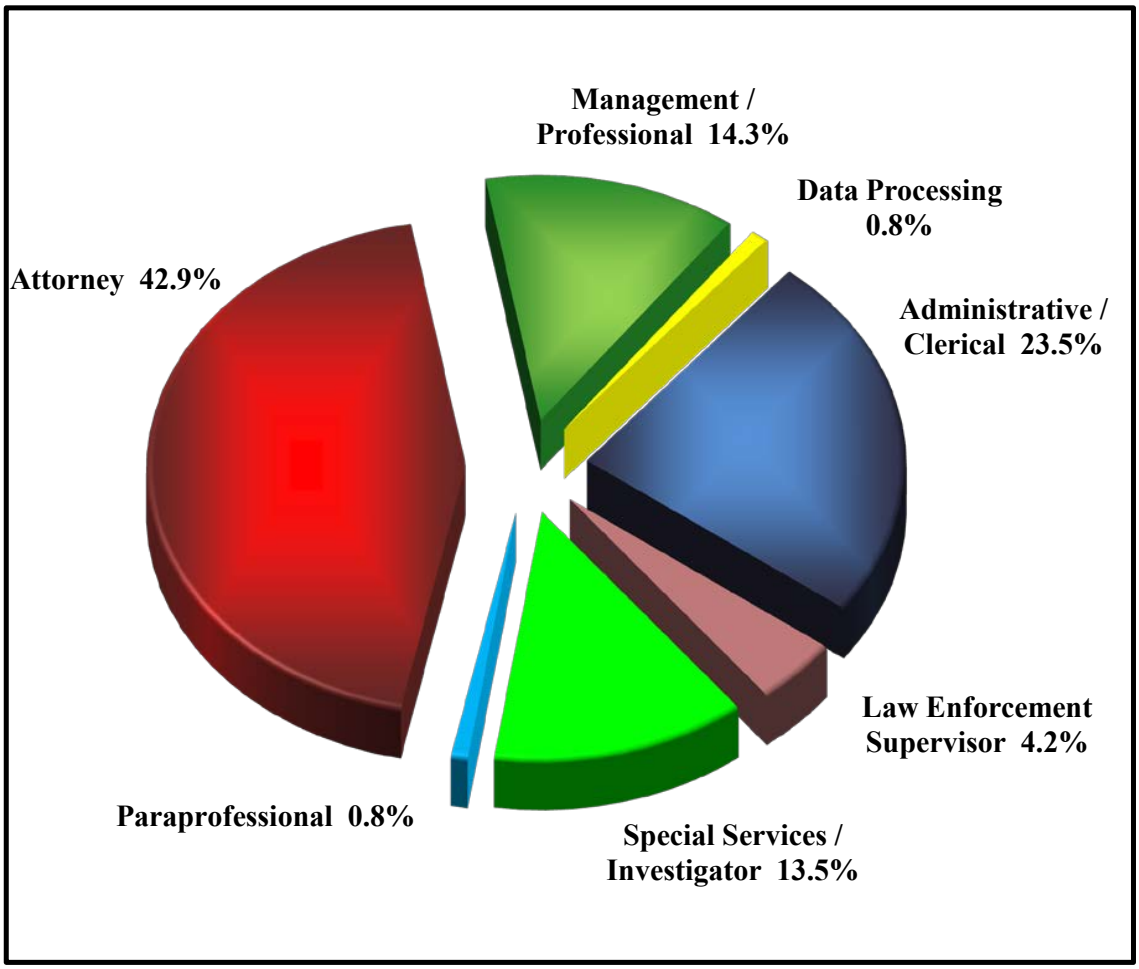


	Full-Time	Part-Time	Total
Management / Professional	17	-	17
Data Processing	1	-	1
Administrative / Clerical	26	2	28
Law Enforcement Supervisor	5	-	5
Special Services / Investigator	16	-	16
Paraprofessional	1	-	1
Attorney	50	1	51
TOTAL	**116**	**3**	**119**

DENTON COUNTY

Department: Criminal District Attorney *G/L# 01·30·10*

Department/Activity Description

The Criminal District Attorney is the Chief Law Enforcement Officer of the County, and is responsible for receiving cases from local police and sheriff's departments for review and presentation, investigating criminal activity, and preparing cases for the Grand Jury to review. Other functions include handling pre-trial matters, revocations, jury and non-jury trials, post-trials and habeas corpus matters. Other areas which are served through this office are the juvenile, victim assistance and mental health programs, drug/alcohol abuse cases, and appellate review which includes transcripts and statements of facts, writing briefs, and oral arguments in appellate courts.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$8,262,339	$8,779,167	$9,344,197
Operations	$429,029	$431,384	$290,532
Capital	$0	$0	$0
Total	$8,691,369	$9,210,551	$9,634,729

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- Several staff invited for speaking engagements and training sessions.
- Not having a full time attorney for Protective Orders was a major challenge.
- Two key positions experienced turnover in FY2012 due to retirement: Chief of Civil and Chief of Felony.
- Did not receive funding for the Prosecution Enhancement or the Family Violence Expansion Grants.
- Major schedule adjustments were necessary due to several employees on maternity leave.
- Instituted program for E-filing of cases from police agencies.
- Coordinated move of several divisions to DA Annex.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Complete the electronic case filing system project for all police agencies in Denton County.			
Police agencies filing electronically	6	15	32
Cases filed using e-filing system	400	4,000	12,000
Goal: Increase the conviction rate and number of felony jury trials completed.			
Felony jury trials	56	60	65
Conviction rate for felony jury trials	94.67%	95%	96%
% appeals affirmed	92%	94%	96%
Goal: Improve efficiency of Intake screening of cases.			
Average time between case filing and indictment (days)	60	55	50
Average # cases heard in one day by Grand Jury	70	80	85
Goal: Maintain a pre-trial diversion program for low level first offenders.			
Defendants Placed on Pre-Trial Diversion	642	670	698
Defendants Denied PTD after Interview	93	100	107

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	91	96	96
No. of Part-Time Employees	3	3	3

FY 2013 BUDGET

DENTON COUNTY

Department: Criminal District Attorney - CPS Division *G/L# 01·30·11*

Department/Activity Description

The Child Protective Services (CPS) Division increases the District Attorney Office's ability to address abuse cases rapidly and effectively. The number of children removed from their homes by the Texas Department of Family Protective Services (TDFPS) because of abuse and neglect has grown. The Texas Family Code now requires that permanency for the child be achieved within a one year time frame. This is accomplished by returning the children to the home from which they were removed, placing them in a relative's home or by terminating their parents' rights to them so that they can be adopted into a loving home. Permanency, safety, and stability are critical to young children overcoming issues of abuse and neglect and going on to become productive individuals within our community.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$690,511	$731,501	$756,755
Operations	$24,303	$31,455	$20,869
Capital	$0	$0	$0
Total	$714,813	$762,956	$777,624

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- Maintained effective and efficient litigation in CPS cases considering the significant reduction in services provided by CPS to parents (due to departmental budget cuts).
- Instituted new District Court.
- Resignation of Investigative Supervisor with over 10 years in Division who left to take job with Tarrant County DA's office.
- Resignation and retirement of several key employees, necessitating the need for considerable on-the-job training.
- Because of our increased caseload, it was a challenge to resolve cases within the one year statutory guideline.
- We have only one paralegal to handle all discovery matters, formal and informal, which is not enough.
- Limited to 2 cases per month for mediation due to them being Pro Bono.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Increase use of mediation to resolve CPS cases.			
Number of cases sent to mediation	14	21	28
Cases settled in mediation	10	12	14
Estimated savings in court-appointed attorney fees	$50,000	$60,000	$70,000
Goal: Increase level of protection for children at risk due to abuse and neglect.			
Service plans completed	150	151	152
Average time to complete case (months)	12	10	9
% cases resulting in permanent placement with relatives	50%	52%	53%
Goal: Maintain effective and efficient litigation in CPS cases.			
Jury trials	5	6	5
Cases filed	180	185	190
Cases disposed	99	125	150

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	7	7	7
No. of Part-Time Employees	0	0	0

FY 2013 BUDGET

DENTON COUNTY

Department: Criminal District Attorney - Prosecution Enhancement Grant *G/L# 01·30·14*

Department/Activity Description

This unit supervises, oversees and performs legal research necessary for the preparation of trials and hearings pertaining to felony family violence criminal offenses, prosecuting jury and non-jury trials, negotiating settlements, and preparing various briefs, motions and legal devices. Other duties involve specialized investigative and clerical work assisting in the provision of services to the victims of domestic violence crime. This grant was not renewed for FY2012.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$182,495	$2,605	$0
Operations	$2,289	$0	$0
Capital	$0	$0	$0
Total	$184,784	$2,605	$0

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

N/A

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
N/A - grant not renewed in FY2012			

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	2	0	0
No. of Part-Time Employees	0	0	0

FY 2013 BUDGET

DENTON COUNTY

Department: Criminal District Attorney - Civil Division *G/L# 01·30·15*

Department/Activity Description

The Criminal District Attorney - Civil Division is responsible for advising the Denton County Commissioners Court, elected officials and department heads on relevant law and legal issues. Legal representation is provided to the County and its representatives in federal and state court. Counsel is also provided to the Denton County Bail Bond Board, the Civil Service Commission, the Lake Ray Roberts Planning and Zoning Commission, the Development Review Committee and various departmental and citizens advisory committees. This office is also prosecuting bail bond cases in twelve courts and non-task force seizure cases in five District Courts.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$1,344,811	$1,320,310	$1,456,281
Operations	$25,291	$34,148	$35,048
Capital	$0	$0	$0
Total	$1,370,102	$1,354,458	$1,491,329

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- Replaced 2 Civil Attorney II employees: Bail Bond Attorney and Public Information Officer.
- Largest dollar amount of money forfeited in Chapter 59 asset forfeiture cases in FY 2011, dating from 2000 to the present. This trend has continued in FY 2012.
- Increased Judgments collected in Bail Bond Forfeiture cases from $345K in FY 2010 to $648K in FY 2011. Expect to again exceed $500K in FY 2012.
- Drafted and reviewed a voluminous number of professional services contracts and amendments for road and bridge design and related engineering, plus drafted and reviewed road construction contracts and change orders.
- Prepared numerous Agenda Placements for Denton County Commissioners Court meetings on a weekly basis. This requires gathering information and documents, drafting background memos and Court Orders and submitting information electronically for placement on the Court's Agenda.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Improve timeliness of submitting Interlocal Cooperative Agreements to local municipalities.			
Fire and Ambulance ICAs/Date submitted to agency	40 / Nov 1	40 / Nov 15	40 / Nov 1
Social Service ICAs/Date submitted to agency	11 / Sept 15	11 / Sept 30	11 / Sept 15
Library ICAs/Date submitted to agency	14 / Oct 15	14 / Oct 30	1 / Oct 15
Average turn-around time for contract submission	5 days	3-4 days	3-4 days
Goal: Improve the timeliness and effectiveness of asset seizures and forfeitures from various law enforcement agencies by increasing case closures and decreasing backlog.			
Cases closed	46	55	65
Cases pending	30	38	20
Goal: Improve response to the increasing number of public information requests by decreasing the percentage of pending responses.			
Written requests closed	133	140	145
Written requests pending	20	5	4

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	13	13	13
No. of Part-Time Employees	0	0	0

FY 2013 BUDGET

DENTON COUNTY

Department: Criminal District Attorney - Family Violence Expansion Grant *G/L# 01·30·18*

Department/Activity Description

The Family Violence Expansion Grant provides funding through the federal Violence Against Women Act for staff to provide more aggressive and coordinated prosecution to family violence cases. This enables the District Attorney's Office to locate uncooperative victims and secure additional evidence necessary for the prosecution of misdemeanor cases. This grant benefits Denton County's law enforcement efforts and enables the District Attorney's Office to hold more batterers accountable while improving the services offered to victims of domestic violence. This grant was originally awarded to Denton County during FY 1998. This grant was not renewed for FY2012.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$192,544	$2,754	$0
Operations	$6,118	$0	$0
Capital	$0	$0	$0
Total	$198,662	$2,754	$0

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

N/A

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
N/A - grant not renewed in FY2012			

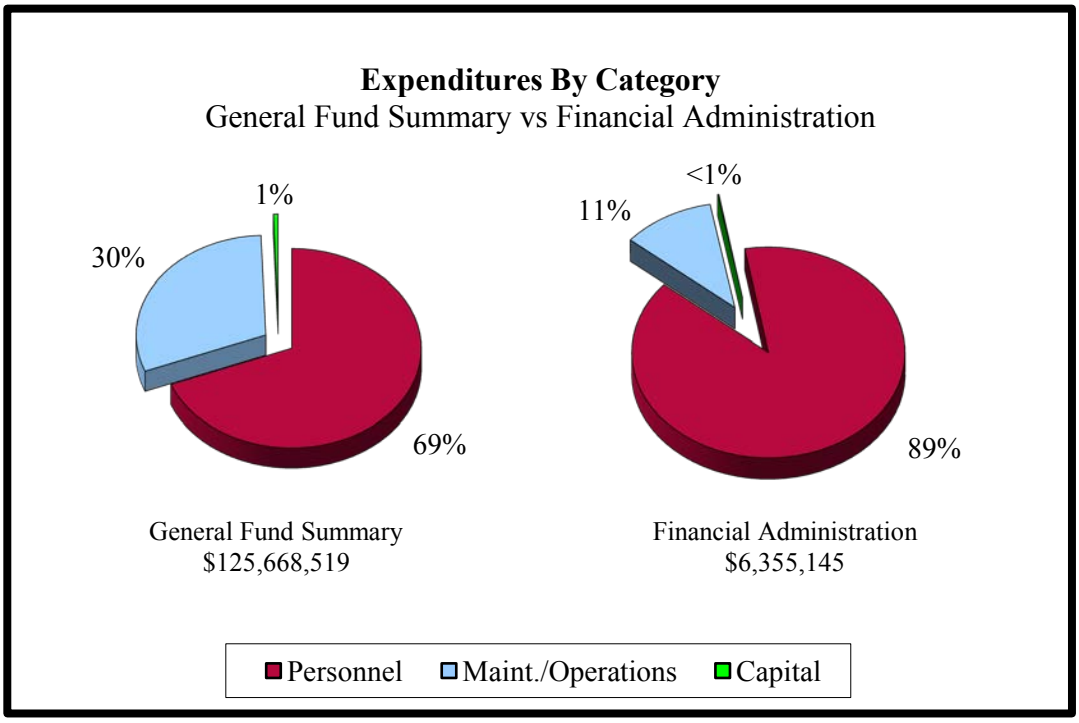
STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	3	0	0
No. of Part-Time Employees	0	0	0

FY 2013 BUDGET

Financial Administration

Financial Administration includes the County Auditor, County Treasurer, Tax Assessor/Collector, and Budget offices. Services provided are collecting, safeguarding, investing, disbursing, and budgeting funds as well as financial reporting.



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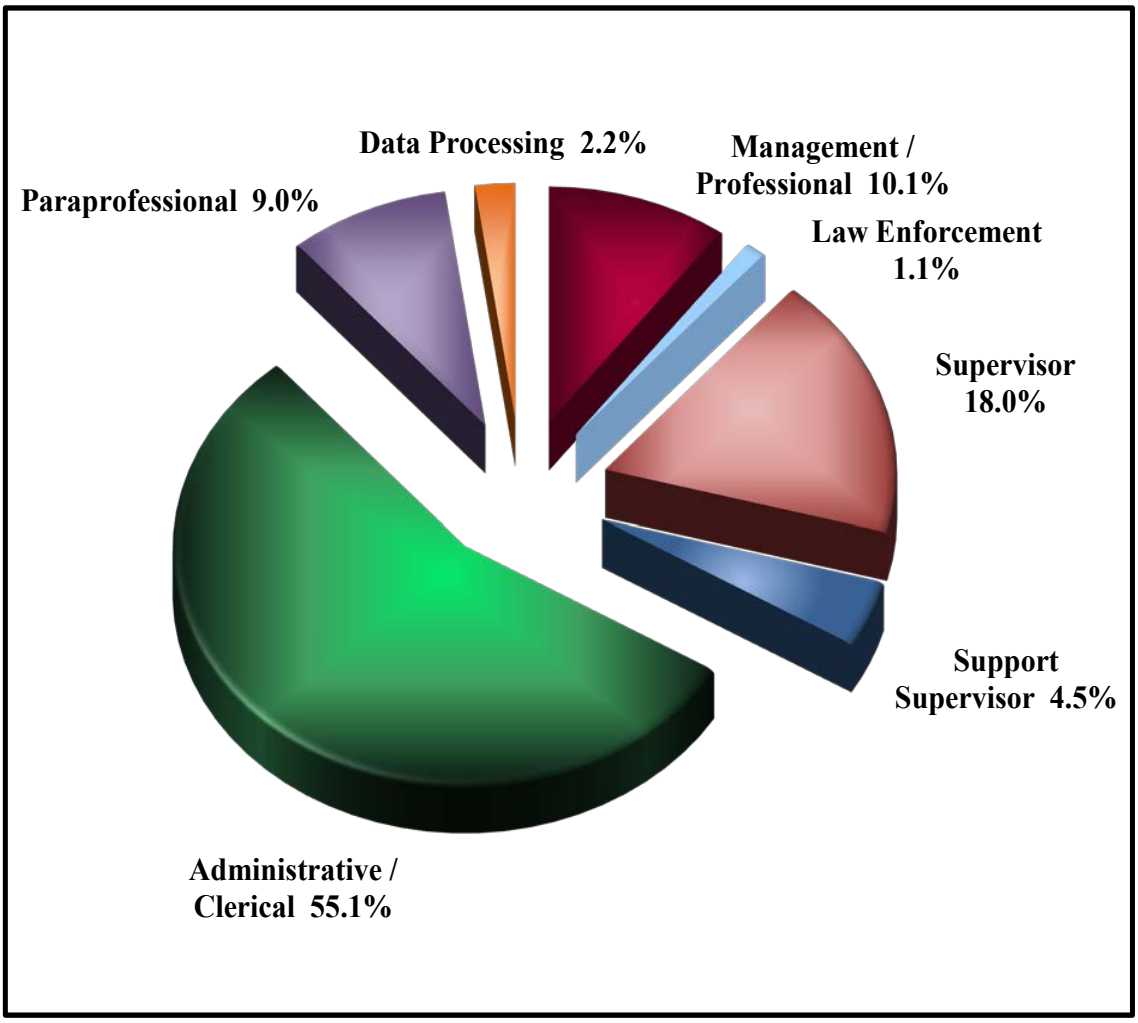
STAFFING BY CATEGORY
Financial



	Full-Time	Part-Time	Total
Management / Professional	9	-	9
Supervisor	16	-	16
Support Supervisor	4	-	4
Paraprofessional	8	-	8
Administrative / Clerical	47	2	49
Data Processing	2	-	2
Law Enforcement	1	-	1
TOTAL	**87**	**2**	**89**

DENTON COUNTY

Department: County Auditor *G/L# 01·40·10*

Department/Activity Description

As Chief Financial Officer for the County, the County Auditor has functions in all areas of county finance including financial accounting and reporting, accounts payable, internal auditing, revenue estimating for budget preparation and budget monitoring, grant administration and reporting, capital project accounting and control, and cash management and investing. Other financial duties include preparation of financial information for debt management and issuance, administration of the financial computer system, offering advice on financial matters to the Commissioner Court and serving on various committees and special project committees as requested.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$1,073,213	$1,119,724	$1,193,031
Operations	$22,488	$30,270	$35,714
Capital	$0	$0	$0
Total	$1,095,701	$1,149,994	$1,228,745

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- Worked with user departments to fully implement and de-bug the new criminal justice and tax collection software systems. These new systems required many hours of additional work as they were not fully functional when installed.
- Completed the annual audit and preparation of the County's comprehensive annual financial report (CAFR) within prescribed time limits. New accounting standards have significantly increased the time requirements for these tasks.
- Worked with the Purchasing and Tech Services departments to establish procedures and implement the purchasing card system. This system will eventually greatly increase the efficiency of the purchasing/accounts payable process.
- Managed grant and capital project reporting successfully to insure compliance with applicable state and federal laws. Assisted with the implementation of significant changes in the TJJD (Tx Juvenile Justice Dept) grant process.
- Dealt with an increasing workload in all areas of the office without increased resources.
- Maintained the County's AAA bond ratings while managing the issuance of $100 million+ in new debt. Timed and structured the new debt issue to have a minimal impact on the 2013 budget. Included a refinancing of $18 million of existing debt to achieve a net savings of $1 million to the County.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Maintain a thorough on-going internal audit function to ensure the safety and preservation of County financial assets.			
Revenues audited	$180,000,000	$190,000,000	$195,000,000
Goal: Manage all capital project funds, ensuring the County's compliance with applicable laws regarding the use of, and accounting for, debt proceeds.			
Capital project funds maintained	12	8	9
Federal arbitrage compliance	100%	100%	100%
SEC continuing disclosure compliance	100%	100%	100%
Goal: Maintain the County's financial records in a manner that will ensure our ability to prepare and publish all required financial reports in a timely and accurate manner.			
Weekly, monthly and annual reports prepared	63	63	63
Management letter comments by independent auditors	0	0	0

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	15	15	15
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: County Treasurer *G/L# 01·40·20*

Department/Activity Description

The County Treasurer is the chief custodian of all County funds and is responsible for distributing all County funds by processing the bi-monthly payroll for County employees, weekly jury payments, and weekly accounts payable payments. Other duties include performing original bank reconciliation of County bank accounts and funds and serving as co-investment officer. The County Treasurer is a member of the Denton County Investment Committee, Personnel Policy Committee, Payroll Deduction Committee and the Denton County Bail Bond Board. The County Treasurer also serves as the auditor for the Denton County Bail Bond Board and Investment Officer for the Denton County Housing Authority. The Treasurer maintains the bail bond collateral and unclaimed funds less than $100 and supervises the Bail Bond Board Coordinator.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$512,435	$518,821	$556,903
Operations	$43,354	$46,131	$46,430
Capital	$0	$0	$0
Total	$555,789	$564,952	$603,333

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- Successfully migrated 2 of our 3 check processes from printing on a third party application to printing on our financial management system. This eliminates the need to support a third party application which has been an additional expense that is now no longer needed.
- Finalized the upgrade of the Kronos system from v6.1 to v6.3.
- Finalized the implementation of Kronos Mobile that will allow employees to access the Kronos time and attendance application via their smart phones.
- Through excellence in financial reporting and availability, we were awarded the Texas State Comptroller Gold Leadership Circle Award for Financial Transparency. We will continue to work with the County Auditor and the Budget Officer to provide continued improvements to our Financial Transparency reporting.
- Continuously fostered new innovations and creativity for improvement in financial management and reporting.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Finalize project of issuing W2s electronically to all county employees and election workers.			
Electronic W2s issued	0	2,500	2,500
Progress of project	10%	80%	100%
Goal: Provide a new Kronos workframe via Kronos Navigator.			
Progress of project	0%	70%	100%
Goal: Finalize the implementation of printing payroll checks from FMS and fully integrate the FMS e-portal for employees.			
Progress of project	25%	75%	100%
Goal: Improve investment portfolio.			

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	7	7	7
No. of Part-Time Employees	0	0	0

FY 2013 BUDGET

DENTON COUNTY

Department: Tax Assessor/Collector *G/L# 01·40·30*

Department/Activity Description

The Tax Assessor/Collector is responsible for the collection of current and delinquent taxes, penalties and interest, the computation of taxes on agricultural rollbacks, the issuance of tax certificates, and refunds for overpayments. In addition to collecting County taxes, the department also collects for other entities including many Fresh Water Districts. This office works closely with TXDOT and the State Comptroller's office to ensure proper handling and recording of title transactions/registrations as well as collection and disbursement of tax on vehicle sales. The office is also responsible for the issuance of liquor licenses. The Tax Assessor/Collector must comply with State and County statutory requirements for depositing and reporting, and due to these requirements, operates on a calendar year instead of on the County fiscal year.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$3,120,848	$3,078,149	$3,380,566
Operations	$440,159	$543,396	$606,622
Capital	$292,163	$0	$8,583
Total	$3,853,170	$3,621,545	$3,995,771

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- Used new VIT program to more accurately and efficiently track and monitor dealer inventory escrow tax deposits.
- Converted one full time position into 2 part time positions. The positions provide a starting point for new clerks to begin training and later move into full time positions.
- Motor Vehicle General Ledger implementation nearing completion.
- Reworked Fiduciary and Agent Lists to reassign tracking numbers. Result was increased efficiency and easy tracking of mortgage/service companies.
- Greatly reduced time to create and distribute entity tax reports. All reports published to a secure website and our entities simply retrieve them.
- New software provided the ability to convert excel spreadsheets to text files, upload to Tax Client and mass post taxes for companies with high volume of tax accounts.
- Utilize automated supplemental program for most HB1010 CADs.
- Completely overhauled the fiduciary file to organize mortgage companies, tax services and agents in a consistent and logical format.
- Worked with Tech Services and Spindlemedia to create a Tax Office FTP site where tax rolls and files can be uploaded for companies and delinquent tax attorneys to retrieve at will.
- Began a Property Tax Escrow Option program in March 2012. Will begin setting up escrow payments for taxpayers upon request. Working through processes now to fine tune program and will open to all taxpayers beginning September 2012.
- Beginning a Welcome Center in our Denton Office. Clerk will be assigned to Welcome Center to perform cursory check for motor vehicle customers. We are starting the program in Denton since we do not currently have enough staff in substations to spare a clerk from the counter. Initially center will be to assist taxpayers with questions. Future plans are to check paperwork before customer gets in line and provide more customer service.
- Set new hours for Tax Offices. The Colony and Carrollton are open until 5:30 each Tuesday. The Denton and Lewisville offices began new hours on April 1st to be open until 5:30 each Tuesday. Previously, the Denton and Lewisville offices were open until 6:30 each Tuesday. However, customers did not use the later hours after approximately 6 p.m. We believe keeping the office open later without customers to serve was not being fiscally responsible.

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- We are serving an ever increasing population with a very small staff but economic issues have restricted hiring additional people.
- The Colony and Carrollton offices have 4 staff members assigned to each office. Their customer lines are long because of the high density of public in these areas. When staff go to lunch or call in sick, 3 people or less serve customers.
- We have 5 offices and 4 supervisors with more offices coming on line in the next 18 to 24 months. Several long term supervisory staff are considering retirement.
- Due to volume of workload, little time is available for staff development and training on a regular basis.
- State DMV is unable to offer credit card services without additional toggle switch and computers. This is extremely cumbersome for staff and customers. Currently, clerks have to leave the front counter, go to another desk with a county PC, pull up the credit card bureau sign-on and initiate the credit transaction, go back to the RTS workstation and complete the transaction. It takes valuable time for both clerks and customers to perform this service. Additional toggle computers are extremely costly.
- Due to HB1010 (Appraisal District Boundary Bill), we receive certified rolls and supplemental corrections from 7 appraisal districts. Each CAD has a different account/parcel number configuration (alpha, numeric, long numeric numbers, short alpha numeric) and record legal descriptions differently.
- Researching and matching a single property to several different account/parcel identifiers to post payments, issue tax certificates, perform agricultural rollbacks, etc. takes a great amount of time. Supplemental corrections for current and prior years are also more time intensive. The Tarrant CAD Prior Year Supplements "HB1010" must be manually entered. Tarrant CAD is working on converting their system to new software. After their conversion is complete, the tax office software company plans to write an interface that will hopefully automate the supplemental process.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Install a fully functional information desk in Motor Vehicle/Denton campus.			
Average wait time per customer (minutes)	30	25	20
# staff members manning information desk	0	1	1
Transaction time for title transfers (minutes)	10	8	6
Goal: Improve service to motor vehicle dealers by opening a DTA (deferred tax asset) desk in Lewisville campus.			
DTA new car dealerships serviced in Denton	100%	100%	85%
DTA new car dealerships serviced in Lewisville	0%	0%	15%
Goal: Move monthly bank reconciliations from Department Administration to Financial Administration.			
% completion of transfer of bank reconciliations	0%	30%	100%
% completion of training on General Ledger interface	0%	50%	100%
Goal: Provide Wire Transfer and ACH payments as additional payment option to taxpayers. The Tax Office will be meeting with the Treasury Department at Wells Fargo to discuss options and products available. Our desire is to provide an additional payment option to taxpayers, companies, corporations, etc. to pay via wire transfer and/or ACH protocol.			
% of total taxes paid by wire or ACH transfer	0%	1%	3%

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	61	61	61
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: Budget Office *G/L# 01·40·40*

Department/Activity Description

The Budget Office is responsible for preparing and recommending a balanced annual County budget to the Commissioners Court which legally controls County spending for the fiscal year. In addition, this office maintains, updates, and prepares the payroll budget for all County departments, and serves the Commissioners Court by preparing budget amendments, financial impact statements, and recommending budgetary policies and procedures. This office also conducts analytical research throughout the year for various departments and projects, serves on various County committees, and provides other reports and recommendations to the Commissioners Court, elected officials and department heads as requested.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$481,914	$494,794	$519,425
Operations	$9,138	$11,825	$7,871
Capital	$0	$0	$0
Total	$491,052	$506,619	$527,296

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- Through careful scrutiny of initial requests from departments, our office was able to recommend a 2% raise for County employees. This was accomplished in a year when many Counties were forced to reduce their work forces.
- A new format was introduced in March 2012 for the departmental summary in the FY2013 budget application.
- Our department was awarded the Distinguished Budget Presentation Award for the FY2011 budget document from the Government Financial Officers Association.
- In cooperation with the Application Development team in Technology Services, user suggestions were incorporated into the budget application for FY2013.
- Located and obtained authorization to use photographs for the covers for next year's budget publications.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

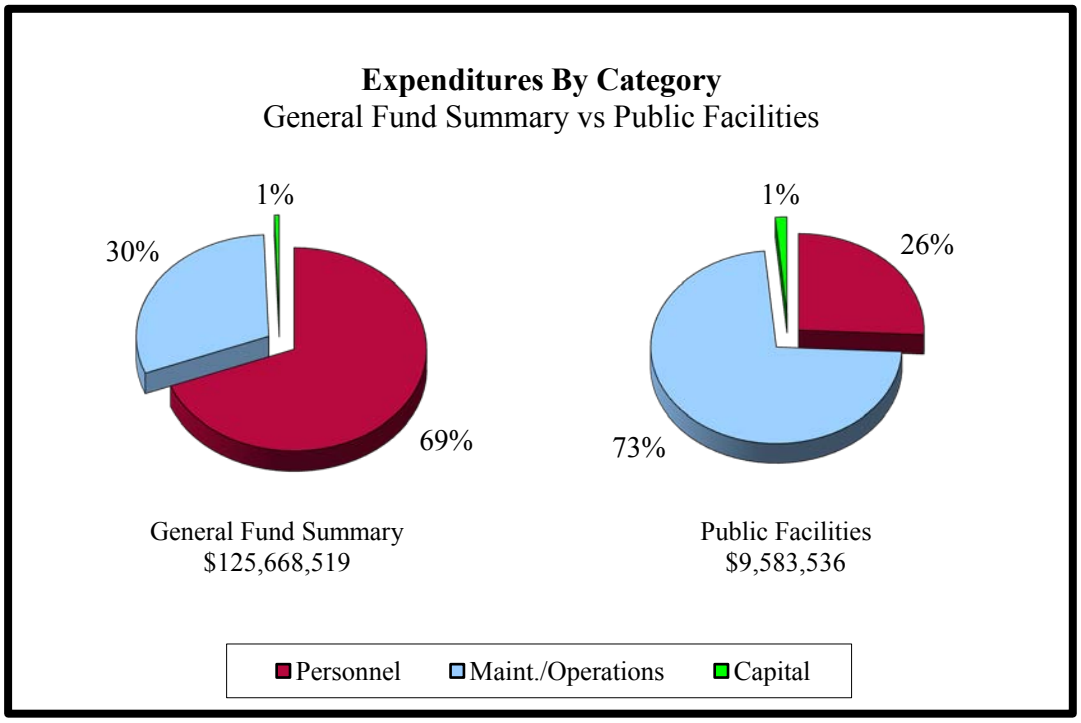
	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Carefully examine departmental requests to streamline recommendations to Commissioners Court and allow the County to approve raises for its employees.			
Raise approved for County employees	0%	2%	2.5%
Reasonable reductions to departmental budget requests	$5,589,015	$3,285,547	$4,000,000
Goal: Enhance the budget application until modifications are no longer necessary.			
Improvements made to budget application	10	9	7
User suggestions implemented into budget application	4	3	3
Goal: Improve and perfect the Operating Budget, especially in the area of performance measures.			
Consecutive years receiving GFOA Budget Award	20	21	22
% departments providing meaningful information	20%	45%	75%
Reviewer suggestions implemented	3	2	3
Goal: Streamline the CIP process by improving accounting/tracking procedures for projects.			
CIP projects	90	134	182
BAs completed to track projects	88	95	110

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	5	5	5
No. of Part-Time Employees	0	0	0

Public Facilities

Public Facilities includes the maintenance of county facilities on a continuous basis. All county-owned buildings and leased space facilities are accounted for in this section. Expenses include utilities, routine maintenance, and equipment necessary to care for these facilities.



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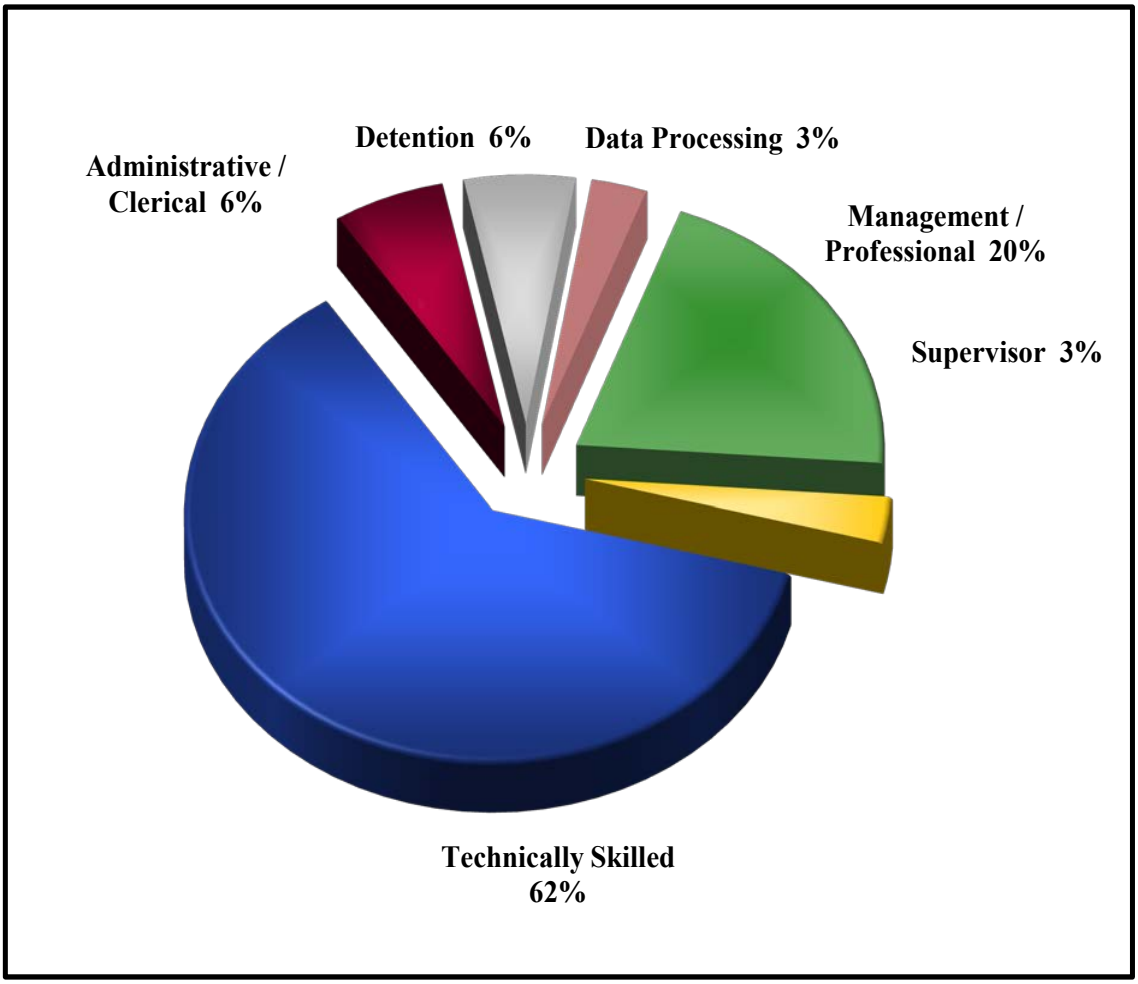
STAFFING BY CATEGORY
Public Facilities



	Full-Time	Part-Time	Total
Management / Professional	7	-	4
Supervisor	1	-	1
Technically Skilled	21	-	21
Administrative / Clerical	2	-	2
Detention	2	-	2
Data Processing	1	-	1
TOTAL	**34**	**-**	**34**

DENTON COUNTY

Department: Public Facilities *G/L# 01·50·10-94*

Department/Activity Description

The Facilities Management Department (01.50.90) is responsible for the maintenance of County-owned facilities and property as well as limited repairs of leased facilities. The budget, goals, measures and staffing trends for Facilities Management are presented on a separate page, while the budgets for the individual buildings are shown here. Facilities Management provides 24-hour emergency response as needed for these facilities. This page represents all buildings and their corresponding budgets with the exception of the Law Enforcement Facility which is presented on a separate page.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$0	$0	$0
Operations	$2,154,553	$2,778,499	$3,194,942
Capital	$0	$0	$0
Total	$2,154,553	$2,778,499	$3,194,942

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- Carroll Building: Experienced petty vandalism and graffiti; parking lot is in need of repaving due to pot holes.
- Courts Building: The roof needs to be completely replaced. There is a lot of petty vandalism and wear and tear in the building. The chillers need to be monitored closely due to their age. The 4th floor build-out was completed, carpet was replaced in several areas and a designated recycle bin room was added.
- DA Annex: Completely remodeled the interior of the building. There is a homeless shelter adjacent to this facility and clientele from that facility frequently hang around, leaving trash and other debris.
- CHOS: Planted replacement trees/grass and added additional landscaping.
- Emergency Mgmt Facility: There are frequent problems with the HVAC systems in the computer rooms and the roof leaks during substantial rains and snow.
- Co Storage Bldg: Due to the slope on the East side of this facility, there is erosion during heavy rains. Gutter system on East side of facility was improved to improve the run-off during heavy rains.
- Historical Pk Facilities: Painted exterior of AAM and Bayless Selby House and added insulation to the AAM attic.
- Courthouse Annex: The elevator needs a state mandated massive overhaul in order to meet code. The parking lot is deteriorating which requires periodic pot hole repairs and the jail area on the third floor is unsafe, unsanitary and unusable.
- Mary & Jim Horn Govt Ctr: Experienced constant petty vandalism.
- Lee Walker Govt Ctr: Continued having roof leaks, but we are trying to maintain the roof until the new building is complete.
- CPS - Lewisville: Painted throughout the interior of the facility. Continued to have roof leaks and the outdated HVAC system is scheduled to be replaced in this year's budget.
- Loop 288 - Phase I: Excessive amounts of trash and debris are left in and around the parking area.
- Elections Storage Bldg: Vagrants in the area leave trash and debris on a daily basis.
- Sandy Jacobs Govt Ctr: Parking lot expansion was completed and landscaping was placed around Veterans Memorial. Added soffits in the attic and heating units to prevent pipes from freezing in winter.

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- Charlie Cole Building: Painted doors and window frames in holding cells and community rooms and replaced outdated HVAC controls. Continued to have roof leaks and we plan to hire a consultant to conduct a roof study this year. Put up a half wall to prevent public from entering offices behind security desk but building continues to have periodic incidents of petty vandalism inside.
- East Oak St Facility: HVAC system has issues which require repairs regularly and there is a lot of trash/debris due to numerous vagrants in the area.
- County Leased Bldgs: Aggressive preventative maintenance plan has helped keep buildings up to standards.
- Vehicle Maintenance Facility: This is an outdated facility and we have reoccurring problems with plumbing, HVAC, and electrical. The gate continues to be an issue as it is old and worn out.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Improve attic area of the DA Annex so that maintenance and technology technicians can access all areas of the attic.			
Attic area improved and accessible for maintenance	N/A	N/A	yes
Goal: Provide aggressive preventive maintenance program for all County buildings.			
Work orders completed	7,349	7,790	8,000
Square footage of owned facilities maintained	625,520	625,520	734,827
Square footage of leased facilities maintained	36,434	36,434	36,434
Goal: Repair or replace roofs and HVAC systems at buildings in need of repair or replacement.			
Repair roof at Emergency Management facility	N/A	N/A	yes
Replace HVAC system at CPS Lewisville facility	N/A	N/A	yes
Install new roof at the CPS Lewisville facility	N/A	N/A	yes
Goal: Finalize establishment of the Visitor Center at the Historical Park.			
% completion of Visitor Center project	0%	70%	100%
Goal: Complete construction of Loop 288 facilities.			
% completion of planning and construction	25%	70%	100%
Familiarize staff with systems/maintenance procedures	0%	0%	100%
Goal: Coordinate the transitions of County departments to new facilities in Phase II of the Loop 288 Complex.			
Employees transitioned into new facilities	0%	0%	100%
Eliminate surplus in preparation of move to new bldg	0%	70%	100%

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: Construction Management *G/L# 01·50·16*

Department/Activity Description

The Construction Management department was created in FY2013 to serve as Denton County's liaison to architects, engineers, consultants and contractors on all of the county's building and remodeling projects. The department tracks all facility construction expenditures and budgets and reviews pay applications submitted by construction and architecture firms. The department promotes standardization, consistency and smart design to help Denton County realize improved efficiency, easier maintenance and cost savings. Projects are inspected for compliance with plans and specifications and deficiencies or unacceptable work are tracked to ensure that all issues are resolved by the contractor. The Construction Management department works to help projects stay on schedule and within budget, and compiles and maintains all reports, records, drawings, specifications and other required documents pertaining to facility construction projects.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$0	$0	$294,694
Operations	$0	$0	$19,583
Capital	$0	$0	$27,500
Total	$0	$0	$341,777

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- Managed $8.2 million worth of building design services including the Jail Expansion, Juvenile Detention, Precinct 3 Government Center, Precinct 4 Government Center, Historical Park Welcome Center, 4th Floor Courtroom, DA Annex, Sandy Jacobs parking lot expansion and the Road and Bridge East Center.
- Managed $33.6 million worth of construction services including the 4th Floor Courtroom, Sandy Jacobs parking lot expansion, Historical Park Welcome Center, Road and Bridge East Facility, DA Annex Jail Roof Replacement and Administration Complex Phase II.
- Increased productivity and efficiency of the construction projects with the following: a. Worked with Purchasing, Technology Services and Public Facilities to develop and implement a building transitions plan to streamline the moving process for the departments; b. Improved the working relationship with the City of Denton; c. Incorporated the use of the Submittal Exchange software. The software saves time and money and allows for better organization of the construction files.
- Worked on the development of various CIP project plans including the Sandy Jacobs Government Center,Medical Examiner Space, Vehicle Maintenance Facility and multiple Sheriff's Office projects.
- The Construction Management Department was able to absorb the costs associated with the DA Annex and the 4th Floor Courtroom projects within the funding of various other projects. These projects were not planned or funded ahead of time.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Increase employee knowledge of LEED (Leadership in Energy and Environmental Design) Construction and Design.			
Employees who are certified LEED Green Associates	0	0	4
Employees who are LEED Bldg Design/Const certified	0	0	4
Goal: Implement a satisfaction survey for end users of new construction spaces.			
Persons surveyed	N/A	N/A	21
% positive feedback overall	N/A	N/A	90%
% projects surveyed	N/A	N/A	100%

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	0	0	3
No. of Part-Time Employees	0	0	0

FY 2013 BUDGET

DENTON COUNTY

Department: Law Enforcement Facility *G/L# 01·50·80*

Department/Activity Description

The Law Enforcement Facilities Division of the Denton County Sheriff's Department is responsible for maintaining, repairing, installing and improving the wide variety of safety, security and operational systems of the Denton County Law Enforcement Facility. This department is responsible for 14 buildings and the grounds around them. We maintain and repair these buildings including the two Main Jail Facilities that are occupied 24 hours a day by an average of 115 personnel and approximately 1200-1300 inmates. We make a wide range of repairs that include electrical and technical issues, painting, plumbing and handle all major remodels to offices and jail facilities. We also oversee contractors and develop specifications for new construction projects.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$673,805	$664,111	$680,448
Operations	$1,561,803	$1,763,837	$1,830,311
Capital	$66,116	$69,307	$13,405
Total	$2,301,724	$2,497,255	$2,524,164

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- Replaced 2 HVAC systems at the Denton Communications tower site.
- Installed new coating system on 32 showers in the Direct Supervision Pods to seal and make them more protected for detention standards.
- Replaced carpet in 8 direct supervision inmate housing areas.
- Upgraded plumbing fixtures throughout the north wing of the B-side area of the Main Jail.
- Installed new HVAC systems in the server and lab equipment rooms at the Law Enforcement Building.
- Replaced the HVAC system for the phone room and UPS areas of Communications and Dispatch area.
- Continued in-house cross training of employees.
- Updated and added life safety and security systems.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Decrease incidence of jail inspection issues.			
Continue preventive maintenance program	no	yes	yes
Major equipment replacements	3	5	5
Goal: Upgrade camera system at Pre-Trial facility (measures represent % completion of task).			
Replace cameras with new IP cameras	0%	35%	80%
Install new software and complete local networking	0%	35%	80%
Combine the building into one central security system	0%	0%	50%
Goal: Update and add safety, security and operational systems.			
Replace smoke evacuation fans	0	6	6
Replace pneumatic valves in showers and toilets	50	90	90

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	10	10	10
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: Facilities Management *G/L# 01·50·90*

Department/Activity Description

The Facilities Department is responsible for maintaining and improving all County facilities and all County owned properties with the exception of the County Jail. The department identifies, manages, responds to maintenance needs, provides first response to emergencies and urgent services, maintains and manages all preventive and routine maintenance for all assets. The department provides maintenance for equipment/systems, purchasing and inventory management of maintenance supplies, maintains record drawings, plans and equipment systems manuals. The department maintains keyed access for all County properties, maintains alarm systems monitoring and programming, oversees the maintenance of all security equipment, sound systems and intercoms. The department staffs and/or coordinates after hours and special events and transports and handles surplus/materials moves.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$1,282,228	$1,319,553	$1,335,989
Operations	$923,301	$1,140,821	$1,196,870
Capital	$46,724	$46,785	$103,460
Total	$2,252,252	$2,507,159	$2,636,319

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- Even with the addition of new buildings, we have been able to sustain an aggressive preventive maintenance program throughout all public facilities.
- Completed the 5-10 year maintenance and depreciation plan.
- Provided office space and relocated County project manager and staff to our office.
- Enhanced our TMA work order system to incorporate the P-Card function.
- Upgraded TMA work order system to web base for maximum efficiency.
- Trained new hires due to retirement of previous employees.
- Began the process of eliminating surplus in preparation of move to new facility.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Improve attic area of the DA Annex so that maintenance and technology technicians can access all areas of the attic.			
Attic area improved and accessible for maintenance	N/A	N/A	yes
Goal: Repair or replace roofs and HVAC systems at buildings in need of repair or replacement.			
Repair roof at Emergency Management facility	N/A	N/A	yes
Replace HVAC system at CPS Lewisville facility	N/A	N/A	yes
Install new roof at the CPS Lewisville facility	N/A	N/A	yes
Goal: Complete construction of Loop 288 facilities.			
% completion of planning and construction	25%	70%	100%
Familiarize staff with systems/maintenance procedures	0%	0%	100%
Goal: Coordinate the transitions of County departments to new facilities in Phase II of the Loop 288 Complex.			
Employees transitioned into new facilities	0%	0%	100%
Eliminate surplus in preparation of move to new bldg	0%	70%	100%

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	19	19	19
No. of Part-Time Employees	0	0	0

FY 2013 BUDGET

DENTON COUNTY

Department: Operations/Recycling *G/L# 01·50·93*

Department/Activity Description

Operate state mandated paper and cardboard Recycling Program. Maintain contracts with recycling vendors for acceptance of recycled goods. Generate revenues from the sale of recycled materials. Implement state mandated award and incentive programs for county employees participating in recycling efforts.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$60,588	$55,603	$58,495
Operations	$6,478	$8,100	$8,100
Capital	$0	$0	$0
Total	$67,066	$63,703	$66,595

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- Expanded the program by reaching out to County employees for their input on making improvements.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Continue to expand and improve the recycling program.			
New facilities added	0	0	3
Inmate hours utilized	1,041	1,250	1,300
Recycling stops for pickup	27	31	33

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	1	1	1
No. of Part-Time Employees	0	0	0

FY 2013 BUDGET

DENTON COUNTY

Department: Telephone Department *G/L# 01·50·95*

Department/Activity Description

The Telephone Department is responsible for managing and coordinating the installation, repair and maintenance of the County-wide telecommunications equipment and services. This department provides assistance to all County departments and agencies by forecasting future automation needs, recommending a plan of action, and assisting those departments in implementing the plans of action. In FY 1994, all telephone charges were moved from various budgets to this department for centralized monitoring.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$93,467	$96,031	$100,020
Operations	$689,570	$743,183	$719,719
Capital	$0	$0	$0
Total	$783,037	$839,214	$819,739

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- Accomplishment - Upgraded the Denton County Unified Communications Servers from UCM 7.1.6 to 8.6. This upgrade also included a hardware platform upgrade that allows us to replace 6 physical servers with 3 Virtual Appliances, and offers the ability to increase redundancy by creating virtual servers to handle all aspects of Voice Communications, including Contact Center (ICD) and Voicemail.
- Accomplishment - Upgraded the Denton County Voicemail system from Cisco Unity 7 to Cisco Unity Connection 8.6 and created a Failover voicemail server.
- Accomplishment - Upgraded the Denton County Contact Center Express system from 4.5 to 8.5. Also created a failover server for redundancy.
- Challenge - We are in the process of working with the Health department to implement a new ICD based call center instead of relying on the Cisco Call Attendant system, which is no longer available from Cisco.
- Challenge - We do not currently have enough employees on the Infrastructure Team to meet the existing workload and demands. We no longer have a dedicated employee that maintains and supports the county's telephone system as we had in years past.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

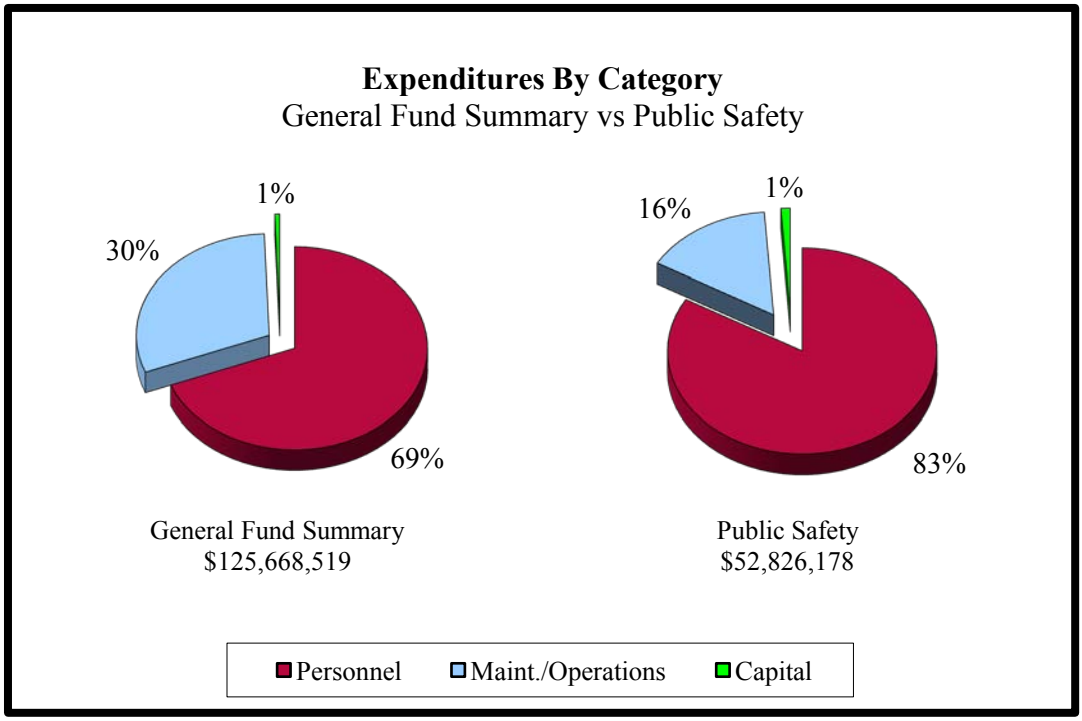
	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Improve network capacity by installing fiber optic cabling to various County facilities.			
County facilities connected with fiber	26	29	33
Miles of new fiber installed	16.1	22.0	24.0
Goal: Improve wireless telephone system and coverage in the Sheriff's office.			
New access points installed in Sheriff's facilities	0	61	0
NEC wireless phones replaced	0	40	0
% Wi-Fi coverage in Sheriff's facilities	35%	99%	99%
Goal: Provide resources and support to manage and maintain the county-wide telephone system.			
Phones maintained and serviced	1,486	1,555	1,613
Voice mail accounts maintained	988	988	1,000

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	1	1	1
No. of Part-Time Employees	0	0	0

Public Safety

Public Safety Departments include the County Jail, Sheriff's Department, and Constables offices. The County also funds Emergency Management departments including volunteer fire departments for providing protection to the unincorporated areas of the County. Partial funding of state agencies include C.S.C.D. (Adult Probation), Department of Public Safety, Texas Parks and Wildlife, and Alcoholic Beverage Commission.



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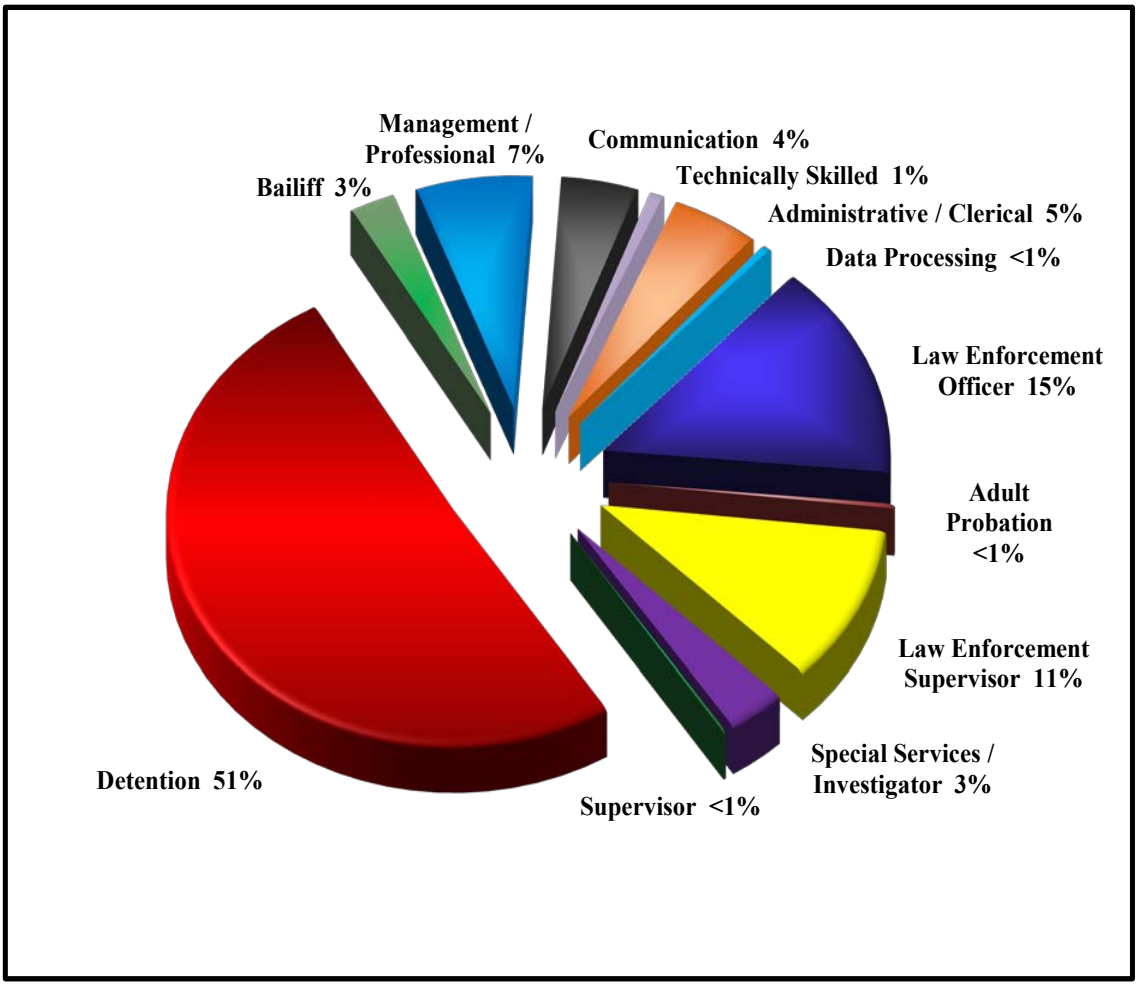
DENTON COUNTY

STAFFING BY CATEGORY
Public Safety



	Full-Time	Part-Time	Total
Management / Professional	44	-	44
Supervisor	1	-	2
Technically Skilled	5	-	5
Administrative / Clerical	33	-	33
Data Processing	3	-	3
Law Enforcement Officer	99	-	104
Law Enforcement Supervisor	72	-	72
Special Services / Investigator	22	-	18
Communication	29	-	29
Detention	338	-	338
Adult Probation	2	-	338
Bailiff	17	-	17
TOTAL	**665**	**0**	**1003**

DENTON COUNTY

Department: County Jail *G/L# 01·60·10*

Department/Activity Description

The County Jail is responsible for housing and managing offenders and is under the direct supervision of the Sheriff. Jail administration focuses on facilitating the operation and interaction of all sections, shifts and activities of the detention facility. The major jail function is to protect the public by securely and safely isolating from the community those convicted or accused of crimes. These responsibilities are executed in compliance with Texas Jail Standards rules and regulations. The County Jail has the responsibility of holding and managing convicted felons not yet accepted by the Texas Department of Corrections. Other jail functions include transporting inmates and providing medical treatment as well as educational programs for the inmate population.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$20,472,812	$19,855,843	$22,112,954
Operations	$1,877,389	$2,030,208	$1,908,296
Capital	$0	$24,000	$0
Total	$22,350,201	$21,910,051	$24,021,250

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- Decreased jail population.
- Passed Texas Commission on Jail Standards with no citations.
- Maintained consistent cost per inmate ($61 per day) with lawful and safe treatment.
- Maintained current level of hours for outside work crews.
- Increased number of training courses offered for staff.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Improve training program for staff.			
% increase in training courses offered	35%	7%	7%
Training courses offered for staff	103	110	118
Employees attending training classes	468	552	619
DOs who graduated from Sheriff's Police Academy	19	24	24
Goal: Plan, design and construct additional jail facility.			
% completion of planning and design phase	50%	100%	0%
% completion of construction phase	0%	80%	100%
% completion of transition to new facility	0%	0%	75%
Goal: Be compliant with Texas Commission on Jail Standards.			
Jail inspections passed with no citations	1	1	1
Average compliant jail population	1,214	1,200	1,210
Inmate disciplinaries processed	2,077	2,150	2,225

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	378	378	378
No. of Part-Time Employees	0	0	0

FY 2013 BUDGET

DENTON COUNTY

Department: Jail Health *G/L# 01·60·15*

Department/Activity Description

The Jail Health Department is responsible, by statute, for providing health care services to County jail inmates. The department also provides services to the Denton County Law Enforcement Center and Juvenile Detention Facility. Duties include administering medications, deciding whether emergency treatment is necessary, maintaining medical charts and various other duties under the direct supervision of a physician. The Commissioners Court implemented an Inmate Pay for Care Program in FY 1994 to begin charging inmates for their medical services. The department also provides tactical and field support for Denton County law enforcement, including high risk medical support for mental health patient transports.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$2,109,752	$2,046,394	$2,514,112
Operations	$816,772	$1,209,213	$1,186,965
Capital	$0	$0	$0
Total	$2,926,524	$3,255,607	$3,701,077

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- Pharmacy expenditures represent our greatest product expense. In addition to establishing a well defined medication formulary, we have successfully studied and implemented cost efficient medication pricing models through a competitive bidding process with vendors. Our current pricing model allows for a more direct means of auditing pharmacy expense and vendor compliance toward pricing expectations. Two recent audits resulted in large credit returns to Denton County.
- An ongoing challenge is evaluating and addressing the financial impact of rapidly evolving changes in recognized standards of care, therapies, and pharmaceutics. As with all aspects of health care, we are not unaffected by the expenses of upgraded and advancing medical community standards, and the influence of judicial decisions when providing for the mandated care of detainees and inmates. Strengthening our onsite ability for assessments and direct care is what best mitigates cost burdens by ensuring that adequate care is provided only as clinically necessary.
- Recruiting and retaining appropriate professional medical staff continues to be difficult and directly impacts our overall ability in clinical competence and operational proficiency. Market value compensation and equity adjustments have proven to be the most effective measures for attracting and keeping qualified medical staff.
- Effective training is an important part of any profession, but it is critical when providing mandated healthcare for criminal offenders. Because of continual changes in recognized standards of care and the unconventional hazards of working in corrections, having the best possible training in areas of both the correctional environment and best clincial practice standards is crucial to keep medical personnel not only informed and competent, but also safe. DCCH is a registered Continuing Education Provider through the Texas Department of State Health Services. We routinely provide accredited training and clinical information updates on-site for both staff and allied care providers.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Strengthening our tiered staffing posture for providing greater onsite abilities is a never ending goal. The greater our onsite capabilities, the greater posture we have against liability prone situations and mitigating necessary costs.			
Acute care transports and offsite medical consults	240	300	300
Inmate patient co-pay collections	$52,393	$53,000	$54,000
Inmate admission evaluations	8,400	9,000	9,000
Dental care evaluations	900	1,332	1,380

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	35	35	35
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: Sheriff's Communications *G/L# 01·60·19*

Department/Activity Description

The Sheriff's Communications Department is responsible for processing and dispatching appropriate emergency response personnel to the citizens of 28 municipalities in Denton County and all of rural Denton County. Calls for police, fire and medical services are prioritized and relayed to 16 police departments, 12 fire departments, state troopers, constables, game wardens, corps of engineers and park rangers as well as County patrol, warrant, investigations, mental health, transport and fugitive deputies. Related radio and telephone traffic, local, state and national computer requests and warrant confirmations are also handled by this section.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$2,027,729	$2,000,735	$2,352,974
Operations	$325,232	$356,263	$420,709
Capital	$0	$0	$67,570
Total	$2,352,960	$2,356,998	$2,841,253

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- Continued implementation of the new CAD system since "go live" in June 2010. Although we experienced growing pains, everyone has been pleased with the enhanced features of the system.
- Improved dispatching procedures through Law and Fire Advisory Governance Boards.
- Secured interlocal cooperation agreements for Shared Governance & Dispatch Services for all 26 participating agencies.
- Improved fire dispatch procedures to incorporate response plan and Box Alarm dispatching for improved firefighter safety and resource control.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Justify need and get approval to hire a full-time Quality Assurance Coordinator to comply with National Standards for Emergency Medical Dispatch protocols.			
Quality Assurance Coordinator approved in budget	0	0	1
Goal: Increase number of staff who achieve 98% compliance to protocols for Emergency Medical Dispatch.			
Staff achieving 98% compliance	12	18	25
Calls reviewed	70	140	140
Goal: Maintain County-Wide Combined Communications System, including interlocal agreements with municipal entities for Shared Governance and shared funding.			
County and State agencies served	11	11	11
Police and Fire agencies served	28	28	28
Hours per week spent updating, maintaining and managing communications computer system, support files and resource materials	70	80	90
Expense to maintain CAD and related systems	$319,894	$328,948	$331,679
% workload for municipalities	55.13%	64.13%	74.60%
Average # mobile units in service countywide	150	175	200

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	35	35	35
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: Sheriff *G/L# 01·60·20*

Department/Activity Description

The Sheriff's Department provides the following services to the citizens of Denton County: Crime Prevention Programs, Crime Stoppers Program, victim assistance, animal control, Neighborhood Watch Program, traffic enforcement, narcotics investigations, DWI interdiction, DARE Program, criminal investigation, warrant service, fugitive extradition, court bailiffs, civil process, lake patrol, Greenbelt and Corp of Engineer property patrols, high risk entry/hostage rescue, school resource deputy and dispatch services. In addition, the department provides similar services to many of the smaller police and fire departments located within the County. The Sheriff is elected to a four-year term by the voters of Denton County.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$10,943,325	$10,957,341	$11,608,589
Operations	$1,518,956	$1,693,137	$1,644,259
Capital	$718,637	$472,518	$334,607
Total	$13,180,917	$13,122,996	$13,587,455

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- Installed gas chromatograph mass spectrograph equipment in drug lab.
- Provided a more progressive and consistent training program for CID and Crime Scene.
- Upgraded ability to address the ever expanding forensic advancements and demands for service.
- Planned, set up and maintained the main jail security camera system.
- Migrated the arbitrator server without down time and/or loss of pass videos and updated all mobile units with minimal downtime.
- Worked through the challenge presented by DTS and overcame the upgrades that halted our system.
- Set up a Network Operating Room in jail.
- Installed 18 new vehicles into the fleet and maintained enough emergency equipment for the remaining Sheriff's Office fleet.
- Uninstalled equipment and prepared retired fleet vehicles for auction and transfer to other departments.
- Re-banded the Motorola radio system.
- Added DL swipes to each mobile unit.
- Planned, installed, set up and maintained an additional 280 security cameras for Pre-Trial.
- Upgraded and deployed the new Afix server.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Improve capabilities of the Crime Scene Unit in the effective use of recently upgraded forensics equipment.			
Cleared by filing without arrest	58	67	70
Forensic cases	86	100	120
Goal: Increase efforts toward cases involving stolen property in an effort to recover more items.			
Property stolen	$2,299,826	$2,600,000	$3,000,000
Property recovered	$410,000	$450,000	$510,000
Goal: Reduce juvenile crime and increase public awareness.			
Provide more in-depth lesson plans and assist other agencies in developing Juvenile Programs.			
Continue to work with juvenile courts and utilize neighborhood resources.			
Network with other juvenile trainers and continue efforts in starting and expanding juvenile programs.			

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	145	145	145
No. of Part-Time (or Split Funded) Employees	0	0	0

DENTON COUNTY

Department: DISD School Resource Officer *G/L# 01·60·21*

Department/Activity Description

The School Resource Officer position exists as a result of an interlocal agreement between Denton County and the Denton Independent School District (DISD). The school district fully funds the program with the only expense to the County being a portion of training & education. Both the District and the County bear an equitable portion of the cost of the School Resource Deputy continuing education and specialized training courses. The function of a School Resource Deputy is to act as an educator, investigator and law enforcement official on the campuses of DISD. The School Resource Deputy is a licensed peace officer under the laws of the State of Texas and provides duties consistent with law enforcement as requested by the District or County. As of budget adoption, a contract for FY 2013 had not been finalized. A budget amendment will be processed to allocate funding once the contract is in place.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$69,519	$71,907	$0
Operations	$3,605	$15,900	$0
Capital	$0	$0	$0
Total	$73,124	$87,807	$0

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- Developed SRO training course for new SROs.
- Attended two specialized training courses in juvenile investigations.
- Conducted four training classes for faculty and students on law enforcement and criminal justice.
- Developed and maintained liaison between Sheriff's Office and parents, students and faculty.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Maintain and evaluate campus security.			
Meetings with faculty/DISD regarding security issues	20	20	20
Training sessions with students about security issues	5	10	12
Goal: Increase presence at campus sporting events and school activities.			
Sporting events attended	18	20	20
School activities and programs attended	12	15	18
Goal: Increase security of property and safety of students and faculty.			
Investigations conducted	90	95	100
Charges filed	15	10	15
Court appearances	0	1	5
Goal: Maintain liaison and rapport with DISD faculty, students and parents.			
Extracurricular activities	25	30	35
Students counseled	300	350	400
Class presentations	30	30	30

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	1	1	0
No. of Part-Time Employees	0	0	0

FY 2013 BUDGET

DENTON COUNTY

Department: Sheriff's Mental Health Unit *G/L# 01·60·22*

Department/Activity Description

The Mental Health Unit of the Sheriff's Department is responsible for providing transportation for all mental subjects who are committed by emergency apprehension and detention or court order. These patients are transported to one of six state hospitals. All members of the unit carry dual certification as peace officers and as mental health peace officers. The MHIU does emergency apprehensions and detentions both independently and in conjunction with MHMR. The unit continuously works to educate everyone involved with the mentally ill in Denton County. This process includes presentations to law enforcement agencies, medical facilities and mental health professionals.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$632,190	$637,737	$684,576
Operations	$63,566	$96,686	$79,642
Capital	$0	$72,000	$41,280
Total	$695,755	$806,423	$805,498

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- Managed crisis funding for Crisis Stabilization of Mental patients for extended periods of time locally. Newly issued court judgments will be increasing competition for bed space between Criminal and Civil commitments, with priority at the state level being given to criminally committed inmates.
- Continued to coordinate with the Local Mental Health Authority to get funding form outside sources to raise patient care quality within our community.
- Expanded the number of Crisis Stabilization Hospital contracts in order to maximize local bed space for mental health patients in crisis and requiring immediate hospitalization, as well as exploring other lesser restrictive local resources for those mental patients that do not need inpatient hospitalization.
- Provided mental health officer training through the Sheriff's Office Academy.
- Expanded our physical file storage capacity to manage the current and future increase in new patient files and documentation created by investigators and the courts through the commitment processes of Denton County.
- Increased the instances of bed letters for mental health services resulting from Emergency Apprehensions. This will continue to reduce the number of commitments to the state hospitals and the associated transports that coincide with those patients that can be treated locally.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Strive to educate all entities involved with the mentally ill in Denton County.			
Educational seminars and presentations presented	10	12	15
Community meetings attended	6	10	15
Goal: Continue to provide services for a growing number of emergency apprehensions, detentions, assessments and transports of mentally ill and mentally retarded persons with no increase in funding or staffing.			
Transports to mental hospitals	572	583	595
Emergency commitments	233	240	247
New patients	500	505	510
Applications filed with probate court	378	385	396

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	9	9	9
No. of Part-Time Employees	0	0	0

FY 2013 BUDGET

DENTON COUNTY

Department: Sheriff's Reserve Unit *G/L# 01·60·25*

Department/Activity Description

The Sheriff's Reserve Unit provides the following services: crime prevention, Crime Stoppers, criminal investigation, emergency response, extradition/prisoner transport, fugitive apprehension, warrant service, handicap parking enforcement, lake patrol, special assignments, task forces, special events security, traffic enforcement and routine patrol. The Reserve Unit is comprised of Denton County residents who are fully-certified peace officers and donate their time in order to protect and serve their fellow citizens in a cost-effective and professional manner. Since 1993 Sheriff's Reserves have donated an annual average of 9,257 hours, representing the equivalent of five full-time deputies.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$0	$0	$0
Operations	$35,712	$47,421	$68,305
Capital	$0	$23,641	$0
Total	$35,712	$71,062	$68,305

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- Our major challenge is retention of experienced deputies. Currently 13 former OSU deputies are full time employees at the Sheriff's Office, and several have accepted full-time positions with other law enforcement agencies. In 2010 three joined the SO and one went to Little Elm PD. In 2011 two moved from the county and one passed away.
- Increased total hours volunteered.
- Increased duty hours in warrants/fugitive apprehension, patrol and boat patrol.
- Recruited six new deputies in FY2011 and three in FY2012.
- Provided 492 hours (82 6-hour shifts) for Courthouse on the Square security.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Maintain steady recruitment and retention of deputies.			
Deputies recruited	6	3	3
Active deputies	18	21	22
Deputies who have attained lead status	9	10	12
Goal: Increase experience, training and skills of deputies. Increase the number of lead deputies and their role in the Patrol Division.			
Classroom training hours	898	950	1,000
Deputies in second and lead deputy FTO training	8	10	5
Goal: Increase fugitive apprehension and warrant clearance.			
Warrant arrests attempted	864	900	950
Warrants cleared	446	500	550
Warrant duty hours	3,309	3,400	3,500

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

FY 2013 BUDGET

DENTON COUNTY

Department: Vehicle Emissions Enforcement Grant *G/L# 01·60·26*

Department/Activity Description

Denton County entered into an agreement with the Texas Commission on Environmental Quality (TCEQ) effective June 26, 2008. This Emissions Enforcement Grant dedicates one full-time officer in the Sheriff's Office to emissions enforcement, including covert operations performed at State Vehicle Emissions Inspection Stations. Other law enforcement officers in Denton County will utilize the North Central Texas Council of Governments Emissions Database (NED) to provide on-road enforcement of improper State vehicle inspection certificates. These combined efforts will help to improve air quality in Denton County by reducing vehicle emissions. A budget amendment will be processed to allocate funding once the contract is in place.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$62,576	$64,568	$0
Operations	$12,607	$4,402	$0
Capital	$20,400	$0	$0
Total	$95,583	$68,970	$0

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- Increased use of license plate reader.
- Increased proactive placement of windshield notifiers.
- Major challenge is increased vehicle registration of inspections in Denton County.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Target smoking vehicles.			
Citations written to smoking vehicles	2	4	8
Warnings written to smoking vehicles	1	2	6
Goal: Target inspection certificate and registration violations.			
Entries into automated license plate reader system	N/A	7,500	9,500
Citations issued for inspection sticker violations	149	160	170
Warnings issued for inspection sticker violations	178	188	198
Citations issued for registration violations	86	90	92
Warnings issued for registration violations	52	56	60
Goal: Assist other police agencies by providing additional traffic enforcement.			
Citations issued for traffic violations	237	240	244
Warnings issued for traffic violations	434	438	440
Goal: Enhance Automated License Plate Reader System with updated information.			
Entries into ALPR system	N/A	7,500	9,500

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	1	1	0
No. of Part-Time Employees	0	0	0

FY 2013 BUDGET

DENTON COUNTY

Department: DCTA Interlocal Contract *G/L# 01·60·27*

Department/Activity Description

Denton County SO entered into an agreement with Denton County Transportation Authority (DCTA) which provides the DCTA with dedicated law enforcement and security services. DCTA agreed to fully fund and reimburse the County for all expenditures necessary to implement and maintain the services and provides funding for (1) Full-Time Deputy and necessary operating expenses and supplies. Duties include providing transit security as required by the federal government plus fare checks and enforcement, both routine and random patrols of DCTA transit properties, vehicles and facilities, transit security duties as required by the Department of Homeland Security, Transportation Security Administration, Federal Railroad Administration, and/or Federal Transit Administration and additional services that may be agreed to by the respective liaisons. A budget amendment will be processed to allocate funding once the contract is in place.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$37,109	$70,097	$0
Operations	$21,044	$8,454	$0
Capital	$29,119	$0	$0
Total	$87,272	$78,551	$0

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- Completed training for first responders.
- Implemented a schedule based on train ridership and schedule.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Maintain a visible police presence on the "A" Train and DCTA property.			
Ride "A" train	40%	50%	55%
Patrol parking lots of DCTA "A" train	20%	25%	30%
Goal: Attend DCTA meetings and training.			
Mandatory DCTA training classes	5	7	9
Meetings with DCTA and local agencies	10	10	10
Goal: Serve as liaison between local law enforcement and federal agencies with oversight of rail systems.			
Scheduled meetings with local agencies	5	7	9
Communication with local and federal agencies	2	5	7
Information provided to local agencies	3	5	7
Goal: Take enforcement action when needed to gain voluntary compliance of State laws.			
Citations issued	34	50	70
Warnings issued	20	30	60
Arrests	1	3	5

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	0	1	0
No. of Part-Time Employees	0	0	0

FY 2013 BUDGET

DENTON COUNTY

Department: School Resource Officer *G/L# 01·60·28*

Department/Activity Description

The School Resource Officer (SRO) contract exists as the result of an interlocal agreement between Denton County and the Northwest Independent School District (NWISD). It is a joint effort by the Denton County Sheriff's Department and NWISD to provide a safe learning environment for the students and staff of NWISD. This school district contracts with Denton County for these services and fully funds the program. As of budget adoption, a contract for FY 2013 had not been finalized. A budget amendment will be processed to allocate funding once the contract is in place The Northwest ISD ASAP Officer contract was previously a separate contract also funded by NWISD. For FY2012 the ASAP contract was merged with the School Resource Officer contract at the request of NWISD. As of budget adoption, a contract for FY 2013 had not been finalized. A budget amendment will be processed to allocate funding once the contract is in place.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$201,473	$304,197	$0
Operations	$5,547	$24,259	$0
Capital	$22,932	$0	$0
Total	$229,953	$328,456	$0

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- Obtained an interlocal agreement combining the ASAP and SRO contracts- for a total of 4 School Resource Officers for FY2012.
- Worked with other police agencies and helped solve several crimes committed in Denton County and surrounding cities.
- Taught bullying, drug and alcohol awareness classes.
- Improved crime stoppers activity and tips.
- Provided additional uniformed presence at district athletic events.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Maintain and evaluate campus security.			
Meetings with faculty/staff regarding security issues	480	347	367
Talks with students about security issues	300	270	285
Goal: Increase presence on NWISD campuses.			
Hours on campus during regular school year	5,280	5,280	5,280
Hours on campus during summer months.	2,080	2,080	2,080
Goal: Increase security of property and safety of students and faculty.			
Investigations conducted	465	310	350
Charges filed	63	114	150
Court appearances	3	15	27
Goal: Maintain liaison and rapport with NWISD faculty, students and parents.			
Time spent with campus faculty	35%	33%	33%
Time spent with students	50%	50%	50%
Time spent with parents	15%	17%	17%

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	3	4	0
No. of Part-Time Employees	0	0	0

FY 2013 BUDGET

DENTON COUNTY

Department: Copper Canyon Interlocal Contract *G/L# 01·60·29*

Department/Activity Description

The Copper Canyon Interlocal Contract provides law enforcement services to the Town of Copper Canyon. Duties are limited to patrol services, routine paperwork for filing reports, general service calls, arrests, and the issuance of citations for offenses and violations of Texas law and local ordinances. The Town of Copper Canyon contracts with Denton County for these services and fully funds the program. As of budget adoption, a contract for FY 2013 had not been finalized. A budget amendment will be processed to allocate funding once the contract is in place.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$89,753	$143,368	$0
Operations	$7,552	$32,117	$0
Capital	$0	$0	$0
Total	$97,305	$175,485	$0

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- Enhanced agreement between Town of Copper Canyon and the Sheriff's Office.
- Increased patrol presence in the Town of Copper Canyon.
- Increased traffic enforcement in the Town of Copper Canyon.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Increase visible police presence in the Town of Copper Canyon and provide efficient police service to citizens.			
Visible patrol hours	3,150	3,200	3,200
Average response time to calls for service	19	21	21
Goal: Increase security of property and safety of Copper Canyon citizens.			
Traffic citations and warnings issued	1,033	900	900
Arrests made for violations of State law	5	5	5
Police reports filed	43	40	35
Goal: Participate in local community and government.			
Town Council meetings attended	12	12	12
Goal: Improve quality of police service through continuing education.			
Training hours	287	240	240

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	2	2	0
No. of Part-Time Employees	0	0	0

FY 2013 BUDGET

DENTON COUNTY

Department: Community Supervision Corrections Department/General Fund *G/L# 01·60·30*

Department/Activity Description

The Community Supervision Corrections Department (C.S.C.D.) supervises and rehabilitates offenders placed on probation in Denton County and probationers who reside or work in, or adjacent to, Denton County. The level of supervision of each probationer is dictated through risk/needs assessments while keeping the protection of the community as the highest priority. This department funds the office space and related expenses, such as utilities and telephone service, and also provides capital assets. These areas are excluded from the C.S.C.D. state grant (#25.60.31) which funds the personnel, office supplies and selected equipment.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$3,514	$48,802	$107,215
Operations	$186,815	$205,203	$197,252
Capital	$0	$0	$0
Total	$190,329	$254,005	$304,467

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- Participated in the design and planning for a new building in the Phase II complex and began preparing to move operations from three Denton locations to the new building in November 2012.
- Participated in the design and planning for offices in proposed new County buildings in Lewisville and Flower Mound.
- The department struggled to complete daily routine tasks after conversion to Odyssey in June 2011. Since Tyler Technologies has not provided adequate software to enable the CSCD to meet the demands of our responsibilities and state reporting requirements, the CSCD began conversion to Corrections Software Solutions in March 2012.
- Since state funds can no longer be used to support pretrial bond supervision, the department began receiving county funds to support one CSCD employee. The caseload has continued to increase and the workload exceeds the capabilities of one employee. Requested and received approval to hire additional County funded position in FY2013.
- Department representatives participated in a TDCJ-CJAD Community Supervision Summit to learn methods to enhance and strengthen the department's use of evidence based practices.
- State funding was reduced by 9.4% from the previous fiscal year.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Operate department efficiently and effectively, working within all policies, standards and statutes.			
Compliance rating in independent financial audits	100%	100%	100%
Compliance rating in CJAD case management audits	100%	100%	100%
Goal: Increase amount of restitution collected and distributed to crime victims and through Crime Stoppers Program.			
Restitution collected and disbursed to victims	$925,081	$934,331	$943,675
Restitution collected through Crime Stoppers Program	$64,267	$64,909	$65,558
Goal: Effectively supervise and assist a growing number of probationers in successful completion of probation, while vigilantly reporting violations of probation to the courts for disposition.			
Probationers supervised	15,272	15,400	15,500
Probationers successfully completing supervision term	2,915	2,975	3,030
Probationers revoked to jail or prison	883	880	900

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	0	1	2
No. of Part-Time Employees	0	0	0

FY 2013 BUDGET

DENTON COUNTY

Department: Juvenile Accountability Grant *G/L# 01·60·34*

Department/Activity Description

Denton County was awarded funds for the Juvenile Accountability Grant in FY1999. This grant funds the Deputy Impact Program Officer position for the Early Intervention and Prevention Juvenile Impact Program of Denton County. This grant enables Denton County to maintain and administer a full-time education program that holds juvenile offenders accountable for their behavior. This allows juvenile courts and probation officers to be more effective and efficient in reducing the recidivism rate of juvenile offenders. The Juvenile Impact Program is a 3.5 hour, face-to-face look at the consequences of delinquent or criminal behavior. In FY2011 this position was transferred to GL #01.60.20 and was overseen by the Sheriff's Office. In FY2012 the grant was reinstituted with an additional position funded through GL #01.60.34. A budget amendment will be processed to allocate funding once the contract is in place.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$0	$60,717	$0
Operations	$0	$0	$0
Capital	$0	$0	$0
Total	$0	$60,717	$0

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- Instituted program for females.
- Advertised the benefits of the program to local courts, schools and other entities.
- Redefined the content structure for females and parents.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Reduce juvenile crime by reaching more at-risk juveniles through the program which provides a face-to-face look at the consequences of delinquent or criminal behavior and teaches conflict resolution and other coping skills.			
Juvenile crime rate	unk	unk	unk
Recidivism rate	unk	unk	unk
Females in program	0	653	850
Males in program	0	843	1,097
Juveniles in program	0	1,496	1,947
Goal: Recruit and retain volunteers to assist with program.			
Volunteers participating	0	20	22
Volunteer attendance at meetings (cumulative)	0	1,000	1,100

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	0	1	0
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: OJP Recovery Grant *G/L# 01·60·35*

Department/Activity Description

The 2009 Edward Byrne Memorial Justice Assistant Grant Award was approved by the Commissioners Court on 9-1-2009. Funding was awarded to be spent on equipment for emergency response teams. It was determined that in order to meet grant tracking requirements, funds need to be accounted for in a separate budget. This grant ended in FY2010, and the funding in FY2011 is a carryover from FY2010.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$0	$0	$0
Operations	$1,866	$0	$0
Capital	$0	$0	$0
Total	$1,866	$0	$0

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

N/A

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
N/A			

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

FY 2013 BUDGET

DENTON COUNTY

Department: SO Freshwater Contract - Providence *G/L# 01·60·37*

Department/Activity Description

This contract provides law enforcement services for the Denton County Freshwater District(s) No. 8A-C, 9, 10 and District No. 11A-B. This is a fully funded contract for two full-time Sheriff's Deputies including all operating expenses. The deputies provide routine patrol, traffic enforcement and other law enforcement services in designated areas. As of budget adoption, a contract for FY 2013 had not been finalized. A budget amendment will be processed to allocate funding once the contract is in place.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$114,079	$137,625	$0
Operations	$17,529	$21,622	$0
Capital	$29,375	$0	$0
Total	$160,983	$159,247	$0

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- Added second dedicated Deputy to Providence Village.
- Patrol vehicle, vehicle equipment and computer were purchased up front as part of the initial setup for Providence deputy.
- Increased visible patrol in Providence Village with the addition of the second deputy.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Improve patrol services in Providence Village.			
Hours providing visible patrol	3,120	3,200	3,200
Average response time to calls for service (minutes)	11	15	15
Traffic citations and warnings issued	423	375	350
Arrests made for violations of State law	15	15	15
Calls for service	3,587	4,287	4,200
Police reports filed	81	90	100
Goal: Participate in local community and government.			
Community meetings attended	24	24	24
Public events attended	4	8	10
Goal: Improve quality of police service through continuing education.			
Training hours	320	240	240

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	2	2	0
No. of Part-Time Employees	0	0	0

FY 2013 BUDGET

DENTON COUNTY

Department: Paloma Creek Freshwater Contract *G/L# 01·60·38*

Department/Activity Description

This contract provides law enforcement services for the Denton County Fresh Water District No. 8-A, 8-B, 11-A, and 11-B-Paloma Creek (P.C. Districts). Effective May 2012 this contract was revised to transition from an "overtime only" contract to one providing funding for a full-time deputy to patrol in the P.C. Districts. Denton County does not provide supplemental funding for this position and/or expenses. The P.C. Districts provided up-front funding for the vehicle, vehicle equipment, radio, radar and computer. As of budget adoption, a contract for FY 2013 had not been finalized. A budget amendment will be processed to allocate funding once the contract is in place.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$0	$0	$0
Operations	$0	$0	$0
Capital	$0	$0	$0
Total	$0	$0	$0

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

N/A

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
N/A			

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	0	1	0
No. of Part-Time Employees	0	0	0

FY 2013 BUDGET

DENTON COUNTY

Department: Constable, Precinct #1 *G/L# 01·60·51*

Department/Activity Description

Constables are the chief process servers for the Justice of the Peace courts. These offices serve a variety of judicial processes and notices from justice, county, district and other state courts. They also enforce traffic laws, transport prisoners, and assist other law enforcement agencies and the public as needed. Staff from the Constables' offices also serve as bailiffs to the Justice of the Peace courts, serve hot check warrants for the Criminal District Attorney's Office and provide funeral escorts. Denton County has six Constables, each elected to four-year terms by the voters of Denton County.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$653,051	$672,040	$702,532
Operations	$35,585	$47,565	$47,926
Capital	$0	$22,933	$0
Total	$688,636	$742,538	$750,458

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- The new precinct re-alignment has created public confusion regarding where to file cases. This has created much confusion with our employees and also the JP employees.
- Since we have taken over the Lantana sub-division, (formerly in Pct 4) our deputies are spending a lot of time going to and from that area, thus impacting our fuel usage and miles driven by deputies. It is not cost effective for our deputies to travel to and from Lantana.
- Our office serves numerous papers with no associated service fee: juvenile summons - received from County Court at Law #1 (Juvenile Court); criminal subpoenas and summonses - received from DA's Office and out-of-County agencies; tax citations - received from Denton County and other counties; juvenile summonses - received from JP #1; snag-a-tag - received from Denton County Tax Office for individuals who write hot checks to them. Deputies must go to the subject's home and physically remove the license plate from their vehicle.
- Traffic congestion on I35 and all alternate routes between the north and south areas of our precinct caused major delays in drive time. We have addressed this by utilizing area assignments to minimize travel between addresses.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Work with Tyler Technologies to develop a means of tracking tax citations.			
New reports developed for tax citations	N/A	N/A	2
Goal: Develop more efficient method of providing service to Lantana area.			
Hours worked by reserve deputies in Lantana area	0	100	1,000
Reassignments made	0	0	1
Miles driven by deputies	110,000	125,000	115,000
Goal: Work with the District Attorney's Office to develop a plan to transfer responsibility for criminal subpoena summons service.			
Total # papers served by DA investigators	0	100	300
% criminal subpoenas served by DA investigators	0	25%	75%

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	9	9	9
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: Constable, Precinct #2 *G/L# 01·60·52*

Department/Activity Description

Constables are the chief process servers for the Justice of the Peace courts. These offices serve a variety of judicial processes and notices from justice, county, district and other state courts. They also enforce traffic laws, transport prisoners, and assist other law enforcement agencies and the public as needed. Staff from the Constables' offices also serve as bailiffs to the Justice of the Peace courts and serve hot check warrants for the Criminal District Attorney's Office. Denton County has six Constables, each elected to four-year terms by the voters of Denton County.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$575,342	$557,283	$623,451
Operations	$76,662	$63,630	$55,541
Capital	$73,290	$0	$0
Total	$725,294	$620,913	$678,992

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- Precinct #2 experienced a 25% reduction in the number of civil papers received and processed due to the recent redistricting.
- Employed new research techniques to work warrants and writs at no cost to the County by canceling the paid Accurint account and establishing free to law enforcement accounts with TLO and NDEX.
- Approximately 25% of the civil papers we are requested to serve are assigned at no charge due to statute. There are several steps to processing and serving civil process. The administrative staff enters the data into Odyssey, prints an Attempts & Remarks sheets for each paper, and gives the prepared paperwork to the deputy assigned to work it. The deputy will then drive to the location and make an attempt to deliver the document. If he cannot make contact, then a business card or door hanger is left on the door to give notification that an attempt was made to deliver the individual court documents. After the paper has been delivered, recalled by plaintiff or deemed unable to deliver, the deputy will then give the paperwork back to the administrative staff to enter all the attempts that were made and process the paperwork back to the court.
- On average in FY2011, each civil process document was attempted 2.6 times before successful delivery or returned back to the court by recall or deemed undeliverable (no longer at address, not known at address or moved). In FY2012, that average decreased to 2.5 attempts per process and is attempted at least once within 24 hours of processing.
- Under HB1 and SB1, the State legislature eliminated training funds to law enforcement agencies, resulting in the loss of educational LEOS funds.
- Ongoing construction on FM423 adds drive time to the north end of the precinct which may lead to slower delivery times for civil process and warrants.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Develop community relations with merchants and residents by providing outreach and educational seminars.			
% merchants contacted regarding hot check filing	N/A	50%	75%
% HOAs contacted regarding identity theft	N/A	50%	75%
% schools contacted regarding educational materials on anti-bullying, drug awareness and general safety	N/A	50%	75%
Goal: Increase job knowledge of sworn personnel by attendance at the Texas Civil Process Certification course.			
% deputies who have obtained certification	80%	100%	100%

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	8	8	8
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: Constable, Precinct #3 *G/L# 01·60·53*

Department/Activity Description

Constables are the chief process servers for the Justice of the Peace courts. These offices serve a variety of judicial processes and notices from justice, county, district and other state courts. They also enforce traffic laws, transport prisoners, and assist other law enforcement agencies and the public as needed. Staff from the Constables' offices also serve as bailiffs to the Justice of the Peace courts and serve hot check warrants for the Criminal District Attorney's Office. Denton County has six Constables, each elected to four-year terms by the voters of Denton County.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$586,201	$552,619	$613,041
Operations	$43,481	$45,211	$45,314
Capital	$27,016	$33,957	$0
Total	$656,698	$631,787	$658,355

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- The restructuring of departmental duties has improved productivity and evened out the workload among the deputies. We now have two F/T warrant deputies and two F/T time civil deputies. We have assigned districts to the civil deputies. They are now more familiar with their area of the precinct which has increased efficiency in the service of civil process.
- With the additional funds in the ammunition line item we were able to accomplish monthly firearms training, thereby increasing firearms proficiency of each deputy to help reduce the risk to the deputies and liability to the County.
- We developed and implemented a Field Training Program for newly hired officers. This allowed for a new hire with no civil process experience to work with an experienced Field Training Officer who performed written evaluations of the new hire on a daily basis to ensure the civil process was executed correctly and to assist them with understanding policies and procedures This proved very helpful in allowing the new hire to see his progression through the program and helped identify problem areas.
- This year the State did not appropriate any funds for training. Lack of sufficient funds in our departmental training line item created a challenge to further continuing education training for the staff.
- Odyssey currently does not calculate warrant statistics correctly. It has been difficult to determine exactly how many warrants are received by our court each fiscal year and how many warrants are cleared by our department. It is still necessary to keep these records by hand until a solution can be found with the reporting system to generate an accurate report.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Subscribe to the search program CLEAR to help locate persons who have outstanding warrants.			
Warrants cleared	918	1,000	1,200
Goal: Provide each field deputy with a Toughbook laptop to increase efficiency and productivity in the field.			
Hours spent in the office on desktop computers	832	750	350
Hrs spent in office completing alternate service requests	416	450	225
Goal: Reduce ammunition costs and range time by purchasing simmunition laser training devices. Deputies can take the devices home to practice firearms skills, thereby partially eliminating the need for a firearms instructor at the range.			
Ammunition costs	$3,055	$2,500	$2,000
Firearms instructor hours	500	550	275
Average scores on TCLEOSE training course	80%	90%	100%

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	8	8	8
No. of Part-Time Employees	0	0	0

FY 2013 BUDGET

DENTON COUNTY

Department: Constable, Precinct #4 *G/L# 01·60·54*

Department/Activity Description

Constables are the chief process servers for the Justice of the Peace courts. These offices serve a variety of judicial processes and notices from justice, county, district and other state courts. They also enforce traffic laws, transport prisoners, and assist other law enforcement agencies and the public as needed. Staff from the Constables' offices also serve as bailiffs to the Justice of the Peace courts and serve hot check warrants for the Criminal District Attorney's Office. Denton County has six Constables, each elected to four-year terms by the voters of Denton County.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$552,694	$551,472	$599,916
Operations	$73,633	$84,252	$62,533
Capital	$0	$54,852	$34,000
Total	$626,327	$690,576	$696,449

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- We experienced major vehicle issues with tires, brakes and electrical wiring. Some of the problems were due to defective tires and chronic issues that we hope have been corrected.
- In FY2012 we have had problems with telephone service on mobile phones. We keep dropping calls in areas where you would not expect to have an issue.
- Collected monies on several Writs of Execution.
- We have received an inordinate amount of evictions and Writs of Possession that we have kept up with and returned in a timely manner.
- We have initiated efforts to regain the ASAP (Absent Student Assist Program) for the upcoming school year.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Increase training provided for both deputies and office personnel..			
Deputy training hours	1,680	2,200	2,600
Office personnel training hours	16	26	48
Goal: Regain the ASAP (Absent Student Assistance Program) with Northwest Independent School District.			
ASAP warning notices	N/A	N/A	500
Goal: Work with Tyler Technologies to develop more meaningful reports and rectify the on-going problems with Odyssey.			
New reports developed	0	3	5
Software problems solved	0	4	2

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	8	8	8
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: Constable, Precinct #5 *G/L# 01·60·55*

Department/Activity Description

Constables are the chief process servers for the Justice of the Peace courts. These offices serve a variety of judicial processes and notices from justice, county, district and other state courts. They also enforce traffic laws, transport prisoners, and assist other law enforcement agencies and the public as needed. Staff from the Constables' offices also serve as bailiffs to the Justice of the Peace courts, serve hot check warrants for the Criminal District Attorney's Office and provide funeral escorts. Denton County has six Constables, each elected to four-year terms by the voters of Denton County.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$515,244	$528,887	$552,050
Operations	$48,634	$51,176	$53,800
Capital	$0	$0	$0
Total	$563,878	$580,063	$605,850

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- New Constable was appointed effective August 14, 2012.
- We have been challenged with the problem of trying to keep within our budget for gasoline. We met this challenge by planning and streamlining our work day more strictly in order to travel less miles and use less fuel.
- We have changed our work districts within the precinct to give better service to the public and to facilitate a more effective daily work plan.
- Recent redistricting has caused an 80% increase in population and a 13% increase in area for Precinct #5. This change has resulted in a significant increase in workload.
- Because of the increased volume of area we are required to cover, we anticipate a 20% increase in work load (ie: civil process).

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Our goal for FY2013 is to attempt to maintain the same level of service even though the population in our precinct has almost doubled due to redistricting.			
Civil papers received	2,078	2,736	3,009
Civil papers served	2,031	2,724	2,996
Warrants served	1,280	1,221	1,343
Incoming phone calls	7,101	7,646	8,410
Goal: With the appointment of a new Constable, all policies, procedures, personnel assignments, schedules, etc, will be evaluated. The goal will be to maximize efficiencies while making best use of individual employee strengths and talents.			
Reassignments made	N/A	N/A	if necessary
New schedules implemented	N/A	N/A	if necessary
New reports implemented	N/A	N/A	if necessary
Departmental equipment inventory performed	N/A	N/A	1
Goal: Work with Tyler Technologies to develop more meaningful reports and rectify the on-going problems with Odyssey.			
New Odyssey reports developed	0	3	5
Software problems solved	0	4	2

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	7	7	7
No. of Part-Time Employees	0	0	0

FY 2013 BUDGET

DENTON COUNTY

Department: Constable, Precinct #6 *G/L# 01·60·56*

Department/Activity Description

Constables are the chief process servers for the Justice of the Peace courts. These offices serve a variety of judicial processes and notices from justice, county, district and other state courts. They also enforce traffic laws, transport prisoners, and assist other law enforcement agencies and the public as needed. Staff from the Constables' offices also serve as bailiffs to the Justice of the Peace courts and serve hot check warrants for the Criminal District Attorney's Office. Denton County has six Constables, each elected to four-year terms by the voters of Denton County.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$462,459	$459,260	$566,744
Operations	$51,825	$49,931	$56,842
Capital	$24,931	$0	$37,400
Total	$539,215	$509,191	$660,986

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- An administrative challenge we have yet to overcome is the configuration of statistical reports in Odyssey. The reports are created based on the issue date of the documents, but we need this information based on the date we receive the documents.
- Implemented a Vacation Watch Program whereby citizens can request a direct patrol of their homes to check for signs of forced entry, giving them peace of mind while they are away from their homes for extended periods of time.
- Implemented a Teen Driving Awareness program which gives teen drivers an opportunity to correct their driving mistakes through a parent involved educational process which encourages safe driving habits.
- A big challenge we encountered in FY 2012 was the increased workload that resulted from precinct redistricting. Precinct 6 increase by 81% in area and 21% in population. We acquired many more apartment complexes which is drastically increased our workload. There are not enough employees to move around when someone is out sick, on vacation or in training. Our deputies are overloaded with civil papers and warrants and find it difficult moving around such tasks to bailiff court or cover for other employees who are out of the office. We requested and received approval to hire a new deputy in FY2013.
- The limited amount of storage and work space continues to be a challenge. One way we could alleviate this problem would be to scan our files instead of filing hard copies. A high speed industrial scanner would be necessary for this.
- Created a Denton County Constable Pct. 6 Facebook page reach out to younger constituents.
- Hosted a Car Show benefitting the Children's Medical Center where over $1,000 was raised for the hospital.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Strive to get our new website up and running. We requested some changes through Technology Services that will increase our warrant productivity.			
JP #6 payment plan and other related forms on website	0%	0%	100%
Warrants cleared	1,576	2,170	2,800
Amount collected on cleared warrants	$443,353	$610,000	$784,000
Goal: Expand our Reserve Program to help relieve some of the workload.			
Hours worked by reserve deputies	3,456	5,184	6,912
Goal: Increase % of in-house training to provide more cost-efficient education and thereby allowing more frequent training.			
Officer in-house training hours	103	140	155
% training received in-house	30%	37%	38%

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	7	7	8
No. of Part-Time Employees	0	0	0

FY 2013 BUDGET

DENTON COUNTY

Department: Fire and Ambulance Services *G/L# 01·60·60*

Department/Activity Description

Denton County funds volunteer fire departments that provide coverage to all of the unincorporated areas of the County. The Emergency Services Department holds interlocal, mutual aid and emergency management disaster assistance agreements with area fire, rescue and emergency medical services providers. Ambulance funding was transferred from contract services to Emergency Services in FY 2002. Ambulance funding is determined with a three tier funding formula: readiness, number of runs and number of rural miles served.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$0	$0	$0
Operations	$2,125,700	$2,089,675	$2,131,125
Capital	$11,899	$6,500	$0
Total	$2,137,599	$2,096,175	$2,131,125

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- Sustained fire service funding at $450 per call to include a readiness amount of $10,000.
- Increased funding for EMS by $20,000 to include $10,000 added for square mileage and $10,000 added for number of transports.
- Added Highland Village Fire Department as a newly contracted department because of the addition of FM 2499 into the unincorporated area of the County.
- Continue to Develop Wildland Fire task forces and Structural Response task forces countywide to assist in large emergency events throughout the county.
- Added the addition of all terrain vehicle skid unit for suppression of wildfires in Denton County. The skid unit contains 80 gallons of water and is mounted on a Polaris 6x6 vehicle.
- Currently there are only 2 totally volunteer fire departments left in Denton County. All other departments are fully paid or are combination departments. This change status has increased their budget level to include salary line items.
- Over the past 17 years the County has provided equal or more funding than the smaller size cities have provided. This has changed over the past 3 years to the funding provided by the cities being greater than the county contribution. This can be attributed to population growth which has caused increasing numbers of paid personnel to be added to fire departments.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Increase safety of fire and EMS service personnel.			
Additional training hours provided	40	80	80
Task forces providing faster response	2	2	2
Goal: Maintain good relationships with agencies contracting with the County for fire and EMS service.			
Fire departments contracted for service	20	21	21
EMS agencies contracted for service	19	19	19
Training programs for personnel (hours)	40	120	120
Goal: Provide adequate funding to support fire and ambulance services.			
Fire funding per call	$450	$450	$475
EMS population rate	$0.55	$0.52	$0.50
EMS rural run rate per call	$253	$244	$233

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

FY 2013 BUDGET

DENTON COUNTY

Department: Northwest ISD ASAP Officer *G/L# 01·60·62*

Department/Activity Description

The Northwest ISD ASAP Officer department is funded through an agreement between Denton County and the Northwest Independent School District. This program is a joint effort by Denton County Sheriff's Department and NWISD for enforcement of compulsory school attendance laws for the students of NWISD. This contract, funded by the NWISD, provides for a full-time deputy to investigate, and if necessary, deliver warning notices to students for whom the District has reported unexcused absences. All warning notices are delivered in person, and a report is provided to the District of the outcome of visits with these persons. For FY2012 the ASAP contract was merged with the School Resource Officer contract at the request of NWISD. All expenditures beginning FY2012 will be recorded in 01.60.28.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$76,674	$1,081	$0
Operations	($35)	$3,799	$0
Capital	$0	$0	$0
Total	$76,640	$4,880	$0

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

N/A

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
N/A			

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	1	0	0
No. of Part-Time Employees	0	0	0

FY 2013 BUDGET

DENTON COUNTY

Department: Department of Public Safety *G/L# 01·60·70*

Department/Activity Description

The Department of Public Safety has two sergeants, two corporals and 18 Highway Patrol troopers assigned to work traffic in Denton County. Four troopers are assigned to commercial vehicle enforcement, and two troopers are assigned to the driver license office along with five clerks and two examiners. Two Motor Vehicle Inspection agents are responsible for supervising the MVI stations in this area. One Ranger provides assistance to local agencies on major criminal investigations. Five CID agents and one CID lieutenant conduct criminal investigations into auto theft, narcotics and criminal intelligence operations. The County furnishes three clerical positions as well as some of the operating expenses and capital equipment.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$164,201	$159,153	$184,028
Operations	$11,934	$30,082	$15,748
Capital	$0	$0	$0
Total	$176,134	$189,235	$199,776

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- The Department of Public Safety Highway Patrol Service investigated 64% fewer fatality crashes in 2012. We contributed this success to our commitment of maintaining visibility on Denton County highways. High visibility encourages voluntary compliance with traffic laws, which contributes to an overall lower crash occurrence rate.
- Texas Highway Patrol troopers routinely engage in special emphasis operations on Denton County roadways that have led to several US currency seizures, the apprehension of wanted criminals and the removal of unsafe commercial motor vehicles and drivers from various roadways that pass through Denton County.
- The Criminal Investigations Division agents conducted various investigations into motor vehicle theft, organized criminal activity and narcotics trafficking as a result of investigative leads generated in the county.
- Texas Rangers continue to work closely with the Denton County Sheriff's Department assisting with major felony investigations. Ranger Division personnel also assist other Denton County law enforcement agencies with major investigations.
- The Driver License Division personnel stationed in Denton County process over 400 driver license and identification card transactions daily. Our current challenge is parking at the Denton DL office. The population of Denton County has far exceeded our current building capacity for sufficient parking and convenient access from Loop 288.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Increase enforcement and visibility on County roads to decrease accidents and increase compliance with traffic laws.			
Reported traffic crashes	392	360	360
Goal: Aggressively target intoxicated drivers.			
Intoxicated drivers apprehended	205	210	215
Goal: Provide superior investigative support to local law enforcement agencies.			
Requests for assistance from local agencies	356	375	400
Goal: Improve service to driver license customers.			
Wait time in lobby for driver license services	60 minutes	45 minutes	40 minutes
Transaction time with customer service technician	10 minutes	8 minutes	7 minutes

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	3	3	3
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: Alcoholic Beverage Commission *G/L# 01·60·75*

Department/Activity Description

The Alcoholic Beverage Commission is an agency of the State of Texas that provides investigative services in the areas of compliance with state alcohol and beverage laws for establishments that are licensed to sell alcohol on the premises. By legislative mandate, this office is responsible for inspection and regulation of each phase of the business of manufacturing, importing, transporting, storing, selling, advertising and distributing alcoholic beverages, and the possession of alcoholic beverages for the purpose of sale or otherwise. Denton County provides office space, supplies and some equipment for this state office.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$0	$0	$0
Operations	$2,432	$3,275	$3,075
Capital	$0	$0	$0
Total	$2,432	$3,275	$3,075

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- The TABC successfully filed more than 137 cases on local establishments for various violations of the TABC Code and the Penal Code. More than 60% of these include public safety violations which include Sale to Minor, Sale to Intoxicated Person, Breach of the Peace and narcotics violations to name a few.
- Took a more pro-active role in educating employees and permit holders on responsible alcohol service.
- Added new ways to report violations that occur at TABC licensed locations.
- Added one new agent to the Denton office and another has been approved for the coming year.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: More aggressively identify and take action against those businesses in violation of TABC laws.			
Administrative actions against licensed locations	119	150	175
Persons contacted regarding TABC laws and concerns	22,417	23,000	24,000
Complaints investigated	127	140	175
% complaints investigated within 60 days	80%	86%	74%
Locations inspected	645	800	1,000

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: 2008 Homeland Security Grant *G/L# 01·60·82*

Department/Activity Description

The 2008 Homeland Security Grant was established as a part of the Urban Area Security Initiative Grant Program. The Governors Division of Emergency Management (GDEM) is administering this grant on behalf of the State of Texas. Funding is to be used in accordance with the Homeland Security Grant Program Guidelines for the fiscal year and must support the goals and objectives included in the State Homeland Security Strategic plan and the Urban Area Homeland Security (UASI) Strategies. Grant funds must be used for projects that support the investments approved by the Department of Homeland Security. These funds were for regional interoperability communications equipment, logistics support trailer, mobile command interoperability expansion; regional citizen corp enhancement and county building critical infrastructure enhancement.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$0	$0	$0
Operations	$172,122	$0	$0
Capital	$218,944	$0	$0
Total	$391,067	$0	$0

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

N/A

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
N/A			

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: 2009 Homeland Security Grant *G/L# 01·60·83*

Department/Activity Description

The 2009 Homeland Security Grant is a part of the Urban Area Security Initiative Grant Program. The Governor's Division of Emergency Management (GDEM) is administering this grant on behalf of the State of Texas. Funding is to be used in accordance with the Homeland Security Grant Program Guidelines for the fiscal year and must support the goals and objectives included in the State Homeland Security Strategic plan and the Urban Area Homeland Security (UASI) Strategies. Grant funds must be used for projects that support the investments approved by the Department of Homeland Security. These funds were for regional interoperability communications equipment, logistics support trailer, mobile command interoperability expansion; regional citizen corp enhancement and couny building critical infrastructure enhancement.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$0	$0	$0
Operations	$44,755	$113,304	$0
Capital	$0	$12,293	$0
Total	$44,755	$125,597	$0

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

N/A

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
N/A			

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

FY 2013 BUDGET

DENTON COUNTY

Department: Texas Parks & Wildlife/Game Warden *G/L# 01·60·90*

Department/Activity Description

Texas Parks and Wildlife game wardens are charged with the responsibility of enforcing game and fish regulations, water safety laws and penal code laws, including trespassing, shooting across or on a public road, and boating while intoxicated as prescribed by the Texas Water Safety Act. Another function is the patrol of area lakes located within the County, including search and rescue operations for missing or overdue fishermen or swimmers. Denton County funds boat stall rental expenses to allow for immediate access to lakes in emergency situations. Other funding includes operating supplies, telephone and radio expenses.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$0	$0	$0
Operations	$4,900	$5,776	$5,630
Capital	$0	$0	$0
Total	$4,900	$5,776	$5,630

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- Increased patrol and enforcement of Texas Water Safety Act on area lakes. This involved search and rescue cases and search and recovery of victims involved in lake accidents.
- Increased enforcement of hunting and fishing regulations.
- Provided public programs for citizens covering nuisance wildlife issues, hunter education, boater education, landowner rights and career opportunities.
- Denton County Game Wardens filed numerous cases that were outside the scope of hunting, fishing and water safety. These included controlled substance cases, DWIs, BWIs, trespassing, assault, family violence, indecent exposure and traffic violations.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Continue to improve service to Denton County in regards to water safety and hunting/fishing regulation enforcement.			
Criminal cases filed in Denton County	1,245	1,300	1,350
Hours spent patrolling area lakes	2,020	2,100	2,200
Public programs presented	49	55	60
Goal: Strengthen the relationship between Game Wardens and the Denton County Sheriff's Office and other local agencies.			

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: 2011 Homeland Security Grant *G/L# 01·60·92*

Department/Activity Description

The 2011 Homeland Security Grant is a part of the Urban Area Security Initiative Grant Program. The Governor's Division of Emergency Management (GDEM) is administering this grant on behalf of the State of Texas. Funding is to be used in accordance with the Homeland Security Grant Program Guidelines for the fiscal year and must support the goals and objectives included in the State Homeland Security Strategic plan and the Urban Area Homeland Security (UASI) Strategies. Grant funds must be used for projects that support the investments approved by the Department of Homeland Security. These funds were for regional interoperability communications equipment, logistics support trailer, mobile command interoperability expansion; regional citizen corp enhancement and county building critical infrastructure enhancement.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$0	$14,336	$17,030
Operations	$0	$84,919	$0
Capital	$0	$538,650	$0
Total	$0	$637,905	$17,030

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

N/A

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
N/A			

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	1	0

FY 2013 BUDGET

DENTON COUNTY

Department: Emergency Services *G/L# 01·60·95*

Department/Activity Description

The Emergency Management Department is a law enforcement agency responsible for enforcing all laws that relate to fire, including arson, insurance fraud, outdoor burning, fire deaths and explosives. The office serves unincorporated Denton County, investigates all fire/explosive-related incidents for cause and origin and conducts criminal investigations. The Litter Abatement department (01.60.80) was merged with the Emergency Management department. This department is responsible for litter abatement, which includes incidents of illegal dumping, illegal septic waste disposal and illegal transport of debris.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$760,099	$758,022	$802,983
Operations	$171,893	$213,009	$211,226
Capital	$0	$31,844	$74,938
Total	$931,992	$1,002,875	$1,089,147

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- Awarded over $900,000 in grant funds from the Homeland Security Grant Program and procured over $650,000 in emergency response supplies for Denton County.
- Coordinated the acquisition of an additional Mobile Command Vehicle without cost to Denton County from Wise County. This vehicle included a 2008 F-650 4-door truck with 40' command trailer. Cost new was over $225,000.
- Created the Denton County Emergency Management Working Group and formalized meetings throughout the year with local emergency managers from Denton County municipalities.
- Created a procedures document for Public Nuisance and Environmental Crimes for employees to follow and learn best practices to assure complete and accurate reporting and case building.
- Awarded a National Award for Citizen Emergency Response Team for the Denton County CERT program.
- Completed training programs on taser operations and created policy related for safe and proper use. All current department peace officer staff have been issued tasers for officer and citizen safety.
- Continue to update emergency management plan and facility emergency plans to include the addition of dam safety plans.
- Conducted multitude of training in fire service programs to include wildfire certification courses.
- Trained Replacement Employee in Fire Inspection and Fire Investigations for a total of 540 clock hours.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Ensure adequate preparedness of all hazards emergency management programs and emergency services response capabilities.			
Exercises conducted to test existing plans	6	6	6
Planning exercises with emergency responder personnel	4	6	6
Goal: Ensure adequate planning for response and recovery, encompassing all foreseeable hazards.			
Review & revise Emerg Mgmt Plan (annexes updated)	5	5	5
Maintain level of participation with municipalities (# of jurisdictions)	27	28	28
Goal: Ensure a smooth and coordinated recovery from significant events, returning areas back to pre-disaster conditions.			
Volunteers trained for damage assessment teams	0	75	75
Disaster summary outlines prepared	3	3	5

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	9	9	10
No. of Part-Time Employees	1	1	0

FY 2013 BUDGET

DENTON COUNTY

Department: 2010 Homeland Security Grant *G/L# 01·60·97*

Department/Activity Description

The 2010 Homeland Security Grant is a part of the Urban Area Security Initiative Grant Program. The Governor's Division of Emergency Management (GDEM) is administering this grant on behalf of the State of Texas. Funding is to be used in accordance with the Homeland Security Grant Program Guidelines for the fiscal year and must support the goals and objectives included in the State Homeland Security Strategic plan and the Urban Area Homeland Security (UASI) Strategies. Grant funds must be used for projects that support the investments approved by the Department of Homeland Security. These funds were for regional interoperability communications equipment, logistics support trailer, mobile command interoperability expansion; regional citizen corp enhancement and county building critical infrastructure enhancement.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$0	$0	$0
Operations	$0	$142,184	$0
Capital	$0	$177,015	$0
Total	$0	$319,199	$0

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

N/A

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
N/A			

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	1	0

FY 2013 BUDGET

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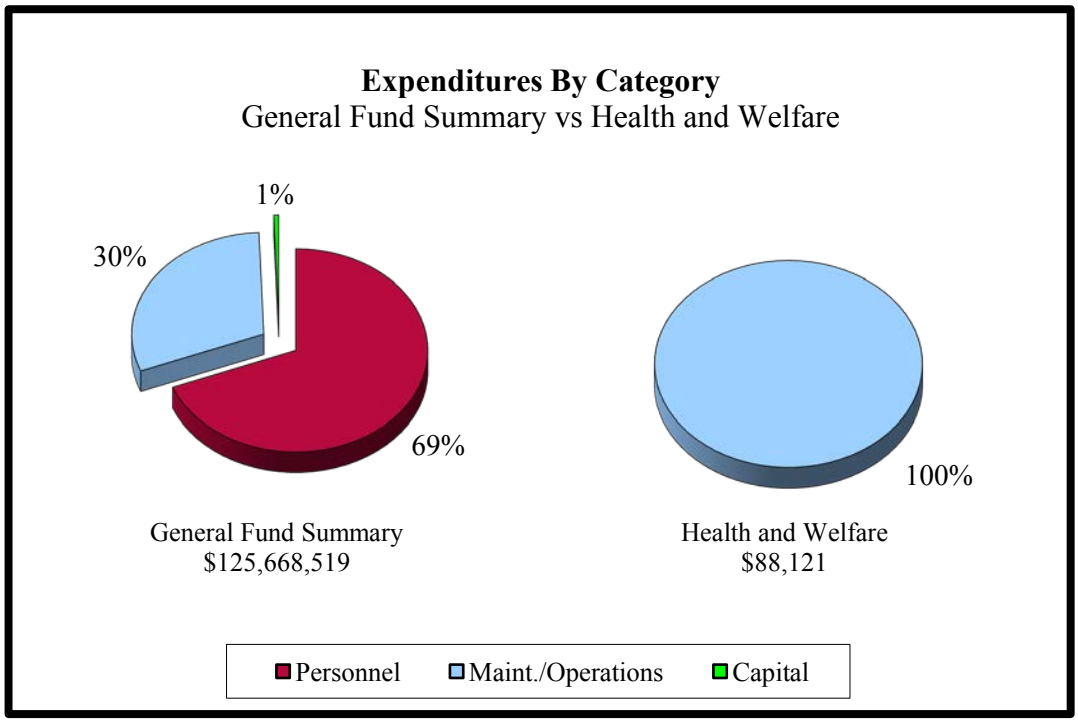
Health and Welfare

Health and Welfare includes the Child Protective Services Department, a state agency that receives partial funding from the County. Services provided by this department include protecting the safety and emotional well-being of children ages 0-17.



DENTON COUNTY

Department: Child Protective Services *G/L# 01·70·40*

Department/Activity Description

Child Protective Services, a division of the Texas Department of Protective and Regulatory Services, is charged with the responsibility of protecting the safety and emotional well-being of children between the ages of 0 and 17. The agency protects children from abuse and neglect, helps children recover from abuse and neglect, and secures counseling and other services to help rehabilitate abusive and neglectful parents as mandated through legislation outlined in the Texas Family Code. FY 1998 was the first year that expenses for this department were funded. Denton County funds office rental expense, utilities and other operating expenses.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$0	$0	$0
Operations	$89,735	$94,991	$88,121
Capital	$0	$0	$0
Total	$89,735	$94,991	$88,121

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- Executed investigations received from the State hotline of abuse and neglect.
- Applied a plan of action for parents through Conservatorship Services for families to work toward reunification.
- Established a plan through Family Preservation Services to remove risk factors and implement safety measures.
- Developed and enhanced effective partnerships with other agencies within the Denton County community to improve services for children and their families.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Conservatorship & Kinship Adoptions: Increase the number of children placed in permanent, loving and safe homes.			
Children in foster care	355	382	387
Children in kinship placement	126	132	137
Children adopted	60	65	70
Goal: Complete investigations thoroughly and effectively to ensure the safety and well being of children.			
Referrals routed for investigation	4,505	4,577	4,637
Intakes assigned	3,888	3,973	4,058
Investigations completed	3,085	3,617	3,949
Goal: Provide services and tools to strengthen families and keep them intact to avoid the removal of children.			
Monthly average of cases opened in the FBSS stage	93	100	110
Children removed in the FBSS stage of service	46	49	52
Monthly average of cases closed in the FBSS stage	201	230	260

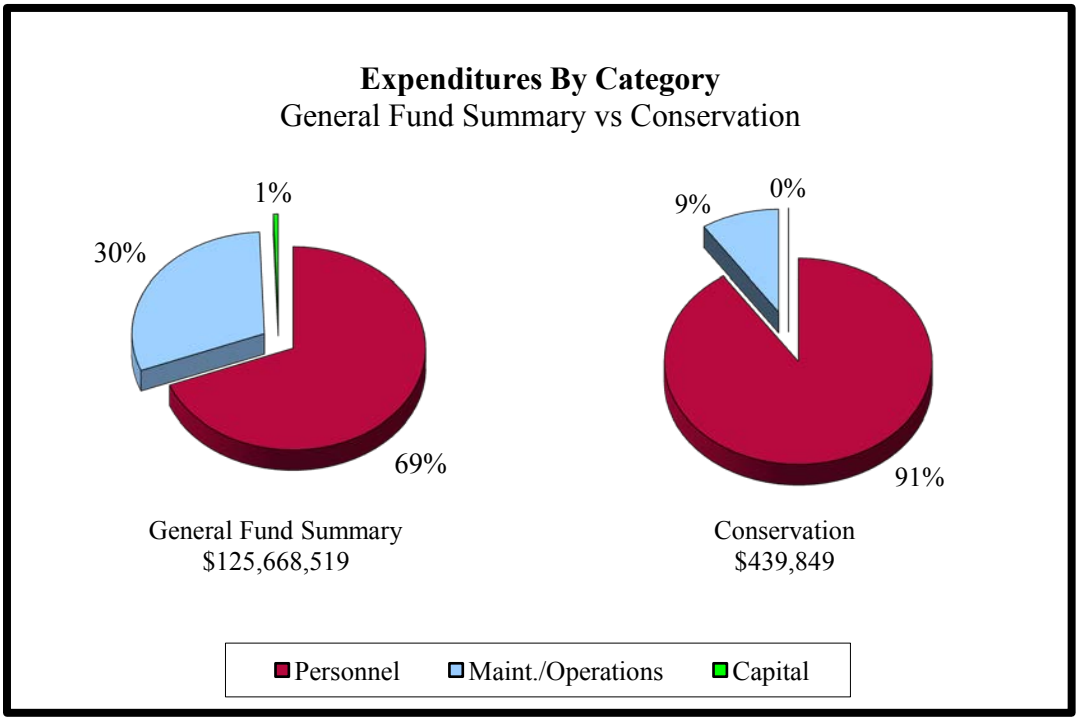
STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

FY 2013 BUDGET

Conservation

Conservation includes the County Extension Department. Services include agricultural, horticultural, 4-H programs, and home economic services for the residents of the County.



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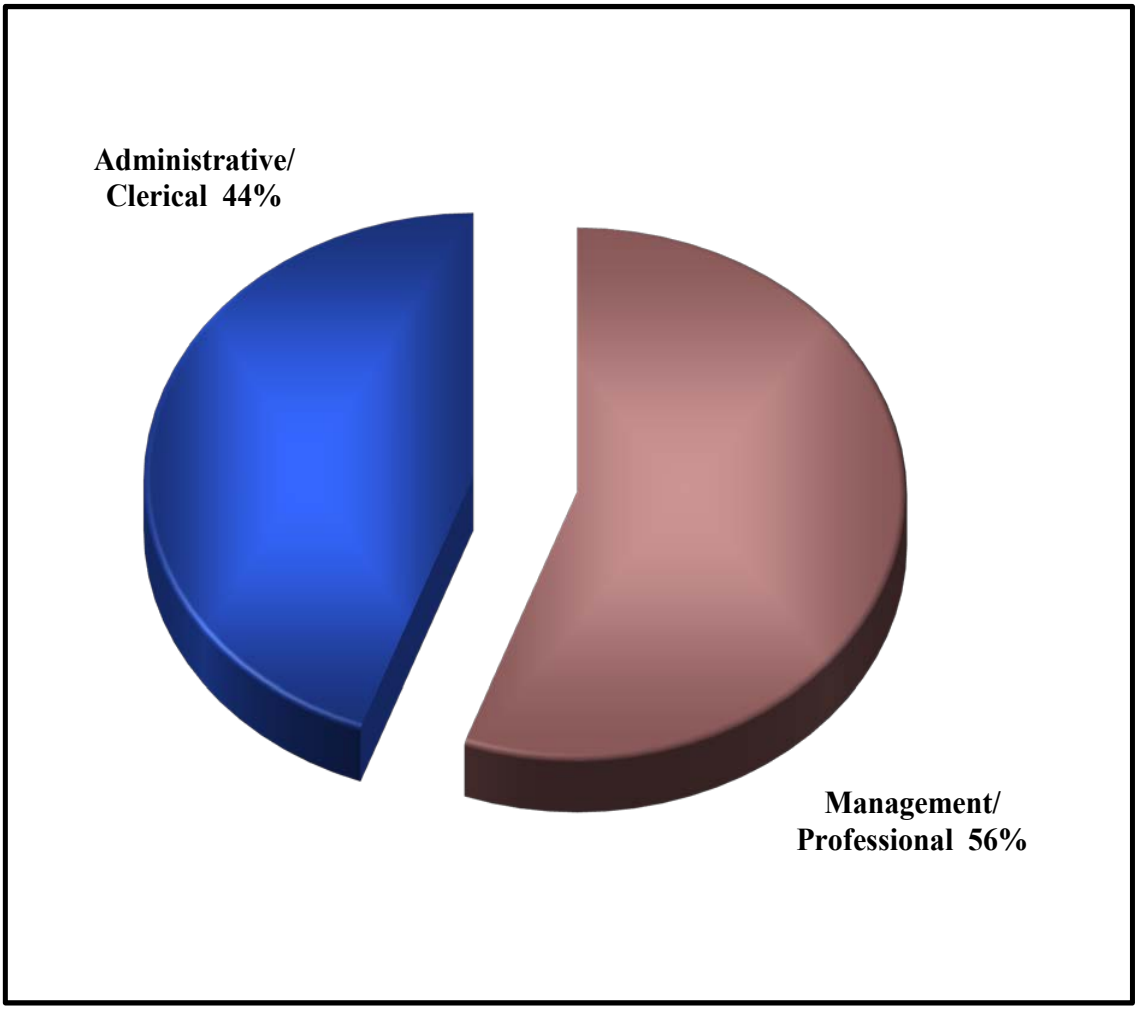
STAFFING BY CATEGORY
Conservation



	Full-Time	Part-Time	Total
Management / Professional	5	-	5
Administrative / Clerical	4	-	4
TOTAL	**9**	**-**	**9**

DENTON COUNTY

Department: County Extension *G/L# 01·75·10*

Department/Activity Description

The Texas Agricultural Extension Service of Denton County operates in cooperation with the Commissioners Court to provide reliable current information in all aspects of agriculture, family and consumer sciences, horticulture, ecology, environmental and natural sciences, and rural/urban youth and community development through educational programming.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$339,491	$328,816	$398,355
Operations	$34,199	$47,267	$41,494
Capital	$0	$0	$0
Total	$373,690	$376,083	$439,849

ACCOMPLISHMENTS AND CHALLENGES IN FY2011

- Denton County Master Gardeners hosted their annual Fall Garden Festival in October and had a record setting year of over 500 people attending. The theme for this year was "locavore" and the educational booths, lectures and exhibits were focused on locally produced food. Denton County Master Gardeners hosted and conducted the first National Junior Master Gardener specialist training not solely conducted by the national staff. We had 41 people attend from Texas, Florida, Alabama and Illinois.
- The Elm Fork Chapter of the Texas Master Naturalists continue to support many programs throughout the county. Their work at Lake Lewisville Environmental Learning Area (LLELA) was honored as an exemplary project at the state conference.
- Our, SWAt, Science With Attitude teacher training continues to grow and reach more elementary teachers throughout the county. This past summer we had 34 teachers from Denton ISD, Aubrey ISD and Lewisville ISD attend our three day training.
- Sixty-four Type 2 diabetics attended diabetes education programs and the majority indicated success in changing lifestyle choices to reduce their blood glucose levels.
- 750 individuals attended financial literacy programs. Evaluations indicate that a majority of those participating plan to develop and use a budget, reduce debt and increase savings.
- 350 child care providers, caring for over 2500 children, participated in Child Care Provider Trainings. Evaluations indicated child care providers have increased knowledge in child care, nutrition and discipline techniques.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Enhance water conservation and natural resource management through Earth-Kind education.			
Attendees at Earth-Kind Landscaping workshops	80	100	100
Goal: Extend the outreach of Texas AgriLife Extension by training more Master Volunteers.			
Volunteers trained and managed	262	290	290
Contacts made by volunteers	26,961	27,000	27,000
Goal: Assist Denton County residents with horticulture info & educate residents with various other life-enhancing programs.			
Teachers attending Science With Attitude workshops	34	40	40
Youth and volunteers in 4-H Program	350	375	375
Attendees at financial literacy programs	700	925	1,300
Attendees at diabetes education programs	0	64	75
Child care providers participating in child care training	325	430	600

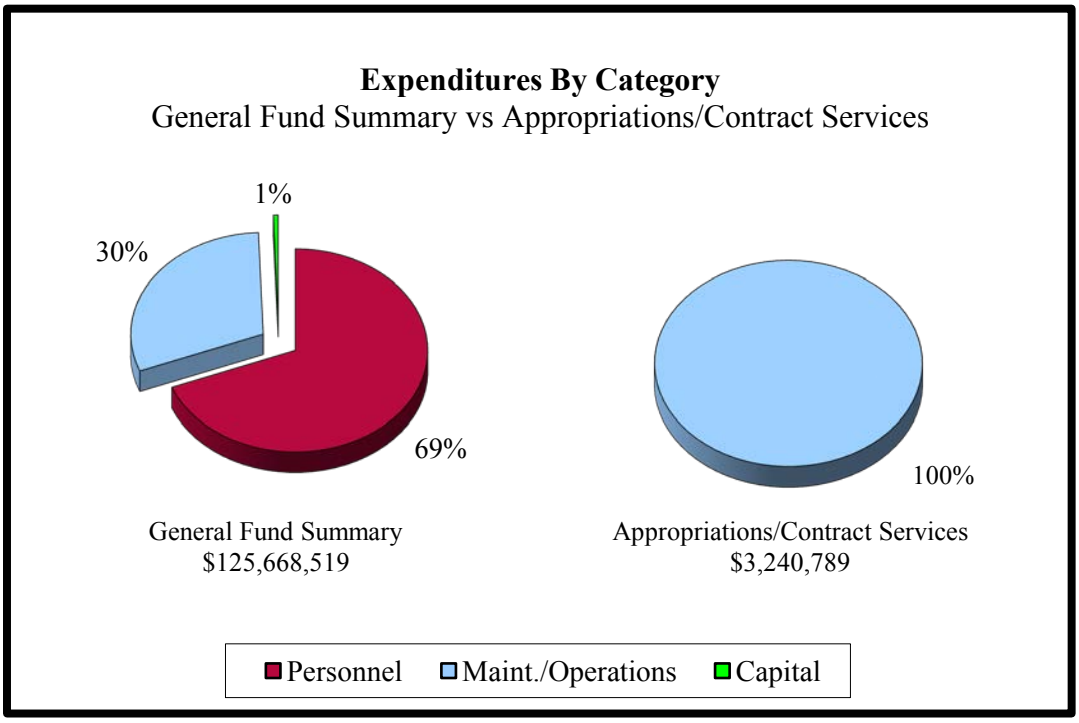
STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	9	9	9
No. of Part-Time Employees	0	0	0

FY 2013 BUDGET

Appropriations/ Contract Services

Appropriations/Contract Services includes funding for libraries and other programs that the county contracts with or is obligated to fund by state law.



DENTON COUNTY

Department: Appropriations/Contract Services *G/L# 01·80·10*

Department/Activity Description

The Appropriations department is used to account for various annual appropriations for various county-wide association dues, library funding, and other programs that the County contracts with or is obligated to fund by state law. Funds are included for E-911, the Denton Central Appraisal District appropriation, water conservation programs and other state and federal transportation association dues.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$0	$0	$0
Operations	$3,138,482	$3,277,341	$3,240,789
Capital	$0	$0	$0
Total	$3,138,482	$3,277,341	$3,240,789

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

N/A

GOALS, OBJECTIVES, PERFORMANCE MEASURES

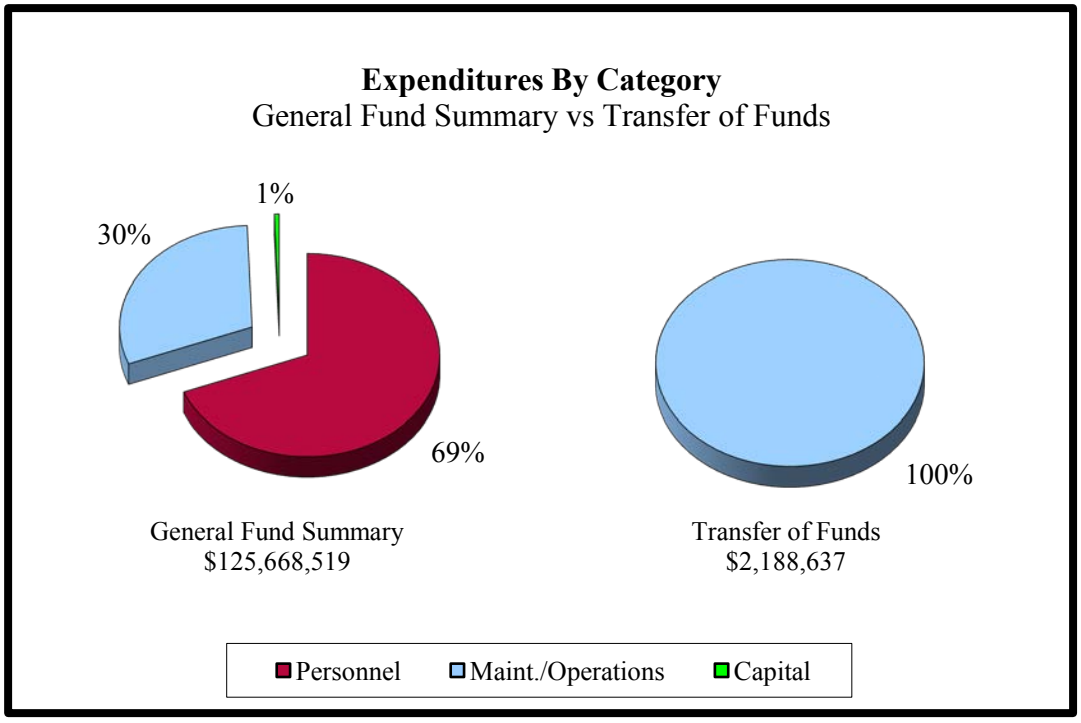
	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
N/A			

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

Transfer Of Funds

This department is used to budget for the Interfund expenditure-type transactions between the General Fund and other governmental-type funds.



DENTON COUNTY

Department: Transfer of Funds Department *G/L# 01·99·10*

Department/Activity Description

The Transfer of Funds Department is used to budget and account for the interfund expenditure-type transactions between the General Fund and all other governmental-type funds. Interfund transactions between the General Fund and non-governmental funds are recorded as expenditures in the originating fund.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$0	$0	$0
Operations	$5,320,146	$2,045,000	$2,188,637
Capital	$0	$0	$0
Total	$5,320,146	$2,045,000	$2,188,637

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

N/A

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
N/A			

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

DENTON COUNTY
2012 - 2013 OPERATING BUDGET
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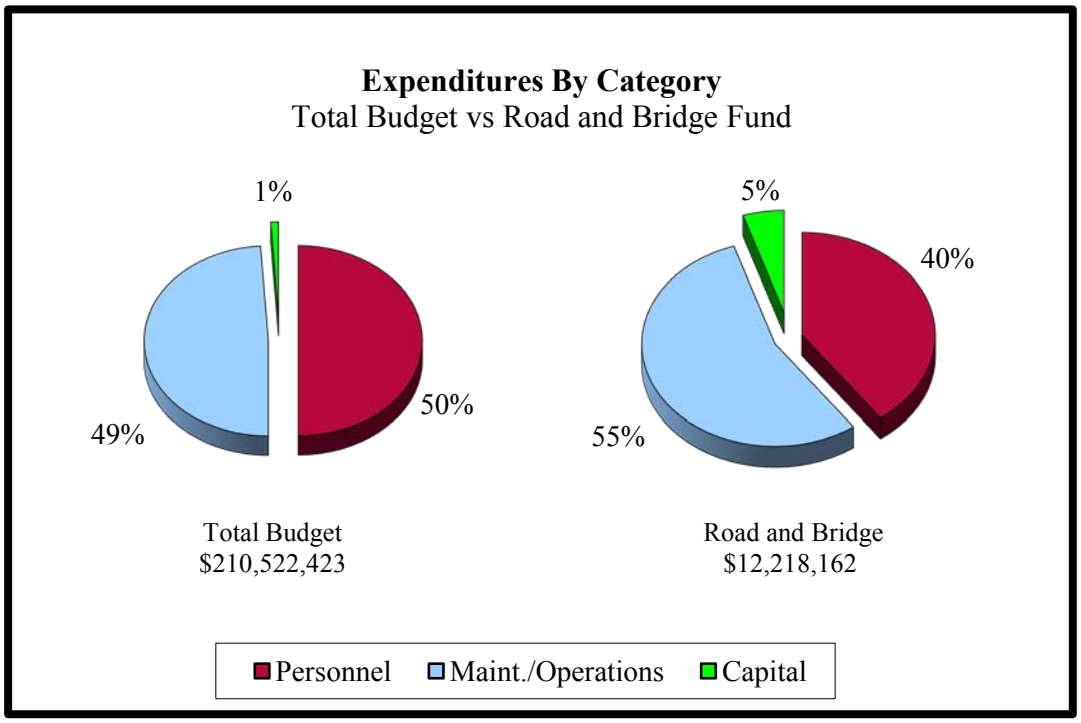
Road and Bridge Fund

Special Revenue Funds are used to account for special revenues that are restricted to expenditures for particular purposes. The Road and Bridge Fund accounts for the operation, repair, and maintenance of roads and bridges. Vehicle registration fees are the primary source of funding. However, a portion is funded by ad valorem taxes.



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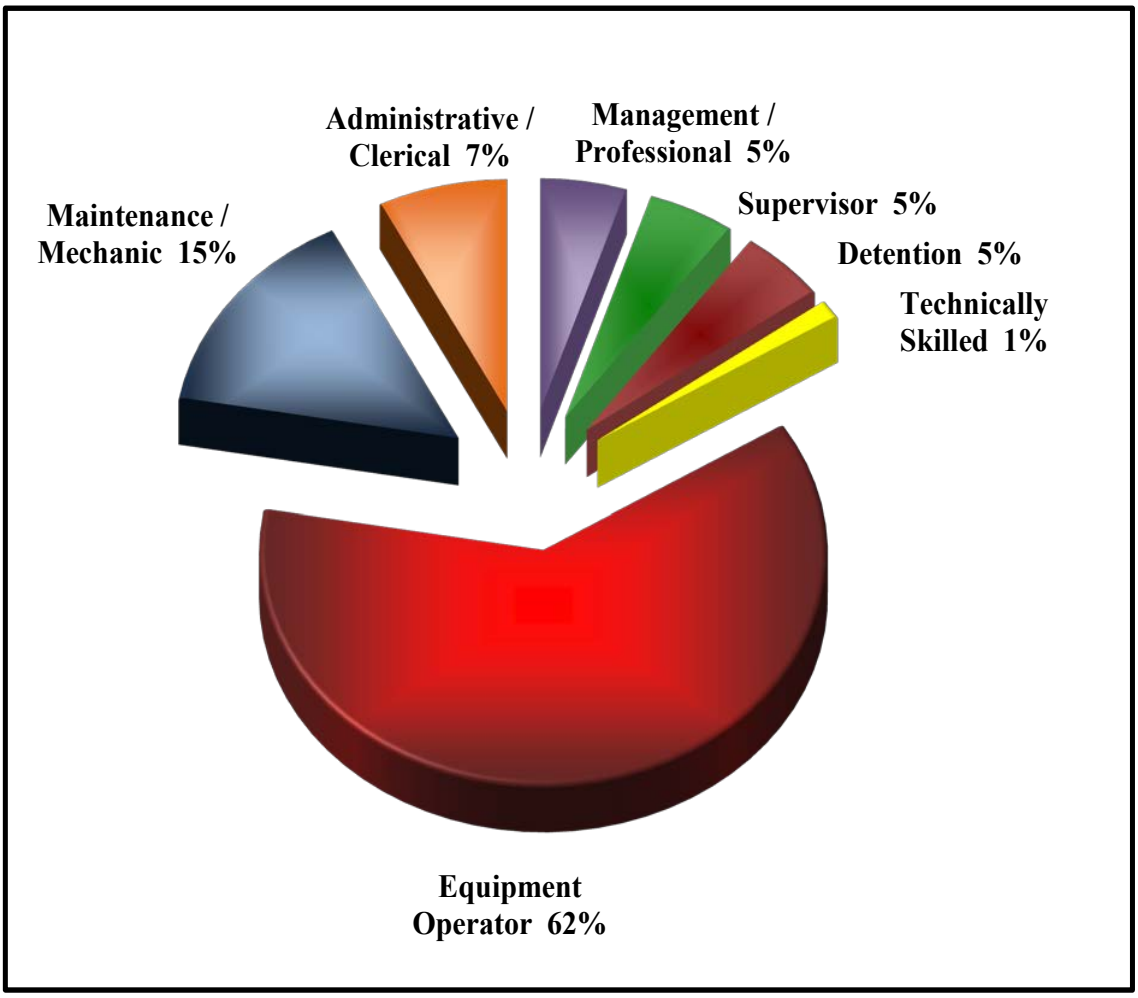
STAFFING BY CATEGORY
Road and Bridge



	Full-Time	Part-Time	Total
Management / Professional	4	-	4
Supervisor	4	-	4
Technically Skilled	1	-	1
Administrative / Clerical	4	2	6
Equipment Operator	50	-	50
Maintenance / Mechanic	12	-	12
Detention	4	-	4
TOTAL	**79**	**2**	**81**

DENTON COUNTY

FY 2013 Budget-Fund Analysis
Road and Bridge
Fund #20

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Beginning Balance	**$3,384,114**	**$3,876,084**	**$3,540,668**
Revenues			
Taxes	4,847,456	5,010,000	5,134,494
Auto Registration	6,054,634	6,060,000	5,880,000
Fees	300	10,000	5,000
Interest	8,627	10,000	12,000
Intergovernmental	187,441	144,640	145,000
Miscellaneous	78,485	1,000	1,000
Total Revenues	11,176,944	11,235,640	11,177,494
Transfers			
Transfer In	103,413	0	0
Transfer Out	0	(23,740)	0
Total Transfers	103,413	(23,740)	0
Total Revenues and Transfers	11,280,357	11,211,900	11,177,494
Funds Available	**14,664,471**	**15,087,984**	**14,718,162**
Expenditures	10,788,387	11,547,316	12,218,162
Total Expenditures	10,788,387	11,547,316	12,218,162
Ending Balance	**$3,876,084**	**$3,540,668**	**$2,500,000**

DENTON COUNTY

Department: Road and Bridge, Precinct #1 *G/L# 20·85·10*

Department/Activity Description

Road and Bridge, Pct. 1 is responsible for maintaining County roads and bridges in unincorporated Denton County, including preventative maintenance, emergency maintenance, installation of road signs, tree trimming and removal, drainage improvements and mowing of County right-of-way. During inclement weather, this division is responsible for closing roads as needed to insure public safety in flooding or icing conditions. This department is also responsible for mowing right-of-way, trash pickup, and other projects as needed. Expenses are budgeted based on the number of road miles and projects for each precinct. Effective January 1, 2012, due to redistricting, this precinct will become responsible for maintaining 360.41 miles of County roads.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$2,064,274	$2,086,848	$2,342,468
Operations	$3,170,246	$3,534,450	$3,427,028
Capital	$222,889	$468,665	$611,659
Total	$5,457,409	$6,089,963	$6,381,155

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- R&B East had a very high turn-over rate among the general crew members as well as a problem with low morale. A change in front-line management personnel and policies seems to have helped raise morale and certainly helped retention. We have been able to hire a good group of new employees with a wide scope of talent and skills.
- The level of training for management and crews has been noticeably increased. The training has covered most facets of road building, safety, project management and personnel management. We anticipate an improvement in our safety program, our work efficiency and our over-all production.
- Pct.1 has worked hard to design and construct a new R&B Maintenance facility to replace the old one. We expect to occupy the new facility by the end of this fiscal year, and have all the needed equipment installed and usable by early October. This new facility will greatly increase our output.
- Over many years, Road & Bridge East has accumulated a huge amount of surplus equipment, parts, tools, tires and general junk. In addition, many supplies and other items have never been inventoried. This past year, we conducted a very thorough inventory and identified enough surplus to enter into auction. Over $69,000 was brought in through auction and dispersed back into the Road & Bridge fund.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Raise the level of training for crew members and mechanics to improve over-all efficiency.			
Man-hours spent cross-training equipment operators	0	1,400	2,000
Man-hours spent in training classes	187	440	500
Goal: Identify and replace bridges and culverts that are in poor condition or that may be undersized.			
New bridges and large culverts built or replaced	4	4	5
Goal: Decrease the number of accidents involving county employees, equipment or vehicles.			
Accidents involving county equipment or vehicles	1	2	1
Accidents resulting in physical harm or injury	5	8	5

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	39	39	39
No. of Part-Time Employees	1	1	1

FY 2013 BUDGET

DENTON COUNTY

Department: Road and Bridge, Precinct #2 *G/L# 20·85·20*

Department/Activity Description

Road and Bridge, Pct. 2 is responsible for maintaining County roads and bridges in unincorporated Denton County, including preventative maintenance, emergency maintenance, installation of road signs, tree trimming and removal, drainage improvements within the county road policy and mowing of County right-of-way. During inclement weather, this division is responsible for closing roads as needed to insure public safety in flooding or icing conditions. This department is also responsible for mowing right-of-way, trash pickup, and other projects as needed. Expenses are budgeted based on the number of road miles and projects for each precinct. Effective January 1, 2012, due to redistricting, the road mileage maintained by this precinct will increase from 3.37 to 6.99 miles.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$0	$0	$0
Operations	$0	$10,000	$80,000
Capital	$0	$0	$0
Total	$0	$10,000	$80,000

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- We were able to maintain county roads in the precinct by utilizing Road and Bridge East's road crew in lieu of contracting work with an outside vendor.
- We received additional road miles due to redistricting of Commissioner Precinct boundaries that became effective January 1, 2012 with no increase in funding.
- Continued to respond to complaints about road maintenance issues in a timely manner.
- Developed a preventive maintenance program to help reduce the number of requests for assistance.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Maintain safe county roads and install traffic signs when necessary to assist with safety issues.			
Road maintenance projects completed	8	16	16
Traffic signs installed	9	33	35
Goal: Continue with the road culvert maintenance plan in order to avoid drainage issues on county roads.			
Road culverts maintained	0	6	8

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: Road and Bridge, Precinct #3 *G/L# 20·85·30*

Department/Activity Description

Road and Bridge, Pct. 3 is responsible for maintaining County roads and bridges in unincorporated Denton County, including preventive maintenance, emergency maintenance, installation of road signs, tree trimming and removal, drainage improvements and mowing of County right-of-way. During inclement weather, this division is responsible for closing roads as needed to insure public safety in flooding or icing conditions. There are currently no county maintained roads or bridges within Precinct #3. However, due to redistricting, this precinct will become responsible for the maintenance of two county roads effective January 1, 2012. These two roads are partially in an unincorporated area for a total of 1.41 miles.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$0	$0	$0
Operations	$103,000	$20,000	$273,000
Capital	$0	$0	$0
Total	$103,000	$20,000	$273,000

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- The Road & Bridge West Department gained two roads for maintenance in precinct 3 due to redistricting.
- The department crew worked to improve drainage and driving surfaces.
- Entered into an Inter-Local Agreement with the Town of Hickory Creek for road maintenance.
- The primary goal is to maintain safe driving surfaces for all who travel our roads as we continue to upgrade and/or reconstruct roads.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Complete drainage work re-establish positive water flow and trim overgrown trees and brush located in the ROW.			
Labor and equipment hours spent tree trimming	0	120	50
Labor and equipment hours spent on drainage	0	350	50
Goal: Ensure safe driving surfaces thru preventive maintenance.			
Road maintenance projects completed	0	0	1
Labor and equipment hours spent on road repairs	0	125	125
Miles of county roads maintained	0	1.41	1.41

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

FY 2013 BUDGET

DENTON COUNTY

Department: Road and Bridge, Precinct #4 *G/L# 20·85·40*

Department/Activity Description

Road and Bridge, Pct. 4 is responsible for maintaining County roads and bridges in unincorporated Denton County, including preventative maintenance, emergency maintenance, installation of road signs, tree trimming and removal, drainage improvements and mowing of County right-of-way. During inclement weather, this division is responsible for closing roads as needed to insure public safety in flooding or icing conditions. This department is also responsible for mowing right-of-way, trash pickup, and other projects as needed. Expenses are budgeted based on the number of road miles and projects for each precinct. Effective January 1, 2012, the number of County road miles to maintain will increase to 247.78 miles.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$2,029,559	$2,058,267	$2,252,479
Operations	$2,793,043	$2,856,665	$2,780,616
Capital	$76,640	$133,920	$61,327
Total	$4,899,242	$5,048,852	$5,094,422

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- The Road & Bridge West Department purchased sanding equipment and snow removal equipment. The equipment had to be retro-fitted for our trucks and storage was provided for easy access and loading during weather incidents.
- Road & Bridge West worked with Emergency Management to develop a winter weather program and response system.
- The well traffic continues and is a constant challenge in maintaining our roads and keeping them safe for travelers.
- Worked with local municipalities to complete reconstruction projects.
- Continued to work with residents to meet standards so that the county may accept their roads for maintenance which will enable us to provide safe roads for all residents who live in unincorporated areas of Pct. 4.
- Continue with an effective preventive maintenance program to reduce the number of requests for assistance received.
- The primary goal is to maintain safe driving surfaces for all who travel our roads as we continue to upgrade and reconstruct our roads.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Maintain safe driving surfaces for all who travel county roads while we are working on continuing upgrading and reconstruction projects.			
Miles of roads reconstructed	4.13	7.34	7.00
Miles of roads upgraded from gravel to asphalt	1.14	0.00	1.00
Goal: Continue with an effective preventive maintenance program to reduce the number of requests for assistance (RFAs) received.			
RFAs received and completed	139	136	100
Goal: Continue working with residents to meet standards so that the county may accept their roads for maintenance.			
Miles of road accepted for maintenance	1.86	2.00	2.00

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	38	38	38
No. of Part-Time Employees	1	1	1

DENTON COUNTY

Department: Public Works Administration / Engineering *G/L# 20·85·50*

Department/Activity Description

The Public Works Administration/Engineering Department provides guidance and direction of all planning, design and construction of capital and development projects with Denton County, while maintaining a commitment to cost effective customer service. This department is responsible for ensuring compliance of projects within the Denton County Subdivision Rules and Regulations, the National Flood Insurance Program, Storm Water Management Program and review of floodplain submittals for FEMA.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$225,787	$230,731	$238,877
Operations	$102,949	$171,510	$150,708
Capital	$0	$0	$0
Total	$328,736	$402,241	$389,585

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- Managed a large number of successful construction projects.
- Upgraded survey equipment.
- Prepared quality design plans for various Road and Bridge infrastructure programs.
- Responded to all calls and emails in a timely manner.
- Partnered with Upper Trinity Regional Water District in the Household Hazardous Waste Program.
- Continued to strive for excellence working with other departments, developers and consultants.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Improve the current process of utility permitting.			
Permits issued within 2 days	95%	98%	100%
Update pipeline locations on GIS Landmark System	30%	50%	100%
Utility permits issued	134	140	125
Goal: Expedite and improve the review process for subdivision reviews.			
Average working days for Subdivision Plan Review	8	7	6
Subdivisions reviewed	48	45	50
Subdivisions approved	11	16	19
Goal: Provide direction and guidance for road and drainage development projects submitted.			
Road and drainage design projects reviewed	16	18	18
Road and drainage construction projects reviewed	7	10	12
Goal: Improve the development permit application process.			
Development permits issued	1,377	1,457	1,500
Floodplain permits issued	10	12	11
Residential permits issued	1,022	1,078	1,100

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	2	2	2
No. of Part-Time (or Split Funded) Employees	0	0	0

FY 2013 BUDGET

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Other Special Revenue Funds

Special Revenue Funds are used to account for revenues that are restricted to expenditures for particular purposes.

District Clerk Records Management Fund
This fund accounts for receipt and expenditure of records preservation fees assessed by the District Clerk and is restricted to records preservation functions.

County Clerk Records Management Fund
This fund accounts for receipt and expenditure of records preservation fees assessed by the County Clerk and is restricted to records preservation and management.

Courthouse Security Fund
This fund accounts for the County's costs for providing security services for the various courts. This is funded totally by fees collected for document filings.

Justice of the Peace Courthouse Security Fund
One quarter of the fees collected for the Courthouse Security Fund are deposited in this fund and can only be used for the security purposes for a justice court that is located in a building that is not the courthouse security services.

Juvenile Probation Fund
This fund accounts for the County's costs of administering the County's Juvenile Probation and Detention Departments, primarily funded by taxes, fees, and intergovernmental revenues.

Fire Code Enforcement Fund
This fund was established to account for fees collected. Funds may be used only for the administration and enforcement of the fire code.

Justice of the Peace Technology Fund
This fund accounts for the County's costs of technological enhancements for a Justice Court, primarily funded from fees accessed upon conviction of a misdemeanor offense.

Public Health Fund
This fund accounts for the County's cost of administering the County Health Department, and is funded from tax revenues and fees for service.

Indigent Health Care Fund
This fund accounts for the County's costs for providing medical care to indigent County residents. The funding is primarily from property taxes.

Health Care Relief Fund
This fund accounts for the receipt of monies from the Tobacco Settlement and interest earnings. Funds are used to provide funding for various Non-Profit Agencies.

County and District Court Technology Fund
This fund accounts for the County's costs of technological enhancements for County and District Courts, primarily funded from fees accessed upon conviction of an offense in a County or District Court.

Records Management and Preservation Fund
This fund accounts for the receipt and expenditure of records preservation fees assessed by the District and County Clerks, and are restricted to preservation projects.

Public Health Preparedness Grant Fund
This fund accounts for grant funds that are used for the development of a plan to handle bioterrorism threats and events. Funds will be used to implement a state-wide Health Alert Network with other public health partners.

Sheriff's Forfeiture Fund
This fund accounts for the use of criminal investigation funds awarded by court order to the Sheriff's Department.

Vehicle Inventory Tax Interest Fund
This fund accounts for interest revenues earned by the Tax/Assessor Collector on vehicle inventory tax receipts collected during the fiscal year. Funds can only be spent to defray costs of the collection program.

Law Library Fund
This fund accounts for the costs of providing jury services for the district, county, and justice courts. Funding is primarily from property taxes.

District Attorney Hot Check Fee Fund
Expenditures from this fund shall be at the sole discretion of the District Attorney pursuant to the Hot Check Statute and may be used only to defray the salaries and expenses of the office.

District Attorney Chapter 59 Fund
This fund accounts for the use of criminal investigation funds awarded by court order to the Criminal District Attorney's office.

Jury Fund
This fund accounts for the costs of providing jury services for the district, county, and justice courts. Funding is primarily from property taxes.

Capital Replacement Fund
This fund is used to account for the major capital needs of the County including the acquisition and construction of major capital facilities.

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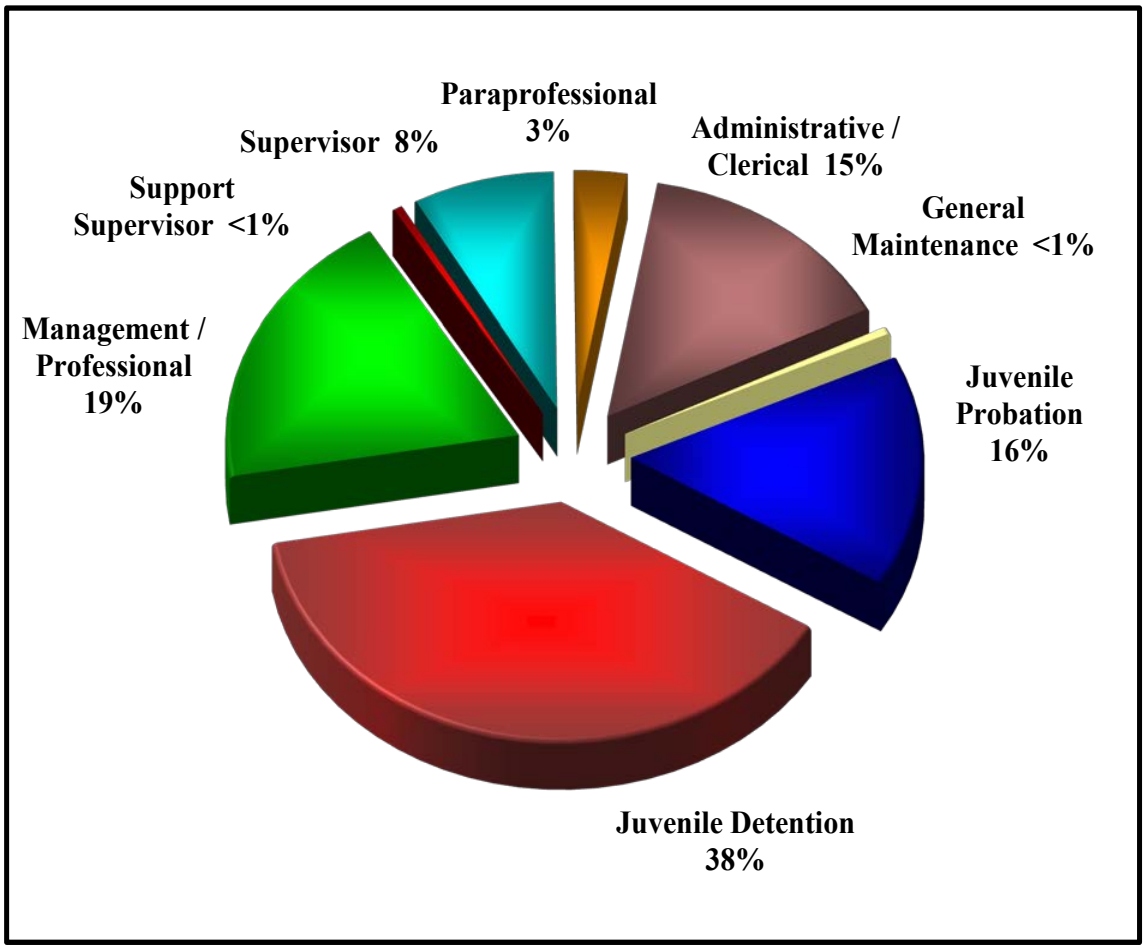
STAFFING BY CATEGORY
Special Revenue Funds



	Full-Time	Part-Time	Total
Management/Professional	38	1	39
Supervisor	16	-	16
Support Supervisor	1	-	1
Paraprofessional	6	-	6
Administrative / Clerical	27	3	30
General Maintenance	1	-	1
Juvenile Probation	32	-	32
Juvenile Detention	78	-	78
TOTAL	**199**	**4**	**203**

DENTON COUNTY

FY 2013 Budget-Fund Analysis
District Clerk Records Management Fund
Fund #21

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Beginning Balance	**$24,625**	**$44,025**	**$52,878**
Revenues			
Fees	49,435	70,000	75,000
Interest	29	600	600
Total Revenues	49,464	70,600	75,600
Transfers			
Transfer In	0	0	0
Transfer Out	0	0	0
Total Transfers	0	0	0
Total Revenues and Transfers	49,464	70,600	75,600
Funds Available	**74,089**	**114,625**	**128,478**
Expenditures	30,064	61,747	92,740
Total Expenditures	30,064	61,747	92,740
Ending Balance	**$44,025**	**$52,878**	**$35,738**

DENTON COUNTY

Department: District Clerk Records Management Fund *G/L# 21·20.45*

Department/Activity Description

This department was created by the Texas Legislature effective January 1, 2004 to provide for records preservation functions of the District Clerk's Office. This budget will be fully supported by the fees collected. Funds are to be used to support any necessary materials and staff needed to provide for records management with the District Clerk's office.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$21,280	$32,397	$22,110
Operations	$8,783	$29,350	$20,630
Capital	$0	$0	$0
Total	$30,064	$61,747	$42,740

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- Challenge: Identified cases and documents that could be sent to storage, those that should be destroyed and those that must be kept according to the records retention schedule.
- Challenge: Since we only have a part-time person working on the records retention project, file cabinets are often full with no more room to store the files.
- Accomplishment: The Records Management Clerk has organized the lists of files sent to storage in binders, destroying and documenting some of the old records according to the records retention schedule.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Continue the process of identifying and moving cases eligible to be sent to the county Records Management Dept.			
Cases identified, boxed with lists generated and information exported, then sent to RM	13,000	13,500	13,600
Goal: Move files to storage in a timely manner to maximize office space.			
Files processed and sent to storage	14,135	14,235	14,335

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	1	1	1

FY 2013 BUDGET

DENTON COUNTY

Department: District Court Technology Fund *G/L# 21·20.46*

Department/Activity Description

SB 1685 created a dedicated District Court Records Technology Fund and authorizes District Clerks to collect an additional fee not to exceed $5 per certain types of filings. The bill provides that these funds be used only for the preservation and restoration of the District Court records archive. This bill authorized the Commissioners Court to adopt a records archive fee for deposit in the District Court Records Technology Fund as part of the County's annual budget. The purpose of this department is to identify older books and case records which can be considered of historical value. Services of professionals will be employed to restore any books and/or cases which have deteriorated to ensure the preservation of current and future documents, ledgers, etc.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$0	$0	$0
Operations	$0	$0	$50,000
Capital	$0	$0	$0
Total	$0	$0	$50,000

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

N/A

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
N/A			

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

FY 2013 BUDGET

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DENTON COUNTY

FY 2013 Budget-Fund Analysis
County Clerk Records Management Fund
Fund #22

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Beginning Balance	**$3,116,215**	**$2,539,371**	**$2,165,852**
Revenues			
Fees	694,331	1,237,000	1,432,000
Interest	6,232	15,000	20,000
Total Revenues	700,563	1,252,000	1,452,000
Transfers			
Transfer In	0	0	0
Transfer Out	(8,200)	(875)	0
Total Transfers	(8,200)	(875)	0
Total Revenues and Transfers	692,363	1,251,125	1,452,000
Funds Available	**3,808,578**	**3,790,496**	**3,617,852**
Expenditures	1,269,207	1,624,644	2,431,540
Total Expenditures	1,269,207	1,624,644	2,431,540
Ending Balance	**$2,539,371**	**$2,165,852**	**$1,186,312**

DENTON COUNTY

Department: County Clerk Records Management Fund *G/L# 22·10·20*

Department/Activity Description

The County Clerk is mandated to provide archival copies of all records stored for permanent retention within the County Clerk's Office. The Records Preservation Fund was established in FY 1992, and is self-supported by an optional $5 fee for all record filings in the County Clerk's Office, with the funds to be used specifically for records preservation projects and expenses. The collection of this fee is at the discretion of the County Clerk, and approval of expenditures requires Commissioners Court authorization. This department includes salary, benefits and operating expenses for staffing and microfilming and imaging expenses.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$298,443	$307,949	$360,177
Operations	$978,963	$792,570	$831,363
Capital	$0	$0	$0
Total	$1,277,407	$1,100,519	$1,191,540

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- Underwent remodel to ensure compliance with Federal regs for vitals clerks and passports being served from same location.
- Consolidated all Denton County Justice of the Peace Precincts' Local Registrar duties under our office.
- Challenged with Granicus/Legistar issues.
- Worked with DA's Office and law enforcement to address controversial adverse possession and sovereign citizen filings.
- Streamlined online authorizations/requests/pricing/fulfillment for bulk data through one contact person on website.
- Attained Five Star Award as Local Registrar.
- Passed Annual Department of State Passport Acceptance Facility Audit for all three county clerk locations.
- Reorganized records storage area using UNT rehabilitation services interns.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Solve all the remaining problems with Commissioners Court agenda upload process.			
Accuracy of data	N/A	65%	100%
Public access to Commissioners Court records	N/A	65%	100%
Reduction in Open Records requests by having more information available on-line	N/A	20%	30%
Goal: Streamline operations to increase quality of customer service and reduce wait/transaction times.			
% Requests filled within 20 minutes	80%	90%	95%
Average turnaround in preparing copies	5-7 minutes	3-6 minutes	2-4 minutes
Average turnaround in indexing documents	3-5 days	2-3 days	2-3 days
Average customer wait time	2 minutes	1 minutes	<1 minute
Goal: Continue to improve website for bulk data requests, approvals and fulfillments.			
Turnaround for bulk data requests in FTP or Odyssey	same day	same day	same day
Turnaround for 1-time bulk data requests approved and filled through third party	5-25 days	5-20 days	5-20 days

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	6	6	6
No. of Part-Time Employees	1	1	1

FY 2013 BUDGET

DENTON COUNTY

Department: Records Preservation Fee *G/L# 22·10·21*

Department/Activity Description

This department accounts for the optional $5 fee for all record filings in the County Clerk's Office, with the funds to be used specifically for records preservation projects and expenses. The collection of this fee is at the discretion of the County Clerk, and approval of expenditures requires Commissioners Court authorization.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$0	$0	$0
Operations	$0	$525,000	$1,240,000
Capital	$0	$0	$0
Total	$0	$525,000	$1,240,000

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- Underwent remodel to ensure compliance with Federal regs for vitals clerks and passports being served from same location.
- Consolidated all Denton County Justice of the Peace Precincts' Local Registrar duties under our office.
- Challenged with Granicus/Legistar issues.
- Worked with DA's Office and law enforcement to address controversial adverse possession and sovereign citizen filings.
- Streamlined online authorizations/requests/pricing/fulfillment for bulk data through one contact person on website.
- Attained Five Star Award as Local Registrar.
- Passed Annual Department of State Passport Acceptance Facility Audit for all three county clerk locations.
- Reorganized records storage area using UNT rehabilitation services interns.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Solve all the remaining problems with Commissioners Court agenda upload process.			
Accuracy of data	N/A	65%	100%
Public access to Commissioners Court records	N/A	65%	100%
Reduction in Open Records requests by having more information available on-line	N/A	20%	30%
Goal: Streamline operations to increase quality of customer service and reduce wait/transaction times.			
% Requests filled within 20 minutes	80%	90%	95%
Average turnaround in preparing copies	5-7 minutes	3-6 minutes	2-4 minutes
Average turnaround in indexing documents	3-5 days	2-3 days	2-3 days
Average customer wait time	2 minutes	1 minutes	<1 minute
Goal: Continue to improve website for bulk data requests, approvals and fulfillments.			
Turnaround for bulk data requests in FTP or Odyssey	same day	same day	same day
Turnaround for 1-time bulk data requests approved and filled through third party	5-25 days	5-20 days	5-20 days

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

FY 2013 BUDGET

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DENTON COUNTY

FY 2013 Budget-Fund Analysis
Courthouse Security Fund
Fund #23

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Beginning Balance	**$181,408**	**$201,713**	**$169,213**
Revenues			
Fees	263,412	275,000	275,000
Interest	144	1,000	1,000
Total Revenues	263,556	276,000	276,000
Transfers			
Transfer In	45,000	45,000	46,000
Transfer Out	0	0	0
Total Transfers	45,000	45,000	46,000
Total Revenues and Transfers	308,556	321,000	322,000
Funds Available	**489,964**	**522,713**	**491,213**
Expenditures	288,251	353,500	366,723
Total Expenditures	288,251	353,500	366,723
Ending Balance	**$201,713**	**$169,213**	**$124,490**

DENTON COUNTY

Department: Courthouse Security Fund *G/L# 23·20·85*

Department/Activity Description

The State Legislature approved the collection of a courthouse security fee on certain document filings. Money in this fund may only be used to finance items which are used for the purpose of providing security services for buildings housing a district, county or justice court. This fee is used to assist with the courthouse security guard service and capital equipment such as metal detectors.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$0	$0	$0
Operations	$288,251	$353,500	$366,723
Capital	$0	$0	$0
Total	$288,251	$353,500	$366,723

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- Improved security in all buildings housing a District, County or Justice Court.
- Continually reviewed security concerns and revised or developed security plans.
- Provided access to all areas of court buildings while maintaining security and protecting citizens and employees.
- Developed and/or improved written plans to be implemented during emergency situations.
- Improved communications between security personnel and other county employees during emergency situations.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Continue to improve security, enhance training and implement security plans.			
People entering Courts Building annually	331,000	342,000	351,000
% of time X-ray machine was operational	95%	98%	98%

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

DENTON COUNTY

FY 2013 Budget-Fund Analysis
Justice of the Peace Courthouse Security Fund
Fund #24

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Beginning Balance	**$63,404**	**$78,275**	**$91,975**
Revenues			
Fees	15,276	16,000	16,000
Interest	114	300	750
Total Revenues	15,390	16,300	16,750
Transfers			
Transfer In	0	0	0
Transfer Out	0	0	0
Total Transfers	0	0	0
Total Revenues and Transfers	15,390	16,300	16,750
Funds Available	**78,794**	**94,575**	**108,725**
Expenditures	519	2,600	11,267
Total Expenditures	519	2,600	11,267
Ending Balance	**$78,275**	**$91,975**	**$97,458**

DENTON COUNTY

Department: JP Courthouse Security Fund *G/L# 24·20·85*

Department/Activity Description

In September 2005, the State Legislature approved the collection of a courthouse security fee on certain document filings for justice court building security. This fee is used to assist with providing security services for buildings housing a justice court and equipment such as metal detectors, camera systems, identification systems, and other security related items.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$0	$0	$0
Operations	$519	$2,600	$11,267
Capital	$0	$0	$0
Total	$519	$2,600	$11,267

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

N/A

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
N/A			

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

FY 2013 BUDGET

DENTON COUNTY

FY 2013 Budget-Fund Analysis
Juvenile Probation Fund
Fund #26

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Beginning Balance	**$2,162,613**	**$2,159,924**	**$1,467,102**
Revenues			
Taxes	7,161,347	6,186,000	7,678,379
Fees	68,579	70,000	70,000
Interest	6,425	10,000	6,000
Intergovernmental	3,037,112	3,068,000	2,998,500
Miscellaneous	2,921	2,000	2,000
Total Revenues	10,276,384	9,336,000	10,754,879
Transfers			
Transfer In	0	0	0
Transfer Out	0	0	0
Total Transfers	0	0	0
Total Revenues and Transfers	10,276,384	9,336,000	10,754,879
Funds Available	**12,438,997**	**11,495,924**	**12,221,981**
Expenditures	10,279,073	10,028,822	11,021,981
Total Expenditures	10,279,073	10,028,822	11,021,981
Ending Balance	**$2,159,924**	**$1,467,102**	**$1,200,000**

DENTON COUNTY

Department: Juvenile Probation *G/L# 26·60·40*

Department/Activity Description

Juvenile Probation services are statutorily mandated by the Texas Legislature. The department is governed by the local Juvenile Board, and its purposes and functions are outlined in the Juvenile Justice Code, Title 3, Texas Family Code. The services provided by this department include detaining youth, deferred prosecution, monitoring youth placed on probation, intake and preliminary investigation, discharge from placement, and consideration of victim impact statements. Other services include MHMR referrals, family education, drug and alcohol counseling, individual and family counseling, court-ordered placements, electronic monitoring, and operation of a Juvenile Justice Alternative Education Program.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$1,604,615	$1,870,046	$2,030,821
Operations	$627,419	$380,985	$565,270
Capital	$23,566	$0	$0
Total	$2,255,600	$2,251,031	$2,596,091

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- Juvenile probation departments across the State of Texas worked with the former Texas Juvenile Probation Commission in a major consolidation of cumbersome and disparate State grant funding budgets. The newly streamlined State grant funding for Denton County has resulted in four State funded grants for FY2012 compared with nine State grants for the FY2011. State funding was reduced.
- Juvenile probation departments are now monitored and funded by the newly created Texas Juvenile Justice Department (TJJD). The TJJD is the result of legislative action that merged the former Texas Juvenile Probation Commission and the Texas Youth Commission. The challenge to Denton County and all other local juvenile probation departments is to work with TJJD to provide effective and efficient juvenile justice services and maintain appropriate funding for juvenile criminal justice services.
- Mental health and substance abuse needs and costs have increased.
- The juvenile probation department continues to make progress with its building expansion plans. The department has worked with the design team and completed the architectural plans for the building expansion.
- The juvenile probation department continues to work with the Texas Conference of Urban Counties, the TJJD and other counties in developing and planning for the next generation software, the Juvenile Case Management System (JCMS).

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Implement new programs and services to address the increase in mental health and substance abuse problems.			
Programs addressing mental health and substance abuse	14	18	22
Full drug assessments	30	35	40
Psychological evaluations	61	84	90
Goal: Continue to collect and disburse Court-ordered fees.			
Probation Fees Collected	$72,174	$73,000	$74,000
Restitution Fees Collected	$133,319	$134,000	$135,000
Placement Fees Collected from Parents/Guardians	$50,203	$51,000	$52,000
Goal: Screen and supervise deferred prosecution cases.			
Juveniles Placed on Deferred Prosecution	286	300	325

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	21	25	25
No. of Part-Time (or Split Funded) Employees	3	3	3

DENTON COUNTY

Department: Progressive Sanctions-JPO *G/L# 26·60·41*

Department/Activity Description

In 1995, the Texas Legislature enacted Progressive Sanctions Guidelines, which are a set of discretionary disposition guidelines for juvenile probation departments, juvenile prosecutors, and juvenile court judges. The guidelines were established in an attempt to bring consistency and predictability to juvenile dispositions. Additional state funding was also provided statewide to local probation departments to hire additional probation officers. Denton County currently has eight officers that were hired with progressive sanctions funding. The state pays a base salary and a county match is required. This department was eliminated in FY2012 and duties were incorporated into TJPC Grant A (26.60.45).

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$472,576	$0	$0
Operations	$88	$0	$0
Capital	$0	$0	$0
Total	$472,664	$0	$0

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

N/A

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
N/A			

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	8	0	0
No. of Part-Time Employees	0	0	0

FY 2013 BUDGET

DENTON COUNTY

Department: Juvenile Detention *G/L# 26·60·42*

Department/Activity Description

The Juvenile Detention Center is a part of the Juvenile Probation Department and is statutorily mandated by the Texas Legislature. The Center is governed by the Juvenile Board, and its purposes and functions are outlined in the Juvenile Justice Code, Title 3, Texas Family Code. It is funded by property taxes, Texas Juvenile Probation Commission grant funds, and other applicable grants. The Center, which is open 365 days a year, 24 hours a day, provides maximum security juvenile detention services for juveniles ages 10 through 16 who are referred by local enforcement agencies on probable cause for Class B offenses or greater. Education services are provided through an interlocal agreement with the Denton Independent School District.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$2,595,750	$2,537,380	$2,805,437
Operations	$111,772	$131,472	$134,396
Capital	$0	$0	$5,230
Total	$2,707,522	$2,668,852	$2,945,063

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- During the State Audit the Post Program received a score of 99.72% for being in compliance with over 200 mandated standards.
- Received commendable ratings and awards for the TAKS, school attendance and the number of Honor Roll Students.
- Received a rating score of 100 for the City of Denton Food Service Inspection Report.
- We are continually challenged by the increasing numbers of juveniles with medical and mental health issues, and they do not have insurance or Medicaid.
- It is difficult to maintain the facility in good operating condition due to the age of the building and the around-the-clock use by detained juveniles and staff.
- Paige Boroughs, the Denton ISD principal for the Sparks Campus retired after 14 years. Anthony Sims is the new principal.
- The Intake Unit Supervisor in conjunction with the administrative staff and the juvenile court judge have reviewed, updated and trained staff and implemented procedures for admission, release and review processing for all detention referrals.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Continue to improve the quality of services provided at the Juvenile Detention Facility.			
Annual compliance monitoring score	99.10%	99.72%	100.00%
Goal: Improve meals provided and conditions in the serving kitchen.			
City of Denton food service inspection rating score	100%	98%	99%
Goal: Provide quality medical and mental health services to detained juveniles.			
Juvenile injuries	10	8	8
Staff injuries	2	0	1

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	47	47	47
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: Post-Adjudication Center *G/L# 26·60·43*

Department/Activity Description

The Post-Adjudication Center, a division of the Juvenile Probation Department, opened in April 1998. The center expanded the capacity of the Juvenile Detention Center. The post program receives juveniles for residential care who have proven through their behavior to not be successfully living in the community. Juveniles are helped to establish positive goals for family relationships, good citizenship, education, career and personal behavior. The program provides counseling, education services, drug treatment programming, physical training and other services designed to help juveniles live successfully in the community upon completion of the program.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$1,761,455	$1,802,537	$2,010,914
Operations	$99,516	$107,830	$129,750
Capital	$0	$0	$0
Total	$1,860,971	$1,910,367	$2,140,664

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- Accomplishment: In 2011 we had 15 juveniles graduate from our Substance Abuse specialized program, 5 juveniles graduate from our Female Offender specialized program and 5 juveniles graduate from our Crossroads 90-day program.
- Accomplishment: During the State Audit the Post Program received a score of 99.71% for being in compliance with over 200 mandated standards.
- The Department welcomed a new Therapeutic Programs Coordinator, Mindi Malcolm.
- Challenge: Maintaining the Facility in good operating condition due to the age of the building and the around the clock use of the Facility by the detained juveniles and staff.
- Challenge: Providing services to out-of-county residents and their families.
- Challenge: The increasing level of mental health issues for both in county and out-of-county juveniles.
- Accomplishment: Our facility library has the highest checkout rate when compared with all Denton ISD school libraries.
- Accomplishments: Received commendable ratings and awards for the TAKS, school attendance and the number of Honor Roll Students in the Post Program.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Continue to increase participation in Specialized Program Tracks.			
% juveniles enrolled in specialized programs	59.65%	85.00%	90.00%
Goal: Improve services to the increasing number of mental health issues for both in-county and out-of-county juveniles.			
New mental health programs implemented	3	1	1
Goal: Continue to improve the quality of services provided at the Post Adjudication Center.			
Annual compliance monitoring score	99.06%	99.71%	100.00%

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	36	37	37
No. of Part-Time Employees	0	0	0

FY 2013 BUDGET

DENTON COUNTY

Department: Juvenile Probation State Supplement *G/L# 26·60·44*

Department/Activity Description

The 77th Texas Legislature approved salary supplements (including all fringe benefits) for certified Juvenile Probation, Detention and Corrections officers through the Texas Juvenile Probation Commission (TJPC) to be effective in September 2001. Funding has been approved during the State's fiscal year process since 2002 and the only authorized use of the funds is for this purpose. These supplements are received and paid on a monthly basis. The Juvenile Probation Department is responsible for supplying the list of certified employees who are eligible for the supplements. Expenses were previously tracked in various departments for eligible employees. Based on a request by the County Auditor's Office, funds were transferred to this department for tracking purposes effective October 1, 2004. This department was eliminated in FY2012, and juvenile supplements were incorporated into TJPC Grant A (26.60.45).

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$198,640	$0	$0
Operations	$0	$0	$0
Capital	$0	$0	$0
Total	$198,640	$0	$0

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

N/A

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
N/A			

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

FY 2013 BUDGET

DENTON COUNTY

Department: Texas Juvenile Justice Department/State Aid - Grant A *G/L# 26·60·45*

Department/Activity Description

This department is funded primarily by an agreement between the Texas Juvenile Probation Commission and the Denton County Juvenile Board. Funding is used for staffing expenses, residential placements, psychiatric services and counseling services. This program is designed for the department to develop local services and alternative placements to reduce commitments to the Texas Youth Commission. Beginning in FY2012 several previously-funded departments were combined into this State-funded department and titled TJCP State Aid - Grant A.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$218,300	$1,360,133	$1,399,871
Operations	$195,999	$500,360	$500,360
Capital	$0	$0	$0
Total	$414,299	$1,860,493	$1,900,231

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- Juvenile probation departments across the State of Texas worked with the former Texas Juvenile Probation Commission in a major consolidation of cumbersome and disparate State grant funding budgets. The newly streamlined State grant funding for Denton County has resulted in four State funded grants for fiscal 2012 compared with nine State grants for the 2011 fiscal year. State funding was reduced.
- Continued reduction in TYC commitment goals for the County and the State requiring the Department to provide programming locally. In response the Department has been Creating new community based programs to address needs of juvenile offenders and assessment of existing programs. This process will continue into next fiscal year.
- The juvenile probation department continues to make progress with it's building expansion plans. The department has worked with the design team and completed the architectural plans for its building expansion.
- The juvenile probation department continues to work with the Texas Conference of Urban Counties, the TJJD and other counties in developing and planning for the next generation software, the Juvenile Case Management System (JCMS).

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Clarify policies, train staff and implement changes addressed in Texas Juvenile Justice Department monitoring findings and technical assistance offerings.			
Audit score from TJJD	95.08%	99.00%	100.00%
Detention and Post audit score	99.08%	99.72%	100.00%
Audit score for TJJD probation standards (internal or state audits)	94.41%	99.71%	100.00%
Goal: Plan, assist and facilitate with architects and construction personnel regarding the construction phase of our facility expansion project.			
Construction progress	10%	80%	100%
Goal: Work with the Texas Conference of Urban Counties, TJJD and other counties in developing, planning, installing and training regarding the next generation software, the Juvenile Case Management System (JCMS).			
% completion of software design	75%	920%	100%
% completion of installation in Denton County	0%	0%	95%
% completion of software training for staff	0%	0%	75%

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	2	17	17
No. of Part-Time Employees	0	0	0

FY 2013 BUDGET

DENTON COUNTY

Department: Community Based Program Grant *G/L# 26·60·46*

Department/Activity Description

Juvenile Probation Services are statutorily mandated by the Texas Legislature. This department was created in FY 2011 and is governed by the local Juvenile Board. Its purposes and functions are outlined in the Juvenile Justice Code, Title 3, Texas Family Code. Probation services include a process for detaining youth, deferring prosecution, monitoring youth placed on probation, intake and preliminary investigations, discharging from placement and consideration of victim impact statements. This department was eliminated in FY2012 and duties were incorporated into TJPC Grant A (26.60.45).

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$52,685	$0	$0
Operations	$57,173	$0	$0
Capital	$0	$0	$0
Total	$109,858	$0	$0

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

N/A

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
N/A			

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	1	0	0
No. of Part-Time Employees	0	0	0

FY 2013 BUDGET

DENTON COUNTY

Department: Juvenile Community Corrections Grant *G/L# 26·60·47*

Department/Activity Description

This department is funded primarily by an agreement between the Texas Juvenile Probation Commission and the Denton County Juvenile Board. Funding is used for staffing expenses, residential placements and non-residential placements related to the provisions of juvenile probation services. This program is designed for the department to provide community based services to reduce commitments to the Texas Youth Commission. This department was eliminated in FY2012 and duties were incorporated into TJPC Grant A (26.60.45).

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$489,864	$0	$0
Operations	$45,074	$0	$0
Capital	$0	$0	$0
Total	$534,938	$0	$0

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

N/A

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
N/A			

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	8	0	0
No. of Part-Time Employees	1	0	0

FY 2013 BUDGET

DENTON COUNTY

Department: Progressive Sanctions ISP Grant *G/L# 26·60·48*

Department/Activity Description

The Intensive Supervision program is designed to divert juveniles who are in need of a highly structured form of placement outside the home by working with them and their families in the community and to reduce court commitments to the Texas Youth Commission. Characteristics of the program include frequent contact, small caseloads, curfews, electronic monitoring, urinalysis, community services restitution, graduated sanctions, and counseling services. In 1996 the 74th Legislature provided funding for 40 additional intensive supervision officers statewide which enabled Denton County to hire two additional ISP officers. This department was eliminated in FY2012 and duties were incorporated into TJPC Grant A (26.60.45).

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$135,065	$0	$0
Operations	$0	$0	$0
Capital	$0	$0	$0
Total	$135,065	$0	$0

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

N/A

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
N/A			

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	2	0	0
No. of Part-Time Employees	0	0	0

FY 2013 BUDGET

DENTON COUNTY

Department: Title IV-E Federal Reimbursement Grant *G/L# 26·60·49*

Department/Activity Description

The Title IV-E Foster Care program's purpose is to help provide proper care for eligible children who need placement outside their homes, in a foster family home, or a residential treatment center. The Texas Juvenile Probation Commission has contracted with the Texas Department of Protective and Regulatory Services (TDPRS) to make these federal funds available to reimburse part of the foster care costs of eligible children in the juvenile justice system. Title IV- E funds can only be used to pay for non-secure placements.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$0	$0	$0
Operations	$76,918	$150,000	$150,000
Capital	$0	$0	$0
Total	$76,918	$150,000	$150,000

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- Juveniles enrolled in the Title IV-E reimbursement program must meet the financial eligibility for Aid to Families with Dependent Children and be placed in non-secure foster care facilities. The challenge for the administration of this grant is to accurately assess and screen the number of juveniles who can be enrolled in the program.
- The reimbursement rate was reduced to 58.22%, by the Department of Family and Protective Services (DFPS) in budget year 2012. The reimbursement rate had been 66.73% in budget year 2011. The challenge for administration is to continue to provide effective services for children with reduced financial assistance from the State.
- Accomplishment: The Department increased the number of Direct Administrative claims for Title IV-E fund reimbursement for case management services that JPO staff provided to children in IV-E placement.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Maximize reimbursement rates and the number of juveniles certified for Title IV-E funds.			
Reimbursement claims filed for foster care	$190,111	$199,617	$209,597
Administrative claims filed	$9,846	$13,785	$19,299
Juveniles certified for residential placement services	14	16	18

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

FY 2013 BUDGET

DENTON COUNTY

Department: Juvenile Justice Alternative Education Program *G/L# 26·60·50*

Department/Activity Description

In FY 1997, Denton County received funding from the Texas Education Agency to cover startup and operation costs associated with the Juvenile Justice Alternative Education Program. Denton County and Denton Independent School District entered into an interlocal agreement whereby DISD would provide the educational component and Denton County would provide the counseling, discipline and behavior management components of the program. Revenues generated per student per day will pay the majority of expenses for this program.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$534,370	$402,349	$432,607
Operations	$588,427	$467,245	$538,840
Capital	$0	$0	$0
Total	$1,122,796	$869,594	$971,447

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- To assist discharged Post-Adjudication residents in transitioning back to the community, JJAEP was included as part of the aftercare program for Post-Adjudication. The JJAEP will continue to provide transitional education services for discharged Post-Adjudication residents in SY 2011-12 and SY 2012-13.
- The loss of the Man-Up and Women Being Wise programs due to the providers moving out of state required JJAEP to find and implement a new life skills program for students. The Realistic Educational Application Lessons (R.E.A.L.) program was implemented in September 2011 to teach students ways to make positive life choices, build relationships and engage in life planning and goal-setting.
- Implemented an in-house substance abuse program in October 2011 due to the loss of the Positive Actions Program (PAP) that provided substance abuse education and counseling to students.
- Staffing reductions and program delivery for SY 2011-2012: Reduction of caseworker staff from 3 to 2 caseworkers; the program previously maintained instructional aides to serve as substitute teachers, tutors, GED coordinators and ESL coordinators; loss of a Special Education Coordinator has resulted in 3 teachers providing Special Education services in addition to preparing for and delivering classroom instruction; student supervision staff (DI's) were reduced from five at the start of SY2010-11 to the current number of three supervision staff.
- The Texas Juvenile Justice Department revised existing and implemented new JJAEP standards that were effective at the start of SY 2011-12. Policies and procedures for the operation of JJAEP were reviewed and revised or new policies and procedures were created to ensure compliance with the JJAEP standards.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Increase services by responding to the individual needs of students.			
Programs added in life skills, alcohol and drug issues	0	1	2
Additional on-site programs to minimize family transportation issues	0	1	2
Goal: Achieve full compliance related to revised and implemented JJAEP State Standards.			
Monitoring scores using new JJAEP standards	N/A	N/A	100.00%
Staff training hours related to special education	0	48	56

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	9	6	6
No. of Part-Time (or Split Funded) Employees	1	0	0

FY 2013 BUDGET

DENTON COUNTY

Department: Texas Juvenile Justice Department/Commitment Reduction - Grant C *G/L# 26·60·51*

Department/Activity Description

This grant seeks to reduce the statewide number of commitments to the Texas Juvenile Justice Department (TJJD) by providing counties with additional resources to expand community-based services. In order to receive this funding, local juvenile probation departments are asked to reduce their commitments to TJJD by a commitment target established by them. The commitment target for Denton County is 16. If the department fails to meet that target, there is a possibility that funds will be reduced the following fiscal year.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$0	$0	$0
Operations	$248,378	$318,485	$318,485
Capital	$0	$0	$0
Total	$248,378	$318,485	$318,485

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- The juvenile probation department has been able to place more juveniles in residential facilities and has increased rehabilitative services to address the needs and problems of juveniles. This was accomplished by contracting with facilities offering services to address serious mental and behavioral health issues.
- Some juveniles are resistant to participating in services designed to address their needs and do not cooperate with the programs they are offered. This increases the number of times a juvenile will be placed and may result in their being committed to TJJD.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: The primary goal for this department is to stay within the County's commitment target of 16 established by TJJD.			
Juveniles served through residential placement	19	25	32
Juveniles committed to TJJD	16	14	12

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	0	0	0
No. of Part-Time (or Split Funded) Employees	0	0	0

FY 2013 BUDGET

DENTON COUNTY

Department: Secure Felony Reimbursement Grant *G/L# 26·60·59*

Department/Activity Description

The secure felony placement reimbursement grant fund is designated for post-adjudication secure correctional placement resources to local juvenile probation departments for the placement of serious and chronic felony offenders. The Texas Juvenile Probation Department provides reimbursements for approved placement days at a rate not to exceed $95 per day for a maximum of 180 days per juvenile. Funding for this grant is based only on the availability of state funds and is subject to reduction. This department was eliminated in FY2012 and duties were incorporated into TJPC Grant A (26.60.45).

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$0	$0	$0
Operations	$141,425	$0	$0
Capital	$0	$0	$0
Total	$141,425	$0	$0

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

N/A

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
N/A			

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	0	0	0
No. of Part-Time (or Split Funded) Employees	0	0	0

FY 2013 BUDGET

DENTON COUNTY

FY 2013 Budget-Fund Analysis
Fire Code Enforcement Fund
Fund #27

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Beginning Balance	**$255,022**	**$192,205**	**$129,585**
Revenues			
Fees	189,980	200,000	210,000
Interest	129	1,000	1,000
Total Revenues	190,109	201,000	211,000
Transfers			
Transfer In	0	0	0
Transfer Out	0	0	0
Total Transfers	0	0	0
Total Revenues and Transfers	190,109	201,000	211,000
Funds Available	**445,131**	**393,205**	**340,585**
Expenditures	252,926	263,620	273,677
Total Expenditures	252,926	263,620	273,677
Ending Balance	**$192,205**	**$129,585**	**$66,908**

DENTON COUNTY

Department: Fire Code Enforcement Fund *G/L# 27·60·80*

Department/Activity Description

The Commissioners Court adopted the Denton County Fire Code effective January 1, 2007. The fire code will provide a safer commercial and public environment throughout the unincorporated areas of Denton County by requiring that minimum standards be met for construction projects. This program is funded through revenue generated from fees collected for permits, inspections and plan reviews. The Fire Code Enforcement Department is responsible for enforcement of the regulations.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$231,441	$237,344	$246,682
Operations	$21,485	$26,276	$26,995
Capital	$0	$0	$0
Total	$252,926	$263,620	$273,677

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- Provided prevention activities and compliance related to commercial and public facilities in Denton County through inspections, plans review, and permitting.
- Continued gas well inspection program to verify compliance with safety standards with state agencies.
- Challenges related to limited authority granted by state law with regard to certain fire code law as well as gas well enforcement regulation.
- Provided Fire prevention education to citizens throughout Denton County through community organized special events in the County and area municipalities.
- Enhanced performance and efficiency of the fire code as it relates to public perception and delivery.
- Continued to provide streamlined permitting process with online capabilities for citizens and business owners to process applications for permits.
- Created a new software program for maintaining the data and permit operations.
- Commissioners Court approved changes to Fire Code to include amendments and changing from IFC 2003 code to IFC 2009 code.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Increase public awareness and education for fire prevention.			
Public education events	31	35	35
Time spent preparing for public events (hours)	155	175	175
Goal: Keep fire inspectors informed on most up-to-date knowledge of inspections, plans review and enforcement issues.			
Hours of fire prevention training per employee	40	40	40
Fire prevention conferences attended	2	2	2
Employees certified to conduct inspections	8	9	9
Goal: Ensure that commercial and public structures meet minimum standards and requirements.			
Hours spent doing research	1,560	1,560	1,560
Average time spent for plans review (hours)	20	20	20

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	3	3	3
No. of Part-Time Employees	0	0	0

FY 2013 BUDGET

DENTON COUNTY

FY 2013 Budget-Fund Analysis
JP Technology Fund
Fund #32

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Beginning Balance	**$454,583**	**$417,434**	**$393,379**
Revenues			
Taxes	0	0	0
Fees	61,865	68,000	68,000
Interest	381	1,200	1,200
Miscellaneous	0	0	0
Total Revenues	62,246	69,200	69,200
Transfers			
Transfer In	0	0	0
Transfer Out	0	0	0
Total Transfers	0	0	0
Total Revenues and Transfers	62,246	69,200	69,200
Funds Available	**516,829**	**486,634**	**462,579**
Expenditures	99,395	93,255	230,262
Total Expenditures	99,395	93,255	230,262
Ending Balance	**$417,434**	**$393,379**	**$232,317**

DENTON COUNTY

Department: JP Technology Fund *G/L# 32-20-62*

Department/Activity Description

In 2001 the Texas Legislature established a fee that counties are allowed to collect in order to finance technological enhancements for the justice court system. Funds may also be used for continuing education and training for justice court judges and clerks regarding technological enhancements for justice courts. This fund accounts for a $4 fee that is collected upon conviction of a misdemeanor offense in a Justice Court.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$0	$0	$0
Operations	$99,395	$93,255	$230,262
Capital	$0	$0	$0
Total	$99,395	$93,255	$230,262

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

N/A

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
N/A			

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

FY 2013 BUDGET

DENTON COUNTY

FY 2013 Budget-Fund Analysis
Public Health Fund
Fund #34

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Beginning Balance	**$656,856**	**$540,941**	**$528,932**
Revenues			
Taxes	2,284,601	2,670,000	2,761,094
Fees	517,873	525,000	515,000
Interest	1,785	5,000	6,000
Intergovernmental	1,663,243	1,275,889	1,066,645
Miscellaneous	11,700	0	0
Total Revenues	4,479,202	4,475,889	4,348,739
Transfers			
Transfer In	9,733	0	0
Transfer Out	0	0	0
Total Transfers	9,733	0	0
Total Revenues and Transfers	4,488,935	4,475,889	4,348,739
Funds Available	**5,145,791**	**5,016,830**	**4,877,671**
Expenditures	4,604,850	4,487,898	4,377,671
Total Expenditures	4,604,850	4,487,898	4,377,671
Ending Balance	**$540,941**	**$528,932**	**$500,000**

DENTON COUNTY

Department: Public Health - Environmental *G/L# 34·70·10*

Department/Activity Description

The Environmental Health Services Department is responsible for providing permits and inspections for private sewage facilities. In the case of a complaint, the sanitarian is responsible for investigating the sewage facility in question. This department also inspects food service establishments for statutory compliance in the unincorporated areas of Denton County.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$158,811	$174,098	$181,812
Operations	$7,788	$12,785	$11,968
Capital	$0	$0	$0
Total	$166,599	$186,883	$193,780

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- Responded to all requests for inspection within 7 days - routinely we are there much earlier.
- A challenge is the daily paperwork that comes into the office regarding aerobic inspections. This paperwork has to be checked to make sure the inspection was done correctly. A priority is to make sure all lids are secure and if they are not, contact the installer and/or the homeowner.
- Ensured compliance with Texas Mass Gathering Act sanitation requirements on all events.
- Successfully inspected 9 school cafeterias that are located in the unincorporated areas of Denton County.
- A challenge is to scan all documents into our software system as they come in. We are currently working to scan all documents from the past into the system. This will allow us the ability to find an inspection or complaint much quicker.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Digitally archive files for increased efficiency and convenience.			
Calendar year files archived	thru 2003	thru 2006	thru 2009
Goal: Maintain complaints and investigations in a timely manner.			
Complaints resolved within 60 days	136	179	216
Expired contract letters for aerobic systems	1,800	2,000	2,200
Repair permits	40	50	60
Contract renewals recorded and filed	4,000	4,400	4,840

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	3	3	3
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: Chronic Diseases Grant *G/L# 34·70·11*

Department/Activity Description

The Chronic Diseases Grant from Texas Department of State Health Services (DSHS) provides funding for Local City CVD (Cardiovascular Disease) and Stroke Prevention Plans. The Denton County Health Department will expand and improve healthy heart and stroke activities, with the majority of funding used for contractual help. This funding will facilitate the use of an intern and a consultant to strengthen the work of the Healthy Communities Coalition. Funding for this grant ended on August 31, 2011.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$0	$0	$0
Operations	$31,185	$4,380	$0
Capital	$0	$0	$0
Total	$31,185	$4,380	$0

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

N/A

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
N/A			

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	0	0	0
No. of Part-Time (or Split Funded) Employees	0	0	0

FY 2013 BUDGET

DENTON COUNTY

Department: Cities Readiness Initiative Grant *G/L# 34·70·14*

Department/Activity Description

The stated goal of the Cities Readiness Initiative (CRI) is to rapidly prepare selected areas to be capable of dispensing needed drugs and medical supplies within 48 hours of the decision to do so, to the entire population of the area. This program mirrors the Strategic National Stockpile program which has been underway in Texas for several years and expedites local preparations for response to a biological event. Denton County Health Department has had the Cities Readiness Initiative grant since January 2006. Funding is used to help prepare for major events such as a biological attack or a natural disaster like a flood or even a pandemic. CRI funding is used to prepare for these primary functions: Dispensing medications at point of distribution (POD) sites, providing medications to first responders, public information and communication, developing a strategic national stockpile plan, command and control, public information and security. As of budget adoption, a contract for FY 2013 had not been finalized. A budget amendment will be processed to allocate funding once the contract is in place.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$4,719	$21,963	$0
Operations	$43,137	$114,555	$0
Capital	$10,585	$0	$0
Total	$58,441	$136,518	$0

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

N/A

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
N/A			

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	0	1	0
No. of Part-Time (or Split Funded) Employees	0	0	0

FY 2013 BUDGET

DENTON COUNTY

Department: Public Health - Clinical *G/L# 34·70·15*

Department/Activity Description

The Public Health - Clinical division is responsible for providing preventative medical services to Denton County residents. These services include immunizations, prenatal care, well child care, primary health care, education services, and testing for sexually transmitted diseases, AIDS and tuberculosis.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$2,769,725	$2,878,084	$2,938,135
Operations	$824,256	$764,745	$775,449
Capital	$21,432	$0	$0
Total	$3,615,413	$3,642,829	$3,713,584

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- Enrolled in the "Medicaid Administrative Claiming" (MAC) program which will allow us to collect more Medicaid dollars.
- All physicians are credentialed and active in all Medicaid managed care programs.
- The first of the Primary Health Care grant is complete and we utilized all of the funding.
- The Denton County Health Department was awarded the "Texas Cardiovascular Health Promotion - Outstanding Community Program" award by the State of Texas.
- New immunization policies this year will reduce our fees.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Continue participation in the Medicaid Administrative Claiming program.			
% staff participation	0%	100%	100%
Additional Medicaid revenue	$0	$150,000	$160,000
Goal: Increase public health services to residents in need of health care.			
Clients signed up with DCHD	7,751	8,000	9,000
Medicaid services billed	$351,995	$375,000	$400,000
Individuals seen in Primary Care Clinic	8,293	8,400	8,500
Health fairs participated in	32	35	35
Individuals seen in all clinics	41,097	43,000	44,000

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	35	35	35
No. of Part-Time (or Split Funded) Employees	1	1	1

FY 2013 BUDGET

DENTON COUNTY

Department: Cities Readiness Part II *G/L# 34·70·16*

Department/Activity Description

The Health Department has had the Cities Readiness Initiative (CRI) funding since January, 2006. The stated goal of the CRI is to develop plans and infrastructure to provide prophylactic medications to the entire population within 48 hours of a large-scale public health emergency. The Cities Readiness contract has been tracked exclusively in the 34.70.14- Cities Readiness budget until FY2011. At that time the Department of State Health Services (DSHS) transitioned contracts from a one (1) year term to a two (2) year term. For accounting purposes a separate budget- Cities Readiness Part II- was established to track the 2nd year expenses. The term of the contract was August 1, 2010 - July 31, 2012. In FY2012 the contract was changed back to a one-year term and is being tracked in 34.70.14.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$0	$0	$0
Operations	$134,220	$0	$0
Capital	$0	$0	$0
Total	$134,220	$0	$0

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

N/A

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
N/A			

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	0	0	0
No. of Part-Time (or Split Funded) Employees	0	0	0

FY 2013 BUDGET

DENTON COUNTY

Department: TB Prevention Grant - Federal *G/L# 34·70·17*

Department/Activity Description

Denton County Health Department has been providing a range of TB Prevention and Control Services for over 20 years. The TB Prevention Grant is funded to continue and expand these existing services. Most services are provided by DCHD staff, although some physician, lab and x-ray services are contracted. Selected services such as skin testing may be available to individuals residing outside of Denton County, but the primary target population is Denton County residents. As of budget adoption, a contract for FY 2013 had not been finalized. A budget amendment will be processed to allocate funding once the contract is in place.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$54,248	$64,510	$0
Operations	$10,476	$33,950	$0
Capital	$0	$0	$0
Total	$64,724	$98,460	$0

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- Completed Direct Observed Therapy (DOT) services on 100% of clients with TB or with documented exposure to TB.
- Identified and located case contacts and provided those individuals with initial skin testing and follow up services.
- Successfully dealt with individuals with initial positive testing for TB and symptoms who were reluctant to begin treatment prior to confirmatory testing.
- Completed DOT while working within client schedules.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Cases, and suspected cases, of TB under treatment by Contractor shall be placed on timely and appropriate Direct Observed Therapy (DOT).			
Number of cases, including suspected cases, who have been reported to Contractor	15	23	N/A
Number of cases who have entered into Direct Observed Therapy.	100%	100%	N/A
Goal: Ensure that newly-reported suspected cases of TB disease are started in a timely manner on the recommended initial 4-drug regimen.			
Average number of days from initial report of suspected TB to the treatment start date.	1 day	1 day	N/A
Goal: Newly-reported cases of TB with Acid-fast Bacillis (AFB) positive sputum culture results will have documented conversion to sputum culture-negative within 60 days of initiation of treatment.			
Number of cases of TB who documented conversion to sputum culture negative within 60 days of treatment	15	23	N/A

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	1	1	0
No. of Part-Time Employees	0	0	0

FY 2013 BUDGET

DENTON COUNTY

Department: Immunization Grant *G/L# 34·70·18*

Department/Activity Description

The Immunization Grant fund is an immunization program for children, adolescents and adults with special emphasis on children two years of age. This department complies with all state and federal laws regarding vaccine usage and does not collect fees from Medicaid recipients.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$337,450	$318,828	$370,307
Operations	$0	$0	$0
Capital	$0	$0	$0
Total	$337,450	$318,828	$370,307

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- Increased the percentage of children under the age of 2 getting immunizations.
- Increased registered providers and conducted training classes for provider enrollment.
- Increased efforts toward decreasing the number of infants born with hepatitis B.
- Increased efforts toward encouraging adults to get routine immunizations.
- A new challenge this year was to provide immunizations to the uninsured and underinsured due to the change in the guidelines set out by the Texas Department of Health.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Implement a comprehensive immunization program following requirements set out by the DSHS Immunization Guide.			
Maintain current policies in compliance	100%	100%	100%
Maintain required staffing levels	100%	100%	100%
Goal: Ensure that expired, wasted and unaccounted for vaccines do not exceed 5%.			
Maintain storage and handling policies and procedures according to DSHS guidelines	100%	100%	100%
Ensure that all Vaccine for Children providers in County maintain appropriate vaccine stock levels	100%	100%	100%
Ensure that an appropriate vaccine management plan is in place at each location and keep an updated Emergency Contingency Plan	100%	100%	100%
Goal: Ensure that all pregnant women are screened for hepatitis B surface antigen and that all positive tests are reported.			
% providers who report positive tests	80%	82%	99%
% providers who report lab results to delivery facility	90%	92%	95%
% providers who test for hepatitis B at delivery	90%	92%	95%

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	6	6	6
No. of Part-Time Employees	0	0	0

FY 2013 BUDGET

DENTON COUNTY

Department: Project Access *G/L# 34·70·19*

Department/Activity Description

Project Access is a collaborative initiative that focuses upon volunteer doctors providing health care to disadvantaged Denton County clients at no charge. Project Access is an alternative for families with complicated conditions that require specialty care that is well beyond the scope of practice at the Public Health Department. Hospitals are participating as well and have made commitments to provide some MRI's, colonoscopies, and stress tests at no charge.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$0	$0	$0
Operations	$99,918	$100,000	$100,000
Capital	$0	$0	$0
Total	$99,918	$100,000	$100,000

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- Successfully recruited 108 physicians to participate in the program; however, 44 of them are not participating.
- Enlisted the services of three hospitals for participation in the program.
- Estimated cost of donated care by physicians was $75,000.
- Experienced difficulty in linking clients with specialists who have signed up to participate in program.
- Ensured that the ratio of physician care to clients is fair and evenly distributed among all physicians.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Enroll all Denton County Hospitals in Project Access.			
Hospitals enrolled	2	3	4
Goal: Encourage participation of physicians and specialists.			
Enrolled physicians who are participating	58	78	88
Physicians with specialties enrolled	28	38	50

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

FY 2013 BUDGET

DENTON COUNTY

Department: CPS/BIO Discretionary Funds Projects Phase II *G/L# 34·70·21*

Department/Activity Description

Discretionary funds for specific projects were made available by the Texas Department of State Health Services to the Denton County Health Department. Since 2005 the Texas Department of State Health Services has granted the Denton County Health Department the use of excess funds from the previous fiscal year. The funding in FY2011 was a carryover from FY2010. Funds were to be used to help resolve identified gaps in or enhance local preparedness.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$0	$0	$0
Operations	$96,900	$0	$0
Capital	$0	$0	$0
Total	$96,900	$0	$0

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

N/A

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Provide training on bio-surveillance and lessons learned for H1N1 pandemic outbreak.			
N/A			

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

FY 2013 BUDGET

DENTON COUNTY

FY 2013 Budget-Fund Analysis
Indigent Health Care Fund
Fund #36

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Beginning Balance	**$384,850**	**$945,231**	**$1,152,063**
Revenues			
Taxes	2,504,275	2,550,000	2,198,589
Interest	2,090	2,000	3,000
Miscellaneous	0	0	0
Total Revenues	2,506,365	2,552,000	2,201,589
Transfers			
Transfer In	0	0	0
Transfer Out	0	0	0
Total Transfers	0	0	0
Total Revenues and Transfers	2,506,365	2,552,000	2,201,589
Funds Available	**2,891,215**	**3,497,231**	**3,353,652**
Expenditures	1,945,984	2,345,168	2,503,652
Total Expenditures	1,945,984	2,345,168	2,503,652
Ending Balance	**$945,231**	**$1,152,063**	**$850,000**

DENTON COUNTY

Department: Indigent Health Care Fund *G/L# 36·70·80*

Department/Activity Description

The Indigent Care Department determines client eligibility including verification and investigation, and bill payment, which involves medical audit and rate calculation. There are also extensive record-keeping and other administrative and clerical functions performed to insure accountability. All these services and functions are done in compliance with the Indigent Health Care and Treatment Act.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$170,598	$179,131	$185,700
Operations	$1,775,386	$2,166,037	$2,317,952
Capital	$0	$0	$0
Total	$1,945,984	$2,345,168	$2,503,652

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- Addressed and incorporated ways to get applications processed quicker while experiencing an increase in the number of applications received. Examples include giving more information over phone on requirements, mail merging documents and reducing time frame for interview notices. Number of applications received by the program in 2011 increased by 30% over 2010 and 58% from 2009.
- Successful audit by Lelsevier Inc. for Accurint Lexis Nexis to verify privacy protection, security and compliance of personally identifiable information retrieved from applicants.
- Became more active in advocating for applicants/clients for various other public and private programs and local resources. Clients/applicants are still responsible for pursuing resources they may be entitled to, but we provide them with information on identifying those resources and direct assistance if necessary.
- Stayed informed and followed changes and revisions to Indigent Care Program as well as other public and private resources for clients. Examples include legislative updates and changes in payment amounts for medical services.
- Challenge - Continued increase in number of referrals to the program as our county population grows.
- Challenge - Obtaining and retaining the members of the medical community as providers for medical care for clients.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Obtain a better understanding of other agencies and services available to benefit our clients and stay up-to-date on changes in law that affect the Indigent Care Program.			
Indigent care conferences attended	2	2	2
Other agencies located to benefit clients	1	2	3
Share information through global email and involvement with TX Indigent Health Care Assn	yes	yes	yes
Goal: Establish and utilize a screening process to validate potential clients.			
Screening tool utilized to streamline screening process	no	yes	yes
% applicants where source of referral is identified	70%	70%	85%

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	3	3	3
No. of Part-Time Employees	0	0	0

FY 2013 BUDGET

DENTON COUNTY

FY 2013 Budget-Fund Analysis
Health Care Relief Fund
Fund #39

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Beginning Balance	**$2,333,854**	**$2,231,504**	**$2,099,544**
Revenues			
Fees	49,139	50,000	51,000
Interest	5,032	3,000	4,000
Intergovernmental	289,579	240,000	240,000
Total Revenues	343,750	293,000	295,000
Transfers			
Transfer In	0	0	0
Transfer Out	0	0	0
Total Transfers	0	0	0
Total Revenues and Transfers	343,750	293,000	295,000
Funds Available	**2,677,604**	**2,524,504**	**2,394,544**
Expenditures	446,100	424,960	256,282
Total Expenditures	446,100	424,960	256,282
Ending Balance	**$2,231,504**	**$2,099,544**	**$2,138,262**

DENTON COUNTY

Department: Health Care Relief Fund *G/L# 39·70·15*

Department/Activity Description

The Health Care Relief fund was established in FY 1999 when Denton County received approximately $4.8 million from a tobacco settlement lawsuit. The Commissioners Court determined that this fund would be utilized only for health care and human service services as determined necessary by the Commissioners Court. A citizen committee was formed to make funding recommendations for various social service agencies within Denton County. This budget currently provides various funding levels through interlocal contracts with 8 non-profit health and human service agencies.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$0	$0	$0
Operations	$446,100	$424,960	$256,282
Capital	$0	$0	$0
Total	$446,100	$424,960	$256,282

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- This is a challenging budget to prepare since we do not have firm estimates for the amount of funding that we will be receiving from year to year.
- There are more social service agency requests than we have funds for.
- The FY2013 budget will be more difficult to prepare as the result of direction received last year during the budget process to only utilize interest earnings and other fees specific to this fund that will be collected that year without expending any of the fund balance or reserve funds to fund social service agency requests.
- It will be difficult to utilize the limited funds that will be available to assist quasi-governmental agencies without impacting other portions of the County budget in order to provide some of these services that may be required of our departments.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Provide financial assistance to social service agencies at a reduced rate without impacting their ability to function.			
Social service agencies requesting funds	10	13	9
Social service agencies receiving funds	9	8	8
Funding reductions based on Commissioners Court directive	0%	0%	35%
Goal: Provide funding to social service agencies at the level prescribed by Commissioners Court.			
Total social service agency funding	$455,001	$417,965	$295,000

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

FY 2013 BUDGET

DENTON COUNTY

FY 2013 Budget-Fund Analysis
County and District Court Technology Fund
Fund #40

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Beginning Balance	**$5,924**	**$3,684**	**$17,159**
Revenues			
Fees	17,273	18,500	18,500
Interest	1	50	50
Total Revenues	17,274	18,550	18,550
Transfers			
Transfer In	15,000	0	0
Transfer Out	0	0	0
Total Transfers	15,000	0	0
Total Revenues and Transfers	32,274	18,550	18,550
Funds Available	**38,198**	**22,234**	**35,709**
Expenditures	34,514	5,075	28,053
Total Expenditures	34,514	5,075	28,053
Ending Balance	**$3,684**	**$17,159**	**$7,656**

DENTON COUNTY

Department: County and District Court Technology Fund *G/L# 40.20.45*

Department/Activity Description

The Texas Legislature established a fee that counties are allowed to assess and collect in order to pay for technological expenses. These funds may be used in two areas: (1) continuing education and training for county court, statutory county court, or district court judges and clerks regarding technological enhancements for those courts; and (2) the purchase and maintenance of technological enhancements for county courts, statutory county courts or district courts.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$0	$0	$0
Operations	$34,514	$5,075	$28,053
Capital	$0	$0	$0
Total	$34,514	$5,075	$28,053

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

N/A

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
N/A			

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

FY 2013 BUDGET

DENTON COUNTY

FY 2013 Budget-Fund Analysis
Records Management and Preservation Fund
Fund #41

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Beginning Balance	**$157,824**	**$180,732**	**$163,600**
Revenues			
Fees	316,405	315,000	310,000
Interest	211	250	750
Total Revenues	316,616	315,250	310,750
Transfers			
Transfer In	0	0	0
Transfer Out	0	0	0
Total Transfers	0	0	0
Total Revenues and Transfers	316,616	315,250	310,750
Funds Available	**474,440**	**495,982**	**474,350**
Expenditures	293,708	332,382	367,666
Total Expenditures	293,708	332,382	367,666
Ending Balance	**$180,732**	**$163,600**	**$106,684**

DENTON COUNTY

Department: Records Management and Preservation Fund *G/L# 41·20·45*

Department/Activity Description

Records Management Services is accountable for the identification, storage and preservation of local government records. The Records Management Department is responsible for establishing, promoting and supporting an active and continuing program for the efficient and economical management of all County government records as required by Section 201.002 of the Local Government Code. This department manages the permanent recording, filing and information retrieval of County records, maintains the paper and micrographic storage systems of these records, and administers the records control schedules for the protection of essential and vital documents as required by 203.041 of the Records Act.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$264,520	$277,982	$302,163
Operations	$29,188	$54,400	$65,503
Capital	$0	$0	$0
Total	$293,708	$332,382	$367,666

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- Implemented updated PaperVision software and training of staff.
- Completed conversion of documents scanned on PaperFlow to PaperVision Capture which provides OCR recognition.
- Educated County personnel on the amended Texas State Library and Archive Commission retention schedules.
- 80% of staff members attended Human Resources and Technology Services training classes.
- We experienced a decrease in the number of inmate trusty and community service workers assigned to our department. They provide valuable assistance with scanning and indexing of documents.
- Our ability to destroy records in a timely manner was adversely affected by the new Texas State Library and Archive Commission retention schedules. We must now wait for departments heads and elected officials to authenticate the historical value of records which could ultimately increase storage needs.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Utilize enhancements to updated Records Management software.			
% documents with word search capability	0%	30%	80%
Users trained in software usage	0	10	50
Departments able to search paper documents in storage	1	3	6
Goal: Increase the number of documents imaged, indexed and processed for destruction.			
Documents prepped, microfilmed and scanned	1,178,645	1,183,054	1,187,463
Microfilm reels processed	541	650	660
% increase in documents scanned	0%	5%	7%
Documents added to storage	150,600	191,900	233,200
Documents destroyed	53,200	53,732	54,269
Indexed images	23,573	47,322	47,795
Indexed paper records	127,027	144,578	185,405
% records utilizing bar code scanners	0%	0%	10%

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	5	5	5
No. of Part-Time Employees	0	0	0

FY 2013 BUDGET

DENTON COUNTY

FY 2013 Budget-Fund Analysis
Public Health Preparedness Grant Fund
Fund #43

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Beginning Balance	**($6,443)**	**$8,629**	**$8,629**
Revenues			
Interest	0	0	0
Intergovernmental	800,602	551,358	0
Miscellaneous	0	0	0
Total Revenues	800,602	551,358	0
Transfers			
Transfer In	0	0	0
Transfer Out	0	0	0
Total Transfers	0	0	0
Total Revenues and Transfers	800,602	551,358	0
Funds Available	**794,159**	**559,987**	**8,629**
Expenditures	785,530	551,358	0
Total Expenditures	785,530	551,358	0
Ending Balance	**$8,629**	**$8,629**	**$8,629**

DENTON COUNTY

Department: Public Health Preparedness Grant 2012 *G/L# 43·70·05*

Department/Activity Description

The Public Health Preparedness Team will continue strategic preparedness leadership and development of a response planning system for public health threats to Denton County. This grant will enable state and local health departments to enhance and develop systems for rapid detection of unusual outbreaks of illness that may be intentional. The team will also exercise risk communication planning functions and provide appropriate training for the public in a bioterrorism crisis. Budgeting of funds is alternated between 43.70.05 and 43.70.10 for tracking purposes. A budget amendment is processed to allocate funding after October 1 of the fiscal year.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$385,275	$0	$0
Operations	$55,323	$0	$0
Capital	$0	$0	$0
Total	$440,598	$0	$0

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- All key public health leadership emergency responders, both primary and secondary, were fully trained in incident command structure procedures.
- Received a passing score on the recent Strategic National Stockpile assessment.
- Developed the Prepare Denton County for People with Special Needs program.
- Participated in USA 2010 National Passport Day.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Successfully complete assessment of the Public Health Preparedness capability set by the Center for Disease Control.			
Assessments completed	N/A	N/A	15
Capabilities emphasized	N/A	N/A	3
Goal: Complete a Hazard Risk Assessment for Denton County.			
Determine health hazards of the top 5 hazards	N/A	N/A	May 1, 2012
Goal: Using Hazard Risk Assessment, determine interventions to target identified vulnerable populations.			
Preparedness training for senior citizens	12	0	10
Preparedness training for individuals with special needs	N/A	N/A	20
Goal: Enhance, design and develop systems for rapid detection of unusual outbreaks of illness that may be a result of intentional biological outbreaks.			
Epidemiological investigations conducted	618	900	800
Diseases reported	678	674	700

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	7	0	0
No. of Part-Time (or Split Funded) Employees	0	0	0

FY 2013 BUDGET

DENTON COUNTY

Department: Public Health Preparedness Grant 2011 *G/L# 43·70·10*

Department/Activity Description

The Public Health Preparedness Team will continue strategic preparedness leadership and development of a response planning system for public health threats to Denton County. This grant will enable state and local health departments to enhance and develop systems for rapid detection of unusual outbreaks of illness that may be intentional. The team will also exercise risk communication planning functions and provide appropriate training for the public in a bioterrorism crisis. Budgeting of funds is alternated between 43.70.05 and 43.70.10 for tracking purposes. A budget amendment is processed to allocate funding after October 1 of the fiscal year.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$71,748	$379,833	$0
Operations	$14,472	$114,260	$0
Capital	$0	$0	$0
Total	$86,220	$494,093	$0

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- All key public health leadership emergency responders, both primary and secondary, were fully trained in incident command structure procedures.
- Received a passing score on the recent Strategic National Stockpile assessment.
- Developed the Prepare Denton County for People with Special Needs program.
- Participated in USA 2010 National Passport Day.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Successfully complete assessment of the Public Health Preparedness capability set by the Center for Disease Control.			
Assessments completed	N/A	N/A	15
Capabilities emphasized	N/A	N/A	3
Goal: Complete a Hazard Risk Assessment for Denton County.			
Determine health hazards of the top 5 hazards	N/A	N/A	May 1, 2012
Goal: Using Hazard Risk Assessment, determine interventions to target identified vulnerable populations.			
Preparedness training for senior citizens	12	0	10
Preparedness training for individuals with special needs	N/A	N/A	20
Goal: Enhance, design and develop systems for rapid detection of unusual outbreaks of illness that may be a result of intentional biological outbreaks.			
Epidemiological investigations conducted	618	900	800
Diseases reported	678	674	700

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	0	7	0
No. of Part-Time (or Split Funded) Employees	0	0	0

FY 2013 BUDGET

DENTON COUNTY

Department: Public Health- Pandemic Preparedness Grant *G/L# 43·70·20*

Department/Activity Description

The Public Health Preparedness Influenza Grant was established to assist the local Health Department with planning for pandemic influenza. The funding was allocated primarily based on population. Funds were to be utilized to identify and address gaps related to mass vaccination and implementation, vaccine delivery, vaccine admin and related communications planning and implementation as it related to the H1N1 Influenza Pandemic.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$0	$0	$0
Operations	$251,667	$0	$0
Capital	$7,045	$0	$0
Total	$258,712	$0	$0

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- Purchased two lab refrigerators to support H1N1 clinical operations.
- Provided public health response to the H1N1 Flu outbreak. Contracted 5 clinic coordinators, nurses, and security staff who conducted 14 community clinics vaccinating over 9000 people.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Respond to the H1N1 pandemic by providing community clinics.			
# of contract staff	5	5	N/A
# of community clinics held	14	14	N/A
# of people vaccinated for H1N1	9,000	9,000	N/A

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	0	0	0
No. of Part-Time (or Split Funded) Employees	0	0	0

FY 2013 BUDGET

DENTON COUNTY

Department: Risk Based Funding *G/L# 43·70·30*

Department/Activity Description

The purpose of this contract is to develop all-hazards public health reduction strategies through a one year Risked Based Pilot Project to help fund projects that will address Community Preparedness and Recovery. To accomplish this task, a Health Hazard Risk Assessment of Denton County will be conducted. This assessment plan will help identify populations that are in need of public health preparedness education and aid in the recovery after an emergency. Our Prepare Denton County education campaign will be amended to focus on the business, special needs and faith based community. Contract public health educators will be used throughout Denton County to conduct preparedness training to those identified populations. The goal is to have these populations better prepared, so that during an actual emergency, they will have the ability to prepare for, withstand and recover from public health incidents.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$0	$0	$0
Operations	$0	$57,265	$0
Capital	$0	$0	$0
Total	$0	$57,265	$0

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

N/A

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Respond to the H1N1 pandemic by providing community clinics.			
N/A			

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	0	0	0
No. of Part-Time (or Split Funded) Employees	0	0	0

FY 2013 BUDGET

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DENTON COUNTY

FY 2013 Budget-Fund Analysis
Sheriff's Forfeiture Fund
Fund #45

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Beginning Balance	**$1,719,689**	**$1,885,961**	**$1,702,976**
Revenues			
Taxes	0	0	0
Interest	2,823	3,500	2,000
Miscellaneous - Forfeiture Funds	408,326	200,000	100,000
Total Revenues	411,149	203,500	102,000
Transfers			
Transfer In	0	0	0
Transfer Out	0	0	0
Total Transfers	0	0	0
Total Revenues and Transfers	411,149	203,500	102,000
Funds Available	**2,130,838**	**2,089,461**	**1,804,976**
Expenditures	244,877	386,485	270,000
Total Expenditures	244,877	386,485	270,000
Ending Balance	**$1,885,961**	**$1,702,976**	**$1,534,976**

DENTON COUNTY

Department: Sheriff's Forfeiture Fund *G/L# 45-60-20*

Department/Activity Description

This is a discretionary fund of the Sheriff's Department and is self supported through funds awarded by court order to the Sheriff's Department. Funds are used primarily for supplies and equipment for use in Criminal Investigations.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$0	$0	$25,000
Operations	$183,044	$279,195	$245,000
Capital	$61,833	$107,290	$0
Total	$244,877	$386,485	$270,000

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- Successfully arrested individuals and identified their sources.
- Seized weapons and illegal drugs.
- Drug Enforcement Unit addressed multiple areas of drug law enforcement in Denton County and surrounding counties.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Continue education needs and training opportunities in the field of drug law enforcement.			
N/A			
Goal: Maintain the ability to seize multi-million dollar quantities of narcotics and provide state and federal contacts in the forfeiture funds process to maximize the seizure of assets.			
N/A			

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

FY 2013 BUDGET

DENTON COUNTY

FY 2013 Budget-Fund Analysis
Vehicle Inventory Tax Interest Fund
Fund #48

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Beginning Balance	**$47,334**	**$56,671**	**$27,871**
Revenues			
Interest	9,523	6,000	8,000
Miscellaneous	0	0	0
Total Revenues	9,523	6,000	8,000
Transfers			
Transfer In	0	0	0
Transfer Out	0	0	0
Total Transfers	0	0	0
Total Revenues and Transfers	9,523	6,000	8,000
Funds Available	**56,857**	**62,671**	**35,871**
Expenditures	186	34,800	19,224
Total Expenditures	186	34,800	19,224
Ending Balance	**$56,671**	**$27,871**	**$16,647**

DENTON COUNTY

Department: Vehicle Inventory Tax Interest Fund *G/L# 48.40.30*

Department/Activity Description

This is a discretionary fund of the Tax Assessor/Collector where interest earnings generated by an escrow account on vehicle inventory taxes can be spent only to defray the cost of the collections program and may not be used for general office expenses of the Tax Assessor/Collector unrelated to the cost of administering the program. This department was included in the adopted budget beginning in FY 2003.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$0	$0	$0
Operations	$186	$34,800	$19,224
Capital	$0	$0	$0
Total	$186	$34,800	$19,224

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

N/A

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
N/A			

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

FY 2013 BUDGET

DENTON COUNTY

FY 2013 Budget-Fund Analysis
Law Library Fund
Fund #50

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Beginning Balance	**$463,798**	**$295,277**	**$170,972**
Revenues			
Fees	193,721	285,000	386,000
Interest	562	750	1,200
Miscellaneous	0	0	0
Total Revenues	194,283	285,750	387,200
Transfers			
Transfer In	0	0	0
Transfer Out	0	0	0
Total Transfers	0	0	0
Total Revenues and Transfers	194,283	285,750	387,200
Funds Available	**658,081**	**581,027**	**558,172**
Expenditures	362,804	410,055	396,078
Total Expenditures	362,804	410,055	396,078
Ending Balance	**$295,277**	**$170,972**	**$162,094**

DENTON COUNTY

Department: Law Library Fund *G/L# 50·10·65*

Department/Activity Description

The Law Library is responsible for providing easy access to current legal reference materials for library patrons through acquisition, maintenance and circulation of library holdings. The Law Library also provides services such as location, retrieval and dissemination of materials for both professional and non-professional patrons. With the help of the Library Board, materials are selected and acquired. In addition, the Law Library staff is responsible for maintaining security for all library materials and for collecting fees for copies and overdue books.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$124,663	$132,525	$136,596
Operations	$238,141	$277,530	$259,482
Capital	$0	$0	$0
Total	$362,804	$410,055	$396,078

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- Completed two year renovation project.
- Cataloged and processed entire media collection.
- Updated website and resources found therein.
- Relocated from temporary areas back into library.
- Reeducated patrons as to where materials are located in the redesigned library.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Continue to improve service to patrons seeking legal resources.			
New books or sources acquired	0	10	15
Tours conducted for library science students	2	2	2
Reference requests, phone calls, computer patrons	32,000	34,000	36,500
Topics researched for newsletter	0	10	40
Months spent quantifying information for newsletter	0	3	12
Quarterly newsletters produced	0	0	4
Goal: Implement and enhance e-government solutions and technologies.			
Information available on-line	20%	30%	50%
Services automated	30%	50%	70%
Goal: Continue streamlining operations to increase quality of customer service and reduce wait times.			
Average turnaround in preparing copies	15-20 minutes	10-15 minutes	5-10 minutes
Average turnaround directing to materials	2-5 minutes	8-10 minutes	5-10 minutes
Average customer wait time	5 minutes	3 minutes	3 minutes

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	2	2	2
No. of Part-Time Employees	0	0	0

FY 2013 BUDGET

DENTON COUNTY

FY 2013 Budget-Fund Analysis
District Attorney Hot Check Fund
Fund #55

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Beginning Balance	**$12,091**	**($7,786)**	**($2,570)**
Revenues			
Fees	38,961	50,000	50,000
Interest	7	100	0
Miscellaneous	29,605	22,500	22,500
Total Revenues	68,573	72,600	72,500
Transfers			
Transfer In	0	25,000	40,000
Transfer Out	0	0	0
Total Transfers	0	25,000	40,000
Total Revenues and Transfers	68,573	97,600	112,500
Funds Available	**80,664**	**89,814**	**109,930**
Expenditures	88,450	92,384	107,916
Total Expenditures	88,450	92,384	107,916
Ending Balance	**($7,786)**	**($2,570)**	**$2,014**

DENTON COUNTY

Department: District Attorney Hot Check Fund *G/L# 55·30·20*

Department/Activity Description

The Hot Check Department is a division of the Criminal District Attorney's Office, and is a computerized operation for the prosecution and collection of worthless checks. This department assists merchants by receiving and filing worthless check cases for collection and/or prosecution, sending statutory notices, preparing probable cause affidavits, reviewing claims of check forgery and collection of restitution. They also manage a payment program for check writers to make restitution to merchants. In addition, the Hot Check Department assists with the coordination of the Hot Check Docket in County Criminal Court #1, and assists in the preparation and execution of all Hot Check Roundups. Statutorily, this department must file a budget with the Commissioners Court within 30 days after the beginning of the County's fiscal year.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$88,450	$92,384	$107,916
Operations	$0	$0	$0
Capital	$0	$0	$0
Total	$88,450	$92,384	$107,916

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- New e-file merchants.
- Task Force seizures provided financial assistance to the Hot Check Department.
- Computer forensic exams assisting multiple police agencies.
- Inability to move employees to county payroll.
- Reclass not considered.
- The apportionment amount being reduced from $34,450 to $22,500 - this was used to pay salaries.
- Decline in checks being used.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Maximize our resources by making it easier to file checks for merchants and easier for staff to make collections.			
Increase in e-file merchants	5	4	4
Amount received for merchants filing for losses	$363,782	$375,440	$382,500
Goal: Continue to actively seek restitution for merchants.			
Checks filed	2,040	1,995	1,950
Checks collected	2,178	2,165	2,158

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	2	2	2
No. of Part-Time Employees	0	0	0

FY 2013 BUDGET

DENTON COUNTY

FY 2013 Budget-Fund Analysis
D.A. Chapter 59 Forfeiture Fund
Fund #59

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Beginning Balance	**$409,200**	**$584,194**	**$525,594**
Revenues			
Taxes	0	0	0
Interest	755	2,000	1,500
Miscellaneous	189,149	55,000	55,000
Total Revenues	189,904	57,000	56,500
Transfers			
Transfer In	0	0	0
Transfer Out	0	(25,000)	(40,000)
Total Transfers	0	(25,000)	(40,000)
Total Revenues and Transfers	189,904	32,000	16,500
Funds Available	**599,104**	**616,194**	**542,094**
Expenditures	14,910	90,600	165,996
Total Expenditures	14,910	90,600	165,996
Ending Balance	**$584,194**	**$525,594**	**$376,098**

DENTON COUNTY

Department: D.A. Chapter 59 Forfeiture Fund *G/L# 59·30·10*

Department/Activity Description

This department is a division of the Criminal District Attorney's Office that receives a percentage of property and/or funds seized, forfeited and awarded from criminal defendants' actions in Denton County. These forfeited funds can then be used for law enforcement purposes authorized by Chapter 59 and the case law surrounding Chapter 59. This budget is filed for recording purposes and includes funding for supplies, law books, training and miscellaneous court expenses.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$0	$0	$0
Operations	$25	$95,600	$175,976
Capital	$0	$0	$0
Total	$25	$95,600	$175,976

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- Replaced Civil Attorney II - Bail Bond Attorney with new attorney.
- Largest dollar amount of money forfeited in Chapter 59 asset forfeiture cases in FY2011, dating from 2000 to the present. This trend has continued in FY2012.
- Increased Judgments collected in Bail Bond Forfeiture cases from $345K in FY2010 to $648K in FY2011. Expect to again exceed $500K in FY2012.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Continue to provide supplemental funding to investigators for law enforcement purposes as allowed by law.			
Seizure funds received	$48,356	$45,000	$45,000
Cases pending	30	38	20
Cases opened	84	85	85
Cases closed	46	65	65
Bail bond cases disposed	1,619	2,000	2,100
Judgments collected in bail bond forfeiture cases	$648,000	$650,000	$650,000

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

FY 2013 BUDGET

DENTON COUNTY

Department: Judicial Purchases *G/L# 59·30·35*

Department/Activity Description

The Judicial Purchases Fund was set up in FY 2012 to keep separate and track federal drug seizure monies. In 2007, the Denton County Sheriff's Narcotics officers, along with a deputy constable, the Carrollton Police Department and the Drug Enforcement Agency agents, seized $1.1 million dollars out of a house in Carrollton that was under surveillance by the Drug Enforcement Agency. Through an asset sharing agreement, the Denton County DA's office received funding that can be used for law enforcement dues, equipment and education.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$0	$0	$0
Operations	$8,325	$20,000	$0
Capital	$6,560	$0	$0
Total	$14,885	$20,000	$0

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

N/A

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Utilize funds for law enforcement purposes when other funds are not available in the County budget.			
Funds expended for law enforcement purposes	$14,885	$20,000	$20,000

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

FY 2013 BUDGET

DENTON COUNTY

Department: Treasury Purchases *G/L# 59·30·45*

Department/Activity Description

The Treasury Purchases Fund operates from forfeited assets that are seized by a Federal Task Force which specializes in complex financial crime matters that are multi-jurisdictional and involve crimes within the North Texas area. The mission of this group is to investigate and prosecute violations of Federal laws, more specifically Money Laundering (Title 18) and Structuring (Title 31) that take place in the Northern and Eastern US Judicial Districts, both of which include Denton County. The Denton County Criminal District Attorney participates in this Task Force, which is sponsored by the United States Treasury Department.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$0	$0	$0
Operations	$0	$0	$30,020
Capital	$0	$0	$0
Total	$0	$0	$30,020

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- Investigator assisted in 3 large seizures.
- Task Force seizures provided financial assistance to the District Attorney's office.
- Trained over 100 Special Agents and Task Force officers nationwide.
- Co-authored SAR Facilitator Guide being used by task force officers nationally.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Increase enforcement efforts pertaining to money laundering in Denton County which requires involvement of agencies with the power to enforce federal laws.			
Amount received in seizures	$100,000	$500,000	$1,000,000
International money laundering cases tied to Denton	0	1	1
Goal: Participate in task force training programs on financial crimes.			
Attendees trained at ACFE Money Laundering Conference	100	150	200

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

FY 2013 BUDGET

DENTON COUNTY

FY 2013 Budget-Fund Analysis
Jury Fund
Fund #60

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Beginning Balance	**$209,506**	**$227,163**	**$122,863**
Revenues			
Taxes	175,739	67,800	0
Fees	18,333	18,000	19,000
Interest	225	400	1,000
Intergovernmental	216,274	235,000	235,000
Miscellaneous	26,318	0	0
Total Revenues	436,889	321,200	255,000
Transfers			
Transfer In	0	0	142,637
Transfer Out	0	0	0
Total Transfers	0	0	142,637
Total Revenues and Transfers	436,889	321,200	397,637
Funds Available	**646,395**	**548,363**	**520,500**
Expenditures	419,232	425,500	400,500
Total Expenditures	419,232	425,500	400,500
Ending Balance	**$227,163**	**$122,863**	**$120,000**

DENTON COUNTY

Department: Jury Fund *G/L# 60·20·71*

Department/Activity Description

The Jury Fund provides for the payment of fees to the public for serving on juries in the courts of the County. Effective January 1, 2006, jurors serving on grand jury will receive $34 per day and those serving on a regular jury will receive $6 for the first day and $34 for each day after. The state will reimburse the county $34 a day for each additional day above the first day that jurors serve. The state assessed a new jury fee for all persons convicted of an offense, other than an offense relating to a pedestrian or the parking of a motor vehicle. This fee is projected to off-set the increase in juror pay.

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$0	$0	$0
Operations	$419,232	$425,500	$400,500
Capital	$0	$0	$0
Total	$419,232	$425,500	$400,500

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

N/A

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
N/A			

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

DENTON COUNTY

FY 2013 Budget-Fund Analysis
Capital Replacement Fund
Fund #80

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Beginning Balance	**$4,358,461**	**$6,531,559**	**$5,911,074**
Revenues			
Taxes	0	0	0
Fees	0	0	0
Interest	5,450	9,000	10,000
Miscellaneous	12,457	0	0
Total Revenues	17,907	9,000	10,000
Transfers			
Transfer In	3,000,000	2,000,000	2,000,000
Transfer Out	0	(535,000)	0
Total Transfers	3,000,000	1,465,000	2,000,000
Total Revenues and Transfers	3,017,907	1,474,000	2,010,000
Funds Available	**7,376,368**	**8,005,559**	**7,921,074**
Expenditures	844,809	2,094,485	5,921,074
Total Expenditures	844,809	2,094,485	5,921,074
Ending Balance	**$6,531,559**	**$5,911,074**	**$2,000,000**

DENTON COUNTY

Department: Capital Replacement Fund *G/L# 80.90.10*

Department/Activity Description

This fund was established in FY 2008 and is used to account for the major capital needs of the County that are not funded with long-term debt. Projects that would fit within the established criteria for the use of these funds include the acquisition and construction of major capital expenditures over $100,000 including road & bridge programs, drainage improvement projects, facility repairs and upgrades, new or replacement facilities, major equipment purchases and technological projects.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$0	$0	$0
Operations	$545,056	$2,226,000	$5,873,738
Capital	$299,753	$403,485	$47,336
Total	$844,809	$2,629,485	$5,921,074

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- Completed installation of the antenna system, controller and transmitters for a 25-year-old paging system used to page most Fire and EMS agencies for which the County provides communications. FCC mandates require conversion of the existing wideband paging system to a narrowband system by January 1, 2013.
- Entered into an effective lease payment arrangement for a Storage Area Network (SAN) to supplement the County's current SAN that had no room for expansion.
- Installed network equipment in Road & Bridge Pct #1 service building.
- Completed construction of new maintenance and office facility for Road & Bridge Pct #1.
- Implemented Content Management System (CMS) and redesigned/reorganized current County websites.
- Made final payment on FY2008 network equipment upgrade.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Implement electronic case filing system in the Criminal District Attorney's office.			
Police agencies filing electronically	0	0	30
% cases filed electronically	0%	0%	80%
Average days between case filing and indictment	60	60	50
Goal: Continue efforts to fund future capital projects with budgeted funds in lieu of issuing long-term debt.			
Capital projects funded	1	4	4
Funds budgeted	$2,829,464	$5,509,447	$5,515,000
Funds expended	$844,809	$2,150,945	$2,206,000
% budget expended	30%	39%	40%
Funds transferred into department	$3,000,000	$2,000,000	$2,000,000
Goal: Continue progress on FY2012 lease payment arrangement for a Storage Area Network (SAN).			
% completion of lease payment schedule (cumulative)	0%	17%	34%
Funds expended for SAN in lieu of issuing debt	$0	$700,000	$700,000

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

Agency Funds

Agency funds are used to account for assets held by the County as an agent for individuals, private organizations, other governments, and/or other funds.

AGENCY FUNDS
Texas Adult Probation; County Clerk; District Clerk; Tax Collector; Justices of the Peace; Sheriff; Treatment Alternatives to Incarceration; Other Agency; Community Corrections Grant; and Denton County Housing Authority Agency Funds. These funds are to account for the assets and liabilities of the above entities resulting from cash remitted to them in an agency capacity and related disbursement made by them.

DENTON COUNTY
2012 - 2013 OPERATING BUDGET
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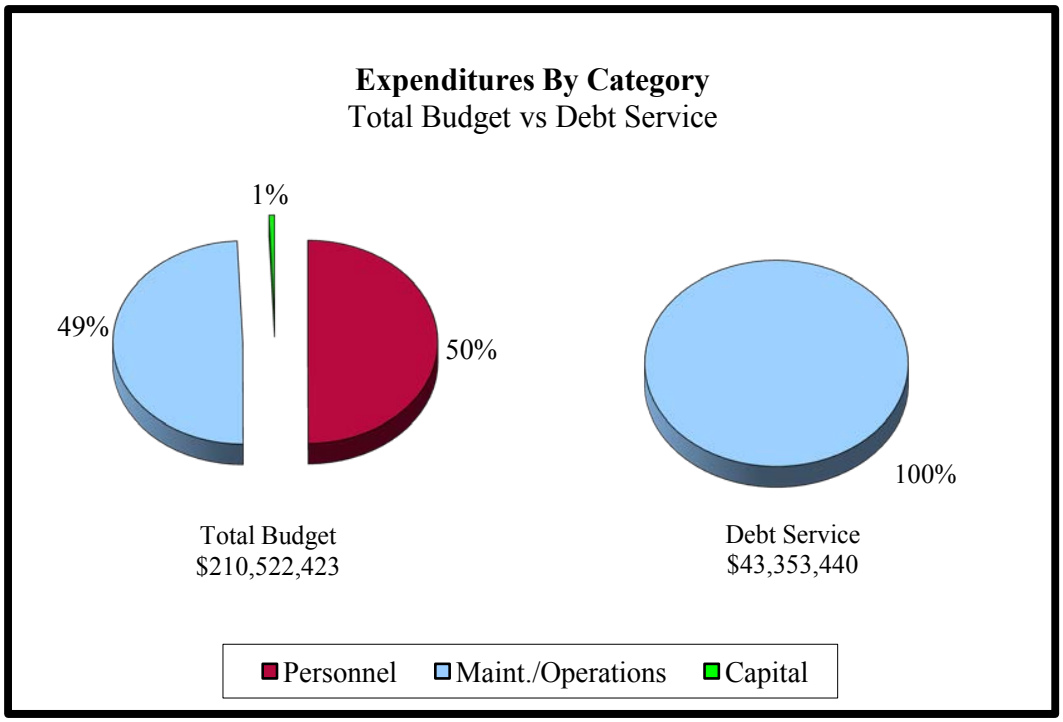
Debt Service

The function of this fund is to accumulate monies for payment of debt service on general obligation bonds, tax notes and certificates of obligation which are due in annual installments. Property tax is levied to finance the debt service.



DENTON COUNTY

FY 2013 Budget-Fund Analysis
Debt Service Fund
Fund #75

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Beginning Balance	**$3,627,333**	**$3,776,073**	**$3,889,838**
Revenues			
Taxes	$39,570,202	$39,250,000	$39,250,000
Intergovernmental	$1,941,810	$1,894,450	$1,894,448
Interest	$24,814	$25,000	$35,000
Total Revenues	41,536,826	41,169,450	41,179,448
Transfers			
Proceeds of Refunding Bonds	$15,905,000	$0	0
Payment to Escrow Agent	($17,132,120)	$0	0
Transfer In (Out)	$266,676	$0	0
Bond Premium	$1,343,259	$0	0
Total Transfers	382,815	0	0
Total Revenues and Transfers	41,919,641	41,169,450	41,179,448
Funds Available	**45,546,974**	**44,945,523**	**45,069,286**
Expenditures			
Payments on Principal	$18,880,000	$19,495,000	$17,145,000
Payments on Interest	$22,771,900	$21,544,685	$26,192,440
Bank Service Charges	$119,001	$16,000	$16,000
Total Expenditures	**41,770,901**	**41,055,685**	**43,353,440**
Ending Balance	**$3,776,073**	**$3,889,838**	**$1,715,846**

DENTON COUNTY

Department: Debt Service Fund *G/L# 75·95·20*

Department/Activity Description

The Debt Service Fund is used solely for accounting for the revenues and expenditures associated with the requirements of the County's long-term bonded debt. Property taxes are levied on an annual basis to finance the debt service and a separate tax rate is adopted to fund the interest and principal payments. Projects funded with long-term debt include various road, highway and bridge projects, various new and expanded County facility projects and major technological projects.

FINANCIAL TRENDS

Budget Category	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Personnel	$0	$0	$0
Operations	$41,770,901	$41,055,685	$43,353,440
Capital	$0	$0	$0
Total	$41,770,901	$41,055,685	$43,353,440

ACCOMPLISHMENTS AND CHALLENGES IN FY2012

- Ensured that adequate funds were budgeted for required debt service payments.
- Protected ratings and tax-exempt status of the County's debt by avoiding late payments or default of payments on debt.
- Ensured that the debt service fund balance was within the parameters established by State law and by the County's bond indentures.
- Provided dependable information to Commissioners Court regarding the County's ability to service additional debt.
- Provided an accurate accounting system for the County's long-term bonded debt.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2011 Actual	FY 2012 Estimates	FY 2013 Projected
Goal: Continue conservative fiscal practices to ensure Denton County's strong financial operations and position.			
Bond rating from Moody's	Aaa	Aaa	Aaa
Bond rating from Standard and Poor's	AAA	AAA	AAA
% Debt Service Fund balance to budget	9.05%	9.50%	9.50%
Bond issuances refunded for additional cost savings	1	1	0
Goal: Provide an accurate accounting system for the County's long-term bonded debt.			
# of debt service funds	15	15	15
# of debt service projects retired	0	2	0
# of debt service projects added	0	2	0

STAFFING TRENDS

Authorized Staffing	FY 2011	FY 2012	FY 2013
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

November 1991 – Voters approved $34 million for road and bridge improvements and $5 million for jail expansion. These bonds were issued in varying amounts over the last 15 years.

November 1993 – Voters approved $9.5 million for construction of additional jail beds. These bonds were issued in December 1996 and December 1998. These bonds were issued in varying amounts over the past 10 years.

December 1993 - Certificates of Obligation were issued for a total of $1.5 million for the new elevator at the Carroll Building and to remodel the Denton County Government Center. This debt issue has an interest rate of 3.96% and were retired in 2003.

March 1994 – The county refunded a portion of the 1992 Permanent Improvement Bonds with General Obligation and Refunding Bonds which also included new improvements for a total of $28,260,000. This refunding process reduced total debt service over a nine-year period by $674,975 and provided for an economic gain of $489,171.

August 1995 – Voters approved $16 million for the construction of a new County Courts Building and $3 million for construction of additional juvenile detention beds.

March 1996 – Permanent Improvement Bonds were issued for $16 million for the County Courts Building, $3 million for Juvenile Detention expansion and $3.8 million for road projects. These projects were approved by the voters in August 1995 and November 1991.

December 1996 – Permanent Improvement Bonds were issued for a total of $1,480,000 for jail holding cells located in the County Courts Building. These bonds were part of the $9 million in jail expansion bonds approved by the voters in November 1993.

August 1997 – Tax Notes were issued for a total of $6,260,000 which included the refinancing of (13) capital lease obligations and funds for 800 MHz radio towers and equipment. This debt issue had an interest rate of 4.47% and was retired in 2003.

December 1998 - Certificates of Obligation were issued for a total of $3.8 million for renovation of office space at the Carroll Building. This debt issue has an interest rate of 4.37% and will be retired in 2014. Permanent Improvement Bonds for $8.02 million were issued from bonds approved by the voters in November 1993 for additional jail beds.

January 1999 – Voters approved $85,320,000 for road improvements.

March 1999 – Permanent Improvement Bonds were issued for road projects approved by the voters in January 1999 for a total of $26,567,570. The County also refunded portions of its 1996 Permanent Improvement Bonds with General Obligation Refunding Bonds. This provided $1,757,625 in cash flow savings over a three-year period. This caused a net increase of $1,244,437 and an economic loss of $350,151. This debt issue has an interest rate of 5.12% and will be retired in 2026.

December 1999 - Certificates of Obligation were issued to finance additional jail beds at $11 million and an additional $2,255,000 for additional courtrooms at the County Courts Building for a total of $13,255,000. This debt issue has an interest rate of 5.60% and will be retired in 2010. Approximately $2.72 million of this debt was refinanced in March 2004. Tax Notes were issued for the construction of radio towers at $1.5 million and for the acquisition of road construction equipment at $540,000. This debt issue has an interest rate of 4.70% and was retired in 2007.

December 2000 – The County issued a total of $1,850,000 in Tax Notes for the purchase of a facility for future space needs at $1,450,000, renovations to the 4th floor of the Denton County Courts Building at $315,000 and funding for the first phase of a Master Facility Plan at $85,000. This debt issue has an interest rate of 4.65% and will be retired in 2007. Permanent Improvement Bonds were issued for road construction projects for city, county, and state roads as approved by the voters in January 1999 for a total of $24 million. The majority of this debt was refinanced in March and June 2005 and the outstanding balance of $3,455,000 will be retired in 2010. The County also issued $10 million in non-exempt tax notes for State Highway 121 improvements. Funds will be used for acquiring right-of-way, designing, constructing, and improving this highway. The affected cities along the State Highway 121 route have agreed to provide for the debt service payments on these notes. The funding source for these notes is the State Infrastructure Bank. This debt issue had an interest rate of 4.50% and was retired in 2005.

June 2002 – Tax Notes were issued for a total of $3,680,000. These funds will provide for various building repair and remodeling projects, additional funds needed to complete the final phase of the Master Facility Plan, telephone systems, and other computer and audio/video equipment. This debt issue has an interest rate of 3.449% and was retired in 2009.

October 2003 – Tax Notes were issued for a total of $5,470,000. These funds will provide for the purchase of two parcels of property for future government centers, and for a building and land that will be used for storage purposes. Additional expenses include renovation of an existing building for expansion of the tax office and other necessary building projects for various county facilities. This debt issue has an average interest rate of 2.479% and was retired in 2010.

March 2004 – General Obligation Refunding Bonds were issued for a total of $26,380,000 for previously issued General Obligation Bonds and Tax Notes. The refunding resulted in a net reduction of $2,116,274 in aggregate future debt service payments and a net present value of $1,963,202. This debt issued has an average interest rate of 2.988% and will be retired in 2012.

April 2004 - Tax notes were issued for a total of $4,125,000. These funds will be used for the cost of a new government center, a new storage facility and miscellaneous building maintenance and repair projects for various county facilities. This debt issue has an average interest rate of 2.972% and was retired in 2011.

May 2004 - Voters approved $206,870,000 in bonds including $186,970,000 for road improvements, $17.5 million for facility acquisition and improvements and $2 million for voting equipment.

January 2005 – Permanent Improvement Bonds were issued for $50,000,000 for road and highway projects that were approved by the voters in three separate bond elections from November of 1991 at $5,125,000, January 1999 at $13,425,000 and May 2004 at $31,450,000. This debt issue has an average interest rate of 4.741% and will be retired in 2030.

March 2005 - General Obligation Refunding Bonds were issued for $19,545,000 for two existing County debt issues at a new, lower interest rate which will save the county approximately $690,331 in future debt service costs. The debt issue has an average interest rate of 4.53% and will be retired in 2022.

June 2005 - General Obligation Refunding Bonds were issued for $32,285,000 for several existing County debt issues at a new, lower interest rate which will save the County approximately $1,561,217 in future debt service payments. The debt issue has an interest rate of 4.02% and will be retired in 2026.

October 2005 – Certificates of Obligation 2005 were issued for $11,865,000. These funds will be used for the purchase of land for a government center, expenses for two new precinct government centers, miscellaneous building maintenance and repair projects, telephone fiber optics and computer related projects. The debt issue has an interest rate of 4.1285% and will be retired in 2020.

August 2006 –Permanent Improvement Refunding Bonds were issued for $19,280,000 for an existing debt issue (1999 Permanent Improvement Bonds) at a new, lower interest rate which will save the county approximately $864,000 in future debt service costs. The debt issue has an average interest rate of 4.25% and will be retired in 2026.

March 2007 – Permanent Improvement Bonds were issued for $102,500,000. These funds will be used for road and highway projects approved by the voters in January 1999 at $14,985,000 and May 2004 at $85,015,000 for a total of $100,000,000. An additional $2,500,000 in voter approved bonds will be used for building projects. The debt issue has an interest rate of 4.3547% and will be retired in 2032.

March 2007 – Tax Notes were issued for $6,415,000. These funds will be used for the replacement of the Criminal Justice Computer System and for necessary repairs to the lower level of the County Courts Building. The debt issue has an interest rate of 4.182% and will be retired in 2014.

March 2008 – Tax Notes were issued for $8.5 million. These funds will be used for numerous building renovation projects including the expansion of the Denton County Courts Building to include two additional courtrooms and to expand and renovate the Road and Bridge Service Center for Pct #1. The debt issue has an interest rate of 3.0484% and will be retired in 2015.

March 2008 – Permanent Improvement Bonds were issued for $15.4 million which will fund certain portions of the development of the County's property on Loop 288. This facility will house the Denton County Health Department and Child Protective Services. The debt issue has an interest rate of 4.4229% and will be retired in 2028.

November 2008 - Voters approved $495 million in bonds including $310 million for road improvement projects and $185 million for facility construction projects and technological improvements.

May 2009 - Permanent Improvement Bonds were issued for $104,275,000. Funds will be used for various facility and technological projects including Phase II of the Loop 288 site, roof replacement at the County Jail and design services for other facility projects throughout the county @ $47,455,000 and road and highway projects totaling $41,820,000 from the November 2008 bond election. An additional $15 million of bonds from the May 2004 bond election were also issued for various road projects that need to be funded. This debt issue has an interest rate of 4.47447% and will be retired in 2034.

March 2010 - Permanent Improvement Refunding Bonds were issued in the amount of $ 23,280,000 for partial refunding of three debt issues (2004 Tax Notes @ $645,000, 1999 Permanent Improvement Refunding Bonds @ $240,000 and 2005 Permanent Improvement Bonds @ $20,015,000) at a new, lower interest rate which will save the county approximately $ 928,200 in future debt service costs. The debt issue has an average interest rate of 3.6% and will be retired in varying amounts from 2011 through 2026.

June 2010 - Permanent Improvement Bonds were issued for $139,320,000. Funds will be used for various facility and technological projects including Phase II of the Loop 288 site, roof replacement at the County Jail and design services for other facility projects throughout the county @ $34,499,857 and road and highway projects totaling $104,820,143 from the November 2008 bond election. This debt issue has an interest rate of 3.548% and will be retired in 2035.

August 2011 - Permanent Improvement Refunding Bonds were issued in the amount of $15,905,000 for partial refunding of two deleted issues (2005 Certificates of Obligation @ $6,905,000 and 2005 Permanent Improvement Bonds @ 9,315,000) at a new lower interest rate which will save the County approximately $887,296 in future debt service costs. The debt issue has an average interest rate of 2.1296% and will be retired in varying amounts from 2012 through 2020.

April 2012 - Permanent Improvement and Refunding Bonds were issued in the amount of $98,495,000. Funds will be used for various facility and technological projects including expansion of the County Jail. Funds will also be used for a portion of the various road and highway projects that were approved by the voters in November 2008. The remaining unissued debt from the TRIP '04 voter approved bonds were also included in this debt issue in order to complete various road projects. In addition, $11,665,000 in refunding bonds from previously issued 2005 Permanent Improvement Bonds were issued to reduce future debt service payments by $1,608,474 and is being netted against the new debt and amortized over the life of the new debt issued. This overall debt issue has an interest rate of 3.762% and will be retired in varying amounts from 2013 through 2031.

April 2012 - Tax Notes were issued in the amount of $9,730,000 for completion of the Precinct #4 Government Center, video visitation and pre-construction site work for the jail.. The debt issue has an interest rate of 1.4419% that will be paid from 2013 through 2019.

DENTON COUNTY

Debt Service Maturity Schedule

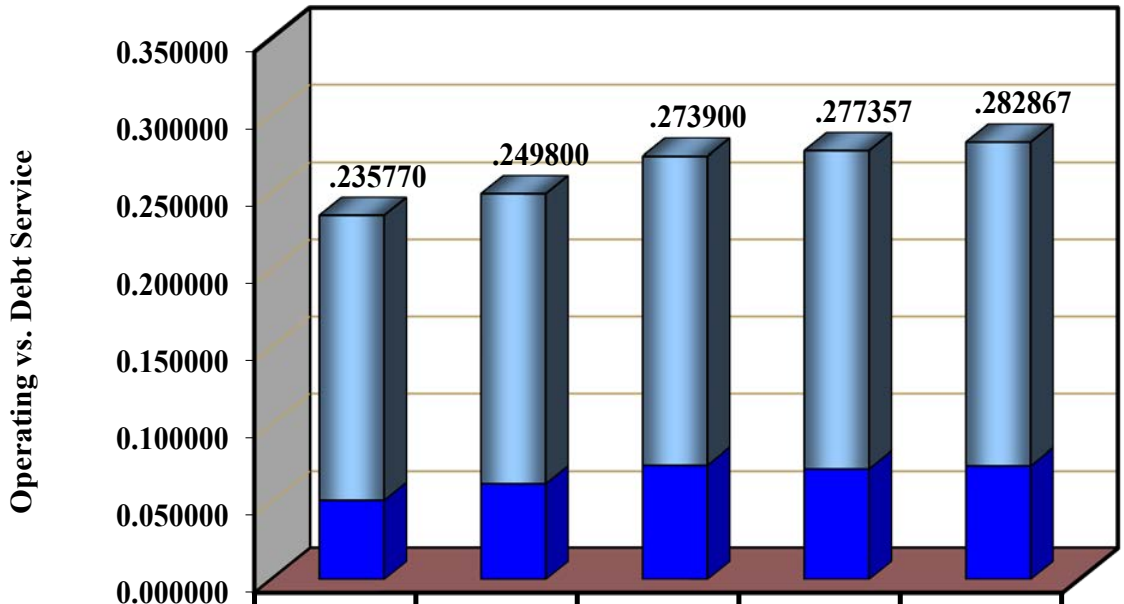
Fiscal Year	Debt Service Fund		
	Principal	Interest	Total *
2013	17,145,000	$26,192,439	43,337,439
2014	18,980,000	$24,414,299	43,394,299
2015	19,580,000	$23,812,385	43,392,385
2016	20,165,000	$22,966,460	43,131,460
2017	20,885,000	$22,244,327	43,129,327
2018	21,580,000	$21,550,483	43,130,483
2019	22,450,000	$20,678,083	43,128,083
2020	23,000,000	$19,840,683	42,840,683
2021	23,910,000	$18,858,801	42,768,801
2022	24,915,000	$17,779,736	42,694,736
2023	26,010,000	$16,601,470	42,611,470
2024	27,125,000	$15,401,239	42,526,239
2025	28,360,000	$14,130,698	42,490,698
2026	29,590,000	$12,801,712	42,391,712
2027	30,910,000	$11,364,452	42,274,452
2028	32,295,000	$9,852,377	42,147,377
2029	33,760,000	$8,258,999	42,018,999
2030	35,070,000	$6,814,529	41,884,529
2031	36,685,000	$5,059,550	41,744,550
2032	21,545,000	$3,215,000	24,760,000
2033	15,515,000	$2,146,331	17,661,331
2034	16,225,000	$1,336,442	17,561,442
2035	8,215,000	$490,271	8,705,271
	$553,915,000	$325,810,766	$879,725,766

* These figures do not include bank service charges.

DENTON COUNTY

TAX RATES - OPERATING FUNDS VS. DEBT SERVICE

Five Year History by Tax Year



	'08	'09	'10	'11	'12
Operating Funds	0.184430	0.187730	0.199901	0.205657	0.209225
Debt Service	0.051340	0.062070	0.073999	0.071700	0.073642

A comparison of tax rates for operating funds versus debt service funds are shown in the above chart.

DENTON COUNTY

RATIO OF NET GENERAL BONDED DEBT TO ASSESSED VALUE AND NET BONDED DEBT PER CAPITA
Last Ten Fiscal Years

Fiscal Year	Population [1]	General Obligation Bonds	Less: Amounts Available in Debt Service Fund
2003	504,650	135,567,570	1,751,705
2004	528,950	130,777,570	1,209,971
2005	552,600	171,407,570	2,711,013
2006	578,500	174,702,570	1,903,455
2007	599,350	273,559,740	1,762,394
2008	614,650	285,616,004	2,056,731
2009	628,300	374,335,733	2,902,071
2010	637,750	496,900,000	3,627,333
2011	662,614	477,705,000	3,776,073
2012	683,010	553,915,000	3,889,838

Notes: [1] Source: North Central Texas Council of Governments

DENTON COUNTY

RATIO OF NET GENERAL BONDED DEBT TO ASSESSED VALUE AND NET BONDED DEBT PER CAPITA
Last Ten Fiscal Years - Page 2

Fiscal Year	Total	Percentage of Estimated Actual Taxable Value of Property	Per Capita
2003	133,815,865	0.45	265.17
2004	129,567,599	0.39	244.95
2005	168,696,557	0.47	305.28
2006	172,799,115	0.44	298.70
2007	271,797,346	0.62	453.49
2008	283,559,273	0.58	461.33
2009	371,433,662	0.70	591.17
2010	493,272,667	0.91	773.46
2011	473,928,927	0.89	715.24
2012	550,025,162	1.04	805.30

Notes: [1] Source: North Central Texas Council of Governments

DENTON COUNTY

COMPUTATION OF LEGAL DEBT MARGIN *
September 30, 2012

Assessed Value of Real Property	$47,479,523
Debt Limit	$11,869,881
Total Net Debt Applicable to Limit	$553,915
Total Amount of Debt Applicable to Debt Limit	$4,443,753
Legal Debt Margin	$7,426,128

* Amounts expressed in thousands.

Notes: (1) Debt Limit 25% of assessed value of real property - Article 3, Section 52, of the Texas Constitution.

DENTON COUNTY
2012 – 2013 OPERATING BUDGET
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DENTON COUNTY

BUILDING AND REMODELING PROJECTS

Project Description	Repair/Remodeling (One-Time) Expenses FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Building Repair and Remodeling			
CHOS/Bayless Selby Museum 2012	15,094	0	0
CHOS/Bayless Selby Museum 2013	0	16,400	0
Carroll Building - County Administration	1,152	41,673	0
Denton County Courts Building	19,678	140,134	42,964
District Attorney Annex	0	0	0
Courthouse-on-the-Square	14,781	18,582	9,175
Emergency Management Facility	8,182	14,369	11,220
Denton County Storage Building	0	0	0
Historical Park Facility	8,109	88,500	4,875
Historical Park Projects	2,137	0	0
Courthouse Annex	725	0	0
Mary & Jim Horn Government Center	31,018	34,765	73,400
Loop 288 - Elections/Technology	0	0	0
Loop 288 - Facilities/TABC/Parks	0	0	0
Loop 288 - CSCD	0	0	0
Lee Walker Government Center	775	17,186	0
Child Protective Services - Lewisville	700	10,000	0
Loop 288 - Phase I	0	0	5,468
Loop 288 - Central Plant	0	0	1,500
Elections Storage Building	0	0	0
Sandy Jacobs Government Center	9,722	9,362	1,286
Steven E Copeland Government Center	7,250	10,000	0
The Colony Annex	831	8,530	5,250
Sanger Annex	750	2,074	0
Denton County Government Center - Denton	950	10,193	0
Charlie Cole Building	27,856	104,132	159,808
Law Enforcement Facility	44,283	69,560	63,000
East Oak Street Facilities	700	0	0
Facilities Management	156,798	0	0
County Leased Buildings	135	5,400	0
Vehicle Maintenance Facility	1,600	0	0
GRAND TOTAL	**$353,226**	**$600,860**	**$377,946**

Operating expenses and staffing for new capital projects are funded with revenues from new property taxes, grants, new legislative fees or additional fees from increased workload. Programs are continuously evaluated to streamline operations for a more efficient use of county funds.

DENTON COUNTY

BUILDING AND REMODELING PROJECTS - Page 2

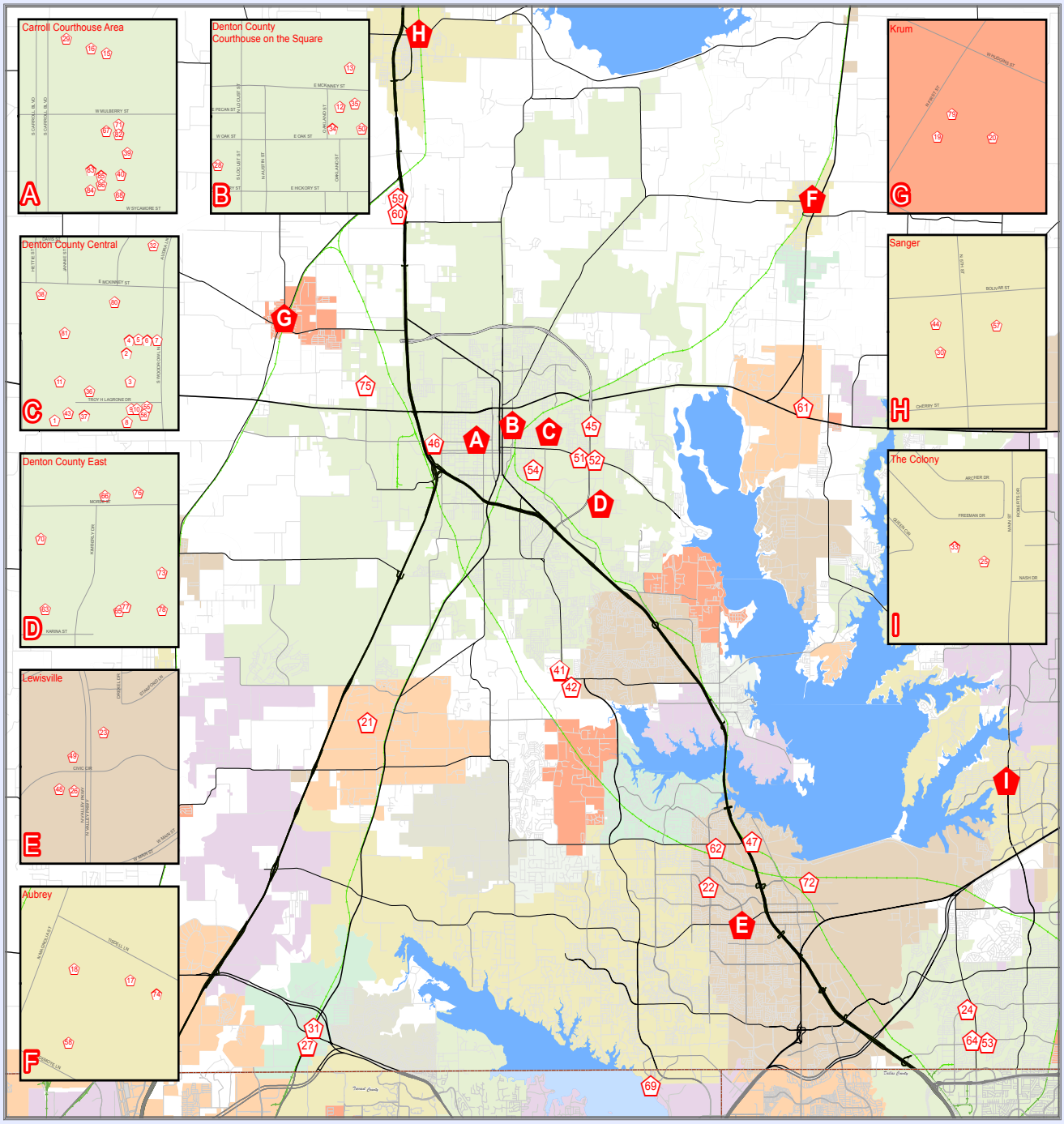
Operating Expenses			Total Expenses		
FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
0	0	0	$15,094	$0	$0
0	0	0	$0	$16,400	$0
197,041	210,786	216,079	$198,193	$252,459	$216,079
433,502	452,789	489,878	$453,180	$592,923	$532,842
8,045	17,295	33,655	$8,045	$17,295	$33,655
108,659	121,469	147,081	$123,440	$140,051	$156,256
97,668	109,546	110,744	$105,850	$123,915	$121,964
15,550	21,300	20,815	$15,550	$21,300	$20,815
8,902	13,680	19,350	$17,011	$102,180	$24,225
0	0	7,464	$2,137	$0	$7,464
41,018	43,619	40,936	$41,743	$43,619	$40,936
102,829	108,196	112,323	$133,847	$142,961	$185,723
0	16,657	142,548	$0	$16,657	$142,548
0	6,044	50,865	$0	$6,044	$50,865
0	7,375	66,433	$0	$7,375	$66,433
61,539	58,616	64,999	$62,314	$75,802	$64,999
19,898	23,821	26,204	$20,598	$33,821	$26,204
115,023	142,587	157,897	$115,023	$142,587	$163,365
132,975	147,920	399,482	$132,975	$147,920	$400,982
13,439	14,930	11,189	$13,439	$14,930	$11,189
55,213	72,990	54,685	$64,935	$82,352	$55,971
98,824	100,702	103,837	$106,074	$110,702	$103,837
29,486	33,903	36,399	$30,317	$42,433	$41,649
18,907	20,682	21,518	$19,657	$22,756	$21,518
80,677	88,296	108,429	$81,627	$98,489	$108,429
215,428	256,710	260,368	$243,284	$360,842	$420,176
2,257,441	2,427,695	2,461,164	$2,301,724	$2,497,255	$2,524,164
5,853	6,030	6,510	$6,553	$6,030	$6,510
2,095,454	2,507,159	2,636,319	$2,252,252	$2,507,159	$2,636,319
135,825	141,413	143,016	$135,960	$146,813	$143,016
21,202	26,244	27,292	$22,802	$26,244	$27,292
$6,370,398	**$7,198,454**	**$7,977,479**	**$6,723,624**	**$7,799,314**	**$8,355,425**

Denton County Buildings

Label	NAME
1	Vehicle Maintenance
2	Law Enforcement Center- Jail
3	Law Enforcement Center 1 - Jail
4	Law Enforcement Center 2 - The Barricks
5	Law Enforcement Center 3 - The Barricks
6	Law Enforcement Center 4 - The Barricks
7	Law Enforcement Center 5 - The Barricks
8	Charlie J. Cole Building
9	Charlie J. Cole Building- Portable 3
10	Charlie J. Cole Building- Portable 2
11	Pre-Trial Facility
12	Election Storage
13	Denton County Adult Probation Annex (Leased)
14	Lewisville Transmission Tower (Leased)
15	Joseph A. Carroll Building- IS Storage
16	Joseph A. Carroll Building- Elections Storage
17	Aubrey Road and Bridge 2
18	Aubrey Road and Bridge 1
19	Krum Road and Bridge 2
20	Krum Road and Bridge 1
21	Argyle Road and Bridge
22	Lewisville Juvenile Probation (Leased)
23	Lewisville Adult Probation (Leased)
24	Sandy Jacobs Government Center
25	The Colony Government Center
26	Lee Walker Government Center Bldg B
27	Roanoke Constable (Leased)
28	Denton County Courthouse on the Square
29	Joseph A. Carroll Building
30	Sanger Government Center
31	Roanoke Government Center (Leased)
32	Horn Government Center
33	The Colony Lakeside Arts Center
34	Stroud House
35	Sheriff Patrol Building
36	Medium Security Barracks
37	Enforcement Center
38	Denton Family Resource Center
39	Bayless Selby House Museum
40	African American Museum
41	Emergency Management Center
42	Teasley Ln. Storage Facility
43	Sheriff's Tactical Center

Label	NAME
44	Sanger Probation
45	Denton County Dept. of Public Safety (Leased)
46	Denton County MHMR (Leased)
47	WIC Office, Lewisville (Leased)
48	Lee Walker Government Center Bldg A
49	Child Protective Service, Lewisville
50	319 E. Oak St. Building
51	CPS Denton County, Second Location (Leased)
52	CPS Denton County, Old Location (Leased)
53	WIC Office, Carrollton (Leased)
54	Denton Housing Authority (Leased)
55	Charlie J. Cole Building- Portable 4
56	Charlie J. Cole Building- Portable 1
57	Sanger Dept. of Public Safety (Leased)
58	Aubrey Transmitter
59	Sheriff Firearms Range Blg 2
60	Sheriff Firearms Range Blg 1
61	Steven Everett Copeland Government Center
62	Childrens' Advocacy Center (Leased)
63	Admin Complex (Future Bldg 5)
64	Carrollton Juvenile Probation/Sheriff/Veterans
65	Admin Complex (Future Bldg 3 Elections/Tech Services)
66	Denton Central Appraisal District
67	Elm Ridge Church (Future)
68	Fire Truck Museum (Future)
69	Grapevine Transmitter
70	Admin Complex (Health/WIC/CPS)
71	Historic Park Welcome Center (Future)
72	Lewisville Transmitter Tower (Leased)
73	Admin Complex (Future Bldg 2 Adult Probation)
74	Aubrey Road and Bridge 3
75	Masch Branch Stockpile
76	Denton Central Appraisal District
77	Admin Complex (Central Utility Plant)
78	Admin Complex (Future Facilities, TABC, TX Parks & Wildlife)
79	Krum Road and Bridge 3
80	DA Annex
81	Denton County Courts Building
82	General Store (Future)
83	Log Cabin (future)
84	Log Cabin (future)
85	School House (future)
86	Barn (future)

Denton County Buildings



Mary Horn- County Judge
Hugh Coleman- Commissioner Precinct 1
Ron Marchant- Commissioner Precinct 2
Bobbie J. Mitchell- Commissioner Precinct 3
Andy Eads- Commissioner Precinct 4

INTERSTATE
U.S. HIGHWAY
STATE HIGHWAY
FARM TO MARKET
MAJOR THOROUGHFARES
MINOR ROADS
CEMETERY
RAILROADS
STREAMS
LAKES AND PONDS
AIRPORTS

City Population
Denton > 100,000
Lewisville 40,000- 100,000
Coriath 10,000- 39,999
Sanger 2,000- 9,999
Ponder < 2,000

NAD 1983 StatePlane
(Zone 5351)
Texas North Central
Lambert Conformal Conic

N
W E
S

1 inch = 1.3 miles
November 06, 2012

This product is for informational purposes and may not have been prepared for or be suitable for legal, engineering, or surveying purposes. It does not represent an on-the-ground survey and represents only the approximate relative location of property boundaries.

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CONTACT INFORMATION
LANDMARKMAP GIS: gis.dentoncounty.com
E-MAIL: gis@dentoncounty.com

N

DENTON COUNTY
Technology Services
Geographic Information Systems

DENTON COUNTY

LEASE OBLIGATIONS

Description	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
General Fund			
Dell - Lease FY2008 #655	260,026	0	0
Dell - Lease FY2008 #1297	82,759	0	0
Dell - Lease FY2009	102,615	102,615	0
Dell - Lease FY2010	210,319	210,319	210,320
Ruggedized Laptop Lease FY2010	141,590	141,590	141,591
Dell - Lease FY2011	191,255	191,255	191,255
Ruggedized Laptop Lease FY2011	59,848	59,848	59,848
Dell Lease FY2012	0	262,476	201,263
Dell Lease FY2013	0	0	165,438
Sub-Total General Fund	**1,048,412**	**968,103**	**969,715**
Sheriff's Forfeiture Fund			
Vehicle Lease Payment	0	16,000	16,000
Sub-Total Sheriff's Forfeiture Fund	**0**	**16,000**	**16,000**
Capital Replacement Fund			
Dell - Lease FY2008 #856	545,056	545,056	0
Lease FY2012 Storage Area Network	0	700,000	652,659
Sub-Total Capital Replacement Fund	**545,056**	**1,245,056**	**652,659**
GRAND TOTAL	**$1,593,468**	**$2,229,159**	**$1,638,374**

DENTON COUNTY

LEASE OBLIGATIONS - Page 2

FY 2014 Estimates	FY 2015 Estimates	FY 2016 Estimates	FY 2017 Estimates	FY 2018 Estimates	Grand Total
0	0	0	0	0	260,026
0	0	0	0	0	82,759
0	0	0	0	0	205,230
0	0	0	0	0	630,958
0	0	0	0	0	424,771
191,255	0	0	0	0	765,020
59,852	59,852	0	0	0	299,248
201,263	201,263	0	0	0	866,265
153,860	153,860	153,860	0	0	627,018
606,230	**414,975**	**153,860**	**0**	**0**	**4,161,295**
0	0	0	0	0	32,000
0	**0**	**0**	**0**	**0**	**32,000**
0	0	0	0	0	1,090,112
652,659	652,659	652,659	0	0	3,310,636
652,659	**652,659**	**652,659**	**0**	**0**	**4,400,748**
$1,258,889	**$1,067,634**	**$806,519**	**$0**	**$0**	**$8,594,043**

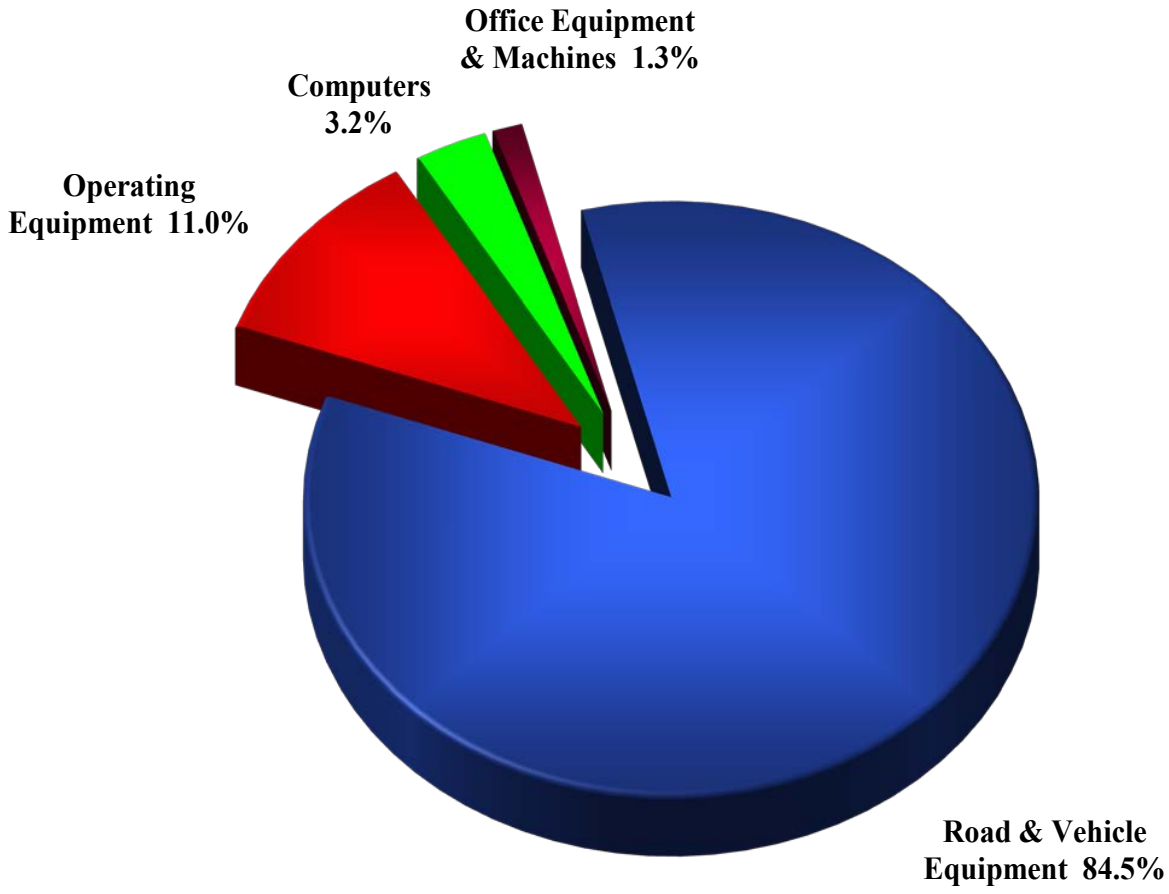
DENTON COUNTY

CAPITAL EXPENSE SUMMARY BY CATEGORY

Description	FY 2011 Actual	FY 2012 Estimates	FY 2013 Budget
Office Equipment and Machines			
Office Furniture and Equipment	$0	$0	$10,195
Office Machines	$40,024	$0	$8,583
VCR and Projection Equipment	$153,430	$329,665	$0
Telephone Equipment	$68,674	$129,498	$0
Microfilm Equipment	$0	$0	$0
Sub-Total	**$262,128**	**$459,163**	**$18,778**
Computers			
Computers	$1,232,719	$156,084	$47,336
Sub-Total	**$1,232,719**	**$156,084**	**$47,336**
Operating Equipment			
Radios and Radars	$12,832	$460,115	$101,804
Appliances	$7,045	$0	$0
Shop Tools and Equipment	$38,615	$20,000	$0
Operating Equipment	$448,376	$242,370	$60,085
Sub-Total	**$506,868**	**$722,485**	**$161,889**
Road and Vehicle Equipment			
Road Maintenance Equipment	$288,863	$466,500	$520,000
Cars and Small Trucks	$746,762	$817,117	$720,292
Heavy Trucks	$0	$93,800	$0
Trailers	$0	$0	$0
Sub-Total	**$1,035,625**	**$1,377,417**	**$1,240,292**
GRAND TOTAL	**$3,037,340**	**$2,715,149**	**$1,468,295**

Total FY 2013 Capital Expense Budget

$1,468,295



The "Capital Expense Budget" includes items over $5,000 each to be purchased within the fiscal year.

DENTON COUNTY TEXAS
FY 2012 - 2013
Capital Equipment Summary

			Adopted		
Line Item	**Line Item Category**	**Item Description**	**Qty**	**Unit Price**	**Total Price**
01.40.30	**Tax Assessor/Collector**				
8015	Office Machines	Neopost DS-62 Folder/Inserter	1	8,583	8,583
01.40.30	**Department Total:**				**8,583**
01.50.16	**Construction Management**				
8120	Cars and Small Trucks	3/4 Ton Extended Cab Pickup Diesel 4 X 4	1	27,500	27,500
01.50.16	**Department Total:**				**27,500**
01.50.80	**Law Enforcement Facility**				
8130	Operating Equipment	Vulcan Gas Fryer, Multiple Battery	1	13,405	13,405
01.50.80	**Department Total:**				**13,405**
01.50.90	**Facilities Management**				
8120	Cars and Small Trucks	Regular Cab 3/4 Ton V8	1	20,670	20,670
8120	Cars and Small Trucks	Regular Cab 3/4 Ton V8	1	20,670	20,670
8120	Cars and Small Trucks	Regular Cab 3/4 Ton V8	1	20,670	20,670
8130	Operating Equipment	Cooling tower vacuum and filter system	1	6,450	6,450
8130	Operating Equipment	Stand - Up Counterbalanced Forklift	1	35,000	35,000
01.50.90	**Department Total:**				**103,460**
01.60.19	**Communications**				
8030	Radios and Radars	Motorola APX7500 Consollete	10	6,757	67,570
01.60.19	**Department Total:**				**67,570**
01.60.20	**Sheriff's Office**				
8030	Radios and Radars	APX7500 Dual Band 700-800-VHF Radio	3	5,824	17,472
8120	Cars and Small Trucks	Ford Interceptor SUV	1	32,167	32,167
8120	Cars and Small Trucks	Ford Interceptor	1	33,360	33,360
8120	Cars and Small Trucks	Ford Interceptor SUV	1	33,360	33,360
8120	Cars and Small Trucks	Fort Interceptor SUV	1	33,360	33,360
8120	Cars and Small Trucks	Ford Interceptor SUV	1	33,360	33,360
8120	Cars and Small Trucks	Ford Interceptor SUV	1	33,360	33,360
8120	Cars and Small Trucks	Ford Interceptor SUV	1	30,742	30,742
8120	Cars and Small Trucks	Ford Interceptor SUV	1	30,742	30,742
8120	Cars and Small Trucks	Ford Interceptor SUV	1	30,742	30,742
8120	Cars and Small Trucks	Ford 3/4 ton panel van	1	25,942	25,942
01.60.20	**Department Total:**				**334,607**
01.60.22	**Mental Health Unit**				
8010	Office Furniture and Equipment	Space Pro Mobil System, manual assist	1	10,195	10,195
8120	Cars and Small Trucks	Ford Interceptor	1	31,085	31,085
01.60.22	**Department Total:**				**41,280**
01.60.54	**Constable, Precinct #4**				
8120	Cars and Small Trucks	Patrol Sports Utility Vehicle – Medium	1	34,000	34,000
01.60.54	**Department Total:**				**34,000**
01.60.56	**Constable, Precinct #6**				
8030	Radios and Radars	Auto data*: E192 - Motorola APX7500 Dual Band capable 700-800Mhz P25 Mobile Radio with 03 control head	1	5,824	5,824
8120	Cars and Small Trucks	Auto data*: E192 - 2013 Chevrolet Tahoe PPV CC10706, see attached quote for description of equipment already included in price.	1	31,576	31,576
01.60.56	**Department Total:**				**37,400**

DENTON COUNTY TEXAS
FY 2012 - 2013
Capital Equipment Summary

			Adopted		
Line Item	**Line Item Category**	**Item Description**	**Qty**	**Unit Price**	**Total Price**
01.60.95	**Emergency Services**				
8030	Radios and Radars	Auto data*: V4 - APEX7500 Dual Band	2	5,469	10,938
8120	Cars and Small Trucks	Ford F-250 4 door 4x4	1	32,000	32,000
8120	Cars and Small Trucks	Ford F250 ton 4 door / 4x4 Truck	1	32,000	32,000
01.60.95	**Department Total:**				**74,938**
20.85.10	**Road and Bridge, Pct. #1**				
8115	Road Maintenance Equipment	Bomag HD Mixer/Reclaimer	1	355,000	355,000
8115	Road Maintenance Equipment	Case 84" Padfoot Roller	1	165,000	165,000
8120	Cars and Small Trucks	F250 Pickup	1	22,705	22,705
8120	Cars and Small Trucks	Ford F150 1/2 ton 4-door	1	28,528	28,528
8120	Cars and Small Trucks	Ford F150 Regular Cab	1	17,721	17,721
8120	Cars and Small Trucks	Ford F250	1	22,705	22,705
20.85.10	**Department Total:**				**611,659**
20.85.40	**Road and Bridge, Pct. #4**				
8120	Cars and Small Trucks	F350 Diesel Crew Cab	1	30,478	30,478
8120	Cars and Small Trucks	F250 4 x 4 Diesel	1	30,849	30,849
20.85.40	**Department Total:**				**61,327**
26.60.42	**Juvenile Detention**				
8130	Operating Equipment	Commercial Washer	1	5,230	5,230
26.60.42	**Department Total:**				**5,230**
80.90.10	**Capital Replacement Fund**				
8025	Computers	Storage Equipment for Tech Services	1	47,336	47,336
80.90.10	**Department Total:**				**47,336**

1,468,295

CAPITAL IMPROVEMENT PROGRAM

Denton County is committed to developing a formal Capital Improvement Program (CIP). This program will identify the major capital needs of the county for the next five to ten years and will provide a plan for funding present and future projects for roads, infrastructure, drainage projects, major repairs and upgrades to county facilities and the replacement of capital equipment including technological enhancements.

A Capital Improvement Committee has been formed and will be responsible for reviewing departmental requests and proposing a five to ten year Capital Improvement Program. The committee will include the following representatives:

County Auditor
Budget Officer
County Engineer
Director of Facilities Management
Director of Technology Services
Director of Purchasing
Construction Manager
Commissioners Court – 2 Members

The Committee will consider the feasibility of all proposed capital projects submitted by County departments. They will evaluate their necessity, priority, location, cost and will recommend methods of financing the various projects. Priority will be given to projects of a life-safety nature. Once the CIP is approved by Commissioners Court, the committee will meet regularly throughout the year to monitor the progress of the projects and recommend revisions as needed.

Capital Improvement Projects will include the project description, funding summary breakdown by category, available funding allocation, operating budget impact, and revenue or efficiency factors.

Upon completion and adoption, the Capital Improvement Program will become the guide for the Budget Officer, County Auditor, Commissioners Court and County departments with respect to bond sales and the annual budgeting process. Projects that are less than $100,000 shall be funded in the budget adoption process. The Commissioners Court takes the final action of adopting the capital budget.

Only projects approved by Commissioners Court as part of the budget process will be considered an approved project. All subsequent year estimates are for planning purposes only and will be reevaluated at the conclusion of each year's budget process.

The formal Capital Improvement Program is approved by the Commissioners Court.

Capital Improvement Committee

The Capital Improvement Committee (CIC) is responsible annually for reviewing the county's departmental capital improvement program requests and will consider the feasibility of providing recommendations to the Denton County Commissioners Court. This committee includes the following representatives; County Auditor, Budget Officer, County Engineer, Director of Facilities Management, Director of Information Services, Director of Purchasing, Construction Manager and 2 members of Commissioners Court. The committee is also given the authority to request the assistance of other county departments in the development of the CIP. The CIC will evaluate the necessity, priority, location, cost and may recommend methods of financing for the various projects. Once the CIP is approved by Commissioners Court, the committee will meet regularly throughout the year to monitor the progress of the projects and recommend revisions as needed.

The overall goal of the CIC is to develop Capital Improvement Program recommendations that:

- Preserve the past by investing in the continued upgrade of county assets and infrastructure.
- Protect the present with improvements and/or additions to facilities, roads and capital investments.
- Plan for the future of the county.

Proposed projects will be submitted to the Budget Office by the various county departments. A CIC meeting will be scheduled for the departments to present their program needs. The CIC will prepare an in-depth analysis and review of the projects requested. The CIC will conduct an internal project ranking process and will use criteria that will include, but not limited to, public health and safety, federal or state mandates, preservation of the County's existing capital investments, alleviation of overcrowding, demand for services and consistency. All projects will be categorized by priority using the criteria listed below:

- Immediate – Projects are in progress or expected to be started within one year.
- Short-Term – Projects are expected to start within the next 2-3 years.
- Long-Term – Projects are expected to begin within the next 4-5 years.
- Future Projects – Projects are anticipated, but not scheduled within a 5-year planning period.

The CIC will evaluate capital projects based on the urgency of the project, the readiness of the project, whether the project is suitable for separating into phases and whether the project is consistent with the overall CIP.

Capital Project Evaluation Questions

Urgency of the Project

- What are the most urgent projects and why?
- Is the project needed to respond to state or federal mandates?
- Will the project improve unsatisfactory environmental, health and safety conditions?
- What will happen if the project is not funded?
- Does the project accommodate increases in demand for services?

Readiness of the Project

- Has the research and planning of the project been completed?
- Are plans, permits and other similar requirements ready?
- Have affected citizens received notice and briefings?
- Are the departments ready to move forward with the project?
- Is the project compatible with the implementation of the other proposed projects?

Phase-In of Project

- Can this project be separated into different phases?
- Is the timing of the project affected because funds are not available?
- Does the project have a net impact on the operating budget? If so, which years.
- Does the project preserve previous capital investments or restore a capital facility to adequate operating condition?

Planning for the Project

- Is the project consistent with the CIP?
- Can projects of similar use or purpose be located at one location?
- Does the project increase the efficiency of the service delivery?
- What are the number and types of persons likely to benefit from the project?
- Will any group be adversely affected by the project?
- What geographical areas will the project serve?
- Are there any operation service changes that could affect the development of the projected cost estimates?

While project ratings are important in determining recommended priorities, the County's financial situation is critical to all decisions.

Capital Improvement Calendar

January & February - Departments prepare CIP requests

March - April – Departmental Meetings with CIC

April – CIC Finalizes Recommendation

August – CIP Recommendation presented to Commissioners Court

August – Capital Improvement Program Approved

Denton County, Texas
Summary of Capital Improvement Program FY2008 - FY2017

	Summary of Program Costs					
	Previous		Short-Term			
Description	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
Technology						
County-Wide Network and Telephone Refresh	$620,056	$1,075,990	$545,056	$545,056	$545,056	
Treasurer's Office- Automated Timekeeping - Completed *	$358,380	$277,311				
Radio/Consoles for Emergency Operations Center				$158,500		
Fiber Optic Construction			$877,880		$1,210,233	$1,418,047
Juvenile Case Management System						$1,620,000
Administrative Complex Network		$133,199			$1,751,637	
Computer Assisted Dispatch System - Completed *		$2,030,510				
Electronic Case Filing System						$180,000
Tax Collection and Disbursement System			$649,250			
Human Resource Management System						
Storage Area Network & Backup Replacement/Upgrade					$700,000	$700,000
Internet Web Site CMS (Content Management System)					$150,000	
Network for New County Facilities					$76,961	$844,618
Sound System Replacement						$732,609
Courts Building Data Center Renovation						$880,636
Electronic Medical Records						$412,000
SUB-TOTAL TECHNOLOGY	**$978,436**	**$3,517,010**	**$2,072,186**	**$703,556**	**$4,433,887**	**$6,787,910**
Buildings / Land						
Carpet Replacement - Courts Building - Completed *	$316,915					
Upgrade HVAC - Charlie Cole Building - Completed *	$338,340					
Justice of the Peace, Pct #3 Renovations - Completed *	$57,993					
4th Floor Courts Building Finish-Out - Completed *	$3,054,538					
DA - Annex - Completed *	$1,009,333					
Loop 288 Complex-Phase I - Completed *	$15,860,420					
Loop 288 Complex-Phase I (road, outdoor areas, central plant) - Completed *	$1,868,820					
Loop 288 Complex-Phase II - Completed *		$39,994,327				
Loop 288 Complex-Phase III						$34,191,088
Jail Expansion	$213,015	$3,038,331			$22,713,130	
New Government Center - Lewisville		$762,110	$8,528,469			
Juvenile Probation/Detention Expansion		$1,610,000	$18,785,862			
Lee Walker Government Center Renovations			$6,307,646			
Law Enforcement Facility Roof Replacement		$1,915,124				
HVAC Upgrade						
Parking Lot Expansion-Sandy Jacobs Govt Center - Completed *	$57,985					
Road and Bridge Service Center - Precinct #1	$1,800,000			$219,430		
Sheriff's Office Operations Center and Crime Lab						$30,574,030
Sandy Jacobs Government Center Expansion						$7,415,400
Sandy Jacobs Govt Center-Veteran's Memorial - Completed *		$92,065				
Criminal District Attorney Facility						
Pct #4 Government Center					$6,500,000	
Repaving and Additional Parking - Law Enforcement Center/Jail						$377,945
The Colony Annex - Roof Replacement			$99,975			
Pre-Trial Inmate Handling and Transport Remodel						$3,500,000
Video Visitation					$1,200,996	$482,364
Jail - Core Support Renovation						
Minimum Security Barracks Addition						
County Jail - Additional Jail Beds						
Miscellaneous Building Expenses					$1,432	
Pre-Construction Site Work / Jail Site					$2,138,300	$608,850
Jail Medical Finish Out						$750,000
SUB-TOTAL BUILDINGS/LAND	**$24,577,359**	**$47,411,957**	**$33,721,952**	**$219,430**	**$32,553,858**	**$77,899,677**

Denton County, Texas
Summary of Capital Improvement Program FY2008 - FY2017

Summary of Program Costs					
Long-Term					
FY 2014	**FY 2015**	**FY 2016**	**FY 2017**	**TOTAL**	**Comments**
	$4,622,504	$1,048,927		$9,002,645	Capital Rplcmt Fund / Future Bond Election
				$635,691	Capital Replcmt Fund
				$158,500	Included in FY2011 but NOT requested
$292,530	$1,757,648			$5,556,338	Voter Approved Bonds
				$1,620,000	Voter Approved Bonds
$240,777				$2,125,613	Voter Approved Bonds
				$2,030,510	Capital Replacement Fund
				$180,000	Capital Replacement Fund
				$649,250	Funded in FY2010 Budget
$500,000				$500,000	Future Bond Election
$700,000	$700,000	$1,300,000		$4,100,000	Capital Replacement Fund FY2012-2016 (Lease Pmts)
				$150,000	Capital Replacement Fund FY2012
$426,650			$884,000	$2,232,229	Cap Rplcmt Fd FY12-Tax Notes FY13, 14 & 17
				$732,609	Tax Notes 2013
				$880,636	Tax Notes 2013
				$412,000	Tax Notes 2013
$2,159,957	**$7,080,152**	**$2,348,927**	**$884,000**	**$30,966,021**	
				$316,915	Capital Replacement Fund - FY2008
				$338,340	Tax Notes 2008
				$57,993	Tax Notes 2008
				$3,054,538	Tax Notes 2008
				$1,009,333	Tax Notes 2008 - Moved from 4th Floor Project
				$15,860,420	Perm Impvmt Bds - FY 2007 & 2008 Tax Nc
				$1,868,820	Tax Notes 2008 - Approved
				$39,994,327	Voter Approved Bonds
				$34,191,088	Voter Approved Bonds
				$25,964,476	Tx Notes 2008/ Voter Approved Bonds
				$9,290,579	Voter Approved Bonds
	$7,601,379			$27,997,241	Voter Approved Bonds / Future Bond Election
				$6,307,646	Voter Approved Bonds
	$2,480,410			$4,395,534	Voter Approved Bonds / Future Bond Election
	$2,000,052			$2,000,052	Future Bond Election
				$57,985	Tax Notes 2008
				$2,019,430	Tax Notes 2008/FY2011-Cap Rplcmt Fd
				$30,574,030	Voter Approved Bonds
				$7,415,400	Voter Approved Bonds
				$92,065	Capital Rplcmt Fund-FY2009/Donations FY2009
$35,305,600				$35,305,600	Future Bond Election
				$6,500,000	Tax Notes FY2012
				$377,945	Tax Notes FY2013
				$99,975	Excess 2008 Tax Notes
				$3,500,000	Tax Notes FY2013
				$1,683,360	Tax Notes 2012 & 2013
			$7,366,697	$7,366,697	Future Bond Election
$4,101,300				$4,101,300	Future Bond Election
			$61,261,515	$61,261,515	Future Bond Election
				$1,432	Voter Approved Bonds
				$2,747,150	Tax Notes FY2012 & 2013
				$750,000	Tax Notes FY2013
$39,406,900	**$12,081,841**	**$0**	**$68,628,212**	**$336,501,186**	

Denton County, Texas
Summary of Capital Improvement Program FY2008 - FY2017

	Summary of Program Costs					
	Previous		Short-Term			
Description	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
County Roads / ROW - Precinct #1						
Strittmatter Road Culvert Project			$402,898			
Berend Road Draining Improvement Project			$222,085			
Gravel to Pavement Projects		$832,607	$1,467,061		$1,167,331	$993,545
Pavement Improvement Projects						$1,467,061
Joe Allen Road			$1,000,000			
Bernard Road, Section A - Completed *		$406,352				
Boom Branch Road			$1,000,000			
Bridges and Culverts			$1,272,319		$1,710,960	$1,770,882
Wildcat Road North						
Rector Road East						
Blackjack Road West			$3,247,912			
Rock Hill Road / Arvin Hill Road					$3,393,248	
Chisum Road, East			$1,330,668			
Mobberly Road						$3,281,431
SUB-TOTAL - PRECINCT #1 PROJECTS	**$0**	**$1,238,959**	**$9,942,943**	**$0**	**$6,271,539**	**$7,512,919**
County Roads / ROW - Precinct #4						
Country Club Road		$500,600	$1,501,500			
Swafford Road			$163,000			
Wakefield Road		$16,000	$290,000			
Jackson Road and Radeke Road South			$116,000			
Jackson Road Bridge					$200,500	$987,000
Sam Reynolds Road		$33,600	$1,213,000			$6,930,000
South County Line Road		$22,000	$756,000		$4,132,000	
Hilltop Road		$55,000			$1,055,000	$5,350,000
A.A. Bumgarner Road						$23,000
Robson Ranch Road - Completed *		$3,254,037				
Gravel to Asphalt Initiative		$993,358	$500,000		$1,323,000	$1,389,150
Old Alton Low Water Crossing - Completed *		$123,750				
Copper Canyon Road South		$3,332,000	$1,868,900			
Smith Schluter Road - Completed *		$2,406,330				
SUB-TOTAL - PRECINCT #4 PROJECTS	**$0**	**$10,736,675**	**$6,408,400**	**$0**	**$6,710,500**	**$14,679,150**
TRIP '04 Road Projects						
IH-35E Ultimate Widening and Miscellaneous Projects		$15,000,000	$32,368,098		$10,360,000	
SUB-TOTAL - TRIP '04 PROJECTS	$0	$15,000,000	$32,368,098	$0	$10,360,000	$0
BSRP Road Projects						
Miscellaneous Projects			$12,491,902			
SUB-TOTAL - BSRP PROJECTS	**$0**	**$0**	**$12,491,902**	$0	**$0**	**$0**
TRIP '08 Road Projects for Bond Election - FY2009						
County Judge - Various Projects						
FM156/FM407 Extension/FM1171 (Justin/Northlake Project)			$1,755,436			$1,000,000
IH-35W			$1,854,453		$145,547	
US-377 - Section I Widening (Fort Worth Drive)			$935,238		$314,762	$1,000,000
US-377 - Section 2, 4 and 5 Widening			$2,158,020			$1,000,000
US-377 North		$826,603				$1,494,615
Loop 288 Northwest						$2,100,000
FM 720 North Widening					$1,000,000	
FM-544		$822,080	$447,118		$5,007,327	
Various - ROW Participation		$569,358	$642			
SUB-TOTAL COUNTY JUDGE	**$0**	**$2,218,041**	**$7,150,907**	**$0**	**$6,467,636**	**$6,594,615**

Denton County, Texas
Summary of Capital Improvement Program FY2008 - FY2017

Summary of Program Costs					
Long-Term					
FY 2014	FY 2015	FY 2016	FY 2017	TOTAL	Comments
				$402,898	Transferred from Bridges & Culverts in FY2010
				$222,085	Transferred from Bridges & Culverts in FY2010
$1,068,462				$5,529,006	Voter Approved Bonds
				$1,467,061	Transferred from other projects
				$1,000,000	Transferred from other projects
				$406,352	Transferred from other projects
				$1,000,000	Transferred from other projects
$1,859,426				$6,613,587	Transferred from other projects
$147,508	$409,744	$1,802,874		$2,360,126	Voter Approved Bonds
	$1,626,646	$2,614,460		$4,241,106	Voter Approved Bonds
				$3,247,912	Transferred from other projects
				$3,393,248	Transferred from other projects
				$1,330,668	Transferred from other projects
				$3,281,431	Voter Approved Bonds
$3,075,396	**$2,036,390**	**$4,417,334**	**$0**	**$34,495,480**	
				$2,002,100	Voter Approved Bonds
				$163,000	Voter Approved Bonds
				$306,000	Voter Approved Bonds
				$116,000	Voter Approved Bonds
				$1,187,500	Voter Approved Bonds
				$8,176,600	Voter Approved Bonds
				$4,910,000	Voter Approved Bonds
				$6,460,000	Voter Approved Bonds
$3,725,000				$3,748,000	Voter Approved Bonds
				$3,254,037	Voter Approved Bonds
$1,458,608				$5,664,116	Voter Approved Bonds
				$123,750	Voter Approved Bonds
				$5,200,900	Transferred from other projects
				$2,406,330	Reallocated from Gravel to Asphalt & Discretionary
$5,183,608	**$0**	**$0**	**$0**	**$43,718,333**	
				$57,728,098	Voter Approved Debt FY2008, 2009 & 2012
$0	$0	$0	$0	$57,728,098	
				$12,491,902	Voter Approved Debt Issued in FY2010
$0	**$0**	**$0**	**$0**	**$12,491,902**	
	$10,022,761			$12,778,197	Voter Approved Bonds
				$2,000,000	Voter Approved Bonds
$470,188				$2,720,188	Voter Approved Bonds
$13,489,101				$16,647,121	Voter Approved Bonds
				$2,321,218	Voter Approved Bonds
$3,078,594				$5,178,594	Voter Approved Bonds
$7,829,319				$8,829,319	Voter Approved Bonds
				$6,276,525	Voter Approved Bonds
				$570,000	Voter Approved Bonds
$24,867,202	**$10,022,761**	**$0**	**$0**	**$57,321,162**	

Denton County, Texas
Summary of Capital Improvement Program FY2008 - FY2017

	Summary of Program Costs					
	Previous		Short-Term			
Description	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
Commissioner, Pct #1 - Various Projects						
Dallas North Tollway Extension						$4,600,000
Mayhill Road Widening and Reconstruction			$545,416		$2,288,114	
Kealy Avenue Reconstruction					$1,500,000	
College Street Reconstruction						$2,650,000
FM-455 Widening		$785,553	$95,719			$500,000
King Road Extension			$2,800,000			
Witt Road/Woodlake Parkway Realignment			$600,000			
Witt Road Bridge			$1,117,000			
US-380 Corridor Study						
Lobo Lane - Completed *		$3,200,000				
Main Street Reconstruction						$1,500,000
Lakeview Drive Improvements			$2,000,000			
Church Street						
Stonebrook Parkway		$2,588,338	$750,040			
Parkridge Parkway/Point View Extension			$1,750,000			
Cowling Road			$250,000			
ElDorado Parkway			$9,800			
Discretionary Funds - Pct #1			**$1,588,928**		$1,565,353	$1,881,822
SUB-TOAL COMMISSIONER PCT #1	**$0**	**$6,573,891**	**$11,506,903**	**$0**	**$5,353,467**	**$11,131,822**
Commissioner, Pct #2 - Various Projects						
Midway Road Reconstruction					$3,450,000	
Holford's Prairie Road Reconstruction						$3,400,000
Corporate Drive					$3,635,657	
Marsh Lane/Plano Parkway Widening - Completed *		$3,500,000				
North Colony Boulevard Widening		$500,000	$980,218			
Plano Parkway Widening - The Colony			$260,000		$1,191,075	
Memorial Drive Widening					$1,500,000	$1,500,000
Memorial Drive Corridor Traffic Study - Completed *		$100,000				
Freeman Archer Loop		$193,814	$806,186			
Carr West Highlands Collector			$0		$800,000	
Frankford Road Reconstruction / Plano Parkway Widening			$5,820,000			
Discretionary Funds - Pct #2			$744,782			$1,000,000
Vintage Boulevard - Phase I						$1,750,000
Vintage Boulevard - Phase II						$2,000,000
SUB-TOAL COMMISSIONER PCT #2	**$0**	**$4,293,814**	**$8,611,186**	**$0**	**$10,576,732**	**$9,650,000**
Commissioner, Pct #3 - Various Projects						
IH-35E Corridor Aesthetics						$2,000,000
Corporate Drive			$1,458,534			
Duncan Lane - East Widening			$2,000,000			
Purnell Street West					$1,355,000	
Garden Ridge			$714,000		$1,736,000	
KirkPatrick Road Extension						
Morriss/Gerault Widening - Completed *		$5,500,000				
Highland Village Road Bridge			$1,710,000			
County Roads - Precinct #3						
Discretionary Funds - Pct #3					$1,000,000	$1,000,000
Chinn Chapel Road		$3,709,010	$7,336		$2,983,654	
SUB-TOTAL COMMISSIONER PCT #3	**$0**	**$9,209,010**	**$5,889,870**	**$0**	**$7,074,654**	**$3,000,000**

Denton County, Texas
Summary of Capital Improvement Program FY2008 - FY2017

Summary of Program Costs					
Long-Term					
FY 2014	FY 2015	FY 2016	FY 2017	TOTAL	Comments
$5,000,000	$5,400,000	$5,000,000		$20,000,000	Voter Approved Bonds
				$2,833,530	Voter Approved Bonds
				$1,500,000	Voter Approved Bonds
				$2,650,000	Voter Approved Bonds
	$2,714,447			$4,095,719	Voter Approved Bonds
				$2,800,000	Voter Approved Bonds
				$600,000	Voter Approved Bonds
				$1,117,000	Voter Approved Bonds
$325,000				$325,000	Voter Approved Bonds
				$3,200,000	Voter Approved Bonds
				$1,500,000	Voter Approved Bonds
				$2,000,000	Voter Approved Bonds
		$700,000		$700,000	Voter Approved Bonds
				$3,338,378	Voter Approved Bonds
				$1,750,000	New Project - Transferred from other projects
				$250,000	New Project-Reallocated from Stonebrook Pkwy
				$9,800	New Project - Transferred from discretionary
				$5,036,103	New Project - Transferred from other projects
$5,325,000	**$8,114,447**	**$5,700,000**	**$0**	**$53,705,530**	
				$3,450,000	Voter Approved Bonds
				$3,400,000	Voter Approved Bonds
				$3,635,657	Voter Approved Bonds
				$3,500,000	Voter Approved Bonds
				$1,480,218	Voter Approved Bonds
				$1,451,075	Voter Approved Bonds
$3,000,000				$6,000,000	Voter Approved Bonds
				$100,000	Voter Approved Bonds
				$1,000,000	Voter Approved Bonds
				$800,000	Voter Approved Bonds
				$5,820,000	Voter Approved Bonds
$780,218				$2,525,000	Voter Approved Bonds
				$1,750,000	Voter Approved Bonds
				$2,000,000	Voter Approved Bonds
$3,780,218	**$0**	**$0**	**$0**	**$36,911,950**	
$1,500,000	$1,500,000			$5,000,000	Voter Approved Bonds
				$1,458,534	Voter Approved Bonds
				$2,000,000	Voter Approved Bonds
				$1,355,000	Voter Approved Bonds
				$2,450,000	Voter Approved Bonds
$3,475,000				$3,475,000	Voter Approved Bonds
				$5,500,000	Voter Approved Bonds
				$1,710,000	Voter Approved Bonds
	$500,000	$2,000,000		$2,500,000	Voter Approved Bonds
$1,000,000	$1,000,000	$1,000,000		$5,000,000	Voter Approved Bonds
				$6,700,000	Voter Approved Bonds
$5,975,000	**$3,000,000**	**$3,000,000**	**$0**	**$37,148,534**	

Denton County, Texas
Summary of Capital Improvement Program FY2008 - FY2017

	Summary of Program Costs					
	Previous		Short-Term			
Description	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
Commissioner, Pct #4 - Various Projects						
Mayhill Road Widening and Reconstruction					$2,833,530	
Bonnie Brae Widening					$2,000,000	
Orchid Hill Lane		$4,056,388	$1,193,612			
FM-407 Widening and Turn Lanes			$750,000			
Tim Donald Road Reconstruction						$250,000
Gibbons/Porter Road/Red Rock Lane/Glenview Lane		$558,942				$331,058
Dale Earnhart Way - South Extension						$1,500,000
US-377 at Northwest Parkway Intersection Improvements (Bobcat) - Completed *		$230,000				
Trophy Club Loop Road						$500,000
IH-35W and Denton Creek Interchange						$2,500,000
Denton Creek District Spine Road Bridge						$500,000
Emergency Service Road-North and South			$538,500			
FM-1173 at Thoroughbred Drive Deceleration and Turn Lanes			$133,981		$266,019	
George Owens Road			$100,000			
Robson Ranch Road Extension					$1,820,000	
East Doyle and Eddie Street Improvements			$250,000			
Walnut Street			$225,000		$1,500,000	
Schooling Road Improvements			$875,000			
Simmons Road Widening and Improvements		$302,909	$1,974,854			
Waketon Road Widening and Improvements - Completed *		$192,238				
Old Justin Road Reconstruction					$1,073,800	
Country Club Road North and South			$1,147,500			
SH-114 ROW			$1,500,000		$3,800,000	
County Roads; Gravel to Asphalt			$189,429		$1,750,000	
County Roads - Precinct #4			$791,698		$799,402	
Discretionary Funds - Pct #4					$1,250,000	
Traffic Signal US 377 at Liberty Christian School-Special Proj. - Completed *		$91,303				
FM407 Road Improvement Project - Completed *		$150,000				
Copper Canyon Road North - Phase I - Completed *		$1,319,303				
FM407 Project (1830 to Rayzor Rd, Lantana Tr to W Chinn Chapel) - Completed *		$476,967				
SUB-TOTAL COMMISSIONER PCT #4	**$0**	**$7,378,050**	**$9,669,574**	**$0**	**$17,092,751**	**$5,581,058**
Miscellaneous TRIP '08 Funding - Undesignated	$0	$173,469	$780,360		$3,475	$0
SUB-TOTAL - TRIP '08 Proposed Road Projects	**$0**	**$29,846,275**	**$43,608,800**	**$0**	**$46,568,715**	**$35,957,495**
GRAND TOTAL-FY 2009 CAPITAL IMPROVEMENT PROGRAM	**$25,555,795**	**$107,750,876**	**$140,614,281**	**$922,986**	**$106,898,499**	**$142,837,151**

* Projects marked as "Completed" were funded in FY2008 or FY2009.

Denton County, Texas
Summary of Capital Improvement Program FY2008 - FY2017

Summary of Program Costs					
Long-Term					
FY 2014	FY 2015	FY 2016	FY 2017	TOTAL	Comments
				$2,833,530	Voter Approved Bonds
				$2,000,000	Voter Approved Bonds
				$5,250,000	Voter Approved Bonds
				$750,000	Voter Approved Bonds
				$250,000	Voter Approved Bonds
				$890,000	Voter Approved Bonds
				$1,500,000	Voter Approved Bonds
				$230,000	Voter Approved Bonds
$500,000	$1,000,000			$2,000,000	Voter Approved Bonds
				$2,500,000	Voter Approved Bonds
				$500,000	Voter Approved Bonds
				$538,500	Voter Approved Bonds
				$400,000	Voter Approved Bonds
				$100,000	Voter Approved Bonds
				$1,820,000	Voter Approved Bonds
				$250,000	Voter Approved Bonds
				$1,725,000	Voter Approved Bonds
				$875,000	Voter Approved Bonds
				$2,277,763	Voter Approved Bonds
				$192,238	Voter Approved Bonds
				$1,073,800	Voter Approved Bonds
				$1,147,500	Voter Approved Bonds
				$5,300,000	Voter Approved Bonds
$1,750,000		$1,750,000		$5,439,429	Voter Approved Bonds
				$1,591,100	Voter Approved Bonds
$1,020,272				$2,270,272	Voter Approved Bonds
				$91,303	Reallocated from Discretionary Funds
				$150,000	Reallocated from Discretionary Funds
				$1,319,303	Reallocated from Discretionary Funds
				$476,967	Reallocated from Discretionary Funds
$3,270,272	**$1,000,000**	**$1,750,000**	**$0**	**$45,741,705**	
$0	$0	$0	$0	$957,304	Voter Approved Bonds
$43,217,692	**$22,137,208**	**$10,450,000**	**$0**	**$231,786,185**	
$93,043,553	**$43,335,591**	**$17,216,261**	**$69,512,212**	**$747,687,207**	

SUMMARY OF CAPITAL IMPROVEMENT PROJECTS AND PROPOSED FUNDING SOURCES

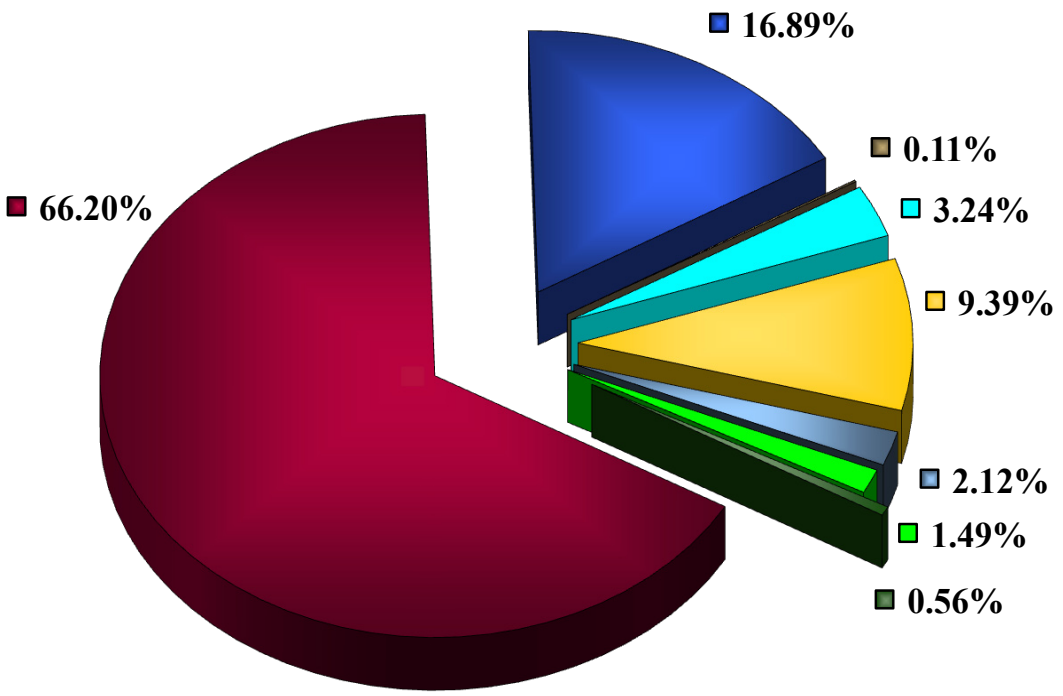
Approved Bond Election Totals FY 2009 (Roads)	$310,000,000
Approved Bond Election Totals FY 2009 (Buildings and Technology)	$185,000,000
Future Bond Election Totals	$126,288,384
Unissued Debt for Projects Previously Approved by Voters	$70,220,000
Permanent Improvement Bonds Issued in FY2007	$15,860,420
Proposed Tax Notes	$15,699,181
Capital Replacement Fund	$11,132,786
Tax Notes Issued in 2008	$8,500,000
Projects Recommended to be included in Prior Budget Process	$807,750
Projects with revised cost estimates - Technology - Admin. Network and Fiber Optics	$138,900
New Requests in FY2011	$4,039,786
GRAND TOTAL	**$747,687,207**

DENTON COUNTY

CAPITAL IMPROVEMENT PROGRAM - PROPOSED FINANCING

FY 2008 - FY 2017

$747,687,207



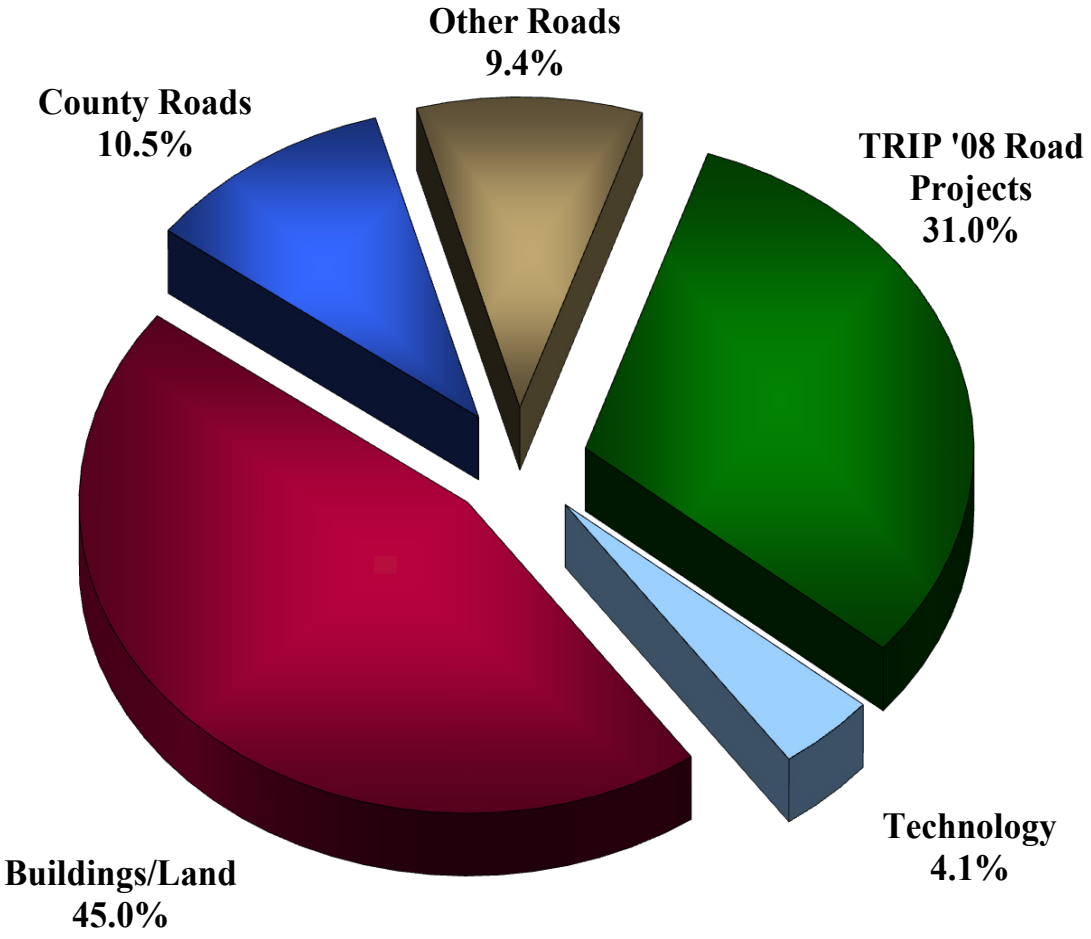
- Voter Approved Bonds - FY2009 - $495,000,000
- Future Bond Election - $126,288,384
- Projects Recommended to be Included in the Budget Process - $807,750
- Tax Notes - $24,199,181
- Unissued Debt Previously Approved by Voters - $70,220,000
- Permanent Improvement Bonds Issued in FY2007 - $15,860,420
- Capital Replacement Fund - $11,132,786
- New Requests - $4,178,686

DENTON COUNTY

CAPITAL IMPROVEMENT PROGRAM BY CATEGORY

FY 2008 - FY 2017

$747,687,207

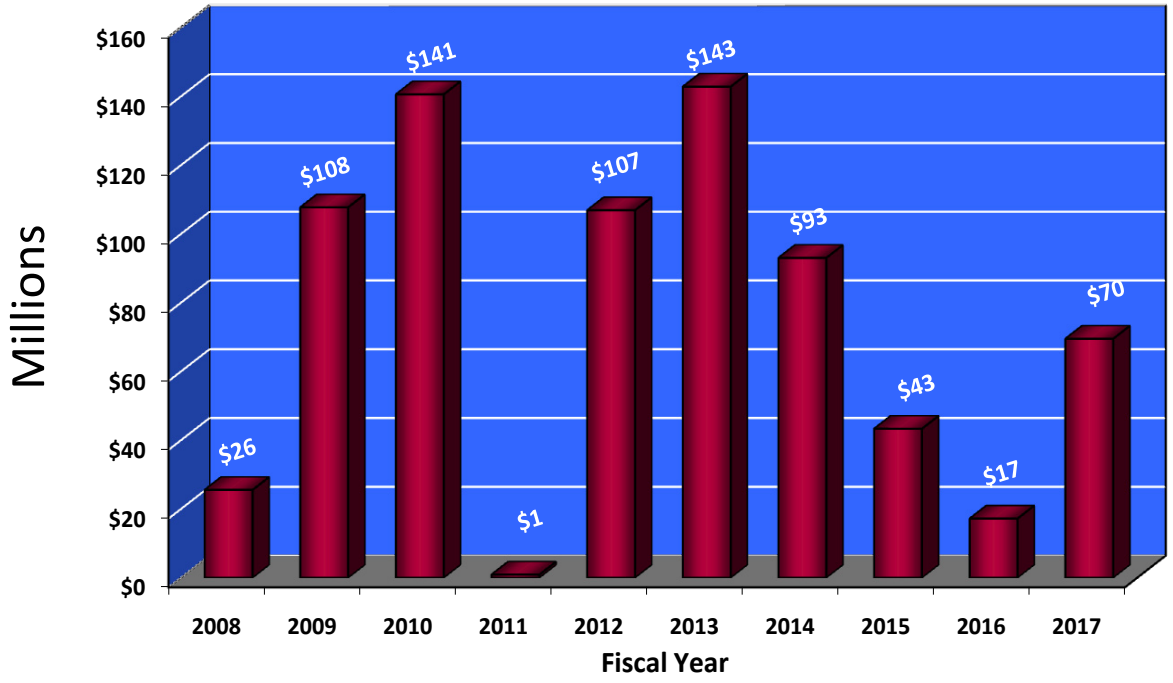


DENTON COUNTY

CAPITAL IMPROVEMENT PROGRAM - PROPOSED IMPLEMENTATION SCHEDULE

FY 2008 - FY 2017

$747,687,207



CAPITAL IMPROVEMENT PROGRAM

TECHNOLOGY PROJECTS

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2010 To Fiscal Year: 2016 Building: All

Project Title: County-Wide Network & Telephone Refresh Dept. Priority # 5

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$9,002,645	$1,696,046	$545,056	$545,056	$545,056	$0	$0	$4,622,504	$1,048,927	

Description and Scope of Project

Network / telephone / infrastructure refresh. Replace all outdated network equipment (routers, switches, wireless access points). Replace all outdated Cisco telephones. Replace all outdated UPS (battery backups). The equipment is used to provide network services vital to county services and functions. The equipment is utilized by computers, telephones, and file servers in all County facilities. The equipment also provides connectivity between County facilities using county owned fiber, circuits, and leased circuits. There is also a video conferencing module that would be added to the county's phone system that allows multiple party conferences to create ad-hoc voice, video, and web meetings. Some of the benefits include improved employee productivity, faster business decisions, and reduced cost.

Purpose and Need Including Operational Efficiencies and Savings

The Denton County network infrastructure will be over 7 years old. By this time, we anticipate most of the equipment will be reaching "end of life" and soon will not be supported by the vendors. Benefits of upgrading the equipment include advances in network technology, including network speed and security, continued high network availability, equipment support, and software support.

History and Current Status

The original network was installed in 1996 and replaced in 2001 and again in FY2008/2009. Equipment will have reached or will be reaching "end of life".

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Switch Equipment						$2,025,505		
Router Equipment						$251,427		
Firewalls						$19,242		
Telephone Server Hardware							$33,038	
UPS						$126,330		
Electrical & Cabling						$50,000		
Wireless Equipment							$253,066	
Telephones							$412,823	
Network Management Tools and Equip							$150,000	
Audio/Web/Video Conferencing							$100,000	
Access Control Systems						$1,000,000		
Surveillance Cameras and DVRs						$1,000,000		
Lease Payments	$545,056	$545,056	$545,056					
Labor						$150,000	$100,000	
Total Program Cost	**$545,056**	**$545,056**	**$545,056**	**$0**	**$0**	**$4,622,504**	**$1,048,927**	**$0**
Operating Budget Summary:	--	--	--	--	--	--	--	--
Staffing Expense								
Supplies and Maintenance Expense								
Capital Equipment								
Total Operating Cost	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Technology***

Schedule of Activities

Activity	From	To	Amount
Total Cost			**$0**

Suggested Method of Financing

Funding Source	Amount
Fund Balance - FY _____	
Budget Process - FY _____	
Tax Notes - FY _____	
Capital Replacement Fund - FY2009-2012	**$3,331,214**
Future Bond Election	**$5,671,431**
Funding Requirements	**$9,002,645**

Completed by: Kevin Carr Date: 2/19/2010

GL Department Name: Technology Services

Denton County, Texas
Capital Improvement Program FY 2010-2017

From Fiscal Year: 2011 To Fiscal Year: 2011 Building: Emergency Services Building

Project Title: Radio/Consoles for Emergency Operations Center Dept. Priority # 1

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$158,500	$0	$0	$158,500	$0	$0	$0	$0	$0	$0

Description and Scope of Project

The addition of radio/console equipment at the backup communications center, located at the Emergency Operation Center (EOC), is to provide the same capabilities available at the primary communication centers. This radio/console equipment will allow efficient and expeditious flow of radio communications to all agencies throughout Denton County during EOC activations or full redundancy to any communications center in the event of a situation requiring the abandoning of the public safety communications centers. These consoles will be connected to the previously funded radio and computer interoperability network that allows every public safety radio resource used by Denton County public safety agencies to be available to them.

Purpose and Need Including Operational Efficiencies and Savings

This will further strengthen critical public safety communications infrastructures throughout Denton County increasing the capabilities by providing a quick recovery from the loss of a primary communications center in Denton County providing instant access to the region wide interoperability network allowing county and municipal communications centers to quickly receive and disseminate 911 calls, calls for service, and infrastructure redundancy. The savings to this project and system is specifically related to Homeland Security funds and surplus furniture. These funds have purchased the operating computers, telephone and radios. The need is for 5 consolette positions to give 6 fully functional communication positions. Furniture was acquired through surplus and will be functional for the purpose of backup dispatch. There are currently no functional chairs that are adequate for 24 hour operations and the furniture would not be functional if this facility was to operate full time as a communications center.

History and Current Status

The 2005 Homeland Security Funds were utilized to purchase 6 console positions which include the computer operating systems, telephones for 911 access, and radios. The current status of the communications center is functional with one full console position. The other 3 positions are functional with regard to computers and radio system. The consollete is the operating system made by Motorola that allows operation of the radio system over computers and network. This allows for multiple channels to operate, transfer / interoperability of frequencies, and operation for emergencies. These are the same systems that are being operated by each communications center in the county.

Program Cost Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Radio/Console Equipment		$158,500						
Total Program Cost	**$0**	**$158,500**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**
Operating Budget Summary:								
Staffing Expense								
Supplies and Maintenance Expense								
Capital Equipment								
Total Operating Cost	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Technology***

Schedule of Activities				***Suggested Method of Financing***	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY _____	
				Budget Process - FY2011 - NOT REQUESTED	**$158,500**
				Bonds/Tax Notes - FY _____	
				Sale of Property - FY _____	
				Other -	
Total Cost			**$0**	**Funding Requirements**	**$158,500**

Completed by: Jody Gonzalez Date: 04 / 01 / 07

GL Department Name: Emergency Management

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2010 To Fiscal Year: 2015 Building: Various

Project Title: Fiber Optic Construction Dept. Priority # 3

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$5,556,338	$0	$877,880	$0	$1,210,233	$1,418,047	$292,530	$1,757,648	$0	$0

Description and Scope of Project

In order to expand the County network to new facilities; increase the network speed to support expanded use of technology; decrease costs of leased services; and improve security, redundancy, and reliability of the network, we recommend expanding the County fiber optic system as shown below.

Purpose and Need Including Operational Efficiencies and Savings

Denton County is building new facilities that will require a high speed network connection. This includes replacing the current leased network connections in numerous county facilities with fiber optics. Also, as the use of technology increases, our current network connections are becoming overburdened and will prove to be incapable of handling future growth. In addition, the current County network has numerous single point of failures based on its network connections. For example, if a single fiber optic cable is cut due to construction, it is possible to have potentially hundreds or more county employees lose network connectivity and telephone service. By building a more redundant network (such as a ring), if a single cable is cut, the network track can simply re-route in the opposite direction. Lastly, with growing demand for privacy and security, fiber optic cabling is a very secure transport for sensitive data.

History and Current Status

Denton County is currently leasing network circuits for connection to most County offices outside of the City of Denton. Leased network services are typically high cost and low speeds. Technology Services is working with other local entities on possible shared projects to reduce costs and offer the best possible value to the taxpayers. Several projects would need to be funded this year in order to participate in shared projects with other entities and therefore realize significant cost savings. The other projects are listed to coordinate with other related facility construction projects.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
1.Emergency Services to Cross Roads	$460,079							
2.Emergency Services to R&B and Precinct 4				$1,089,690				
3.DCTA Rail Line from Denton to Carrollton	$375,000							
4.Courts Bldg -> Connect to Rail Line	$42,801							
5.Lewisville -> Connect to Rail Line & CAC			$496,112					
6.Lewisville -> Connect to Pct 4								
7.Carrollton -> Connect to Rail Line & Lease			$460,829					
8. Courts Bldg to Horn, CHOS, Hist Park, MHMR, DHA, CPS					$292,530			
9.Courts Bldg to Administrative Complex			$253,292					
10.Law Enforcement/Courts Building Complex				$328,357				
11.The Colony -> Connect to Carrollton						$1,414,358		
12.Pct1 -> Connect to The Colony								
13.Future R&B Facility						$343,290		
Total Program Cost	**$877,880**	**$0**	**$1,210,233**	**$1,418,047**	**$292,530**	**$1,757,648**	**$0**	**$0**
Operating Budget Summary:								
Staffing Expense								
Supplies and Maintenance Expense								
Capital Equipment								
Total Operating Cost	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Technology***

Schedule of Activities				***Suggested Method of Financing***	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY _____	
				Voter Approved Bonds Issued in FY2010	**$877,880**
				Voter Approved Bonds to be Issued in FY2012-15	**$4,678,458**
Total Cost			**$0**	**Funding Requirements**	**$5,556,338**

Completed by: Kevin Carr Date: 2/16/2010

GL Department Name: Technology Services

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2013 To Fiscal Year: 2013 Building: n/a

Project Title: Juvenile Case Management System Dept. Priority # 3

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$1,620,000	$0	$0	$0	$0	$1,620,000	$0	$0	$0	$0

Description and Scope of Project

The Juvenile Case Management System (JCMS) Project is developing a comprehensive information and case management software system that will provide for the data collection, reporting and management needs of Texas Juvenile Probation Departments. JCMS expects the product to be ready for use on a state wide basis by FY2010. Juvenile Probation departments will be required to pay shared annual maintenance fees for use of the software. Maintenance fee estimates are not available at this time but would estimate the cost to not exceed $200,000 a year. Hardware, software, and implementation costs are estimated at $420,000 for the first year. This product is expected to replace the existing Caseworker and Juvenile Information System.

Purpose and Need Including Operational Efficiencies and Savings

Denton County Juvenile Probation needs a software product to manage the functions of its department and to report data (TAC- 341.60) to the Texas Juvenile Probation Commission (TJPC) in electronic file format. A proposal is being put forward by TJPC's president's council for all juvenile probation departments in Texas to be provided the JCMS base module for a shared maintenance and operation cost. Other modules may be paid for to meet the needs of larger departments including Data Sharing, Law Enforcement, Institutions, Courts/Petition, Programs, etc. Denton County will need the expanded modules to meet the needs of a large department.

History and Current Status

The Juvenile Probation Department, the District Attorney, Clerk and Juvenile court use the Tyler Technology software for gathering and maintaining juvenile data. This company has developed a new software product that does not include a juvenile probation module. This forces the department to look for a new and workable software solution. The JCMS Project appears to be the only long-term software solution on the horizon. The department also uses the software for electronic data interface (EDI) to report monthly departmental activity to the Texas Juvenile Probation Commission in compliance with (TAC- 341.60). The JCMS is being proposed as the future statewide platform for all juvenile probation departments in the state of Texas.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Juvenile Case Management System				$1,620,000				
Total Program Cost	**$0**	**$0**	**$0**	**$1,620,000**	**$0**	**$0**	**$0**	**$0**
Operating Budget Summary:								
Staffing Expense								
Supplies and Maintenance Expense				$200,000	$210,000	$220,500	$231,525	$243,101
Capital Equipment								
Total Operating Cost	**$0**	**$0**	**$0**	**$200,000**	**$210,000**	**$220,500**	**$231,525**	**$243,101**

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Technology***

Schedule of Activities

Activity	From	To	Amount
Total Cost			**$0**

Suggested Method of Financing

Funding Source	Amount
Fund Balance - FY _____	
Budget Process - FY _____	
Bonds/Tax Notes - FY _____	
Sale of Property - FY _____	
Voter Approved Bonds to be Issued in FY2013	$1,620,000
Funding Requirements	**$1,620,000**

Completed by: Ken Metcalf Date: 28-Feb-07

GL Department Name: Juvenile Probation Department

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2012 To Fiscal Year: 2014 Building: Administrative Complex

Project Title: Administrative Complex Network Dept. Priority # 1

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$2,125,613	$133,199	$0	$0	$1,751,637	$0	$240,777	$0	$0	$0

Description and Scope of Project

This CIP includes all network equipment for three phases of the Loop 288 Administrative Complex. Since the original submittal, some equipment models have been replaced and some prices have changed. Phase 1 includes equipment for two buildings including the Health/CPS building and the central plant. Phase 2 includes equipment for three buildings including CSCD, Public Facilities/TABC/Parks & Wildlife, and Elections/Technology Services. The original estimate only included equipment for two buildings that were originally planned. It also includes the network equipment for a new data center to be located with Technology Services. Since we do not have design specifications for Phase 3, we had to estimate the cost based on the approximate size and number of personnel in each building. These quotes do not include the data center UPS equipment, cabling, conduits or fiber between buildings, power generator, surveillance cameras, security systems, access control systems, paging systems, door phones, or any cooling equipment. It is our understanding that HDR is supposed to include those items as part of the construction project and budget. We will need to order the equipment 3-6 months before construction is complete in order to have enough time to get the equipment ordered, delivered, configured, and installed before the facility opens. At a later date when we receive actual design specifications, construction schedule, and move-in schedule, we will need to modify the actual equipment needed.

Purpose and Need Including Operational Efficiencies and Savings

The network equipment is required for connectivity to computers, telephones, surveillance cameras, access control systems, and facility control systems. The new data center would be the primary location for county servers and other network equipment. It is our intention to remove all of the server equipment from the Joseph A Carroll Building when Information Services moves to the new building. The Courts Building would be used as the back-up data center and disaster recovery site.

History and Current Status

Phase 1 was completed in FY2010. Phase 2 is scheduled to be completed in late CY2012 or early CY2013. Funds need to be available at least 180 days before the opening of Phase 2 or Phase 3.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Network Equipment (Phase 1)								
Network Equipment (Phase 2)			$1,751,637					
Network Equipment (Phase 3)					$240,777			
Total Program Cost	**$0**	**$0**	**$1,751,637**	**$0**	**$240,777**	**$0**	**$0**	**$0**
Operating Budget Summary:								
Staffing Expense								
Supplies and Maintenance Expense								
Capital Equipment								
Total Operating Cost	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Technology***

Schedule of Activities				***Suggested Method of Financing***	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY _____	
				Budget Process - FY _____	
				Voter Approved Bonds Issued in FY2009	**$133,199**
				Voter Approved Bonds to be Issued in FY2012-14	**$1,992,414**
				Future Bond Election - FY _____	
Total Cost			**$0**	**Funding Requirements**	**$2,125,613**

Completed by: Kevin Carr Date: 2/1/2010

GL Department Name: Technology Services

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2013 To Fiscal Year: 2013 Building: Courts Building - District Attorney's Office

Project Title: Electronic Case Filing System Dept. Priority # 1

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$180,000	$0	$0	$0	$0	$180,000	$0	$0	$0	$0

Description and Scope of Project

This electronic case filing system software project for the Criminal District Attorney's Office will allow all the law enforcement agencies that file cases with the District Attorney's Office to do so electronically. This will allow the DA's office to become a paperless office. Officer's from the various agencies will not have to physically drive their reports to the office and employees will be able to access a file from anywhere. Also, more than one employee will be able to view and work on a file at one time.

Purpose and Need Including Operational Efficiencies and Savings

This will drastically reduce storage space, will increase work efficiency and allow the office to become paperless. Many hours of every working day is spent pulling files for court dockets, filing them back, looking for lost files, and going to other employees who may be working on a file. All of this inefficiency will be eliminated as every employee will have access to every file from anywhere and at any time. This system will also eliminate duplicate work that is currently necessary. Information on a defendant and case will only need to be entered one time at the law enforcement level, and it will be automatically populated in the future. Other documents and evidence that come in can be scanned, added to the electronic case file, and then destroyed. This will not only impact all Denton County law enforcement agencies and the DA's office, it will also impact Records Management.

History and Current Status

Tarrant County District Attorney's Office and their IT Department created this system in 2002. They were able to shut their printers off in 2005 and are now a completely paperless office. Each attorney has their own laptop which they use in their office and in the courtroom. They are currently working on their 3rd upgrade. They are now working with the Conference of Urban Counties to allow other counties to purchase this third generation Electronic Case Filing System. We were one of thirteen initial counties to show interest in investing in the development and cost of the program. Collin County, which is also an Odyssey customer, is also participating in the development of the program. The initial meeting was held in late February 2008 and the department will continue to meet with Tarrant County for input on any subtle differences that may be needed for this office. The impact that this program will have on the way the office does business will be greatly enhanced and this project is a top priority for the office. Additional operating expenses include annual software maintenance.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Software Development				$130,000				
Implementation Cost				$50,000				
Total Program Cost	**$0**	**$0**	**$0**	**$180,000**	**$0**	**$0**	**$0**	**$0**
Operating Budget Summary:								
Staffing Expense								
Supplies and Maintenance Expense					$10,000	$10,500	$11,025	$11,576
Capital Equipment								
Total Operating Cost	**$0**	**$0**	**$0**	**$0**	**$10,000**	**$10,500**	**$11,025**	**$11,576**

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Technology***

Schedule of Activities

Activity	From	To	Amount
Total Cost			**$0**

Suggested Method of Financing

Funding Source	Amount
Fund Balance - FY _____	
Budget Process - FY2013 Capital Replacement Fund	**$180,000**
Bonds/Tax Notes - FY _____	
Sale of Property - FY _____	
Future Bond Election - FY _____	
Funding Requirements	**$180,000**

Completed by: Jamie D. Beck Date: 3/17/2008

GL Department Name: Criminal District Attorney

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2010 To Fiscal Year: 2010 Building: Tax Office - Denton

Project Title: Tax Collection and Disbursement System Dept. Priority # 1

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$649,250	$0	$649,250	$0	$0	$0	$0	$0	$0	$0

Description and Scope of Project

Purchase and installation of new property tax collection software and disbursement system. New software to replace software by NET Data which the Tax Office has utilized for the past 23 years. Data conversion from NET Data to the new vendor is anticipated to require 45 to 60 days. Staff training and orientation to the new process will require another 14 days. The new program must be fully operational about August 1st of the year of installation.

Purpose and Need Including Operational Efficiencies and Savings

The need is to be able to meet industry performance standards, expected by property tax software at large: generate original tax statement on demand through website, perform prior year supplemental corrections electronically rather than manually, website payment posting with paid/unpaid status notation, user definable collection and distribution reports, current and history records held in cumulative roll status with definable search features, user definable query of all definable fields including data mining of the tax roll records, capability to email statements, receipts and memos out of tax roll records, hosting statement images and mailing archives, legislative personnel to tract changes that affect tax law and operations, upgraded GUI interface or browser based application which enhances effectiveness to both users and enhanced ability to serve the public including entities and constituents, host internet payment program, batch payment processing, mortgage company payment electronic payment processing.

History and Current Status

Tax Office records show a continued inability on the part of the current vendor to prevent recurring operational problems within the software application. The issues are traceable to at least 2004 and the rate if incidence has accelerated. Beginning levies mysteriously changed several times in the last 5 years, each time being fixed by NET Data but no repair to the program was implemented to prevent recurrence. The software has unpaid tax accounts and ordered new statements. It has called for the distribution of $760,000 more than was collected. Internet credit card payment program, part of NET Data, has crossed dollar amounts in payments posted about the same time. Segments of the program have been out of balance for several days and mysteriously balanced, no explanation or justification has been offered.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Tax Collection and Disbursement Software	$649,250							
Total Program Cost	**$649,250**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**
Operating Budget Summary:								
Staffing Expense								
Supplies and Maintenance Expense		$82,750	$86,775	$91,000	$95,550	$100,100	$105,105	
Capital Equipment								
Total Operating Cost	**$0**	**$82,750**	**$86,775**	**$91,000**	**$95,550**	**$100,100**	**$105,105**	**$0**

This Section to Be Completed by Capital Improvement Committee Only

Category: *Technology*

Schedule of Activities				*Suggested Method of Financing*	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY	
				Budget Process – FY2010	**$649,250**
				Tax Notes - FY	
				Sale of Property - FY	
				Future Bond Election - FY	
Total Cost			**$0**	**Funding Requirements**	**$649,250**

Completed by: Steve Mossman Date: 1/13/2010

GL Department Name: Tax Assessor-Collector

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2014 To Fiscal Year: 2014 Building: Joseph A. Carroll Building

Project Title: Human Resource Management System (HRMS) Dept. Priority # 1

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$500,000	$0	$0	$0	$0	$0	$500,000	$0	$0	$0

Description and Scope of Project

We are requesting a new Human Resources Management System (HRMS). This system will track existing employee data which includes but not limited to, personal information, employment history, job and salary information, skills, capabilities, etc. In addition, it should track employee's participation in benefits programs, and allow employees to make their elections by using an automated on-line benefits enrollment process. The system should have employee and manager self service. Employees should be able to view and update benefit and personal information on-line. The system should also allow us to create various reports, which include census reports, salary reports, government compliance reports, etc.

Purpose and Need Including Operational Efficiencies and Savings

While our current system increased our reporting capabilities, it did not otherwise increase efficiency as expected. Newer technology would enable on-line benefits enrollment, strategic training administration and history and compensation planning.

History and Current Status

Our current Human Resource Management System (HRMS) is empath through Now Solutions. We have had this system since 2004. This system has increased our reporting capabilities but the employee and manager self service is still lacking. In addition, we still do not have an on-line benefits enrollment. Each year at annual enrollment, employees have to complete paper forms and we have to manually input over 1600 employees/retirees insurance elections into the system. In addition, the county hires approximately 200 new employees each year and they too have to complete their benefits enrollment by using paper. This manual process causes increased errors in data entry. A new HRMS would reduce the administrative workload for HR and improve efficiency.

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
HR Management Computer System					$500,000			
Total Program Cost	**$0**	**$0**	**$0**	**$0**	**$500,000**	**$0**	**$0**	**$0**
Operating Budget Summary:								
Staffing Expense								
Supplies and Maintenance Expense						$125,000	$131,250	$131,250
Capital Equipment								
Total Operating Cost	**$0**	**$0**	**$0**	**$0**	**$0**	**$125,000**	**$131,250**	**$131,250**

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Technology***

Schedule of Activities				***Suggested Method of Financing***	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY	
				Budget Process - FY	
				Tax Notes - FY	
				Sale of Property - FY	
				Future Bond Election - FY 2014	**$500,000**
Total Cost			**$0**	**Funding Requirements**	**$500,000**

Completed by: Amy Phillips Date: 1/28/2010

GL Department Name: Human Resources

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2011 To Fiscal Year: 2016 Building: Courts Building / Administrative Complex

Project Title: Storage Area Network & Backup Replacement / Upgrade Dept. Priority # 2

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$4,100,000	$0	$0	$0	$700,000	$700,000	$700,000	$700,000	$1,300,000	$0

Description and Scope of Project

A storage area network (SAN) is an architecture to attach remote computer storage devices (such as disk arrays and tape backup libraries) to servers in such a way that the devices appear as locally attached to the operating system. Sharing storage simplifies storage administration and adds flexibility since cables and storage devices do not have to be physically moved to shift storage from one server to another. Other benefits include the ability to allow servers to boot from the SAN itself. This allows for a quick and easy replacement of faulty servers since the SAN can be reconfigured so that a replacement server can use the LUN of the faulty server. SANs also enable more effective disaster recovery processes. A SAN could span a remote location containing a secondary storage array. This enables storage replication between the two storage arrays. Having a single SAN also does not allow Denton County to implement fault tolerance or disaster recovery solutions. By having two SANs, if a server in one data center fails, another server in another data center can take over without any downtime or loss of critical data. The County's current SAN is one generation old and has no room for expansion. The new SAN would also be twice as fast (8GBit versus 4GBit) so applications will run faster and includes a 4-year warranty.

Purpose and Need Including Operational Efficiencies and Savings

SANs are cheaper when compared to purchasing and managing disks for individual servers. It is also required in order to operate servers in a virtual environment. Both of these technologies reduce costs and allow Denton County to implement highly available, fault tolerant services to its taxpayers. Currently Denton County's disk storage needs are growing by approximately 50% each year driven by retention requirements and storage demands from email, file storage, image storage (i.e. scanned court documents, aerials, etc.), and surveillance cameras. SAN and virtual technologies are reducing Denton County's costs for server equipment that has been included in the annual Dell lease. In reference to the program breakdown below: 1. This item upgrades the existing SAN and backup tape library at the Courts Building to keep up with current disk storage needs and to allow us to backup data each night. As the amount of data increases, we will be unable to back it up within a 24 hour period without this upgrade. This item also includes a separate SAN just for high density storage that does not require high speed access. It is more economical to have two smaller SANs than one large SAN. Technology Services is researching other technologies that may reduce and slow down Denton County disk storage needs. 2. This item expands the existing SAN and Tape library for anticipated capacity needs through FY2014 and then upgrades again FY2015 to handle future needs. 3. This item is for a new SAN for the Administrative Complex. This will allow Denton County to implement fault tolerance and disaster recovery. Currently all disk storage is on a single system which can cause the entire server infrastructure to fail. 4. This item is for a separate SAN just for high density storage that does not require high speed access. It is more economical to have two smaller SANs than one large SAN. Technology Services is researching other technologies that may reduce and slow down Denton County disk storage needs.

History and Current Status

Denton County purchased its first SAN in 2003 with 9 TB of storage. Denton County purchased its current SAN located at the Courts Building in 2007 with 158 TB of storage. We have had to upgrade it every year to keep up with demand for storage.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
1. Upgrade Existing SAN & Tape Library & High Density/Low Speed Data								
2. Expand Existing SAN & Tape Library								
3. SAN & Tape Library for Admin Complex								
4. Lease Payments			$700,000	$700,000	$700,000	$700,000	$1,300,000	
Total Program Cost	**$0**	**$0**	**$700,000**	**$700,000**	**$700,000**	**$700,000**	**$1,300,000**	**$0**
Operating Budget Summary:								
Staffing Expense								
Supplies and Maintenance Expense								
Capital Equipment								
Total Operating Cost	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Technology***

Schedule of Activities				***Suggested Method of Financing***	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY _____	
				Sale of Property - FY _____	
				Capital Replacement Fund - FY 2012-2017	**$4,100,000**
Total Cost			**$0**	**Funding Requirements**	**$4,100,000**

Completed by: Kevin Carr Date: 2/19/2010

GL Department Name: Technology Services

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2012 To Fiscal Year: 2012 Building:

Project Title: Internet Web Site Content Management System Dept. Priority # 4

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2015-17
$150,000	$0	$0	$0	$150,000	$0	$0	$0	$0	$0

Description and Scope of Project

This CIP request is for a Content Management System (CMS) and redesign/organization of the current Denton County websites. Taxpayers expect Denton County to offer a professional web site that is easy to use and find information. In order for Denton County's website to be effective, it must have a high-impact design that is exciting, inviting, and reflective of the people we serve. This project can be divided into two main phases. Phase 1 is the Discovery Phase (information gathering, technical assessment, functional requirements, creative design, and recommendations). Phase 2 is the Build Phase (site and technical construction, content migration, testing, deployments and training). The timeline for this project is approximately 6 to 12 months. Currently the web site averages over 9,000 requests each day and has over 21,000 pages, documents, and forms.

Purpose and Need Including Operational Efficiencies and Savings

Denton County's current website has been active since 2002 and is developed using out of date technology. Updating links and adding new pages is cumbersome for users since they have to do it in two different places. Because of the complexities, most users are not comfortable updating the content of their web site and instead ask Technology Services for assistance. To manage security on the web site, the administrator has to manage security in two places also. It would be more efficient and save time if everything was integrated. A Content Management System (CMS) will help us to achieve that. Benefits include:

- Improved interface that is more interactive and user-friendly
- Improved organization making it easier for taxpayers to find the information they need
- Improved security and manageability
- Improved performance and functionality
- Newer technologies to make it easier to enhance and to improve communication with taxpayers (RSS Feeds, Podcasts, Social Networking, etc.)
- Support mobile platforms like iPhone, iPad, Android, etc.
- Improve accessibility for visually impaired
- Decelerate Denton County's need to hire additional staff to manage the web sites
- Promote more up-to-date content
- Reduce departments' reliance on Technology Services to manage their content

History and Current Status

The first county website was released in 1996. The web site was redesigned in 1999 and again in 2002. Very little change has been made to the design or organization since 2002 even as thousands of additional pages, forms, and applications have been added to the Denton County web sites.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Content Management System & Services			$150,000					
Total Program Cost	**$0**	**$0**	**$150,000**	**$0**	**$0**	**$0**	**$0**	**$0**
Operating Budget Summary:								
Staffing Expense								
Supplies and Maintenance Expense								
Capital Equipment								
Total Operating Cost	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Technology***

Schedule of Activities				***Suggested Method of Financing***	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY _____	
				Budget Process - FY 2011	**$0**
				Tax Notes - FY2011	**$0**
				Sale of Property - FY _____	**$0**
				Capital Replacement Fund - FY2012	**$150,000**
Total Cost			**$0**	**Funding Requirements**	**$150,000**

Completed by: Kevin Carr Date: 2/1/2010

GL Department Name: Technology Services

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2012 To Fiscal Year: 2017 Building: Various

Project Title: Network for New County Facilities Dept. Priority # 6

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$2,232,229	$0	$0	$0	$76,961	$844,618	$426,650	$0	$0	$884,000

Description and Scope of Project

This includes anticipated network costs for new county facilities that are currently planned in other CIP projects. The schedule for many of these are not known.

Purpose and Need Including Operational Efficiencies and Savings

This network equipment is needed for new facilities to give them access to network and telephone services.

History and Current Status

These facilities are in various stages of planning, design, and construction.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Historical Complex				$63,075				
Charlie J Cole Expansions				$148,029				
Law Enforcement Ops & Crime Lab				$191,205				
Lewisville Government Centers				$300,730				
Precinct 4 Government Center				$71,631				
Road & Bridge Pct 1 Service Building			$76,961					
Sandy Jacobs Government Ctr Phase 2				$69,948				
Criminal District Attorney Facility					$345,000			
Minimum Security Barracks Addition					$81,650			
Additional Jail Beds								$780,000
Records Management Storage Facility								$104,000
Total Program Cost	**$0**	**$0**	**$76,961**	**$844,618**	**$426,650**	**$0**	**$0**	**$884,000**
Operating Budget Summary:								
Staffing Expense								
Supplies and Maintenance Expense								
Capital Equipment								
Total Operating Cost	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Technology***

Schedule of Activities				***Suggested Method of Financing***	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY _____	
				Budget Process - FY _____	
				Tax Notes - FY2013, FY2014 & FY2017	**$2,155,268**
				Sale of Property - FY _____	
				Capital Replacement Fund FY2012	**$76,961**
Total Cost			**$0**	**Funding Requirements**	**$2,232,229**

Completed by: Kevin Carr Date: 2/19/2010

GL Department Name: Technology Services

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2013 To Fiscal Year: 2013 Building: Denton County Courts Building

Project Title: Sound System Replacement Dept. Priority # 2

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$732,609	$0	$0	$0	$0	$732,609	$0	$0	$0	$0

Description and Scope of Project

The complete replacement of current sound system including acoustical modifications for the District and County Courts for a total of 12 courtrooms. This includes the total installation of new audio processing, speakers and ceiling microphones. Installation of new custom controls, acoustical treatments to rooms. Installation of new door seals and hardware. Installation of sound absorption to the holding cell areas.

Purpose and Need Including Operational Efficiencies and Savings

The existing court rooms within the Denton County Courts Building need new acoustic and audio systems. The current system is inadequate and has been repaired numerous times without success. This will save time during the Court sessions, as they have to stop and repeat the testimony. The Court Reporters have issues with their transcription while trying to cover testimony.

History and Current Status

The existing sound systems have been repaired numerous times but the systems are still not adequate enough to provide maximum beneficial audio coverage during court proceedings. There have been several instances where the Judge, staff and jury are unable to hear testimony appropriately. This will provide for the audio system replacement to be replaced in FY2013.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Engineering/Design Services								
Installation of Audio/Acoustic System								
5% Contingency								
Total Program Cost	**$0**	**$0**	**$0**	**$732,609**	**$0**	**$0**	**$0**	**$0**
Operating Budget Summary:								
Staffing Expense								
Supplies and Maintenance Expense								
Capital Equipment								
Total Operating Cost	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Technology***

Schedule of Activities				***Suggested Method of Financing***	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY _____	
				Budget Process - FY _____	
				Tax Notes - FY2013	**$732,609**
				Sale of Property - FY _____	
				Future Bond Election - FY _____	
Total Cost			**$0**	**Funding Requirements**	**$732,609**

Completed by: Danny Brumley Date: 2/16/2010

GL Department Name: Facilities Management

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2013 To Fiscal Year: 2013 Building: Courts Building

Project Title: Courts Building Data Center Renovation Dept. Priority # 7

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$880,636	$0	$0	$0	$0	$880,636	$0	$0	$0	$0

Description and Scope of Project

This project would renovate and modernize the data center in the Courts Building including replacement of air conditioners, fire suppression system, uninterruptible power supplies (UPS), backup power generator, data center cabling, and server/network equipment cabinets. All of these systems currently only cover half of the data center space. This project will allow Denton County to utilize the entire data center. The current air conditioner is not sufficient to handle the heat load generated by the network equipment nor does it provide the appropriate fault tolerance. The dry fire suppression system currently in use only covers half of the data center and uses a very expensive chemical agent. The UPS and power generator are not sufficient to handle the power load in the data center which results in a very short runtime in the case of power failure. That will result in loss of network connectivity (computer and telephone) for most of the county offices. The data cabling currently in use is based on older, slower technologies. The current server/network equipment cabinets are not deep enough to properly fit new equipment with the appropriate wire management to keep it organized. Some construction would be required to paint the walls and replace the carpet with data center grade tile flooring.

Purpose and Need Including Operational Efficiencies and Savings

Denton County's reliance on technology is continuing to increase at a rapid pace. Technology enables departments to meet ever increasing demands with minimal increase in staffing. Denton County needs adequate infrastructure to support this technology. By providing adequate levels of infrastructure and fault tolerance, Denton County is able to meet the needs of its taxpayers during normal and emergency conditions.

History and Current Status

The existing Courts Building Data Center opened in 1997. It was designed before Denton County had a computer network or server equipment. Over the years, the county has made several small upgrades to the room. However, because of the poor design, the county has continuously experienced space, cooling, and power problems in the data center. After the Administrative Complex Phase 2 goes on-line, we would like to renovate the Courts Building Data Center so it can adequately support Denton County's needs for many years in the future. The Courts Building Data Center would become the primary data center for the Courts Building campus and a backup data center for the remainder of the Denton County network.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Air Conditioner (12 ton and two 5 ton split)				$216,908				
Air Conditioner (5 ton UPS room)				$27,143				
Fire Suppression System (two sides)				$34,112				
UPS (two 30kw), 400kw generator				$341,537				
Cabling (fiber and copper)			*(estimate)*	$15,750				
CPI Equipment Cabinets (10)				$31,500				
Cisco Equipment				$138,686				
Construction			*(estimate)*	$57,779				
Add generator power to CCB IDFs				$17,221				
Total Program Cost	**$0**	**$0**	**$0**	**$880,636**	**$0**	**$0**	**$0**	**$0**
Operating Budget Summary:								
Staffing Expense								
Supplies and Maintenance Expense								
Capital Equipment								
Total Operating Cost	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**

This Section to Be Completed by Capital Improvement Committee Only

Category: _____

Schedule of Activities				***Suggested Method of Financing***	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY _____	
				Budget Process - FY _____	
				Tax Notes - FY2013	**$880,636**
				Sale of Property - FY _____	
				Voter Approved Bonds - FY_____	
Total Cost			**$0**	**Funding Requirements**	**$880,636**

Completed by: Kevin Carr Date: 4/26/2011

GL Department Name: Technology Services

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2013 To Fiscal Year: 2013 Building: Denton and Lewisville Health Facilities

Project Title: Electronic Medical Records Dept. Priority # 1

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$412,000	$0	$0	$0	$0	$412,000	$0	$0	$0	$0

Description and Scope of Project

There is a need to be able to convert or extensive medical record operation to an electronic system. It is unlikely that we would convert the existing records to electronic records, but it is important that we begin moving the documentation of our new patient encounters to electronic medical records. There is language in the Health Reform legislation encouraging that all providers move toward electronic medical records, and there are reimbursement incentives that may help to offset some of the costs. Preliminary estimates are for 20 devices that would probably be ipads to be used by our doctors and nurses for charting and documenting each medical encounter. Kevin has estimated that the cost of each ipad will be about $600.

Purpose and Need Including Operational Efficiencies and Savings

Electronic Medical Records have been in place for several years and any practices have already moved in that direction. But probably the majority of health care providers continue to utilize paper charting and documentation. We believe that Electronic Medical Records (EMRs) will take considerably less space and will be more readily available to serve all health care personnel. Presently the medical chart is used by both the physician and the nurse to document a patient visit. But where the seldom returned to its filing cabinet immediately after a visit because labs have likely been ordered and they will need to go into the chart, then the medical provider will need to initial the lab results and add any orders at that time. Return visits will need to be scheduled and multiple other very important systems all need to be coordinated, which is very difficult with a paper chart, but is much more readily accomplished with an EMR.

History and Current Status

Denton County Health Department has been providing primary care for about 18 years. All of our medical records to date are paper hard copy charts. On the other hand, Jail Health has transitioned to an Electronic Medial Record and has been very successful in managing patients, and electronic files. The physical arrangement for Jail Health is considerably different, but the concept is quite similar. at the Jail, we use one provider and one exam room. In our public health clinics, we often have 3 physicians and 5 or 6 exam rooms. Acquiring the necessary hardware (ipads) is part of the problem, but the more costly aspect of the project may be acquiring an appropriate software program to support our particular needs. We have received one very general estimate based on a verbal description of what we believe our needs to be of $400,000 - $700,000 for a software system to manage the EMR program. It is likely that an RFP would result in more favorable pricing.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Ipad costs				$12,000				
Software Costs				$400,000				
Total Program Cost	**$0**	**$0**	**$0**	**$412,000**	**$0**	**$0**	**$0**	**$0**
Operating Budget Summary:								
Staffing Expense								
Supplies and Maintenance Expense								
Capital Equipment								
Total Operating Cost	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**

This Section to Be Completed by Capital Improvement Committee Only

Category: _____

Schedule of Activities				***Suggested Method of Financing***	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY _____	
				Budget Process - FY _____	
				Tax Notes - FY2013	**$412,000**
				Sale of Property - FY _____	
				Voter Approved Bonds - FY_____	
Total Cost			**$0**	**Funding Requirements**	**$412,000**

Completed by: Bing Burton Date: 17-Mar-11

GL Department Name: Public Health Clinical

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CAPITAL IMPROVEMENT PROGRAM

BUILDINGS / LAND PROJECTS

Denton County, Texas

Capital Improvement Program FY2010-19

From Fiscal Year: 2013 To Fiscal Year: 2013 Building: Administrative Complex - Loop 288 Denton

Project Title: Loop 288 Complex - Phase III Dept. Priority #

Total Program Cost	Current Funding To-Date	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017-19
$34,191,088	$0	$0	$0	$0	$34,191,088	$0	$0	$0	$0

Description and Scope of Project

As part of a continual effort to provide the best services at the least expensive cost to the citizens of Denton County, the Denton County Commissioners Court authorized the master planning of a new site previously purchased by the County. The planning will support the most cost efficient development and daily county operations at this new location, and will assist County decision making for future facility project needs. This will enable County operations to maintain a central location in the County, and for departments to gain from being in close proximity as they work together on a daily basis.

Purpose and Need Including Operational Efficiencies and Savings

Some of the existing locations/properties that county departments are currently located in have been earmarked for sale upon completion of this phase. This kind of operation will help the county to work more efficiently and also to maintain the low ratio of county employees to general population that the county currently has. This plan includes the appropriate grouping of buildings to facilitate a phased build-out plan, equitable construction, and will maximize shared parking and site areas. This overall plan also provides for future flexibility and expansion options on the existing property.

History and Current Status

The Master Plan Committee studied the scheduling and phasing of the build out of the Loop 288 site and the relocation of the affected departments giving consideration to the cost impacts of existing lease agreements, condition of present facilities and the proposed space needs of departments. The impact of construction cost escalation for new facilities was analyzed for the long term cost of phased construction. Operating Expenses should not increase based on the relocation of departments from existing county-owned and leased buildings. Phase I was approved and funded with 2007 Permanent Improvement Bonds, 2008 Tax Notes and FY2008 budget. Voters approved Phase II and III of this project in November 2008. Future operating impacts should not increase based on the relocation of offices. Existing structures will be vacated and sold at some point in the future and will be deposited in the Capital Replacement Fund in an effort to reduce future debt issuances.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017-19
Phase I-Design and Construction								
Phase II - Design and Construction								
Phase III - Design and Construction				$34,191,088				
Total Program Cost	**$0**	**$0**	**$0**	**$34,191,088**	**$0**	**$0**	**$0**	**$0**
Operating Budget Summary:								
Staffing Expense								
Supplies and Maintenance Expense								
Capital Equipment								
Total Operating Cost	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Buildings/Land***

Schedule of Activities				***Suggested Method of Financing***	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY _____	
				Tax Notes - FY _____	
				Budget Process - FY _____	
				Voter Approved Bonds Issued in FY _____	
				Voter Approved Bonds to be Issued in FY2013	**$34,191,088**
Total Cost			**$0**	**Funding Requirements**	**$34,191,088**

Completed by: HDR Architecture, Inc. Date: 7/3/2007

GL Department Name: Facilities Management

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2012 To Fiscal Year: 2012 Building: Law Enforcement Facility

Project Title: Jail Expansion Dept. Priority # 3

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$25,964,476	$3,251,346	$0	$0	$22,713,130	$0	$0	$0	$0	$0

Description and Scope of Project

This project includes the design and construction of an additional jail facility. A remote jail facility providing mental health and/or maximum security beds seems the most probable need at this time. Specific design and actual capacity will need to be determined by a study of existing bed space and classification needs. A new pod for inmates at the existing jail will require the replacement of four existing barracks that need to be replaced. The replacement of the barracks could be done in a phased approach to help reduce initial construction costs. We have received special permission to utilize the existing barracks on a temporary basis by the Texas Jail Standards Commission.

Purpose and Need Including Operational Efficiencies and Savings

A review of population and demographic studies for Denton County suggest continued growth. While the rate of population increase is difficult to predict, an increase in jail beds is inevitable. County population is a determining factor in projecting jail population. Other factors include prosecution, judicial and community supervision practices. Based on current trends, an internal jail study indicates that the current jail will reach capacity between the years 2011and 2014. Population forecasts may prove conservative when compared with actual population estimates.

History and Current Status

The Denton County Facilities Master Plan, developed by HLM Design on March 26, 2002 recommended increasing the county jail by 111,100 square feet by year 2020. Current use suggests the need for additional maximum security beds, as well as mental health treatment beds. A survey of 5 Texas counties with jails currently or recently under construction indicates that the cost per bed ranges from $36,298 for a remodel/addition to $63,000 for stand alone new construction. The average daily jail population in the Denton County Jail is currently 1,019. Funds were included in the 2008 Tax Notes for a Master Study of this facility at a cost of $125,000. The future operating budget will increase to hire additional jailers and provide necessary operating expenses to open the additional jail beds. Without this proposed expansion the County would be required to house inmates in other counties at an undetermined daily rate.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Master Planning and Design								
Construction			$22,713,130					
Total Program Cost	**$0**	**$0**	**$22,713,130**	**$0**	**$0**	**$0**	**$0**	**$0**
Operating Budget Summary:								
Staffing Expense				$1,477,987	$1,551,886	$1,629,481	$1,710,955	$1,710,955
Supplies and Maintenance Expense				$94,191	$98,901	$103,846	$109,038	$109,038
Capital Expense								
Total Operating Cost	**$0**	**$0**	**$0**	**$1,572,178**	**$1,650,787**	**$1,733,326**	**$1,819,993**	**$1,819,993**

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Buildings/Land***

Schedule of Activities

Activity	From	To	Amount
Total Cost			**$0**

Suggested Method of Financing

Funding Source	Amount
Fund Balance - FY _____	
Tax Notes - FY 2008	$213,015
Voter Approved Bonds Issued in FY2009	$3,038,331
Voter Approved Bonds to be Issued in FY2012	$22,713,130
Future Bond Election - FY _____	
Funding Requirements	**$25,964,476**

Completed by: HDR Architecture, Inc. Date: 7/3/2007

GL Department Name: Law Enforcement Facility

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2010 To Fiscal Year: 2010 Building: Lee Walker Government Center

Project Title: New Government Center - Lewisville Dept. Priority #

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$9,290,579	$762,110	$8,528,469	$0	$0	$0	$0	$0	$0	$0

Description and Scope of Project

This project will relocate various departments including the Commissioner, Justice of the Peace, Constable and Tax Office to a new facility. It is also proposed that sufficient space be included for a satellite office for the County Clerk in this new facility. A large portion of a five acre tract of property, adjacent to the current facility is available.

Purpose and Need Including Operational Efficiencies and Savings

Consolidating county uses at this new building will afford more efficient operation by the users and better accommodations to serve the public. The need for a new facility in Lewisville is due to the growth of the southern part of the County. The existing facility will be renovated to house offices that are currently housed in expensive lease space.

History and Current Status

The original building was completed in 1975 and had 6,295 square feet. An expansion of the facility was completed in 1985 which added 10,000 square feet. All of the departments located in the existing space are currently over-crowded and need to be expanded. There should not be an increase in operating expenses since the departments that will be located in this facility are house in either existing county facilities or leased space.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Design								
Construction	$8,528,469							
Total Program Cost	**$8,528,469**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**
Operating Budget Summary:								
Staffing Expense								
Supplies and Maintenance Expense								
Capital Equipment								
Total Operating Cost	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Buildings/Land***

Schedule of Activities				***Suggested Method of Financing***	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY _____	
				Budget Process - FY _____	
				Bonds/Tax Notes - FY _____	
				Voter Approved Bonds Issued in FY2009-10	**$9,290,579**
				Voter Approved Bonds to be Issued in FY _____	
Total Cost			**$0**	**Funding Requirements**	**$9,290,579**

Completed by: HDR Architecture Inc. Date: 7/3/2007

GL Department Name: Facilities Management

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2010 To Fiscal Year: 2015 Building: Charlie Cole Building

Project Title: Juvenile Probation / Detention Expansion Dept. Priority # 2

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$27,997,241	$1,610,000	$18,785,862	$0	$0	$0	$0	$7,601,379	$0	$0

Description and Scope of Project

The continued expansion of the county population will require additional bed space in the county juvenile detention facility. An additional 64 beds should be considered to address the counties growing needs through 2015. The current cost estimates for this size project is about $55,000 per bed based on estimates from current state projects. Staff recommends a 32 bed expansion be completed by 2010, with an additional 32 bed expansion by 2014. The Juvenile Probation Multipurpose Facility will address needed expansion for additional office space; Counseling Center; Juvenile Justice Programming; Employee Training; and the Juvenile Justice Alternative Education Program.

Purpose and Need Including Operational Efficiencies and Savings

Denton County Juvenile Detention is a secure residential housing facility for pre and post adjudicated detained juveniles referred by area law enforcement. The facility is certified under section 51.12 of the Texas Family Code. A departmental space needs survey was directed by the Commissioners Court and conducted by Carter Goble Associates, Inc. through HLM Architects in June of 2001. The results of this survey recommended at a minimum an additional 48 detention beds be constructed. The Denton County Juvenile Probation Department is mandated by State Law and State Standards to provide programming for juveniles referred to the department. The department has juvenile programs that do not have adequate space to conduct this programming and office space and storage is not available for future growth. Expansion of facilities will allow for expanded group counseling and juvenile programs. Employee training funds continue to increase because of lack of facility space to train employees.

History and Current Status

The current site began operation with a 24 bed facility on January 1988. Additional funds were secured by a State grant and County funding which brought the total secure bed count to 96 beds in 1998 (48 detention beds and 48 Post-Adjudication beds). During the 2006 calendar year the detention facility portion of the program operated at 80% capacity. The 48 detention beds were constructed with a county population of 300,000, with the county population now nearing 500,000 it is expected that additional detention beds will be needed. The expansion will require additional staffing, utilities and other operating expenses in future years as noted. The existing facility began operation in January 1988 and since that time referrals and personnel have increased. With the increase in referrals the department has a need for more programming for these juveniles including counseling programs, office space, storage, evening and summer programming, and employee training.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Design	$605,658					$641,997		
Construction	$18,180,204					$6,959,382		
Total Program Cost	**$18,785,862**	**$0**	**$0**	**$0**	**$0**	**$7,601,379**	**$0**	**$0**
Operating Budget Summary:								
Staffing Expense		$484,834	$509,076	$534,530	$561,256	$1,178,638	$589,319	
Supplies and Maintenance Expense		$169,692	$178,177	$187,085	$196,440	$206,262	$412,523	
Capital Equipment								
Total Operating Cost	**$0**	**$654,526**	**$687,252**	**$721,615**	**$757,696**	**$1,384,900**	**$1,001,842**	**$0**

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Buildings/Land***

Schedule of Activities				***Suggested Method of Financing***	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY _____	
				Budget Process - FY _____	
				Bonds/Tax Notes - FY _____	
				Voter Approved Bonds Issued in FY2009-10	**$20,395,862**
				Future Bond Election - FY2015	**$7,601,379**
Total Cost			**$0**	**Funding Requirements**	**$27,997,241**

Completed by: HDR Architecture, Inc. Date: 3-Jul-07

GL Department Name: Facilities Management

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2010 To Fiscal Year: 2010 Building: Lee Walker Government Center

Project Title: Lee Walker Government Center Renovations Dept. Priority #

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$6,307,646	$0	$6,307,646	$0	$0	$0	$0	$0	$0	$0

Description and Scope of Project

To renovate both buildings at this location to accommodate the Adult and Juvenile Probation Offices in Lewisville, upon the completion of the New Lewisville Government Center and to enlarge the current space for the Health Department, WIC and DPS. With the completion of a new facility in Lewisville, this will allow for Adult and Juvenile Probation to relocate into the Lee Walker Facility. The facility would need renovation to accommodate the Probation Departments needs. There would need to be a separate entrance for both Adult and Juvenile probationers.

Purpose and Need Including Operational Efficiencies and Savings

Both Adult and Juvenile Probation are currently housed in lease space in Lewisville. There is no room for expansion unless we find other lease property. The renovation of this facility would give the Probation Departments approximately 5,000 more square feet for growth. Denton County's case load is ever increasing and in turn makes for more probationers. The renovation of this facility would eliminate two of Denton County's lease facilities and would move the departments into Denton County owned property. This would also provide for additional space for the Health Department, WIC and DPS.

History and Current Status

The original building was completed in 1975 and had 6,295 square feet. An expansion of the facility was completed in 1985 which added 10,000 square feet. This would give some room for expansion of the Probation Department in Lewisville; as of this date both Juvenile and Adult Probation are in lease facilities. At this time Adult Probation in Lewisville has approximately 8,700 square feet and Juvenile has 2,900 square feet. This will also allow for Health Department, WIC and DPS expansion. There should not be an increase in operating expenses since the departments that will be located in this facility are housed in either existing county facilities or leased space.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Design	$494,550							
Construction	$5,813,096							
Total Program Cost	**$6,307,646**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**
Operating Budget Summary:								
Staffing Expense								
Supplies and Maintenance Expense								
Capital Equipment								
Total Operating Cost	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Buildings/Land***

Schedule of Activities				***Suggested Method of Financing***	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY _____	
				Budget Process - FY _____	
				Bonds/Tax Notes - FY _____	
				Sale of Property - FY _____	
				Voter Approved Bonds Issued in FY2010	**$6,307,646**
Total Cost			**$0**	**Funding Requirements**	**$6,307,646**

Completed by: HDR Architecture, Inc. Date: 7/3/2007

GL Department Name: Facilities Management

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2015 To Fiscal Year: 2015 Building: Law Enforcement Facility

Project Title: Law Enforcement Facility Roof Replacement Dept. Priority # 2

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$4,395,534	$1,915,124	$0	$0	$0	$0	$0	$2,480,410	$0	$0

Description and Scope of Project

The roof of Sheriff's Office/Main Jail is considered to be in three main sections and the project may be implemented in two phases. The cost of roofing two sections of the oldest area of the building could cost up to $3.1 million and is recommend for replacement in FY2009. The cost of roofing the third section could cost up to $2.48 million with escalated costs. All existing roofing is considered a built-up system and needs to be replaced with a similar system. Replacement will include tear-off, replacement of some insulation, removal of waste from site and installation of new roofs and flashing.

Purpose and Need Including Operational Efficiencies and Savings

The existing roof has developed leaks and has sustained storm damage from being in place over 20 + years. Replacement will be more cost effective than continued repair.

History and Current Status

The building was originally constructed in 1985 and it has been recommended that the original roof be replaced in two phases over the next 7 years.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Design/Rplcmt of Two Sections (Oldest)								
Design/Rplcmt of One Section						$2,480,410		
Total Program Cost	**$0**	**$0**	**$0**	**$0**	**$0**	**$2,480,410**	**$0**	**$0**
Operating Budget Summary:								
Staffing Expense								
Supplies and Maintenance Expense								
Capital Equipment								
Total Operating Cost	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Buildings/Land***

Schedule of Activities				***Suggested Method of Financing***	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY _____	
				Budget Process - FY _____	
				Bonds/Tax Notes - FY _____	
				Voter Approved Bonds Issued in FY2009	**$1,915,124**
				Future Bond Election - FY2015	**$2,480,410**
Total Cost			**$0**	**Funding Requirements**	**$4,395,534**

Completed by: HDR Architecture, Inc. Date: 7/3/2007

GL Department Name: Law Enforcement Facility

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2015 To Fiscal Year: 2015 Building: Courthouse on the Square

Project Title: HVAC Upgrade Dept. Priority # 3

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$2,000,052	$0	$0	$0	$0	$0	$0	$2,000,052	$0	$0

This project includes the upgrade and replacement of all eight air handler units and control systems, existing boiler, pump, make-up water valves and expansion tank. Presently only one zone per unit can be created which does not allow the Facilities Department to adjust the individuals room temperatures. The system does not provide for efficient heating and cooling of the facility. Once these changes have been made, an upgrade of the control system for the entire facility will be necessary. This project will provide for an approximate 35% cost savings as well as a reduction of maintenance costs. An engineering study will be needed to ensure that the installation and operation of these units meet the manufacturers recommendations.

Purpose and Need Including Operation Efficiencies and Savings

The existing system has been in operation for over 20 years and is insufficient to maintain minimal environmental standards. The replacement of the boiler reduces the liability as well as the operation costs and allows for more controllable zones.

History and Current Status

These units were installed in the 1980's and have gone through general maintenance and preventative maintenance over the last 18 years and have exceed their lifetime expectancy. Since 2002 Denton County has spent approximately $22,956.33 on maintenance for this HVAC system.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Design/Architect Fees						$120,647		
Construction Costs						$1,879,405		
Total Program Cost	**$0**	**$0**	**$0**	**$0**	**$0**	**$2,000,052**	**$0**	**$0**
Operating Budget Summary:								
Staffing Expense								
Supplies and Maintenance Expense								
Capital Equipment								
Total Program Cost	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Buildings/Land***

Schedule of Activities				***Suggested Method of Financing***	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY	
				Budget Process - FY	
				Bonds/Tax Notes - FY	
				Sale of Property - FY	
				Future Bond Election - FY2015	**$2,000,052**
Total Cost			**$0**	**Funding Requirements**	**$2,000,052**

Completed by: HDR Architecture, Inc. Date: 7/3/2007

GL Department Name: Facilities Department

Denton County, Texas
Capital Improvement Program FY2010-2017

From Fiscal Year: 2011 To Fiscal Year: 2011 2012 Building: R&B East Maintenance Facility
Project Title: R & B Service Center-Pct#1 Dept. Priority # 1

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 1 2010-11	Year 2 2011-12	Year 3 2012-13	Year 4 2013-14	Year 5 2014-15	Year 6 2015-16	Year 7 2016-17
$2,019,430	$1,800,000	$0	$219,430	$0	$0	$0	$0	$0	$0

Description and Scope of Project

This is a new maintenance and office facility for Road & Bridge Pct. 1 located on 20 acres on Union Hill Road. The project will include a vehicle/equipment maintenance building with necessary work bays, tools and shop equipment. This building will be a metal building. Also included will be an office and crew facility. The yard area will be for material stockpiling. Union Hill Road is a county road serving this new facility.

Purpose and Need Including Operational Efficiencies and Savings

We are required to install an 8' privacy fence around the east and south boundary of the property. The remaining fence will be 8' without the privacy option. All fencing will be chain link with barbed wire top. We have two options for data and phone service; subscribe to AT&T (if available) or install our own tower. Tower cost is estimated at $76,000 and $2,000/month. AT&T is estimated at no tower fee and $7,377/month. The tower would be cost effective in about 14 months. Fencing and communications are critical to this project. Additional funding for the communications tower and building cabeling as well as the fencing is needed.

History and Current Status

This project was initially funded in the amount of $2,000,000 through the issuance of 2008 Tax notes. Prior to 2009, $200,000 was either spent or moved. This project is estimated to come in closer to the original funding than the $1.8 million remaining. Auditors account number is 64-7520-90-30.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Communications tower		$76,000						
Building cabeling		$28,430						
Fencing		$115,000						
Total Program Cost	**$0**	**$219,430**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**
Operating Budget Summary:								
Staffing Expense								
Supplies and Maintenance Expense								
Capital Equipment								
Total Operating Cost	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**

This Section to Be Completed by Capital Improvement Committee Only

Category: _____

Schedule of Activities

Activity	From	To	Amount	Amount
			Fund Balance - FY _____	
			Budget Process - FY _____	
			Bonds/Tax Notes - FY2008	$1,800,000
			Capital Replacement Fund - FY2011	$219,430
			Future Bond Election - FY2015	
Total Cost			**Funding Requirements**	**$2,019,430**

Completed by: Steve Rollins Date: 3/14/11

GL Department Name: R & B Service Center_Pct.#1.

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2013 To Fiscal Year: 2013 Building: Sheriff's Office Operations Building

Project Title: Sheriff's Office Operations Center and Crime Lab Dept. Priority #

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$30,574,030	$0	$0	$0	$0	$30,574,030	$0	$0	$0	$0

Description and Scope of Project

This project would consolidate various Sheriff's Office functions of the Operations Division from current multiple locations to a centralized building. This would allow needed space for expansion and place these work groups in closer proximity to each other making for a more efficient working relationship on a daily basis. Many of these work units are currently out of space for expansion and there exists an immediate need for additional area.

Purpose and Need Including Operational Efficiencies and Savings

All of these operational units have or will soon outgrow their current available space. There are immediate needs for expansion in the 911/radio dispatching area, the CID/narcotics units, forensic lab and property and evidence storage areas. It is probable that the building currently housing the traffic, license and weight, animal control and lake patrol units will soon be earmarked for sale. Consolidation of these work groups in one location will allow for increased efficiency in work function as well as the ability to share common meeting, training, storage and locker room space. This would also free up approximately 26,000 sq ft in the main jail building for possible jail expansion at a reduced cost from that of stand alone new construction.

History and Current Status

The HLM master plan identifies the future need for continued expansion and remodeling of Sheriff's Department facilities to include an approximate 150% increase in Operations facilities by 2020. These units are currently located in four different buildings. Communications, Warrants and Extradition are currently located in the Main Jail building. Functions of Patrol and CID are currently in the Law Enforcement Center, the old minimum facility building on McKinney St, and another off-site location. This project could be an add-on to the existing Law Enforcement Center or a new construction on the vacant land south of the Pre Trial facility, depending on which is determined to be the most cost efficient. The addition of this facility will require additional expenses for utilities and maintenance-related expenses.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Construction				$24,816,580				
Architect/Engineer Fees				$2,977,990				
Owner Direct Expenses				$2,779,460				
Total Program Cost	**$0**	**$0**	**$0**	**$30,574,030**	**$0**	**$0**	**$0**	**$0**
Operating Budget Summary:								
Staffing Expense								
Supplies and Maintenance Expense					$334,133	$350,840	$368,382	$368,382
Capital Equipment								
Total Operating Cost	**$0**	**$0**	**$0**	**$0**	**$334,133**	**$350,840**	**$368,382**	**$368,382**

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Buildings/Land***

Schedule of Activities				***Suggested Method of Financing***	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY	
				Budget Process - FY	
				Bonds/Tax Notes - FY	
				Sale of Property - FY	
				Voter Approved Bonds to be Issued in FY2013	**$30,574,030**
Total Cost			**$0**	**Funding Requirements**	**$30,574,030**

Completed by: Lee Howell / Danny Brumley Date: 2/19/2008

GL Department Name: Sheriff's Department and Facilities Management

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2013 To Fiscal Year: 2013 Building: Sandy Jacobs Government Center - Carrollton

Project Title: Sandy Jacobs Government Center Expansion Dept. Priority #

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$7,415,400	$0	$0	$0	$0	$7,415,400	$0	$0	$0	$0

Description and Scope of Project

The project would expand the current Sandy Jacobs Government Center building so that WIC, Adult Probation and MHMR would have space in our facility. WIC is currently leasing space at another location and Adult Probation and MHMR do not have offices in Carrollton. The expansion would allow for continued growth of all departments currently located in the facility. Juvenile Probation is particularly crowded at the present time, and immediately needs additional room for a conference area, an office and a place for parents/children to wait; the current waiting room holds the copier and a couple of chairs. There is no space for a supervisor, administrative help, or a conference room. Probation officers currently hold meetings in their offices and if more than 2 are in attendance they have to stand. We would like to move Juvenile Probation to the office space next to WIC as soon as possible, and begin the expansion of this facility in FY2010.

Purpose and Need Including Operational Efficiencies and Savings

The cost of expansion would be offset by the costs currently spent to lease off-site space for WIC. DPS has also expressed an interest in leasing 4000 sq. feet from the County should it be available.

History and Current Status

This facility has grown too small for the departments that are located within it. WIC opened an office in Carrollton and leases space at another location. The Juvenile Probation Dept has outgrown their small area. There is rental space available next door to the WIC leased space, and it is requested that Juvenile Probation be temporarily moved next to WIC and the Justice of the Peace office could expand into the empty Juvenile Probation offices. MHMR and Adult Probation have both requested office space in Carrollton, but there is no space available. DPS has expressed an interest in leasing 4000 sq ft from the County. The County Clerk expanded into the community room and there is currently no space for large group meetings, community events, or elections. This expansion will require additional funds for utilities and building maintenance expenses.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Construction Costs				$6,013,980				
Architect and Engineer Fees				$722,280				
Owner Direct Expenses				$679,140				
Total Program Cost	**$0**	**$0**	**$0**	**$7,415,400**	**$0**	**$0**	**$0**	**$0**
Operating Budget Summary:								
Staffing Expense								
Supplies and Maintenance Expense					$57,075	$59,929	$62,925	$62,925
Capital Equipment								
Total Operating Cost	**$0**	**$0**	**$0**	**$0**	**$57,075**	**$59,929**	**$62,925**	**$62,925**

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Buildings/Land***

Schedule of Activities				***Suggested Method of Financing***	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY	
				Budget Process - FY	
				Bonds/Tax Notes - FY	
				Sale of Property - FY	
				Voter Approved Bonds to be Issued in FY2013	**$7,415,400**
Total Cost			**$0**	**Funding Requirements**	**$7,415,400**

Completed by: Ron Marchant Date: 3/13/2008

GL Department Name: Commissioner, Pct. 2

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2014 To Fiscal Year: 2014 Building: District Attorney Facility
Project Title: Criminal District Attorney Facility Dept. Priority #

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$35,305,600	$0	$0	$0	$0	$0	$35,305,600	$0	$0	$0

Description and Scope of Project

This project includes an additional facility for the Criminal District Attorney's Office. In 2002 a space study was completed by HLM Design Inc. and they estimated that the DA would need approximately 64,800 GSF between 2005 and 2010.

Purpose and Need Including Operational Efficiencies and Savings

The Denton County Courts Building is almost at capacity. The 4th floor build-out has begun which will provide two additional courtrooms for the facility. Within the next several years, additional courtrooms for the County will be necessary. The current space occupied by the DA is insufficient for the current number of employees. Denton County is growing at a very fast pace, which will also dictate an increase in the number of cases filed each year in the County. Additional staff for the DA will be required when additional courts are created. This facility would allow for the DA to completely move out of the Courts Building to occupy a separate building dedicated for their use. The current office space of the Criminal DA could be renovated for additional future courts and/or expansion of other offices that currently occupy the Denton County Courts Building.

History and Current Status

The construction of the 4th floor of the Denton County Courts Building will provide space for two courts. The offices within the DA's Office are very small, some employees share small offices, and others utilize make shift cubicles. The DA files in excess of 10,000 + cases a year and the need for more office space has become very challenging and will continue to be a problem over the next few years. HLM Designs conducted a space study in 2002 for the County and they estimated that between 2005 and 2010, the DA would need their own separate facility with an approximate 64,800 GSF. Estimated operating expenses include one additional maintenance employee, utilities, miscellaneous building maintenance expenses and capital equipment.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Construction Cost					$29,093,587			
Architect/Engineer Fees					$3,491,121			
Owner Direct Expenses					$2,720,893			
Total Program Cost	**$0**	**$0**	**$0**	**$0**	**$35,305,600**	**$0**	**$0**	**$0**
Operating Budget Summary:								
Staffing Expense						$46,504	$48,364	$50,299
Supplies and Maintenance Expense						$418,037	$438,939	$460,886
Capital Equipment						$18,522		
Total Operating Cost	**$0**	**$0**	**$0**	**$0**	**$0**	**$483,063**	**$487,303**	**$511,185**

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Buildings/Land***

Schedule of Activities				***Suggested Method of Financing***	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY _____	
				Budget Process - FY _____	
				Bonds/Tax Notes - FY _____	
				Sale of Property - FY _____	
				Future Bond Election - FY2014	**$35,305,600**
Total Cost			**$0**	**Funding Requirements**	**$35,305,600**

Completed by: Danny Brumley Date: 3/19/2008
GL Department Name: Facilities Management

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2012 To Fiscal Year: 2012 Building: Precinct #4 Government Center

Project Title: Precinct #4 Government Center Dept. Priority #

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$6,500,000	$0	$0	$0	$6,500,000	$0	$0	$0	$0	$0

Description and Scope of Project

This project is for the construction of a Precinct 4 Government Center. This office will include office space for the County Commissioner Pct 4, Justice of the Peace #4, Constable #4, Adult Probation Office, Tax Office, County Clerk, and potential space for the Department of Public Safety Drivers License office. This building is estimated to be approximately 30,000 square feet and has been included at a cost of $250 per square foot.

Purpose and Need Including Operational Efficiencies and Savings

The Commissioner's Court has a long-standing philosophy of bringing county service out to the precincts whereby residents would not have to travel to the county seat to conduct county business. The county currently leases space for the Constable and Justice of the Peace in Roanoke. By housing all the departments under one roof, this new building will be the "one stop shop" for county services in the southwest region of the county.

History and Current Status

The Commissioner's Court solicited a space study that was performed by HLM Design March 26, 2002. The plan which was adopted by the court planned for this building to already be constructed in 2005. The Court purchased 5 acres on Hwy 1171, just east of Hwy 377 in 2003. The building was not constructed due to a continual lack of utilities to the site. In 2009 the court offered the property for sale or swap for other property in the nearby vicinity. There was not an acceptable bid. The court anticipates listing the property with a commercial real estate broker for sale in April 2010. The proceeds from the sale of the property will be used toward construction costs for the new building.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Architect Fees								
Construction Expense			$6,500,000					
Total Program Cost	**$0**	**$0**	**$6,500,000**	**$0**	**$0**	**$0**	**$0**	**$0**
Operating Budget Summary:								
Staffing Expense								
Supplies and Maintenance Expense								
Capital Equipment								
Total Operating Cost	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Buildings/Land***

Schedule of Activities				***Suggested Method of Financing***	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY _____	
				Budget Process - FY _____	
				Tax Notes - FY 2012	**$6,500,000**
				Sale of Property - FY _____	
				Future Bond Election - FY _____	
Total Cost			**$0**	**Funding Requirements**	**$6,500,000**

Completed by: Lori Walker Date: 3/30/2010

GL Department Name: Commissioner, Pct #4

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2013 To Fiscal Year: 2013 Building: Law Enforcement Facilities

Project Title: Repaving and Additional Parking for Law Enf Center/Jail Dept. Priority # 1

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$377,945	$0	$0	$0	$0	$377,945	$0	$0	$0	$0

Description and Scope of Project

Recycle and repave existing failed asphalt parking lot around the Main jail and Pod wing. Also will include adding parking to the south side of the Pre-trial building, which includes cutting the existing curbs and removal of soil as needed. The cost will also include the recycle and repaving of the parking lot around the Law Enforcement Center, along with the addition of parking spaces. The asphalt overlay of the new tactical center which includes sloping the lot for the proper drainage is also covered in the cost.

Purpose and Need Including Operational Efficiencies and Savings

The existing parking lot and drive around the Main jail and Pod wing is in poor condition and has not been replaced in 12+ years. The addition of parking spaces around Pre-trial and the Law Enforcement Center is needed for public use as well as personnel use. The asphalt overlay at the Tactical Center is to handle the heavy traffic and assist with drainage at this site.

History and Current Status

The current parking lot has been resealed for years and is in need of replacement due to age and condition. These are high traffic areas.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Parking Lot Expansion and Repaving				$288,508				
Engineering Expense				$60,587				
Contingency @ 10% of construction				$28,851				
Total Program Cost	**$0**	**$0**	**$0**	**$377,945**	**$0**	**$0**	**$0**	**$0**
Operating Budget Summary:								
Staffing Expense								
Supplies and Maintenance Expense								
Capital Equipment								
Total Operating Cost	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Buildings/Land***

Schedule of Activities				***Suggested Method of Financing***	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY _____	
				Budget Process - FY _____	
				Tax Notes - FY2013	**$377,945**
				Sale of Property - FY _____	
				Future Bond Election - FY _____	
Total Cost			**$0**	**Funding Requirements**	**$377,945**

Completed by: Ziegler Construction, Inc. Date: 1/29/2010

GL Department Name: Law Enforcement Facilities

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2010 To Fiscal Year: 2010 Building: The Colony Govt. Center

Project Title: The Colony Annex Roof Replacement Dept. Priority # 1

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$99,975	$0	$99,975	$0	$0	$0	$0	$0	$0	$0

Description and Scope of Project

The project is a complete roof replacement at The Colony Government Center. This includes removal of current roof, complete replacement with an energy Code R-20 and a modified bitumen 20 year No Dollar Limit warrantied roof system. This price also includes a 10% contingency.

Purpose and Need Including Operational Efficiencies and Savings

The roof at this facility is at least 20+ years old and needs replacement. There are constant issues with leaks during inclement weather. Replacing this roof with energy efficient materials can possibly help in lowering utility costs at this facility. It will also cut down time and dollars spent in repair work.

History and Current Status

This rolled paper and tar roof is 20+ years old. It has several leaks and the Facilities Department constantly monitors the roof during inclement weather. We have the leaks repaired several times a year.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Roof Replacement	$99,975							
10% Contingency								
Total Program Cost	**$99,975**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**
Operating Budget Summary:								
Staffing Expense								
Supplies and Maintenance Expense								
Capital Equipment								
Total Operating Cost	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Buildings/Land***

Schedule of Activities				***Suggested Method of Financing***	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY _____	
				Budget Process - FY 2011	
				Tax Notes - FY2008 (Excess Funds)	**$99,975**
				Sale of Property - FY _____	
				Future Bond Election - FY _____	
Total Cost			**$0**	**Funding Requirements**	**$99,975**

Completed by: Danny Brumley Date: 1/26/2010

GL Department Name: Facilities Management

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2013 To Fiscal Year: 2013 Building: Sheriff's Pre-Trial Center

Project Title: Pre-Trial Inmate Handling and Transport Remodel Dept. Priority # 1

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$3,500,000	$0	$0	$0	$0	$3,500,000	$0	$0	$0	$0

Description and Scope of Project

This project would redesign the current inmate book-in and release areas, add on to the Pre-Trial sally port, and create a transport bridge between the Pre-Trial Center and the Courthouse holding facility.

Purpose and Need Including Operational Efficiencies and Savings

Remodel of the book-in area would increase security of intake procedures and release of inmates by separating the areas where these functions take place. It would eliminate visual sight deficiencies of pre-trial detainees in current holding cells by moving to an open design book-in area. A bridge between the Pre-Trial facility and the Courthouse would significantly increase the security of transporting inmates to and from court, reduce the need for additional staff and vehicles, and speed up the process of inmate movement between the two buildings.

History and Current Status

The current design of Pre-Trial intake area is inefficient and creates security issues. The TX Jail Standards Commission inspectors consistently note that there is no clear line of sight between book-in and the detainee holding cells. Book-in and release areas overlap with each other and the employee entrance, creating security issues, increasing the possibility of accidental release or escape attempts, and slowing the access and egress to the facility. Transportation to and from the Courthouse is currently a labor intensive and timely process, requiring staff to load inmates in a vehicle and drive them across the street. Deputies move approximately 160 inmates every week, plus in-court arrests and mental health hearings.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Design Cost				$350,000				
Construction Expense				$3,150,000				
Total Program Cost	**$0**	**$0**	**$0**	**$3,500,000**	**$0**	**$0**	**$0**	**$0**
Operating Budget Summary:								
Staffing Expense								
Supplies and Maintenance Expense								
Capital Equipment								
Total Operating Cost	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Buildings/Land***

Schedule of Activities				***Suggested Method of Financing***	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY _____	
				Budget Process - FY _____	
				Tax Notes - FY 2013	**$3,500,000**
				Sale of Property - FY _____	
				Future Bond Election - FY _____	
Total Cost			**$0**	**Funding Requirements**	**$3,500,000**

Completed by: LHowell Date: 1/29/2010

GL Department Name: Sheriff / County Jail

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2012 To Fiscal Year: 2013 Building: Multiple Locations

Project Title: Video Visitation Dept. Priority #

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$1,683,360	$0	$0	$0	$1,200,996	$482,364	$0	$0	$0	$0

Description and Scope of Project

This project will provide public and inmate stations at multiple locations throughout the county for the purpose of visitation between pre-trial detainees and inmates serving sentence and family, public, attorneys and court officials. Funds would be utilized to equip and prepare locations, provide inmate and public stations consisting of computer hardware, software, etc., possible renovate existing buildings.

Purpose and Need Including Operational Efficiencies and Savings

Video visitation is designed to provide a safe, secure and efficient medium through which inmates may visit with family and friends, consult with attorneys, probation officers, and court officials without leaving the confines of the jail, or having visitors enter the jail facility. Video visitation has been implemented in several other counties with cost saving results and increased security. Physical visitation is a manpower intensive event, requiring detention staff to monitor multiple places on the jail campus. Inmate stations would be set up in the Pods and other secure locations, reducing the need for inmate movement and additional staff monitoring.

History and Current Status

We currently allow face to face visitation at 15 locations throughout the jail and courthouse campus. Each visitation requires the movement of the inmates to be coordinated by jail staff, transported to and from the location, monitored and documented. Each visitor must be identified, screened and searched. Attorney visitations often require transport to the Courthouse. Video visitation would substantially reduce inmate movement, reducing security concerns and reduce the need for additional future staff.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Design Cost			$529,200					
Construction Expense			$671,796	$482,364				
Total Program Cost	**$0**	**$0**	**$1,200,996**	**$482,364**	**$0**	**$0**	**$0**	**$0**
Operating Budget Summary:								
Staffing Expense								
Supplies and Maintenance Expense								
Capital Equipment								
Total Operating Cost	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Buildings/Land***

Schedule of Activities				***Suggested Method of Financing***	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY _____	
				Budget Process - FY _____	
				Tax Notes - FY2012-13	**$1,683,360**
				Sale of Property - FY _____	
				Future Bond Election - FY_____	
Total Cost			**$0**	**Funding Requirements**	**$1,683,360**

Completed by: LHowell Date: 1/29/2010

GL Department Name: Sheriff / County Jail

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2017 To Fiscal Year: 2017 Building: County Jail

Project Title: Jail Core Support Renovation Dept. Priority # 1

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$7,366,697	$0	$0	$0	$0	$0	$0	$0	$0	$7,366,697

Description and Scope of Project

This project would expand the kitchen, laundry and medical areas to keep pace with the increasing jail population.

Purpose and Need Including Operational Efficiencies and Savings

The need for medical and mental health beds will rise proportionate to the inmate population. TX Commission on Jail Standards requires an adequate ratio of medical beds to inmates. The kitchen facility was built in the Main Jail in 1984 and has undergone some minor renovation. It will need to be expanded and major components updated. The laundry service will also increase and require additional machines.

History and Current Status

The need for medical and mental health beds will rise proportionate to the inmate population. TX Commission on Jail Standards requires an adequate ratio of medical beds to inmates. The kitchen facility was built in the Main Jail in 1984 and has undergone some minor renovation. It will need to be expanded and major components updated or a second kitchen will eventually be needed. The laundry service will also increase and require additional machines. The 2016 funding would address the medical expansion and the 2017 dollars would go to kitchen and laundry.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Design Cost								$2,465,776
Construction Expense								$4,900,921
Total Program Cost	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$7,366,697**
Operating Budget Summary:								
Staffing Expense								
Supplies and Maintenance Expense								
Capital Equipment								
Total Operating Cost	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Buildings/Land***

Schedule of Activities				***Suggested Method of Financing***	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY _____	
				Budget Process - FY _____	
				Tax Notes - FY _____	
				Sale of Property - FY _____	
				Future Bond Election - FY 2017	**$7,366,697**
Total Cost			**$0**	**Funding Requirements**	**$7,366,697**

Completed by: LHowell Date: 1/29/2010

GL Department Name: Sheriff / County Jail

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2014 To Fiscal Year: 2014 Building: County Jail/ Additional Barracks

Project Title: Minimum Security Barracks Addition Dept. Priority #

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$4,101,300	$0	$0	$0	$0	$0	$4,101,300	$0	$0	$0

Description and Scope of Project

This project would be for new construction of one 192 bed free standing barracks similar to the existing new barracks building.

Purpose and Need Including Operational Efficiencies and Savings

Based on Texas Commission on Jail Standards data, NCTGOG population projections, and anticipated additional courts the need for additional minimum security and work release beds will continue to rise. Work release programs and short term sentencing on misdemeanor offenses are very popular among Denton County judges and help keep the jail population down. Minimum security barracks can be constructed at a lower cost than higher level classification housing. An additional free standing barracks would also give greater flexibility to moving and isolating groups of inmates for short periods as the need arises.

History and Current Status

One 96 bed barracks facility (referred to as the "new barracks") was built 10 years ago as part of the Pre-Trial construction package. Texas Jail Standards will soon de-certify the wooden "old barracks" located on the Northeast corner of the Main A14Jail and they will be moved and out of service. When construction is complete on the current jail remodeling project, these old barracks will be replaced with new bed space that is more versatile in terms of housing classification and the new barracks will then be utilized primarily for minimum security/ work release programs. It is projected that near the end of the current project, we will have reached capacity of this minimum security housing space.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Design Cost					$793,800			
Construction Expense					$3,307,500			
Total Program Cost	**$0**	**$0**	**$0**	**$0**	**$4,101,300**	**$0**	**$0**	**$0**
Operating Budget Summary:								
Staffing Expense								
Supplies and Maintenance Expense								
Capital Equipment								
Total Operating Cost	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Buildings/Land***

Schedule of Activities				***Suggested Method of Financing***	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY _____	
				Budget Process - FY _____	
				Tax Notes - FY _____	
				Sale of Property - FY _____	
				Future Bond Election - FY 2014	**$4,101,300**
Total Cost			**$0**	**Funding Requirements**	**$4,101,300**

Completed by: LHowell Date: 1/29/2010

GL Department Name: Sheriff / County Jail

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2017 To Fiscal Year: 2017 Building: County Jail

Project Title: County Jail - Additional Jail Beds Dept. Priority #

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$61,261,515	$0	$0	$0	$0	$0	$0	$0	$0	$61,261,515

Description and Scope of Project

This program will provide 384 additional medium and maximum classification jail beds to the new construction currently under design by HDR.

Purpose and Need Including Operational Efficiencies and Savings

Based on Texas Commission on Jail Standards data, NCTGOG population projections the need for additional medium and maximum jail beds will follow the growth pace of the county. This project would be a second or third floor addition to the jail construction project currently underway in the design phase with HDR architects. If the current jail project is properly constructed with sufficient foundation and pier support the building could be added on to as needed. This would reduce the cost of duplicating foundations and reduce the overall building footprint, conserving limited property space.

History and Current Status

Projections calculated by Texas Commission on Jail Standards estimates the average daily inmate population to exceed current bed space in 2013 and continue to rise requiring the need for at least 200 additional beds (beyond current projects) by 2017.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Design and Construction Expense								$61,261,515
Total Program Cost	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$61,261,515**
Operating Budget Summary:								
Staffing Expense								
Supplies and Maintenance Expense								
Capital Equipment								
Total Operating Cost	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Buildings/Land***

Schedule of Activities				***Suggested Method of Financing***	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY _____	
				Budget Process - FY _____	
				Tax Notes - FY _____	
				Sale of Property - FY _____	
				Future Bond Election - FY 2017	**$61,261,515**
Total Cost			**$0**	**Funding Requirements**	**$61,261,515**

Completed by: LHowell Date: 1/29/2010

GL Department Name: Sheriff/ County Jail

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2012 To Fiscal Year: 2012 Building: Various

Project Title: Miscellaneous Building Expenses Dept. Priority #

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$1,432	$0	$0	$0	$1,432	$0	$0	$0	$0	$0

Description and Scope of Project

These funds are included on a contingency basis for any cost overages for building projects that have been included in the upcoming FY2009 Bond Election.

Purpose and Need Including Operational Efficiencies and Savings

Based on the rising costs of expenses in the construction field, it is important to have some flexibility for any projects that might exceed the original estimated expenses.

History and Current Status

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Contingency			$1,432					
Total Program Cost	**$0**	**$0**	**$1,432**	**$0**	**$0**	**$0**	**$0**	**$0**
Operating Budget Summary:								
Staffing Expense								
Supplies and Maintenance Expense								
Capital Equipment								
Total Operating Cost	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Buildings/Land***

Schedule of Activities

Activity	From	To	Amount
Total Cost			**$0**

Suggested Method of Financing

Funding Source	Amount
Fund Balance - FY	
Budget Process - FY	
Bonds/Tax Notes - FY	
Sale of Property - FY	
Voter Approved Bonds to Be Issued in FY2012	**$1,432**
Funding Requirements	**$1,432**

Completed by: Donna Stewart Date: 7/1/2008

GL Department Name: Budget

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2012 To Fiscal Year: 2013 Building: Jail and Law Enforcement Center Expansion

Project Title: Pre-Construction Site Work / Jail Site Dept. Priority #

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$2,747,150	$0	$0	$0	$2,138,300	$608,850	$0	$0	$0	$0

Description and Scope of Project

This project entails several pre-construction preparation and "cleanup" issues, including; utility relocation and upgrading, surface water runoff reduction, data and communications conduit upgrades, and grade improvements not included or anticipated in the master plan project estimates. Construction estimates were prepared by budget estimators from HDR Architecture and conduit/fiber placement estimate was prepared by Henkels and McCoy. Project costs are separated by what will be necessary for Phase I and Phase II, but could be performed at the same time if cost savings would be realized.

Purpose and Need Including Operational Efficiencies and Savings

This site work must be performed and completed before actual ground breaking on the jail expansion building. This work would include a portion of the preparation for future projects through Phase 3. Current construction costs are very low in comparison to expected future increases so delay or phasing of this work is not cost efficient as it will have to be done now or later. This work would set up utilities, fiber and communications lines for current and future campus needs, allow for creation of additional campus parking, and conservation of limited surface space.

History and Current Status

As details of the design of the jail addition progressed it became apparent that many years of construction and remodeling without a comprehensive long term campus plan has created the need to expand, re-route and "fix" numerous piecemeal placements of electrical, water, sewer, data, and natural gas lines. Additionally, the campus experiences serious surface water drainage issues due to undersized culverts and ever expanding pavement. Placement of the proposed Phase One Jail Expansion meets current space needs and makes the most efficient use of all potential future building sites, but requires a correction of these deficiencies. These issues were not anticipated during Phase One and Phase Two cost projections and were not included in the original estimates for these projects.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Design and Construction Expense			$2,138,300	$608,850				
Total Program Cost	**$0**	**$0**	**$2,138,300**	**$608,850**	**$0**	**$0**	**$0**	**$0**
Operating Budget Summary:								
Staffing Expense								
Supplies and Maintenance Expense								
Capital Equipment								
Total Operating Cost	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**

This Section to Be Completed by Capital Improvement Committee Only

Category:

Schedule of Activities				***Suggested Method of Financing***	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY	
				Budget Process - FY	
				Tax Notes - FY2012-13	**$2,747,150**
				Sale of Property - FY	
				Voter Approved Bonds - FY	
Total Cost			**$0**	**Funding Requirements**	**$2,747,150**

Completed by: Lee Howell Date: 23-Mar-11

GL Department Name: Sheriff

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2013 To Fiscal Year: 2013 Building: Jail Expansion

Project Title: Jail Medical Finish Out Dept. Priority #

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$750,000	$0	$0	$0	$0	$750,000	$0	$0	$0	$0

Description and Scope of Project

This project would provide additional upgrades to the jail medical areas. This would include examination and treatment rooms, as well as medical bed housing areas including isolation and negative pressure cells. Budget estimate was provided by HDR Architecture.

Purpose and Need Including Operational Efficiencies and Savings

Current medical areas are insufficient to serve a growing inmate population. The new jail expansion will contain 384 beds, including a special needs housing unit designed for mental health and medical needs inmates. Locating this unit inside the new addition will create a convenient medical area centrally positioned between PreTrial and Main Jail populations and new addition inmates. This location will also be adjacent to book-in thus expediting the intake process and facilitating more thorough and timely medical health assessments. An updated and expanded medical unit will reduce inmate transportation to hospitals, reduce treatment costs, and allow for additional minor procedures to be performed in house.

History and Current Status

Medical space must be added proportionately with bed space and the rise in daily and peak inmate population. Medical beds have not been added since the construction of the Pre Trial facility. The Main Jail medical area is very outdated and small, thus the majority of inmates must be sent to Pre Trial, then very often on to a hospital ER for treatment. In-patient, out-patient, and hospital physician services total approximately $500,000 per year. This project would be a finish out of shell space in the new expansion building. It was originally conceived that existing medical areas would be remodeled as population increased, but after several re-designs of the new addition it was determined it could be included in the new addition and save costs long term. The cost of this medical unit was not included in the original cost estimate for the jail expansion project.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Design and Construction Expense				$750,000				
Total Program Cost	**$0**	**$0**	**$0**	**$750,000**	**$0**	**$0**	**$0**	**$0**
Operating Budget Summary:								
Staffing Expense								
Supplies and Maintenance Expense								
Capital Equipment								
Total Operating Cost	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**

This Section to Be Completed by Capital Improvement Committee Only

Category: _____

Schedule of Activities				***Suggested Method of Financing***	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY _____	
				Budget Process - FY _____	
				Tax Notes - FY2013	**$750,000**
				Sale of Property - FY _____	
				Voter Approved Bonds - FY _____	
Total Cost			**$0**	**Funding Requirements**	**$750,000**

Completed by: Lee Howell Date: 23-Mar-11

GL Department Name: Sheriff

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CAPITAL IMPROVEMENT PROGRAM

COUNTY ROADS / ROW

PRECINCT #1

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2010 To Fiscal Year: 2010 Building: N/A

Project Title: Strittmatter Road Culvert Project Dept. Priority # N/A

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$402,898	$0	$402,898	$0	$0	$0	$0	$0	$0	$0

Description and Scope of Project

This project includes the replacement of four large CMP culverts and repaving the road with 2 inch Type D asphalt and 6 inch Type B asphalt.

Purpose and Need Including Operational Efficiencies and Savings

These culverts were washed away during extreme flooding in September 2010. Strittmatter is a heavily travelled roadway near Pilot Point and needs to be re-opened as soon as possible.

History and Current Status

This project is a part of the "Bridges and Culvert" CIP for Pct #1. Funding for construction was approved by Court in March, 2011 and account 85-7467-90-50 was assigned. Construction is approximately 85% completed as of 6/22/11.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Planning and Right of Way								
Engineering and Survey								
Construction	$402,898							
Total Program Cost	**$402,898**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**
Operating Budget Summary:								
Staffing Expense								
Supplies and Maintenance Expense								
Capital Equipment								
Total Operating Cost	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Road and Bridge / ROW***

Schedule of Activities				***Suggested Method of Financing***	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY _____	
				Budget Process - FY _____	
				Bonds/Tax Notes - FY _____	
				Sale of Property - FY _____	
				Voter App Bonds Issued in FY2010 (from Bridges & Culverts)	**$402,898**
Total Cost			**$0**	**Funding Requirements**	**$402,898**

Completed by: Steve Rollins Date: 22-Jun-11

GL Department Name: Road and Bridge, Pct #1

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2010 To Fiscal Year: 2010 Building: N/A

Project Title: Berend Road Drainage Improvement Project Dept. Priority # N/A

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$222,085	$0	$222,085	$0	$0	$0	$0	$0	$0	$0

Description and Scope of Project

This project includes the replacement of culverts at two locations along Berend Road including improvements to the road between two culvert crossings.

Purpose and Need Including Operational Efficiencies and Savings

These culverts were washed away during extreme flooding in September 2010. Berend Road is a heavily travelled roadway near Pilot Point and needs to be re-opened as soon as possible.

History and Current Status

This project was included in the "Bridges and Culverts" CIP for Pct #1. The contract for construction was awarded to CE Cook & Sons in February, 2011 and account 85-7415-90-50 was established for the work. Construction has been completed and Berend Road re-opened.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Planning and Right of Way								
Engineering and Survey								
Construction	$222,085							
Total Program Cost	**$222,085**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**
Operating Budget Summary:								
Staffing Expense								
Supplies and Maintenance Expense								
Capital Equipment								
Total Operating Cost	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Road and Bridge / ROW***

Schedule of Activities				***Suggested Method of Financing***	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY _____	
				Budget Process - FY _____	
				Bonds/Tax Notes - FY _____	
				Sale of Property - FY _____	
				Voter App Bonds Issued in FY2010 (from Bridges & Culverts)	**$222,085**
Total Cost			**$0**	**Funding Requirements**	**$222,085**

Completed by: Steve Rollins Date: 22-Jun-11

GL Department Name: Road and Bridge, Pct #1

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2010 To Fiscal Year: 2014 Building: n/a

Project Title: Gravel to Pavement Projects Dept. Priority #

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$5,529,006	$832,607	$1,467,061	$0	$1,167,331	$993,545	$1,068,462	$0	$0	$0

Description and Scope of Project

Over a span of multiple years this request will upgrade gravel roads that meet the average daily traffic count (ADT) requirement of 180 vehicles per day to asphalt or concrete roads. Currently in Precinct 1 there are 16 miles of gravel road that meet this standard. At current prices the asphalt needed to overlay all 16 miles is approximately $3,629,595. Other costs include additional flex base to stabilize the base, prime and possible drainage work. This project is estimated to cover a 5-year period with the provision that the county road crew to provide labor.

Purpose and Need Including Operational Efficiencies and Savings

There are two costs associated with maintenance of gravel roads as opposed to asphalt or concrete roads. The first cost is in annual rock loss due to washout and heavy traffic. Researchers estimate that unpaved roads lose approximately 2.5 tons of rock material per mile per year. Based on those numbers Precinct 1 is losing around $92,631 in rock loss per year on the 16 miles that meet or exceed the ADT necessary to qualify for an upgrade. The second cost is in the general maintenance time and equipment need to maintain gravel versus asphalt. To maintain 131 miles of asphalt roads the cost is $238,475. To maintain the same amount of gravel roads costs approximately $302,090. It costs approximately $486 per mile more to maintain a gravel road than to maintain an asphalt or concrete road.

History and Current Status

Currently 16 miles of road meet the 180 ADT requirement. The Road & Bridge East budget contains enough money to maintain current roads but does not include funding to upgrade the 16 miles of gravel road that have a heavy traffic burden. Currently many of the complaints from constituents stem from the problems associated with gravel roads including rock wash out, washboard effects, and blinding dust. The completion of these projects will result in less on-going maintenance expenses.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Design/Testing/Survey	$220,059		$175,100	$149,032	$160,269			
Construction Expense	$1,247,002		$992,231	$844,513	$908,193			
Total Program Cost	**$1,467,061**	**$0**	**$1,167,331**	**$993,545**	**$1,068,462**	**$0**	**$0**	**$0**
Operating Budget Summary:								
Staffing Expense								
Supplies and Maintenance Expense								
Capital Equipment								
Total Operating Cost	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Road and Bridge / ROW***

Schedule of Activities				***Suggested Method of Financing***	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY _____	
				Budget Process - FY _____	
				Bonds/Tax Notes - FY _____	**$0**
				Voter Approved Bonds Issued in FY2009	**$832,607**
				Voter Approved Bonds to be Issued in FY2010-14	**$4,696,399**
Total Cost			**$0**	**Funding Requirements**	**$5,529,006**

Completed by: Hugh Coleman Date: 12/22/09

GL Department Name: Road & Bridge Precinct 1

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2013 To Fiscal Year: 2013 Building: n/a

Project Title: Pavement Improvement Projects Dept. Priority #

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$1,467,061	$0	$0	$0	$0	$1,467,061	$0	$0	$0	$0

Description and Scope of Project

Severe weather conditions including droughts followed by flooding occurred from 2006 to present. These extreme climate changes have caused severe damage to many roads in Precinct 1. The following roads are representative of some of the roads that require extensive repairs due to the dry conditions: Blagg, Bonar, Burger, Coffey, Collins, Culp Branch, Ganzer, Green Valley, Gribble Springs, Hartlee Field, Hill Lane, Jones, Masey, Pruett, Rector W., Rock Hill, Sam Bass, Scenic, Shepard, Switzer, Trietch, and Wildcat. This project includes removing the failures and replacing them with new Hot Mix Asphalt (HMA) or Concrete paving.

Purpose and Need Including Operational Efficiencies and Savings

This project will provide the funding necessary to address these road failures across Precinct 1. If these failures are not addressed they will become worse resulting in the need for a larger project for each road in the form of a total reconstruction.

History and Current Status

In the past, road repairs like these could be covered by annual maintenance budget items. The current magnitude of the need will not allow for the repair of all of these roads in a timely manner. The completion of these projects will not impact the operating budget for Road and Bridge.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Road Repair Costs				$1,438,396				
Contingency				$28,665				
Total Program Cost	**$0**	**$0**	**$0**	**$1,467,061**	**$0**	**$0**	**$0**	**$0**
Operating Budget Summary:								
Staffing Expense								
Supplies and Maintenance Expense								
Capital Equipment								
Total Operating Cost	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Road and Bridge / ROW***

Schedule of Activities				***Suggested Method of Financing***	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY	
				Budget Process - FY	
				Bonds/Tax Notes - FY	
				Sale of Property - FY	
				Voter Approved Bonds to be Issued in FY2013 (from Other Projects)	**$1,467,061**
Total Cost			**$0**	**Funding Requirements**	**$1,467,061**

Completed by: Hugh Coleman Date: 11/22/09

GL Department Name: Road & Bridge East Precinct 1

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2010 To Fiscal Year: 2010 Building: n/a

Project Title: Joe Allen Road Dept. Priority #

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$1,000,000	$0	$1,000,000	$0	$0	$0	$0	$0	$0	$0

Description and Scope of Project

Joe Allen Road is a gravel road crossing the Pecan Creek floodplain. Approximately 10,000 l.f. of road surface needs to be converted to pavement. There is a built-up section of dirt road over the floodplain with small, dilapidated culverts. This project would include an engineer study of the floodplain and the design of appropriate drainage system. Also needed will be the upgrade to pavement per an engineer recommendation.

Purpose and Need Including Operational Efficiencies and Savings

The gravel surface is a constant maintenance problem that can only be solved by paving. The floodplain crossing typically clogs at the culverts and overtops the roadway. This road is particularly dangerous after rain storms.

History and Current Status

The road did have a low water crossing until replaced with the raised roadway and culvert in the late 90's. An engineering study was not conducted to recommend a proper solution. The raised roadway with culverts exacerbated the problem, causing flooding to increase in the area.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Road Repair Costs	$408,000							
Engineering/Design	$192,000							
Storm Drainage System	$400,000							
Total Program Cost	**$1,000,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**
Operating Budget Summary:								
Staffing Expense								
Supplies and Maintenance Expense								
Capital Equipment								
Total Operating Cost	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**

This Section to Be Completed by Capital Improvement Committee Only

Category: *Road and Bridge / ROW*

Schedule of Activities				*Suggested Method of Financing*	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY _____	
				Budget Process - FY _____	
				Bonds/Tax Notes - FY _____	
				Sale of Property - FY _____	
				Voter Approved Bonds Issued in FY2010 (from Other Projects)	**$1,000,000**
Total Cost			**$0**	**Funding Requirements**	**$1,000,000**

Completed by: Hugh Coleman Date: 03/06/09

GL Department Name: Road & Bridge East Precinct 1

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2010 To Fiscal Year: 2010 Building: n/a

Project Title: Boom Branch Road Dept. Priority #

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$1,000,000	$0	$1,000,000	$0		$0	$0	$0	$0	$0

Description and Scope of Project

The project is a complete rebuild of Boom Branch Road from the intersection of FM 455 to the intersection of Bernard Road a distance of approximately 3000 feet. Reconstruction would include recycling the existing base per an engineer design as well as replacing the existing bridge.

Purpose and Need Including Operational Efficiencies and Savings

Boom Branch Road is a gravel roadway with an Average Daily Traffic Count of 147. The bridge is an old steel bridge and very narrow. The road acts as a neighborhood collector. As it is now, most residents take a detour to FM 455 because this road and bridge are not adequate to serve the potential traffic.

History and Current Status

Boom Branch Road is experiencing an increase in traffic usage due to the general growth in the Sanger area. This trend will probably continue. It would be impossible to rebuild this length of roadway and bridge with existing Road & Bridge funds. Delaying the reconstruction would jeopardize the integrity of the road system.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Survey & Engineering	$150,000							
Right of Way	$50,000							
Construction	$800,000							
Total Program Cost	**$1,000,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**
Operating Budget Summary:								
Staffing Expense								
Supplies and Maintenance Expense								
Capital Equipment								
Total Operating Cost	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Road and Bridge / ROW***

Schedule of Activities				***Suggested Method of Financing***	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY _____	
				Budget Process - FY _____	
				Bonds/Tax Notes - FY _____	
				Sale of Property - FY _____	
				Voter Approved Bonds Issued in FY2010 (from Other Projects)	**$1,000,000**
Total Cost			**$0**	**Funding Requirements**	**$1,000,000**

Completed by: Hugh Coleman Date: 11/24/09

GL Department Name: Road & Bridge East Precinct 1

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2010 To Fiscal Year: 2014 Building: n/a

Project Title: Bridges and Culverts Dept. Priority #

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$6,613,587	$0	$1,272,319	$0	$1,710,960	$1,770,882	$1,859,426	$0	$0	$0

Description and Scope of Project

This project will replace substandard existing bridges and culverts that may or may not be in the BRINSAP program. The BRINSAP program will likely not be funded from TxDot as in the past.

Purpose and Need Including Operational Efficiencies and Savings

The project includes the planning, design and survey of bridges and culverts that are currently substandard. This project will include preparing Right of Way, engineering and survey, and construction. Some of the major structures include two locations on Strittmatter road; All cross culverts on Joe Allen Road; culverts on Pecan Valley Drive; Cash's Mill Bridge; Shearer Road, 5 cross culverts; Lights Ranch cross culverts; Moberley Road bridge and cross culverts; Blackjack Road West bridge.

History and Current Status

The existing structures covered under this program need to be replaced in order to safely accommodate traffic. Road and Bridge funds do not allow for these types of major projects that are needed all over the county. It is imperative that we take necessary steps to invest in these infrastructure assets. The completion of this project will not impact the operating budget.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Planning and Right of Way	$86,155		$110,548	$88,544	$92,971			
Engineering and Survey	$346,506		$221,096	$177,088	$185,943			
Construction	$839,658		$1,379,316	$1,505,250	$1,580,512			
Total Program Cost	**$1,272,319**	**$0**	**$1,710,960**	**$1,770,882**	**$1,859,426**	**$0**	**$0**	**$0**
Operating Budget Summary:								
Staffing Expense								
Supplies and Maintenance Expense								
Capital Equipment								
Total Operating Cost	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Road and Bridge / ROW***

Schedule of Activities				***Suggested Method of Financing***	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY _____	
				Budget Process - FY _____	
				Bonds/Tax Notes - FY_____	
				Voter Approved Bonds Issued in FY2010	**$1,272,319**
				Voter Approved Bonds to be Issued in FY2012-14	**$5,341,268**
Total Cost			**$0**	**Funding Requirements**	**$6,613,587**

Completed by: Hugh Coleman Date: 12-Jan-10

GL Department Name: Road & Bridge East Precinct 1

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2014 To Fiscal Year: 2016 Building: n/a

Project Title: Wildcat Road North Dept. Priority #

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$2,360,126	$0	$0	$0	$0	$0	$147,508	$409,744	$1,802,874	$0

Description and Scope of Project

This project includes the total reconstruction of approximately 1.58 miles of Wildcat Road from FM 428 to Oak Hill Road. Reconstruction would include complete recycle of the road base to a depth of 6", addition of 6" of new flex base to stabilize sub grade, priming of sub grade, and a 4" Hot Mix Asphalt overlay.

Purpose and Need Including Operational Efficiencies and Savings

Wildcat Road is in an area of the county where the soil is difficult to build on due to its high elasticity. For many years all attempts by the county to build this road have been undermined by the lack of stabilization. In 2006 the department worked with the County Engineer to find a new product that is a better stabilizer than what had been used in the past. The work was done to stabilize some problem areas of the road. To date the stabilization efforts on the smaller part seem to have worked. The next step is to complete the remaining problem area of the road.

History and Current Status

This project is too large to include in the Road and Bridge operating budget.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Planning & ROW					$147,508			
Engineering and Survey						$409,744		
Construction							$1,802,874	
Total Program Cost	**$0**	**$0**	**$0**	**$0**	**$147,508**	**$409,744**	**$1,802,874**	**$0**
Operating Budget Summary:								
Staffing Expense								
Supplies and Maintenance Expense								
Capital Equipment								
Total Operating Cost	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Road and Bridge / ROW***

Schedule of Activities				***Suggested Method of Financing***	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY _____	
				Budget Process - FY _____	
				Tax Notes - FY _____	
				Sale of Property - FY _____	
				Voter Approved Bonds to be Issued in FY2014-16	**$2,360,126**
Total Cost			**$0**	**Funding Requirements**	**$2,360,126**

Completed by: Hugh Coleman Date: 3/6/2009

GL Department Name: Road & Bridge, Pct. 1

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2015 To Fiscal Year: 2016 Building: n/a

Project Title: Rector Road East Dept. Priority #

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$4,241,106	$0	$0	$0	$0	$0	$0	$1,626,646	$2,614,460	$0

Description and Scope of Project

This project includes the total reconstruction of Rector Road East from Cowling Rd to Nicholson Road, approximately 2.1 miles. Reconstruction would include complete rebuilding of the road.

Purpose and Need Including Operational Efficiencies and Savings

Rector Road East is a gravel connector road with a traffic count of 208. This traffic count is expected to increase rapidly in the near future. Maintenance efforts would increase with the anticipated increase in traffic. Reconstruction would greatly reduce maintenance costs.

History and Current Status

This project is too large to include in the Road and Bridge operating budget.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Planning & ROW						$247,576		
Engineering and Survey						$1,379,070		
Construction							$2,614,460	
Total Program Cost	**$0**	**$0**	**$0**	**$0**	**$0**	**$1,626,646**	**$2,614,460**	**$0**
Operating Budget Summary:								
Staffing Expense								
Supplies and Maintenance Expense								
Capital Equipment								
Total Operating Cost	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**

This Section to Be Completed by Capital Improvement Committee Only

Category: *Road and Bridge / ROW*

Schedule of Activities				*Suggested Method of Financing*	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY _____	
				Budget Process - FY _____	
				Tax Notes - FY _____	
				Sale of Property - FY _____	
				Voter Approved Bonds to be Issued in FY2015-16	**$4,241,106**
Total Cost			**$0**	**Funding Requirements**	**$4,241,106**

Completed by: Hugh Coleman Date: 1/12/2010

GL Department Name: Road & Bridge, Pct. 1

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2010 To Fiscal Year: 2010 Building: n/a

Project Title: Blackjack Road West Dept. Priority #

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$3,247,912	$0	$3,247,912	$0		$0	$0	$0	$0	$0

Description and Scope of Project

This project is the reconstruction of an existing chip seal road to asphalt as well as the replacement of an existing bridge over Aubrey Branch. Blackjack West is approx. 16000 l.f. long from FM 428 to Aubrey city limits and has a traffic count of 454.

Purpose and Need Including Operational Efficiencies and Savings

This roadway is heavily traveled and in very poor condition. Maintenance efforts continue to increase due to the nature of the chip seal roadway responding to a heavy traffic load. Additionally, the existing steel bridge will need replacement soon due to deterioration. Reconstruction of roadway and bridge would greatly reduce maintenance costs.

History and Current Status

This project is too large to include in the Road and Bridge operating budget. Completion of this project should reduce the required operating expenses that are currently required for this road and ensure the safety of the traveling public.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Planning & ROW	$177,158							
Engineering and Survey	$503,914							
Construction	$2,566,840							
Total Program Cost	**$3,247,912**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**
Operating Budget Summary:								
Staffing Expense								
Supplies and Maintenance Expense								
Capital Equipment								
Total Operating Cost	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Road and Bridge / ROW***

Schedule of Activities				***Suggested Method of Financing***	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance – FY	
				Budget Process - FY	
				Bonds/Tax Notes - FY	
				Sale of Property - FY	
				Voter Approved Bonds Issued in FY2010 (from Other Projects)	**$3,247,912**
Total Cost			**$0**	**Funding Requirements**	**$3,247,912**

Completed by: Hugh Coleman Date: 11/30/2009

GL Department Name: Road & Bridge, Pct. 1

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2012 To Fiscal Year: 2012 Building: n/a

Project Title: Rock Hill Road/Arvin Hill Road Dept. Priority #

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$3,393,248	$0	$0	$0	$3,393,248	$0	$0	$0	$0	$0

Description and Scope of Project

This project includes the reconstruction of Rock Hill Road and Arvin Hill Road from the Rock Hill Railroad Crossing, through the intersection of Rock Hill and Arvin Hill a total distance of approximately 4,160 l.f. Reconstruction would include complete rebuilding of the road per engineering design, as well as new drainage structures and additional ROW.

Purpose and Need Including Operational Efficiencies and Savings

Rock Hill Road and Arvin Hill Roads are paved connector roads with a traffic count of 1,573. This traffic count is expected to increase as development in the area increases. In addition, there are significant drainage problems that cause safety as well as maintenance problems.

History and Current Status

This project is too large to include in the Road and Bridge operating budget. The completion of this road project should reduce the existing level of operating expenses that are required for this road.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Planning & ROW			$246,898					
Engineering and Survey			$685,826					
Construction			$2,460,524					
Total Program Cost	**$0**	**$0**	**$3,393,248**	**$0**	**$0**	**$0**	**$0**	**$0**
Operating Budget Summary:								
Staffing Expense								
Supplies and Maintenance Expense								
Capital Equipment								
Total Operating Cost	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Road and Bridge / ROW***

Schedule of Activities				***Suggested Method of Financing***	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY _____	
				Budget Process - FY _____	
				Bonds/Tax Notes - FY _____	
				Sale of Property - FY _____	
				Voter App Bonds to be Issued in FY2012 (from Other Projects)	**$3,393,248**
Total Cost			**$0**	**Funding Requirements**	**$3,393,248**

Completed by: Hugh Coleman Date: 11/30/2009

GL Department Name: Road & Bridge, Pct. 1

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2010 To Fiscal Year: 2010 Building: n/a

Project Title: Chisum Road - East Dept. Priority #

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$1,330,668	$0	$1,330,668	$0	$0	$0	$0	$0	$0	$0

Description and Scope of Project

The project is a complete rebuild of Chisum Road up to a distance of 20,798 l.f. Chisum Road is a chip seal road with an average daily trip count of 320. Reconstruction would include recycling the existing base per an engineer design as well as rebuilding the driving surface per engineer design. Drainage improvements would be needed as well as the possible acquisition of new Right Of Way.

Purpose and Need Including Operational Efficiencies and Savings

Chisum Road is an old chip seal roadway with an Average Daily Traffic Count of 320. The existing roadway is not adequate to serve the present traffic volume and will probably become unsafe within the next couple of years if improvements are not made in the near future.

History and Current Status

Chisum connects to FM 2450 north of Bolivar. This road is experiencing an increase in traffic due to the general growth in the Sanger area. It would be impossible to rebuild this length of road from operating funds.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Survey & Engineering	$204,000							
Right of Way	$106,668							
Construction	$1,020,000							
Total Program Cost	**$1,330,668**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**
Operating Budget Summary:								
Staffing Expense								
Supplies and Maintenance Expense								
Capital Equipment								
Total Operating Cost	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Road and Bridge / ROW***

Schedule of Activities				***Suggested Method of Financing***	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY _____	
				Budget Process - FY _____	
				Bonds/Tax Notes - FY _____	
				Sale of Property - FY _____	
				Voter Approved Bonds Issued in FY2010	**$1,330,668**
Total Cost			**$0**	**Funding Requirements**	**$1,330,668**

Completed by: Hugh Coleman Date: 01/12/10

GL Department Name: Road & Bridge East Precinct 1

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2013 To Fiscal Year: 2013 Building: n/a

Project Title: Mobberly Road Dept. Priority #

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$3,281,431	$0	$0	$0	$0	$3,281,431	$0	$0	$0	$0

Description and Scope of Project

This project is the reconstruction of an existing gravel road to asphalt. Mobberly is 2.1 mile long running from FM 1385 to Fairfield Road. Mobberly has a traffic count of 310.

Purpose and Need Including Operational Efficiencies and Savings

This roadway is heavily travelled and in very poor condition. Maintenance efforts continue to increase due to the nature of the gravel roadway responding to a heavy traffic load. Reconstruction would greatly reduce maintenance costs.

History and Current Status

This project is too large to include in the Road and Bridge operating budget.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Planning & ROW				$198,202				
Engineering and Survey				$550,577				
Construction				$2,532,652				
Total Program Cost	**$0**	**$0**	**$0**	**$3,281,431**	**$0**	**$0**	**$0**	**$0**
Operating Budget Summary:								
Staffing Expense								
Supplies and Maintenance Expense								
Capital Equipment								
Total Operating Cost	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Road and Bridge / ROW***

Schedule of Activities				***Suggested Method of Financing***	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY _____	
				Budget Process - FY _____	
				Tax Notes - FY _____	
				Sale of Property - FY _____	
				Voter Approved Bonds to be Issued in FY2013	**$3,281,431**
Total Cost			**$0**	**Funding Requirements**	**$3,281,431**

Completed by: Hugh Coleman Date: 3/6/2009

GL Department Name: Road & Bridge, Pct. 1

CAPITAL IMPROVEMENT PROGRAM

COUNTY ROADS / ROW

PRECINCT #4

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2010 To Fiscal Year: 2010 Building: n/a

Project Title: Country Club Road Dept. Priority # 4

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$2,002,100	$500,600	$1,501,500	$0	$0	$0	$0	$0	$0	$0

Description and Scope of Project

This project includes the reconstruction of County Club Road from the Argyle Town limits to FM1830 (1.54 miles).

Purpose and Need Including Operational Efficiencies and Savings

This roadway experiences significant traffic between US Hwy. 377 and FM 1830. In addition, new schools in the area contribute to high traffic levels. This project will need to be coordinated with the Town of Argyle so that the entire roadway can be replaced as one project.

History and Current Status

This roadway has been overlaid twice as a temporary solution until such time that the reconstruction can be budgeted. Road and Bridge funds do not allow for these types of major projects that are needed all over the county. Even discretionary bond funds are insufficient to be considered as an adequate source to fund these major projects. It is imperative that we take necessary steps to invest in these infrastructure assets. The completion of this road will require less maintenance by the Road and Bridge Department.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Planning and Right of Way								
Engineering and Survey								
Construction	$1,501,500							
Total Program Cost	**$1,501,500**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**
Operating Budget Summary:								
Staffing Expense								
Supplies and Maintenance Expense								
Capital Equipment								
Total Operating Cost	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Road and Bridge / ROW***

Schedule of Activities				***Suggested Method of Financing***	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY _____	
				Budget Process - FY _____	
				Bonds/Tax Notes - FY _____	
				Voter Approved Bonds Issued in FY2009-10	**$2,002,100**
Total Cost			**$0**	**Funding Requirements**	**$2,002,100**

Completed by: Gary Vickery - Teague Nall and Perkins Date: 12-Mar-07

GL Department Name: Road and Bridge, Pct #4

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2010 To Fiscal Year: 2010 Building: n/a

Project Title: Swafford Road Dept. Priority # 9

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$163,000	$0	$163,000	$0	$0	$0	$0	$0	$0	$0

Description and Scope of Project

Acquire Right of Way (ROW) for construction from one mile west of FM 156 to Wakefield (1.14 miles). This project will consist of survey work to establish the required ROW, complete drainage studies and have engineering plans completed. The final project is to upgrade this existing gravel road to an asphalt road and construction costs are not included.

Purpose and Need Including Operational Efficiencies and Savings

With the acquired ROW, the project can move forward with establishing the necessary drainage to construct an asphalt road. Unpaved roads require more manual labor and equipment cost with the constant required grading. With the increased heavy truck traffic there is also an added cost with applying dust control.

History and Current Status

Swafford Road is currently a narrow gravel road with over 566 cars a day. This road has a heavy traffic burden and the complaints from constituents are primarily from the problems associated with gravel roads that include rock wash out, washboard effects, and blinding dust. By upgrading to an asphalt road, operating expenses should be less in the future.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Planning and Right of Way	$58,000							
Engineering and Survey	$105,000							
Construction								
Total Program Cost	**$163,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**
Operating Budget Summary:								
Staffing Expense								
Supplies and Maintenance Expense								
Capital Equipment								
Total Operating Cost	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Road and Bridge / ROW***

Schedule of Activities

Activity	From	To	Amount
Total Cost			**$0**

Suggested Method of Financing

Funding Source	Amount
Fund Balance - FY _____	
Budget Process - FY _____	
Bonds/Tax Notes - FY _____	
Voter Approved Bonds Issued in FY2010	**$163,000**
Funding Requirements	**$163,000**

Completed by: Gary Vickery - Teague Nall and Perkins Date: 12-Mar-07

GL Department Name: Road and Bridge, Pct #4

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2010 To Fiscal Year: 2010 Building: n/a

Project Title: Wakefield Road Dept. Priority # 0

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$306,000	$16,000	$290,000	$0	$0	$0	$0	$0	$0	$0

Description and Scope of Project

Acquire Right of Way (ROW) for construction from FM 2449 to Swafford Road (2.19 miles). This project will consist of survey work to establish the required ROW, complete drainage studies and have engineering plans completed. The final project is to upgrade this existing gravel road to an asphalt road. Construction costs have not been included.

Purpose and Need Including Operational Efficiencies and Savings

With the acquired ROW, the project can move forward with establishing the necessary drainage to construct an asphalt road. Unpaved roads require more manual labor and equipment cost with the constant required grading. With the increased heavy truck traffic there is also an added cost with applying dust control.

History and Current Status

Wakefield Road is currently a narrow gravel road with over 180 cars a day. This road has a heavy traffic burden and the complaints from constituents are primarily from the problems associated with gravel roads that include rock wash out, washboard effects, and blinding dust. The completion of this project will result in less operating funds necessary for the maintenance of this road.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Planning and Right of Way	$115,000							
Engineering and Survey	$175,000							
Construction								
Total Program Cost	**$290,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**
Operating Budget Summary:								
Staffing Expense								
Supplies and Maintenance Expense								
Capital Equipment								
Total Operating Cost	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Road and Bridge / ROW***

Schedule of Activities				***Suggested Method of Financing***	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY _____	
				Budget Process - FY _____	
				Bonds/Tax Notes – FY _____	
				Voter Approved Bonds Issued in FY2009-10	**$306,000**
Total Cost			**$0**	**Funding Requirements**	**$306,000**

Completed by: Gary Vickery - Teague Nall and Perkins Date: 12-Mar-07

GL Department Name: Road and Bridge Pct #4

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2010 To Fiscal Year: 2010 Building: n/a

Project Title: Jackson Road and Radeke Road South Dept. Priority # 11

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$116,000	$0	$116,000	$0	$0	$0	$0	$0	$0	$0

Description and Scope of Project

Acquire Right of Way (ROW) for construction of Jackson Road from Masch Branch to Egan Rd (.75 miles). This project will consist of survey work to establish the required ROW, complete drainage studies and have engineering plans completed. The final project is to upgrade this existing gravel road to an asphalt road. Construction costs have not been included.

Purpose and Need Including Operational Efficiencies and Savings

With the acquired ROW, the project can move forward with establishing the necessary drainage to construct an asphalt road. Unpaved roads require more manual labor and equipment cost with the constant required grading. With the increased heavy truck traffic there is also an added cost with applying dust control.

History and Current Status

Jackson Road is currently a gravel road with a high volume of traffic. This road has a heavy traffic burden and the complaints from constituents are primarily from the problems associated with gravel roads that include rock wash out, washboard effects, and blinding dust. This project will result in less operating funds needed for the annual repairs required on this road.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Planning and Right of Way	$46,000							
Engineering and Survey	$70,000							
Construction								
Total Program Cost	**$116,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**
Operating Budget Summary:								
Staffing Expense								
Supplies and Maintenance Expense								
Capital Equipment								
Total Operating Cost	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Road and Bridge / ROW***

Schedule of Activities				***Suggested Method of Financing***	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY _____	
				Budget Process - FY _____	
				Bonds/Tax Notes - FY _____	
				Voter Approved Bonds Issued in FY2010	**$116,000**
Total Cost			**$0**	**Funding Requirements**	**$116,000**

Completed by: Gary Vickery - Teague Nall and Perkins Date: 12-Mar-07

GL Department Name: Road and Bridge Pct #4

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2012 To Fiscal Year: 2013 Building: n/a

Project Title: Jackson Road Bridge Dept. Priority # 3

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$1,187,500	$0	$0	$0	$200,500	$987,000	$0	$0	$0	$0

Description and Scope of Project

This project will replace the existing structure on South Hickory Creek with a bridge. (6,000' west of Trent Road).

Purpose and Need Including Operational Efficiencies and Savings

The current structure is a low water crossing and water crests over the road frequently. Replacement of this bridge is needed for safety.

History and Current Status

This section of roadway is a flood prone area and floodgates are closed several times annually. The replacement of this bridge will result in less operating funds required each year and will greatly enhance the safety for the residents and public.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Planning and Right of Way			$11,500					
Engineering and Survey			$189,000					
Construction				$987,000				
Total Program Cost	**$0**	**$0**	**$200,500**	**$987,000**	**$0**	**$0**	**$0**	**$0**
Operating Budget Summary:								
Staffing Expense								
Supplies and Maintenance Expense								
Capital Equipment								
Total Operating Cost	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Road and Bridge / ROW***

Schedule of Activities				***Suggested Method of Financing***	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY _____	
				Budget Process - FY _____	
				Bonds/Tax Notes - FY _____	
				Voter Approved Bonds Issued in FY_____	
				Voter Approved Bonds to be Issued in FY2012-13	**$1,187,500**
Total Cost			**$0**	**Funding Requirements**	**$1,187,500**

Completed by: Gary Vickery - Teague Nall and Perkins Date: 12-Mar-07

GL Department Name: Road and Bridge, Pct #4

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2010 To Fiscal Year: 2013 Building: n/a

Project Title: Sam Reynolds Road Dept. Priority # 6

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$8,176,600	$33,600	$1,213,000	$0	$0	$6,930,000	$0	$0	$0	$0

Description and Scope of Project

This project includes reconstruction of Sam Reynolds Road from FM 407 to FM 156. (6.73 miles).

Purpose and Need Including Operational Efficiencies and Savings

This roadway is too narrow and is experiencing rapidly increasing traffic due to new residential developments in the area. Recent traffic counts are in the range of 6,000 vehicles per day.

History and Current Status

This roadway has been overlaid twice and has been reconstructed in sections as a temporary solution until such time that the reconstruction of the entire road can be budgeted. Road and Bridge funds do not allow for these types of major projects that are needed all over the county. Even discretionary bond funds are insufficient to be considered as an adequate source to fund these major projects. It is imperative that we take necessary steps to invest in these infrastructure assets. The reconstruction of this road will not impact the operating budget of Road and Bridge and will greatly enhance the safety of this section of the road.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Planning and Right of Way	$289,000							
Engineering and Survey	$924,000							
Construction				$6,930,000				
Total Program Cost	**$1,213,000**	**$0**	**$0**	**$6,930,000**	**$0**	**$0**	**$0**	**$0**
Operating Budget Summary:								
Staffing Expense								
Supplies and Maintenance Expense								
Capital Equipment								
Total Operating Cost	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Road and Bridge / ROW***

Schedule of Activities				***Suggested Method of Financing***	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY _____	
				Budget Process - FY _____	
				Bonds/Tax Notes - FY _____	
				Voter Approved Bonds Issued in FY2009-10	**$1,246,600**
				Voter Approved Bonds to be Issued in FY2013	**$6,930,000**
Total Cost			**$0**	**Funding Requirements**	**$8,176,600**

Completed by: Gary Vickery - Teague Nall and Perkins Date: 12-Mar-07

GL Department Name: Road and Bridge, Pct #4

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2010 To Fiscal Year: 2012 Building: n/a

Project Title: South County Line Road Dept. Priority # 7

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$4,910,000	$22,000	$756,000	$0	$4,132,000	$0	$0	$0	$0	$0

Description and Scope of Project

This project includes the reconstruction of South County Line Road from FM 407 to US Hwy 114 (4.26 miles).

Purpose and Need Including Operational Efficiencies and Savings

This roadway is in poor condition and has reached the end of its service life. As the roadway continues to deteriorate, maintenance efforts increase to keep it serviceable.

History and Current Status

South County Line Road carries cut-thru traffic and recent traffic counts are in the range of 4,000 vehicles per day. The reconstruction of this road will result in less operating funds necessary to maintain the road on an annual basis.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Planning and Right of Way	$231,000							
Engineering and Survey	$525,000							
Construction			$4,132,000					
Total Program Cost	**$756,000**	**$0**	**$4,132,000**	**$0**	**$0**	**$0**	**$0**	**$0**
Operating Budget Summary:								
Staffing Expense								
Supplies and Maintenance Expense								
Capital Equipment								
Total Operating Cost	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Road and Bridge / ROW***

Schedule of Activities				***Suggested Method of Financing***	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY	
				Budget Process - FY	
				Bonds/Tax Notes - FY	
				Voter Approved Bonds Issued in FY2009-10	**$778,000**
				Voter Approved Bonds to be Issued in FY2012	**$4,132,000**
Total Cost			**$0**	**Funding Requirements**	**$4,910,000**

Completed by: Gary Vickery - Teague Nall and Perkins Date: 12-Mar-07

GL Department Name: Road and Bridge, Pct #4

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2012 To Fiscal Year: 2013 Building: n/a

Project Title: Hilltop Road Dept. Priority # 8

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$6,460,000	$55,000	$0	$0	$1,055,000	$5,350,000	$0	$0	$0	$0

Description and Scope of Project

This project includes the reconstruction of Hilltop Road from FM 1830 to FM 407 including the construction of the bridge.

Purpose and Need Including Operational Efficiencies and Savings

This roadway is very narrow, with tight curves and limited sight distances. Reconstruction is primarily needed for safety purposes.

History and Current Status

The length and cost of improvements to this roadway make it impossible to reconstruct with funds from the operating budget. The reconstruction of this road will not impact the operating budget of Road and Bridge and will greatly enhance the safety of this section of the road.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Planning and Right of Way			$280,000					
Engineering and Survey			$775,000					
Construction				$5,350,000				
Total Program Cost	**$0**	**$0**	**$1,055,000**	**$5,350,000**	**$0**	**$0**	**$0**	**$0**
Operating Budget Summary:								
Staffing Expense								
Supplies and Maintenance Expense								
Capital Equipment								
Total Operating Cost	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Road and Bridge / ROW***

Schedule of Activities				***Suggested Method of Financing***	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY	
				Budget Process - FY	
				Bonds/Tax Notes - FY	
				Voter Approved Bonds Issued in FY2009	**$55,000**
				Voter Approved Bonds to be Issued in FY2012-13	**$6,405,000**
Total Cost			**$0**	**Funding Requirements**	**$6,460,000**

Completed by: Gary Vickery - Teague Nall and Perkins Date: 12-Mar-07

GL Department Name: Road and Bridge Pct #4

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2013 To Fiscal Year: 2014 Building: n/a

Project Title: A.A. Bumgarner Road Dept. Priority # 13

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$3,748,000	$0	$0	$0	$0	$23,000	$3,725,000	$0	$0	$0

Description and Scope of Project

This project includes reconstruction of A.A. Bumgarner Road from Oliver Creek Road to the Wise County Line (3 miles).

Purpose and Need Including Operational Efficiencies and Savings

This roadway is in very poor condition. Maintenance efforts continue to increase due to the poor condition of the roadway. Reconstruction would significantly reduce maintenance efforts for many years.

History and Current Status

Like many of the other projects, this project is too large to include in the Road and Bridge operating budget. The reconstruction of this road will not impact the operating budget of Road and Bridge and will greatly enhance the safety of this section of the road.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Planning and Right of Way				$23,000	$60,000			
Engineering and Survey					$365,000			
Construction					$3,300,000			
Total Program Cost	**$0**	**$0**	**$0**	**$23,000**	**$3,725,000**	**$0**	**$0**	**$0**
Operating Budget Summary:								
Staffing Expense								
Supplies and Maintenance Expense								
Capital Equipment								
Total Operating Cost	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Road and Bridge / ROW***

Schedule of Activities				***Suggested Method of Financing***	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY _____	
				Budget Process - FY _____	
				Bonds/Tax Notes - FY _____	
				Sale of Property - FY _____	
				Voter Approved Bonds to be Issued in FY2013-14	**$3,748,000**
Total Cost			**$0**	**Funding Requirements**	**$3,748,000**

Completed by: Gary Vickery - Teague Nall and Perkins Date: 12-Mar-07

GL Department Name: Road and Bridge, Pct #4

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2010 To Fiscal Year: 2014 Building: n/a

Project Title: Gravel to Asphalt Initiative Dept. Priority #

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$5,664,116	$993,358	$500,000	$0	$1,323,000	$1,389,150	$1,458,608	$0	$0	$0

Description and Scope of Project

Over multiple years this program would upgrade gravel roads that meet the average daily traffic count (ADT) requirement of 180 vehicles per day to asphalt roads. Currently in Precinct 4 there are 17.44 miles of gravel road that meet this standard. At current prices the asphalt needed to lay all 17.44 miles is approximately $3,596,600. Other costs include additional flex base to stabilize the base, prime and possible drainage work. This project is estimated to cover a five year period for the county road crew to provide labor. This includes approximately 3.5 miles of roads per year.

Purpose and Need Including Operational Efficiencies and Savings

Currently there are 65.46 gravel miles in Precinct. 4. A total of 17.44 miles meet the 180 (ADT) required criteria to be paved. Unpaved roads require more manual labor and equipment cost with the constant required grading. The FY 2006 cost (equipment, labor and material) to grade and/or apply dust control on our gravel roads to maintain a safe driving surface was $113,355. With upgrading approximately 20 miles the first five years will reduce our gravel maintenance cost by approximately $188,925 based on $37,785 for each five miles.

History and Current Status

Currently 17.44 miles of road meet the 180 ADT requirement. The Road & Bridge Precinct 4 budget contains enough money to maintain current roads but does not include sufficient money to upgrade the 17.44 miles of gravel road that have a heavy traffic burden. Currently many of the complaints from constituents are primarily from the problems associated with gravel roads including rock wash out, washboard effects, and blinding dust. By upgrading road from gravel to asphalt it will greatly reduce the amount of funds that are currently spent to maintain these roads.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Sub grade Preparation (17.44 miles or 3.5 p yr)	$92,300		$244,226	$256,437	$269,259			
Priming	$12,000		$31,752	$33,340	$35,007			
6" HMA Overlay	$395,700		$1,047,022	$1,099,373	$1,154,342			
Total Program Cost	**$500,000**	**$0**	**$1,323,000**	**$1,389,150**	**$1,458,608**	**$0**	**$0**	**$0**
Operating Budget Summary:								
Staffing Expense								
Supplies and Maintenance Expense								
Capital Equipment								
Total Operating Cost	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Road and Bridge / ROW***

Schedule of Activities				***Suggested Method of Financing***	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY _____	
				Budget Process - FY _____	
				Bonds/Tax Notes - FY _____	
				Voter Approved Bonds Issued in FY2009-10	**$1,493,358**
				Voter Approved Bonds to be Issued in FY2012-14	**$4,170,758**
Total Cost			**$0**	**Funding Requirements**	**$5,664,116**

Completed by: Gary Vickery Date: 08/14/07

GL Department Name: Road & Bridge Precinct 4

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2010 To Fiscal Year: 2010 Building:

Project Title: Copper Canyon Road South Dept. Priority #

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$5,200,900	$3,332,000	$1,868,900	$0	$0	$0	$0	$0	$0	$0

Description and Scope of Project

Copper Canyon South project limits are from FM 407 to the Loving Creek Bridge on Hickory Hill Road. The project includes removing the existing 21-foot asphalt roadway and constructing a 32-foot wide 5 mile concrete roadway (the portion from Copper Canyon /Hickory Hill Road intersection to the Loving Creek Bridge on Hickory Hill Road will be 24-foot wide). Improvements include smoothing out the s-curves near FM 407 (near the gun range), smoothing out other curves, providing left turn lanes at various intersections, providing a 32-wide pavement (2-11-foot lanes, and 2-5-foot shoulders), improving drainage throughout (including various cross culverts, driveway culverts, and adding storm drain to the roadway in some places), pavement striping, and constructing a safer roadway.

Purpose and Need Including Operational Efficiencies and Savings

This is a main North / South thoroughfare with increased residential and gas truck traffic.

History and Current Status

Road & Bridge West has continuously maintained this road and made basic repairs while experiencing increased residential and gas truck traffic. This road has been realigned at FM 407 and Crestview to add a signal for safety, the Northern Section of Copper Canyon is currently under construction and the southern portion will straighten out a dangerous curve and add safety to the traveling public.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Design Expense								
Construction Expense	$1,868,900							
Interlocal Agreement								
Total Program Cost	**$1,868,900**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**
Operating Budget Summary:								
Staffing Expense								
Supplies and Maintenance Expense								
Capital Equipment								
Total Operating Cost	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Road and Bridge / ROW***

Schedule of Activities				***Suggested Method of Financing***	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY _____	
				Budget Process - FY _____	
				Tax Notes - FY _____	
				Voter Approved Bonds Issued in FY2009-10	**$5,200,900**
Total Cost			**$0**	**Funding Requirements**	**$5,200,900**

Completed by: Andy Eads Date: 3/29/2010

GL Department Name: Commissioner Pct #4

CAPITAL IMPROVEMENT PROGRAM

OTHER ROADS

PROJECTS APPROVED / DEBT ISSUED

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2010 To Fiscal Year: 2012 Building: n/a

Project Title: IH-35E Ultimate Widening and Undetermined Trip '04 Projects Dept. Priority #

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$57,728,098	$15,000,000	$32,368,098	$0	$10,360,000	$0	$0	$0	$0	$0

Description and Scope of Project

These funds are for projects that were approved in the TRIP '04 bond election but the individual projects were unknown at the time of issuance. Once projects are ready to proceed with funding, the funds will be allocated to the individual project.

Purpose and Need Including Operational Efficiencies and Savings

Completion of projects approved in the TRIP '04 bond election to assist with mobility, reduce congestion and increase safety.

History and Current Status

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Construction	$32,368,098		$10,360,000					
Total Program Cost	**$32,368,098**	**$0**	**$10,360,000**	**$0**	**$0**	**$0**	**$0**	**$0**
Operating Budget Summary:								
Staffing Expense								
Supplies and Maintenance Expense								
Capital Equipment								
Total Operating Cost	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Road and Bridge / ROW***

Schedule of Activities				***Suggested Method of Financing***	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY	
				Budget Process - FY	
				Bonds/Tax Notes - FY	
				Voter Approved Bonds Issued in FY2009-10	**$47,368,098**
				Voter Approved Bonds to be Issued in FY2012	**$10,360,000**
Total Cost			**$0**	**Funding Requirements**	**$57,728,098**

Completed by: John Polster Date: Jun-07

GL Department Name: Innovative Transportation Solutions, Inc.

CAPITAL IMPROVEMENT PROGRAM

BETTER, SAFER ROADS PROGRAM (BSRP)

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2010 To Fiscal Year: 2010 Building: n/a

Project Title: Better, Safer Roads Program (BSRP) - Miscellaneous Projects Dept. Priority # n/a

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$12,491,902	$0	$12,491,902	$0	$0	$0	$0	$0	$0	$0

Description and Scope of Project

These funds are included for the completion of several major road projects that were approved in the Better, Safter Roads Program (BSRP) bond election that was approved by the voters in 1999. Several of the larger projects have taken longer that originally anticipated to complete. Debt has only been issued as projects have become ready and actual funding has been needed.

Purpose and Need Including Operational Efficiencies and Savings

Completion of projects approved in the BSRP bond election to assist with mobility, reduce congestion and increase safety.

History and Current Status

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Construction	$12,491,902							
Total Program Cost	**$12,491,902**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**
Operating Budget Summary:								
Staffing Expense								
Supplies and Maintenance Expense								
Capital Equipment								
Total Operating Cost	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Road and Bridge / ROW***

Schedule of Activities				***Suggested Method of Financing***	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY _____	
				Budget Process - FY _____	
				Bonds/Tax Notes - FY _____	
				Voter Approved Bonds Issued in FY2010	**$12,491,902**
				Voter Approved Bonds to be Issued in FY _____	
Total Cost			**$0**	**Funding Requirements**	**$12,491,902**

Completed by: John Polster Date: Aug-10

GL Department Name: Innovative Transportation Solutions, Inc.

CAPITAL IMPROVEMENT PROGRAM

TRIP ’08 ROAD PROJECTS

COUNTY JUDGE

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2010 To Fiscal Year: 2015 Building: N/A

Project Title: FM 156/FM407 Extension/FM1171 (Justin/Northlake Project) Dept. Priority # N/A

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$12,778,197	$0	$1,755,436	$0	$0	$1,000,000	$0	$10,022,761	$0	$0

Description and Scope of Project

LIMITS: SH 114 to North Justin City Limits; From FM156 to Florence Road; and From IH35W to FM156

DESCRIPTION: Widen 2-lane roadway to a 4-lane urban cross section; Advanced Planning and ROW for 6-lane divided urban roadway on new alignment; and Construct 4-lane divided urban roadway on new alignment

LENGTH: 5 miles; 1.1 miles; 3.1 miles

Purpose and Need Including Operational Efficiencies and Savings

Reduce Congestion and Improve Mobility
Current traffic average 10,400 cars per day
Projected 2030 traffic average 37,964 - 48,743 cars per day; 9,414 cars per day; and 29,398-50,180 cars per day

History and Current Status

Included in TRIP-08 Bond Program.
FM 156 has an additional $27,512,785 in RTR approved funds committed to project.
This project will not require additional operating expenses.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Project Cost: Engineering	$1,755,436							
Project Cost: Construction						$10,022,761		
Project Cost: ROW				$1,000,000				
Total Program Cost	$1,755,436	$0	$0	$1,000,000	$0	$10,022,761	$0	$0

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Road and Bridge / ROW***

Schedule of Activities				***Suggested Method of Financing***	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY _____	
				Budget Process - FY _____	
				Bonds/Tax Notes - FY _____	
				Voter Approved Bonds Issued in FY2010	**$1,755,436**
				Voter Approved Bonds to be Issued in FY2013-15	**$11,022,761**
Total Cost			**$0**	**Funding Requirements**	**$12,778,197**

Completed by: John Polster, ITS Inc. (Judge) Date: 8/20/2008

GL Department Name: _____

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2010 To Fiscal Year: 2012 Building: N/A

Project Title: IH 35W Dept. Priority # N/A

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$2,000,000	$0	$1,854,453	$0	$145,547	$0	$0	$0	$0	$0

Description and Scope of Project

-

LIMITS: Denton/Tarrant County Line to IH 35

DESCRIPTION: Advanced planning for capacity improvements to IH 35W

LENGTH: 18 miles

Purpose and Need Including Operational Efficiencies and Savings

Reduce Congestion and Improve Mobility
Current traffic average 37,000 - 48,000 cars per day
Projected 2030 traffic average NB: 35,363 - 69,863; SB:35,228 - 66967 cars per day

History and Current Status

Included in TRIP-08 Bond Program.
This project will not require additional operating expenses

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Project Cost: Engineering	$1,854,453		$145,547					
Project Cost: Construction								
Total Program Cost	$1,854,453	$0	$145,547	$0	$0	$0	$0	$0

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Road and Bridge / ROW***

Schedule of Activities				***Suggested Method of Financing***	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY _____	
				Budget Process - FY _____	
				Bonds/Tax Notes - FY _____	
				Voter Approved Bonds Issued in FY2010	$1,854,453
				Voter Approved Bonds to be Issued in FY2012	$145,547
Total Cost			$0	**Funding Requirements**	$2,000,000

Completed by: John Polster, ITS Inc. (Judge) Date: 8/20/2008

GL Department Name: _____

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2010 To Fiscal Year: 2014 Building: N/A

Project Title: US 377 - Section 1 Widening (Fort Worth Drive) Dept. Priority # N/A

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$2,720,188	$0	$935,238	$0	$314,762	$1,000,000	$470,188	$0	$0	$0

Description and Scope of Project

LIMITS: From IH 35E to FM 1830
DESCRIPTION: Widen US 377 from a 2-lane rural roadway to a 6-lane urban cross section.
LENGTH: 1.5 miles

Purpose and Need Including Operational Efficiencies and Savings

Reduce Congestion and Improve Mobility
Current traffic average 18,300 cars per day
Projected 2030 traffic average 36,512 - 43,571 cars per day

History and Current Status

Included in TRIP-08 Bond Program.
US 377 - Section 1 has an additional $10,880,751 in RTR funds committed to project.
This project will not require additional operating expenses.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Project Cost: Engineering	$935,238		$314,762					
Project Cost: Construction								
Project Cost: ROW				$1,000,000	$470,188			
Total Program Cost	$935,238	$0	$314,762	$1,000,000	$470,188	$0	$0	$0

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Road and Bridge / ROW***

Schedule of Activities				***Suggested Method of Financing***		
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**	**Amount**
				Fund Balance - FY		
				Budget Process - FY		
				Bonds/Tax Notes - FY		
				Voter Approved Bonds Issued in FY2010		**$935,238**
				Voter Approved Bonds to be Issued in FY2012-14		**$1,784,950**
Total Cost			**$0**	**Funding Requirements**		**$2,720,188**

Completed by: John Polster, ITS Inc. (Judge) Date: 8/20/08

GL Department Name:

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2010 To Fiscal Year: 2014 Building: N/A

Project Title: US 377 - Section 2, 4 and 5 Widening Dept. Priority # N/A

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$16,647,121	$0	$2,158,020	$0	$0	$1,000,000	$13,489,101	$0	$0	$0

Description and Scope of Project

LIMITS: From Crawford Road to FM 1171; From FM 1171 to SH 114; From SH 114 to Denton/Tarrant County Line

DESCRIPTION: Widen 2-lane Roadway to a 4-lane urban divided cross section.

LENGTH: 5.4 miles; 3.2 miles; 1.7 miles

Purpose and Need Including Operational Efficiencies and Savings

Reduce Congestion and Improve Mobility

Current traffic average 12,300 cars per day; 14,100 cars per day; 15,200 cars per day

Projected 2030 traffic average 36,597 - 46,532 cars per day; 59,600 - 62,657 cars per day; and 25,852 - 31,674 cars per day

History and Current Status

Included in TRIP-08 Bond Program.

Additional RTR funds committed to the project include Section 2 @ $29,205,721; Section 4 @ $27,191,759 and Section 5 @ $10,190,999

This project will not require additional operating expenses.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Project Cost: Engineering	$2,158,020							
Project Cost: Construction					$13,489,101			
Project Cost: ROW				$1,000,000				
Total Program Cost	$2,158,020	$0	$0	$1,000,000	$13,489,101	$0	$0	$0

This Section to Be Completed by Capital Improvement Committee Only

Category: *Road and Bridge / ROW*

Schedule of Activities				*Suggested Method of Financing*	
Activity	From	To	Amount	Funding Source	Amount
				Fund Balance - FY _____	
				Budget Process - FY _____	
				Bonds/Tax Notes - FY _____	
				Voter Approved Bonds Issued in FY2010	$2,158,020
				Voter Approved Bonds to be Issued in FY2013-14	$14,489,101
Total Cost			$0	Funding Requirements	$16,647,121

Completed by: John Polster, ITS Inc. (Judge) Date: 8/20/2008

GL Department Name: _____

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2013 To Fiscal Year: 2013 Building: N/A

Project Title: US 377 (North) Dept. Priority # N/A

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$2,321,218	$826,603	$0	$0	$0	$1,494,615	$0	$0	$0	$0

Description and Scope of Project

LIMITS: From FM 455 to Denton/Grayson County Line

DESCRIPTION: Roadway improvements at various locations with limits.

LENGTH: 3.5 miles

Purpose and Need Including Operational Efficiencies and Savings

Reduce Congestion and Improve Mobility
Current traffic average 7,900 cars per day
Projected 2030 traffic average 10,074 - 25,071 cars per day

History and Current Status

Included in TRIP-08 Bond Program.
US 377 - Roadway Improvements has an additional $9,284,869 in RTR approved funds committed to project.
This project will not require additional operating expenses.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Project Cost: Plans, Specs and Engineering				$423,397				
Project Cost: Construction								
Project Cost: Advanced Planning/ROW				$1,071,218				
Total Program Cost	$0	$0	$0	$1,494,615	$0	$0	$0	$0

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Road and Bridge / ROW***

Schedule of Activities				***Suggested Method of Financing***	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY _____	
				Budget Process - FY _____	
				Bonds/Tax Notes - FY _____	
				Voter Approved Bonds Issued in FY2009	**$826,603**
				Voter Approved Bonds to be Issued in FY2013	**$1,494,615**
Total Cost			**$0**	**Funding Requirements**	**$2,321,218**

Completed by: John Polster, ITS Inc. (Judge) Date: 8/20/2008

GL Department Name: _____

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2013 To Fiscal Year: 2014 Building: N/A

Project Title: Loop 288 Northwest Dept. Priority # N/A

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$5,178,594	$0	$0	$0	$0	$2,100,000	$3,078,594	$0	$0	$0

Description and Scope of Project

LIMITS: From IH 35 to S 380

DESCRIPTION: Construct 2-lane rural roadway on new alignment.

LENGTH: 3 miles

Purpose and Need Including Operational Efficiencies and Savings

Reduce Congestion and Improve Mobility

Projected 2030 traffic average NEB: 5,614 - 11,906; SWB: 5,633 - 11,850 cars per day

History and Current Status

Included in TRIP-08 Bond Program.

Loop 288 - NW has an additional $20,714,373 in RTR approved funds committed to project.

This project will not require additional operating expenses.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Project Cost: Engineering				$2,100,000	$3,078,594			
Project Cost: Construction								
Total Program Cost	$0	$0	$0	$2,100,000	$3,078,594	$0	$0	$0

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Road and Bridge / ROW***

Schedule of Activities				*Suggested Method of Financing*	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY	
				Budget Process - FY	
				Bonds/Tax Notes - FY	
				Sale of Property - FY	
				Voter Approved Bonds to be Issued in FY2013-14	**$5,178,594**
Total Cost			**$0**	**Funding Requirements**	**$5,178,594**

Completed by: John Polster, ITS Inc. (Judge) Date: 8/20/2008

GL Department Name:

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2012 To Fiscal Year: 2014 Building: N/A

Project Title: FM 720 North Widening Dept. Priority # N/A

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$8,829,319	$0	$0	$0	$1,000,000	$0	$7,829,319	$0	$0	$0

Description and Scope of Project

LIMITS: US 380 to Garza Lane

DESCRIPTION: Widen 2-lane Roadway to a 4-lane urban divided cross section.

LENGTH: 4.75 miles

Purpose and Need Including Operational Efficiencies and Savings

Reduce Congestion and Improve Mobility
Current traffic average 4,600 cars per day
Projected 2030 traffic average 10,007 - 27,214 cars per day

History and Current Status

Included in TRIP-08 Bond Program.
FM 720 North has an additional $35,317,276 in RTR approved funds committed to project.
This project will not require additional operating expenses.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Project Cost: Engineering								
Project Cost: Construction					$7,829,319			
Project Cost: ROW			$1,000,000					
Total Program Cost	$0	$0	$1,000,000	$0	$7,829,319	$0	$0	$0

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Road and Bridge / ROW***

Schedule of Activities				***Suggested Method of Financing***	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY _____	
				Budget Process - FY _____	
				Bonds/Tax Notes - FY _____	
				Sale of Property - FY _____	
				Voter Approved Bonds to be Issued in FY2012-14	**$8,829,319**
Total Cost			**$0**	**Funding Requirements**	**$8,829,319**

Completed by: John Polster, ITS Inc. (Judge) Date: 8/20/2008

GL Department Name: _____

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2010 To Fiscal Year: 2012 Building: N/A

Project Title: FM 544 Dept. Priority # N/A

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$6,276,525	$822,080	$447,118	$0	$5,007,327	$0	$0	$0	$0	$0

Description and Scope of Project

LIMITS: FM 2281 to Josey Lane

DESCRIPTION: Widen 2-lane Roadway to a 4-lane urban cross section.

LENGTH: 2.19 miles

Purpose and Need Including Operational Efficiencies and Savings

Reduce Congestion and Improve Mobility
Current traffic average 10,300 cars per day
Projected 2030 traffic average 32,372 - 35,835 cars per day

History and Current Status

Included in TRIP-08 Bond Program.
FM 544 has an additional $25,106,099 in RTR approved funds committed to project.
This project will not require additional operating expenses.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Project Cost: Engineering/ROW (10%)	$447,118							
Project Cost: Construction			$5,007,327					
Total Program Cost	$447,118	$0	$5,007,327	$0	$0	$0	$0	$0

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Road and Bridge / ROW***

Schedule of Activities				***Suggested Method of Financing***	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY	
				Budget Process - FY	
				Bonds/Tax Notes - FY	
				Voter Approved Bonds Issued in FY2009-10	**$1,269,198**
				Voter Approved Bonds to be Issued in FY2012	**$5,007,327**
Total Cost			**$0**	**Funding Requirements**	**$6,276,525**

Completed by: John Polster, ITS Inc. (Judge) Date: 8/20/2008

GL Department Name:

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2010 To Fiscal Year: 2010 Building: N/A

Project Title: Various Projects - ROW Participation Dept. Priority # N/A

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$570,000	$569,358	$642	$0	$0	$0	$0	$0	$0	$0

Description and Scope of Project

LIMITS: Various

DESCRIPTION: Provide County percentage of ROW participation on various roadways.

LENGTH:

Purpose and Need Including Operational Efficiencies and Savings

Reduce Congestion and Improve Mobility

History and Current Status

Included in TRIP-08 Bond Program

This project will not require additional operating expenses

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Project Cost: ROW	$642							
Total Program Cost	$642	$0	$0	$0	$0	$0	$0	$0

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Road and Bridge / ROW***

Schedule of Activities				***Suggested Method of Financing***	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY	
				Budget Process - FY	
				Bonds/Tax Notes - FY	
				Sale of Property - FY	
				Voter Approved Bonds Issued in FY2009-10	**$570,000**
Total Cost			**$0**	**Funding Requirements**	**$570,000**

Completed by: John Polster, ITS Inc. (Judge) Date: 8/20/2008

GL Department Name:

CAPITAL IMPROVEMENT PROGRAM

TRIP ’08 ROAD PROJECTS

COMMISSIONER, PRECINCT #1

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2013 To Fiscal Year: 2016 Building: N/A

Project Title: Dallas North Tollway Extension Dept. Priority # N/A

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$20,000,000	$0	$0	$0	$0	$4,600,000	$5,000,000	$5,400,000	$5,000,000	$0

Description and Scope of Project

LIMITS: From FM 428 to Denton Grayson County Line

DESCRIPTION: Construct frontage road on a portion of the extension to the Dallas North Tollway

LENGTH: 7 miles

Purpose and Need Including Operational Efficiencies and Savings

Reduce Congestion and Improve Mobility

Projected 2030 traffic average NB: 1,831 - 7,308; SB: 1,588 - 7,529 cars per day

History and Current Status

Included in TRIP-08 Bond Program

This project will not require additional operating expenses

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Project Cost: Engineering				$1,600,000				
Project Cost: ROW				$3,000,000				
Project Cost: Construction					$5,000,000	$5,400,000	$5,000,000	
Total Program Cost	$0	$0	$0	$4,600,000	$5,000,000	$5,400,000	$5,000,000	$0

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Road and Bridge / ROW***

Schedule of Activities				***Suggested Method of Financing***	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY _____	
				Budget Process - FY _____	
				Bonds/Tax Notes - FY _____	
				Sale of Property - FY _____	
				Voter Approved Bonds to be Issued in FY2013-16	$20,000,000
Total Cost			$0	**Funding Requirements**	$20,000,000

Completed by: John Polster, ITS Inc. (Pct 1) Date: 8/20/2008

GL Department Name: _____

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2010 To Fiscal Year: 2012 Building: N/A

Project Title: Mayhill Road Widening and Reconstruction Dept. Priority # N/A

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$2,833,530	$0	$545,416	$0	$2,288,114	$0	$0	$0	$0	$0

Description and Scope of Project

LIMITS: From IH 35E to US 380

DESCRIPTION: Widen existing 2-lane roadway to a 4-lane divided urban facility.

LENGTH: 4.5 miles

Purpose and Need Including Operational Efficiencies and Savings

Reduce Congestion and Improve Mobility
Current traffic average 9,653 - 21,428 cars per day
Projected 2030 traffic average 21,296 - 47,273 cars per day

History and Current Status

Included in TRIP-08 Bond Program.
Mayhill Road has an additional $45,336,453 in approved RTR approved funds committed to this project.
The City of Denton has committed $5,667,057 to this project.
This project will not require additional operating expenses.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Project Cost: Engineering								
Project Cost: Construction								
Project Cost: ICA	$545,416		$2,288,114					
Total Program Cost	$545,416	$0	$2,288,114	$0	$0	$0	$0	$0

This Section to Be Completed by Capital Improvement Committee Only

Category: *Road and Bridge / ROW*

Schedule of Activities				*Suggested Method of Financing*	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY _____	
				Budget Process - FY _____	
				Bonds/Tax Notes - FY _____	
				Voter Approved Bonds Issued in FY2010	**$545,416**
				Voter Approved Bonds to be Issued in FY2012	**$2,288,114**
Total Cost			**$0**	**Funding Requirements**	**$2,833,530**

Completed by: John Polster, ITS Inc. (Pct 1) Date: 8/20/2008

GL Department Name: _____

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2012 To Fiscal Year: 2012 Building: N/A

Project Title: Kealy Avenue Reconstruction Dept. Priority # N/A

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$1,500,000	$0	$0	$0	$1,500,000	$0	$0	$0	$0	$0

Description and Scope of Project

LIMITS: From East Main Street to Mill Street

DESCRIPTION: Reconstruct 2-lane asphalt roadway to a 2-lane urban section with associated pedestrian facilities.

LENGTH: 0.5 miles

Purpose and Need Including Operational Efficiencies and Savings

Reduce Congestion and Improve Mobility
Projected 2030 traffic average 3,328 cars per day

History and Current Status

Included in TRIP-08 Bond Program
This project will not require additional operating expenses

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Project Cost: Engineering								
Project Cost: Construction								
Project Cost: ICA			$1,500,000					
Total Program Cost	$0	$0	$1,500,000	$0	$0	$0	$0	$0

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Road and Bridge / ROW***

Schedule of Activities				***Suggested Method of Financing***	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY	
				Budget Process - FY	
				Bonds/Tax Notes - FY	
				Sale of Property - FY	
				Voter Approved Bonds to be Issued in FY2012	**$1,500,000**
Total Cost			**$0**	**Funding Requirements**	**$1,500,000**

Completed by: John Polster, ITS Inc. (Pct 1) Date: 8/20/2008

GL Department Name:

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2013 To Fiscal Year: 2013 Building: N/A

Project Title: College Street Reconstruction Dept. Priority # N/A

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$2,650,000	$0	$0	$0	$0	$2,650,000	$0	$0	$0	$0

Description and Scope of Project

LIMITS: From IH 35 to Mill Street

DESCRIPTION: Reconstruct and improve existing 2-lane roadway to a 2-lane urban cross section

LENGTH: 0.85 miles

Purpose and Need Including Operational Efficiencies and Savings

Reduce Congestion and Improve Mobility
Current traffic average 1,500 cars per day
Projected 2030 traffic average 2,850 cars per day

History and Current Status

Included in TRIP-08 Bond Program
This project will not require additional operating expenses

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Project Cost: Engineering								
Project Cost: Construction								
Project Cost: ICA				$2,650,000				
Total Program Cost	$0	$0	$0	$2,650,000	$0	$0	$0	$0

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Road and Bridge / ROW***

Schedule of Activities				***Suggested Method of Financing***	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY _____	
				Budget Process - FY _____	
				Bonds/Tax Notes - FY _____	
				Sale of Property - FY _____	
				Voter Approved Bonds to be Issued in FY2013	**$2,650,000**
Total Cost			**$0**	**Funding Requirements**	**$2,650,000**

Completed by: John Polster, ITS Inc. (Pct 1) Date: 8/20/2008

GL Department Name: _____

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2010 To Fiscal Year: 2015 Building: N/A

Project Title: FM 455 Widening Dept. Priority # N/A

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$4,095,719	$785,553	$95,719	$0	$0	$500,000	$0	$2,714,447	$0	$0

Description and Scope of Project

LIMITS: From Metz Rd. to Marion Road

DESCRIPTION: Widen 2-lane rural roadway to a 4-lane urban roadway and add turn lanes at IH 35.

LENGTH: 2.5 miles

Purpose and Need Including Operational Efficiencies and Savings

Reduce Congestion and Improve Mobility
Current traffic average 7,300 - 10,000 cars per day
Projected 2030 traffic average 13,200 - 18,100 cars per day

History and Current Status

Included in TRIP-08 Bond Program
This project will not require additional operating expenses

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Project Cost: Engineering	$95,719							
Project Cost: Construction						$2,714,447		
Project Cost: ROW				$500,000				
Total Program Cost	$95,719	$0	$0	$500,000	$0	$2,714,447	$0	$0

This Section to Be Completed by Capital Improvement Committee Only

Category: *Road and Bridge / ROW*

Schedule of Activities				*Suggested Method of Financing*	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY _____	
				Budget Process - FY _____	
				Bonds/Tax Notes - FY _____	
				Voter Approved Bonds Issued in FY2009-10	$881,272
				Voter Approved Bonds to be Issued in FY2013-15	$3,214,447
Total Cost			$0	**Funding Requirements**	$4,095,719

Completed by: John Polster, ITS Inc. (Pct 1) Date: 8/20/2008

GL Department Name: _____

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2010 To Fiscal Year: 2010 Building: N/A

Project Title: King Road Extension Dept. Priority # N/A

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$2,800,000	$0	$2,800,000	$0	$0	$0	$0	$0	$0	$0

Description and Scope of Project

LIMITS: From Witt Road to Little Elm/Hackberry City Limits

DESCRIPTION: Improve 2-lane rural roadway to a 2-lane urban cross section.

LENGTH: 0.75 miles

Purpose and Need Including Operational Efficiencies and Savings

Reduce Congestion and Improve Mobility

History and Current Status

Included in TRIP-08 Bond Program.
Little Elm has committed $700,000 to this project.
This project will not require additional operating expenses.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Project Cost: Engineering								
Project Cost: Construction								
Project Cost: ICA	$2,800,000							
Total Program Cost	$2,800,000	$0	$0	$0	$0	$0	$0	$0

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Road and Bridge / ROW***

Schedule of Activities				***Suggested Method of Financing***	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY _____	
				Budget Process - FY _____	
				Bonds/Tax Notes - FY _____	
				Sale of Property - FY _____	
				Voter Approved Bonds Issued in FY2010	$2,800,000
Total Cost			$0	**Funding Requirements**	$2,800,000

Completed by: John Polster, ITS Inc. (Pct 1) Date: 8/20/2008

GL Department Name: _____

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2010 To Fiscal Year: 2010 Building: N/A

Project Title: Witt Road/Woodlake Parkway Realignment Dept. Priority # N/A

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$600,000	$0	$600,000	$0	$0	$0	$0	$0	$0	$0

Description and Scope of Project

LIMITS: From Woodlake Parkway to intersection of Witt Rd. and East Eldorado Parkway.

DESCRIPTION: Realign Woodlake Parkway so that it aligns with Witt Road at its intersection with East Eldorado Parkway, creating a continuous flow of traffic.

LENGTH: 0.7 miles

Purpose and Need Including Operational Efficiencies and Savings

Reduce Congestion and Improve Mobility

History and Current Status

Included in TRIP-08 Bond Program.
Little Elm has $600,000 committed to this project.
This project will not require additional operating expenses.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Project Cost: Engineering								
Project Cost: Construction								
Project Cost: ICA	$600,000							
Total Program Cost	$600,000	$0	$0	$0	$0	$0	$0	$0

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Road and Bridge / ROW***

Schedule of Activities				***Suggested Method of Financing***	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY _____	
				Budget Process - FY _____	
				Bonds/Tax Notes - FY _____	
				Sale of Property - FY _____	
				Voter Approved Bonds Issued in FY2010	**$600,000**
Total Cost			**$0**	**Funding Requirements**	**$600,000**

Completed by: John Polster, ITS Inc. (Pct 1) Date: 8/20/2008

GL Department Name: _____

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2010 To Fiscal Year: 2010 Building: N/A

Project Title: Witt Road Bridge Dept. Priority # N/A

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$1,117,000	$0	$1,117,000	$0	$0	$0	$0	$0	$0	$0

Description and Scope of Project

LIMITS: On Witt Road approximately o.25 miles north of King Road at Cottonwood Creek.

DESCRIPTION: Replace bridge over Cottonwood Creek and elevate to 100 year flood plain elevation.

LENGTH: 0.25 miles

Purpose and Need Including Operational Efficiencies and Savings

Reduce Congestion and Improve Mobility
Current traffic average 7,600 cars per day
Projected 2030 traffic average 13,100 cars per day

History and Current Status

Included in TRIP-08 Bond Program
Witt Road Bridge has $44,448,000 in RTR funds committed to this project
This project will not require additional operating expenses

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Project Cost: Engineering								
Project Cost: Construction								
Project Cost: ICA	$1,117,000							
Total Program Cost	$1,117,000	$0	$0	$0	$0	$0	$0	$0

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Road and Bridge / ROW***

Schedule of Activities				***Suggested Method of Financing***	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY _____	
				Budget Process - FY _____	
				Bonds/Tax Notes - FY _____	
				Voter Approved Bonds Issued in FY2010	**$1,117,000**
				Voter Approved Bonds to be Issued in FY _____	
Total Cost			**$0**	**Funding Requirements**	**$1,117,000**

Completed by: John Polster, ITS Inc. (Pct 1) Date: 8/20/2008

GL Department Name: _____

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2014 To Fiscal Year: 2014 Building: N/A

Project Title: US 380 Corridor Study Dept. Priority # N/A

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$325,000	$0	$0	$0	$0	$0	$325,000	$0	$0	$0

Description and Scope of Project

LIMITS: From Denton/Collin County Line to Loop 288 East

DESCRIPTION: Engineering/feasibility study to examine necessary issues to facilitate the widening of US 380

LENGTH: 5.8 miles

Purpose and Need Including Operational Efficiencies and Savings

Reduce Congestion and Improve Mobility
Current traffic average 23,000 - 32,000 cars per day
Projected 2030 traffic average 40,209 - 75,188 cars per day

History and Current Status

Included in TRIP-08 Bond Program
This project will not require additional operating expenses

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Project Cost: Engineering					$325,000			
Project Cost: Construction								
Project Cost: ICA								
Total Program Cost	$0	$0	$0	$0	$325,000	$0	$0	$0

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Road and Bridge / ROW***

Schedule of Activities				***Suggested Method of Financing***	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY	
				Budget Process - FY	
				Bonds/Tax Notes - FY	
				Sale of Property - FY	
				Voter Approved Bonds to be Issued in FY2014	$325,000
Total Cost			$0	**Funding Requirements**	$325,000

Completed by: John Polster, ITS Inc. (Pct 1) Date: 8/20/2008

GL Department Name:

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2013 To Fiscal Year: 2013 Building: N/A

Project Title: Main Street Reconstruction Dept. Priority # N/A

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$1,500,000	$0	$0	$0	$0	$1,500,000	$0	$0	$0	$0

Description and Scope of Project

LIMITS: From Park Avenue to Eldorado Parkway

DESCRIPTION: Realignment of Main Street at Eldorado Parkway in order to create a four lane intersection.

LENGTH: 0.53 miles

Purpose and Need Including Operational Efficiencies and Savings

Reduce Congestion and Improve Mobility
Current traffic average 1,500 cars per day
Projected 2030 traffic average 2,800 cars per day

History and Current Status

Included in TRIP-08 Bond Program
Little Elm has $1,500,000 in funds committed to this project
This project will not require additional operating expenses

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Project Cost: Engineering								
Project Cost: Construction								
Project Cost: ICA				$1,500,000				
Total Program Cost	$0	$0	$0	$1,500,000	$0	$0	$0	$0

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Road and Bridge / ROW***

Schedule of Activities				***Suggested Method of Financing***	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY _____	
				Budget Process - FY _____	
				Bonds/Tax Notes - FY _____	
				Sale of Property - FY _____	
				Voter Approved Bonds to be Issued in FY2013	**$1,500,000**
Total Cost			**$0**	**Funding Requirements**	**$1,500,000**

Completed by: John Polster, ITS Inc. (Pct 1) Date: 8/20/2008

GL Department Name: _____

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2010 To Fiscal Year: 2010 Building: N/A

Project Title: Lakeview Drive Improvements Dept. Priority # N/A

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$2,000,000	$0	$2,000,000	$0	$0	$0	$0	$0	$0	$0

Description and Scope of Project

LIMITS: From Howard Lane to Main Street

DESCRIPTION: Widen and improve existing substandard 2-lane roadway as an urban roadway

LENGTH: 0.75 miles

Purpose and Need Including Operational Efficiencies and Savings

Reduce Congestion and Improve Mobility
Current traffic average 1,500 cars per day
Projected 2030 traffic average 3,369 cars per day

History and Current Status

Included in TRIP-08 Bond Program
This project will not require additional operating expenses

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Project Cost: Engineering								
Project Cost: Construction								
Project Cost: ICA	$2,000,000							
Total Program Cost	$2,000,000	$0	$0	$0	$0	$0	$0	$0

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Road and Bridge / ROW***

Schedule of Activities				***Suggested Method of Financing***	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY _____	
				Budget Process - FY _____	
				Bonds/Tax Notes - FY _____	
				Sale of Property - FY _____	
				Voter Approved Bonds Issued in FY2010	$2,000,000
Total Cost			$0	**Funding Requirements**	$2,000,000

Completed by: John Polster, ITS Inc. (Pct 1) Date: 8/20/2008

GL Department Name: _____

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2016 To Fiscal Year: 2016 Building: N/A

Project Title: Church Street Dept. Priority # N/A

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$700,000	$0	$0	$0	$0	$0	$0	$0	$700,000	$0

Description and Scope of Project

LIMITS: From IH 35E Frontage Road to Main Street

DESCRIPTION: Improve and realign Church Street with Main Street

LENGTH: 0.2 miles

Purpose and Need Including Operational Efficiencies and Savings

Reduce Congestion and Improve Mobility
Current traffic average
Projected 2030 traffic average

History and Current Status

Included in TRIP-08 Bond Program.
An RTR approved project.
This project will not require additional operating expenses.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Project Cost: Engineering								
Project Cost: Construction								
Project Cost: ICA							$700,000	
Total Program Cost	$0	$0	$0	$0	$0	$0	$700,000	$0

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Road and Bridge / ROW***

Schedule of Activities

Activity	From	To	Amount
Total Cost			$0

Suggested Method of Financing

Funding Source	Amount
Fund Balance - FY _____	
Budget Process - FY _____	
Bonds/Tax Notes - FY _____	
Sale of Property - FY _____	
Voter Approved Bonds to be Issued in FY2016	$700,000
Funding Requirements	$700,000

Completed by: John Polster, ITS Inc. (Pct 1) Date: 8/20/2008

GL Department Name: _____

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2010 To Fiscal Year: 2010 Building: N/A

Project Title: Stonebrook Parkway Dept. Priority # N/A

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$3,338,378	$2,588,338	$750,040	$0	$0	$0	$0	$0	$0	$0

Description and Scope of Project

LIMITS: From FM 423 to Teel Parkway

DESCRIPTION: Construct 4-lane divided urban roadway on new alignment.

LENGTH: 1.45 miles

Purpose and Need Including Operational Efficiencies and Savings

Reduce Congestion and Improve Mobility
Projected 2030 traffic average 7,832 - 8,463 cars per day

History and Current Status

Included in TRIP-08 Bond Program.
Frisco has an additional $4,080,000 committed to this project.
This project will not require additional operating expenses.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Project Cost: Engineering								
Project Cost: Construction								
Project Cost: ICA	$750,040							
Total Program Cost	$750,040	$0	$0	$0	$0	$0	$0	$0

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Road and Bridge / ROW***

Schedule of Activities				***Suggested Method of Financing***	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY _____	
				Budget Process - FY _____	
				Bonds/Tax Notes - FY _____	
				Voter Approved Bonds Issued in FY2009-10	**$3,338,378**
				Voter Approved Bonds to be Issued in FY _____	
Total Cost			**$0**	**Funding Requirements**	**$3,338,378**

Completed by: Steve Rollins Date: 11/30/2009

GL Department Name: Commissioner, Pct. 1

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2010 To Fiscal Year: 2010 Building: N/A

Project Title: Parkridge Parkway/Point View Extension Dept. Priority # N/A

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$1,750,000	$0	$1,750,000	$0	$0	$0	$0	$0	$0	$0

Description and Scope of Project

This project will rebuild Parkridge from FM 2181 South toward Turbeville road approx. 3,000 l.f. Point Vista Rd. will be extended from the existing terminus to intersect with Parkridge approx. 4,000 l.f.

Purpose and Need Including Operational Efficiencies and Savings

Reduce Congestion and Improve Mobility. The cities of Hickory Creek and Corinth are very interested in making this project work for the betterment of both.

History and Current Status

Funds Reallocated from Hames Road Included in TRIP-08 Bond Program.
This project will not require additional operating expenses.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Project Cost: Engineering								
Project Cost: Construction								
Project Cost: ICA	$1,750,000							
Total Program Cost	$1,750,000	$0	$0	$0	$0	$0	$0	$0

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Road and Bridge / ROW***

Schedule of Activities				***Suggested Method of Financing***	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY	
				Budget Process - FY	
				Bonds/Tax Notes - FY	
				Sale of Property - FY	
				Voter Approved Bonds Issued in FY2010 (from Other Projects)	**$1,750,000**
Total Cost			**$0**	**Funding Requirements**	**$1,750,000**

Completed by: Steve Rollins Date: 1/11/2010

GL Department Name: Commissioner, Pct. 1.

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2010 To Fiscal Year: 2010 Building: N/A

Project Title: Cowling Road Dept. Priority # N/A

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$250,000	$0	$250,000	$0	$0	$0	$0	$0	$0	$0

Description and Scope of Project

LIMITS: From Deer Run Road south to Cowling Road Bridge.

DESCRIPTION: Rebuild gravel/chip seal road to asphalt paving with storm drainage

LENGTH: approx. 3,655 l.f.

Purpose and Need Including Operational Efficiencies and Savings

Reduce Congestion and Improve Mobility

History and Current Status

Funds Reallocated from Hames Road which was included in TRIP-08 Bond Program
This project will not require additional operating expenses

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Project Cost: Engineering								
Project Cost: Construction								
Project Cost: ICA	$250,000							
Total Program Cost	$250,000	$0	$0	$0	$0	$0	$0	$0

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Road and Bridge / ROW***

Schedule of Activities				***Suggested Method of Financing***	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY	
				Budget Process - FY	
				Bonds/Tax Notes - FY	
				Sale of Property - FY	
				Voter Approved Bonds Issued in FY2010 (from Other Projects)	**$250,000**
Total Cost			**$0**	**Funding Requirements**	**$250,000**

Completed by: Steve Rollins Date: 11/30/089

GL Department Name: Commissioner Pct. 1

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2010 To Fiscal Year: 2010 Building: N/A

Project Title: Eldorado Parkway Dept. Priority # N/A

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$9,800	$0	$9,800	$0	$0	$0	$0	$0	$0	$0

Description and Scope of Project

This project is for a comprehensive speed zone study for Eldorado Parkway from IH 35E to FM 720 (Sections 1, 2 and 3 of the Lewisville Lake Corridor Project).

Purpose and Need Including Operational Efficiencies and Savings

This study will help to document existing posted speed and zone lengths, signage, intersecting streets, driveways, adjacent land uses, roadway width and lane designations, significant roadway curvature, line of sight constraints, crash data and other pertinent features, including a strip map of existing conditions which will insure the continued work on the project.

History and Current Status

The study was conducted by Freeze Nichols. North Texas Tollway Authority has adopted the recommended speed limits on the bridge and Lake Dallas has adopted the recommended limits on their part of El Dorado. Little Elm will soon approve the new speed limits in their town. Denton County Commissioner's Court will soon consider the proposed speed limits on the county portion of Little Elm.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Traffic Study	$9,800							
Engineering and Survey								
Construction								
Total Program Cost	**$9,800**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**
Operating Budget Summary:								
Staffing Expense								
Supplies and Maintenance Expense								
Capital Equipment								
Total Operating Cost	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Road and Bridge / ROW***

Schedule of Activities				***Suggested Method of Financing***	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY _____	
				Budget Process - FY _____	
				Bonds/Tax Notes - FY _____	
				Sale of Property - FY _____	
				Voter App Bonds Issued in FY2010 (from Discretionary Funds)	**$9,800**
Total Cost			**$0**	**Voter Approved Bonds Issued in FY2010**	**$9,800**

Completed by: Steve Rollins Date: 22-Jun-11

GL Department Name: Road and Bridge, Pct #1

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2010 To Fiscal Year: 2013 Building: N/A

Project Title: Discretionary Funds - Pct #1 Dept. Priority # N/A

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$5,036,103	$0	$1,588,928	$0	$1,565,353	$1,881,822	$0	$0	$0	$0

Description and Scope of Project

LIMITS: Various

DESCRIPTION: Discretionary funds are used to cover any shortfall in Bond Projects and to provide the County with flexibility to address any unforeseen circumstances

LENGTH: Locations throughout Denton County

Purpose and Need Including Operational Efficiencies and Savings

Reduce Congestion and Improve Mobility

History and Current Status

Funds have been reallocated from various widening projects including FM423/Gee Road, Fishtrap Road and FM1385. All of the indiviudal projects were included in TRIP-08 Bond Program. This will create a discretionary fund for Precinct #1. This project will not require additional operating expenses.

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Project Cost: Engineering								
Project Cost: Construction								
Project Cost: ICA	$1,588,928		$1,565,353	$1,881,822				
Total Program Cost	$1,588,928	$0	$1,565,353	$1,881,822	$0	$0	$0	$0

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Road and Bridge / ROW***

Schedule of Activities				***Suggested Method of Financing***	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY _____	
				Budget Process - FY _____	
				Bonds/Tax Notes - FY _____	
				Voter Approved Bonds Issued in FY2010 (from Other Projects)	**$1,588,928**
				Voter Approved Bonds to be Issued in FY2012-13	**$3,447,175**
Total Cost			**$0**	**Funding Requirements**	**$5,036,103**

Completed by: Steve Rollins Date: 11/30/2009

GL Department Name: Commissioner, Pct. #1

CAPITAL IMPROVEMENT PROGRAM

TRIP ’08 ROAD PROJECTS

COMMISSIONER, PRECINCT #2

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2012 To Fiscal Year: 2012 Building: N/A

Project Title: Midway Road Reconstruction Dept. Priority # N/A

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$3,450,000	$0	$0	$0	$3,450,000	$0	$0	$0	$0	$0

Description and Scope of Project

LIMITS: From Huffines Boulevard to FM 544

DESCRIPTION: Reconstruct 2-lane asphalt roadway to an improved 2-lane urban cross section

LENGTH: 1.1 miles

Purpose and Need Including Operational Efficiencies and Savings

Reduce Congestion and Improve Mobility
Current traffic average 1,850 cars per day
Projected 2030 traffic average 5,275 - 6,731 cars per day

History and Current Status

Included in TRIP-08 Bond Program.
This project will not require additional operating expenses.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Project Cost: Engineering								
Project Cost: Construction								
Project Cost: ICA			$3,450,000					
Total Program Cost	$0	$0	$3,450,000	$0	$0	$0	$0	$0

This Section to Be Completed by Capital Improvement Committee Only

Road and Bridge / ROW

Schedule of Activities				*Suggested Method of Financing*	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY	
				Budget Process - FY	
				Bonds/Tax Notes - FY	
				Sale of Property - FY	
				Voter Approved Bonds to be Issued in FY2012	$3,450,000
Total Cost			$0	**Funding Requirements**	$3,450,000

Completed by: John Polster, ITS Inc. (Pct 2) Date: 8/20/2008

GL Department Name:

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2013 To Fiscal Year: 2013 Building: N/A

Project Title: Holford's Prairie Road Reconstruction Dept. Priority # N/A

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$3,400,000	$0	$0	$0	$0	$3,400,000	$0	$0	$0	$0

Description and Scope of Project

LIMITS: From SH 121 Business to Corporate Drive

DESCRIPTION: Reconstruct 2-lane asphalt roadway to an improved 2-lane urban cross section

LENGTH: 1.1 miles

Purpose and Need Including Operational Efficiencies and Savings

Reduce Congestion and Improve Mobility
Current traffic average 3,400 cars per day
Projected 2030 traffic average 3,547 - 7,834 cars per day

History and Current Status

Included in TRIP-08 Bond Program.
This project will not require additional operating expenses.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Project Cost: Engineering								
Project Cost: Construction								
Project Cost: ICA				$3,400,000				
Total Program Cost	$0	$0	$0	$3,400,000	$0	$0	$0	$0

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Road and Bridge / ROW***

Schedule of Activities				***Suggested Method of Financing***	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY	
				Budget Process - FY	
				Bonds/Tax Notes - FY	
				Sale of Property - FY	
				Voter Approved Bonds to be Issued in FY2013	**$3,400,000**
Total Cost			**$0**	**Funding Requirements**	**$3,400,000**

Completed by: John Polster, ITS Inc. (Pct 2) Date: 8/20/2008

GL Department Name:

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2012 To Fiscal Year: 2012 Building: N/A

Project Title: Corporate Drive Dept. Priority # N/A

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$3,635,657	$0	$0	$0	$3,635,657	$0	$0	$0	$0	$0

Description and Scope of Project

LIMITS: From Elm Fork Trinity River Bridge to FM 2181 and GCSF Rail Line

DESCRIPTION: Construct 4-lane divided urban roadway and grade separation at rail line.

LENGTH: 2.5 miles

Purpose and Need Including Operational Efficiencies and Savings

Reduce Congestion and Improve Mobility

Projected 2030 traffic average 6,848 - 16,324 cars per day

History and Current Status

Included in TRIP-08 Bond Program.

Corporate Drive has an additional $29,085,253 in RTR funds committed to project.

The City of Lewisville has $3,635,657 committed to this project.

This project will not require additional operating expenses.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Project Cost: Engineering								
Project Cost: Construction								
Project Cost: ICA			$3,635,657					
Total Program Cost	$0	$0	$3,635,657	$0	$0	$0	$0	$0

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Road and Bridge / ROW***

Schedule of Activities				***Suggested Method of Financing***	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY _____	
				Budget Process - FY _____	
				Tax Notes - FY _____	
				Sale of Property - FY _____	
				Voter Approved Bonds to be Issued in FY2012	$3,635,657
Total Cost			$0	**Funding Requirements**	$3,635,657

Completed by: John Polster, ITS Inc. (Pct 2) Date: 8/20/2008

GL Department Name: _____

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2010 To Fiscal Year: 2010 Building: N/A

Project Title: North Colony Boulevard Widening Dept. Priority # N/A

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$1,480,218	$500,000	$980,218	$0	$0	$0	$0	$0	$0	$0

Description and Scope of Project

LIMITS: From Curry Drive to Paige Road

DESCRIPTION: Widen 4-lane existing roadway to a 6-lane divided urban cross section

LENGTH: 1.25 miles

Purpose and Need Including Operational Efficiencies and Savings

Reduce Congestion and Improve Mobility
Current traffic average 12,000 - 13,500 cars per day
Projected 2030 traffic average 17,900 - 19,900 cars per day

History and Current Status

Included in TRIP-08 Bond Program.
North Colony Boulevard has an additional $5,920,868 in RTR funds committed to project.
This project will not require additional operating expenses.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Project Cost: Engineering								
Project Cost: Construction								
Project Cost: ICA	$980,218							
Total Program Cost	$980,218	$0	$0	$0	$0	$0	$0	$0

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Road and Bridge / ROW***

Schedule of Activities				***Suggested Method of Financing***	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY _____	
				Budget Process - FY _____	
				Bonds/Tax Notes - FY _____	
				Voter Approved Bonds Issued in FY2009-10	**$1,480,218**
				Voter Approved Bonds to be Issued in FY _____	
Total Cost			**$0**	**Funding Requirements**	**$1,480,218**

Completed by: John Polster, ITS Inc. (Pct 2) Date: 8/20/2008

GL Department Name: _____

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2010 To Fiscal Year: 2012 Building: N/A

Project Title: Plano Parkway Widening-The Colony Dept. Priority # N/A

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$1,451,075	$0	$260,000	$0	$1,191,075	$0	$0	$0	$0	$0

Description and Scope of Project

LIMITS: From SH 121 to 0.4 miles south of Windhaven Parkway

DESCRIPTION: Widen 4-lane roadway to a 6-lane divided urban facility

LENGTH: 2.5 miles

Purpose and Need Including Operational Efficiencies and Savings

Reduce Congestion and Improve Mobility
Current traffic average 15,850 cars per day
Projected 2030 traffic average 30,100 cars per day

History and Current Status

Included in TRIP-08 Bond Program.
Plano Parkway Widening has an additional $5,804,298 in RTR funds committed to project.
This project will not require additional operating expenses.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Project Cost: Engineering								
Project Cost: Construction								
Project Cost: ICA	$260,000		$1,191,075					
Total Program Cost	$260,000	$0	$1,191,075	$0	$0	$0	$0	$0

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Road and Bridge / ROW***

Schedule of Activities				***Suggested Method of Financing***	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY _____	
				Budget Process - FY _____	
				Bonds/Tax Notes - FY _____	
				Voter Approved Bonds Issued in FY2010	**$260,000**
				Voter Approved Bonds to be Issued in FY2012	**$1,191,075**
Total Cost			**$0**	**Funding Requirements**	**$1,451,075**

Completed by: John Polster, ITS Inc. (Pct 2) Date: 8/20/2008

GL Department Name: _____

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2012 To Fiscal Year: 2014 Building: N/A

Project Title: Memorial Drive Widening Dept. Priority # N/A

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$6,000,000	$0	$0	$0	$1,500,000	$1,500,000	$3,000,000	$0	$0	$0

Description and Scope of Project

LIMITS: From Standridge to Paige Road

DESCRIPTION: Widen 4-lane roadway to a 6-lane divided urban facility

LENGTH: 1.75 miles

Purpose and Need Including Operational Efficiencies and Savings

Reduce Congestion and Improve Mobility

Projected 2030 traffic average 7,759 - 26,199 cars per day

History and Current Status

Included in TRIP-08 Bond Program.

This project will not require additional operating expenses.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Project Cost: Engineering								
Project Cost: Construction								
Project Cost: ICA			$1,500,000	$1,500,000	$3,000,000			
Total Program Cost	$0	$0	$1,500,000	$1,500,000	$3,000,000	$0	$0	$0

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Road and Bridge / ROW***

Schedule of Activities				***Suggested Method of Financing***	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY _____	
				Budget Process - FY _____	
				Bonds/Tax Notes - FY _____	
				Sale of Property - FY _____	
				Voter Approved Bonds to be Issued in FY2012-14	**$6,000,000**
Total Cost			**$0**	**Funding Requirements**	**$6,000,000**

Completed by: John Polster, ITS Inc. (Pct 2) Date: 8/20/2008

GL Department Name: _____

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2010 To Fiscal Year: 2010 Building: N/A

Project Title: Freeman Archer Loop Dept. Priority # N/A

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$1,000,000	$193,814	$806,186	$0	$0	$0	$0	$0	$0	$0

Description and Scope of Project

LIMITS: From North Colony Blvd. to FM 423

DESCRIPTION: ROW acquisition on street replacement project necessitate by the widening of FM 423

LENGTH: N/A

Purpose and Need Including Operational Efficiencies and Savings

Reduce Congestion and Improve Mobility

History and Current Status

Included in TRIP-08 Bond Program.
This project will not require additional operating expenses.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Project Cost: Engineering								
Project Cost: Construction								
Project Cost: ICA	$806,186							
Total Program Cost	$806,186	$0	$0	$0	$0	$0	$0	$0

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Road and Bridge / ROW***

Schedule of Activities				***Suggested Method of Financing***	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY	
				Budget Process - FY	
				Bonds/Tax Notes - FY	
				Sale of Property - FY	
				Voter Approved Bonds Issued in FY2009-10	**$1,000,000**
Total Cost			**$0**	**Funding Requirements**	**$1,000,000**

Completed by: John Polster, ITS Inc. (Pct 2) Date: 8/20/2008

GL Department Name:

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2012 To Fiscal Year: 2012 Building: N/A

Project Title: Carr West Highlands Collector Dept. Priority # N/A

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$800,000	$0	$0	$0	$800,000	$0	$0	$0	$0	$0

Description and Scope of Project

LIMITS: From Carr Street to West Highlands

DESCRIPTION: Construct 2-lane collector road to facilitate left turns onto FM 423 and re-route traffic from Carr.

LENGTH: 0.1 mile

Purpose and Need Including Operational Efficiencies and Savings

Reduce Congestion and Improve Mobility

History and Current Status

Included in TRIP-08 Bond Program.
This project will not require additional operating expenses.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Project Cost: Engineering								
Project Cost: Construction								
Project Cost: ICA			$800,000					
Total Program Cost	$0	$0	$800,000	$0	$0	$0	$0	$0

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Road and Bridge / ROW***

Schedule of Activities				***Suggested Method of Financing***	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY _____	
				Budget Process - FY _____	
				Bonds/Tax Notes - FY _____	
				Sale of Property - FY _____	
				Voter Approved Bonds to be Issued in FY2012	**$800,000**
Total Cost			**$0**	**Funding Requirements**	**$800,000**

Completed by: John Polster, ITS Inc. (Pct 2) Date: 8/20/2008

GL Department Name: _____

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2010 To Fiscal Year: 2010 Building: N/A

Project Title: Frankford Road Reconstruction / Plano Parkway Widening Dept. Priority # N/A

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$5,820,000	$0	$5,820,000	$0	$0	$0	$0	$0	$0	$0

Description and Scope of Project

LIMITS: From Josey Lane to Standridge Drive / From FM 544 to North city limits south of Windhaven

DESCRIPTION: Reconstruct 6-lane roadway to address flooding issues / Widen 4-lane roadway to a 6-lane urban facility

LENGTH: 1.5 miles / 0.8 miles

Purpose and Need Including Operational Efficiencies and Savings

Reduce Congestion and Improve Mobility / Reduce Congestion and Improve Mobility
Current traffic average 20,350 cars per day / Current traffic average 9,050 cars per day
Projected 2030 traffic average 28,883 - 33,502 cars per day / Projected 2030 traffic average 24,589 cars per day

History and Current Status

Included in TRIP-08 Bond Program.
This project will not require additional operating expenses.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Project Cost: Engineering								
Project Cost: Construction								
Project Cost: ICA	$5,820,000							
Total Program Cost	$5,820,000	$0	$0	$0	$0	$0	$0	$0

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Road and Bridge / ROW***

Schedule of Activities				***Suggested Method of Financing***	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY _____	
				Budget Process - FY _____	
				Bonds/Tax Notes - FY _____	
				Voter Approved Bonds Issued in FY2010	**$5,820,000**
				Voter Approved Bonds to be Issued in FY _____	
Total Cost			**$0**	**Funding Requirements**	**$5,820,000**

Completed by: John Polster, ITS Inc. (Pct 2) Date: 8/20/2008

GL Department Name: _____

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2010 To Fiscal Year: 2014 Building: N/A

Project Title: Discretionary Funds - Pct. #2 Dept. Priority # N/A

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$2,525,000	$0	$744,782	$0	$0	$1,000,000	$780,218	$0	$0	$0

Description and Scope of Project

LIMITS: Various

DESCRIPTION: Used to cover any project shortfall and to address unforeseen safety issues

LENGTH: N/A

Purpose and Need Including Operational Efficiencies and Savings

Reduce Congestion and Improve Mobility

History and Current Status

Included in TRIP-08 Bond Program.
This project will not require additional operating expenses.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Project Cost: Engineering								
Project Cost: Construction								
Project Cost: Unallocated	$744,782			$1,000,000	$780,218			
Total Program Cost	$744,782	$0	$0	$1,000,000	$780,218	$0	$0	$0

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Road and Bridge / ROW***

Schedule of Activities				***Suggested Method of Financing***	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY _____	
				Budget Process - FY _____	
				Bonds/Tax Notes - FY _____	
				Voter Approved Bonds Issued in FY2010	**$744,782**
				Voter Approved Bonds to be Issued in FY2013-14	**$1,780,218**
Total Cost			**$0**	**Funding Requirements**	**$2,525,000**

Completed by: John Polster, ITS Inc. (Pct 2) Date: 8/20/2008

GL Department Name: _____

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2013 To Fiscal Year: 2013 Building: N/A

Project Title: Vintage Boulevard - Phase I Dept. Priority # N/A

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$1,750,000	$0	$0	$0	$0	$1,750,000	$0	$0	$0	$0

Description and Scope of Project

LIMITS: From IH 35W to Bonnie Brae

DESCRIPTION: Construct 4-lane divided urban roadway on existing and new alignment

LENGTH: 0.75 miles

Purpose and Need Including Operational Efficiencies and Savings

Reduce Congestion and Improve Mobility

Projected 2030 traffic average 12,152 cars per day

History and Current Status

Included in TRIP-08 Bond Program.

The City of Denton has $1,750,000 committed to this project.

This project will not require additional operating expenses.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Project Cost: Engineering								
Project Cost: Construction								
Project Cost: ICA				$1,750,000				
Total Program Cost	$0	$0	$0	$1,750,000	$0	$0	$0	$0

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Road and Bridge / ROW***

Schedule of Activities				***Suggested Method of Financing***	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY	
				Budget Process - FY	
				Bonds/Tax Notes - FY	
				Sale of Property - FY	
				Voter Approved Bonds to be Issued in FY2013	**$1,750,000**
Total Cost			**$0**	**Funding Requirements**	**$1,750,000**

Completed by: John Polster, ITS Inc. (Pct 2) - Project in Pct #4 Date: 8/20/2008

GL Department Name:

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2013 To Fiscal Year: 2013 Building: N/A

Project Title: Vintage Boulevard Phase II Dept. Priority # N/A

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$2,000,000	$0	$0	$0	$0	$2,000,000	$0	$0	$0	$0

Description and Scope of Project

LIMITS: From Bonnie Brae to US 377

DESCRIPTION: Construct 4-lane divided urban roadway on new alignment

LENGTH: 0.8 miles

Purpose and Need Including Operational Efficiencies and Savings

Reduce Congestion and Improve Mobility

Projected 2030 traffic average 10,057 cars per day

History and Current Status

Included in TRIP-08 Bond Program.

This project will not require additional operating expenses.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Project Cost: Engineering								
Project Cost: Construction								
Project Cost: ICA				$2,000,000				
Total Program Cost	$0	$0	$0	$2,000,000	$0	$0	$0	$0

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Road and Bridge / ROW***

Schedule of Activities				***Suggested Method of Financing***		
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**	**Amount**
				Fund Balance - FY _____		
				Budget Process - FY _____		
				Bonds/Tax Notes - FY _____		
				Sale of Property - FY _____		
				Voter Approved Bonds to be Issued in FY2013		**$2,000,000**
Total Cost			**$0**	**Funding Requirements**		**$2,000,000**

Completed by: John Polster, ITS Inc. (Pct 2) - Project in Pct #4 Date: 8/20/2008

GL Department Name: _____

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CAPITAL IMPROVEMENT PROGRAM

TRIP ’08 ROAD PROJECTS

COMMISSIONER, PRECINCT #3

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2013 To Fiscal Year: 2015 Building: N/A

Project Title: IH 35E Corridor Aesthetics Dept. Priority # N/A

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$5,000,000	$0	$0	$0	$0	$2,000,000	$1,500,000	$1,500,000	$0	$0

Description and Scope of Project

LIMITS: From SH-121 Bypass to Lake Lewisville

DESCRIPTION: Aesthetic signature treatments on IH-35E corridor though the incorporation of enhanced design elements within the City of Lewisville

LENGTH: Various Locations within section

Purpose and Need Including Operational Efficiencies and Savings

Reduce Congestion and Improve Mobility

History and Current Status

Included in TRIP-08 Bond Program.
The City of Lewisville will contribute $1,000,000 towards the funding of this project.
Corporate Drive has an additional $11,668,276 in RTR funds committed to project.
This project will not require additional operating expenses.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Project Cost: Engineering								
Project Cost: Construction								
Project Cost: ICA				$2,000,000	$1,500,000	$1,500,000		
Total Program Cost	$0	$0	$0	$2,000,000	$1,500,000	$1,500,000	$0	$0

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Road and Bridge / ROW***

Schedule of Activities				***Suggested Method of Financing***	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY _____	
				Budget Process - FY _____	
				Bonds/Tax Notes - FY _____	
				Sale of Property - FY _____	
				Voter Approved Bonds to be Issued in FY2013-15	**$5,000,000**
Total Cost			**$0**	**Funding Requirements**	**$5,000,000**

Completed by: John Polster, ITS Inc. (Pct 3) Date: 8/20/2008

GL Department Name: _____

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2010 To Fiscal Year: 2010 Building: N/A

Project Title: Corporate Drive Dept. Priority # N/A

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$1,458,534	$0	$1,458,534	$0	$0	$0	$0	$0	$0	$0

Description and Scope of Project

LIMITS: From Waters Ridge to east of Elm Fork Trinity River Bridge

DESCRIPTION: Construct 4-lane divided urban roadway

LENGTH: 1.5 miles

Purpose and Need Including Operational Efficiencies and Savings

Reduce Congestion and Improve Mobility

Projected 2030 traffic average 16,324 cars per day

History and Current Status

Included in TRIP-08 Bond Program.

Corporate Drive has an additional $11,668,276 in RTR funds committed to project.

This project will not require additional operating expenses.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Project Cost: Engineering								
Project Cost: Construction	$1,458,534							
Total Program Cost	$1,458,534	$0	$0	$0	$0	$0	$0	$0

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Road and Bridge / ROW***

Schedule of Activities				***Suggested Method of Financing***	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY	
				Budget Process - FY	
				Bonds/Tax Notes - FY	
				Sale of Property - FY	
				Voter Approved Bonds Issued in FY2010	**$1,458,534**
Total Cost			**$0**	**Funding Requirements**	**$1,458,534**

Completed by: John Polster, ITS Inc. (Pct 3) Date: 8/20/2008

GL Department Name:

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2010 To Fiscal Year: 2010 Building: N/A

Project Title: Duncan Lane - East Widening Dept. Priority # N/A

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$2,000,000	$0	$2,000,000	$0	$0	$0	$0	$0	$0	$0

Description and Scope of Project

LIMITS: From FM 3040 to Spinks Road

DESCRIPTION: Widen 2-lane rural roadway to a 4-lane divided roadway with an urban cross-section

LENGTH: 0.75 miles

Purpose and Need Including Operational Efficiencies and Savings

Reduce Congestion and Improve Mobility
Projected 2030 traffic average 11,278 cars per day

History and Current Status

Included in TRIP-08 Bond Program.
This project will not require additional operating expenses.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Project Cost: Engineering								
Project Cost: Construction								
Project Cost: ICA	$2,000,000							
Total Program Cost	$2,000,000	$0	$0	$0	$0	$0	$0	$0

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Road and Bridge / ROW***

Schedule of Activities				***Suggested Method of Financing***	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY _____	
				Budget Process - FY _____	
				Bonds/Tax Notes - FY _____	
				Sale of Property - FY _____	
				Voter Approved Bonds Issued in FY2010	$2,000,000
Total Cost			$0	**Funding Requirements**	$2,000,000

Completed by: John Polster, ITS Inc. (Pct 3) Date: 8/20/2008

GL Department Name: _____

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2012 To Fiscal Year: 2012 Building: N/A

Project Title: Purnell Street West Dept. Priority # N/A

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$1,355,000	$0	$0	$0	$1,355,000	$0	$0	$0	$0	$0

Description and Scope of Project

LIMITS: From Surf Street to IH 35E

DESCRIPTION: Reconstruct substandard 2-lane roadway to improved 2-lane/4-lane urban cross-section

LENGTH: 0.5 miles

Purpose and Need Including Operational Efficiencies and Savings

Reduce Congestion and Improve Mobility
Current traffic average 2,300 cars per day
Project 2030 traffic average 3,400 cars per day

History and Current Status

Included in TRIP-08 Bond Program.
The City of Lewisville will contribute $1,355,00 towards the funding of this project.
This project will not require additional operating expenses.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Project Cost: Engineering								
Project Cost: Construction								
Project Cost: ICA			$1,355,000					
Total Program Cost	$0	$0	$1,355,000	$0	$0	$0	$0	$0

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Road and Bridge / ROW***

Schedule of Activities				***Suggested Method of Financing***	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY _____	
				Budget Process - FY _____	
				Bonds/Tax Notes - FY _____	
				Sale of Property - FY _____	
				Voter Approved Bonds to be Issued in FY2012	**$1,355,000**
Total Cost			**$0**	**Funding Requirements**	**$1,355,000**

Completed by: John Polster, ITS Inc. (Pct 3) Date: 8/20/2008

GL Department Name: _____

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2010 To Fiscal Year: 2012 Building: N/A

Project Title: Garden Ridge Dept. Priority # N/A

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$2,450,000	$0	$714,000	$0	$1,736,000	$0	$0	$0	$0	$0

Description and Scope of Project

LIMITS: From FM 3040 to Spinks

DESCRIPTION: Construct 4-lane divided urban roadway on new alignment

LENGTH: 0.75 miles

Purpose and Need Including Operational Efficiencies and Savings

Reduce Congestion and Improve Mobility
Projected traffic average 26,942 cars per day

History and Current Status

Included in TRIP-08 Bond Program.
The Town of Flower Mound will contribute $2,450,000 towards the funding of this project.
This project will not require additional operating expenses.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Project Cost: Engineering								
Project Cost: Construction								
Project Cost: ICA	$714,000		$1,736,000					
Total Program Cost	$714,000	$0	$1,736,000	$0	$0	$0	$0	$0

This Section to Be Completed by Capital Improvement Committee Only

Category: *Road and Bridge / ROW*

Schedule of Activities				*Suggested Method of Financing*	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY _____	
				Budget Process - FY _____	
				Bonds/Tax Notes - FY _____	
				Voter Approved Bonds Issued in FY2010	**$714,000**
				Voter Approved Bonds to be Issued in FY2012	**$1,736,000**
Total Cost			**$0**	**Funding Requirements**	**$2,450,000**

Completed by: John Polster, ITS Inc. (Pct 3) Date: 8/20/2008

GL Department Name: _____

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2014 To Fiscal Year: 2014 Building: N/A

Project Title: KirkPatrick Road Extension Dept. Priority # N/A

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$3,475,000	$0	$0	$0	$0	$0	$3,475,000	$0	$0	$0

Description and Scope of Project

LIMITS: From current terminus south of FM 1171 to current terminus west of Garden Ridge

DESCRIPTION: Construct 4-lane divided urban roadway on new alignment

LENGTH: 0.7 miles

Purpose and Need Including Operational Efficiencies and Savings

Reduce Congestion and Improve Mobility

Projected 2030 traffic average 2,618 - 14,763 cars per day

History and Current Status

Included in TRIP-08 Bond Program.

The Town of Flower Mound will contribute $3,475,000 towards the funding of this project.

This project will not require additional operating expenses.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Project Cost: Engineering								
Project Cost: Construction								
Project Cost: ICA					$3,475,000			
Total Program Cost	$0	$0	$0	$0	$3,475,000	$0	$0	$0

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Road and Bridge / ROW***

Schedule of Activities				***Suggested Method of Financing***	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY _____	
				Budget Process - FY _____	
				Bonds/Tax Notes - FY _____	
				Sale of Property - FY _____	
				Voter Approved Bonds to be Issued in FY2014	**$3,475,000**
Total Cost			**$0**	**Funding Requirements**	**$3,475,000**

Completed by: John Polster, ITS Inc. (Pct 3) Date: 8/20/2008

GL Department Name: _____

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2010 To Fiscal Year: 2010 Building: N/A

Project Title: Highland Village Road Bridge Dept. Priority # N/A

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$1,710,000	$0	$1,710,000	$0	$0	$0	$0	$0	$0	$0

Description and Scope of Project

LIMITS: From Sellmeyer Lane to Chisolm Trail

DESCRIPTION: Rehabilitate existing 2-lane roadway to an urban cross-section, adding bridge, drainage, and retaining walls

LENGTH: 0.2 miles

Purpose and Need Including Operational Efficiencies and Savings

Reduce Congestion and Improve Mobility
Current traffic average 4,875 cars per day
Projected 2030 traffic average 7,200 cars per day

History and Current Status

Included in TRIP-08 Bond Program.
This project will not require additional operating expenses.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Project Cost: Engineering								
Project Cost: Construction								
Project Cost: ICA	$1,710,000							
Total Program Cost	$1,710,000	$0	$0	$0	$0	$0	$0	$0

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Road and Bridge / ROW***

Schedule of Activities				***Suggested Method of Financing***	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY _____	
				Budget Process - FY _____	
				Bonds/Tax Notes - FY _____	
				Sale of Property - FY _____	
				Voter Approved Bonds Issued in FY2010	$1,710,000
Total Cost			$0	**Funding Requirements**	$1,710,000

Completed by: John Polster, ITS Inc. (Pct 3) Date: 8/20/2008

GL Department Name: _____

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2015 To Fiscal Year: 2016 Building: N/A

Project Title: County Roads - Precinct 3 Dept. Priority # N/A

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$2,500,000	$0	$0	$0	$0	$0	$0	$500,000	$2,000,000	$0

Description and Scope of Project

LIMITS: Throughout Precinct 3

DESCRIPTION: Rehabilitation and construction of safety and/or mobility improvements on county roads

LENGTH: N/A

Purpose and Need Including Operational Efficiencies and Savings

Reduce Congestion and Improve Mobility

History and Current Status

Included in TRIP-08 Bond Program.
This project will not require additional operating expenses.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Project Cost: Engineering								
Project Cost: Construction								
Total Project Cost: ICA						$500,000	$2,000,000	
Total Program Cost	$0	$0	$0	$0	$0	$500,000	$2,000,000	$0

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Road and Bridge / ROW***

Schedule of Activities				***Suggested Method of Financing***	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY _____	
				Budget Process - FY _____	
				Bonds/Tax Notes - FY _____	
				Sale of Property - FY _____	
				Voter Approved Bonds to be Issued in FY2015-16	**$2,500,000**
Total Cost			**$0**	**Funding Requirements**	**$2,500,000**

Completed by: John Polster, ITS Inc. (Pct 3) Date: 8/20/2008

GL Department Name: _____

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2012 To Fiscal Year: 2016 Building: N/A

Project Title: Discretionary Funds - Pct. #3 Dept. Priority # N/A

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$5,000,000	$0	$0	$0	$1,000,000	$1,000,000	$1,000,000	$1,000,000	$1,000,000	$0

Description and Scope of Project

LIMITS: Various

DESCRIPTION: Discretionary funds are used to cover any shortfall in Bond Projects and to provide the County with flexibility to address any unforeseen circumstances

LENGTH: Locations throughout Denton County

Purpose and Need Including Operational Efficiencies and Savings

Reduce Congestion and Improve Mobility

History and Current Status

Included in TRIP-08 Bond Program.
This project will not require additional operating expenses.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Project Cost: Engineering								
Project Cost: Construction								
Total Project Cost: ICA			$1,000,000	$1,000,000	$1,000,000	$1,000,000	$1,000,000	
Total Program Cost	$0	$0	$1,000,000	$1,000,000	$1,000,000	$1,000,000	$1,000,000	$0

This Section to Be Completed by Capital Improvement Committee Only

Category: *Road and Bridge / ROW*

Schedule of Activities				*Suggested Method of Financing*	
Activity	From	To	Amount	Funding Source	Amount
				Fund Balance - FY _____	
				Budget Process - FY _____	
				Bonds/Tax Notes - FY _____	
				Sale of Property - FY _____	
				Voter Approved Bonds to be Issued in FY2012-16	$5,000,000
Total Cost			$0	**Funding Requirements**	$5,000,000

Completed by: John Polster, ITS Inc. (Pct 3) Date: 8/20/2008

GL Department Name: _____

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2010 To Fiscal Year: 2012 Building: N/A

Project Title: Chinn Chapel Road Dept. Priority # N/A

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$6,700,000	$3,709,010	$7,336	$0	$2,983,654	$0	$0	$0	$0	$0

Description and Scope of Project

LIMITS: From South Town Limits to Orchid Hill Lane

DESCRIPTION: Reconstruct 2-lane roadway

LENGTH: 2.2 miles

Purpose and Need Including Operational Efficiencies and Savings

Reduce Congestion and Improve Mobility
Current traffic average 1,375 - 2,775 cars per day
Projected 2030 traffic average 2,025 - 4,100 cars per day

History and Current Status

Included in TRIP-08 Bond Program.
This project will not require additional operating expenses.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Project Cost: Engineering								
Project Cost: Construction								
Project Cost: ICA	$7,336		$2,983,654					
Total Program Cost	$7,336	$0	$2,983,654	$0	$0	$0	$0	$0

This Section to Be Completed by Capital Improvement Committee Only

Category: *Road and Bridge / ROW*

Schedule of Activities				*Suggested Method of Financing*	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY	
				Budget Process - FY	
				Bonds/Tax Notes - FY	
				Voter Approved Bonds Issued in FY2009-10	**$3,716,346**
				Voter Approved Bonds to be Issued in FY2012	**$2,983,654**
Total Cost			**$0**	**Funding Requirements**	**$6,700,000**

Completed by: John Polster, ITS Inc. (Pct 3) Date: 8/20/2008

GL Department Name:

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CAPITAL IMPROVEMENT PROGRAM

TRIP ’08 ROAD PROJECTS

COMMISSIONER, PRECINCT #4

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2012 To Fiscal Year: 2012 Building: N/A

Project Title: Mayhill Road Widening and Reconstruction Dept. Priority # N/A

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$2,833,530	$0	$0	$0	$2,833,530	$0	$0	$0	$0	$0

Description and Scope of Project

LIMITS: From IH 35E to US 380

DESCRIPTION: Widen existing 2-lane roadway to 4-lane divided urban cross section

LENGTH: 4.5 miles

Purpose and Need Including Operational Efficiencies and Savings

Reduce Congestion and Improve Mobility
Current traffic average 9,653 - 21,428 cars per day
Projected 2030 traffic average 21,296 - 47,273 cars per day

History and Current Status

Included in TRIP-08 Bond Program.
The City of Denton will contribute $5,667,057 towards the funding of this project.
Mayhill Road has an additional $45,336,453 in RTR funds committed to project.
This project will not require additional operating expenses.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Project Cost: Engineering								
Project Cost: Construction								
Project Cost: ICA			$2,833,530					
Total Program Cost	$0	$0	$2,833,530	$0	$0	$0	$0	$0

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Road and Bridge / ROW***

Schedule of Activities				***Suggested Method of Financing***	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY _____	
				Budget Process - FY _____	
				Bonds/Tax Notes - FY _____	
				Sale of Property - FY _____	
				Voter Approved Bonds to be Issued in FY2012	$2,833,530
Total Cost			$0	**Funding Requirements**	$2,833,530

Completed by: John Polster, ITS Inc. (Pct 4) Date: 8/20/2008

GL Department Name: _____

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2012 To Fiscal Year: 2012 Building: N/A

Project Title: Bonnie Brae Widening Dept. Priority # N/A

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$2,000,000	$0	$0	$0	$2,000,000	$0	$0	$0	$0	$0

Description and Scope of Project

LIMITS: From IH 35E to Vintage Rd

DESCRIPTION: Widen existing 2-lane roadway to a 4-lane divided urban cross section

LENGTH: 3 miles

Purpose and Need Including Operational Efficiencies and Savings

Reduce Congestion and Improve Mobility
Current traffic average 225 - 8,275 cars per day
Projected 2030 traffic average 3,800 - 13,700 cars per day

History and Current Status

Included in TRIP-08 Bond Program.
The City of Denton will contribute $5,768,919 towards the funding of this project.
Bonnie Brae Widening has an additional $46,151,351 in RTR funds committed to project.
This project will not require additional operating expenses.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Project Cost: Engineering								
Project Cost: Construction								
Project Cost: ICA			$2,000,000					
Total Program Cost	$0	$0	$2,000,000	$0	$0	$0	$0	$0

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Road and Bridge / ROW***

Schedule of Activities				***Suggested Method of Financing***	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY _____	
				Budget Process - FY _____	
				Bonds/Tax Notes - FY _____	
				Sale of Property - FY _____	
				Voter Approved Bonds to be Issued in FY2012	**$2,000,000**
Total Cost			**$0**	**Funding Requirements**	**$2,000,000**

Completed by: John Polster, ITS Inc. (Pct 4) Date: 8/20/2008

GL Department Name: _____

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2010 To Fiscal Year: 2010 Building: N/A

Project Title: Orchid Hill Lane Dept. Priority # N/A

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$5,250,000	$4,056,388	$1,193,612	$0	$0	$0	$0	$0	$0	$0

Description and Scope of Project

LIMITS: From Copper Canyon Road to Bishop Lane

DESCRIPTION: Reconstruct 2-lane roadway as concrete urban section

LENGTH: 1.75 miles

Purpose and Need Including Operational Efficiencies and Savings

Reduce Congestion and Improve Mobility
Current traffic average 850 cars per day
Projected 2030 traffic average 3,896 cars per day

History and Current Status

Included in TRIP-08 Bond Program.
This project will not require additional operating expenses.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Project Cost: Engineering								
Project Cost: Construction								
Project Cost: ICA	$1,193,612							
Total Program Cost	$1,193,612	$0	$0	$0	$0	$0	$0	$0

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Road and Bridge / ROW***

Schedule of Activities				***Suggested Method of Financing***	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY _____	
				Budget Process - FY _____	
				Bonds/Tax Notes - FY _____	
				Voter Approved Bonds Issued in FY2009-10	**$5,250,000**
				Voter Approved Bonds to be Issued in FY _____	
Total Cost			**$0**	**Funding Requirements**	**$5,250,000**

Completed by: John Polster, ITS Inc. (Pct 4) Date: 8/20/2008

GL Department Name: _____

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2010 To Fiscal Year: 2010 Building: N/A

Project Title: FM 407 Widening and Turn Lanes Dept. Priority # N/A

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$750,000	$0	$750,000	$0	$0	$0	$0	$0	$0	$0

Description and Scope of Project

LIMITS: From Corral City Drive to IH-35W Northbound Frontage Rd

DESCRIPTION: Widen 2-lane rural roadway to provide maximum turn lanes and storage allowed by existing bridge over FM 407 and construction of continuous turn lane on FM 407 from IH 35W to Corral City Drive

LENGTH: 0.5 miles

Purpose and Need Including Operational Efficiencies and Savings

Reduce Congestion and Improve Mobility
Current traffic average 4,500 cars per day
Projected 2030 traffic average 17,056 - 27618 cars per day

History and Current Status

Included in TRIP-08 Bond Program.
This project will not require additional operating expenses.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Project Cost: Engineering								
Project Cost: Construction								
Project Cost: LPA	$750,000							
Total Program Cost	$750,000	$0	$0	$0	$0	$0	$0	$0

This Section to Be Completed by Capital Improvement Committee Only

Category: *Road and Bridge / ROW*

Schedule of Activities

Activity	From	To	Amount
Total Cost			$0

Suggested Method of Financing

Funding Source	Amount
Fund Balance - FY _____	
Budget Process - FY _____	
Bonds/Tax Notes - FY _____	
Sale of Property - FY _____	
Voter Approved Bonds Issued in FY2010	$750,000
Funding Requirements	$750,000

Completed by: John Polster, ITS Inc. (Pct 4) Date: 8/20/2008

GL Department Name: _____

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2013 To Fiscal Year: 2013 Building: N/A

Project Title: Tim Donald Road Reconstruction Dept. Priority # N/A

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$250,000	$0	$0	$0	$0	$250,000	$0	$0	$0	$0

Description and Scope of Project

LIMITS: From Eakin Cemetery Road to FM 1384

DESCRIPTION: Improve 2-lane rural roadway

LENGTH: 1.8 miles

Purpose and Need Including Operational Efficiencies and Savings

Reduce Congestion and Improve Mobility

History and Current Status

Included in TRIP-08 Bond Program.
This project will not require additional operating expenses.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Project Cost: Engineering								
Project Cost: Construction								
Project Cost: R/B Material				$250,000				
Total Program Cost	$0	$0	$0	$250,000	$0	$0	$0	$0

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Road and Bridge / ROW***

Schedule of Activities				***Suggested Method of Financing***	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY _____	
				Budget Process - FY _____	
				Bonds/Tax Notes - FY _____	
				Sale of Property - FY _____	
				Voter Approved Bonds to be Issued in FY2013	$250,000
Total Cost			$0	**Funding Requirements**	$250,000

Completed by: John Polster, ITS Inc. (Pct 4) Date: 8/20/2008

GL Department Name: _____

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2013 To Fiscal Year: 2013 Building: N/A

Project Title: Gibbons/Porter/Red Rock Lane/Glenview Lane Dept. Priority # N/A

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$890,000	$558,942	$0	$0	$0	$331,058	$0	$0	$0	$0

Description and Scope of Project

LIMITS: From Frenchtown Road to Jeter Road; From Jeter Road to FM1171; From Jeter Road to .7 miles west of Jeter Rd

DESCRIPTION: Improve 2-lane rural roadway

LENGTH: 1.1 miles/ 1.8 miles/ .7 miles

Purpose and Need Including Operational Efficiencies and Savings

Reduce Congestion and Improve Mobility
Current traffic average 1,025-1,100 cars per day
Projected 2030 traffic average 3,331 cars per day; 3262-11,702 cars per day

History and Current Status

Included in TRIP-08 Bond Program.
This project will not require additional operating expenses.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Project Cost: Engineering								
Project Cost: Construction								
Project Cost: R/B Material				$331,058				
Total Program Cost	$0	$0	$0	$331,058	$0	$0	$0	$0

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Road and Bridge / ROW***

Schedule of Activities				***Suggested Method of Financing***	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY _____	
				Budget Process - FY _____	
				Bonds/Tax Notes - FY _____	
				Voter Approved Bonds Issued in FY2009	**$558,942**
				Voter Approved Bonds to be Issued in FY2013	**$331,058**
Total Cost			**$0**	**Funding Requirements**	**$890,000**

Completed by: John Polster, ITS Inc. (Pct 4) Date: 8/20/2008

GL Department Name: _____

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2013 To Fiscal Year: 2013 Building: N/A

Project Title: Dale Earnhardt Way - South Extension Dept. Priority # N/A

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$1,500,000	$0	$0	$0	$0	$1,500,000	$0	$0	$0	$0

Description and Scope of Project

LIMITS: From IH 35W to SH 114 (at Cleveland Gibbs Road)

DESCRIPTION: Extend Dale Earnhardt as a 4-lane divided roadway with urban cross section from its current terminus at IH 35W to SH 114 at Cleveland Gibbs Road

LENGTH: 1.3 miles with some On-system Impact

Purpose and Need Including Operational Efficiencies and Savings

Reduce Congestion and Improve Mobility
Projected 2030 traffic average 12,735 - 20,445 cars per day

History and Current Status

Included in TRIP-08 Bond Program.
This project will not require additional operating expenses.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Project Cost: Engineering								
Project Cost: Construction								
Project Cost: ICA				$1,500,000				
Total Program Cost	$0	$0	$0	$1,500,000	$0	$0	$0	$0

This Section to Be Completed by Capital Improvement Committee Only

Category: *Road and Bridge / ROW*

Schedule of Activities				*Suggested Method of Financing*	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY _____	
				Budget Process - FY _____	
				Bonds/Tax Notes - FY _____	
				Sale of Property - FY _____	
				Voter Approved Bonds to be Issued in FY2013	**$1,500,000**
Total Cost			**$0**	**Funding Requirements**	**$1,500,000**

Completed by: John Polster, ITS Inc. (Pct 4) Date: 8/20/2008

GL Department Name: _____

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2013 To Fiscal Year: 2015 Building: N/A

Project Title: Trophy Club Loop Road Dept. Priority # N/A

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$2,000,000	$0	$0	$0	$0	$500,000	$500,000	$1,000,000	$0	$0

Description and Scope of Project

LIMITS: From Trophy Club Road just east of water treatment plant to Indian Creek Drive

DESCRIPTION: Construct 4-lane divided urban roadway, primarily on new alignment

LENGTH: 1.25 - 2 miles

Purpose and Need Including Operational Efficiencies and Savings

Reduce Congestion and Improve Mobility

History and Current Status

Included in TRIP-08 Bond Program.
This project will not require additional operating expenses.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Project Cost: Engineering								
Project Cost: Construction								
Project Cost: ICA				$500,000	$500,000	$1,000,000		
Total Program Cost	$0	$0	$0	$500,000	$500,000	$1,000,000	$0	$0

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Road and Bridge / ROW***

Schedule of Activities				***Suggested Method of Financing***	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY _____	
				Budget Process - FY _____	
				Bonds/Tax Notes - FY _____	
				Sale of Property - FY _____	
				Voter Approved Bonds to be Issued in FY2013-15	$2,000,000
Total Cost			$0	**Funding Requirements**	$2,000,000

Completed by: John Polster, ITS Inc. (Pct 4) Date: 8/20/2008

GL Department Name: _____

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2013 To Fiscal Year: 2013 Building: N/A

Project Title: IH-35W and Denton Creek Interchange Dept. Priority # N/A

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$2,500,000	$0	$0	$0	$0	$2,500,000	$0	$0	$0	$0

Description and Scope of Project

LIMITS: Interchange

DESCRIPTION: Construct critical Interchange for regional mobility and economic development in both Flower Mound and Northlake

LENGTH: 0.5 miles

Purpose and Need Including Operational Efficiencies and Savings

Reduce Congestion and Improve Mobility

History and Current Status

Included in TRIP-08 Bond Program.
The Town of Flower Mound will contribute $2,500,000 towards the funding of this project.
This project will not require additional operating expenses.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Project Cost: Engineering								
Project Cost: Construction								
Project Cost: ICA				$2,500,000				
Total Program Cost	$0	$0	$0	$2,500,000	$0	$0	$0	$0

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Road and Bridge / ROW***

Schedule of Activities

Activity	From	To	Amount
Total Cost			$0

Suggested Method of Financing

Funding Source	Amount
Fund Balance - FY _____	
Budget Process - FY _____	
Bonds/Tax Notes - FY _____	
Sale of Property - FY _____	
Voter Approved Bonds to be Issued in FY2013	$2,500,000
Funding Requirements	$2,500,000

Completed by: John Polster, ITS Inc. (Pct 4) Date: 8/20/2008

GL Department Name: _____

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2013 To Fiscal Year: 2013 Building: N/A

Project Title: Denton Creek District Spine Road Bridge Dept. Priority # N/A

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$500,000	$0	$0	$0	$0	$500,000	$0	$0	$0	$0

Description and Scope of Project

LIMITS: Bridge over Graham Branch

DESCRIPTION: Construct 6-lane bridge at Graham Creek for Proposed Denton Creek Spine Road

LENGTH: 0.5 miles

Purpose and Need Including Operational Efficiencies and Savings

Reduce Congestion and Improve Mobility

History and Current Status

Included in TRIP-08 Bond Program.
The Town of Flower Mound will contribute $500,000 towards the funding of this project.
This project will not require additional operating expenses.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Project Cost: Engineering								
Project Cost: Construction								
Project Cost: ICA				$500,000				
Total Program Cost	$0	$0	$0	$500,000	$0	$0	$0	$0

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Road and Bridge / ROW***

Schedule of Activities				***Suggested Method of Financing***	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY	
				Budget Process - FY	
				Bonds/Tax Notes - FY	
				Sale of Property - FY	
				Voter Approved Bonds to be Issued in FY2013	**$500,000**
Total Cost			**$0**	**Funding Requirements**	**$500,000**

Completed by: John Polster, ITS Inc. (Pct 4) Date: 8/20/2008

GL Department Name:

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2010 To Fiscal Year: 2010 Building: N/A

Project Title: Emergency Service Road - North and South Dept. Priority # N/A

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$538,500	$0	$538,500	$0	$0	$0	$0	$0	$0	$0

Description and Scope of Project

LIMITS: From terminus of Proposed South Emergency Road to Gulf Street; From Bishop Park Driveway at FM156 to east of bridge over creek

DESCRIPTION: Construct 2-lane asphalt (flex-base) emergency response road on east side of BNSF rail line

LENGTH: 0.75 miles; .4 miles

Purpose and Need Including Operational Efficiencies and Savings

Reduce Congestion and Improve Mobility

History and Current Status

Included in TRIP-08 Bond Program.
This project will not require additional operating expenses.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Project Cost: Engineering								
Project Cost: Construction								
Project Cost: ICA	$538,500							
Total Program Cost	$538,500	$0	$0	$0	$0	$0	$0	$0

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Road and Bridge / ROW***

Schedule of Activities				***Suggested Method of Financing***	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY _____	
				Budget Process - FY _____	
				Bonds/Tax Notes - FY _____	
				Sale of Property - FY _____	
				Voter Approved Bonds Issued in FY2010	$538,500
Total Cost			$0	**Funding Requirements**	$538,500

Completed by: John Polster, ITS Inc. (Pct 4) Date: 8/20/2008

GL Department Name: _____

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2010 To Fiscal Year: 2012 Building: N/A

Project Title: FM 1173 at Thoroughbred Drive Deceleration and Turn Lanes Dept. Priority # N/A

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$400,000	$0	$133,981	$0	$266,019	$0	$0	$0	$0	$0

Description and Scope of Project

LIMITS: From approximately 1,100 ft west of Thoroughbred Dr and 1,100 ft east of Thoroughbred Dr

DESCRIPTION: Widen FM 1173 to add deceleration and turn lanes at its intersection with Thoroughbred Drive

LENGTH: 0.2 miles

Purpose and Need Including Operational Efficiencies and Savings

Reduce Congestion and Improve Mobility
Current traffic average 10,187 cars per day
Projected Traffic average 21,200 cars per day

History and Current Status

Included in TRIP-08 Bond Program.
The Krum Independent School District has committed $200,000 towards the completion of this project.
This project will not require additional operating expenses.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Project Cost: Engineering								
Project Cost: Construction								
Project Cost: Local Proj Advcd Fndg Agmt	$133,981		$266,019					
Total Program Cost	$133,981	$0	$266,019	$0	$0	$0	$0	$0

This Section to Be Completed by Capital Improvement Committee Only

Category: *Road and Bridge / ROW*

Schedule of Activities

Activity	From	To	Amount
Total Cost			$0

Suggested Method of Financing

Funding Source	Amount
Fund Balance - FY _____	
Budget Process - FY _____	
Bonds/Tax Notes - FY _____	
Voter Approved Bonds Issued in FY2010	$133,981
Voter Approved Bonds to Be Issued in FY2012	$266,019
Funding Requirements	$400,000

Completed by: John Polster, ITS Inc. (Pct 4) Date: 8/20/2008

GL Department Name: _____

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2010 To Fiscal Year: 2010 Building: N/A

Project Title: George Owens Road Dept. Priority # N/A

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$100,000	$0	$100,000	$0	$0	$0	$0	$0	$0	$0

Description and Scope of Project

LIMITS: From US 380 to January Lane

DESCRIPTION: Reconstruct 2-lane rural roadway

LENGTH: 3 miles

Purpose and Need Including Operational Efficiencies and Savings

Reduce Congestion and Improve Mobility
Current traffic average 350 cars per day
Projected 2030 traffic average 3,158 - 5,244 cars per day

History and Current Status

Included in TRIP-08 Bond Program.
This project will not require additional operating expenses.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Project Cost: Engineering								
Project Cost: Construction								
Project Cost: R/B Materials	$100,000							
Total Program Cost	$100,000	$0	$0	$0	$0	$0	$0	$0

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Road and Bridge / ROW***

Schedule of Activities				***Suggested Method of Financing***	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY _____	
				Budget Process - FY _____	
				Bonds/Tax Notes - FY _____	
				Sale of Property - FY _____	
				Voter Approved Bonds Issued in FY2010	$100,000
Total Cost			$0	**Funding Requirements**	$100,000

Completed by: John Polster, ITS Inc. (Pct 4) Date: 8/20/2008

GL Department Name: _____

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2012 To Fiscal Year: 2012 Building: N/A

Project Title: Robson Ranch Road Extension Dept. Priority # N/A

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$1,820,000	$0	$0	$0	$1,820,000	$0	$0	$0	$0	$0

Description and Scope of Project

LIMITS: From terminus of improved section of Crawford/Robson Ranch Road approximately 0.25 miles west of Fraught Road to Strader Road

DESCRIPTION: Reconstruct 2-lane gravel road to 2-lane rural concrete roadway

LENGTH: 1.2 miles

Purpose and Need Including Operational Efficiencies and Savings

Reduce Congestion and Improve Mobility
Projected 2030 traffic average 15,205 cars per day

History and Current Status

Included in TRIP-08 Bond Program.
This project will not require additional operating expenses.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Project Cost: Engineering								
Project Cost: Construction			$1,820,000					
Project Cost: R/B Materials								
Total Program Cost	$0	$0	$1,820,000	$0	$0	$0	$0	$0

This Section to Be Completed by Capital Improvement Committee Only

Category: *Road and Bridge / ROW*

Schedule of Activities				*Suggested Method of Financing*	
Activity	From	To	Amount	Funding Source	Amount
				Fund Balance - FY _____	
				Budget Process - FY _____	
				Bonds/Tax Notes - FY _____	
				Sale of Property - FY _____	
				Voter Approved Bonds to be Issued in FY2012	$1,820,000
Total Cost			$0	Funding Requirements	$1,820,000

Completed by: John Polster, ITS Inc. (Pct 4) Date: 8/20/2008

GL Department Name: _____

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2010 To Fiscal Year: 2010 Building: N/A

Project Title: East Doyle and Eddie Street Improvements Dept. Priority # N/A

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$250,000	$0	$250,000	$0	$0	$0	$0	$0	$0	$0

Description and Scope of Project

LIMITS: From E. James south to approximately 150 feet west of Frederick St.

DESCRIPTION: Road-base improvements and asphaltic overlay on existing 2-lane

LENGTH: 0.25 miles

Purpose and Need Including Operational Efficiencies and Savings

Reduce Congestion and Improve Mobility
Current traffic average 125 cars per day
Projected 2030 traffic average 200 cars per day

History and Current Status

Included in TRIP-08 Bond Program.
This project will not require additional operating expenses.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Project Cost: Engineering								
Project Cost: Construction								
Project Cost: R/B Materials	$250,000							
Total Program Cost	$250,000	$0	$0	$0	$0	$0	$0	$0

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Road and Bridge / ROW***

Schedule of Activities				***Suggested Method of Financing***	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY _____	
				Budget Process - FY _____	
				Bonds/Tax Notes - FY _____	
				Sale of Property - FY _____	
				Voter Approved Bonds Issued in FY2010	$250,000
Total Cost			$0	**Funding Requirements**	$250,000

Completed by: John Polster, ITS Inc. (Pct 4) Date: 8/20/2008

GL Department Name: _____

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2010 To Fiscal Year: 2012 Building: N/A

Project Title: Walnut Street Dept. Priority # N/A

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$1,725,000	$0	$225,000	$0	$1,500,000	$0	$0	$0	$0	$0

Description and Scope of Project

LIMITS: From Byron Nelson Blvd. (Business 114) to just south of Lamar Street

DESCRIPTION: Reconstruct 2-lane rural roadway to 2-lane urban roadway

LENGTH: 0.75 miles

Purpose and Need Including Operational Efficiencies and Savings

Reduce Congestion and Improve Mobility
Current traffic average 900 cars per day
Projected 2030 traffic average 2,650 cars per day

History and Current Status

Included in TRIP-08 Bond Program.
This project will not require additional operating expenses.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Project Cost: Engineering								
Project Cost: Construction								
Project Cost: ICA	$225,000		$1,500,000					
Total Program Cost	$225,000	$0	$1,500,000	$0	$0	$0	$0	$0

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Road and Bridge / ROW***

Schedule of Activities				***Suggested Method of Financing***	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY	
				Budget Process - FY	
				Bonds/Tax Notes - FY	
				Voter Approved Bonds Issued in FY2010	**$225,000**
				Voter Approved Bonds to be Issued in FY2012	**$1,500,000**
Total Cost			**$0**	**Funding Requirements**	**$1,725,000**

Completed by: John Polster, ITS Inc. (Pct 4) Date: 8/20/2008

GL Department Name:

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2010 To Fiscal Year: 2010 Building: N/A

Project Title: Schooling Road Improvements Dept. Priority # N/A

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$875,000	$0	$875,000	$0	$0	$0	$0	$0	$0	$0

Description and Scope of Project

LIMITS: From Marshall Creek Road to Northwest Parkway

DESCRIPTION: Upgrade (Concrete paving with open bar ditch and widen) existing 2-lane road to accommodate higher volume of traffic

LENGTH: 0.55 miles

Purpose and Need Including Operational Efficiencies and Savings

Reduce Congestion and Improve Mobility

History and Current Status

Included in TRIP-08 Bond Program.
This project will not require additional operating expenses.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Project Cost: Engineering								
Project Cost: Construction								
Project Cost: ICA	$875,000							
Total Program Cost	$875,000	$0	$0	$0	$0	$0	$0	$0

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Road and Bridge / ROW***

Schedule of Activities

Activity	From	To	Amount
Total Cost			$0

Suggested Method of Financing

Funding Source	Amount
Fund Balance - FY _____	
Budget Process - FY _____	
Bonds/Tax Notes - FY _____	
Sale of Property - FY _____	
Voter Approved Bonds Issued in FY2010	$875,000
Funding Requirements	$875,000

Completed by: John Polster, ITS Inc. (Pct 4) Date: 8/20/2008

GL Department Name: _____

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2010 To Fiscal Year: 2010 Building: N/A

Project Title: Simmons Road Widening and Improvements Dept. Priority # N/A

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$2,277,763	$302,909	$1,974,854	$0	$0	$0	$0	$0	$0	$0

Description and Scope of Project

LIMITS: From FM 407 to Kings Road East

DESCRIPTION: Widen narrow 2-lane asphalt road to a 33-foot wide concrete road with open ditch drainage

LENGTH: 1 mile

Purpose and Need Including Operational Efficiencies and Savings

Reduce Congestion and Improve Mobility

History and Current Status

Included in TRIP-08 Bond Program.
This project will not require additional operating expenses.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Project Cost: Engineering								
Project Cost: Construction								
Project Cost: ICA	$1,974,854							
Total Program Cost	$1,974,854	$0	$0	$0	$0	$0	$0	$0

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Road and Bridge / ROW***

Schedule of Activities				***Suggested Method of Financing***	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY _____	
				Budget Process - FY _____	
				Bonds/Tax Notes - FY _____	
				Voter Approved Bonds Issued in FY2009-10	**$2,277,763**
				Voter Approved Bonds to be Issued in FY _____	
Total Cost			**$0**	**Funding Requirements**	**$2,277,763**

Completed by: John Polster, ITS Inc. (Pct 4) Date: 8/20/2008

GL Department Name: _____

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2012 To Fiscal Year: 2012 Building: N/A

Project Title: Old Justin Road Reconstruction Dept. Priority # N/A

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$1,073,800	$0	$0	$0	$1,073,800	$0	$0	$0	$0	$0

Description and Scope of Project

LIMITS: From IH 35W to US 377

DESCRIPTION: Widen and reconstruct 24-foot roadway to 26-foot roadway with intersection improvements

LENGTH: 1.8 miles

Purpose and Need Including Operational Efficiencies and Savings

Reduce Congestion and Improve Mobility
Current traffic average 1,750 cars per day
Projected 2030 traffic average 3,325 cars per day

History and Current Status

Included in TRIP-08 Bond Program.
The Town of Argyle will contribute necessary ROW and Engineering towards the completion of this project, estimated at approximately $91,000.
This project will not require additional operating expenses.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Project Cost: Engineering								
Project Cost: Construction								
Project Cost: ICA			$1,073,800					
Total Program Cost	$0	$0	$1,073,800	$0	$0	$0	$0	$0

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Road and Bridge / ROW***

Schedule of Activities				***Suggested Method of Financing***	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY _____	
				Budget Process - FY _____	
				Bonds/Tax Notes - FY _____	
				Sale of Property - FY _____	
				Voter Approved Bonds to be Issued in FY2012	$1,073,800
Total Cost			$0	**Funding Requirements**	$1,073,800

Completed by: John Polster, ITS Inc. (Pct 4) Date: 8/20/2008

GL Department Name: _____

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2010 To Fiscal Year: 2010 Building: N/A

Project Title: Country Club Road North and South Dept. Priority # N/A

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$1,147,500	$0	$1,147,500	$0	$0	$0	$0	$0	$0	$0

Description and Scope of Project

LIMITS: From Eastern Limits of Argyle to FM1830; From US 377 to Argyle City Limits

DESCRIPTION: Widen existing asphalt road to a 26-foot asphalt roadway

LENGTH: 1.7 miles; 0.8 miles

Purpose and Need Including Operational Efficiencies and Savings

Reduce Congestion and Improve Mobility
Current traffic average 2,750 cars per day; 2150 per day
Projected 2030 traffic average 4,156 cars per day; 9,314 cars per day

History and Current Status

Included in TRIP-08 Bond Program.
This project will not require additional operating expenses.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Project Cost: Engineering								
Project Cost: Construction								
Project Cost: ICA	$1,147,500							
Total Program Cost	$1,147,500	$0	$0	$0	$0	$0	$0	$0

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Road and Bridge / ROW***

Schedule of Activities				***Suggested Method of Financing***	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY _____	
				Budget Process - FY _____	
				Bonds/Tax Notes - FY _____	
				Sale of Property - FY _____	
				Voter Approved Bonds Issued in FY2010	$1,147,500
Total Cost			$0	**Funding Requirements**	$1,147,500

Completed by: John Polster, ITS Inc. (Pct 4) Date: 8/20/2008

GL Department Name: _____

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2010 To Fiscal Year: 2012 Building: N/A

Project Title: SH 114 ROW Dept. Priority # N/A

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$5,300,000	$0	$1,500,000	$0	$3,800,000	$0	$0	$0	$0	$0

Description and Scope of Project

LIMITS: From Wise County Line to IH 35W

DESCRIPTION: Denton County's ten-percent ROW participation

LENGTH: 7.25 miles

Purpose and Need Including Operational Efficiencies and Savings

Reduce Congestion and Improve Mobility
Current traffic average 20,000 cars per day
Projected 2030 traffic average 46,600 cars per day

History and Current Status

Included in TRIP-08 Bond Program.
TxDOT will cover 90% of the cost of this ROW estimated to be $47,700,000.
This project will not require additional operating expenses.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Project Cost: Engineering								
Project Cost: Construction								
Project Cost: LPA	$1,500,000		$3,800,000					
Total Program Cost	$1,500,000	$0	$3,800,000	$0	$0	$0	$0	$0

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Road and Bridge / ROW***

Schedule of Activities				***Suggested Method of Financing***	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY _____	
				Budget Process - FY _____	
				Bonds/Tax Notes - FY _____	
				Voter Approved Bonds Issued in FY2010	**$1,500,000**
				Voter Approved Bonds to be Issued in FY2012	**$3,800,000**
Total Cost			**$0**	**Funding Requirements**	**$5,300,000**

Completed by: John Polster, ITS Inc. (Pct 4) Date: 8/20/2008

GL Department Name: _____

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2010 To Fiscal Year: 2016 Building: N/A

Project Title: County Roads: Gravel to Asphalt Dept. Priority # N/A

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$5,439,429	$0	$189,429	$0	$1,750,000	$0	$1,750,000	$0	$1,750,000	$0

Description and Scope of Project

LIMITS: Various

DESCRIPTION: Upgrading gravel roads to asphalt as needed

LENGTH: N/A

Purpose and Need Including Operational Efficiencies and Savings

Reduce Congestion and Improve Mobility

History and Current Status

Included in TRIP-08 Bond Program and funds will be allocated to a specific project as it is approved.
This project will not require additional operating expenses.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Project Cost: Gravel to Asphalt								
Project Cost: Smith-Schluter Road								
Miscellaneous Projects								
Project Cost: ICA	$189,429		$1,750,000		$1,750,000		$1,750,000	
Total Available Funds	$189,429	$0	$1,750,000	$0	$1,750,000	$0	$1,750,000	$0

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Road and Bridge / ROW***

Schedule of Activities

Activity	From	To	Amount
Total Cost			$0

Suggested Method of Financing

Funding Source	Amount
Fund Balance - FY _____	
Budget Process - FY _____	
Bonds/Tax Notes - FY _____	
Voter Approved Bonds Issued in FY2010	$189,429
Voter Approved Bonds to be Issued in FY2012-16	$5,250,000
Funding Requirements	$5,439,429

Completed by: John Polster, ITS Inc. (Pct 4) Date: 8/20/2008

GL Department Name: _____

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2010 To Fiscal Year: 2012 Building: N/A

Project Title: County Roads - Precinct 4 Dept. Priority # N/A

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$1,591,100	$0	$791,698	$0	$799,402	$0	$0	$0	$0	$0

Description and Scope of Project

LIMITS: Throughout Precinct 4

DESCRIPTION: Rehabilitation and construction of safety and/or mobility improvements on county roads

LENGTH: N/A

Purpose and Need Including Operational Efficiencies and Savings

Reduce Congestion and Improve Mobility

History and Current Status

Included in TRIP-08 Bond Program.
This project will not require additional operating expenses.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Project Cost: Engineering								
Project Cost: Construction								
Project Cost: ICA	$791,698		$799,402					
Total Program Cost	$791,698	$0	$799,402	$0	$0	$0	$0	$0

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Road and Bridge / ROW***

Schedule of Activities				***Suggested Method of Financing***	
Activity	**From**	**To**	**Amount**	**Funding Source**	**Amount**
				Fund Balance - FY _____	
				Budget Process - FY _____	
				Bonds/Tax Notes - FY _____	
				Voter Approved Bonds Issued in FY2010	**$791,698**
				Voter Approved Bonds to be Issued in FY2012	**$799,402**
Total Cost			**$0**	**Funding Requirements**	**$1,591,100**

Completed by: John Polster, ITS Inc. (Pct 4) Date: 8/20/2008

GL Department Name: _____

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2012 To Fiscal Year: 2014 Building: N/A

Project Title: Discretionary Funds - Pct #4 Dept. Priority # N/A

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$2,270,272	$0	$0	$0	$1,250,000	$0	$1,020,272	$0	$0	$0

Description and Scope of Project

LIMITS: Various

DESCRIPTION: Discretionary funds are used to cover any shortfalls in Bond Projects and to provide the County with Flexibility to address any unforeseen circumstances

LENGTH: N/A

Purpose and Need Including Operational Efficiencies and Savings

Reduce Congestion and Improve Mobility

History and Current Status

Included in TRIP-08 Bond Program.
This project will not require additional operating expenses.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Project Cost: Unallocated Funds			$1,250,000		$1,020,272			
Project Cost: Reallocated to Specific Projects								
Project Cost: ICA								
Total Program Cost	$0	$0	$1,250,000	$0	$1,020,272	$0	$0	$0

This Section to Be Completed by Capital Improvement Committee Only

Category: *Road and Bridge / ROW*

Schedule of Activities				*Suggested Method of Financing*	
Activity	From	To	Amount	Funding Source	Amount
				Fund Balance - FY _____	
				Budget Process - FY _____	
				Bonds/Tax Notes - FY _____	
				Voter Appvd Bonds-FY2009 Reallocated for Projects	
				Voter Approved Bonds to be Issued in FY2012-14	$2,270,272
Total Cost			$0	**Funding Requirements**	$2,270,272

Completed by: John Polster, ITS Inc. (Pct 4) Date: 8/20/2008

GL Department Name: _____

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CAPITAL IMPROVEMENT PROGRAM

TRIP ’08 ROAD PROJECTS

MISCELLANEOUS

Denton County, Texas

Capital Improvement Program FY2010-17

From Fiscal Year: 2010 To Fiscal Year: 2012 Building: N/A

Project Title: Miscellaneous TRIP '08 Funding - Undesignated Dept. Priority # N/A

Total Program Cost	Current Funding To-Date	Year 1 2009-10	Year 2 2010-11	Year 3 2011-12	Year 4 2012-13	Year 5 2013-14	Year 6 2014-15	Year 7 2015-16	Year 8 2016-17
$957,304	$173,469	$780,360	$0	$3,475	$0	$0	$0	$0	$0

Description and Scope of Project

LIMITS:

DESCRIPTION: Funds are included in contingency for unanticipated road projects or potential cost over-runs.

LENGTH:

Purpose and Need Including Operational Efficiencies and Savings

Contingency funds have been included due to the rising costs of expenses in the construction field.
It is important to have some flexibility for projects that may exceed the original estimated expenditure.

History and Current Status

Included in TRIP-08 Bond Program.
This project will not require additional operating expenses.

Program Breakdown and Operating Budget Impact

Description/Basis for Estimate	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Project Cost: Engineering								
Project Cost: Construction								
Project Cost: Miscellaneous Contingency	**$780,360**		**$3,475**					
Total Program Cost	**$780,360**	**$0**	**$3,475**	**$0**	**$0**	**$0**	**$0**	**$0**

This Section to Be Completed by Capital Improvement Committee Only

Category: ***Road and Bridge / ROW***

Schedule of Activities

Activity	From	To	Amount
Total Cost			**$0**

Suggested Method of Financing

Funding Source	Amount
Fund Balance - FY _____	
Budget Process - FY _____	
Tax Notes - FY _____	
Voter Approved Debt Issued in FY2009-10	**$953,829**
Voter Approved Debt to be Issued in FY2012	**$3,475**
Funding Requirements	**$957,304**

Completed by: Donna Stewart Date: 9/1/2008

GL Department Name: Budget

DENTON COUNTY
2012 - 2013 OPERATING BUDGET
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SUBCHAPTER C. ALTERNATE METHOD OF BUDGET PREPARATION IN COUNTIES WITH POPULATION OF MORE THAN 125,000

§ 111.061. Subchapter Applicable to Counties With Population of More Than 125,000

This subchapter applies only to a county that has a population of more than 125,000 and that chooses to operate under this subchapter instead of under Subchapter A or B.

Acts 1987, 70th Leg., ch. 149, § 1, eff. Sept. 1, 1987. Amended by Acts 1989, 71st Leg., ch. 1, § 11(e), eff. Aug. 28, 1989.

§ 111.062. Appointment of Budget Officer; Abolition of Office

(a) The commissioners court of the county may appoint a county budget officer to prepare a county budget for the fiscal year.

(b) A county that establishes the office of county budget officer may abolish that office only by a formal action of the commissioners court. The court must take the action after the first day of the second month of the fiscal year and before the first day of the sixth month of the fiscal year. If the office is abolished, the duties of budget officer shall be performed by:

(1) the county judge, if the county has a population of 225,000 or less; or

(2) the county auditor, if the county has a population of more than 225,000.

Acts 1987, 70th Leg., ch. 149, § 1, eff. Sept. 1, 1987. Amended by Acts 1993, 73rd Leg., ch. 593, § 1, eff. June 13, 1993.

§ 111.063. Itemized Budget; Contents

(a) The budget officer shall itemize the budget to allow as clear a comparison as practicable between expenditures included in the proposed budget and actual or estimated expenditures for the same or similar purposes that were made for the preceding fiscal year. The budget must show with reasonable accuracy each of the projects for which an appropriation is established in the budget and the estimated amount of money carried in the budget for each project.

(b) The budget officer shall obtain from the county auditor any information necessary to prepare a complete financial statement for inclusion in the budget. The financial statement must show:

(1) the outstanding obligations of the county;

(2) the cash on hand to the credit of each fund of the county government;

(3) funds received from all sources during the preceding fiscal year;

(4) the funds and revenue estimated by the auditor to be received from all sources during the preceding fiscal year;

(5) the funds and revenue estimated by the auditor to be received during the ensuing year; and

(6) a statement of all accounts and contracts on which sums are due to or owed by the county as of the last day of the preceding fiscal year, except for taxes and court costs.

(c) If actual amounts for the information described by Subsection (b)(1), (b)(2), (b)(3), or (b)(6) are not available at the time the

§ 111.063. Itemized Budget; Contents (Continued)

budget officer prepares the financial statement, the budget officer may use in the preparation of the statement estimates of that information made by the county auditor.

d) Subsection (c) does not prevent the commissioners court from adopting a budget before the beginning of the fiscal year for which the budget is prepared.

Acts 1987, 70th Leg., ch. 149, § 1, eff. Sept. 1, 1987. Amended by Acts 1989, 71st Leg., ch. 1044, § 1, eff. Sept. 1, 1989.

§ 111.064. Limitation on Expenditures Before Adoption of Budget

Until a budget for a fiscal year is adopted by the commissioners court, the county may not make payments during that fiscal year except for emergencies and for obligations legally incurred before the first day of the fiscal year for salaries, utilities, materials, and supplies.

Acts 1987, 70th Leg., ch. 149, § 1, eff. Sept. 1, 1987.

§ 111.065. Information Furnished by Officers

In preparing or monitoring the budget, the budget officer may require the county auditor or any other district, county, or precinct officer of the county to provide any information necessary for the budget officer to properly prepare or monitor the budget.

Acts 1987, 70th Leg., ch. 149, § 1, eff. Sept. 1, 1987.

§ 111.066. Proposed Budget Filed With County Clerk and County Auditor; Public Inspection

(a) The budget officer shall file a copy of the proposed budget with the county clerk and the county auditor.

(b) The copy of the proposed budget shall be available for public inspection.

Acts 1987, 70th Leg., ch. 149, § 1, eff. Sept. 1, 1987.

§ 111.067. Public Hearing on Proposed Budget

(a) The commissioners court shall hold a public hearing on the proposed budget. Any taxpayer of the county may attend and may participate in the hearing.

(b) The commissioners court shall hold the hearing on a day within 10 calendar days after the date the proposed budget is filed but before the last day of the first month of the fiscal year.

(c) The commissioners court shall publish notice that it will consider the proposed budget on the date of the budget hearing. The notice must be published once in a newspaper of general circulation in the county and must state the date, time, and location of the hearing.

(d) Notice under this section must include, in type of a size at least equal to the type used for other items in the notice, any statement required to be included in the proposed budget under section 111.033(b).

Acts 1987, 70th Leg., ch. 149, § 1, eff. Sept. 1, 1987.
Amended by Acts 1999, 76th Leg., ch. 552, § 2, eff. June 18, 1999; Acts 2007, 80th Leg., ch. 942 § 19, eff. Sept. 1, 2007.

§111.0675. Commissioners Court: Special Notice by Publication for Budget Hearing

(a) A commissioners court shall publish notice before a public hearing relating to a budget in at least one newspaper of general circulation in the county.

(b) Notice published under this section is in addition to notice required by other law. Notice under this section shall be published not earlier than the 30th or later than the 10th day before the date of the hearing.

(c) This section does not apply to a commissioners court required by other law to give notice by publication of a hearing on a budget.

Added by Acts 1993, 73rd Leg., ch. 268, § 28, eff. Sept. 1, 1993.

§ 111.068. Adoption of Budget

(a) At the conclusion of the public hearing, the commissioners court shall take action on the proposed budget.

(b) The commissioners court may make any changes in the proposed budget that it considers warranted by the facts and law and required by the interest of the taxpayers, but the amounts budgeted in a fiscal year for expenditures from the various funds of the county may not exceed the balances in those funds as of the first day of the fiscal year, plus the anticipated revenue for the fiscal year as estimated by the county auditor.

Acts 1987, 70th Leg., ch. 149, § 1, eff. Sept. 1, 1987.

§ 111.069. Approved Budget Filed With Officers

On final approval of the budget by the commissioners court, the court shall file a copy of the budget with the county auditor and the county clerk.

Acts 1987, 70th Leg., ch. 149, § 1, eff. Sept. 1, 1987. Amended by Acts 1989, 71st Leg., ch. 584, § 101, eff. Sept. 1, 1989.

§ 111.070. Expenditure of Funds Under Budget; Emergency Expenditure; Budget Transfer

(a) The commissioners court may spend county funds only in strict compliance with the budget, except as provided by this section.

(b) The commissioners court may authorize an emergency expenditure as an amendment to the original budget only in a case of grave public necessity to meet an unusual and unforeseen condition that could not have been included in the original budget through the use of reasonably diligent thought and attention. If the court amends the original budget to meet an emergency, the court shall file a copy of its order amending the budget with the county clerk and the clerk shall attach the copy to the original budget.

(c) The commissioners court by order may:

(1) amend the budget to transfer an amount budgeted for one item to another budgeted item without authorizing an emergency expenditure; or

(2) designate the county budget officer or another officer or employee of the county who may, as appropriate and subject to conditions and directions provided by the court, amend the budget by transferring amounts budgeted for certain items to other budgeted items.

Acts 1987, 70th Leg., ch. 149, § 1, eff. Sept. 1, 1987. Amended by Acts 1997, 75th Leg., ch. 1197, § 7, eff. June 20, 1997; Acts 2005, 79th Leg., ch. 1121, § 1, eff. June 18, 2005.

§ 111.0705. Budget for Expenditures From Proceeds of Bonds or Other Obligations

If a county bond issue is submitted at an election or other authorized obligations are to be issued against future revenues and a tax is to be levied for those obligations, the commissioners court shall adopt a budget of proposed expenditures. On receipt of the proceeds of the sale of the bonds or other obligations, the county may make expenditures from the proceeds in the manner provided by this subchapter for expenditures for general purposes.

Added by Acts 1997, 75th Leg., ch. 1197, § 8, eff. June 20, 1997.

§ 111.0706. Special Budget for Grant or Aid Money

The county auditor shall certify to the commissioners court the receipt of all public or private grant or aid money that is available for disbursement in a fiscal year but not included in the budget for that fiscal year. On certification, the court shall adopt a special budget for the limited purpose of spending the grant or aid money for its intended purpose.

Added by Acts 1997, 75th Leg., ch. 1197, § 8, eff. June 20, 1997.

§111.0707. Special Budget for Revenue From Intergovernmental Contracts

The county auditor shall certify to the commissioners court the receipt of all revenue from intergovernmental contracts that is available for disbursement in a fiscal year but not included in the budget for that fiscal year. On certification, the court shall adopt a special budget for the limited purpose of spending the revenue from intergovernmental contracts for its intended purpose.

Added by Acts 1997, 75th Leg., ch. 1197, § 8, eff. June 20, 1997.

§111.07075. Special Budget for Revenue Received After Start of Fiscal Year

The county auditor shall certify to the commissioners court the receipt of revenue from a new source not anticipated before the adoption of the budget and not included in the budget for that fiscal year. On certification, the court may adopt a special budget for the limited purpose of spending the revenue for general purposes or for any of its intended purposes.

Added by Acts 2001, 77th Leg., ch. 938, § 3, eff. Sept. 1, 2001.

§ 111.0708. Pledging Revenue as Security for Bonds and Other Obligations

In preparing a county budget, a county may secure county bonds or other obligations by pledging for the term of the bonds or other obligations:

(1) any security authorized by law; or

(2) any revenue or receipts obtained by the county from the levy of a state tax if the state is required to pay the county the proceeds or receipts from the tax.

Added by Acts 1997, 75th Leg., ch. 1197, § 8, eff. June 20, 1997.

§ 111.0709. Changes in Budget for County Purposes
This subchapter does not prevent the commissioners court from making changes in the budget for county purposes.
Added by Acts 1997, 75th Leg., ch. 1197, § 8, eff. June 20, 1997.

§ 111.071. Budget Officer's Assistance to Commissioners Court
The budget officer may assist the commissioners court in the performance of the court's duties relating to the efficiency and effectiveness of county operations.
Acts 1987, 70th Leg., ch. 149, § 1, eff. Sept. 1, 1987.

§ 111.072. Duties Retained by County Auditor
The duties given under Subchapter B to the county auditor that are not expressly conferred by this subchapter on the budget officer remain duties of the county auditor.
Acts 1987, 70th Leg., ch. 149, § 1, eff. Sept. 1, 1987.

§ 111.073. Employment of Personnel
The commissioners court may employ personnel necessary to assist the budget officer in the performance of the duties of that office.
Acts 1987, 70th Leg., ch. 149, § 1, eff. Sept. 1, 1987.

§ 111.074. Limitation on Budget of County Auditor
An increase from one fiscal year to the next in the amount budgeted for expenses of the county auditor's office or the salary of an assistant auditor shall not exceed five (5) percent without approval of the commissioners court.
Added by Acts 1991, 72nd Leg., ch. 600, § 5, eff. June 15, 1991; Acts 1991, 72nd Leg., ch. 739, § 3, eff. Aug. 26, 1991.

§ 111.075. Reserve Item
Notwithstanding any other provision of this subchapter, a county may establish in the budget a reserve or contingency item. The item must be included in the itemized budget under Section 111.063(a) in the same manner as a project for which an appropriation is established in the budget.
Added by Acts 2003, 72nd Leg., ch. 201, § &, eff Sept. 1, 2003.

SUBCHAPTER D. BUDGET APPROPRIATIONS

§ 111.091. Appropriation Accounts
(a) On the adoption and certification of a general or special county budget, the county auditor shall open an appropriation account for each main budgeted or special item in the budget.
(b) The county auditor shall enter to an appropriation account each warrant drawn against that appropriation.
(c) The county auditor periodically shall inform the commissioners court of the condition of the appropriation accounts.
Acts 1987, 70th Leg., ch. 149, § 1, eff. Sept. 1, 1987.

§111.092. Departmental Expenses Not to Exceed Appropriations
The county auditor shall oversee the warrant process to ensure that the expenses of any department do not exceed the budget appropriations for that department.
Acts 1987, 70th Leg., ch. 149, § 1, eff. Sept. 1, 1987.

§ 111.093. Appropriations For Purchases, Contracts, Salaries, or Labor Expenses in County With Population of More Than 225,000
(a) This section applies only to a county with a population of more than 225,000.
(b) The county auditor shall charge all purchase orders, requisitions, contracts, and salary and labor allowances to the appropriation accounts.
(c) A requisition issued or a contract for work, labor, services, or materials and supplies that is entered into in the manner provided by law by a proper authority is not binding until the county auditor certifies that the budget contains an ample provision for the obligation and that funds are or will be available to pay the obligation when due.
(d) The amount allocated in the budget for a purchase order, requisition, contract, special purpose, or salary or labor account may not be allocated for any other purpose unless an unexpended balance remains in the account after full discharge of the obligation or unless the requisition, contract, or allocation is canceled in writing by the commissioners court or a county officer for a valid reason.
Acts 1987, 70th Leg., ch. 149, § 1, eff. Sept. 1, 1987.

§ 111.094. Itemized Budget
The commissioners court in preparing the county budget shall determine the amount of county funds to be spent for the Juvenile probation department in the county budget
Added by Acts 1997, 75th Leg., ch. 1197, § 8, eff. June 20, 1997.

§ 111.095. Special Funds
(a) This section shall apply to all funds maintained and controlled by a county tax assessor-collector that are not included in the county budget.
(b) At least 60 days before the first day of the county's fiscal year, the county tax assessor-collector shall prepare a budget for the expenditure of the funds during that fiscal year and file a copy of that budget with the county budget officer. The county budget officer shall make a copy of the budget filed with the budget officer available to the public at all reasonable times. The budget filed with the county budget officer is not subject to approval by the commissioners court of the county, but any member of the public is entitled to speak for or against the budget during the county's budget process. Funds in the accounts under this section may be spent only in compliance with the budget filed with the county budget officer under this subsection.
(c) Funds in the accounts under this section may not be used to supplement the salary or cover the personal expenses of the county tax assessor-collector.
(d) The provisions of this section are cumulative with the provisions of other statures pertaining to county funds.
Added by Acts 2001, 77th Leg., ch. 938, § 4, eff. Sept. 1, 2001.

DENTON COUNTY
COMMISSIONERS COURT

September 4 2012
Month Day Year

Court Order Number: 12-0678

THE ORDER:

I move that the property tax rate be increased by the adoption of a tax rate of $0.282867, which is effectively a 1.155431 percent increase in the tax rate. THIS TAX RATE WILL RAISE MORE TAXES FOR MAINTENANCE AND OPERATIONS THAN LAST YEAR'S TAX RATE. THE TAX RATE WILL EFFECTIVELY BE RAISED BY 1.15685 PERCENT AND WILL RAISE TAXES FOR MAINTENANCE AND OPERATIONS ON A $100,000 HOME BY APPROXIMTELY $3.23. The adoption of the tax rate on $100 of taxable value for Denton County for tax year 2012 includes $0.209225 for the purpose of maintenance and operation and $0.073642 for the payment of principal and interest on debt service, for the total County tax rate of $0.282867.

Motion by Horn **Seconded by** Marchant

County Judge Mary Horn	Yes ✓	
	Abstain ___	
	No ___	
	Absent ___	
Commissioner Pct No 1 Hugh Coleman	Yes ✓	Commissioner Pct No 2 Ron Marchant — Yes ✓
	Abstain ___	Abstain ___
	No ___	No ___
	Absent ___	Absent ___
Commissioner Pct No 3 Bobbie J. Mitchell	Yes ✓	Commissioner Pct No 4 Andy Eads — Yes ✓
	Abstain ___	Abstain ___
	No ___	No ___
	Absent ___	Absent ___

Motion Carried 5-0-0

Other Action: Pulled from Consent ___ No Action ___ Postponed ___

BY ORDER OF THE COMMISSIONERS COURT: **ATTEST:** _____

Mary Horn
Presiding Officer

Cynthia Mitchell, County Clerk
and Ex-Officio Clerk of the
Commissioners Court of
Denton County, Texas

APPROVED AS TO FORM:

John Feldt
Assistant District Attorney

BY: _____
Deputy County Clerk

DENTON COUNTY
COMMISSIONERS COURT

09/04/2012

Month Day Year

12-0677

Court Order Number

4.D

THE ORDER:

Approval of the adoption of the FY2012-2013 Denton County Budget in the amount of $210,522,423 and any appropriate action.

Motion by Marchant **Seconded by** Mitchell

County Judge Mary Horn	Yes	X
	Abstain	
	No	
	Absent	

Commissioner Pct No 1 Hugh Coleman	Yes	X	Commissioner Pct No 2 Ron Marchant	Yes	X
	Abstain			Abstain	
	No			No	
	Absent			Absent	
Commissioner Pct No 3 Bobbie J. Mitchell	Yes	X	Commissioner Pct No 4 Andy Eads	Yes	X
	Abstain			Abstain	
	No			No	
	Absent			Absent	

Motion Carried 5-0-0

Other Action: **Pulled from Consent** ___ **No Action** ___ **Postponed** ___

BY ORDER OF THE COMMISSIONERS COURT:

Mary Horn

Presiding Officer

APPROVED AS TO FORM:

John Feldt

Assistant District Attorney

ATTEST:

Cynthia Mitchell, County Clerk and Ex-Officio Clerk of the Commissioners Court of Denton County, Texas

BY: _____

Deputy County Clerk

DENTON COUNTY
COMMISSIONERS COURT

09/04/2012

Month Day Year

12-0679

4.F

Court Order Number

THE ORDER:

Approve ratifying that the adoption of the FY2012-2013 Denton County Budget will raise more total property taxes than last year's budget by $5,703,549 or 3.93%, and of that amount $3,052,957 is tax revenue to be raised from new property added to the tax roll this year with a total tax rate of $0.282867 per $100 of taxable value.

Motion by Horn **Seconded by** Marchant

County Judge Mary Horn	Yes	✓
	Abstain	
	No	
	Absent	
Commissioner Pct No 1 Hugh Coleman	Yes	✓
	Abstain	
	No	
	Absent	
Commissioner Pct No 2 Ron Marchant	Yes	✓
	Abstain	
	No	
	Absent	
Commissioner Pct No 3 Bobbie J. Mitchell	Yes	✓
	Abstain	
	No	
	Absent	
Commissioner Pct No 4 Andy Eads	Yes	✓
	Abstain	
	No	
	Absent	

Motion Carried 5-0-0

Other Action: **Pulled from Consent** ___ **No Action** ___ **Postponed** ___

BY ORDER OF THE COMMISSIONERS COURT:

Mary Horn

Presiding Officer

APPROVED AS TO FORM:

John Feldt

Assistant District Attorney

ATTEST:

Cynthia Mitchell, County Clerk and Ex-Officio Clerk of the Commissioners Court of Denton County, Texas

BY:

Deputy County Clerk

GLOSSARY

Account Code: A series of numbers used to identify and classify expenditures or revenues within an organizational unit. The account code consists of a fund code, department or activity code, an object or expenditure code and a category code as set forth in the "Chart of Accounts."

Accrual Basis: Basis of accounting where transactions are recognized in the financial statement when they occur, regardless of when cash is actually received or spent.

Activity: The part of a department or division charged with a specific provision of County service.

Actual: Final audited revenue or expenditure results of operations for the fiscal year indicated.

ADA: Americans with Disabilities.

Ad Valorem Tax: A tax levied against the taxable valuation of land and improvements.

Appraised Value: An estimate of value for the purpose of taxation.

Appropriation: An authorization to make expenditures or incur obligations against the resources of the County.

ASAP: Absent Student Assistance Program.

Assessed Valuation: The total valuation of land and improvements less all property exempt from tax. It is used by a government as a basis for levying taxes. The Denton County Appraisal District that is a separate entity sets the assessed values in Denton County.

Assets: Any item of economic value owned by the County; vehicles, land, etc.

Authorized Position Detail: A breakdown of positions and pay grades by job title for a specific department or division.

Balanced Budget Amounts budgeted in a fiscal year for expenditures from the various funds do not exceed the balances in those funds plus anticipated revenue for the fiscal year.

BAT: Best Available Technology.

Bond: A written promise to pay two things:
1. a principal amount on a specified date, and
2. a series of interest payments, usually in annual installments for the term of the bond.

Bond Rating: Organizations like Standard and Poor's and Moody's rate the riskiness of government-issued securities and gives each security a bond rating.

Bonded Indebtedness: The total amount of principal and interest due on bonds which have been sold to finance capital projects such as roads, bridges and buildings. The most prevalent types of bonds are general obligation or revenue bonds.

Budget: An itemized schedule of estimated government revenues and expenditures covering the fiscal year, prepared in advance as a guide for government expenditures.

Budget Amendment: A change in the authorized level of funding (appropriations) for a department or line item object code. These adjustments are made only with Commissioners Court approval.

Budget Calendar: A schedule of dates which the County follows in the preparation, adoption and administration of the budget process.

Budget Message: The opening section of the budget which provides the Commissioners Court and the public with a general summary of the most important aspects of the budget, changes from the current and previous fiscal years, and the views and recommendations of the Budget Officer.

Budget Policy & Procedures: A statement or plan that describes how certain aspects of the budget are formulated and the rules to be followed as the budget is put into operation after adoption.

Budgetary Control: A general set of guidelines established in a policy and procedures statement which allows for monitoring and management of funds that have been appropriated for use in providing a service.

CAA: Clean Air Act.

Calculated Effective Tax Rate: State law in Texas prescribes a formula for calculating the effective tax rate for counties. The net effect of the formula is to produce a tax rate that goes down when property values rise because of inflation and vice versa. The intent is to generate a rate that produces approximately the same revenues as the year before. The formula does make adjustments for newly annexed property and newly constructed property.

Capital Equipment: Non-Consumable items purchased with an estimated useful life of more than one (1) year and a value of $5000 or more.

Capital Improvement Program (CIP): A proposed plan to finance major infrastructure development and funded through General Obligation Bonds, Refunding Bonds, Permanent Improvement Bonds and Tax Notes.

Capital Outlay: Expenditure that results in the acquisition of fixed assets.

Capital Project Fund: A proposed plan for financing long term work projects that lead to the physical development of the County; usually based on the Capital Improvement Program.

Capital Replacement Fund: This fund includes major capital projects that total over $100,000 that are not funded with long-term debt.

CDA: Criminal District Attorney.

Certificates of Obligation: A short-term debt instrument whose rates are periodically restructured.

Certification Pay: Additional pay attributable for completion of specified certification that enhances performance.

CHOS: Courthouse on the Square.

CIC: Capital Improvement Committee.

CIP: Capital Improvement Program.

CJAD: Criminal Justice Assistance Division.

COBRA: Consolidated Omnibus Budget Reconciliation Act of 1985.

Contingency Funds: A budgetary reserve set aside for unforeseen events occurring during the fiscal year which is also known as a reserve account.

CPS: Child Protective Services.

CSCD: Community Supervision & Corrections Department.

Current Taxes: Taxes that are levied and collected prior to being delinquent. The tax year begins January 1st. Taxes are delinquent on February 1st, after which time penalty and interest charges accrue.

DCTA: Denton County Transportation Authority.

Debt Service: The County's obligation to pay the principal and interest on all bonds and other debt instruments according to a payment schedule developed at the time the instrument is issued.

Debt Service Fund: This fund accounts for the accumulation of financial resources needed to meet the requirements of general obligation debt service and debt service reserves.

Deficit: The excess of expenses over budget during the accounting period.

Delinquent Taxes: Taxes that remain unpaid at February 1st.

Department: A major division or unit of the County responsible for a service or operation or a group of related operations within a functional area.

Department/Activity Description: Description of the services provided by a particular department at the approved level of funding.

Departmental Goals: The goals are to describe the purpose or benefit that the department provides to the citizen which also identifies the end result that the department desires to achieve.

Disbursement: Payment of goods or services in cash or by check.

DA: Criminal District Attorney.

Division: A section of an operation that is grouped based on related activities.

Effective Tax Rate: State law in Texas prescribes a formula for calculating the effective tax rate for counties. The net effect of the formula is to produce a tax rate that goes down when property values rise because of inflation and vice versa. The intent is to generate a rate that produces approximately the same revenues as the year before. The formula does make adjustments for newly annexed property and newly constructed property.

Encumbrance: An obligation of the County for which funds have been set aside (not expended) for a known or expected expenditure with a valid purchase order or contract.

Estimated Revenue: The amount of projected revenue for the fiscal cycle. Projections are generally based on prior experiences or increased fees.

Executive Summary: An overview of the County including budget highlights, funding sources and a complete review of the budget process.

Exempt: Personnel not eligible to receive overtime pay and who are expected to put in whatever hours are necessary to complete their job assignments. The respective department head or elected official, as partial compensation for overtime hours worked, may allow compensatory time off.

Expenditure: The outflow of funds to obtain goods or services.

Expenses: Charges incurred for operations, maintenance, debt service and other goods and services.

Fees of Office (Revenue): Fees charged by various County departments to provide a service to the public or another governmental entity.

FEMA: Federal Emergency Management Agency.

Fiduciary or Trust and Agency Fund: The funds that account for assets held by the County in a trustee or agency capacity.

Fines (Revenue): Revenue generated through fines assessed by various courts.

Fiscal Policy: A set of principals for the planning and programming of government budgets. Changes in the level of taxes, the rate of government expenditures or the budget deficit are all possible instruments of fiscal policy.

Fiscal Year: The period signifying the beginning and ending of an accounting period. Denton County's fiscal year is October 1st through September 30th.

Fixed Assets: See Capital Equipment.

FMLA: Family Medical Leave Act of 1993.

Forfeitures: Payment as a penalty assessed by the Courts through bail bond and property forfeitures.

Fund: An independent fiscal and accounting entity, segregated to perform specific activities or functions. Each fund balances appropriations and revenues.

Fund Balance: The excess of a fund's current assets over its liabilities for the accounting period. State law prohibits deficits.

GAAP: Generally Accepted Accounting Principles.

General Fund: The fund used to account for all financial resources except those required to be accounted for in another fund. This is the main operating fund of the County.

General Ledger: A file that contains the accounts needed to reflect the financial position and the results of operations of the County.

General Obligation Bonds: Also known as G.O. Bonds. Debt instruments where the taxing power of the governmental entity is used to guarantee repayment. These bonds are sold and guaranteed by the government entity which issues the bonds and backed by the government's full faith and credit to the repayment of the bonds it issues.

GFOA: Government Finance Officers Association.

GASB: Governmental Accounting Standards Board.

Grant: A contribution by a government or other organization to support a particular function. Typically, these contributions are made to local governments from state or federal governments.

HIPAA: Health Insurance Portability and Accountability Act of 1996.

Indirect Costs: Costs not directly attributable to providing a product or service. Usually these are support costs.

Inflation: A persistent rise in the general price level that results in a decline in the purchasing power of money.

Infrastructure: the basic elements necessary for providing sufficient roads and highways necessary to handle the volumes of increasing traffic.

Interest Earnings: Earnings from available monies invested during the year.

Intergovernmental (Revenue): Funds received as payment from the State of Texas and other agencies for administering a program.

Internal Control: A plan of organization under which employees' duties are arranged so that records and procedures are so designed as to make it possible to exercise effective accounting controls over assets, liabilities, revenues and expenditures.

Intra-Departmental Transfer: A change within a department's operating line items with less than a $2,000 cumulative total for the fiscal year.

Investments: Securities and real estate held for the production of revenues in the form of interest, dividends, rentals, or lease payments. The term does not include fixed assets used in governmental operations.

JAG ARRA: Juvenile Assistance Grant – American Recovery and Reinvestment Act.

JJAEP: Juvenile Justice Alternative Education Program.

JP: Justice of the Peace.

Liabilities: Debt or other legal obligations arising out of transactions in the past that must be liquidated, renewed, or refunded at some future date.

Levy: To impose taxes, special assessments, or service charges for the support of government activities.

Line Item Budget: A budget that lists each object code for departments separately with the dollar amount budgeted.

Long Term Debt: Debt with a maturity of more than one year from the date of issuance.

ME: Medical Examiner's Office.

MHMR: Mental Health Mental Retardation.

MHU: Mental Health Unit.

Miscellaneous (Revenue): Revenue generated from various sources such as the sale of assets or supplies. Beginning balances are classified as miscellaneous since they consist of excess revenue from all categories.

Mission Statement: An operational statement explaining the purpose of the organization.

Modified Accrual Basis: This is a combination of cash and accrual accounting.. Expenditures are immediately incurred as a liability while revenues are not recorded until they are actually received or are "measurable" and "available for expenditure". This type of accounting basis is conservative and is recommended as the standard for most governmental funds.

MUD: Municipal Utility District.

NCTCOG: North Central Texas Council of Governments.

NSF: Not Sufficient Funds.

Non-Departmental Expense: Expenditures for professional services and other general government functions, which cannot be allocated to individual departments, are assigned to miscellaneous/non-departmental expenses.

Object Code: Numerical code for line item expenditure description.

Objective: Steps taken to achieve a pre-determined goal.

OCA: Office of Consumer Affairs.

OCD: Office of Civil Defense.

OJP: Office of Justice Programs.

Operating Budget: That summarized budget of the County, which provides a review of the services and functions of the various County departments including budget changes, funding sources and other various information. This document is provided separate from a line-item budget which provides more details about the County for the public.

Operating Fund: A set of self-balancing accounts used to pay current, on-going expenditures.

Operating Expenses: The portion of the budget that provides goods and services used in the daily operations excluding personnel and capital expenditures.

Performance/Productivity Measures: Specific quantitative and qualitative measures of work performed as an objective of the department.

Position: An employee working at least 17 hours per week for the County.

Property Tax: Taxes levied on both real and personal property according to the property's valuation and the tax rate.

Reserve: Denton County maintains one type of reserve account. The Unallocated Reserves are used to fund expenses within the first three months of the fiscal year until property tax payments are received.

Resolution: A formal statement of opinion or determination adopted by an assembly or other formal group.

Resources: Total dollars available for appropriations, including estimated revenues, fund transfers, and beginning fund balances.

Revenue: Income received from such sources as taxes, fines, fees, forfeitures, grants, etc.

SO: Sheriff's Office.

Source of Revenue: Revenues are classified according to source.

Special Revenue Funds: These funds are set up to keep track of segregated revenue activities.

Staffing Trends: Staffing figures for a specific period of time for a department or division.

Statute: A law enacted by the legislative assembly.

STEP: Selective Traffic Enforcement Program.

Tax Levy: Imposing or collecting a tax.

Tax Rate: A percentage applied to all taxable property to raise general revenues.

Tax Rate Limit: The maximum rate at which a government may levy a tax. The limit may apply to taxes raised for a particular purpose, or to taxes imposed for all purposes, and may apply to a single government, to a class of governments, or to all governments operating in a particular area. Overall tax rate limits usually restrict levies for all purposes and of all governments, state and local, having jurisdiction in a given area.

Tax Roll: Official list showing the amount of taxes levied against each taxpayer or property.

Taxes: Sums imposed by a government for services performed for the common benefit of the people.

Taxes (current): Taxes levied that are due within one year.

Taxes (delinquent): Taxes which remain unpaid after the date on which a penalty for non-payment is attached.

TCEQ: Texas Commission on Environmental Quality.

Time Deposit: Investment of idle funds with a depository at a negotiated interest rate.

TJJD: Texas Juvenile Justice Department.

Transfer-In: Funds expended in one fund and received in another.

TRIP '08: Road bond projects that received voter approval in November 2008 for various county-wide Transportation Road Improvements Programs.

Trust Funds: Accounts established to record and report all funds collected, disbursed, invested, and held in trust as ordered by the courts.

TXDOT: Texas Department of Transportation.

Unencumbered Balance: The amount of an appropriation that is neither expended nor obligated (encumbered). That amount of appropriation is available for future use.

Unappropriated Fund Balance: Funds that are neither expended nor obligated and provides cash flow to the organization.

VA: Veterans Administration.

WIC: Women, Infants and Children.

Denton County FY 2013 Pay Grades
Effective 10-1-12

GRADE		Minimum	Midpoint	Maximum
1	Hourly	10.457	13.071	15.685
	Bi-weekly	837	1,046	1,255
	Annual	21,750	27,188	32,625
2	Hourly	11.189	13.986	16.783
	Bi-weekly	895	1,119	1,343
	Annual	23,273	29,091	34,909
3	Hourly	11.972	14.965	17.958
	Bi-weekly	958	1,197	1,437
	Annual	24,902	31,127	37,352
4	Hourly	12.810	16.013	19.215
	Bi-weekly	1,025	1,281	1,537
	Annual	26,645	33,306	39,967
5	Hourly	13.707	17.133	20.560
	Bi-weekly	1,097	1,371	1,645
	Annual	28,510	35,637	42,765
6	Hourly	14.666	18.333	21.999
	Bi-weekly	1,173	1,467	1,760
	Annual	30,506	38,132	45,758
7	Hourly	15.693	19.616	23.539
	Bi-weekly	1,255	1,569	1,883
	Annual	32,641	40,801	48,961
8	Hourly	16.791	20.989	25.187
	Bi-weekly	1,343	1,679	2,015
	Annual	34,926	43,657	52,389
9	Hourly	17.967	22.458	26.950
	Bi-weekly	1,437	1,797	2,156
	Annual	37,371	46,713	56,056
10	Hourly	19.224	24.030	28.837
	Bi-weekly	1,538	1,922	2,307
	Annual	39,986	49,983	59,980
11	Hourly	20.570	25.713	30.855
	Bi-weekly	1,646	2,057	2,468
	Annual	42,786	53,482	64,178
12	Hourly	22.010	27.513	33.015
	Bi-weekly	1,761	2,201	2,641
	Annual	45,781	57,226	68,671
13	Hourly	23.550	29.438	35.326
	Bi-weekly	1,884	2,355	2,826
	Annual	48,985	61,231	73,478
14	Hourly	25.199	31.499	37.799
	Bi-weekly	2,016	2,520	3,024
	Annual	52,414	65,518	78,621
15	Hourly	26.963	33.704	40.445
	Bi-weekly	2,157	2,696	3,236
	Annual	56,083	70,104	84,125
16	Hourly	28.850	36.063	43.275
	Bi-weekly	2,308	2,885	3,462
	Annual	60,009	75,011	90,013
17	Hourly	30.870	38.588	46.305
	Bi-weekly	2,470	3,087	3,704
	Annual	64,210	80,262	96,314
18	Hourly	33.031	41.288	49.546
	Bi-weekly	2,642	3,303	3,964
	Annual	68,704	85,880	103,056
19	Hourly	35.343	44.179	53.014
	Bi-weekly	2,827	3,534	4,241
	Annual	73,514	91,892	110,270
20	Hourly	37.817	47.271	56.725
	Bi-weekly	3,025	3,782	4,538
	Annual	78,659	98,324	117,989

Denton County FY 2013 Attorney Pay Grades
Effective 10-1-12

GRADE		Minimum	Midpoint	Maximum
ATY 1	Hourly	26.683	30.018	33.353
	Bi-weekly	2,135	2,401	2,668
	Annual	55,500	62,438	69,375
ATY 2	Hourly	29.351	33.020	36.689
	Bi-weekly	2,348	2,642	2,935
	Annual	61,050	68,681	76,313
ATY 3	Hourly	32.286	37.129	41.972
	Bi-weekly	2,583	2,970	3,358
	Annual	67,155	77,228	87,302
ATY 4	Hourly	35.515	40.842	46.169
	Bi-weekly	2,841	3,267	3,694
	Annual	73,871	84,951	96,032
ATY 5	Hourly	39.066	45.903	52.739
	Bi-weekly	3,125	3,672	4,219
	Annual	81,258	95,478	109,698
ATY 6	Hourly	42.973	50.493	58.013
	Bi-weekly	3,438	4,039	4,641
	Annual	89,383	105,025	120,667
ATY 7	Hourly	47.270	56.724	66.178
	Bi-weekly	3,782	4,538	5,294
	Annual	98,322	117,986	137,650
ATY 8	Hourly	51.997	62.397	72.796
	Bi-weekly	4,160	4,992	5,824
	Annual	108,154	129,785	151,415
ATY 9	Hourly	57.197	71.496	85.795
	Bi-weekly	4,576	5,720	6,864
	Annual	118,969	148,711	178,454
ATY 10	Hourly	62.916	78.646	94.375
	Bi-weekly	5,033	6,292	7,550
	Annual	130,866	163,583	196,299
ATY 11	Hourly	69.208	86.510	103.812
	Bi-weekly	5,537	6,921	8,305
	Annual	143,953	179,941	215,929

Denton County FY 2013 Senior Management Pay Grades
Effective 10-1-12

GRADE		Minimum	Midpoint	Maximum
BB 1	Hourly	33.654	46.875	60.096
	Bi-weekly	2,692	3,750	4,808
	Annual	70,000	97,500	125,000
BB 2	Hourly	43.269	57.692	72.115
	Bi-weekly	3,462	4,615	5,769
	Annual	90,000	120,000	150,000

Denton County FY 2013 Law Enforcement Pay Grades
Effective 10-1-12

GRADE		Minimum	Midpoint	Maximum
101	Hourly	14.666	18.333	21.999
	Bi-weekly	1,173	1,467	1,760
	Annual	30,506	38,132	45,758
102	Hourly	15.693	19.616	23.539
	Bi-weekly	1,255	1,569	1,883
	Annual	32,641	40,801	48,961
103	Hourly	16.791	20.989	25.187
	Bi-weekly	1,343	1,679	2,015
	Annual	34,926	43,658	52,389
104	Hourly	17.967	22.459	26.950
	Bi-weekly	1,437	1,797	2,156
	Annual	37,371	46,714	56,056
105	Hourly	19.224	24.030	28.837
	Bi-weekly	1,538	1,922	2,307
	Annual	39,986	49,983	59,980
106	Hourly	20.570	25.713	30.855
	Bi-weekly	1,646	2,057	2,468
	Annual	42,786	53,482	64,178
107	Hourly	22.010	27.513	33.015
	Bi-weekly	1,761	2,201	2,641
	Annual	45,781	57,226	68,671
108	Hourly	23.550	29.438	35.326
	Bi-weekly	1,884	2,355	2,826
	Annual	48,985	61,232	73,478
109	Hourly	25.199	31.499	37.799
	Bi-weekly	2,016	2,520	3,024
	Annual	52,414	65,518	78,621
110	Hourly	26.963	33.704	40.445
	Bi-weekly	2,157	2,696	3,236
	Annual	56,083	70,104	84,125
111	Hourly	28.850	36.063	43.275
	Bi-weekly	2,308	2,885	3,462
	Annual	60,009	75,011	90,013
112	Hourly	30.870	38.588	46.305
	Bi-weekly	2,470	3,087	3,704
	Annual	64,210	80,262	96,314
113	Hourly	33.031	41.288	49.546
	Bi-weekly	2,642	3,303	3,964
	Annual	68,704	85,880	103,056
114	Hourly	35.343	44.179	53.014
	Bi-weekly	2,827	3,534	4,241
	Annual	73,514	91,892	110,270
115	Hourly	37.817	47.271	56.725
	Bi-weekly	3,025	3,782	4,538
	Annual	78,659	98,324	117,989
116	Hourly	40.464	50.580	60.696
	Bi-weekly	3,237	4,046	4,856
	Annual	84,166	105,207	126,248
117	Hourly	43.297	54.121	64.945
	Bi-weekly	3,464	4,330	5,196
	Annual	90,057	112,572	135,086

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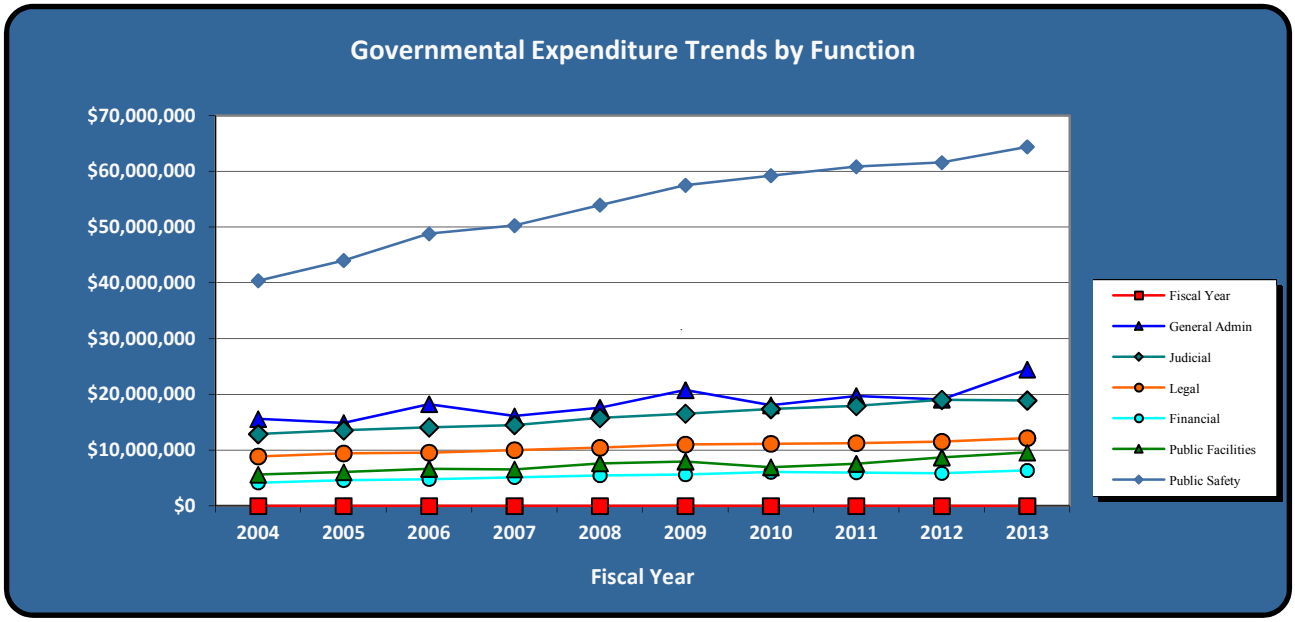
DENTON COUNTY

GENERAL GOVERNMENTAL EXPENDITURES BY FUNCTION [1]
Last Ten Fiscal Years

Fiscal Year	General Administration	Judicial	Legal	Financial	Public Facilities	Public Safety
2004	15,598,531	12,893,328	8,891,460	4,173,579	5,621,445	40,378,808
2005	14,888,022	13,564,727	9,422,383	4,592,659	6,064,423	44,003,115
2006	18,260,489	14,101,569	9,567,544	4,800,460	6,663,211	48,795,554
2007	16,108,615	14,511,043	10,016,699	5,140,333	6,568,295	50,285,319
2008	17,625,331	15,786,201	10,442,389	5,468,113	7,645,966	53,934,418
2009	20,764,872	16,556,969	11,019,055	5,635,737	7,966,051	57,497,131
2010	18,059,737	17,380,563	11,160,581	6,086,083	6,935,320	59,225,871
2011	19,709,074	17,936,192	11,263,089	5,995,898	7,558,632	60,820,926
2012 [2]	19,080,297	19,034,533	11,516,308	5,877,910	8,685,830	61,575,287
2013 [3]	24,463,227	18,904,184	12,177,594	6,374,369	9,583,536	64,391,836

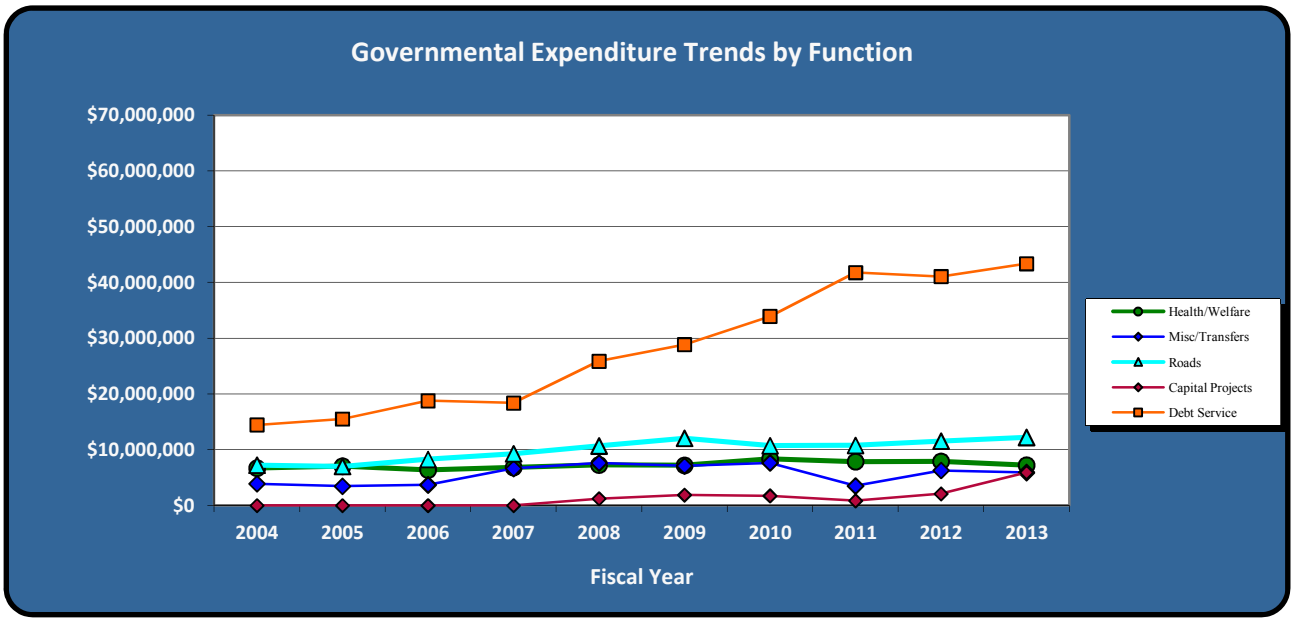


Notes: [1] Includes General, Special Revenue and Debt Service Funds.
[2] Estimated Expenditures
[3] Budgeted Expenditures

DENTON COUNTY

GENERAL GOVERNMENTAL EXPENDITURES BY FUNCTION [1]
Last Ten Fiscal Years - Page 2

Fiscal Year	Health/ Welfare	Miscellaneous/ Transfers	Roads	Capital Projects	Debt Service	Total
2004	6,691,974	3,903,609	7,246,126	0	14,450,424	119,849,284
2005	7,050,799	3,457,266	7,011,026	0	15,505,580	125,560,000
2006	6,376,067	3,714,159	8,274,695	0	18,779,874	139,333,622
2007	6,816,607	6,631,649	9,292,148	0	18,380,383	143,751,090
2008	7,274,398	7,616,929	10,690,649	1,220,531	25,867,622	163,572,547
2009	7,195,347	7,100,815	12,062,578	1,879,822	28,858,092	176,536,469
2010	8,351,271	7,644,144	10,730,918	1,726,906	33,918,589	181,219,983
2011	7,872,200	3,512,172	10,788,387	844,809	41,770,901	188,072,281
2012 [2]	7,904,375	6,283,039	11,547,316	2,094,485	41,055,685	194,655,065
2013 [3]	7,225,726	5,909,275	12,218,162	5,921,074	43,353,440	210,522,423

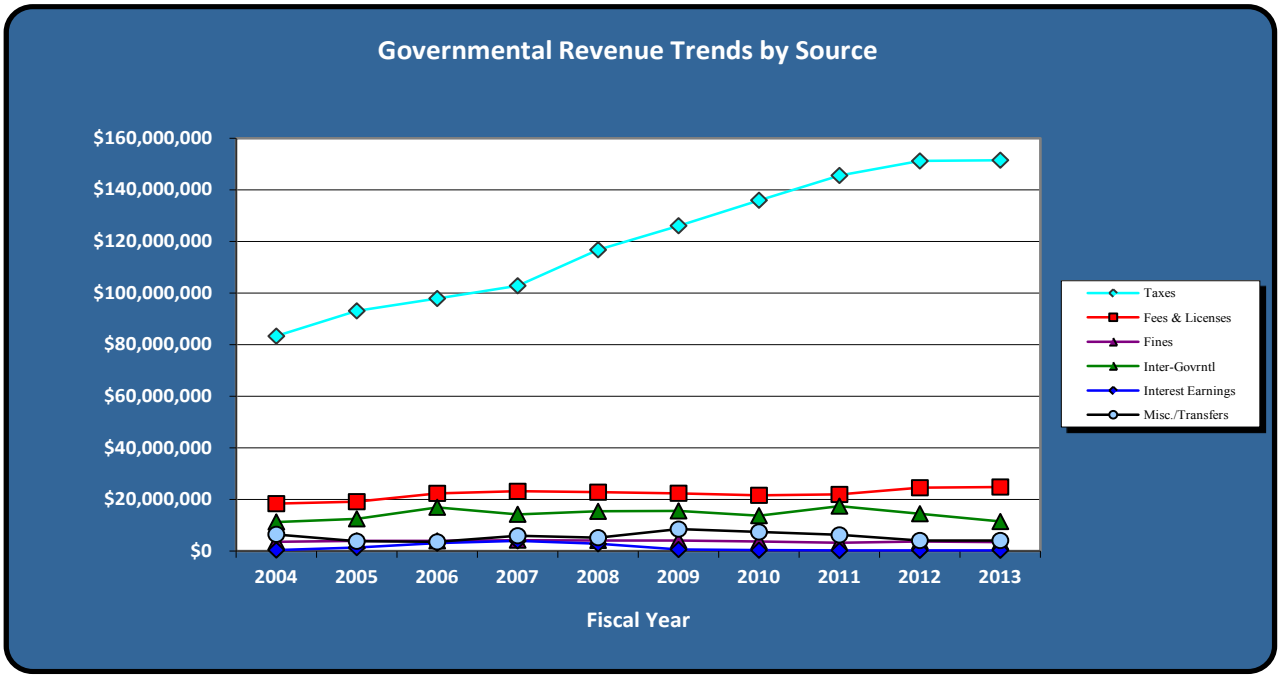


Notes:
[1] Includes General, Special Revenue and Debt Service Funds.
[2] Estimated Expenditures
[3] Budgeted Expenditures

DENTON COUNTY

GENERAL REVENUES BY SOURCE [1]
Last Ten Fiscal Years

Fiscal Year	Taxes	Fees and Auto Reg.	Fines	Inter-Governmental	Interest Earnings	Misc./ Transfers	Total
2004	83,298,140	18,391,317	3,595,541	11,301,883	422,092	6,495,215	123,504,188
2005	93,082,213	19,148,406	3,990,834	12,509,494	1,352,539	3,818,444	133,901,930
2006	97,874,084	22,382,518	3,972,218	16,993,836	3,068,520	3,582,633	147,873,809
2007	102,817,040	23,165,510	4,248,548	14,271,637	3,971,871	5,955,524	154,430,130
2008	116,739,752	22,830,302	4,146,764	15,409,861	2,829,407	5,217,664	167,173,750
2009	126,074,805	22,423,000	4,055,003	15,587,658	610,310	8,522,664	177,273,440
2010	135,942,713	21,625,201	3,714,723	13,738,227	347,788	7,433,375	182,802,027
2011	145,542,071	21,952,079	3,261,993	17,439,774	229,022	6,270,066	194,695,005
2012 [2]	151,158,800	24,553,000	3,760,000	14,493,267	297,150	4,113,875	198,376,092
2013 [3]	151,463,330	24,840,000	3,540,000	11,464,855	316,050	4,117,101	195,741,336



Notes: 2004 - 2011 Indicate Actual Totals

[1] Includes General, Special Revenue and Debt Service Funds

[2] Estimated Revenues

[3] Budgeted Revenues (Excludes Fund Balance)

DENTON COUNTY

PROPERTY TAX LEVIES AND COLLECTIONS
Last Ten Fiscal Years

Fiscal Year	Total Tax Levy	Collected within the Fiscal Year		Collections in Subsequent Years	Total Collections to Date	
		Amount	Percentage of Levy		Amount	Percentage of Levy
2003	74,597,046	73,502,543	98.5%	1,084,367	74,586,910	100.0%
2004	82,072,675	81,000,786	98.7%	1,195,027	82,195,813	100.2%
2005	91,909,495	90,828,110	98.8%	1,267,921	92,096,031	100.2%
2006	96,942,092	95,770,632	98.8%	1,531,767	97,302,399	100.4%
2007	101,758,392	100,548,087	98.8%	1,666,030	102,214,117	100.4%
2008	115,308,895	114,144,213	99.0%	1,174,347	115,318,560	100.0%
2009	125,564,650	124,349,930	99.0%	961,293	125,311,223	99.8%
2010	134,757,111	133,632,700	99.2%	572,168	134,204,868	99.6%
2011	145,151,042	144,186,320	99.3%	614,386	144,800,706	99.8%
2012	149,356,670	148,619,170	99.5%	-	148,619,170	99.5%

DENTON COUNTY

ASSESSED AND ESTIMATED ACTUAL VALUE OF TAXABLE PROPERTY
Last Ten Fiscal Years

	Real Property			
Fiscal Year	Residential Property	Commercial Property	Other	Personal Property
2003	20,770,358,117	3,449,717,874	$3,134,101,277	$3,662,504,462
2004	23,487,874,992	3,789,976,691	$3,224,862,043	$3,873,684,339
2005	25,153,598,645	4,105,080,500	$3,873,892,077	$4,229,771,539
2006	27,011,065,226	4,544,999,060	$3,929,476,860	$5,301,761,092
2007	29,740,164,928	5,207,650,890	$8,148,783,424	$3,983,340,835
2008	32,339,953,553	6,730,833,980	$11,128,310,614	$5,119,287,446
2009	35,370,529,725	7,685,551,410	$14,622,614,897	$5,493,135,842
2010	34,023,281,341	7,708,027,368	$12,825,800,942	$4,477,889,643
2011	36,388,973,004	7,211,355,948	$9,225,513,044	$5,751,350,438
2012	36,474,424,930	7,643,824,158	$9,303,510,153	$5,751,350,438

DENTON COUNTY

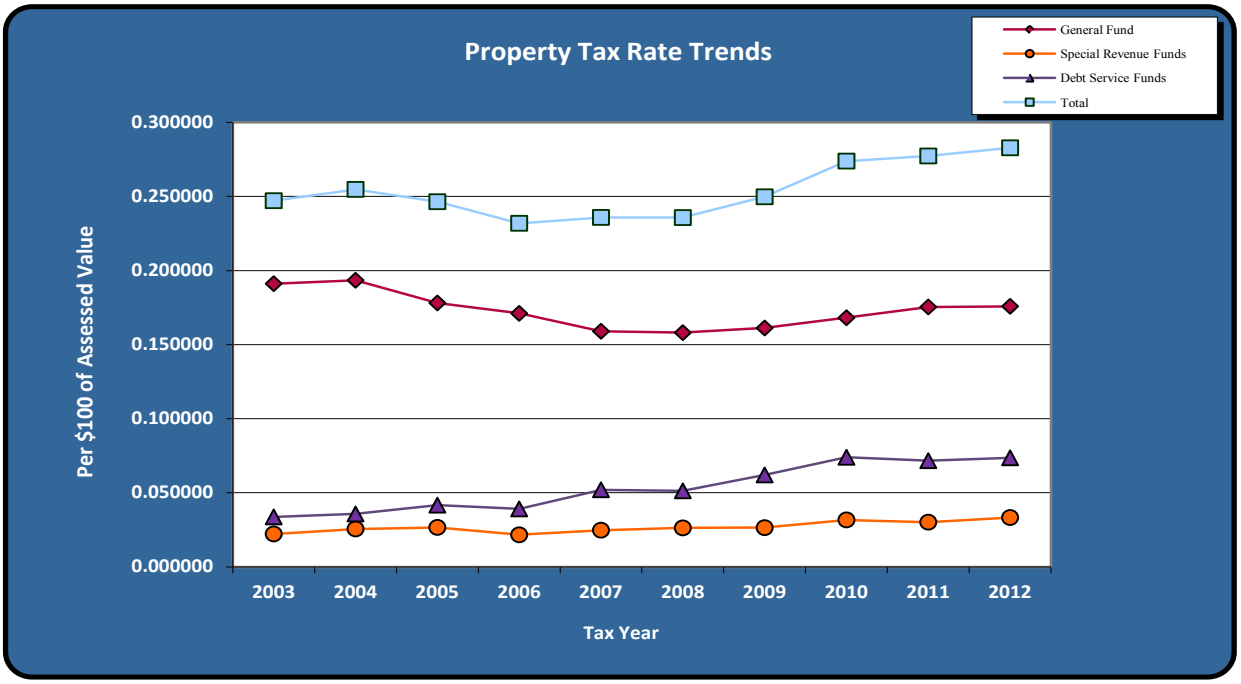
ASSESSED AND ESTIMATED ACTUAL VALUE OF TAXABLE PROPERTY
Last Ten Fiscal Years - Page 2

Fiscal Year	Less Tax Exempt Real Property	Total Taxable Assessed Value	Total Direct Tax Rate	Estimated Actual Taxable Value	Assessed Value as a Percentage of Actual Value
2003	1,054,418,718	29,962,263,012	0.24897	29,962,263,012	100%
2004	1,171,447,950	33,204,950,115	0.24717	33,204,950,115	100%
2005	1,291,112,384	36,071,230,377	0.25480	36,071,230,377	100%
2006	1,456,690,424	39,330,611,814	0.24648	39,330,611,814	100%
2007	3,203,434,282	43,876,505,795	0.23192	43,876,505,795	100%
2008	6,435,930,007	48,882,455,586	0.23589	48,882,455,586	100%
2009	9,914,568,266	53,257,263,608	0.23577	53,257,263,608	100%
2010	5,088,997,965	53,946,001,329	0.24980	53,946,001,329	100%
2011	5,559,376,920	53,017,815,514	0.27390	53,017,815,514	100%
2012	5,681,118,965	53,491,990,714	0.27736	53,491,990,714	100%

DENTON COUNTY

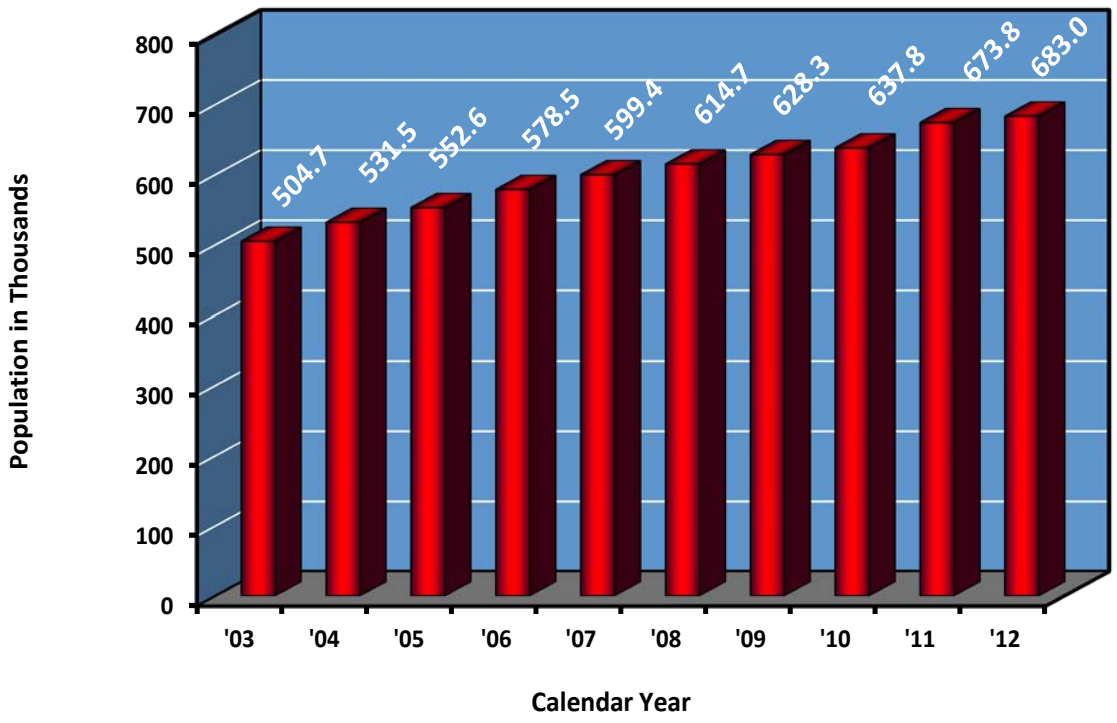
PROPERTY TAX RATES
(PER $100 OF ASSESSED VALUE)
Last Ten Tax Years

Tax Year	General Fund	Special Revenue Funds	Debt Service Funds	Total
2003	0.191170	0.022260	0.033740	0.247170
2004	0.193440	0.025640	0.035720	0.254800
2005	0.178140	0.026670	0.041670	0.246480
2006	0.171120	0.021670	0.039130	0.231920
2007	0.159040	0.024790	0.052060	0.235890
2008	0.158100	0.026330	0.051340	0.235770
2009	0.161240	0.026490	0.062070	0.249800
2010	0.168171	0.031730	0.073999	0.273900
2011	0.175448	0.030209	0.071700	0.277357
2012	0.175880	0.033345	0.073642	0.282867



DENTON COUNTY

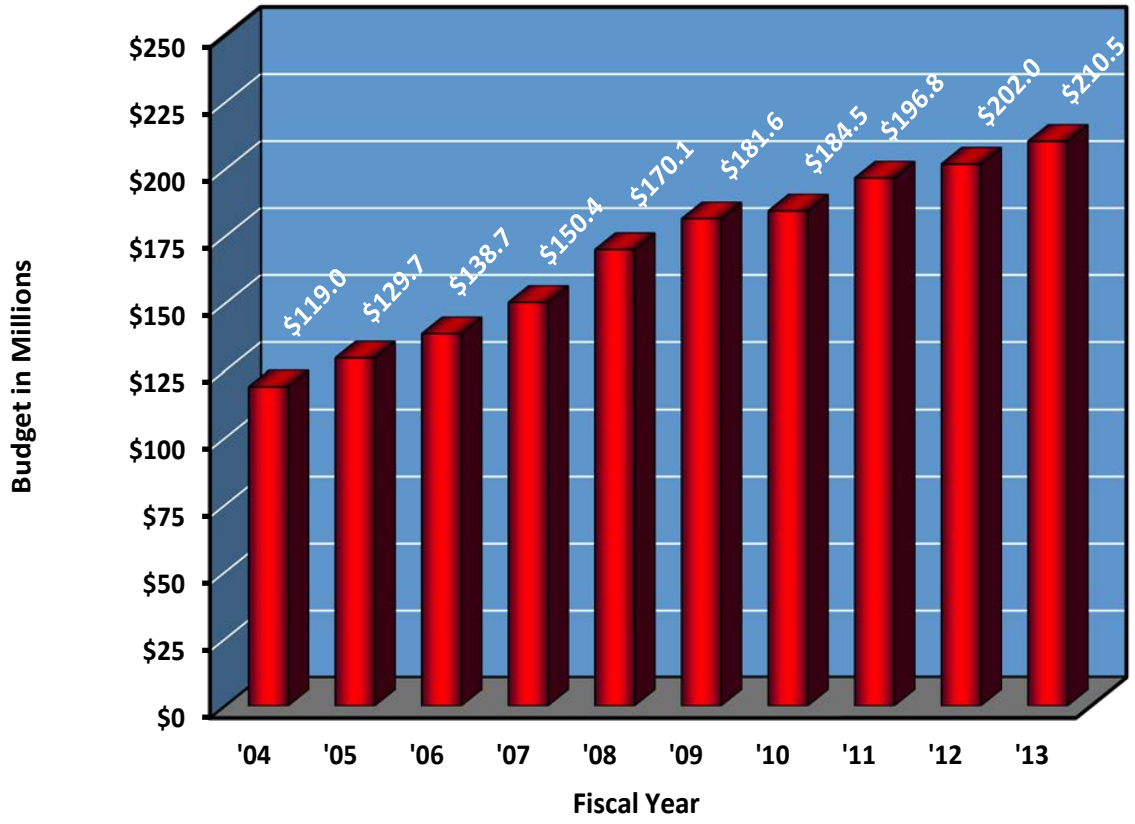
POPULATION HISTORY
Last Ten Years



* This chart reflects North Texas Council of Governments' population estimates as of January 1st of each year.

DENTON COUNTY

BUDGET HISTORY
Ten Fiscal Years



* This chart reflects the actual adopted totals for the last ten fiscal years.

DENTON COUNTY AUDITOR'S OFFICE
401 W. HICKORY, SUITE 423
DENTON, TEXAS 76201
940/349-3100
Fax: 940/349-3101

MEMO

To: **Denton County Commissioners Court**

From: **James Wells, Denton County Auditor**

Date: **June 6, 2012**

Re: **Revenue Analysis for FY 2013 Budget**

==========

Section 111.063 of the Local Government Code requires the County Auditor to provide estimates of funds available and funds expected to be received to the County Budget Officer. This information has been prepared and submitted as required by my office. The following are some key factors to consider in analyzing the County's actual revenue results for the 2012 fiscal year and the initial estimates for the 2013 budget year.

A. TAXES

Property taxes are the largest single source of revenue for the County budget. As is our expectation, property tax collections for both current and delinquent taxes have been strong for 2012 and this trend is expected to continue for 2013. As of May 1, 2012, our collection rate for current taxes was at 98.55% which is slightly ahead of last year's rate through the same time period. Given the state of the local and national economy and housing markets, such a strong collection rate is a definite plus. Our average collection percentage for current taxes for the fiscal years between 2008 and 2011 was 99.13%. On tax levies averaging $126.3 million, our upaid taxes at fiscal year end average only $1,099,000.

Through May 30, delinquent tax, penalty and interest collections totaled over $1,394,000 of revenues to the County. This amount is an increase of over $300,000 compared to 2011 collections.

Based on some preliminary data from the Appraisal District, we expect that new construction in the County will be once again considerably less than we have been accustomed to. New property added to the tax roll has been the major source of

additional revenue for the County for each of the past several years. New property peaked at slightly over $2 billion in 2008, but we are expecting no more than $1.1 billion in 2012. We are tentatively projecting an increase of $4.7 million in tax revenue at the effective rate for the 2013 budget year. These numbers are, of course, preliminary pending submission of the final appraised values by the Appraisal District in late July.

Budgeted tax revenue in the County has increased over the last five years as shown below.

2008	2009	2010	2011	2012
$ 113,269,244	$ 121,690,123	$ 130,797,635	$ 139,541,224	$ 145,059,781

Collection percentages for current year taxes have been as follows:

99.0%	99.0%	99.2%	99.3%	------%

Tax rate increases over the effective rate have been as shown below:

7.99%	3.46%	3.16%	3.78%	0.00%

B. MOTOR VEHICLE REGISTRATION

An optional county vehicle registration fee is authorized by Chapter 502 of the Transportation Code. Denton County assesses the maximum additional registration fee of $10 per vehicle. Revenue from this fee, which must be deposited to the Road and Bridge Fund, totaled $4,891,660 in 2011. Ordinarily, we see a sizable annual increase in this revenue, but these fees have been flat for the last 3 years as automobile sales have slowed significantly. But, based on current year increases, we estimate that the County will receive $5.1 million from this fee in 2012, and $5.2 million in FY 2013.

Also, we receive an additional 5% auto registration fee for collecting automobile sales taxes for the State. The County's revenue from this commission totaled as much as $3.685 million in 2008, but due to the recession and to slower automobile sales 2010 revenue decreased to $2,756,000. We are estimating 2012 revenue at $2,800,000 based on the State Comptroller's certification of collections. Since this revenue is a product of automobile sales and auto prices in the County, we are estimating no increase in 2013. This commission had been budgeted by statute in the Road and Bridge Fund, but in 2006 a new state law required that this fee be shifted to the General Fund. In 2013, 80% will go to the General Fund. This will continue in future years until 100% of the fee goes to the General Fund.

Motor vehicle registration and sales tax commission revenues, which make up the majority of the Road and Bridge Fund revenues, have decreased over the past five years as shown below.

2007	2008	2009	2010	2011 (budget)
$ 7,852,591	$ 7,191,872	$ 6,941,012	$ 6,258,398	$ 6,310,000

These fees make up the following percentages of total Road and Bridge Fund revenue:

68.86%	67.00%	58.02%	60.63%	56.11%

C. INTERGOVERNMENTAL REVENUES

Denton County has decreased the number of state and federal grants it receives during the past several years. Since most of these grants pay for new or expanded programs and do not replace any current spending, they therefore offer little budgetary relief.

Our other type of intergovernmental revenue is direct payments from city and state governments or from the federal government. Once, our most significant of these payments was for housing other governments' prisoners. However, these fees fell from $2,871,000 in 2002 to $0 in 2004 and back up to $2,113,700 by 2007. Since then, this revenue has leveled off at to a much lower amount. $375,000 in revenue was budgeted from prisoner housing in 2012. In spite of a current year revenue increase, based on an expected increase in county prisoners housed, we have maintained this revenue line item at $375,000 for FY 2013.

In the Health Care Relief Fund, the 14th annual payment from the state tobacco lawsuit settlement trust fund was received in April, 2012. This payment of $230,600 was a $60,000 decrease from our 2011 payment. The amount to be distributed in 2013 should be equal or somewhat less, assuming that interest income earned on the trust fund cannot decline much further. Accordingly, we have established the revenue estimate for this line item at $240,000 for next year.

Very few other intergovernmental payments are expected to increase significantly in 2013, and many are expected to decrease due to actions during the State Legislature's session. These revenues include lateral road funding, juror pay reimbursements, mixed beverage taxes, and overweight vehicle fees. The Juvenile Probation Department should, however, receive the same grant funding from the Texas Juvenile Probation Commission for the 2013 budget.

D. FEES OF OFFICE

Many county offices collect fees for services provided to the public. Most of these fees are set by statute, and they are budgeted in the General Fund of the County. For the current year, fees for services in the General Fund are estimated to exceed the $11,672,000 amount received in 2011, and, they will exceed the $12.4 budget by almost $400,000. The budgeted amount for total General Fund fees for 2013 is $329,000 over the 2012 budget. This increase is a positive after two years of decreases due to the overall weak economy.

In other funds, we are budgeting an increase of $776,000 in fee revenues compared to the current year's totals. County-wide, fees are budgeted to show an overall increase of $1.1 million in 2013. The primary source of new revenue is for the County Clerk Records Archive fee that was established in FY2012 after budget adoption.

There are some special fees that should be mentioned. The JP Court Technology Fee, which was set to expire on September 1, 2006, was reinstated permanently by the legislature in 2005. This fee, which can only be spent for "technological enhancements and technology training for a justice court", is $4 on each misdemeanor offense conviction in JP courts. An average of $82,000 has been collected annually on this fee since its inception. The Law Library Fee is currently based on $25 per civil case filed in county and district courts. We are recommending that this fee be increased back to $35 in order to sustain the funding level for the current and next fiscal years. We also have various technology, records management and building security fees. These include:

Type of Fee	Budgeted Revenue
District Clerk Records Mgmt Fund -	$ 50,000
District Clerk Records Archive Fee -	$ 35,000
County Clerk Records Mgmt Fund -	$710,000
County Clerk Records Archive Fee -	$710,000
Courthouse Security Fee -	$275,000
JP Building Security Fee -	$ 16,000
Juvenile Probation Fees -	$ 70,000
Fire Code Enforcement Fees -	$210,000
JP Court Technology Fee -	$ 68,000
Public Health Clinical & Environ. Fees	$515,000
County & District Court Tech Fee -	$ 18,500
County Records Mgmt Fee -	$190,000
Court Records Pres. Fees -	$120,000
Law Library Fees -	$265,000
DA Check Fees -	$ 50,000

Also, the County Fee for Child Safety was adopted by the Commissioners Court on April 20, 2004, and it was effective January 1, 2005. This is a $1.50 additional fee on vehicle registrations. The County can retain a 10% administrative fee as well as a pro rata share of the remainder based on the population in the unincorporated areas of the county. The remainder must be distributed to the cities in the County. We have budgeted County net revenue of $110,000 for the next fiscal year for this fee, and we expect to distribute approximately $680,000 to the cities at the end of this fiscal year.

General Fund Fees of Office have changed over the last five years as shown below.

2009	2010	2011	2012 (estimated	2013 (budgeted)
$ 11,613,903	$ 11,443,228	$ 11,675,271	$ 12,425,500	$ 12,754,500

E. FINES

Fines are received from Justice of the Peace, County Criminal Courts, and District Courts. Individual court judges have the authority to levy fines in varying amounts upon conviction of a defendant, and the judges can establish the terms of payment. This year fines are expected to total $3,760,000, and they are budgeted at $3,620,000. All levels of courts have experienced decreases in fine collections since they peaked at $4,250,000 in 2007. For FY 2013, we are estimating fine revenue to be $3,540,000, or 14% less than 2007's total.

The County was mandated by Senate Bill 1863 to have a fine and court cost collection improvement program in place by April, 2007. This program was initiated under the control of the District and County Clerks, and it has been very successful although collections are c to level off as the program matures. Fine revenues from District and County Court case are estimated at $2,150,000 for 2012 and $1,950,000 for 2013. This is a $300,000 increase over actual 2006 (pre-collections program) totals.

As in previous years, we have prepared the 2012 revenue budget with the General Fund receiving 100% of County and District Court fines. In prior years the Road and Bridge Fund has received a portion of these fines, but the availability of increases in dedicated revenues for this fund make it unnecessary to budget fine revenues here. The historical totals for fine revenue are shown below.

2009	2010	2011	2012 (estimated)	2013 (budgeted)
$ 4,055,003	$ 3,714,722	$ 3,460,000	$ 3,760,000	$ 3,540,000

F. INTEREST

Interest, or investment, income has been the most volatile revenue source for the County of the last 8 years. Greatly increased interest rates for 2006 and 2007 pushed up our investment income in those years. Interest rate cuts by the Federal Reserve in 2008 and 2009 totaling over 400 basis points have had the opposite effect. In 2012, County revenues will fall short of budgeted totals for interest revenues by 44% or $229,000. Most of the County's investments are earning interest at rates under 1%. The rates for the governmental investment pools and for the County's overnight master repurchase agreements have decreased by more than 90% in the last three years. We are assuming that rates will not increase FY 2013. We have set the interest revenue budget for 2013 $316,000. This is, however, only about 10% of the acutal revenue in budgeted funds in 2008. Historical totals for interest income in budgeted funds are as follows.

2009	2010	2011	2012 (estimated)	2013 (budgeted)
$ 610,210	$ 595,990	$ 584,359	$ 297,150	$ 315,050

G. MISCELLANEOUS REVENUES

Miscellaneous revenues are primarily refunds and reimbursements and some fees for services not connected with a specific office. In the past, very little budgetary reliance has been placed on these revenues. However, as other types of revenue have declinced, these miscellaneous revenues have increased in importance. These revenue sources include inmate phone fees, court appointed attorney refunds, operating cost reimbursement for the CPS building, Sheriff and District Attorney forfeiture revenue, and bail bond forfeitures as fairly major sources of revenue. Many of these revenues vary greatly from year to year, so our FY 2013 revenue estimate is largely unchanged at $1,805,500.

2009	2010	2011	2012 (estimated)	2013 (budgeted)
$ 3,075,482	$ 3,022,838	$ 2,650,958	$ 1,798,000	$ 1,805,464

H. FUND BALANCE AND RESERVE FUNDS

We have prepared the 2013 budget with approximately the same amount of fund balance draw down as in 2012. We continue to provide funding annually for the Capital Replacement Fund with transfers of fund balance from the General Fund. Our

budgeted ending fund balances (approximately $42 million) should be exceeded due to the expected spending of approximately 96% of funds budgeted plus somewhat higher revenues than estimated. Expected ending fund balances will be adequate to protect the County in the event of unforeseen occurrences, and the budgeted ending General Fund Balance will be in compliance with the County's recently adopted fund balance policy.

SUMMARY -

In summary, the County's expected budgetary revenues for 2012 do not vary significantly from the original budget estimates with some exceptions. Tax collections, motor vehicle registration revenues, and tax collection fees for services show the best growth trends. For the 2013 budget we have estimated revenues as follows:

*** Taxes** - we expect an approximate $4.7 million increase in available revenue due to new property added to the tax base.

*** Vehicle registration** – we have budgeted an increase of $100,000 over the 2012 budgeted amounts. This is due to a small increase in vehicle sales.

*** Intergovernmental revenue** – We have budgeted almost no increases in total intergovernmental revenue, with decreases in many payments for statutory payments from the state offsetting any increases grants or contractual payments.

*** Fees** - an approximate $1.1 million increase is budgeted primarily based on implementation of the County Clerk's Record Archive Fee for the entire fiscal year and due to smaller increases in Tax Collection Fees and in District Clerk filing fees.

*** Fines** – An $80,000 decrease is budgeted due to continuing lower annual collections.

*** Interest Revenue** – the revenue budget for 2013 has been decreased for all funds by $200,000 due to continued low interest rates established by the Federal Reserve Bank.

*** Miscellaneous Revenues** – almost no change from FY 2012's budget of $1,830,000 is estimated.

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DENTON COUNTY AUDITOR'S OFFICE
401 W. HICKORY, SUITE 423
DENTON, TEXAS 76201
940/349-3100
Fax: 940/349-3101

MEMO

To: **Commissioners Court**

From: **James Wells, County Auditor**

Date: **June 14, 2012**

Re: **Financial Trend Analysis**

One widely accepted method of evaluating a local government's financial condition is to monitor the trends of certain factors regarding the government's finances. Financial trend analysis can be helpful in:

Gaining an understanding of the government's financial condition;

Identifying emerging problems before they reach serious levels;

Introducing long-range considerations into the annual budgeting process;

And, providing a starting point for setting financial policies.

The County is affected by both external and internal factors. The following pages display selected external and internal data and the changes in the relationship of those factors over time. Information is displayed in both numerical and graph forms to demonstrate how these factors are changing in relation to each other.

Suggested uses for the results of a financial trend analysis include:

Identifying unfavorable trends and when they began;

Consider mitigating circumstances that may neutralize unfavorable trends;

Identify the causes underlying unfavorable trends;

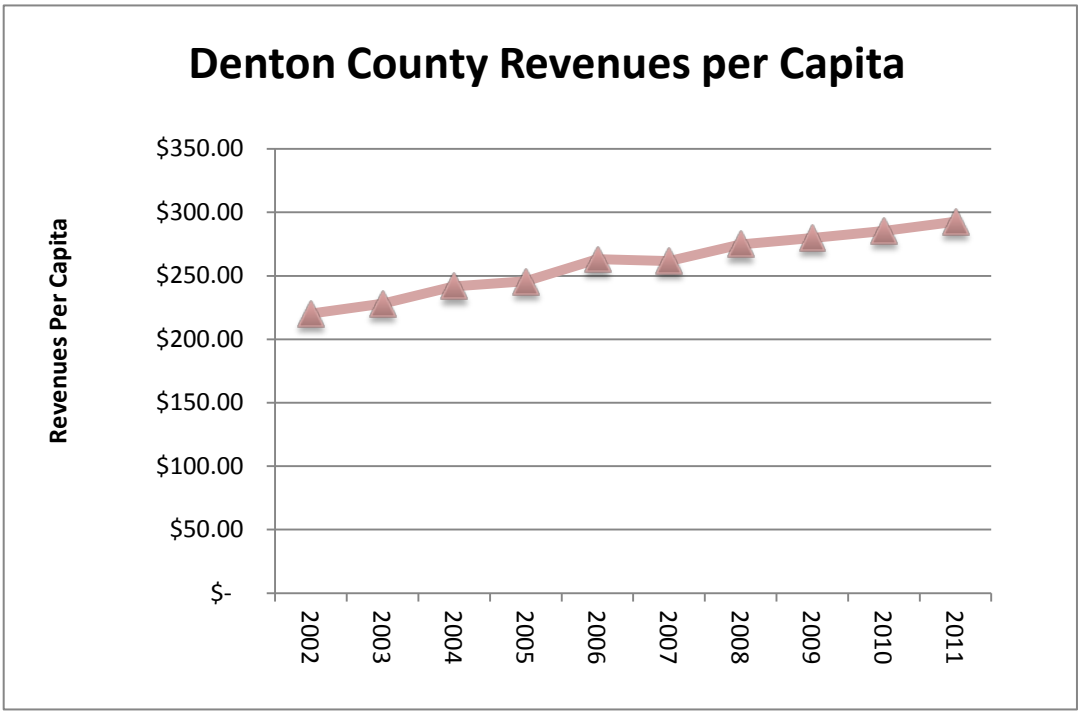
Compare the trends with other local governments and national trends;

Compare the trends to one another and to benchmark data;

Use the trend data with professional judgment to develop or change policy.

DENTON COUNTY, TEXAS
RATIO OF GENERAL GOVERNMENTAL REVENUES TO POPULATION

	POPULATION	TOTAL REVENUES	REVENUES/ POPULATION
2002	475,000	$ 104,600,448	$ 220.21
2003	504,650	$ 115,054,181	$ 227.99
2004	528,950	$ 127,888,464	$ 241.78
2005	552,600	$ 135,760,424	$ 245.68
2006	578,500	$ 152,220,643	$ 263.13
2007	599,350	$ 156,862,607	$ 261.72
2008	614,650	$ 168,935,111	$ 274.85
2009	628,300	$ 175,874,608	$ 279.92
2010	637,750	$ 182,044,988	$ 285.45
2011	662,614	$ 193,909,601	$ 292.64



*As the population of the County increases, it might be assumed that revenues and the needs for services would increase proportionately.
*A stable trend line would verify this assumption.

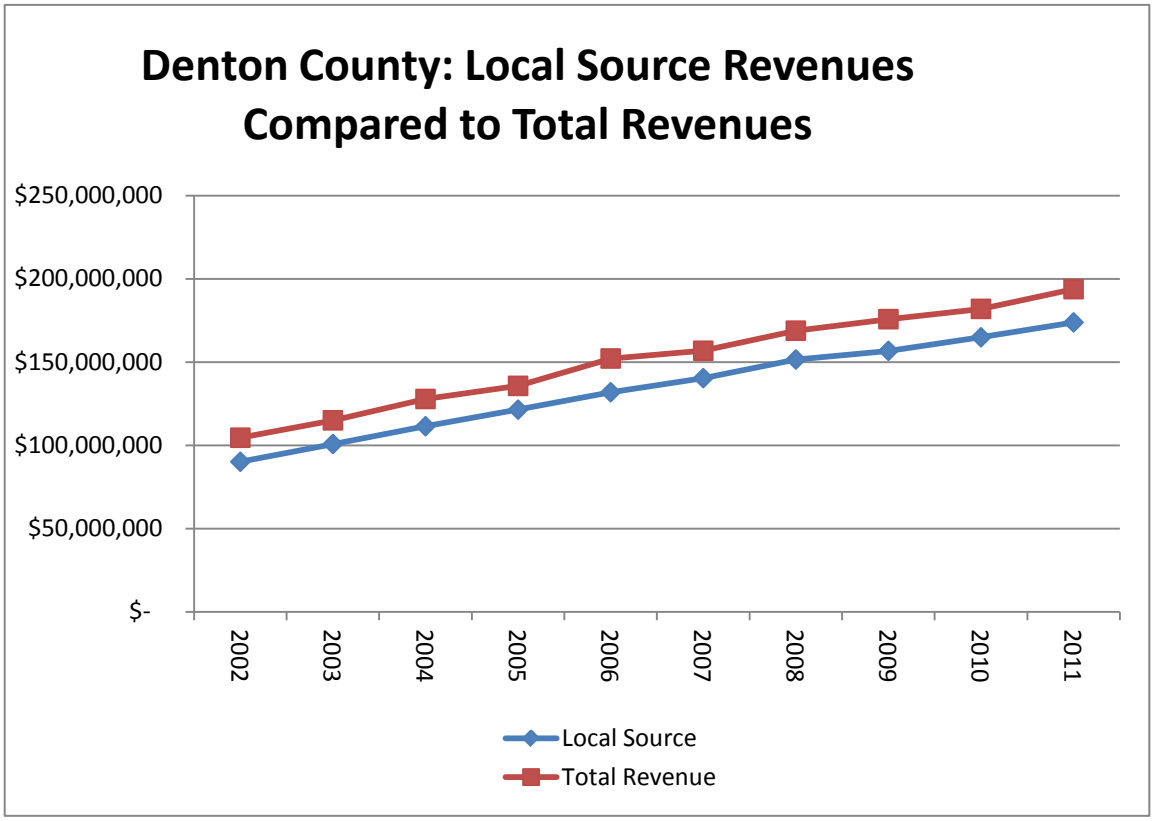
*An increasing ratio would indicate that an even greater demand for services is being placed on the County. Increased debt service or opening major new facilities would affect this trend.

*A decreasing ratio may indicate that the County will have trouble maintaining existing service levels in the future unless new revenue sources are determined.

*The moderate upward slope for Denton County indicates that increases in county spending are closely matched to increased population and demand for services. When adjusted for inflation, the County's trend is only a very moderate increase from $220 to $229 per capita (using aa CPI factor of 1.2743).

DENTON COUNTY, TEXAS
RATIO OF LOCAL REVENUES TO TOTAL GENERAL REVENUES

	Local Source	Total Revenue	Local Source/ Total Revenue
2002	$ 90,159,433	$ 104,600,448	86.19%
2003	$ 100,837,170	$ 115,054,181	87.64%
2004	$ 111,516,142	$ 127,888,464	87.20%
2005	$ 121,471,072	$ 135,760,424	89.47%
2006	$ 131,946,501	$ 152,220,643	86.68%
2007	$ 140,423,446	$ 156,862,607	89.52%
2008	$ 151,624,111	$ 168,935,111	89.75%
2009	$ 156,819,762	$ 175,874,608	89.17%
2010	$ 164,971,519	$ 182,044,988	90.62%
2011	$ 173,914,426	$ 193,909,601	89.69%



*This ratio is a measure in the change in the County's reliance on intergovernmental revenues in its operations.

*An overdependence upon intergovernmental revenues can be harmful when either the state or federal government faces budgetary shortfalls.

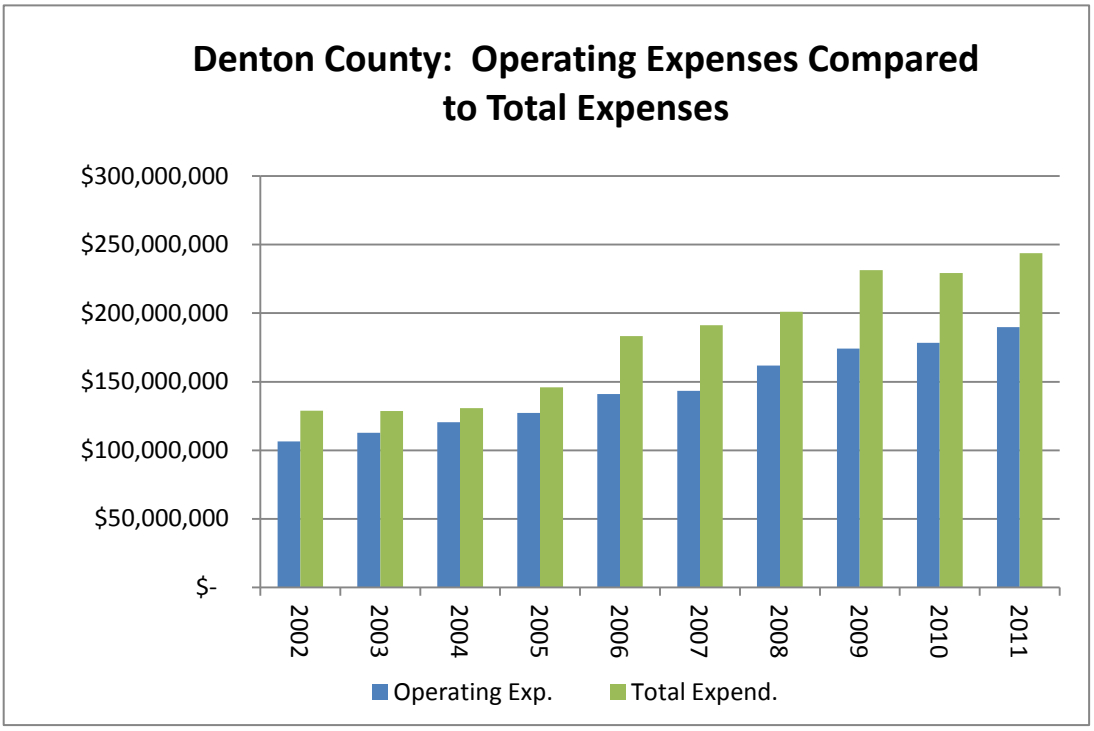
*Denton County's trend in this area over the last ten years shows that our dependence on intergovernmental revenues has decreased slowly but constantly. We expect this trend to accelerate as sources of both federal and state funding are shrinking.

*In 2002 local revenues made up 86% of our total. By 2011, this percentage was 89.7%.

*This gradual change in our mix has been easier to incorporate into the annual budget than a rapid change would have been. Smaller incremental decreases have helped the County manage the funding change.

DENTON COUNTY, TEXAS
RATIO OF OPERATING EXPENDITURES TO TOTAL EXPENDITURES

	Operating Exp.	Total Expend.	Operating Exp/ Total Expense
2002	$ 106,553,557	$ 128,866,380	82.69%
2003	$ 112,673,192	$ 128,550,087	87.65%
2004	$ 120,550,831	$ 130,667,009	92.26%
2005	$ 127,251,387	$ 145,972,162	87.18%
2006	$ 141,090,081	$ 183,281,443	76.98%
2007	$ 143,350,195	$ 191,322,715	74.93%
2008	$ 161,830,732	$ 201,085,032	80.48%
2009	$ 174,270,664	$ 231,291,786	75.35%
2010	$ 178,351,792	$ 229,197,435	77.82%
2011	$ 189,912,987	$ 243,695,778	77.93%



*The County needs to reach a balance between spending for current year operations and spending toreplace and expand our infrastructure.

*Operating expenditures provide services to citizens while infrastructure expenditures are made to provide a benefit for many years to come.

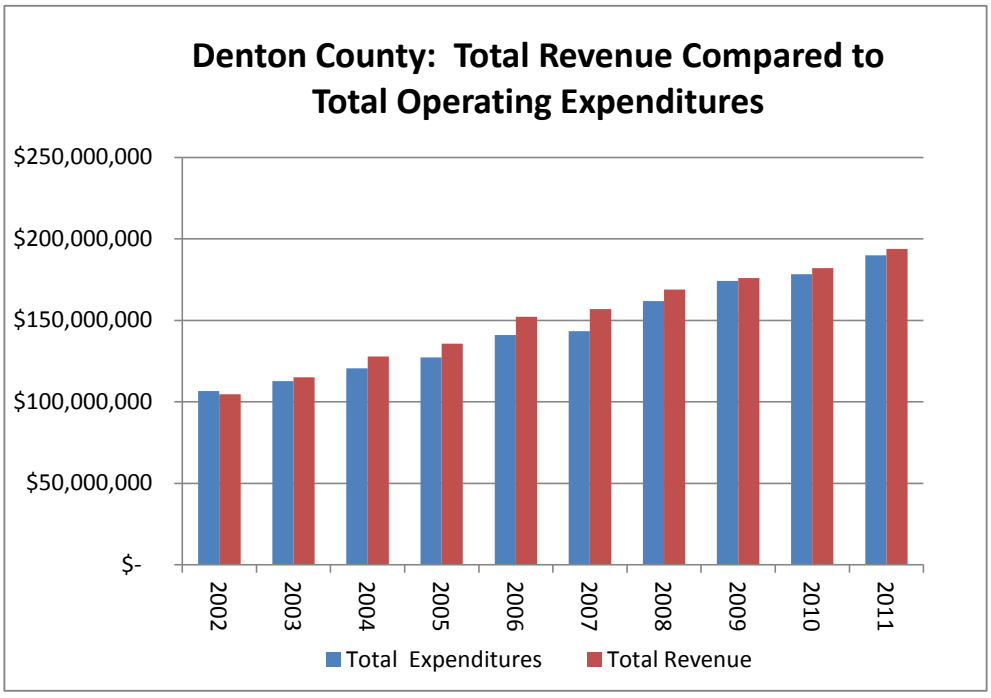
*A stable or decreasing ratio is an indication that the County is adequately preparing for future needs.

*A increasing ratio can be a indication that current needs are being met at the expense of the future.

*Denton County's trend over the last ten years shows increasing levels of spending on infrastructure ranging from 17% of total expenditures up to 22%. With the County's authorized debt for the capital improvement plan, the spending levels for infrastructure will likely continue to increase.

DENTON COUNTY, TEXAS
TOTAL OPERATING EXPENDITURES COMPARED TO TOTAL REVENUES

		Total Expenditures		Total Revenue	Total Expend/ Total Revenue
2002	$	106,553,557	$	104,600,448	101.87%
2003	$	112,673,192	$	115,054,181	97.93%
2004	$	120,550,831	$	127,888,464	94.26%
2005	$	127,251,387	$	135,760,424	93.73%
2006	$	141,090,081	$	152,220,643	92.69%
2007	$	143,350,195	$	156,862,607	91.39%
2008	$	161,830,732	$	168,935,111	95.79%
2009	$	174,270,664	$	175,874,608	99.09%
2010	$	178,351,792	$	182,044,988	97.97%
2011	$	189,912,987	$	193,909,601	97.94%



*An operating deficit occurs when current expenditures exceed current revenues. This may not mean that the budget is unbalanced, because reserves from prior years may be used to cover the difference.

*An operating deficit in any one year may not be a cause for concern, but frequent and increasing deficits can indicate that current revenues are not adequate to cover current expenditures and a serious problem may lie ahead.

*A credit rating agency would regard a current-year operating deficit as a minor warning signal. Funding practices and the reasons for the deficit would be considered.

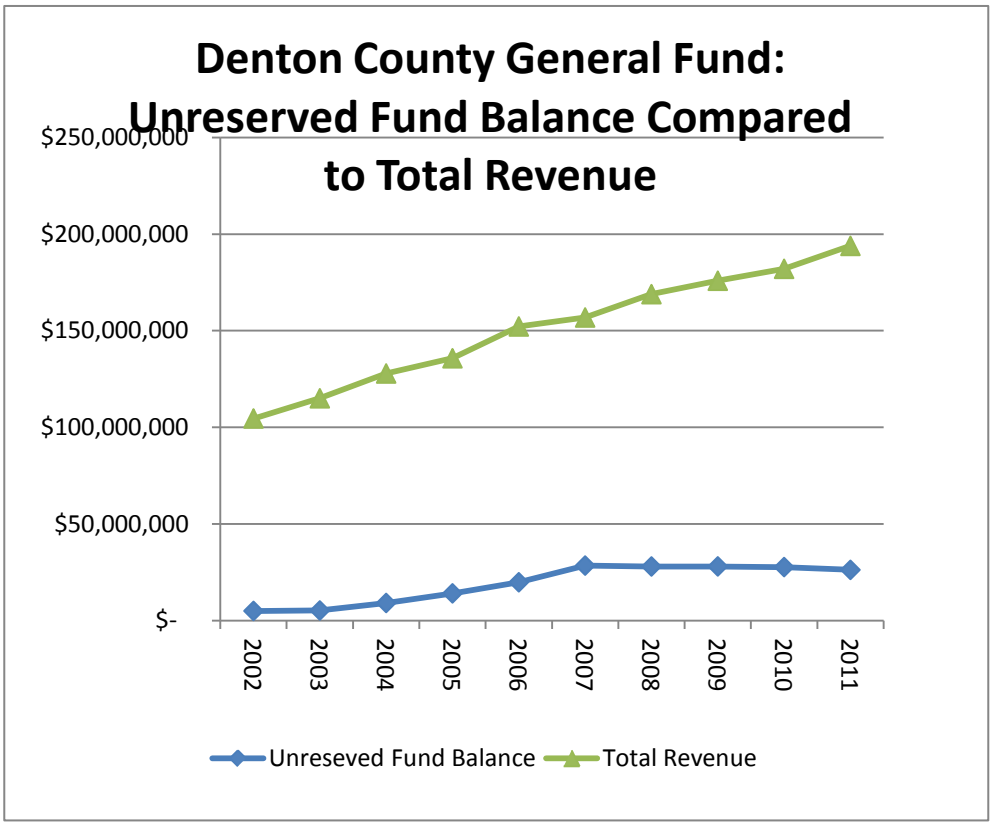
*Two or more consecutive years with operating deficits, increasingly larger deficits or an unusually large deficit (more than 5-10%) would be situations that be considered negative factors by rating agencies.

*Over the last decade, years with operating surpluses have outnumbered the years with operating deficits.

Unexpected revenue shortfals and emergency expenditures can be reasons of justified operating deficits in any single year. Budgetary overruns and repeated planned drawdowns of reserve funds are less justifiable reasons.

DENTON COUNTY, TEXAS
GENERAL FUND: UNRESERVED FUND BALANCE COMPARED TO TOTAL REVENUE

	Unreseved Fund Balance	Total Revenue	Unreserved Bal/ Total Revenue
2002	$ 5,037,472	$ 104,600,448	4.82%
2003	$ 5,261,024	$ 115,054,181	4.57%
2004	$ 9,148,815	$ 127,888,464	7.15%
2005	$ 14,123,451	$ 135,760,424	10.40%
2006	$ 19,862,476	$ 152,220,643	13.05%
2007	$ 28,498,398	$ 156,862,607	18.17%
2008	$ 28,034,694	$ 168,935,111	16.59%
2009	$ 28,069,517	$ 175,874,608	15.96%
2010	$ 27,725,551	$ 182,044,988	15.23%
2011	$ 26,273,324	$ 193,909,601	13.55%



*The size of a local government's fund balances can affect its ability to withstand financial emergencies.

*If fund balances as a percentage of operating revenues are declining over time, it can be a sign that the government is being too dependent on reserve funds to balance its annual budget.

*Unreserved fund balances are a key component in the rating agencies' process of assigning a debt rating.

*Overall, while the dollar amount of fund balances has increased significantly, the ratio of fund balance to operating revenues has shown a more moderate increase and a slight decrease as optimum levels of fund balances have been achieved. .

*Although there are no set rules for determining the appropriate level of fund balances, there are some facts about the County's financial situation that should be considered.

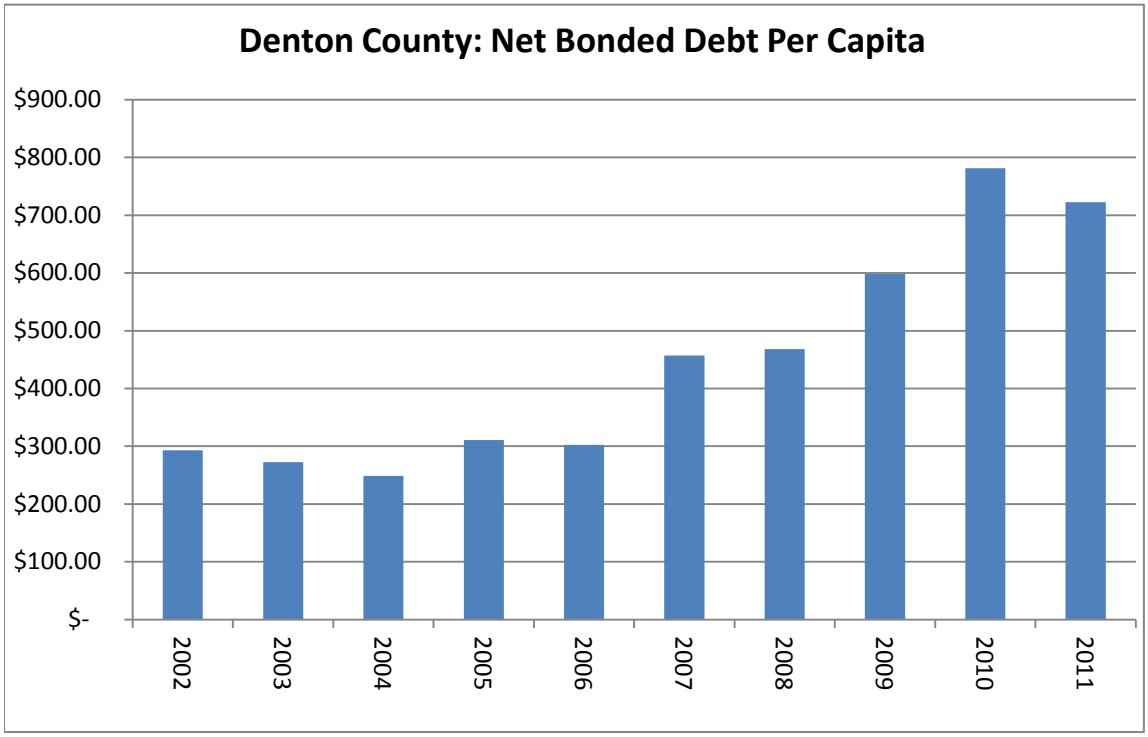
*Because of the discrepancy between the start of our fiscal year and the property tax deadlines, we generally operate at a severe cash deficit each year in the months of October and November.

*Also, we have numerous bridges and county facilities that are subject to damage from natural causes. Because of the above, the need for at least a two-month reserve cushion should be apparent.

The slight decrease in ratio fund balance in 2011 was the result of the County's planned decision to transfer more General Fund reserves in order to build the fund balance in the Capital Replacment Fund. Since this planned drawdown is for one-time capital expenditures and it decreases the County's need to incur additional long-term debt, it is a justified use of reserves.

DENTON COUNTY, TEXAS
NET BONDED DEBT PER CAPITA

2002	$	293.20
2003	$	272.67
2004	$	248.67
2005	$	311.00
2006	$	302.38
2007	$	456.93
2008	$	468.16
2009	$	598.30
2010	$	781.36
2011	$	722.38



* This ratio measures the change over time in the long term debt burden being placed on the taxpayers of the County.

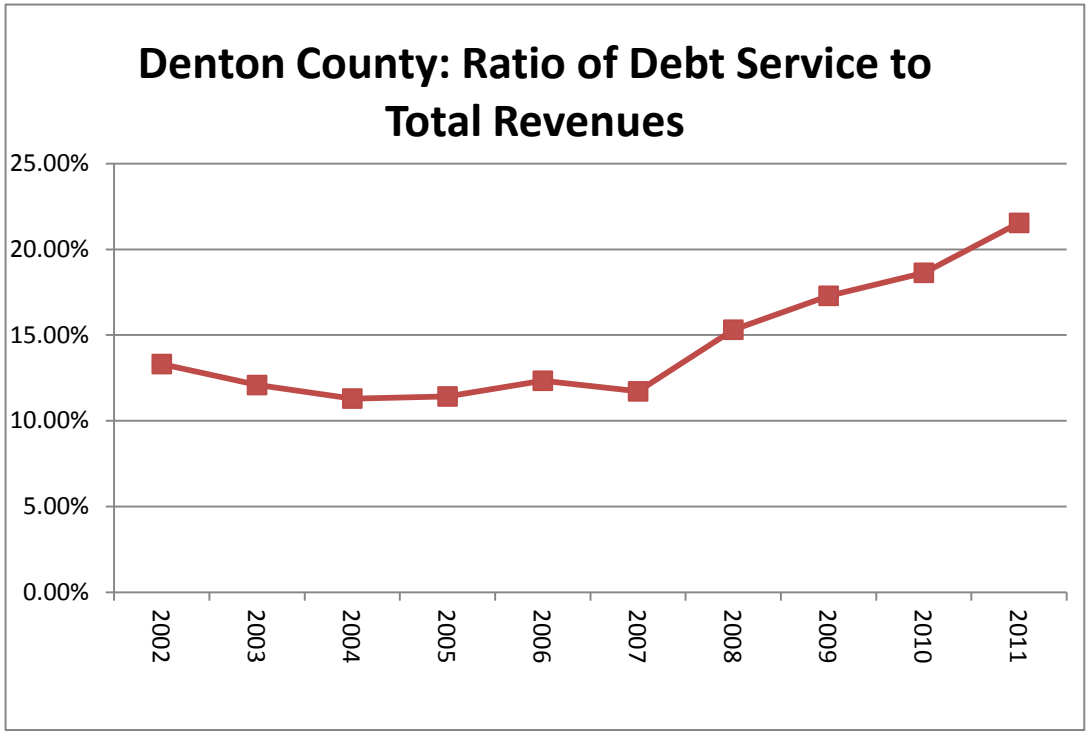
* A fairly stable ratio indicates that the County is issuing debt to achieve growth in relation to the growth in the demand for its services

* Denton County's increasing ratio is due to the County's implementation of its capital improvement plan through the issuance of significant amounts of debt that were approved in the 2008 TRIP bond election.

* Using inflation adjusted numbers, the increase in bonded debt per capita is moderated but still significant. The inflation adjusted total for 2011 is $566 as opposed to the unadjusted $722 total.

DENTON COUNTY, TEXAS
RATIO OF DEBT SERVICE TO TOTAL REVENUES

	Debt Service	Total Revenue	Debt Service/ Total Revenue
2002	$ 13,922,587	$ 104,600,448	13.31%
2003	$ 13,905,753	$ 115,054,181	12.09%
2004	$ 14,450,424	$ 127,888,464	11.30%
2005	$ 15,505,580	$ 135,760,424	11.42%
2006	$ 18,779,874	$ 152,220,643	12.34%
2007	$ 18,380,383	$ 156,862,607	11.72%
2008	$ 25,867,621	$ 168,935,111	15.31%
2009	$ 30,407,107	$ 175,874,608	17.29%
2010	$ 33,918,589	$ 182,044,988	18.63%
2011	$ 41,770,901	$ 193,909,601	21.54%



* Debt service is the amount of principal and interest that the County must pay each year on previously issued long-term debt (bonds, certificates of obligation & tax notes).

* Increasing debt service reduces the County's expenditure flexibility adding to our fixed costs each year.

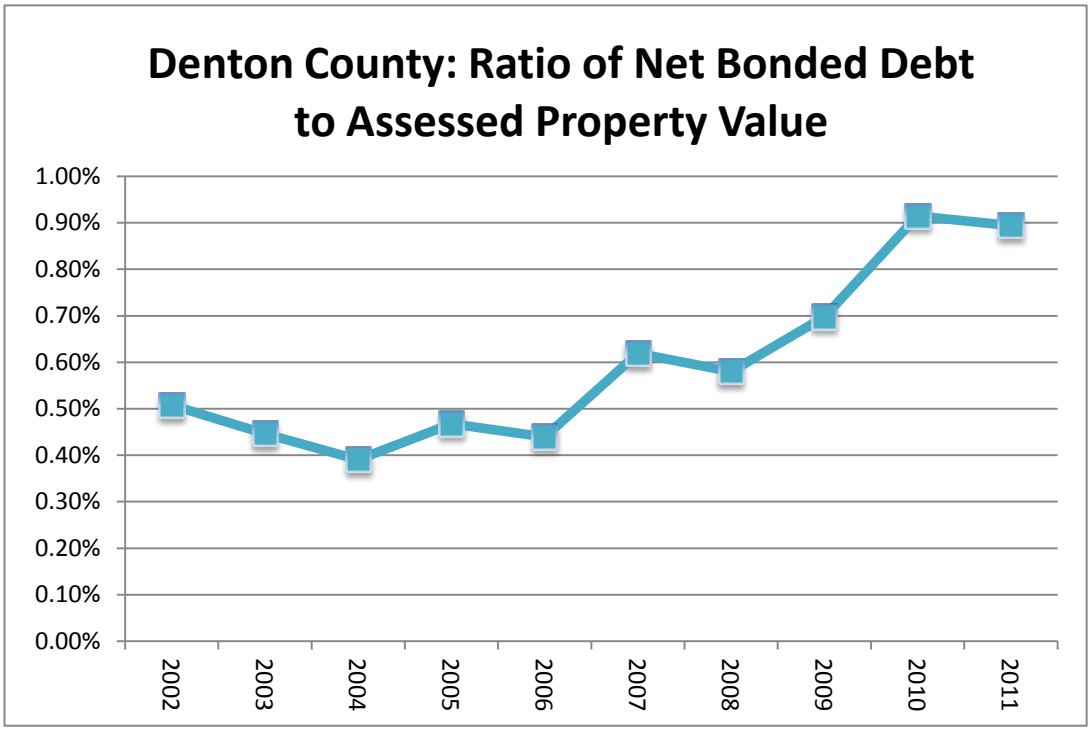
* The credit industry's benchmark is that debt service exceeding 25% of operating revenues is considered a potential problem.

* Denton County's debt/revenue ratio has increased from 13.3% in 2002 to 21.5% in 2012.

* Denton County's ratio is not in the problem area, but it has increased dramatically over the last decade. The increase is due to the County's planned and authorized capital improvement plan, but this ration should be monitored closely.

DENTON COUNTY, TEXAS
RATIO OF NET BONDED DEBT TO ASSESSED PROPERTY VALUE

	Net Bonded Debt	Assessed Value	Net Bonded Debt/ Assessed Value
2002	$ 134,978,815	$ 26,597,572,619	0.51%
2003	$ 133,815,865	$ 29,962,263,012	0.45%
2004	$ 129,567,599	$ 33,204,950,115	0.39%
2005	$ 168,696,557	$ 36,071,230,377	0.47%
2006	$ 172,799,115	$ 39,330,611,814	0.44%
2007	$ 271,797,346	$ 43,876,505,795	0.62%
2008	$ 283,559,273	$ 48,882,455,586	0.58%
2009	$ 371,433,662	$ 53,257,263,608	0.70%
2010	$ 493,272,667	$ 53,946,001,329	0.91%
2011	$ 473,928,927	$ 53,017,815,514	0.89%



* Net bonded debt is the County's long-term debt (bonds, certificates of obligation, tax notes) outstanding minus assets in the debt service fund.

* An increase in net bonded debt as a percentage of assessed valuation can mean that the County's ability to repay its debt is diminishing.

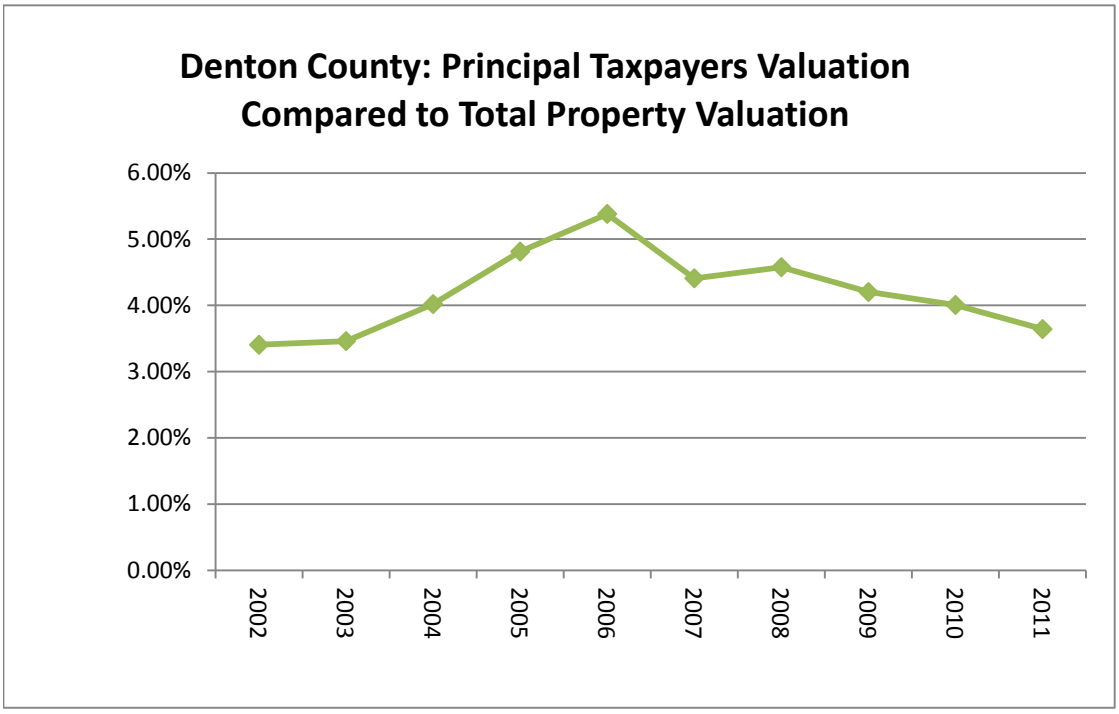
* The credit industry benchmark is that net bonded debt exceeding 10% of assessed valuation could be a warning signal.

* Another credit industry benchmark is that a 20% increase in any one year of net debt as a percentage of assessed valuation could be a warning signal.

* The fact that the County's ratio has only increased from 0.39% to 0.89% while total debt has almost quadrupled is positive sign that growth in the two areas is well-matched.

DENTON COUNTY, TEXAS
RATIO OF TOP TEN TAXPAYERS VALUATION
TO TOTAL VALUE OF TAXABLE PROPERTY

	Principal Taxpayers	Assessed Value	
2002	$ 905,669,328	$ 26,597,572,619	3.41%
2003	$ 1,037,004,376	$ 29,962,263,012	3.46%
2004	$ 1,334,737,278	$ 33,204,950,115	4.02%
2005	$ 1,736,057,149	$ 36,071,230,377	4.81%
2006	$ 2,116,443,894	$ 39,330,611,814	5.38%
2007	$ 1,934,538,895	$ 43,876,505,795	4.41%
2008	$ 2,237,361,976	$ 48,882,455,586	4.58%
2009	$ 2,237,793,422	$ 53,257,263,608	4.20%
2010	$ 2,161,608,050	$ 53,946,001,329	4.01%
2011	$ 1,931,208,978	$ 53,017,815,514	3.64%



* This ratio attempts to measure the diversity fo the County's tax base and the vulnerability of the County to a economic downturn in one or two specific areas.

* The size, location, and diversity of a local government's tax base are predominant factors assessed by the credit industry in evaluating the County's fundamental economy.

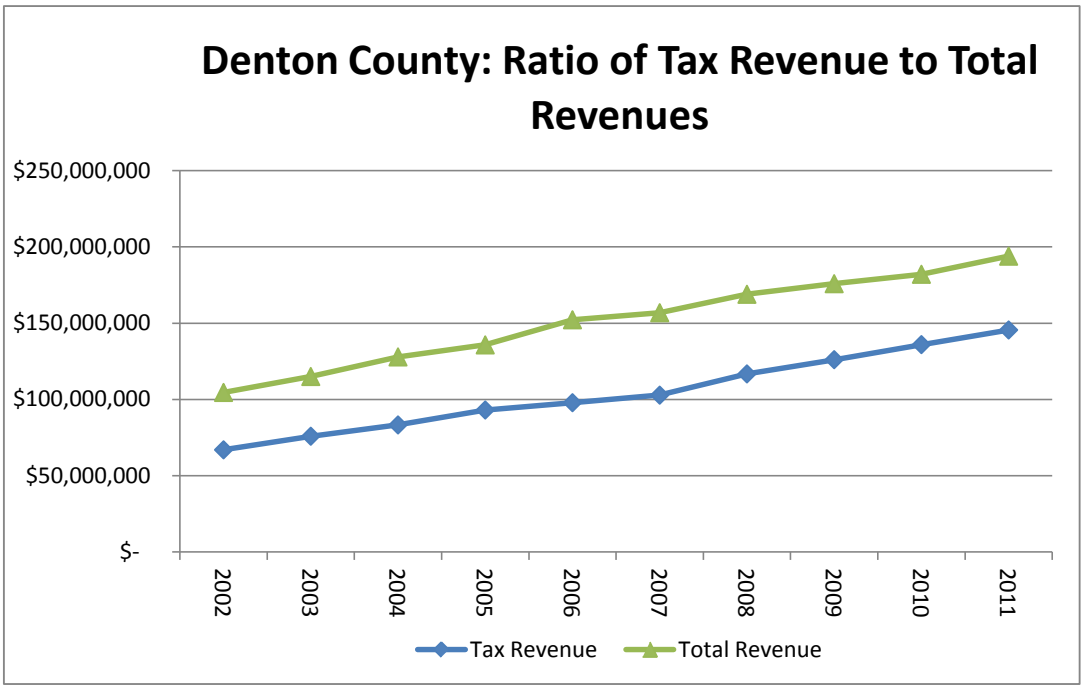
* Credit industry benchmarks are not available for this ratio.

* The signicant increase in the County's tax base over the last ten years, with the reversal of the increase in percentages for the top tax payers indicate that this is not an area for concern for the County.

* The significant increase in the percentage for the top taxpayers in 2005 and 2006 coincides with the dramatic increase in drilling activity in the Barnett Shale in Denton County.

DENTON COUNTY, TEXAS
RATIO OF TAX REVENUES TO TOTAL REVENUES

	Tax Revenue	Total Revenue	Tax Revenue/ Total Revenue
2002	$ 66,983,004	$ 104,600,448	64.04%
2003	$ 75,897,298	$ 115,054,181	65.97%
2004	$ 83,298,140	$ 127,888,464	65.13%
2005	$ 93,082,213	$ 135,760,424	68.56%
2006	$ 97,874,084	$ 152,220,643	64.30%
2007	$ 102,817,039	$ 156,862,607	65.55%
2008	$ 116,739,752	$ 168,935,111	69.10%
2009	$ 126,074,805	$ 175,874,608	71.68%
2010	$ 135,942,713	$ 182,044,988	74.68%
2011	$ 145,542,071	$ 193,909,601	75.06%



* Property tax revenues should be considered separately from other revenues because the County relies most heavily on them to finance governmental operations.

* It is important to assess whether the growth in non-tax revenues is keeping pace with tax revenue growth and with expenditure growth. Non-tax revenue growth generally indicates that County expenditures are increasing due to an increased demand for services.

* Comparably sized Texas counties rely on property taxes for 60% and 75% of their total revenues.

* Denton County's ratio for property taxes as a percentage of total revenues has increased from 64% to 75% over the last decade. Factors that have added to this increase include (1) a dramatic drop in investment income due to near zero interest rates; (2) signifant increases in annual debt service which is totally funded by property tax revenue; and (3) decreases in funding from the federal and state government in recent years due to their own budgetary problems.

DENTON COUNTY, TEXAS

FINANCIAL FORECAST

2013-2017, Prepared by the Denton County Auditor's Office

The following financial forecast has been prepared by charting the financial trends established in the Denton County budget over the last four years. Summarized in broad categories of revenues and expenditures, the County's historical budgetary information is as follows:

REVENUES	2009	2010	2011	2012
Property Taxes	$ 122,390,123	$ 131,497,635	$ 140,241,224	$ 145,759,781
License & Permits	8,600,000	7,800,000	8,350,000	7,900,000
Intergovernmental	10,485,572	9,837,682	12,237,553	11,841,401
Fees of Office	15,167,500	14,652,772	15,029,000	15,135,025
Fines	4,325,000	4,380,000	4,340,000	3,620,000
Investment Income	2,145,800	928,050	1,004,400	525,900
Miscellaneous	6,799,570	4,225,305	4,965,104	3,809,534
Fund Balance	11,744,740	11,183,664	11,183,664	13,415,375
TOTAL	$ 181,658,305	$ 184,505,108	$ 197,350,945	$ 202,007,016

EXPENDITURES				
General Administration	$ 21,904,850	$ 21,735,001	$ 21,973,361	$ 23,688,132
Judicial	16,752,665	17,421,772	17,815,564	18,218,474
Legal	10,837,123	11,081,318	11,136,753	11,430,818
Financial	6,035,927	6,063,558	5,991,524	6,094,106
Public Facilities	8,311,764	8,373,257	8,622,832	8,902,046
Public Safety	57,723,345	58,506,077	60,836,004	61,515,034
Health & Welfare	6,751,271	6,857,360	7,262,411	7,320,097
Miscellaneous	11,227,328	8,452,699	10,069,497	11,308,677
Roads	13,225,444	11,981,275	11,975,091	12,183,218
Debt Service	28,868,588	34,032,791	41,667,908	41,346,414
TOTAL	$ 181,638,305	$ 184,505,108	$ 197,350,945	$ 202,007,016

This historical information shows that budgeted revenues and expenditures have increased by over $20,000,000 (10.1%) from 2009 to 2012. The categories of revenues and expenditures shown above are the same categories used in the budgetary process. If the revenue and expenditure trends established in the above period are carried forward for the next five years, the following would result.

	FORECASTED				
REVENUES	**2013**	**2014**	**2015**	**2016**	**2017**
Property Taxes	$ 152,148,455	$ 159,032,062	$ 165,295,674	$ 171,807,639	$ 178,360,700
License & Permits	7,666,667	7,622,222	7,379,630	7,206,173	7,052,675
Intergovernmental	12,300,011	13,120,787	13,415,198	13,939,797	14,486,392
Fees of Office	15,124,200	15,281,343	15,365,457	15,442,268	15,548,291
Fines	3,385,000	3,053,333	2,624,444	2,292,593	1,928,457
Investment Income	400,000	450,000	550,000	550,000	600,000
Miscellaneous	3,800,000	3,800,000	3,411,633	3,278,997	3,105,329
Fund Balance	13,972,253	14,534,032	15,366,021	16,024,271	16,708,277
TOTAL	$ 208,796,586	$ 216,893,779	$ 223,408,057	$ 230,541,738	$ 237,790,122
EXPENDITURES					
General Administration	$ 24,282,559	$ 25,131,745	$ 26,184,540	$ 27,016,676	$ 27,928,048
Judicial	18,707,077	19,135,512	19,575,495	20,027,835	20,468,088
Legal	11,628,716	11,811,182	12,035,992	12,237,717	12,440,717
Financial	6,113,499	6,131,146	6,176,353	6,203,769	6,233,859
Public Facilities	9,098,807	9,340,657	9,579,931	9,805,893	10,041,588
Public Safety	62,778,930	64,203,215	65,325,618	66,595,813	67,868,107
Health & Welfare	7,509,706	7,727,154	7,882,069	8,069,393	8,255,955
Miscellaneous	11,335,794	12,296,858	13,039,312	13,616,190	14,376,322
Roads	11,835,809	11,787,321	11,724,731	11,571,902	11,483,933
Debt Service	45,505,689	49,329,989	51,884,016	55,396,550	58,693,504
TOTAL	$ 208,796,586	$ 216,894,779	$ 223,408,057	$ 230,541,738	$ 237,790,122

POINTS TO CONSIDER

1. This trend forecast shows that budgeted revenues and expenditures for Denton County are on a path to increase by $37,000,000 over the five year period from 2012 to 2017. This would be an increase of approximately 18%. As a comparison, actual budgetary fund spending increased by 34.39% over the period of 2008 to 2012, but the very minimal spending increases from 2009 to 2012 have slowed the expected growth rate significantly.

2. Due to the extended low interest rates set by the Federal Reserve Bank, some revenues are displaying very flat trends that well hold for the entire period of this forecast. The interest income trend is flat, and no changes by the Fed are expected before 2014. Intergovernmental revenues are decreasing due to federal and state budgetary problems. Vehicle registration auto sales taxes have been depressed by the slowdown in the car sales market. Continuations of extremely low interest rates will depress investment income and other revenues tied to interest rates. An extended slowing of the economy will depress licenses, fee, and miscellaneous revenues, and will increase our emphasis on property tax revenue.

3. Per this forecast, revenues from property taxes would have to rise to $178,360,000 by 2017. However the forecast for tax revenues if the estimated effective tax rate is adopted is as follows:

2013	2014	2015	2016	2017
$ 150,680,226	$ 155,600,671	$ 160,348,004	$ 165,095,338	$ 169,842,672

This forecast shows tax revenue shortfalls from $1,500,000 in 2013 to $9 million in 2015. However, actually tax levies by the County from 2008 to 2012 included tax rate increases of 7.99% in 2008, 3.46% in 2009, 3.16% in 2010, and 3.78% in 2012. The tax rate increase necessary to fund forecasted expenditures during the forecast period are as follows:

2013	2014	2015	2016	2017
0.97%	2.21%	3.09%	4.07%	2.88%

4. Annual debt service expenditures are forecasted to increase from $41.3 million currently to nearly $58.7 million by 2017. However, actual scheduled debt service payments for the forecast period are substantially less than forecasted levels.

2013	2014	2015	2016	2017
$ 43,340,529	$ 43,394,299	$ 43,392,385	$ 43,131,460	$ 43,129,327

If scheduled debt service payments are maintained throughout the forecast period, then the necessity of tax rate increases to balance future budgets would disappear. If however, additional debt is deemed appropriate to issue, then the debt service expenditure increases in the forecast would service the following amounts of new debt each year.

2013	2014	2015	2016	2017
$ 2,165,160	$ 5,935,690	$ 8,491,631	$ 12,265,090	$ 15,564,176
$ 30,000,000	$ 80,000,000	$ 100,000,000	$ 150,000,000	$ 150,000,000

From the above, it is apparent that the County has the option to either maintain the current debt service level and tax rate, to issue more debt up to the maximums shown above and expect moderate tax rate increases to support that new debt, or to issue lesser amounts of annual debt with very small, if any, effects on the tax rate. The County still has $225,436,000 in authorized but unissued bonds approved in the TRIP 2008 bond election, and it appears that this can be accomplished by 2015 no more than the expected impact on the County's tax rate.

5. As the county grows and as the work load on County departments increases due to that growth, the ability to add new employees in various offices becomes a concern. Using the same trend forecasting techniques as applied to the budget, the growth in total county employees, total personnel costs and spending per employee can be estimated as follows.

2013	2014	2015	2016	2017
1,515	1,529	1,539	1,548	1,559
$ 102,110,000	$ 104,165,782	$ 106,193,236	$ 109,610,096	$ 112,110,127
$ 67,408	$ 68,120	$ 69,002	$ 70,808	$ 71,909

The relatively low forecasted growth in total employees remains the most surprising item above. The increase from 1.505 current employees to a forecasted total of 1,559 in 2017 is a growth rate of less than 3%. This is, however, the same rate we have experienced in the last 4 years. The low forecasted employment increase is a factor of the County's increased spending on non-employee related itemsin the last several years. Total personnel costs for salaries and benefits, which were 52% of budget in 2010, are forecasted to fall from the current 49.6% of total budgeted expenditures to only 47% of total expenditures in 2017. If personnel costs remain at the higher percentage of total expenditures, then there will be an increased ability to increase staffing where needed without straining the budget. Given the uncharacteristic slow growth for the last 3 years in both expenditures and new employees, the County may experience some real pressure to increase both at a greater rate as our planned new facilities, such as jail expansion, are brought on line.

6. As a final test of forecasted budget growth, it is appropriate to analyze the financial expectations with some demographic information. By using the same trending methods, we can use expected population growth in the County to test the reasonableness of our forecast by charting expected employees per capita and expected spending per capita.

2013	2014	2015	2016	2017
694,436	713,331	730,237	747,682	765,431
2.18	2.14	2.11	2.07	2.04
$ 300.67	$ 304.06	$ 305.94	$ 308.34	$ 310.66

Population growth is projected using the approximately 3% annual growth rate that we have experienced according to the NCTCOG. As we would expect from the prior analysis, employees per capita are projected to decrease at a moderate rate of about 6.9%. Given

the rate of technological advancement, this may be a reasonable expectation. Spending per capita is forecasted to increase by about 1%. This expected increase has an inflation component, which represents the increased costs of providing the same services, and an additional services component.

SUMMARY

By projecting the budgetary trends of the last four years, a financial forecast for Denton County that shows a sustainable level of growth both in revenues as well as expenditures can be produced. Once again, the forecast shows budgetary growth that is:

1. In line with tax base growth experienced and expected by the County, but slowed considerably by the minimal budget growth during the last 3 years.
2. Able to be funded with moderate tax rate increases comparable to those in the recent past.
3. Skewed ragarding revenue growth due to recent decreases in Licenses, Intergovermental, Fees and Investment Revenues. These decreases cause a continuing effect in a trend analysis that instead of the expected to flat trend for the next few years. Internalgovernmental revenues appear very likely to continue to dwindle.
4. Allows for either increases in outstanding long term debt and annual debt service or for avoidance of tax rate increases by maintaining current levels of debt.
5. Able to support modest increases in new employees. But planned expansions of County facilities may require increased hiring.
6. In line with population growth expected in the County.

DENTON COUNTY, TEXAS
ADOPTED BUDGET 2012-2013

MATRIX OF DEPARTMENTS BY FUND

DEPARTMENT	ACTUAL EXPENSES 2010-2011	ADOPTED BUDGET 2011-2012	AMENDED BUDGET 2011-2012	ADOPTED BUDGET 2012-2013
GENERAL FUND				
GENERAL ADMINISTRATION				
Commissioners Court	$107,983	$112,463	$110,590	$118,401
Commissioner Precinct #1	$201,445	$208,480	$208,480	$217,172
Commissioner Precinct #2	$206,177	$212,727	$212,727	$221,880
Commissioner Precinct #3	$216,070	$221,770	$222,843	$230,794
Commissioner Precinct #4	$205,469	$210,684	$211,484	$221,421
County Judge	$310,641	$321,831	$323,532	$335,577
Bail Bond Board	$1,318	$3,129	$3,129	$3,129
County Clerk	$3,326,559	$3,540,911	$3,543,851	$3,674,987
Human Resources Department	$825,358	$934,813	$938,262	$950,354
Purchasing Department	$836,364	$865,563	$866,610	$905,442
Vehicle Maintenance Department	$366,615	$339,019	$339,019	$349,685
Non-Departmental	$3,451,875	$6,591,837	$5,358,311	$6,309,827
Financial Information Systems	$101,899	$81,880	$101,880	$98,160
Technology Services	$1,907,559	$1,944,857	$1,966,937	$2,328,519
Print/Mail Department	$352,507	$335,555	$336,750	$329,392
Geographic Information Systems	$363,732	$353,648	$358,003	$402,200
County Planning	$430,142	$672,089	$672,089	$416,622
Historical Commission HOT Funds Grant	$0	$0	$17,730	$25,000
CHOS/Bayless-Selby House Museum 2013	$56,626	$24,514	$37,865	$83,188
Office of History and Culture	$310,134	$288,216	$301,330	$369,639
Historical Commission	$73,416	$75,201	$76,486	$0
Records Management	$270,191	$268,580	$274,867	$269,697
CHOS/Bayless-Selby House Museum 2012	$30,126	$80,443	$80,444	$32,215
Veterans Service Office	$335,568	$366,486	$366,486	$386,269
Elections Administration Department	$1,226,355	$1,534,797	$1,609,567	$1,336,214
HAVA (Help America Vote Act) Grant	$330,140	$0	$0	$0
Civil Service Commission	$4,443	$11,075	$11,075	$11,075
County-Wide Technology	$2,228,352	$2,191,803	$2,327,765	$2,008,750
TOTAL GENERAL ADMINISTRATION	$18,077,063	$21,792,371	$20,878,112	$21,635,609
JUDICIAL				
Judiciary & Court Support	$286,733	$357,224	$357,224	$375,415
16th District Court	$739,793	$687,820	$851,885	$701,329
158th District Court	$782,570	$687,722	$875,722	$695,182
211th District Court	$747,169	$707,280	$800,852	$712,503
362nd District Court	$837,154	$696,138	$831,450	$709,147
367th District Court	$858,504	$698,071	$801,278	$710,880
393rd District Court	$513,237	$443,291	$628,291	$555,217
431st District Court	$262,115	$442,883	$632,883	$566,058
County Court at Law #1	$540,871	$612,770	$614,444	$626,374
County Criminal Court #2	$608,044	$608,879	$609,001	$617,135
County Court at Law #2/Civil	$366,074	$378,409	$378,409	$388,295
Probate Court	$1,635,207	$1,609,245	$1,609,583	$1,628,175
County Criminal Court #1	$641,818	$607,680	$607,720	$619,164
County Criminal Court #3	$550,689	$601,792	$601,792	$612,766

MATRIX OF DEPARTMENTS BY FUND

DEPARTMENT	ACTUAL EXPENSES 2010-2011	ADOPTED BUDGET 2011-2012	AMENDED BUDGET 2011-2012	ADOPTED BUDGET 2012-2013
JUDICIAL (Continued)				
County Criminal Court #4	$660,775	$593,610	$653,610	$607,072
County Criminal Court #5	$626,671	$621,951	$641,951	$679,315
District Clerk	$1,524,792	$1,610,274	$1,617,897	$1,667,597
County Court Administrator	$86,773	$90,407	$90,407	$94,107
Justice of the Peace, Pct. #1	$450,802	$468,447	$470,097	$492,643
Justice of the Peace, Pct. #2	$313,394	$322,507	$322,660	$336,066
Justice of the Peace, Pct. #3	$406,610	$437,214	$437,214	$460,887
Justice of the Peace, Pct. #4	$314,616	$321,173	$321,717	$335,037
Justice of the Peace, Pct. #5	$460,739	$481,153	$481,161	$502,311
Justice of the Peace, Pct. #6	$344,793	$360,836	$361,623	$379,687
Juvenile Case Manager	$39,444	$49,796	$49,796	$54,348
District Court Administrator	$172,613	$177,613	$177,613	$184,899
Jury & Grand Jury	$164,101	$175,349	$180,006	$183,604
Justice Information System	$701,315	$762,521	$761,684	$702,342
Death Investigations/Medical Examiner Svcs.	$829,367	$823,491	$823,617	$848,224
Collections Department	$303,729	$351,397	$351,397	$361,194
TOTAL JUDICIAL	$16,770,511	$16,786,943	$17,942,984	$17,406,973
LEGAL				
Criminal District Attorney	$8,691,369	$8,945,868	$9,391,184	$9,634,729
Criminal DA - CPS Division	$714,813	$771,766	$771,766	$777,624
Prosecution Enhancement Grant	$184,784	$0	$0	$0
Criminal DA - Civil Division	$1,370,102	$1,435,534	$1,435,534	$1,491,329
Family Violence Expansion Grant	$198,662	$0	$0	$0
TOTAL LEGAL	$11,159,730	$11,153,168	$11,598,484	$11,903,682
FINANCIAL ADMINISTRATION				
County Auditor	$1,095,701	$1,153,888	$1,153,888	$1,228,745
County Treasurer	$555,789	$586,670	$586,851	$603,333
Tax Assessor-Collector	$3,853,170	$3,826,437	$3,840,444	$3,995,771
Budget Office	$491,052	$507,111	$507,111	$527,296
TOTAL FINANCIAL ADMINISTRATION	$5,995,712	$6,074,106	$6,088,294	$6,355,145
PUBLIC FACILITIES				
Joseph A. Carroll Building/Co. Admin.	$198,193	$277,521	$246,066	$216,079
Denton County Courts Building	$453,180	$629,336	$639,645	$532,842
Construction Management	$0	$0	$0	$341,777
DA Annex	$8,045	$34,734	$34,734	$33,655
Courthouse on the Square	$123,440	$177,190	$181,274	$156,256
Emergency Management Facility	$105,850	$124,272	$124,772	$121,964
Denton County Storage Building	$15,550	$17,760	$20,070	$20,815
Historical Park Facility	$17,011	$47,914	$109,350	$24,225
Historical Park Projects	$2,137	$0	$2,650	$7,464
Courthouse Annex	$41,743	$52,231	$52,716	$40,936
Mary & Jim Horn Government Center	$133,847	$127,098	$151,202	$185,723
Loop 288/Elections/Technology	$0	$33,313	$33,313	$142,548
Loop 288 Facilities/TABC/Parks	$0	$12,087	$12,087	$50,865
Loop 288/CSCD (Adult Probation)	$0	$14,749	$14,749	$66,433
Lee Walker Government Center	$62,314	$76,181	$76,881	$64,999

MATRIX OF DEPARTMENTS BY FUND

DEPARTMENT	ACTUAL EXPENSES 2010-2011	ADOPTED BUDGET 2011-2012	AMENDED BUDGET 2011-2012	ADOPTED BUDGET 2012-2013
PUBLIC FACILITIES (Continued)				
C.P.S. Building	$20,598	$45,814	$65,574	$26,204
Loop 288 Phase I	$115,023	$170,503	$170,693	$163,365
Loop 288 Central Plant	$132,975	$251,718	$231,868	$400,982
Elections Storage Building	$13,439	$20,370	$20,470	$11,189
Sandy Jacobs Government Center	$64,935	$63,103	$85,578	$55,971
Steven E Copeland Government Center	$106,074	$113,571	$141,006	$103,837
The Colony Building	$30,317	$49,297	$49,297	$41,649
Sanger Annex	$19,657	$22,479	$23,516	$21,518
Denton County Government Center	$81,627	$127,283	$127,283	$108,429
Charlie Cole Building	$243,284	$302,026	$387,216	$420,176
Law Enforcement Facility	$2,301,724	$2,580,888	$2,634,257	$2,524,164
E. Oak Street Facilities	$6,553	$8,040	$8,040	$6,510
Facilities Management	$2,252,252	$2,465,496	$2,533,606	$2,636,319
County Leased Buildings	$135,960	$145,634	$151,034	$143,016
Vehicle Maintenance Facility	$22,803	$26,070	$27,570	$27,292
Recycling Department	$67,066	$67,852	$67,852	$66,595
Telephone Department	$783,037	$817,516	$823,007	$819,739
TOTAL PUBLIC FACILITIES	$7,558,632	$8,902,046	$9,247,376	$9,583,536
PUBLIC SAFETY				
County Jail	$22,350,201	$23,168,021	$23,202,511	$24,021,250
Jail Health	$2,926,524	$3,401,233	$3,257,982	$3,701,077
Sheriff's Communications	$2,352,960	$2,607,773	$2,630,844	$2,841,253
County Sheriff	$13,180,917	$13,038,376	$13,267,621	$13,587,455
DISD School Resource Officer	$73,124	$0	$87,821	$0
Sheriff's Mental Health Unit	$695,755	$815,727	$817,838	$805,498
Sheriff's Reserve Unit	$35,712	$71,181	$83,166	$68,305
Vehicle Emissions Enforcement Grant	$95,583	$0	$0	$0
DCTA Contract (Denton County Trnsptn Auth.)	$87,272	$0	$83,425	$0
School Resource Officer	$229,953	$0	$330,016	$0
Copper Canyon Interlocal Contract	$97,305	$0	$175,051	$0
CSCD (General Fund)	$190,329	$192,112	$253,798	$304,467
Juvenile Accountability Grant	$0	$0	$70,338	$0
OJP Recovery Grant	$1,866	$0	$0	$0
SO Freshwater Contract - Providence	$160,983	$0	$159,889	$0
Paloma Creek	$0	$0	$130,352	$0
Constable, Precinct #1	$688,636	$749,968	$767,040	$750,458
Constable, Precinct #2	$725,294	$649,967	$650,824	$678,992
Constable, Precinct #3	$656,698	$676,482	$681,026	$658,355
Constable, Precinct #4	$626,327	$703,782	$703,782	$696,449
Constable, Precinct #5	$563,878	$580,148	$586,312	$605,850
Constable, Precinct #6	$539,215	$532,768	$537,515	$660,986
Fire and Ambulance Services	$2,137,599	$2,096,675	$2,096,675	$2,131,125
Northwest ISD ASAP Program	$76,640	$0	$3,799	$0
Department of Public Safety	$176,134	$200,876	$200,876	$199,776
Alcoholic Beverage Commission	$2,432	$3,075	$3,131	$3,075
2008 Homeland Security Grant	$391,067	$0	$0	$0
2009 Homeland Security Grant	$44,755	$0	$125,597	$0
Texas Parks & Wildlife Dept	$4,900	$5,630	$5,776	$5,630

DENTON COUNTY, TEXAS
ADOPTED BUDGET 2012-2013

MATRIX OF DEPARTMENTS BY FUND

DEPARTMENT	ACTUAL EXPENSES 2010-2011	ADOPTED BUDGET 2011-2012	AMENDED BUDGET 2011-2012	ADOPTED BUDGET 2012-2013
PUBLIC SAFETY (Continued)				
2011 Homeland Security Grant	$0	$0	$659,900	$17,030
Emergency Services	$931,992	$977,393	$1,045,535	$1,089,147
2010 Homeland Security Grant	$0	$0	$522,140	$0
TOTAL PUBLIC SAFETY	$50,044,050	$50,471,187	$53,140,580	$52,826,178
HEALTH AND WELFARE				
Child Protective Services	$89,735	$88,121	$94,991	$88,121
TOTAL HEALTH AND WELFARE	$89,735	$88,121	$94,991	$88,121
CONSERVATION				
County Extension Office	$373,690	$451,889	$451,889	$439,849
TOTAL CONSERVATION	$373,690	$451,889	$451,889	$439,849
INTERGOVERNMENTAL				
Appropriations	$3,138,482	$3,277,341	$3,215,655	$3,240,789
TOTAL INTERGOVERNMENTAL	$3,138,482	$3,277,341	$3,215,655	$3,240,789
TRANSFER OF FUNDS DEPARTMENT				
Transfer of Funds Department	$5,320,146	$2,045,000	$2,045,000	$2,188,637
TOTAL TRANSFER OF FUNDS DEPT.	$5,320,146	$2,045,000	$2,045,000	$2,188,637
TOTAL-GENERAL FUND	$118,527,751	$121,042,172	$124,703,365	$125,668,519
ROAD AND BRIDGE FUND				
Road and Bridge, Pct #1	$5,457,409	$6,224,196	$6,560,144	$6,381,155
Road and Bridge, Pct #2	$0	$80,000	$80,000	$80,000
Road and Bridge, Pct #3	$103,000	$273,000	$273,000	$273,000
Road and Bridge, Pct #4	$4,899,242	$5,223,608	$5,615,892	$5,094,422
Public Works/Administration/Engineering	$328,736	$382,414	$393,556	$389,585
TOTAL ROAD AND BRIDGE FUND	$10,788,387	$12,183,218	$12,922,592	$12,218,162
DISTRICT CLK RCDS MGMT/TECH FUND				
District Clerk Records Management	$30,064	$51,171	$60,921	$42,740
District Court Records Technology	$0	$36,750	$36,750	$50,000
TOTAL DIST CK RCDS MGMT/TECH FUND	$30,064	$87,921	$97,671	$92,740
COUNTY CLERK RECORDS MNGMT FUND				
Records Management Preservation	$1,277,407	$1,503,345	$1,505,666	$1,191,540
Records Preservation Fee	$0	$0	$525,000	$1,240,000
TOTAL COUNTY CLERK RCDS MNGMT	$1,277,407	$1,503,345	$2,030,666	$2,431,540
COURTHOUSE SECURITY FUND	$288,251	$365,723	$376,883	$366,723
J. P. COURTHOUSE SECURITY FUND	$519	$12,947	$12,947	$11,267
JUVENILE PROBATION FUND				
Juvenile Probation	$2,255,600	$2,421,102	$2,421,102	$2,596,091
Progressive Sanctions-JPO	$472,664	$0	$0	$0

MATRIX OF DEPARTMENTS BY FUND

DEPARTMENT	ACTUAL EXPENSES 2010-2011	ADOPTED BUDGET 2011-2012	AMENDED BUDGET 2011-2012	ADOPTED BUDGET 2012-2013
JUVENILE PROBATION FUND (Continued)				
Juvenile Detention	$2,707,522	$2,832,345	$2,840,145	$2,945,063
Juvenile Post-Adjudication Center	$1,860,971	$2,049,388	$2,044,388	$2,140,664
Juvenile Probation State Supplement	$198,640	$0	$0	$0
TJPC/State Aid	$414,299	$1,869,515	$1,869,515	$1,900,231
TJPC X-Community Based Program	$109,858	$0	$0	$0
Juvenile Community Corrections	$534,938	$0	$0	$0
Juvenile Progressive Sanctions-ISP	$135,065	$0	$0	$0
Title IV-E Federal Reimbursement	$76,918	$150,000	$150,000	$150,000
Juvenile Justice Alternative Education (JJAEP)	$1,122,796	$907,433	$907,442	$971,447
TJPC C-Commitment Reduction	$248,378	$298,485	$318,485	$318,485
Secure Felony Reimbursement Grant	$141,425	$0	$0	$0
TOTAL JUVENILE PROBATION FUND	$10,279,073	$10,528,268	$10,551,077	$11,021,981
FIRE CODE ENFORCEMENT FUND	$252,926	$275,579	$275,579	$273,677
JUSTICE OF THE PEACE TECHNOLOGY FUND	$99,395	$198,830	$198,830	$230,262
PUBLIC HEALTH FUND				
Environmental Services	$166,599	$187,515	$187,515	$193,780
Chronic Diseases Grant	$31,185	$0	$4,378	$0
Cities Readiness Initiative Grant	$58,441	$0	$131,429	$0
Clinical	$3,615,413	$3,643,551	$3,659,842	$3,713,584
Cities Readiness Initiative Grant Part II	$134,220	$0	$0	$0
TB Prevention Grant-Federal	$64,724	$0	$142,748	$0
Immunization Grant	$337,450	$351,370	$351,370	$370,307
Project Access	$99,918	$100,000	$100,000	$100,000
CBS/BT DFP2	$96,900	$0	$0	$0
TOTAL PUBLIC HEALTH FUND	$4,604,850	$4,282,436	$4,577,282	$4,377,671
INDIGENT CARE FUND	$1,945,984	$2,494,539	$2,646,633	$2,503,652
HEALTH CARE RELIEF FUND	$446,100	$455,001	$461,996	$256,282
COUNTY AND DISTRICT COURT TECH FUND	$34,514	$13,075	$13,075	$28,053
RECORDS MNGMT/PRESERVATION FUND	$293,708	$352,535	$360,386	$367,666
PUBLIC HEALTH PREPAREDNESS FUND				
Public Health Preparedness Grant	$440,598	$0	$0	$0
CPS-Bioterrorism Grant	$86,220	$0	$494,093	$0
Pandemic Preparedness Grant-H1N1	$258,712	$0	$0	$0
Risk Based Funding	$0	$0	$57,266	$0
TOTAL PUBLIC HEALTH PREP FUND	$785,530	$0	$551,359	$0
SHERIFF'S FORFEITURE FUND	$244,877	$240,000	$868,864	$270,000
VEHICLE INVENTORY TAX INTEREST FUND	$186	$20,000	$50,000	$19,224
LAW LIBRARY FUND	$362,804	$392,416	$434,610	$396,078

DENTON COUNTY, TEXAS
ADOPTED BUDGET 2012-2013

MATRIX OF DEPARTMENTS BY FUND

DEPARTMENT	ACTUAL EXPENSES 2010-2011	ADOPTED BUDGET 2011-2012	AMENDED BUDGET 2011-2012	ADOPTED BUDGET 2012-2013
DISTRICT ATTORNEY HOT CHECK FUND	**$88,450**	**$102,979**	**$102,979**	**$107,916**
DISTRICT ATTORNEY CHAPTER 59 FUND				
Forfeiture Budget	**$25**	**$179,671**	**$154,671**	**$175,976**
Judicial Purchases	**$14,885**	**$20,000**	**$20,000**	**$0**
Treasury Purchases	**$0**	**$0**	**$0**	**$30,020**
TOTAL DA CHAPTER 59 FUND	**$14,910**	**$199,671**	**$174,671**	**$205,996**
JURY FUND	**$419,232**	**$400,500**	**$400,500**	**$400,500**
DEBT SERVICE FUND	**$41,770,901**	**$41,346,414**	**$41,346,414**	**$43,353,440**
CAPITAL REPLACEMENT FUND	**$844,809**	**$5,509,447**	**$5,377,934**	**$5,921,074**
TOTAL-MISCELLANEOUS FUNDS	**$74,872,877**	**$80,964,844**	**$83,832,948**	**$84,853,904**
TOTAL-ALL FUNDS	**$193,400,627**	**$202,007,016**	**$208,536,313**	**$210,522,423**