DENTON, COUNTY, TEXAS

OPERATING
BUDGET

FISCAL YEAR
2015-2016

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Denton County, Texas
OPERATING BUDGET
FY 2015 - 2016

The Denton County
Commissioners Court

Donna Stewart
Budget Officer

James Wells
County Auditor

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DENTON COUNTY
2015 - 2016 OPERATING BUDGET
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Denton County Budget Office

Donna Stewart, Budget Officer

November 3, 2015

The Honorable County Judge and County Commissioners:

I am pleased to present the Operating Budget for Fiscal Year 2016. The budget was adopted by the Commissioners Court on Tuesday, September 1, 2015 in accordance with all statutory requirements and will be used as the financial and management control device of the County from October 1, 2015 through September 30, 2016.

Budget Process

The budget process began in February when the Commissioners Court approved guidelines, goals and objectives for departments to utilize while preparing their budget requests. Priorities included: working together to keep a balanced budget; taking action to avoid impacts later; attempting to protect our valued employees; attempting to retain public services as best we can; and protecting our ability and capacity to operate in future years.

Departments began preparing their initial budget requests beginning in early March and submitted them in April. The Budget Office prepared a Recommended Budget that was presented to the Commissioners Court in mid-July which included reductions in departmental budget requests by over $11.4 million.. This reduction was necessary to maintain the established goals and priorities of the Court, while maintaining the lowest possible tax rate.

The Commissioners Court held budget hearings in July and August resulting in a proposed budget. All meetings were posted in accordance with the Open Meetings Act for public participation. Two public hearings were held on August 18th and August 25th on the proposed tax rate which was required to support the proposed budget. A separate public hearing on the proposed budget was held on September 1, 2015 at 10:00am followed by the adoption of the budget in the amount $254.9 with a supporting tax rate of $0.2620, which is less than last year's rate of $0.2722 for FY2016.

Financial Stability

Denton County remains extremely strong financially as reflected in the Moody's Investor Services, Inc. and Standards and Poor's bond rating of Denton County. Both agencies increased our rate in 2008 with Moody's Investor Services Inc. increasing from Aa1 to Aaa and Standards and Poor's increasing from AA- to AAA which is the highest possible rate. This rating system is given to borrowers with the strongest ability to repay the debt. The rating agencies look at a variety of factors when rating the county including population growth, economic climate, financial stability, tax base expansion and diversification, coupled with sound management

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Metro 940.349.3060 Fax 940.349.3061

Financial Stability (Continued)

practices and policies in place and the balance of reserve funds. This rating was reaffirmed with our most recent debt issue, which is great news to taxpayers because it provides for lower interest rates on borrowed money for the county. Unallocated fund balance has been budgeted in FY 2016 at an estimated amount of $52.5 million, representing approximately 20% of budgeted expenses. An increase in fund balance over the past several years is the result of strong recommendations from our bond rating agencies. These reserve funds are also necessary to fund expenditures for the first three months of the fiscal year due to property tax revenues not being considered delinquent until January. The County utilizes reserve funds for capital and/or one-time expenditures when compiling a budget. Reserve funds are also used to meet unusual or unforeseen conditions that could not have been included in the original budget for emergency projects and only in a case of grave public necessity are the funds utilized outside of the budgetary process.

Summary

Considerable time was spent reviewing budget requests for compliance with the overall goals established by the County. Denton County has felt the impact of the state of the economy and we are continuing to see improvement for the new fiscal year. County departments are once again to be commended for working within their established budgets, while working to find solutions to improve efficiencies within their current operating budgets. It is due to their efforts and cost saving measures that have been implemented that we are still able to maintain our current level of county services.

The County continues to maintain a very conservative philosophy as reflected in this document and in our various financial policies. The county continues to monitor and reaffirm its various financial policies on an annual basis and this budget is prepared accordingly. This is a very solid budget that continues to meet the demands of being one of the fastest growing counties in Texas.

The Executive Summary that follows will provide a much more thorough and detailed summary including the various changes in revenues and expenses. Also included is an in-depth review of the entire budgeting process, including financial policies and procedures that are in place to guide the County during the process, as well as throughout fiscal year 2016.

Denton County is in the ninth year of its Capital Improvement Program. This is a 10-12 year long-range plan that will be used to implement the county's immediate, short-term and long-term capital needs. This program is reviewed and updated on a regular basis. The Voters approved a bond package in November 2008 that included various road and bridge projects for FY2009-2015 and new and/or refurbished facilities and technology projects for 2009 – 2013 for a grand total of $495 million. Additional projects have been identified and approved in the Capital Improvement Program since that time, bringing the total Capital Improvement Program for 2008-2019 to a total of $805.7 million. Debt to fund these projects will be issued on an as-needed basis over several years in order to minimize the impact on the tax rate. A future bond election will need to be called in the next couple of years in order to fund several of the projects that have been added to the plan.

Summary (Continued)

I would like to thank the members of the Commissioners Court for their continued support, as well as the Elected Officials and Department Heads of the County for working so well with the Budget Office throughout the year. The budget process is very much a team effort and I would like to also thank County Auditor, James Wells and his staff for their assistance in providing accurate and timely revenue estimates and other assistance provided to our office as we prepared the Recommended and Adopted Budgets.

The Budget Office staff continues to do an exceptional job in preparing a Recommended Budget and must be recognized and commended for their hard work, dedication and thorough analysis of preparing sound recommendations for the FY2016 budget.

Respectfully submitted,

Donna Stewart

Donna Stewart
Denton County Budget Officer

Staff: Jona Macsas, Assistant Budget Officer
LaDawn Fitzgearld, Budget Analyst
Sherly Joseph, Budget Systems Analyst
Donna Henrikson, Financial Support Specialist II

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GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

Denton County

Texas

For the Fiscal Year Beginning

October 1, 2014

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Budget Presentation to Denton County for its annual budget for the fiscal year beginning October 1, 2015.

In order to receive this award, a governmental unit mush publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communications device.

The award is valid for a periof of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

DENTON COUNTY ORGANIZATIONAL GOALS

• OUR MISSION •

Denton County will be recognized as the leader in local government through its excellent service to citizens and quality workforce. We will carry out our duties by respecting citizens, maintaining fiscal responsibility, demonstrating accountability, and fairly and equitably allocating resources.

• OUR PURPOSE •

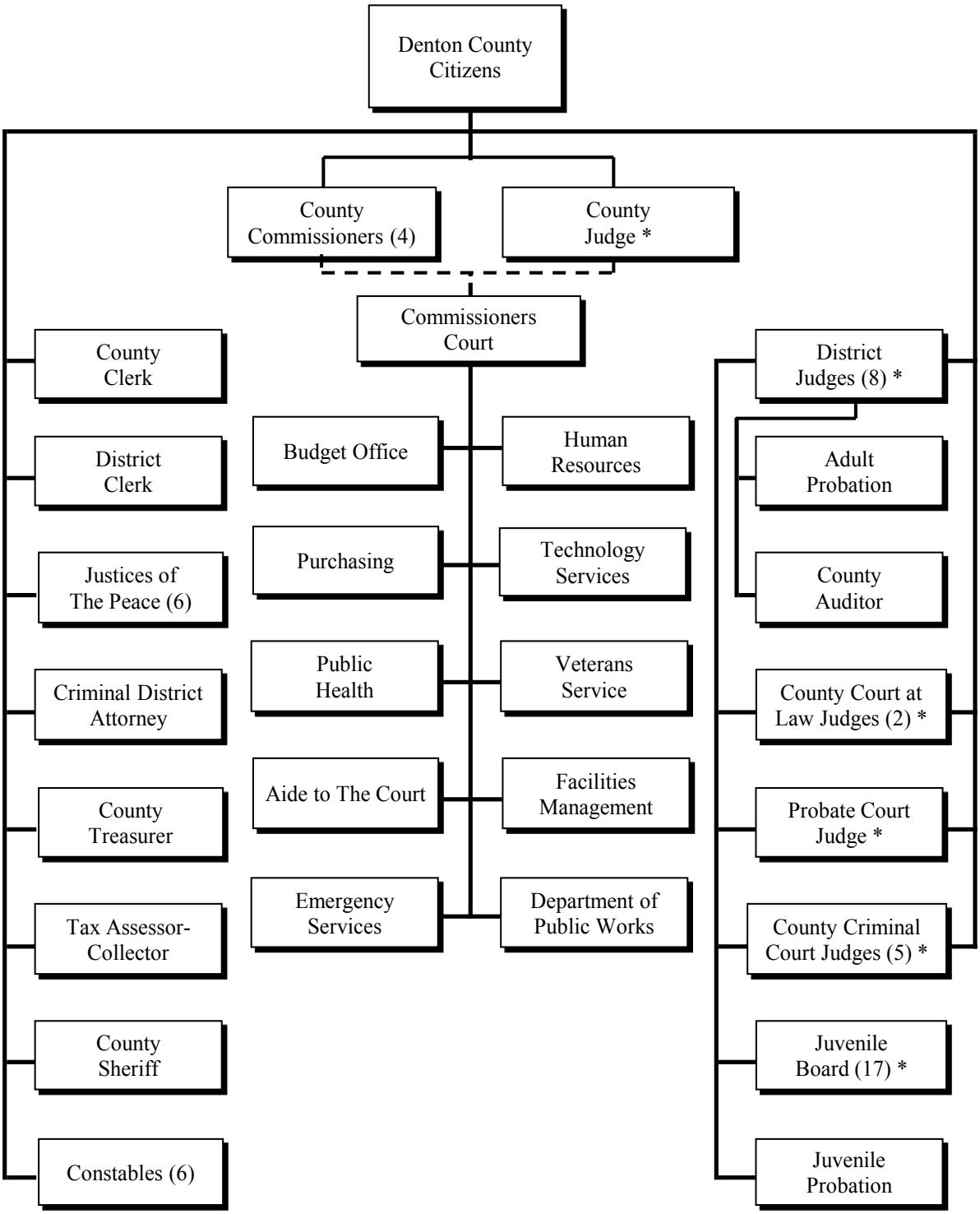
Ultimately, it is Commissioners Court who, through the budget and planning process, must balance limited fiscal resources with needs identified by the citizens, requirements of other elected officials and departments, state and federal mandates, and their own values.

• OUR GOALS •

The following primary goals of the county which were established by the Commissioners Court form an outline for county departments to follow. Achievement of these goals is essential for Denton County to remain an effective instrument in public life in the coming decades.

- Remaining fiscally responsible and conservative
- Pro-actively planning for change and growth
- Maintaining the highest level of safety and security for our citizens
- Aggressively pursue maintaining the lowest possible tax rate
- Preserving and upgrading the public infrastructure
- Developing economic and industrial growth
- Maintaining a stable, high quality workforce
- Providing support for mobility and transportation needs in the county
- Providing an effective and efficient judicial/legal system to serve the citizens
- Retaining and expanding partnerships to improve the health of citizens
- Fulfilling legislative obligations
- Developing long-range strategic plans
- Preserving an adequate fund balance
- Enhancing e-government solutions and technologies

DENTON COUNTY ORGANIZATIONAL CHART



* Members of Juvenile Board

DENTON COUNTY
ORGANIZATION BY FUNCTION

GENERAL ADMINISTRATION
Commissioners Court
Commissioners*
County Judge*
Bail Bond Board
County Clerk*
Human Resources Department
Purchasing Department
Vehicle Maintenance Department
Non-Departmental
Financial Information Systems
Technology Services
Print/Mail Department
Geographic Information Systems
Department of Public Works
Office of History and Culture*
HOT Funds Grant*
Records Management
Veterans Service
Elections Administration
Civil Service Commission
County-Wide Technology
County Clerk Rcrds Mgmt Fund*
Law Library Fund*

JUDICIAL
Judiciary and Court Support*
District Courts*
County Courts*
District Clerk*
Justices of the Peace*
District Court Administrator*
Juvenile Case Manager*
County Court Administrator*
Jury & Grand Jury*
Justice Information System
Death Investigations/ME Services
Collections Department*
District Clk Records Mgmt Fund*
Courthouse Security Fund*
JP Courthouse Security Fund*
JP & Dist/County Ct Tech Funds*
Rcds Mgmt & Preservation Fund
Jury Fund*

FINANCIAL ADMINISTRATION
County Auditor
County Treasurer*
Tax Assessor/Collector*
Budget Office
Vehicle Inventory Tax Int Fund*

LEGAL
Criminal District Attorney*
DA/CPS Division*
DA/Civil Division*
DA Hot Check Fund*
DA Chapter 59 Fund*

PUBLIC FACILITIES
Carroll Building/County Admin
Denton County Courts Building
DA Annex
Courthouse on the Square
Emergency Management Facility
Denton County Storage Building
Historical Pk Facilities/Projects
Courthouse Annex
Precinct #3 Government Center
Mary & Jim Horn Govt Center
Loop 288 Elections/Technology
Loop 288 Facilities/TA BC/Parks
Loop 288 CSCD
Lee Walker Government Center
Precinct #4 Government Center
CPS Building/Lewisville
Loop 288 - Phase I
Loop 288 - Central Plant
Sandy Jacobs Government Center
Steven E Copeland Govt Center
The Colony Annex
Charlie Cole Building
Law Enforcement Facility*
Facilities Management
County Leased Buildings
Vehicle Maintenance Facility
Recycling Department
Telephone Department
Precinct #2 Government Center

PUBLIC SAFETY
County Jail*
Jail Health
Sheriff's Communications*
County Sheriff*
Mental Health Unit*
Sheriff Grants and Contracts*
Sheriff's Reserves*
CSCD-Adult Probation
Constables*
Fire and Ambulance Services
Department of Public Safety
Alcoholic Beverage Commission
Texas Parks & Wildlife
Emergency Services
Juvenile Probation
Juvenile Detention
Juvenile Post Adjudication
TJJD A / State Aid
Title IV-E Federal Reimbursement
Juv Justice Altern Educ (JJAEP)
TJJD C / Commitment Reduction
Fire Code Enforcement
Sheriff's Forfeiture Fund*

MISCELLANEOUS
Libraries
Appraisal District
County Extension
Miscellaneous Dues

HEALTH AND WELFARE
Child Protective Services
Health Department and Grants
Indigent Health Care
Medicaid DSRIP Program Fund
Health Care Relief Fund

ROAD AND BRIDGE
Road and Bridge*
Road and Bridge Engineering

DEBT SERVICE FUND

CAPITAL REPLACEMENT FUND

* Headed by Elected Officals
Red denotes funds/departments accounted for separately from General Fund

DENTON COUNTY

PROFESSIONAL EXPERIENCE OF COUNTY LEADERSHIP

As of September 30, 2015

ELECTED OFFICIALS	NAME	ANNIVERSARY DATE	TELEPHONE NUMBER
County Judge	Mary Horn	03/27/93	940.349.2820
Commissioner, Pct #1	Hugh Coleman	01/01/09	940.349.2810
Commissioner, Pct #2	Ron Marchant	01/01/93	972.434.7140
Commissioner, Pct #3	Bobbie Mitchell	01/15/96	972.434.4780
Commissioner, Pct #4	Andy Eads	01/01/07	940.349.2801
Tax Assessor/Collector	Michelle French	07/25/83	940.349.3500
County Clerk	Juli Luke	09/07/05	940.349.2012
District Clerk	Sherri Adelstein	11/04/82	940.349.2200
County Treasurer	Cindy Yeatts Brown	01/21/86	940.349.3150
Sheriff	William Travis	01/01/13	940.349.1620
Criminal District Attorney	Paul Johnson	01/01/07	940.349.2600
Constable, Pct #1	Johnny Hammonds	01/01/15	940.349.3160
Constable, Pct #2	Michael Truitt	07/01/02	972.434.7220
Constable, Pct #3	Jerry Raburn	09/27/87	972.434.4770
Constable, Pct #4	Tim Burch	08/10/04	972.434.3980
Constable, Pct #5	Doug Boydston	08/14/14	940.349.3480
Constable, Pct #6	Ron Smith	01/01/09	972.434.7120
Justice of the Peace, Pct #1	Joseph Holland	01/01/07	940.349.3170
Justice of the Peace, Pct #2	James DePiazza	01/01/07	972.434.7200
Justice of the Peace, Pct #3	Becky Kerbow	01/01/99	972.434.4750
Justice of the Peace, Pct #4	J. W. Hand	01/01/07	972.434.3910
Justice of the Peace, Pct #5	Mike Oglesby	01/01/15	940.349.3460
Justice of the Peace, Pct #6	Gary Blanscet	01/01/15	972.434.7100
16th District Court Judge	Sherry Shipman	01/01/13	940.349.2310
158th District Court Judge	Steve Burgess	01/01/11	940.349.2320
211th District Court Judge	Brody Shanklin	01/01/15	940.349.2330
362nd District Court Judge	Bruce McFarling	11/16/94	940.349.2340
367th District Court Judge	Margaret Barnes	11/01/99	940.349.2350

DENTON COUNTY

PROFESSIONAL EXPERIENCE OF COUNTY LEADERSHIP

As of September 30, 2015

ELECTED OFFICIALS (Continued)	NAME	ANNIVERSARY DATE	TELEPHONE NUMBER
393rd District Court Judge	Douglas Robison	01/01/09	940.349.2360
431st District Court Judge	Jonathan Bailey	02/15/11	940.349.4370
442nd District Court Judge	Tiffany Haertling	01/13/15	Not Assigned
County Court at Law #1 Judge	Kimberly McCary	01/01/11	940.349.2520
County Court at Law #2 Judge	Robert Ramirez	08/01/10	940.349.2120
County Criminal Court #2 Judge	Virgil Vahlenkamp	11/28/83	940.349.2170
Probate Court Judge	Bonnie Robison	01/01/11	940.349.2140
County Criminal Court #1 Judge	Jim Crouch	02/16/85	940.349.2160
County Criminal Court #3 Judge	David Garcia	09/01/97	940.349.2180
County Criminal Court #4 Judge	Joe Bridges	05/24/92	940.349.2380
County Criminal Court #5 Judge	Coby Waddill	01/01/15	940.349.2190
APPOINTED OFFICIALS AND DEPARTMENT HEADS			
Agriculture Extension Agent	Janet Laminack	09/03/08	940.349.2880
Budget Officer	Donna Stewart	11/27/78	940.349.3060
Director of Public Works	Michael Tubiolo	11/04/09	940.349.2992
County Auditor	James Wells	06/08/81	940.349.3100
Director of Adult Probation	Peggy Carr	01/14/76	940.349.3300
Director of Human Resources	Amy Phillips	01/22/97	940.349.3080
Facilities Manager	Danny Brumley	02/24/87	940.349.2970
Chief Information Officer	Kevin Carr	02/15/95	940.349.4560
Director of Purchasing	Beth Fleming	07/14/86	940.349.3130
Elections Administrator	Lanny Noble	10/01/14	940.349.3200
FM/Emergency Mgmt Coord.	Jody Gonzalez	04/22/98	940.349.2840
Health Department Director	Matt Richardson	04/02/92	940.349.2900
Director of Juvenile Probation	Ken Metcalf	10/28/78	940.349.2400
Veterans Service Officer	Paul Bastaich	03/03/08	940.349.2950

HISTORY OF DENTON COUNTY

Denton County was established by the Texas legislature on April 11, 1846, shortly after Texas abandoned its dream of being a Republic and joined the United States.

Early pioneers settled along the Trinity River and its tributaries and on the edge of the frontier as it moved westward. The first Anglo settlements were near Hebron in the southeast corner of what would become Denton County, Pilot Point in the northeast and Little Elm on the eastern border with Collin County.

Denton County Courthouse, 1876-1894

Settlers were scarce, however, until the Republic of Texas approved an empresario grant in 1841 with the Texas Emigration and Land Company based in Louisville, Kentucky. W.S. Peters led the group of twenty investors, and the grant became known as the Peters Colony. The contracts eventually covered all of Northeast Texas. The colony's land office was established near Hebron in the southeast corner of present-day Denton County. After Texas joined the union, promises of U.S. Army protection from marauding Indians prompted a new wave of immigration.

Present Denton County Courthouse

The new county, carved out of Fannin County, was named for John B. Denton, a pioneer preacher and lawyer who had been killed in an Indian fight in 1841. The pioneers chose a county seat along Pecan Creek and named it Pinckneyville, in honor of Texas' first governor. Historians differ on whether a courthouse was ever built in Pinckneyville. A 1908 history of the county describes a log courthouse built there, while another history says there were "no improvements" and court was held under a large oak tree.

Pinckneyville lasted only two years. Water shortages forced the fledgling community to move, first in February 1848 to a new site they named Alton a few miles south and again in late 1848 to another site near Hickory Creek. The Hickory Creek location also was named Alton and it remained the seat of Denton County government for about ten years.

By 1856, the little settlement of Alton was thriving. Alton boasted several homes, a blacksmith shop, three stores, a saloon, hotel and bar, two doctors, several lawyers, and a cemetery, and was headquarters for the Denton County Land District.

By 1857, however, Denton County was ready to move the county seat again. County residents wanted a county seat more central to the settlements in Pilot Point in the north and Lewisville in the south. Alton residents voted to move again. This time they called the new county seat Denton. Lots for the original township of Denton were auctioned on January 10, 1857.

The first courthouse in Denton was a two-story frame structure on the north side of the downtown square. The building burned in 1875, destroying most of the county records. A brick courthouse was then built in the center of the square, a two-story building with a tall central tower. Lightning damaged that building

and it was condemned and demolished in 1894. Construction of the present Courthouse-on-the-Square began in 1895. The cornerstone was laid in 1896, and the courthouse was dedicated in 1897.

For a decade, Denton County was on the northeast Texas frontier. Cattle and horses ranged on the unfenced prairies. Residents were engaged in ranching and subsistence farming. John S. Chisum, who became the most famous cattleman in the West, operated his first ranch in Denton County. He later moved to new ranges on the Concho River in Texas and on west into New Mexico.

The Civil War took many men away from the little settlements, leaving the frontier virtually unprotected. On moonlit nights, Kiowa and Comanche Raiders from Indian Territory crossed into Texas to steal cattle and horses. Fearful settlers called the full moon "Comanche Moon." The last Indian raid in Denton County was in August 1874.

After the Civil War ended, a wave of prosperity triggered more immigration. In 1860, Denton County population was 4,780. In the 1870's, population grew to 18,143. Subsistence farming gave way to cotton farming in the blackland and wheat farming on the prairies. Railroads came through to boost the economy more. From 1890 to 1920, Denton County ranked either first or second in wheat production in Texas.

Denton embarked on a course that would make it a major higher education center when North Texas Normal College, now the University of North Texas, was established in 1890. Legislation authorizing the Girl's College of Industrial Arts, now Texas Woman's University, was passed in 1901.

Denton County covers approximately 957.7 square miles in north central Texas. The Eastern Cross Timbers juts through the central part of the county. Blackland prairie covers its western half and a slice along its eastern edge. The Elm Fork of the Trinity River flows through the county. The river was dammed in 1920 to form Lake Dallas, which has been expanded and is now known as Lewisville Lake. The U.S. Army Corps of Engineers dammed the river farther upstream in 1986 to form Ray Roberts Lake. A greenbelt along the Elm Fork connects the two lakes. A number of state parks border the lakes.

Vital transportation links contributed more growth. Interstate 35 East was built in the 1950s and joined by Interstate 35 West in the 1970's. Dallas-Fort Worth International Airport opened in January 1974.

By the 1970s, Denton County was the fastest-growing county in the country, with most of the growth along the Interstate 35 East corridor. Denton County has ranked among the top fast-growing counties throughout the 1980s and 1990s. Population has spiraled from 75,633 in 1970 to 143,126 in 1980 to 276,083 in 1990 and an estimated 528,950 in 2004. Alliance Airport, which straddles the Denton County-Tarrant County boundary in the southwest corner of the county, opened in December 1989 to trigger growth along Interstate 35 West. Texas Motor Speedway, one of the largest sports and entertainment facilities in the world, opened in 1997 along Interstate 35 West.

By the end of the century, an estimated 432,976 people were living in an increasingly urban Denton County. By the year 2000, the northern area of the county was a center for horse ranches and a balanced farming region producing wheat, cotton, beef and dairy cattle. Much of the industrial and commercial growth, as well as population growth, was centered in southern Denton County.

★ TEXAS COUNTY GOVERNMENT OVERVIEW ★

• *Functions of County Government* •

Today there are 254 counties serving the needs of over twenty million Texans--ranging in size from just under 100 residents to over 3 million. Major responsibilities include building and maintaining roads, recreational facilities and, in some cases, county airports; constructing and operating jails; operating the judicial system; maintaining public records; collecting property taxes; issuing vehicle registration and transfers; and registering voters. Counties also provide law enforcement, conduct elections, and provide health and social services to many indigent county residents. County governments are also playing a vital role in local economic development.

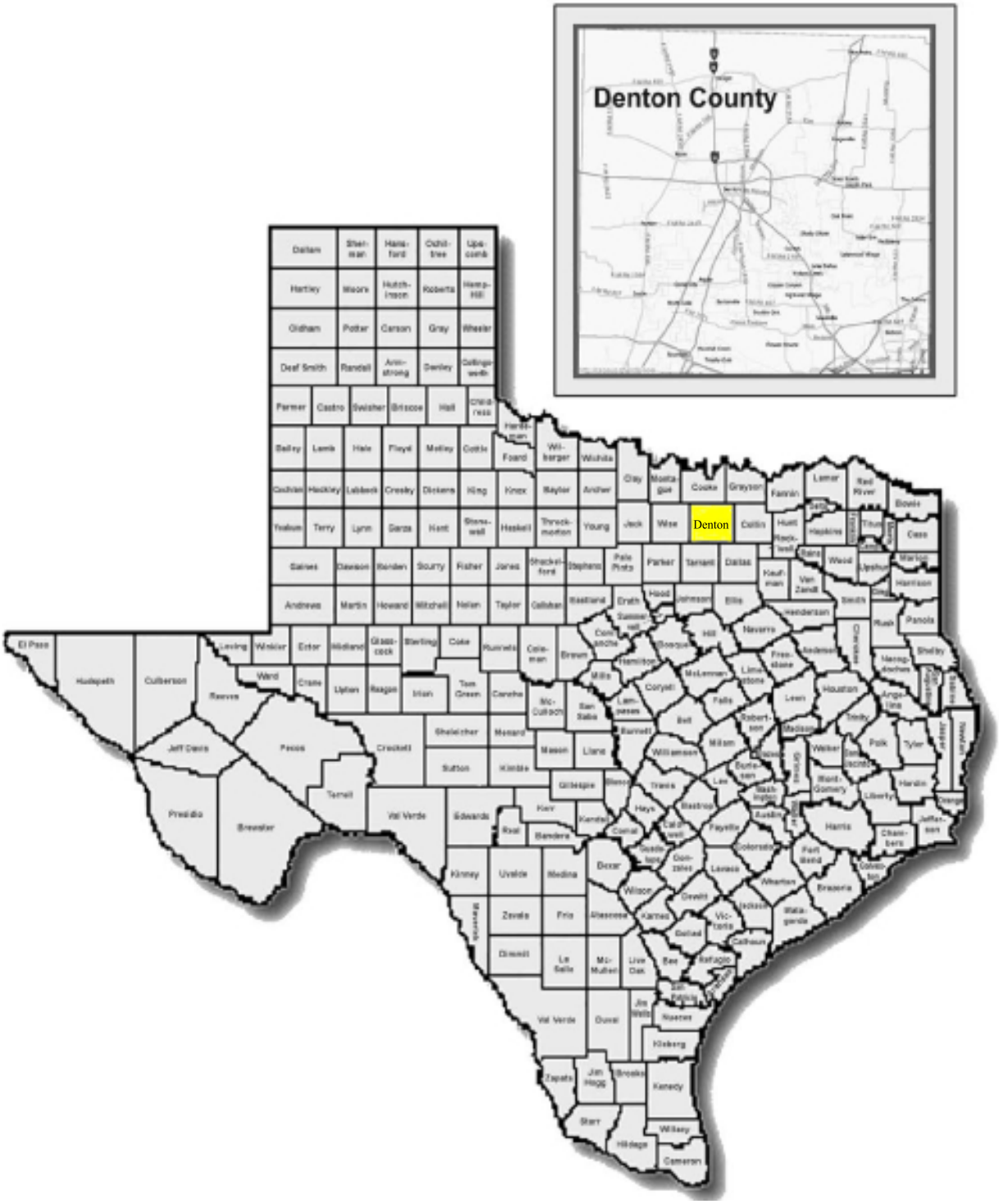
• *Structure of County Government* •

County government structure is spelled out in the Texas Constitution, which makes counties agents of the state. Thus, counties, unlike cities, are limited in their actions to areas of responsibility specifically spelled out in laws passed by the Legislature and signed by the Governor. At the heart of each county is the Commissioners Court, which has four precinct commissioners and a county judge who serve on this court. This body conducts the general business of the county and oversees financial matters, plus, the Texas Constitution established a strong system of checks and balances by creating other elective offices in each county. The major elective offices found in most counties include county attorneys, county and district clerks, county treasurers, sheriffs, tax assessor-collectors, justices of the peace, and constables. As a part of the checks and balances system, counties have auditors appointed by the district judges. While many county functions are administered by elected officials, others are run by the Commissioners Court. They include such departments as public health and human services, human resources, purchasing and budget, and, in some counties, public transportation and emergency medical services.

• *History of County Government* •

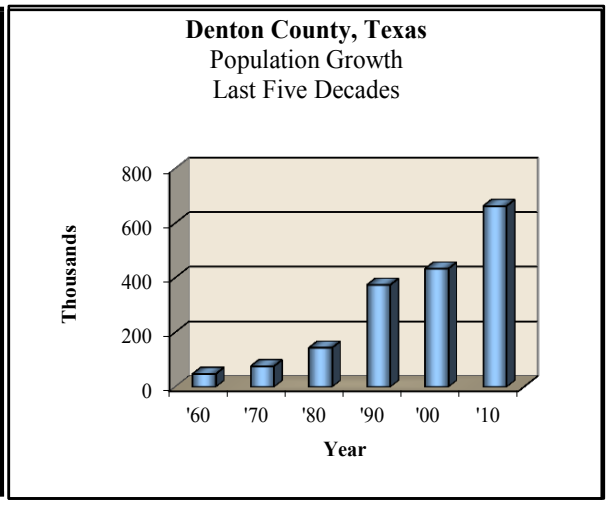
The origin of Texas county government can be found in "municipality," the local unit of government under Spanish and Mexican rule. The municipalities were large areas embracing one or more settlements and the surrounding rural territory. By 1821, there were four major Spanish settlements in Texas--San Antonio, Bahia (Goliad), Nacogdoches, and the Rio Grand Valley--and three areas of light settlement and ranching and four major roads. Prior to Texas' independence from Mexico, there were no political subdivisions at the county level. In 1835, Texas was divided into departments and municipalities. Three departments were established--Bexar, Brazos, and Nacogdoches--along with 23 municipalities under the new Republic established in 1836, the 23 municipalities became counties. When Texas became a state in 1845, there were 36 counties. Under the state Constitution of 1845, county government varied little from that found under the Republic. The only major change was the one that made all county offices elective positions. When Texas entered the Confederacy in 1861 and adopted a new state constitution, there were 122 counties. Ten years after reconstruction from the Civil War, the Constitution of 1876 was adopted. This constitution is still in effect, and contains much detail concerning the governmental organization of the Texas' counties. The number of counties increased steadily until the present number of 254 counties was reached in 1931.

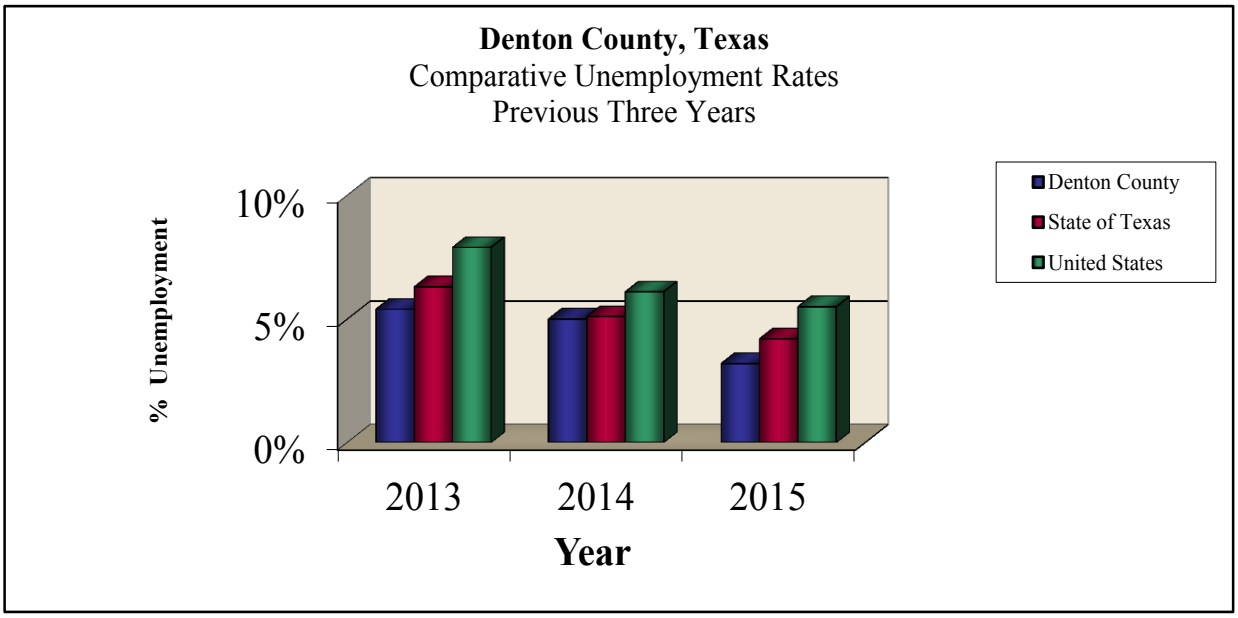
DENTON COUNTY
STATE OF TEXAS MAP



Population Growth *		
Year	Population *	% Change
1960	47,432	--
1970	75,633	59.46%
1980	143,126	89.24%
1990	273,525	91.11%
2000	432,976	58.29%
2010	662,614	53.04%
2015	734,940	10.92%

* Sources: 1960-2010, U.S. Census Bureau; 2014 NCTCOG





Comparative Unemployment Rates			
Governmental Entity	2013	2014	2015
Denton County	5.40%	5.00%	3.20%
State of Texas	6.30%	5.10%	4.20%
United States	7.90%	6.10%	5.50%

* Not seasonally adjusted; annual/YTD averages; source: Texas Workforce Commission-Labor Market Information

DENTON COUNTY

ECONOMIC AND DEMOGRAPHIC INFORMATION

Composition of Population	
Estimated Population 2013	
Total Population	753,363
Adult (18+)	546,188
Youth (0-17)	207,175
Male	370,655
Female	382,708
Anglo	464,825
African American	72,323
Hispanic	143,139
Other	73,076

New Building Construction History		
Fiscal Year	**Value of New Construction**	**Tax Levy Increase**
2016	$2,690,852,326	$7,050,033
2015	$1,830,816,194	$4,983,482
2014	$1,289,137,028	$3,672,932
2013	$1,079,290,795	$3,052,957
2012	$1,080,265,684	$2,996,192
Total	**$7,970,362,027**	**$14,705,564**

Unincorporated Denton County Development Permits	
2014 Actual	2,487
201 Estimate	2,700

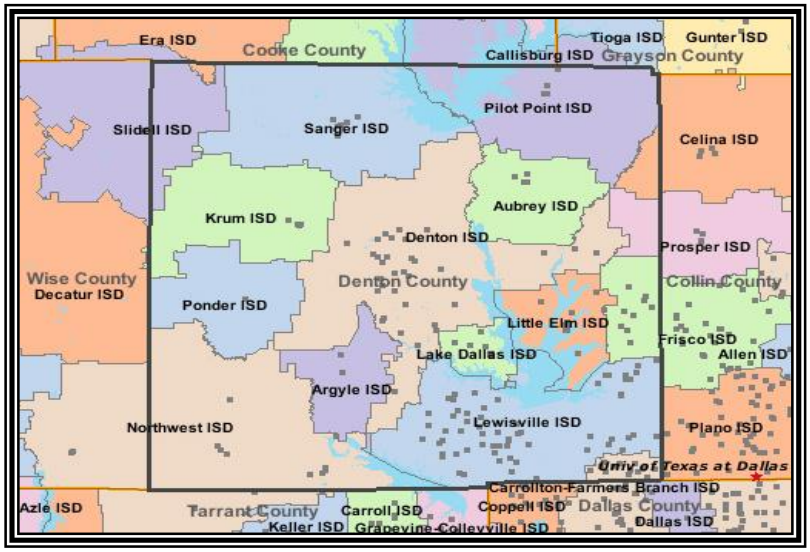
Median Household Income 2013: $74,155

Denton County - Public Schools by District, Oct 2015 *

School District	Number of Schools	Enrollment
Argyle ISD	4	2,063
Aubrey ISD	4	2,213
Denton ISD	37	27,020
Krum ISD	5	2,060
Lake Dallas ISD	5	4,011
Lewisville ISD	67	53,356
Little Elm ISD	8	6,950
Northwest ISD	26	19,831
Pilot Point ISD	4	1,387
Ponder ISD	3	1,300
Sanger ISD	8	2,645
Total	**171**	**122,836**

* Public school districts listed are only those located entirely in Denton County.

Denton County - Public School Districts



Sources: U.S. Census Bureau; Denton County - Planning/GIS; Texas Education Agency; NCTCOG.

Leading Employers in Denton County

Employer	Principal Line of Business	Approximate # Employees
University of North Texas	Education	8,887
Denton ISD	Education	3,800
Walmart	Department Store	3,722
Peterbilt Motors Co	Heavy Duty Truck Manufacturing	2,100
Lewisville ISD	Education	2,061
Northwest ISD	Education	2,000
Nebraska Furniture Mart	Retail Trade	2,000
Texas Women's University	Education	1,787
Denton County	County Government	1,625
Denton State School	State Government	1,500
City of Denton	City Government	1,300
Texas Health Presbyterian Hospital	Hospital	1,074
Denton Regional Medical Center	Hospital	1,000

Sources: North Central Texas Council of Governments (NCTCOG), various cities and chambers of commerce, Reference USA.

DENTON COUNTY

SUMMARY OF TAX ABATEMENT/REBATE AGREEMENTS

Approval Date *	Company	City	# of Years
03/25/03	Amerisource/Bergen - Rebate	Roanoke	20
04/27/04	Behr Process Corp - Rebate	Roanoke	12
05/11/04	Citicorp North America, Inc - Abatement and Rebate	Roanoke	10
04/05/05	LIT Industrial Limited Partnership - Rebate	Lewisville	5
05/06/08	Aldi (Texas) LLC - Abatement	Denton	7
03/01/11	Target - Abatement	Denton	5
06/04/13	Holt Texas LTD - Abatement	Little Elm	5
04/28/15	Farmer Brothers - Abatement	Northlake	10
04/28/15	WF-FB NLTX LLC (landowners-Farmer Brothers) Abatement	Northlake	10

* Actual abatement does not necessarily begin on approval date, but is based on terms of each individual contract.

DENTON COUNTY

PRINCIPAL TAXPAYERS
September 30, 2015

Taxpayer	Type of Business	Taxable Value	Percentage of Total Assessed Valuation [1]
Devon Energy Production Co	Oil and Gas	$668,485,710	0.95%
Amerisource Bergen Drug Corp	Pharmaceutical Supply	$247,996,870	0.35%
Oncor Electric Delivery Co	Electricity Provider	$205,801,720	0.29%
Citicorp Technology Inc	IT Service Solutions	$148,363,313	0.21%
Walmart Real Estate Business	Distribution Center	$145,738,887	0.21%
GTE Southest Inc.	Telephone Utility	$137,583,050	0.20%
TXFM Inc. (Nebraska Furniture)	Furniture Center	$121,602,740	0.17%
Edward B Frankel MD Trust	Property Management	$101,235,218	0.14%
Digital Lewisville, LLC	Wholesale Data Ctr Provider/Dvlpr	$98,000,000	0.14%
Enervest Operating LLC	Oil and Gas	$97,343,100	0.14%
TOTAL		$1,972,150,608	2.81%

Notes [1] Total taxable assessed valuation of $70,141,788,055 per the Denton Central Appraisal District.

DENTON COUNTY

MISCELLANEOUS STATISTICS

Created by Act of State Legislature in 1846.

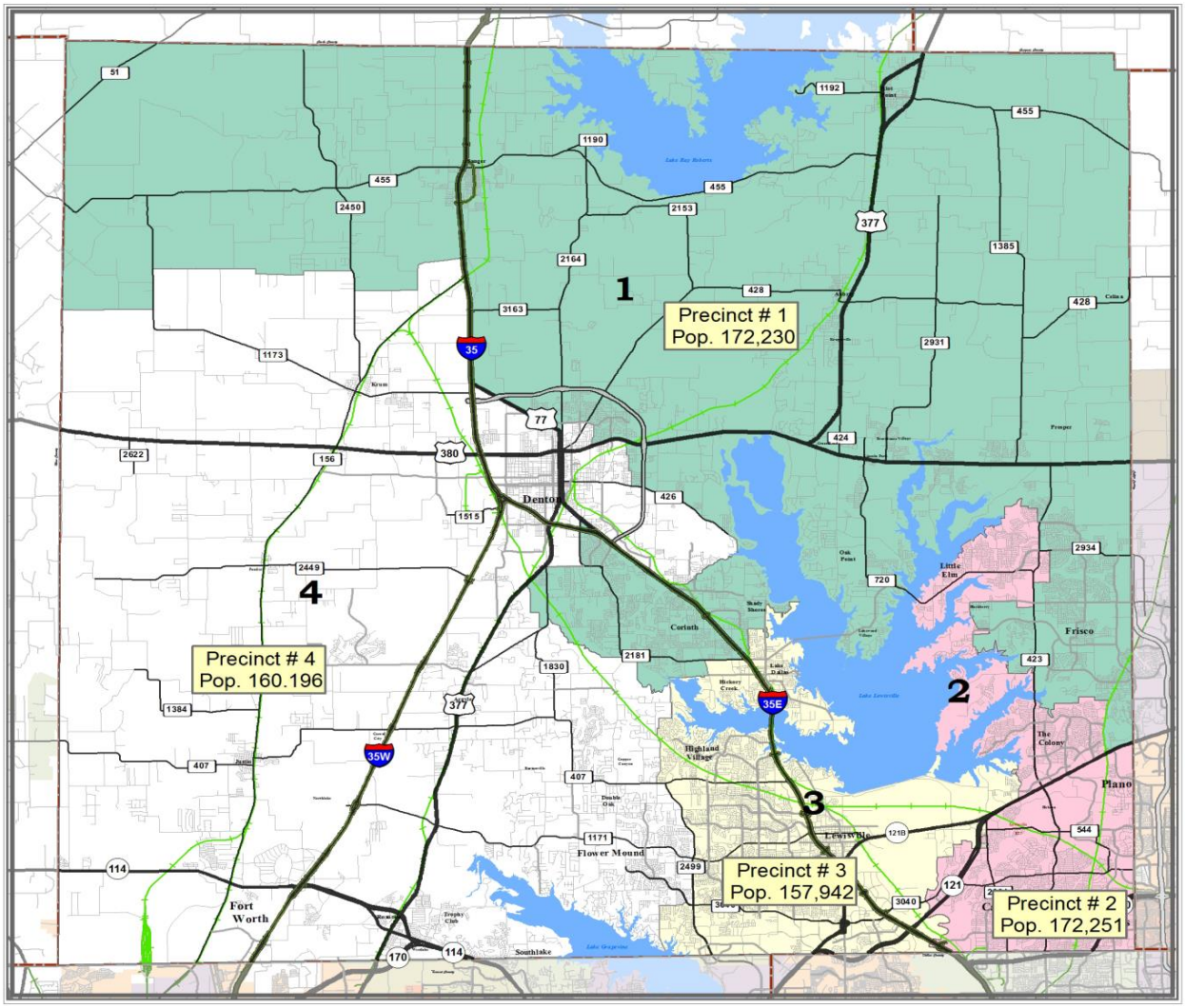
Form of Government:	Political Subdivision of the State of Texas, a Public Corporation, with a County Judge and four Commissioners as the governing body. The Commissioners Court has only three powers as authorized by the Constitution of Texas or the State legislature or implied therefrom.

Officials Elected by Vote of the People:	39	
County Employees Including Those on Grant Programs:	1,626	
Organized School Districts in County:	11	
Incorporated Municipalities in County:	42	(includes cities that extend into Denton Co)
Area in Square Miles:	951.54	(includes lake areas)
1980 Census:	143,126	
1990 Census:	273,525	
2000 Census:	432,976	
2010 Census:	662,614	
2015 COG Estimate:	734,940	

Recreation:	Water activities at Lewisville, Ray Roberts and Grapevine Lakes, Water Works in Denton; seven U.S. Corp of Engineers' parks; cycling and pedestrian trails, universities' cultural and athletic events; and local activities.
Minerals:	Limited output of oil, sand, gravel, and clay. Increased output of natural gas.
Agriculture:	About $117.3 million total farm income, 78% from horse, livestock and dairy products. Grains, peanuts, nursery plants, hay and turf grass are the principal crops.
Businesses:	Varied industries (food products, apparel, brick, trucks, oil tools, parts, heating and cooling equipment, retail, utilities and many other products), colleges (University of North Texas and Texas Woman's University), Denton State School and tourism.

DENTON COUNTY

DENTON COUNTY PRECINCT MAP
Commissioner Precincts



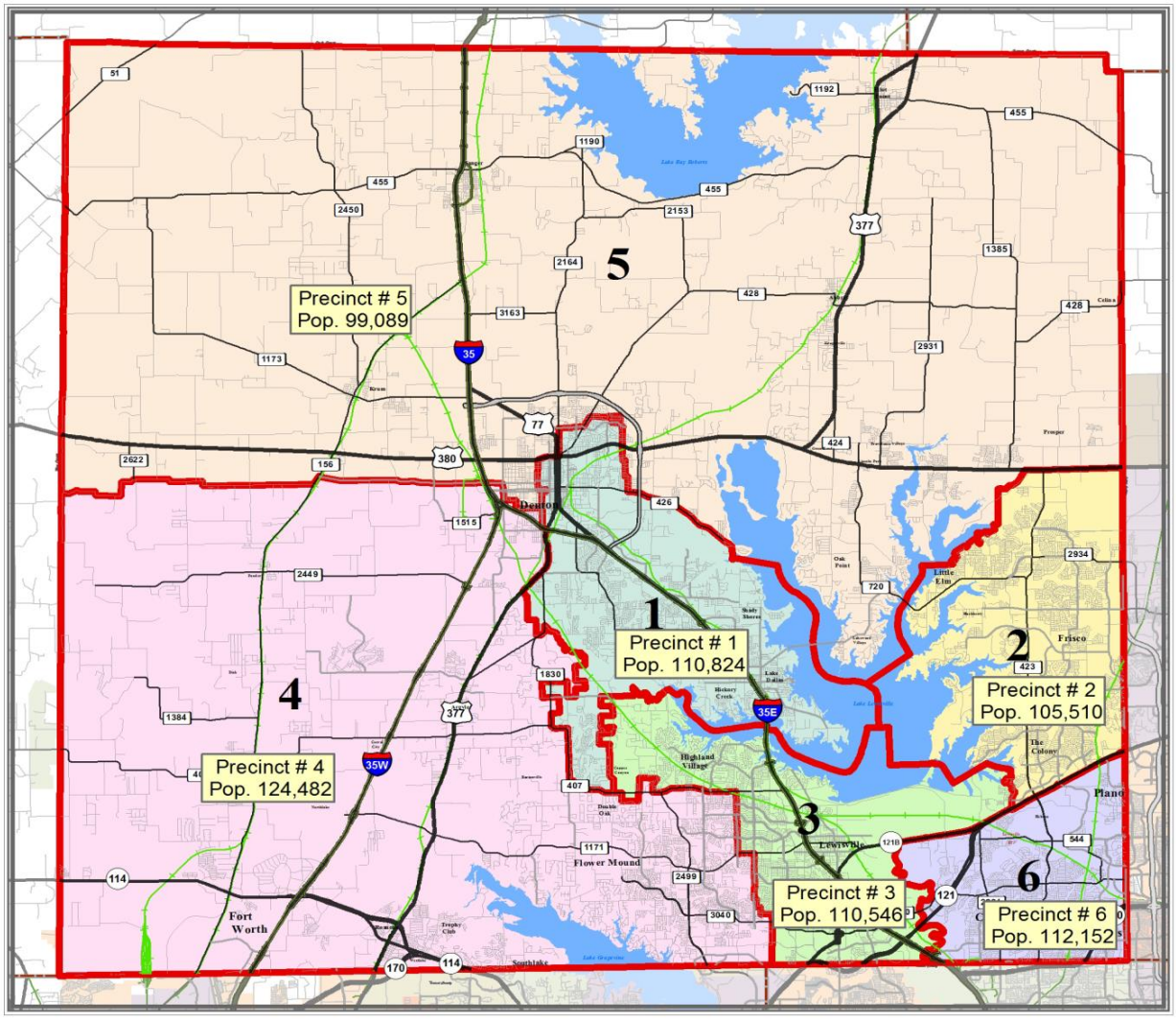
Precinct #1 | Precinct #3

Precinct #2 | Precinct #4

Four Commissioners, each elected from a quarter of the County's population, serve along with the County Judge on the Commissioners Court.

DENTON COUNTY PRECINCT MAP

Justice of the Peace and Constable Precincts



Article 5, Section 18 of the Texas Constitution provides each county in the State with a population of 50,000 or more, for the convenience of the people, to be divided into not less than four and not more than eight precincts. Denton County has six precincts.

DENTON COUNTY, TEXAS
2015-2016

EXECUTIVE SUMMARY

Overview

The Denton County budget process includes careful examination of all budget requests for conformity with the County's Goals and Objectives. The following information includes specific elements and deserves special note.

Basis of Budgeting, Accounting and Taxation

The County Auditor is by law responsible for establishing and maintaining the accounting system of County government and is independent of the Commissioners Court. The County Auditor is required to provide revenue estimates for use during the preparation of the budget. Counties in Texas are required to have a balanced budget where the amounts budgeted in a fiscal year for expenditures from the various funds of the county may not exceed the balances in those funds, plus the anticipated revenue for the fiscal year. The County Auditor's revenue estimates count only cash expected to be received in the next fiscal year.

The County's budgetary basis and accounting records are maintained on a modified accrual basis, and organized and operated on a fund basis in accordance with generally accepted accounting principles. Expenditures are immediately incurred as a liability while revenues are not recorded until they are actually received. Encumbrance accounting is utilized for materials, goods and services documented by purchase orders or contracts. It has been the practice of the County to increase the subsequent year's appropriation, but only if necessary, to complete these transactions. The approved annual budget with amendments as approved by the Commissioners Court is the management control device utilized by the County.

All governmental bodies in Texas utilize the same tax cycle, as established by state law. Property tax bills are mailed by October 1st and are based on a certified tax roll created by an independent Central Appraisal District and delivered to the County by July 25th. Taxes are not delinquent until after the subsequent February 1st, with penalties accruing for late payments.

The County Auditor prepares a Comprehensive Annual Financial Report (CAFR) for each fiscal year. Each CAFR shows expenditures on a Generally Accepted Accounting Practices (GAAP) basis and budget basis for comparison. The County's CAFR has been awarded the GFOA Certificate of Excellence in Financial Reporting for the last 26 years. This document, and the internal controls associated with the County's finance management, is subject to an annual independent audit.

Appropriations in the Capital Project Funds are made on a project basis rather than on an annual basis and are carried forward until the projects are completed. Except for these appropriations and for encumbrances outstanding in any fund, unused appropriations lapse at the end of each fiscal year.

Account Structure

A fund type is a separate accounting entity with a self-balancing set of accounts. An account group, on the other hand, is a financial reporting device designed to provide accountability for certain assets or liabilities. In the County's accounting system, funds are classified into two categories, governmental and fiduciary.

Governmental Fund Types

Governmental fund types are used to account for all or most of a government's general activities, including the collection and disbursement of earmarked monies (special revenue funds), the acquisition or construction of general fixed assets (capital projects funds), and the servicing of general long-term debt (debt service funds). The general fund is used to account for all activities of the general government not accounted for in some other fund. The County Budget is divided into 23 separate funds. Six are partially funded with property taxes: General Fund, Road and Bridge, Juvenile Probation, Public Health, Indigent Care and Debt Service. The remaining 17 are funded through special revenue or user fees. The following is a brief description of Denton County's governmental funds.

General Fund

The General Fund is used to account for resources traditionally associated with governments, which are not required to be accounted for in another fund. It is the primary operating fund of the County, which includes expenditures for General Administration, Judicial, Legal, Financial, Public Facilities, Public Safety, Health and Welfare, Conservation and Appropriations.

Special Revenue Funds

Special revenue funds are used to account for special revenues that are legally restricted to expenditures for specific purposes. The following is a brief summary of these funds.

Road and Bridge Fund - includes expenditures for the operation, repair and maintenance of roads and bridges. Revenues for this fund include vehicle registration fees, property taxes and other miscellaneous revenues.

District Clerk Records Management Fund – restricted to fund records management, preservation and archive restoration services performed by the District Clerk. Specific records management fees support this fund.

County Clerk Records Management Fund - restricted to fund records management and preservation, including automation functions performed by and for the County Clerk's office. A specific records management fee and the transfer of funds from the General Fund support this fund.

Special Revenue Funds (continued)

Courthouse Security Fund - fees are assessed upon conviction, in justice, county or district court and may be spent only for security services or devices for courthouses. This department is supported by a special security fee as required by law.

Justice of the Peace Courthouse Security Fund – one quarter of the fees collected for the Courthouse Security Fund are deposited in this fund. Funds can only be used for security purposes for a justice court that is located in a building that is not already provided security by courthouse security services.

Juvenile Probation Fund - used to account for the County's costs of administering the Juvenile Probation Department including Juvenile Detention functions. Funding is provided from tax revenues, intergovernmental revenues and fees.

Fire Code Enforcement Fund – fees received under this code shall be deposited in a special fund in the County treasury, and money in this fund may be used only for the administration and enforcement of the fire code in the unincorporated areas of the County.

Justice of the Peace Technology Fund – fees are assessed upon conviction of a misdemeanor offense in a justice court and may be used only to finance the purchase of technological enhancements in the justice of the peace courts.

Public Health Fund - used to account for the County's cost of administering the County health department which provides medical services to citizens of the County. Funding is provided from tax revenues, fees for service and intergovernmental or grant-related revenues.

Indigent Care Fund - used to account for the cost of providing medical care to indigent county residents. Funding is primarily from property taxes.

Medicaid DSRIP Program Fund - used to account for the cost of preventive Public Health programs related to Diabetes Case Management and Adult Immunization for low income county residents. Delivery System Reform Incentive Payments (DSRIP) creates federal matching dollars for selected initiatives that have preventive potential. Funding essentially reimburses Denton County for services provided.

Health Care Relief Fund - used to establish a separate account to fund health care needs in the county from funds received from the State of Texas tobacco lawsuit settlement. These funds are used to provide supplemental funding for various social service agencies.

County and District Court Technology Fund – fees are assessed as a court cost for all defendants convicted in county court, statutory county court or district court and may be used only to finance the purchase of technological enhancements for these courts.

Special Revenue Funds (continued)

Records Management and Preservation Fund - used to fund records management and preservation projects. Fees are assessed on civil filings by the District, County and Probate courts and are restricted by law to be used for preservation projects.

Public Health Preparedness Grant Fund – used to account for state grant funds that are used for the development of a plan to handle bioterrorism threats and events. Funds are used to develop and exercise plans for preparedness and response to bioterrorism, outbreaks of infectious disease and other public health threats and emergencies.

Sheriff's Forfeiture Fund – funds awarded by court order to the Sheriff's Department and used primarily for supplies, training, covert financing, and lease payments and for capital equipment that is used in criminal investigations.

Vehicle Inventory Tax Interest Fund – used to account for interest revenues earned by the Tax Assessor/Collector on vehicle inventory tax receipts collected during the fiscal year. Funds can only be spent to defray costs of the collection program.

Law Library Fund - used to account for the receipt of library fees of office collected by the County and District Clerks. Receipts are restricted to payment of the cost of maintaining the law library.

District Attorney Hot Check Fund - moved to District Attorney Chapter 59 Fund effective 10-01-15 since revenues generated not sufficient to operate the department.

District Attorney Chapter 59 Forfeiture Fund - used to account for funds in criminal investigation of seized funds that are awarded by court order to the Criminal District Attorney's Office.

Jury Fund - used to account for the costs of providing jury service fees for the various district, county and justice courts. Funding is primarily from the annual property tax levy.

Debt Service Fund

The Debt Service Fund is used to accumulate monies for payment of debt service interest and principal payments on general obligation bonds, certificates of obligation and tax notes, which are due in annual installments. Property taxes are levied to finance debt service.

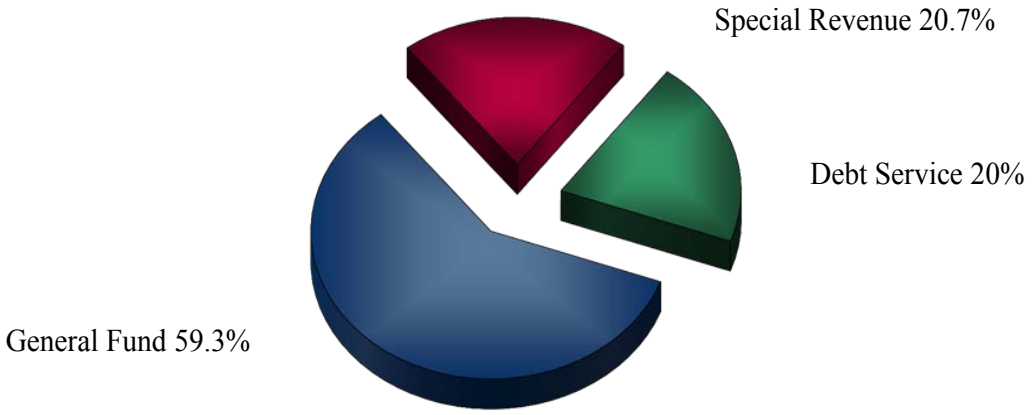
Capital Replacement Fund

Capital Replacement funds are used to account for the major capital needs of the County that are not funded with long-term debt including the acquisition and construction of major capital facilities. Projects could include road & bridge projects, drainage projects, facility repairs, facility upgrades, new or replacement facilities, major equipment expenditures and technological expenditures.

DENTON COUNTY

SUMMARY OF BUDGET BY FUND TYPE

Governmental and Fiduciary Fund Type



Summary of Budget by Fund Type

Fund Types	Budgeted Funds	Adopted Budget
Governmental Fund Types		
General Fund	General Fund includes General Administration, Judicial, Legal, Financial, Public Facilities, Public Safety, Health and Welfare, Conservation, Contract Services, and Transfer of Funds	$150,339,681
Special Revenue Funds	Road and Bridge Fund, District Clerk Records Management Fund, County Clerk Records Management Fund, Courthouse Security Fund, JP Courthouse Security Fund, Juvenile Probation Fund, Fire Code Enforcement Fund, Justice of the Peace Technology Fund, Public Health Fund, Indigent Care Fund, Mediaid DSRIP Program Fund, Health Care Relief Fund, County and District Court Technology Fund, Records Management and Preservation Fund, Public Health Preparedness Grant Fund, Sheriff's Forfeiture Fund, Vehicle Inventory Tax Interest Fund, Law Library Fund, District Attorney's Hot Check Fund, District Attorney Chapter 59 Fund, Jury Fund and Capital Replacement Fund	$52,273,753
Debt Service	New Courthouse, Various Courthouse Annex Sites, Jail Expansion, Juvenile Detention Expansion, County Roads & Highway Projects, Various County Building & Remodeling Projects, Land Purchases, Fiber Optic Construction, Computer Systems and Other Large Capital Equipment	$52,277,086
Total for All Budgeted Funds		**$254,890,520**

Fiduciary Funds

Fiduciary funds are used to account for assets held on behalf of outside parties, including other governments, or on behalf of other funds within the government. When these assets are held under the terms of a formal trust agreement, in a pension trust fund, a non- expendable trust fund or an expendable trust fund is used. The terms "non-expendable" and "expendable" refer to whether or not the government is under an obligation to maintain the trust principal.

Agency Funds

Agency Funds are used to account for assets and liabilities of various entities resulting from cash remitted to them in an agency capacity and related disbursements made by them. The County's function is only custodial; therefore, assets are recorded, held according to contract then returned to the agency. Since the funds are not involved with the performance of governmental services, they have not been included in the adopted budget.

Ending Fund Balance - All Funds

The budgeted ending fund balance for FY 2016 is estimated at $52.5 million. These funds are utilized from October through December of the next fiscal year primarily for payroll and minimal operating expenses until tax payments become due in January. Approximately $2.0 million of County fund balance draw down in General Fund is used in the budget to maintain reserves at an acceptable level. An additional $4.3 million will be transferred to the Capital Replacement Fund in an effort to build the fund for future capital projects. This is being done to avoid the need to issue long term debt for all major capital projects.

The County budgets expenditures fully, and historically the budget is not fully expended. Revenues are budgeted conservatively by the County Auditor. Budget draw down procedures are in place to control the growth in fund balance, but allow for unforeseen expenditures. This draw down will not affect future operations or jeopardize the County financially.

This chart reflects 10-year ending fund balances including actual amounts for fiscal years 2007 through 2014, estimates for FY 2015, and budgeted for FY 2016. Traditionally, actual ending fund balances will be several million dollars more than budgeted because 100% of the budget will not be expended. It is anticipated that the ending balance for FY2016 will be closer to the FY2015 amount listed on the following chart.

The 2016 budget has been prepared with slightly more fund balance draw down than in 2015. The budgeted ending fund balances of approximately $52.5 million should be exceeded due to the expected spending of approximately 97% of funds budgeted plus significantly higher

DENTON COUNTY

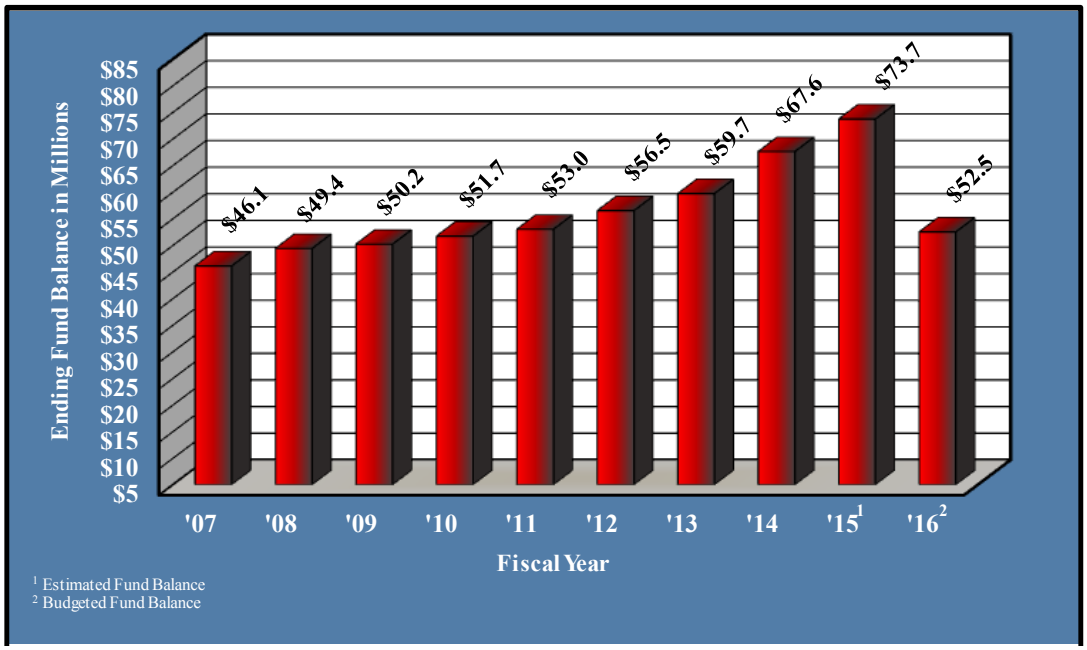
Adopted Budget - Projected Fund Balances
All Funds

Fund	Estimated Beginning Fund Balance	Total Non-Tax Revenue	Adopted Budget	Tax Levy @ 98.5% Collection	Ending Fund Balance
General Fund	$41,008,150	$30,786,856	$150,339,681	$113,259,675	$34,715,000
Road and Bridge Fund	$6,067,443	$6,430,500	$12,862,973	$3,365,030	$3,000,000
District Clk Records Mgmt Fund	$133,513	$120,500	$177,995	$0	$76,018
Co Clerk Records Mgmt Fund	$1,804,102	$2,697,000	$2,750,787	$0	$1,750,315
Courthouse Security Fund	$89,646	$421,500	$475,800	$0	$35,346
JP Courthouse Security Fund	$119,242	$15,350	$10,376	$0	$124,216
Juvenile Probation Fund	$1,458,664	$2,911,520	$13,713,365	$10,543,181	$1,200,000
Fire Code Enforcement Fund	$82,066	$190,100	$202,323	$0	$69,843
JP Technology Fund	$245,960	$55,200	$214,114	$0	$87,046
Public Health Fund	$1,400,921	$1,246,000	$4,839,095	$3,192,174	$1,000,000
Indigent Health Care Fund	$1,336,059	$1,200	$2,531,582	$2,394,323	$1,200,000
Medicaid DSRIP Program Fund	$1,311,428	$500	$825,535	$0	$486,393
Health Care Relief Fund	$2,184,667	$326,000	$330,000	$0	$2,180,667
County & District Ct Tech Fund	$54,405	$25,050	$69,008	$0	$10,447
Records Mgmt & Prsrvtn Fund	$53,909	$320,500	$337,091	$0	$37,318
Public Health Prep Grant Fund	$7,033	$0	$0	$0	$7,033
Sheriff's Forfeiture Fund	$679,618	$101,000	$387,850	$0	$392,768
Vehicle Inventory Tax Int Fund	$33,707	$9,000	$25,000	$0	$17,707
Law Library Fund	$370,861	$405,500	$403,945	$0	$372,416
D.A. Hot Check Fund	$0	$0	$0	$0	$0
D.A. Chapter 59 Fund	$1,630,905	$103,000	$364,603	$0	$1,369,302
Jury Fund	$227,990	$442,250	$475,500	$0	$194,740
Debt Service Fund	$3,126,556	$1,810,000	$52,277,086	$48,260,530	$920,000
Capital Replacement Fund	$10,254,023	$4,297,000	$11,276,811	$0	3,274,212
TOTAL	**$73,680,868**	**$52,715,526**	**$254,890,520**	**$181,014,913**	**$52,520,787**

FY 2016 BUDGET

Ending Fund Balance - All Funds (continued)

revenues than expected. Expected ending fund balances will be adequate to protect the County in the event of unforeseen occurrences, and the budgeted ending General Fund Balance will exceed the County's adopted Fund Balance Policy. This has been done in an effort to mitigate current and future risks (e.g., revenue shortfalls and unanticipated expenditures) and to ensure stable tax rates.



Revenue Sources

Excluding the use of fund balance, governmental fund resources are estimated at $220.9 million for 2015. Total County revenues are estimated to increase by approximately $12.9 million over prior year budget figures as follows:

- Taxes above the Effective Tax Rate $ 4,302,498
- Taxes from New Property $ 7,050,033
- Taxes from Additional Tax Roll $ 862,821
- Miscellaneous and Transfers $ 915,884
- Auto Registration $ 500,000

Revenue Sources (continued)

• Intergovernmental	$ (378,094)
• Fees	$ (179,000)
• Fines	$ (225,000)
• Interest Earnings	$ 27,900
• **Total Revenue Changes**	**$12,877,042**

During FY 2016, Denton County will receive approximately $275,000, for the eighteenth installment from a Tobacco Settlement that was pursued by the State of Texas. Counties throughout Texas have received funds based on a reimbursement formula for health related expenses as part of the settlement. In FY 1999 Denton County established the Health Care Relief Fund after receiving the initial installment of $4.8 million. A total of $330,000 will be utilized to provide funding for services provided by various social service agencies.

Denton County is committed to maintaining property taxes at the lowest level possible while providing quality services to its citizens. Denton County officials maximize revenue sources other than property taxes in an effort to maintain the lowest possible tax rate. Since the majority of county revenues are set by statute, Denton County is limited to the following revenue sources: taxes, fees of office, auto registration fees, intergovernmental, fines, interest, and other miscellaneous revenues. Denton County is unable to levy a sales tax as prescribed by statute. The non-tax revenue resources continue to remain fairly constant each year.

Approximately 90% of County fees are statutorily set by the legislature, and optional fees have been researched, analyzed, and set according to the actual cost of providing services. The County has projected auto registration fees at approximately $10.3 million per year. Fines are established within statutory limits, which are set by the various District Court Judges, County Court Judges, and Justices of the Peace.

Denton County's delinquent tax collection program has been very successful in collecting property taxes. Historically, tax collections total at least 98% of the tax levies, and virtually most delinquent taxes are collected within three years of going delinquent. All unpaid accounts remain open, and are not disposed of as uncollectible. The Commissioners Court has approved the collection rate of 98.5%.

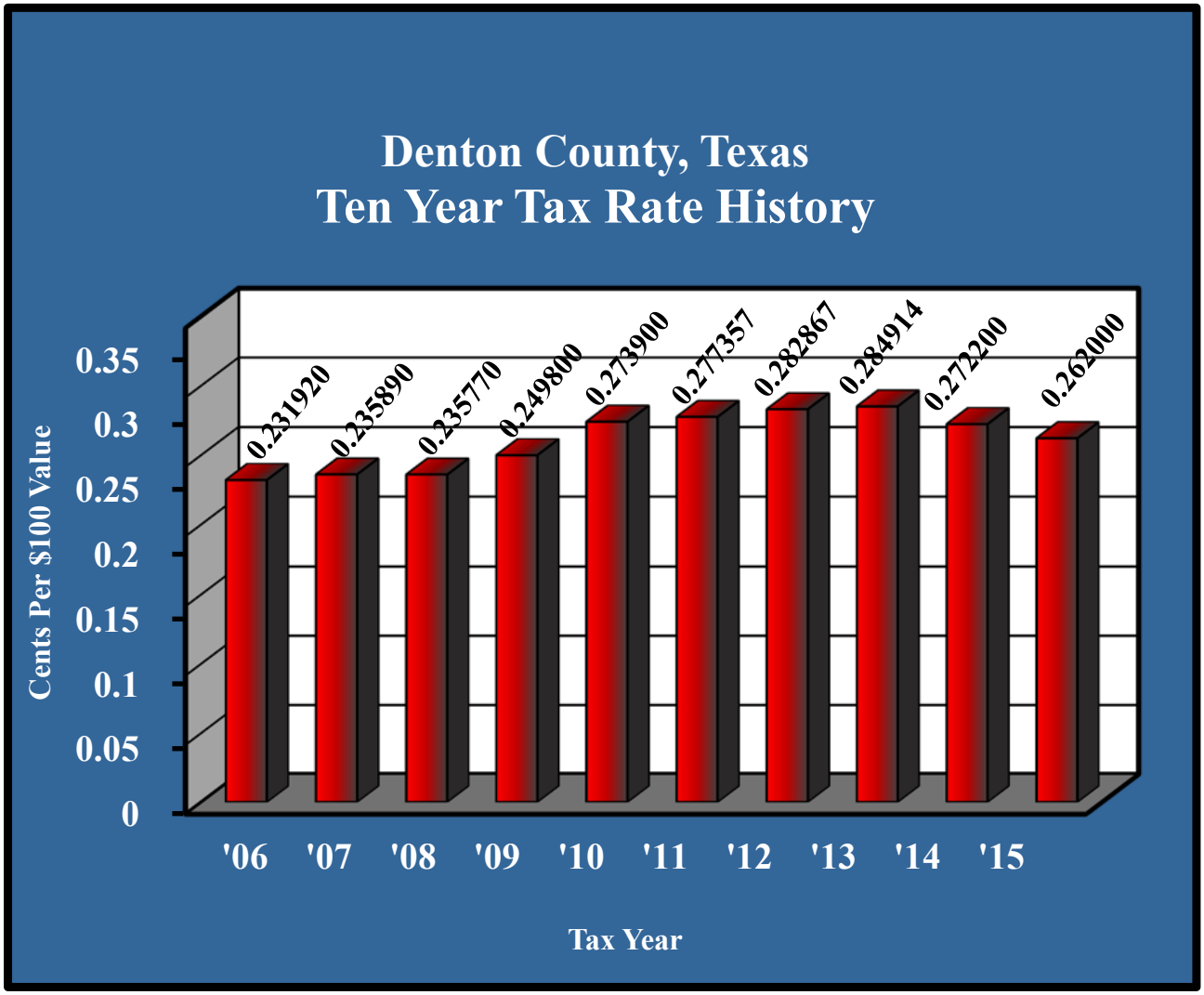
The schedules and pie chart on the following pages display revenue sources by fund and function. These reports show the percentage related to the various revenue categories. Ad Valorem Taxes are specifically related to existing and new property added to the tax roll.

Ad Valorem Taxes

The FY 2016 budget includes property tax revenues in the amount of $181 million or 71% of all revenues. The following factors are considered: (1) the tax base increased by $7.184 billion to a total valuation of $70,141,788,055. The tax rate was $0.272200 per $100 valuation in FY 2015 and decreased to $0.262000 per $100 valuation in FY 2016. (2) New property added to the tax roll, provides approximately $7.1 million in additional revenues. This is significantly more than last year which was $4.9 million. (3) Increase in taxes received during the fiscal year from properties under protest that were settled at a higher rate than was included on the original certified tax roll at $862,821. (4) The "Truth in Taxation" law allows governments to calculate the effective tax rate which is derived from the prior year's total tax levy, and is adjusted for current year changes in existing property valuation and lost property from the roll. This law neither allows for a windfall nor punishes governments for unforeseen property tax changes.

This year with the increase in property values the result was a lower effective tax rate required to bring in the same dollars on existing property as received in the previous year. The effective rate for tax year 2015 or Fiscal Year 2016 was $0.255866 per $100 of valuation which was lower than the previous year's tax rate of $0.272200. The Commissioners Court adopted a rate of $0.262000 which equates to a 2.397349% tax rate increase. The tax rate is lower than it was in FY2010. This tax rate increase can be attributed to various voter approved projects including debt services payments for roads, building / technology projects, and other mandatory operating expense increases. Denton County's tax rate is the lowest county-wide tax rate (utilizing all tax rates levied county-wide) among the top 15 counties by population in the state. The maximum tax rate that can be levied by Texas counties is $0.80 per $100 valuation for general governmental services. An unlimited amount may be levied for payments of principal and interest on long-term debt; however, the county's indebtedness is limited by statute to 25% of assessed value of real property. The charts on pages 56 and 57 provide various information including tax rates for the top 15 counties in the state by population.

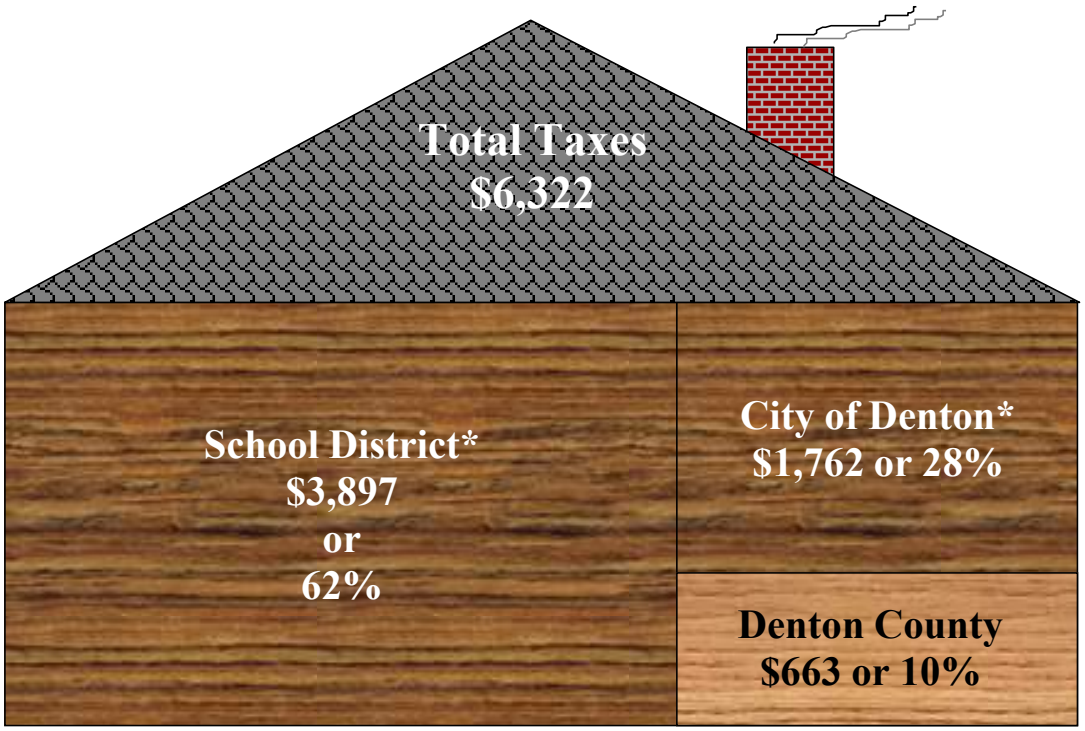
The following chart shows a slight fluctuation in tax rates both upward and downward. The rate for the past 10 years shows a fairly level tax rate. The chart on the opposite page displays a summary of taxes paid by the average homeowner including city, school and county taxes for FY 2016. This chart uses someone living in the City of Denton as an example, and shows that only 10% of taxes paid on the average home are for County taxes with the remaining 90% being for school and city taxes. This is down from 11% in FY2015.


Denton County, Texas
Ten Year Tax Rate History
Cents Per $100 Value
0.35
0.3
0.25
0.2
0.15
0.1
0.05
0
0.231920
0.235890
0.235770
0.249800
0.273900
0.277357
0.282867
0.284914
0.272200
0.262000
'06
'07
'08
'09
'10
'11
'12
'13
'14
'15
Tax Year

DENTON COUNTY

PROPERTY TAX ANALYSIS FOR AVERAGE HOMEOWNER

For the Average $253,066 Home in Tax Year 2015



County taxes for FY 2014-2015 on a $234,162 home, which was the county average, were $637.39 based on the adopted tax rate of 27.22¢ per $100 of taxable value..

Evaluations for the average home value for 2015 increased by an average of 8.07%. A home valued at $234,162 would have, on an average, a current value of $253,066.

County taxes for FY 2015-2016 on the same house would be $663.03 based on the property tax rate of $26.20¢ per $100 valuation..

If the valuation on your home was $234,162 in FY 2014-2015 and remained the same in 2015-2016, county taxes on your home would be $613.50, which is an decrease of $23.89 per year. If your appraisal increased by approximately 8.07%, taxes will increase by $25.64 per year or $2.14 per month in 2015-2016.

Changes in an individual taxpayer's county taxes are dependent on the specific change in property valuation. The above figures are presented for comparison purposes.

* Proposed Rates

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DENTON COUNTY

FY 2016 Budget - Total Comparative Revenues
By Function

Function	FY 2014 Actual	% of Total	FY 2015 Estimates	% of Total	FY 2016 Budget	% of Total
Ad Valorem Taxes	$164,871,841	74%	$173,850,000	75%	**$181,714,913** [1]	**71%**
Fees of Office	17,482,109	8%	18,747,000	8%	**18,681,500**	**8%**
Fines	3,127,188	1%	3,225,000	1%	**3,255,000**	**1%**
Intergovernmental	18,102,795	8%	19,392,855	8%	**12,798,776**	**5%**
Auto Registration	9,757,549	4%	10,000,000	4%	**10,300,000**	**4%**
Miscellaneous	4,755,709	2%	8,071,464	4%	**2,155,100**	**1%**
Interest	112,388	0%	166,315	0%	**194,150**	**0%**
Transfers In	4,034,501	2%	(565,822)	0%	**4,631,000**	**2%**
Fund Balance	0	0%	0	0%	**21,160,081** [2]	**8%**
Total Revenues	$222,244,080	100%	$232,886,812	100%	**$254,890,520**	**100%**

[1] Includes delinquent tax collection estimated at $700,000

[2] This fund balance figure indicates the amount used to equalize revenues and expenditures.

DENTON COUNTY

FY 2016 Budget - Total Comparative Revenues *
All Funds

Fund	FY 2014 Actual	FY 2015 Estimates	% Change Act vs Est	FY 2016 Budget	% Change Est vs Bgt
General Fund	$131,959,613	$139,135,060	5.44%	$144,046,531	3.53%
Road and Bridge Fund	10,940,947	11,917,600	8.93%	9,795,530	-17.81%
Dst Clk Records Mgmt Fund	120,476	120,200	-0.23%	120,500	0.25%
Co Clerk Records Mgmt Fund	2,767,811	2,789,000	0.77%	2,697,000	-3.30%
Courthouse Security Fund	305,906	321,200	5.00%	421,500	31.23%
JP Courthouse Security Fund	14,009	15,350	9.57%	15,350	0.00%
Juvenile Probation Fund	12,357,753	12,609,770	2.04%	13,454,701	6.70%
Fire Code Enforcement Fund	252,637	240,100	-4.96%	190,100	-20.82%
JP Technology Fund	56,398	55,200	-2.12%	55,200	0.00%
Public Health Fund	4,590,641	4,757,710	3.64%	4,438,174	-6.72%
Indigent Health Care Fund	2,261,055	1,601,200	-29.18%	2,395,523	49.61%
Medicaid DSRIP Prgm Fund	2,228,906	2,320,500	4.11%	500	-99.98%
Health Care Relief Fund	252,397	349,600	38.51%	326,000	-6.75%
County & Dist Ct Tech Fund	23,331	25,050	7.37%	25,050	0.00%
Records Mgmt & Prsrvtn Fund	319,182	320,500	0.41%	320,500	0.00%
Public Health Prep Grant Fund	450,460	490,815	8.96%	0	-100.00%
Sheriff's Forfeiture Fund	348,597	310,320	-10.98%	101,000	-67.45%
Vehicle Inventory Tax Int Fund	10,200	9,000	-11.76%	9,000	0.00%
Law Library Fund	408,118	405,500	-0.64%	405,500	0.00%
D.A. Hot Check Fund	105,612	103,372	-2.12%	0	-100.00%
D.A. Chapter 59 Fund	448,242	1,101,250	145.68%	103,000	-90.65%
Jury Fund	432,125	435,865	0.87%	442,250	1.46%
Debt Service Fund	46,789,969	49,942,650	6.74%	50,070,530	0.26%
Capital Replacement Fund	4,799,695	3,510,000	-26.87%	4,297,000	22.42%
Fund Balance	0	0	0.00%	21,160,081 [1]	100.00%
TOTAL	**$222,244,080**	**$232,886,812**	**4.79%**	**$254,890,520**	**9.45%**

* Including Interfund Transfers

[1] This fund balance figure indicates the amount utilized to balance the budget

DENTON COUNTY

Tax Distribution By Fund

Funds	Tax Rate	Total Gross Taxes	Net Taxes @ 98.5%	Percentage Of Net Taxes
OPERATING FUNDS				
General Fund	0.163931	114,984,442	113,259,675	62.57%
Road & Bridge Fund	0.004871	3,416,274	3,365,030	1.86%
Juvenile Probation Fund	0.015260	10,703,737	10,543,181	5.82%
Public Health Fund	0.004620	3,240,786	3,192,174	1.76%
Indigent Health Care Fund	0.003466	2,430,785	2,394,323	1.32%
TOTAL OPERATING FUNDS	**0.192148**	**$134,776,023**	**$132,754,383**	**73.34%**
DEBT SERVICE FUND				
Debt Service Fund	0.069852	48,995,462	48,260,530	26.66%
TOTAL DEBT SERVICE	**0.069852**	**48,995,462**	**48,260,530**	**26.66%**
COUNTY WIDE TAX RATE	**0.262000**	**$183,771,485**	**$181,014,913**	**100.00%**

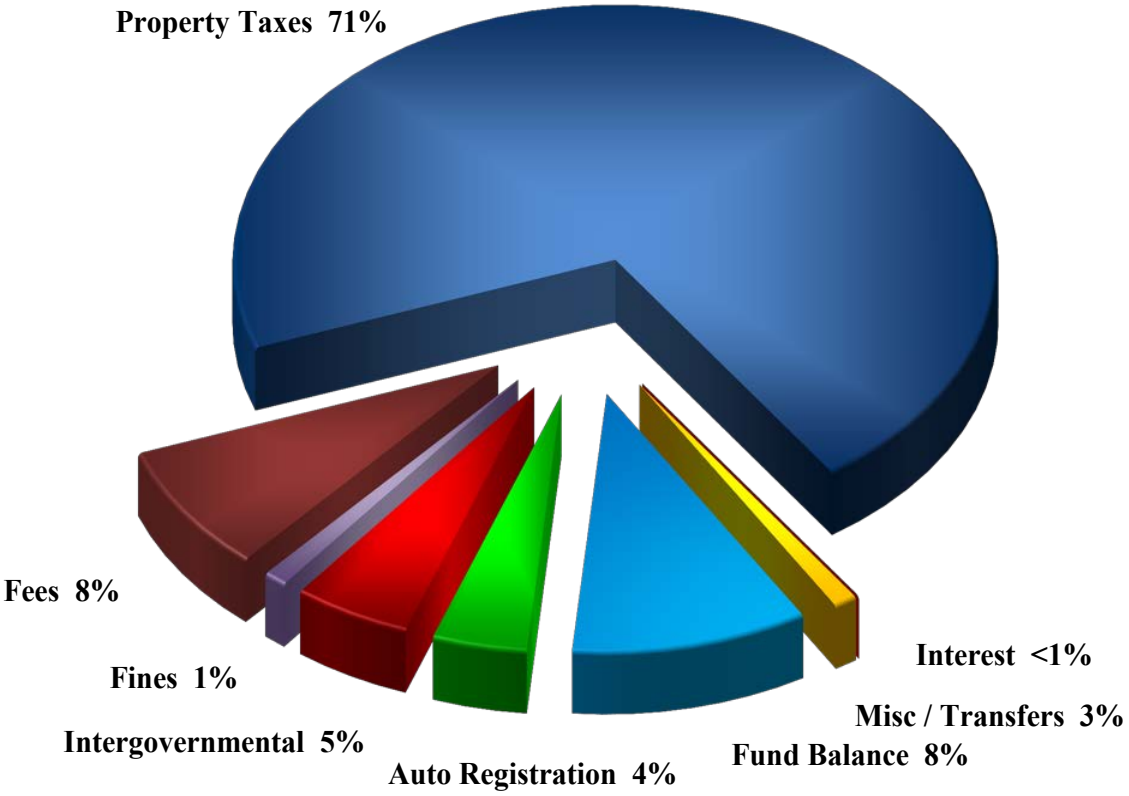
DENTON COUNTY

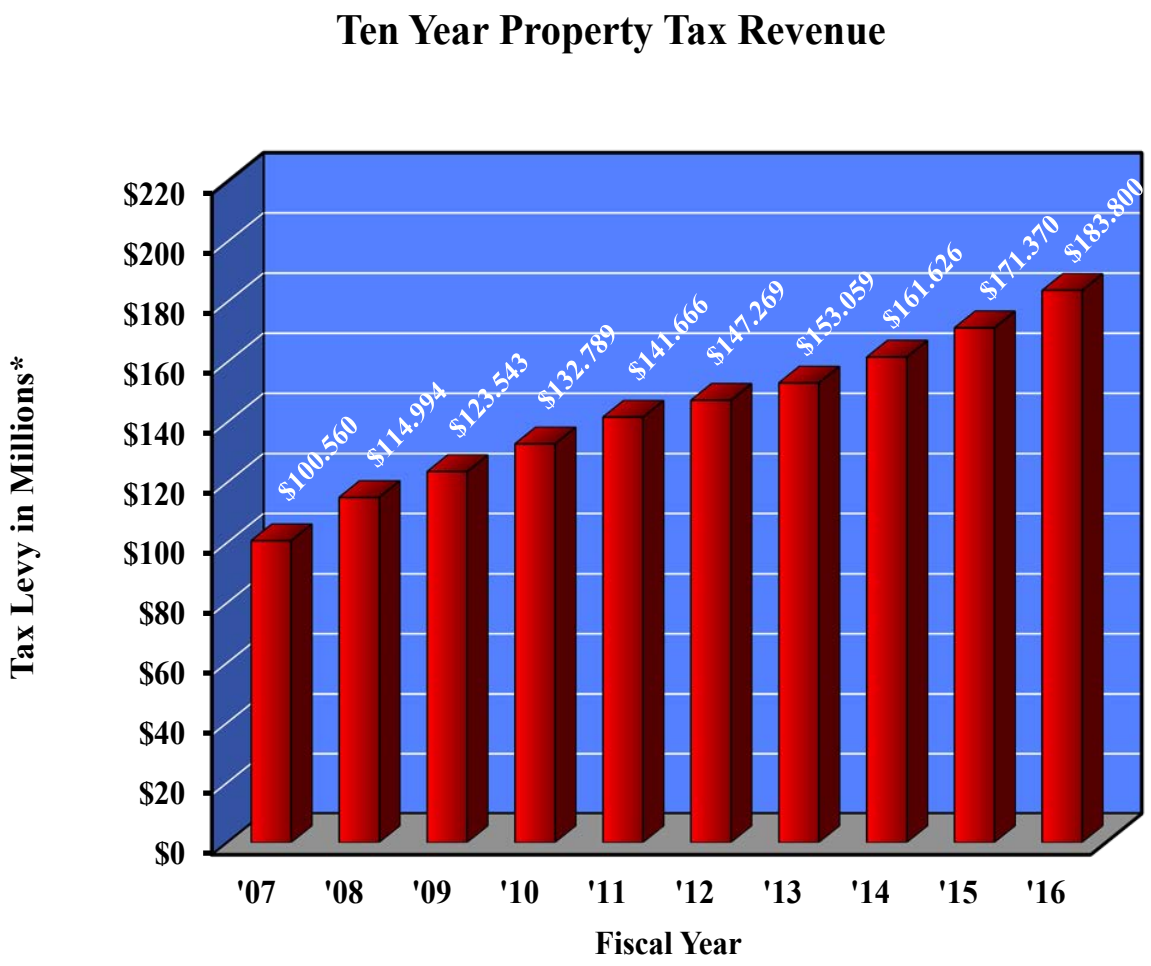
Tax Rates by Fund

Funds	Tax Rate 2011	Tax Rate 2012	Tax Rate 2013	Tax Rate 2014	Tax Rate 2015
FUNDS					
General Fund	0.175448	0.175880	0.176120	0.169300	0.163931
Road and Bridge Fund	0.009174	0.009634	0.007722	0.006942	0.004871
Juvenile Probation Fund	0.011319	0.014406	0.016097	0.015032	0.015260
Public Health Fund	0.004907	0.005180	0.004037	0.004154	0.004620
Indigent Health Care Fund	0.004684	0.004125	0.003868	0.002481	0.003466
Jury Fund	0.000125	0.000000	0.000000	0.000000	0.000000
Debt Service Fund	0.071700	0.073642	0.077070	0.074291	0.069852
TOTAL FUNDS	**0.277357**	**0.282867**	**0.284914**	**0.272200**	**0.262000**

This information is based on the tax year. (Example: Tax Rate 2015 is for Fiscal Year 2016).

Total Revenue
$254,890,520





*This information is based on the adopted tax levy.

DENTON COUNTY

Comparison of Top 15 Texas Counties by Tax Rate

Pop. Rank	County	Population Estimate	% of Revenue Property Tax	Total County-Wide Tax Rates per $100 Val. *	Adopted County Budget **	Total # County Employees
9	Denton	734,940	71.0%	0.262000	$254,890,520	1,626
6	Collin	885,241	69.4%	0.306960	$310,542,625	1,855
13	Cameron	417,296	64.1%	0.399291	$145,248,164	1,640
14	Nueces	356,221	76.0%	0.446641	$173,161,916	1,238
11	Williamson	540,242	81.0%	0.481529	$313,452,861	1,624
10	Fort Bend	685,345	81.6%	0.486000	$318,409,209	2,338
15	Brazoria	338,124	69.0%	0.486000	$169,230,975	1,482
1	Harris	4,422,000	78.0%	0.629980	$6,093,714,209	16,286
5	Travis	1,215,310	58.0%	0.635181	$951,335,338	5,108
12	Montgomery	518,947	64.4%	0.655600	$360,912,477	2,175
3	Tarrant	1,905,750	75.8%	0.661397	$925,174,316	4,770
2	Dallas	2,518,638	67.2%	0.662750	$903,566,130	6,349
4	Bexar	1,817,610	73.9%	0.757175	$1,693,568,029	4,812
7	El Paso	833,487	58.0%	0.802461	$322,858,582	2,747
8	Hidalgo	831,073	85.6%	0.824200	$265,588,921	3,011

* This includes a combined total of tax rates assessed county-wide for each entity. Tax rates include County, Hospital District, Community College, Flood Control and Port Authority.

** County budget total only.

DENTON COUNTY

Comparison of Top 15 Texas Counties by Population

Pop. Rank	County	Population Estimate	% of Revenue Property Tax	Total County-Wide Tax Rates per $100 Val. *	Adopted County Budget **	Total # County Employees
1	Harris	4,422,000	78.0%	0.629980	$6,093,714,209	16,286
2	Dallas	2,518,638	67.2%	0.662750	$903,566,130	6,349
3	Tarrant	1,905,750	75.8%	0.661397	$925,174,316	4,770
4	Bexar	1,817,610	73.9%	0.757175	$1,693,568,029	4,812
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6	Collin	885,241	69.4%	0.306960	$310,542,625	1,855
7	El Paso	833,487	58.0%	0.802461	$322,858,582	2,747
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12	Montgomery	518,947	64.4%	0.655600	$360,912,477	2,175
13	Cameron	417,296	64.1%	0.399291	$145,248,164	1,640
14	Nueces	356,221	76.0%	0.446641	$173,161,916	1,238
15	Brazoria	338,124	69.0%	0.486000	$169,230,975	1,482

* This includes a combined total of tax rates assessed county-wide for each entity. Tax rates include County, Hospital District, Community College, Flood Control and Port Authority.

** County budget total only.

Intergovernmental Revenues

Intergovernmental revenues are projected to decrease from $13.2 million to $12.8 million in FY 2016. These revenues are received from other units of government, including grant revenues, bingo tax and other state revenues including grants. This decrease is primarily due to not including grant revenues and expenses. We will amend the budget as grants are received or contracts are renewed. Increases include $400,000 in additional mixed beverage taxes, $200,000 for out of county prisoner housing revenues, and $95,000 for the optional child safety fee as well as other various fees. These revenues include mixed beverage taxes, optional child safety funding, juror reimbursements, Indigent Defense Grant and various contracts with other governmental entities. Intergovernmental revenues provide 5% of the overall revenue budget.

The Medicaid DSRIP Program Fund was included in the Adopted Budget for the first time in FY2014 and is used to account for the cost of providing preventive Public Health programs related to Diabetes Case Management and Adult Immunization for low income county residents. Delivery System Reform Incentive Payments (DSRIP) creates federal matching dollars for selected initiatives that have preventive potential. Funding essentially reimburses Denton County for services provided. Revenue is budgeted at $450,000.

In the Health Care Relief Fund, the 17th annual payment from the state tobacco lawsuit settlement trust fund was received in April, 2015. This payment of $298,622 was a $94,734 increase from the 2014 payment. The amount to be distributed in 2016 should be equal or somewhat less, assuming that interest income earned on the trust fund cannot decline much further. Accordingly, revenue is budgeted at $275,000 for next year.

Additionally, pending grant application revenues are not included in the FY 2016 budget and will be amended for as grants are received or contracts are renewed. Denton County receives a small amount of revenue from the federal government; however, some state grants are pass-through grants from federal funding. Denton County has decreased the number of state and federal grants it receives during the past several years. Since most of these grants pay for new or expanded programs and do not replace any current spending, adding or terminating a grant makes little budget impact.

Fees and Auto Registration

Statutory fees are established by the legislature for most services provided by the County. Fees are the second largest source of revenues and represents approximately 8% of the revenue budget. Fees are budgeted to decrease by $179,000 to a total of $18.7 million in FY 2016 primarily due to trends in levels of service, with the majority of the decrease primarily for Public Health fees, Justice of the Peace and County Court costs. There are various other increases and decreases in other fees county-wide as well.

Fees and Auto Registration (continued)

Auto registration revenues are budgeted at $10.3 million compared to $9.8 million for FY 2015 due to an increase in registrations and a stronger market for vehicle sales in 2015. The additional 5% auto registration fee for collecting automobile sales taxes for the State was previously budgeted in the Road & Bridge Fund. However, in 2006 a new state law required that 10% of this fee be deposited to the General Fund with an increase of 10% for each year until the fee is included at the level of 100% in the General Fund. FY2015 was the first year that funds were included at 100% in the General Fund based on statute. For FY 2016 this fee is included at $4.1 million, an increase of $200,000. The Optional $10 auto registration fee authorized by the Transportation Code is expected to generate $6.2 million which is an increase of $300,000 and can only be used for county road and bridge repairs.

Fines

Each of the three levels of courts in the County (Justice Courts, County Courts and District Courts) has the authority to impose fines as punishment on those persons found guilty of crimes. Fines are imposed as a deterrent to further criminal activity, but they are also an important revenue source for Denton County. Fines provide 1% of the revenue budget in FY 2016 for a total of $3,255,000 which is a decrease of $225,000 below the prior year budgeted amount for all levels of courts. This decrease is the result of decreased fines in the Justice of the Peace, County and District Courts.

Interest

Interest revenue is earned on most of the temporarily idle reserve funds. Most interest earnings come from interest-bearing bank accounts and from bank certificates of deposit purchased from the County's depository bank. Interest earnings are budgeted to increase by $27,900 in FY 2016 to $194,150 due to slightly higher interest rates. Interest earnings total less than 1% of all revenues. Interest revenue depends upon the amount of money available for investment and the interest rate paid on investments. Safe but aggressive cash management practices are one of the few methods available to the County of lessening the taxpayer’s burden for financing the County. Interest or investment income has been a decreasing source of revenue for the County since 2008. High interest rates in 2006 and 2007 pushed up investment income in those years. Interest rate cuts by the Federal Reserve in 2008 and 2009 totaling over 400 basis points had the opposite effect. Most of the County’s investments are earning interest at rates under 1%. The rates for the governmental investment pools and for the County’s overnight master repurchase agreements have decreased by more than 90% in the last 5 years. We are assuming that rates will not increase significantly in FY2016.

Miscellaneous and Transfers

Miscellaneous revenues comprise 3% of total revenues and are those receipts that by their nature do not fit into any other revenue types. In the past, very little budgetary reliance was placed on these revenues. However, as other types of revenues have declined, miscellaneous revenues have increased in importance. Some of the larger revenues in this category include inmate phone fees, court-appointed attorney fee reimbursements, operating cost reimbursement for the Child Protective Services building, Sheriff and District Attorney Forfeiture revenue and bail bond forfeitures. Miscellaneous revenues vary from year to year and are budgeted to increase by $149,000 for FY2016 due to various overall fluctuations within these revenues.

Approximately $2.0 million of County fund balance draw down is used in the budget to maintain reserves at an acceptable level. An additional $4.3 million will be transferred to the Capital Replacement Fund in an effort to build the fund for future capital projects. This is being done to avoid the need to issue long term debt for all major capital projects.

Uses of Funds

The FY 2016 includes expenditures of $254,890,520 as compared to FY 2015 budget of $238,912,256. The FY 2016 increase of $16 million can be attributed to:

- Buildings- (Pct. 4 and Lee Walker Govt. Centers, Technology Services) $4,168,000
- Salary Increases- $3,637,000
  (2% Market Adjustment / 3% Merit Increase / Reclassifications)
- Increase in Debt Service Payments $2,856,000
- Increased Repairs and Maintenance- $2,051,000
- New Hires (17 full-time and 1 part-time to full-time) $1,115,000
- Computer Equipment and Software $782,000
- Operating Equipment $720,000
- Miscellaneous Court Expenses $660,000
- Audio/Video Systems for Courtrooms $625,000
- Tax Rebates $525,000
- Increased Utility Expenses $433,000
- Radios (90 replacement radios for new P25 System, etc.) $361,000
- Prisoner Expense (medical and food for jail) $263,000
- Transportation Consultant Fees $200,000
- Road Maintenance Equipment $174,000
- Postage $142,000
- Other Miscellaneous Expenses $131,000
- Training and Education $98,000
- Social Service Agencies (one-time increase) $91,000
- Landscaping $70,000
- Professional Services $60,000
- Insurance (comprehensive general liability / building insurance) $44,000

Uses of Funds (continued)

• Body Armor	$31,000
• Ambulance Service	$25,000
• Telephone Service / Radio Repairs	$(115,000)
• Lease and Rental Payments	$(269,000)
• Contingency Funds	$(2,900,000)
• GRAND TOTAL / CHANGES	$15,978,000

The FY 2016 budget includes estimated ending balances (reserves) of $52.5 million, which is an increase of approximately $5.3 million more than was budgeted in FY 2015. The FY 2016 projected ending balances are approximately 21% of the adopted budget.

General Fund

The County's General Fund budget for FY 2016 is $150,339,681, which is an increase of $8.7 million or 6.13% above the prior year's budget. The General Fund includes the following functions: General Administration - management functions; Judicial - court related functions; Legal - prosecution of criminals; Financial - all accounting functions of the County; Public Facilities - maintenance and expansion of County buildings; Public Safety - law enforcement services provided in the County; Health and Welfare - child protective services; Conservation - agricultural/extension/home economic services; Contract Services - supplemental funding for libraries and other intergovernmental functions; and Transfer of Funds (Inter-Fund Transfers) - any General Fund financing of other County departments that is not included in the General Fund.

The following schedules and charts display the various expenditures both by fund and function. Public Safety continues to be the largest expenditure of the County. With the ever-increasing demand for jail space, this will continue to be the most significant portion of the County budget.

General Administration

General Administration Departments include the basic administrative and management functions of the County. Major departments include the Commissioners Court, County Judge, County Clerk, Human Resources, Purchasing, Department of Information Services, County Planning, Elections Administration, and Non-Departmental.

Non-Departmental increased by $940,402 primarily for increased tax incentives, insurance expenses, unappropriated contingency and wellness benefits. The County Clerk's budget increased by approximately $678,567 and Technology Services by $250,953 primarily for salary and benefits associated with new hires, numerous reclassifications and raises. Elections

General Administration (continued)

Administration increased by $80,000 for the expense to mail new voter registration cards, an expense that occurs every two years.

Additional increases to this division can be attributed to salary and benefit increases as well as the addition of six (6) new positions: County Clerk received (2) Deputy Clerk I and (1) Deputy Clerk III positions; Technology Services received (1) Network Engineer and (1) Technical Services Administrator; and the Department of Public Works received (1) Construction Project Manager Position. A total of sixty-one (61) reclassifications were approved for this division: (39) for County Clerk; (3) for Human Resources; (1) for Purchasing; (1) for Vehicle Maintenance; (10) for Technology Services; (1) for Department of Public Works; (3) for Records Management; (1) for Veterans Service Office and (2) for Elections Administration. One (1) equity adjustment was approved for the County Clerk and a total of (7) job title changes were approved as well- (2) for Human Resources and (5) for the Technology Services department. One (1) vacant Help Desk Manager positon was deleted from the Technology Services Department and funds utilized towards the new Network Engineer positon added for the department in FY2016. Also, one (1) vacant Program Manager Position was deleted from the Veterans Court Grant and funding moved from Judicial to Non-Departmental Unappropriated Contingency pending Grant award.

During FY2006 and FY2010 the previous County Clerk offered to fund some of the records related positions out of the Records Management Fund for the County Clerk. This was a temporary move until the reserves could no longer fund the positions. FY2016 is the year that all seven (7) Records Preservation Fund positions were transferred back to the General Fund. Also, one (1) Foreman was transferred to the Vehicle Maintenance Department from Road & Bridge, Pct. #4. In prior years this position was shared between both departments. For FY2016 it was determined that the position is needed at a full-time level in Vehicle Maintenance.

One (1) new fixed car allowance was added for this division for the new Construction Project Manager position. One (1) new vehicle was approved for the Records Management Department as well. The budget for General Administration increased by approximately $2,471,330 or 10.48% above the FY 2015 budget.

Judicial

Judicial Departments include courts and the departments that service the courts of Denton County including District and County Courts, Justices of the Peace, District Clerk and other court related functions. Court-related expenses continue to climb with increased criminal activity in the County, which affects court-appointed attorney fees for indigent clients and other court-ordered expenses. The largest increase in this division can be attributed to employee salary and benefit increases as well as increased court appointed attorney expense for the 431st District Court @ $100,000 and a $63,000 increase for guardianship and

Judicial (continued)

psychiatric service contract expenses in the Probate Court.

A total of two-and-a-half (2.5) new positions were added to this division: The District Clerk received (2) Senior Clerks and Death Investigations/Medical Examiner Services increased (1) part-time position to full-time status. One (1) vacant Program Manager position was deleted from the Veterans Court Grant and funding moved to Non-Departmental Unappropriated Contingency pending Grant award.

A total of forty-nine (49) reclassifications were approved for this division: (20) for District Clerk; (5) for Justice of the Peace, Pct. #1; (3) for Justice of the Peace, Pct. #2; (5) for Justice of the Peace, Pct. #3; (3) for Justice of the Peace, Pct. #4; (6) for Justice of the Peace, Pct. #5; (4) for Justice of the Peace, Pct. #6; (1) for Jury and Grant Jury; (1) for Justice Information Systems and (1) for Death investigations/Medical Examiner Services. Two (2) job title changes were approved for Justice Information Systems.

The budget for the Judicial Division includes an increase of approximately $961,109 or 4.86% above the FY 2015 budget.

Legal

Legal departments include services provided by the Criminal District Attorney's Office. Functions include criminal prosecution in the courts as well as providing civil and legal advice to the Commissioners Court and all County departments. The budget for this division includes an increase of $381,787 or 2.90% above the FY 2015 budget. The increase in this division can be attributed to salary/benefit increases as well as twenty (20) reclassifications: (18) for the Criminal District Attorney's Office and (2) for the Civil Division.

Financial Administration

Financial Administration includes the County Auditor, County Treasurer, Tax Assessor/Collector and Budget Office. These departments are responsible for collecting, safeguarding, investing, disbursing, and budgeting funds as well as financial reporting. The level of services provided by these departments is subject to change based on population, expenditure and payroll increases. The budget for the Financial Administration Division includes an increase of approximately $465,819 or 6.98% above the FY 2015 budget. The increase in this division is the result of salary and benefit increases and one (1) new Internal Auditor position for the County Auditor's Office. Also, forty-two (42) reclassifications were approved for this division: (1) for the County Auditor; (40) for the Tax Assessor-Collector and (1) for the Budget Office.

Financial Administration (continued)

The Tax Assessor-Collector's budget also increased by $60,000 for postage due to the increased cost of certified mailings, as well as an additional $53,645 for tax statements. One (1) new vehicle was approved for the County Treasurer's Office.

Public Facilities

Maintenance of County facilities is an essential service that must be provided. The Public Facilities Division increased by $1,221,176 or 12.08%. The largest increase in this division can be attributed to various departmental increases including $307,105 for remodeling of the Denton County Courts Building, $105,313 for repairs and maintenance for the Courthouse on the Square and $60,000 for repairs and maintenance for Historical Park Facilities. The Precinct #3 Government Center will open in FY2016 with a budget increase of $108,391. The Facilities Management Department increased by $185,676 primarily for replacement vehicles and additional operating equipment. Repairs and maintenance, landscaping and utility expenses increased for most departments in this division as well.

Salary/benefit increases and one (1) new Electronics Technician position for the Facilities Management department are included in this budget. Five (5) reclassifications were approved as well: (4) for the Facilities Management Department and (1) for the Telephone Department. A total of three (3) new vehicles were included for this division.

Public Safety

Public Safety departments include the County Jail, Sheriff's Department, Emergency Management and Constables. Partial funding of state agencies include C.S.C.D. (Adult Probation), Texas Department of Public Safety, Texas Parks and Wildlife and the Alcohol Beverage Commission.

In addition to salary/benefit increases, the most significant increase in this division can be attributed to the County Jail and Sheriff's Department for radios and radars at $467,755 and operating equipment at $401,316 for sixty-six (66) in car camera systems for the Sheriff's Office and (6) in car camera systems for Constable, Pct. #4.

A total of four (4) new positions were added for this division: one (1) Deputy Sheriff-Transport for the County Jail due to increase in workload across all courts; (2) Health Services Specialist I positions for Jail Health to help establish 24/7 medical screening coverage for Denton County Jail during the book-in process for inmates; and (1) Laboratory Manager for the Sheriff's Department Drug Analysis Lab.

Four (4) positions transferred from Jail Health to the newly created Juvenile Detention Health

Public Safety (continued)

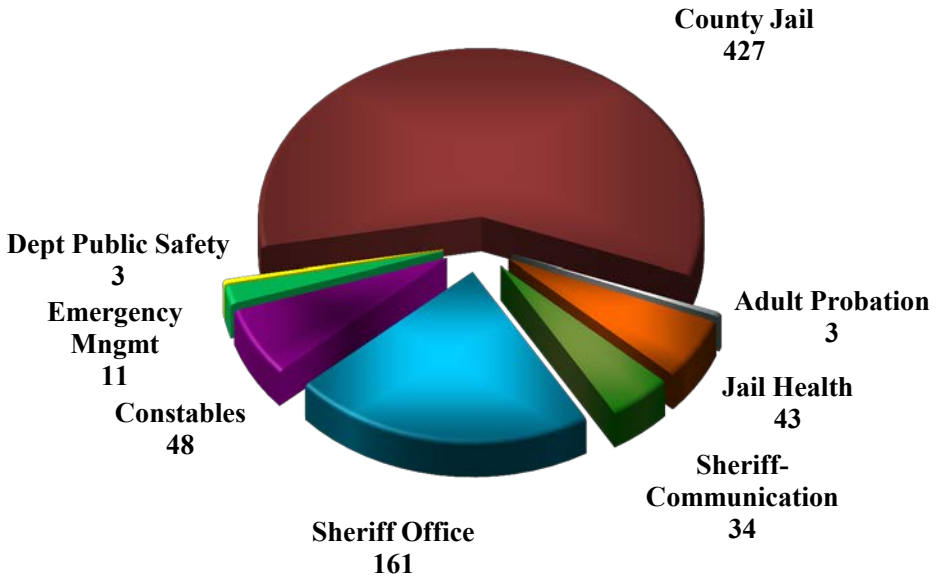
department in the Public Health Fund to more closely track Juvenile related expenses. One (1) vacant Lieutenant Position was transferred from the County Jail to the Sheriff's Department due to growth of the department and the decision that the position would be better utilized in the Patrol Division. One (1) Deputy Sheriff Position transferred from the Juvenile Accountability Grant to the Sheriff's Department due to the decline in grant funding.

Other increases can be tied to employee salary and benefit changes including twenty-three (23) reclassifications: (1) for the County Jail; (2) for Communications; (11) for the Sheriff's Office; (1) for Sheriff's Mental Health Unit; (6) or one each for Constable, Precincts #1- #6; (1) for Department of Public Safety and (1) for Department of Emergency Services. Also, five (5) job title changes were approved for Jail Health.

Twenty-one (21) new vehicles were approved for this division. Additional funds for prisoner medical care and inmate food costs are included with an increase of approximately $251,000. The total funding for Public Safety is $62.9 million and increased by approximately $2.1 million or 3.42% in FY 2016.

The following chart reflects a breakdown of public safety employees by function showing the demand to provide service and protection to the citizens of Denton County.

Denton County - General Fund
Public Safety Employees



Health and Welfare

Child Protective Services, a division of the Texas Department of Protective and Regulatory Services, protects children from ages 0 through 17 and helps them recover from abuse and neglect, and secures counseling and other services to rehabilitate abusive and neglectful parents as mandated through the Texas Family Code. The physical safety and emotional wellbeing of these children, that are the most vulnerable citizens of Denton County is essential. The County provides funding to this agency in the area of child-related expenditures such as County-paid emergency foster care expenses, supplies and training. This budget was approved at the current funding level of $90,121 in FY 2016.

Conservation

Conservation is comprised of the County Extension Department. Services include agricultural and horticultural services, 4-H programs, and home economic services to County residents. The County provides supplemental salary funding to the four County Extension Agent positions in this budget. This budget increased by $72,356 primarily due to salary and benefit increases as well as one (1) new 4-H Program Coordinator position that was added to the County Extension Office. Also, training expenses increased by $12,451.

Appropriations

Appropriations includes library services and other intergovernmental funding agreements to supply services provided by other governmental organizations. This division also includes various association dues for the Commissioners Court and County including memberships to the National Association of Counties, Texas Association of Counties, Conference of Urban Counties and others. For FY2016 a total of $340,000 was budgeted for eleven libraries. Child Safety Programs increased by $25,000 based on estimated revenues received from the County Auditor. This fee is actually dispersed to all cities within Denton County to be used for Child Safety Programs. This division decreased by $5,815 in FY 2016.

Transfer of Funds Department

This department is used to budget for the interfund expenditure-type transactions between the General Fund and other governmental-type funds. Interfund transactions between the General Fund and governmental funds are recorded as expenditures in the originating fund. This budget increased by $1,041,384 in FY 2016 primarily due to the following: A transfer of $200,000 has been included for the 2012 Permanent Improvement Bond Fund for Transportation Consultant Fees which will be phased in to the budget over the next few years. This contract has previously been paid in full with interest earnings on bond funds. Supplemental funding for the Capital Replacement Fund is included at $4,285,000 which is an increase of $785,000. The Capital Replacement Fund was established in FY 2008 in an effort to build sufficient funds to have on hand in lieu of issuing long-term debt. This fund is used to account for the major capital needs of the County including the acquisition and construction of

Transfer of Funds Department (continued)

major capital facilities and equipment. A total of $146,000 has been budgeted to transfer to the Courthouse Security Fund which is an increase of $100,000 for services provided at the Courthouse-on-the-Square.

Special Revenue Funds

Road and Bridge Fund

The Road and Bridge Fund include expenses for the repair, maintenance and construction of approximately 720 miles of County roads and bridges. This includes salaries, road materials and funding for equipment. Roads are prioritized and scheduled for repairs based on road condition, traffic counts and other established criteria. The Road and Bridge system was previously administered as a Road Superintendent System with a Director of Road and Bridge that managed the functions of this department under one budget. The Commissioners Court, after much deliberation agreed to change to an "Ex-Officio Road Commissioner System" in FY 2004. Each Commissioner is bonded and charged with the responsibility of overseeing the maintenance of county roads and bridges in their individual precincts. This fund also supports an Engineering Department that provides assistance to the four Commissioner precincts for road and bridge functions. The overall budget increased by approximately $374,487 above the FY 2015 budget and includes four (4) new vehicles, additional road maintenance equipment at $287,700 and lease payments at $122,124 for the second installment for replacement of four (4) heavy trucks for Road & Bridge, Precinct 4. The Surveys, Titles and Testing line item increased by $200,000 for Road & Bridge Engineering for various road projects.

Salary and benefit increases are included for all eligible Road & Bridge employees as well as two (2) new positions: (1) Driver/Equipment Operator III for Precinct #1 and (1) Lead Mechanic for Precinct #4. Five (5) reclassifications were also included: (2) for Precinct #1; (2) for Precinct #4; and (1) for Road & Bridge Engineering.

One (1) Foreman was transferred from Road & Bridge, Pct. #4 to the Vehicle Maintenance Department in the General Fund. In prior years this position was shared between both departments. For FY2016 it was determined that the position is needed at a full-time level in Vehicle Maintenance.

District Clerk Records Management Fund

This department was created by the Texas Legislature effective January 1, 2004 to provide for records preservation functions of the District Clerk's Office. This fund is supported through fees collected on civil filings in the district courts as allowed by state law and can only be spent on records management or preservation projects as requested by the District Clerk. Legislation created an additional fee not to exceed $5 per certain types of filings. HB1513-

District Clerk Records Management Fund (continued)

allowed the county to raise the District Clerk's Archive Fee from $5 to $10 effective January 1, 2014. Funds are to be used only for the preservation and restoration of the District Court records archive. The purpose of this department is to identify older books and case records which can be considered of historical value. Services of professionals will be employed to restore any books and/or cases which have deteriorated to ensure the preservation of current and future documents, ledgers, etc. This budget is fully supported by the fees collected and expenses are expected to be approximately $177,995 in FY 2016 which is an increase of $38,850. This increase can be attributed to increased book repairs. Also, salary and benefit increases as well as one (1) reclassification for the part-time position budgeted in this fund are included.

County Clerk Records Management Fund

This department provides for records archive and preservation, management and automation services of the recording division of the County Clerk's Office. This fund is supported through fees collected and expenditure of funds received is restricted by law to archiving and preserving county records that originated prior to 1990. This fund decreased by $699,116 primarily due to the transfer of seven (7) Records Preservation Fund positons being transferred back to the County Clerk's Budget in the General Fund. During FY2006 and FY2010 the previous County Clerk offered to fund some of the records related positions out of the Records Management Fund for the County Clerk. This was a temporary move until the significant build-up of reserve funds could no longer fund the positions. FY2016 is the year that all positions assigned to this fund were transferred back to the General Fund. This department includes operating supplies, microfilming and imaging expenses. The total funding for this budget is included at $2,750,787 in FY 2016.

Courthouse Security Fund

This fund accounts for the cost of providing security services for all district, county and justice courtrooms, and protection for the judges, staff, victims and the public. Funding is achieved through a fee approved by the State of Texas legislature in FY 1995, which provides approximately $275,000 in revenues to provide security services within the County facilities. The County contracts with a security guard service that provides officers to monitor public entrances through the use of security walk-through metal detectors, hand-held and x-ray metal detectors including manual searches of personal property as needed. This budget increased by $73,300 to a total of $475,800 in FY 2016. The revenues collected for this fund can only be expended on facilities that house judicial courts. An additional $146,000 has been budgeted to transfer to this fund from the General Fund for security services provided to the Courthouse-on-the-Square which does not house a judicial court.

Justice of the Peace Courthouse Security Fund

This fund accounts for revenues collected that can only be used for security purposes for a justice court that is located in a building without courthouse security services. Funds are included at $10,376 for FY 2016. This budget includes $10,000 in unappropriated contingency for unanticipated items and $376 for operating supplies.

Juvenile Probation Fund

Juvenile Probation functions include the operations of Juvenile Probation, the Detention Center, Post Adjudication Center, Juvenile Justice Alternative Education Program, and other grant programs including housing and placement services for juvenile offenders. This budget was approved at $13.7 million, which is an increase of $786,281 or 6.08% above the FY 2015 budget.

The most significant increase in this division is the result of salary and benefit increases including one (1) reclassification approved for the Juvenile Probation Department. Additional increases include Institutional Care at $269,355 and Counseling at $37,680.

Fire Code Enforcement Fund

The Commissioners Court adopted the new Denton County Fire Code effective January 1, 2007 for unincorporated Denton County. This fund was established during FY 2007 to account for expenses and fees collected. Funds may be used only for the administration and enforcement of the fire code. Funds are included in the FY 2016 budget at $202,323 which is an increase of $9,454 above the FY 2015. In FY2015 one (1) Senior Deputy Fire Marshal position was transferred from this fund to the General Fund- Emergency Services department due to budgetary constraints in this fund. No additional supplemental funds from General Fund are needed in FY2016 as a result of that transfer.

Justice of the Peace Technology Fund

This fund was established in FY 2002 to account for fees collected upon conviction of a misdemeanor offense in a justice court. Funds can only be utilized to finance the purchase of technological enhancements for justice courts. These funds were minimally used for replacement computers and technological equipment for some of the Justice of the Peace Courts in the past several years. Funds are included at $214,114 with the majority of the funds allocated for contingency, software maintenance, computer equipment and software for the technological needs of the Justice of the Peace departments.

Public Health Fund

Public Health Services include such functions as environmental, immunizations, well-baby care, disease control, HIV testing and counseling services, and other health-related services for the Clinical Division. The Environmental Division of this department provides septic tank inspections and design approval. The Clinical Division provides a variety of preventative medical services to Denton County residents including immunizations, pre-natal care, primary health care and other miscellaneous functions. This fund increased by $232,239 or 5.04% in FY 2016 to a total of $4,839,095. The increase in this fund is for employee salary and benefit increases including seventeen (17) reclassifications as follows: (1) for Environmental; (13) for the Clinical division; and (3) for the Immunization Grant. A total of two (2) Job title changes were approved for the Immunization Grant.

Four (4) positions transferred from General Fund- Jail Health to the newly created Juvenile Detention Health department in the Public Health Fund to more closely track Juvenile related expenses. The positions transferred include (3) Health Services Specialist I positions; and (1) Health Services Specialist II position. One (1) Juvenile Health Administrator was transferred from the Public Health Clinical budget to this newly created department as well. Two (2) positions previously funded in the Medicaid DSRIP (Delivery System Reform Incentive Payment) Fund at 100% are now split equally at 50% between that fund and the Immunization Grant in the Public Health Fund for better accountability.

Funds totaling $87,800 are also included for fees associated with the Community Health Assessment for the National Public Health Accreditation which includes a strategic plan and accreditation fees.

Indigent Care Fund

Indigent Care includes state-mandated medical health care services provided to indigent residents of the County including hospital care, physician services and prescriptions. This budget increased by $4,387 in FY 2016, and is subject to change with economic conditions and increased public awareness of the program. The increase in the FY 2016 budget is a result of salary and benefit increases. With the FY 2016 budget level of $2,531,582, the County is below the statutory limit of 10% of tax revenue or more than $14 million in expenses for FY 2016. Once this limit is reached, state funds become available to assist the County with this program.

Medicaid DSRIP Program Fund

The Medicaid 1115 Waiver expands Medicaid managed care, replaces the upper payment limit program and provides a new pool of funding to Denton County- the Delivery System Reform Incentive Payment (DSRIP). The DSRIP pool will provide payments to providers upon achieving certain goals that are intended to improve the quality and lower the cost of care. Basically Denton County's DSRIP programs expand adult immunizations and initiate a diabetes prevention program.

Medicaid DSRIP Program Fund (continued)

Both are preventive programs as required by DSRIP guidelines. The DSRIP program is an incentive based program designed to improve health outcomes by funding preventive programs like ours. Funding is included at $825,535 in the FY 2016 budget which is a $3,133 decrease below FY 2015. The decrease can be attributed to a change in funding for two (2) positions previously funded at 100% in the Adult Immunization-DSRIP budget. These positions are now split equally at 50% between the Adult Immunization-DSRIP budget and the Immunization Grant budget in the Public Health Fund. This change was made to properly account for grant assignments. Two (2) reclassifications were included for the Adult Immunization-DSRIP budget. Also, three (3) job title changes: (1) for the Adult Immunization-DSRIP; and (2) for Diabetes Case Management Program.

Health Care Relief Fund

In July 1998, Denton County received notice that a lawsuit filed by the State of Texas against various tobacco companies resulted in a settlement that provided a substantial amount of funds to the County. The first payment of the lawsuit settlement provided $300 million to Texas counties, with Denton County receiving $4.8 million. The funding formula for each County is based on a percentage of the amount spent on health related expenses. This budget increased by $80,000 in FY 2016 to a total of $330,000.

A total of 8 social service agencies are funded in this budget for a total of $300,000 for FY2016 which is an increase of $50,000. The Social Service Committee (citizen committee appointed by Commissioners Court) makes funding recommendations and Commissioners Court ultimately approves funding for the agencies funded. The committee is charged with providing a recommendation that is within the new revenues projected for the year. For FY2016 the committee recommended a one-time increase for most agencies based on increased revenues. This is a one-time increase and it will not be available next year. This is the seventeenth year that social service agency funding will be paid from this fund.

The Social Service Agency Committee also recommended funding for the Project Access program in the amount of $30,000. This funding is in addition to the $100,000 Project Access budget that is included in the Public Health Fund. Project access is a collaborative initiative that focuses upon volunteer doctors providing health care to disadvantaged Denton County clients at no charge. Project Access is an alternative to families with complicated conditions that require specialty care that is well beyond the scope of practice at the Public Health Department. Hospitals participate as well and have made commitments to provide some services and tests at no charge. As services are rendered, the Health Department will charge $30,000 worth of bills to the Health Care Relief Fund.

County and District Court Technology Fund

Fees are assessed as a court cost for all defendants convicted in county court, statutory county court or district court and may be used only to finance the purchase of technological enhancements for these courts. This was a new fund in the FY 2011 budget. Funding is included for at $69,008 in the FY 2016 budget which is a $46,631 or 208.39% increase above FY 2015. The increase can be attributed to increased computer equipment and software for the County and District Courts.

Records Management and Preservation Fund

The State legislature approved a fee to help fund the requirement to maintain certain records for an extended period of time for the County and District Clerks. This fee provides funding for four positions as well as various supplies, equipment and microfilming expenses for the identification, storage and preservation of local government records. This budget of $337,091 for FY 2016 is totally supported by this fee. This budget was decreased by $31,812 from FY 2015 due to various increases and decreases within the department including salary and benefit increases for eligible employees and less equipment requested.

Public Health Preparedness Grant Fund

This grant funded program was first received in FY 2003 for the purpose of developing a plan to assist Public Health in being able to respond to possible bioterrorism threats and events. A State-Wide Health Alert network has been implemented with these funds. This grant was not included in the FY 2016 budget and will be amended to increase revenues and allocate expenses upon award.

Sheriff's Forfeiture Fund

This is a discretionary fund of only the Sheriff's Department and is included in the FY 2016 budget at $387,850. This department is self-supported through funds awarded by court order to the Sheriff's Department. The funds are used primarily for supplies, training, covert financing, and lease payments and for capital equipment that is used in criminal investigations. There are three types of Forfeiture Funds: Local, Justice, and Treasury. Initially all three funding sources were included in one budget and each forfeiture purchase had to be accounted for separately by the Auditor's Office by a percentage calculation after the purchase was made. Therefore, for accounting purposes, three separate budgets are included in FY2016 for the various forfeiture accounts as follows: 45.60.20- Sheriff's Forfeiture Fund (Local) budgeted at $15,800, 45.60.35- Sheriff's Judicial Purchases budgeted at $362,050 and 45.60.45- Sheriff's Treasury Purchases at $10,000. Funds totalling $109,860 are included in Judicial Purchases for twenty (20) ticket writers which will allow officers to enter tickets into the court system at the same time as they are being written.

Vehicle Inventory Tax Interest Fund

This is a discretionary fund of only the Tax Assessor/Collector where interest earnings on vehicle inventory taxes can only be spent to defray the cost of the collections program. This fund is budgeted at $25,000 and is utilized for supplies and contingency funds for the Tax Assessor/Collectors office. This budget was decreased by the Tax Assessor/Collector by $684 with decreases in various line items.

Law Library Fund

The Law Library Fund provides library services to residents, attorneys, judges, and County departments for researching areas of the law. These services are provided by the maximum level of fees collected on court case filings that are set at a level necessary to operate the department at an annual cost of $403,945. This budget was decreased by approximately $3,469 due to various increases and decreases within the department including salary and benefit increases for eligible employees and less computer software requested.

District Attorney Hot Check Fee Fund

This department was moved to the District Attorney Chapter 59 Fund effective 10-01-15 since revenues generated by the program were not sufficient to operate the department and it was already being supplemented with District Attorney Chapter 59 Forfeiture Funds over the past several years.

District Attorney Chapter 59 Fund

This fund accounts for the use of criminal investigation funds such as seized property or forfeiture funds that are awarded by court orders to the Criminal District Attorney's Office. Funding is used for various supplies, training and education, evidence expenses and legal advertisements and expended at the discretion of the Criminal District Attorney. Funds are included in the FY 2016 budget at $364,603 with funding as follows: DA Forfeiture Funds at $161,571; Treasury Purchases at $93,500; and the DA Hot Check Department at $109,532.

The increase in this fund can be attributed to the Hot Check Department moving from the District Attorney Hot Check Fund to the this fund effective 10-01-15 since revenues generated by the program were not sufficient to operate the department and it was already being supplemented with Chapter 59 Forfeiture Funds over the past several years. The Hot Check Department is a division of the Criminal District Attorney's Office, and is a computerized operation for the prosecution and collection of worthless checks. This department assists merchants by receiving and filing worthless check cases for collection and/or prosecution, sending statutory notices, preparing probable cause affidavits, reviewing claims of check forgery and collection of restitution. They also manage a payment program for check writers

District Attorney Chapter 59 Fund (continued)

to make restitution to merchants. In addition, the Hot Check Department assists with the coordination of the Hot Check Docket in County Criminal Court #1, and assists in the preparation and execution of all Hot Check Roundups. One (1) Administrative Specialist II position was transferred from the Hot Check Fund to this fund as well and includes one (1) reclassification.

Jury Fund

The Jury Fund provides for the payment of fees to the public for serving on juries in the courts of the County. Effective January 1, 2006, jurors serving on grand jury will receive $40 per day and those serving on a regular jury will receive $6 for the first day and $40 for each day after. The state will reimburse the county $34 a day for each additional day above the first day that jurors serve. The state assessed a new jury fee for all persons convicted of an offense, other than an offense relating to a pedestrian or the parking of a motor vehicle. This fee is projected to off-set juror pay. Funds are included in the FY 2016 budget at $475,500. An additional $200,000 has been budgeted to transfer to this fund from the General Fund in lieu of levying a tax for this fund.

Debt Service Fund

The Debt Service Fund's purpose is to provide for principal and interest payments for the County's General Obligation Bonds, Permanent Improvement Bonds, Certificates of Obligation and Tax Notes. Revenues and expenditures will vary each year in relation to the timing of issuance and the schedule of repayments.

General Obligation Bonds and Permanent Improvement Bonds are issued after approval by the public at open elections. Certificates of Obligation and Tax Notes are issued by the vote of the Commissioners Court as allowed under the state laws governing debt issuance. Principal and interest payments on the County's bonded debt are secured by ad-valorem taxes levied on all taxable property within the County. In FY 2016 budgeted revenues include $48,260,530 in ad-valorem tax revenue. Expenditures increased by $2,856,304 for recently issued debt for voter approved projects to a total of $52,277,086 or 5.78% above the FY 2015 budget. These projects include technology, facility, and county roads and highway. See Debt Service tab for additional information.

Over the past few years we experienced significant savings on various project bids primarily based on economic conditions. Therefore, we were able to repair or replace additional roads, building and technology projects that were not originally included in the bond election. However, we are now seeing an increase in projects and in some cases bids are exceeding the allocation. When this occurs, projects may need to be reprioritized.

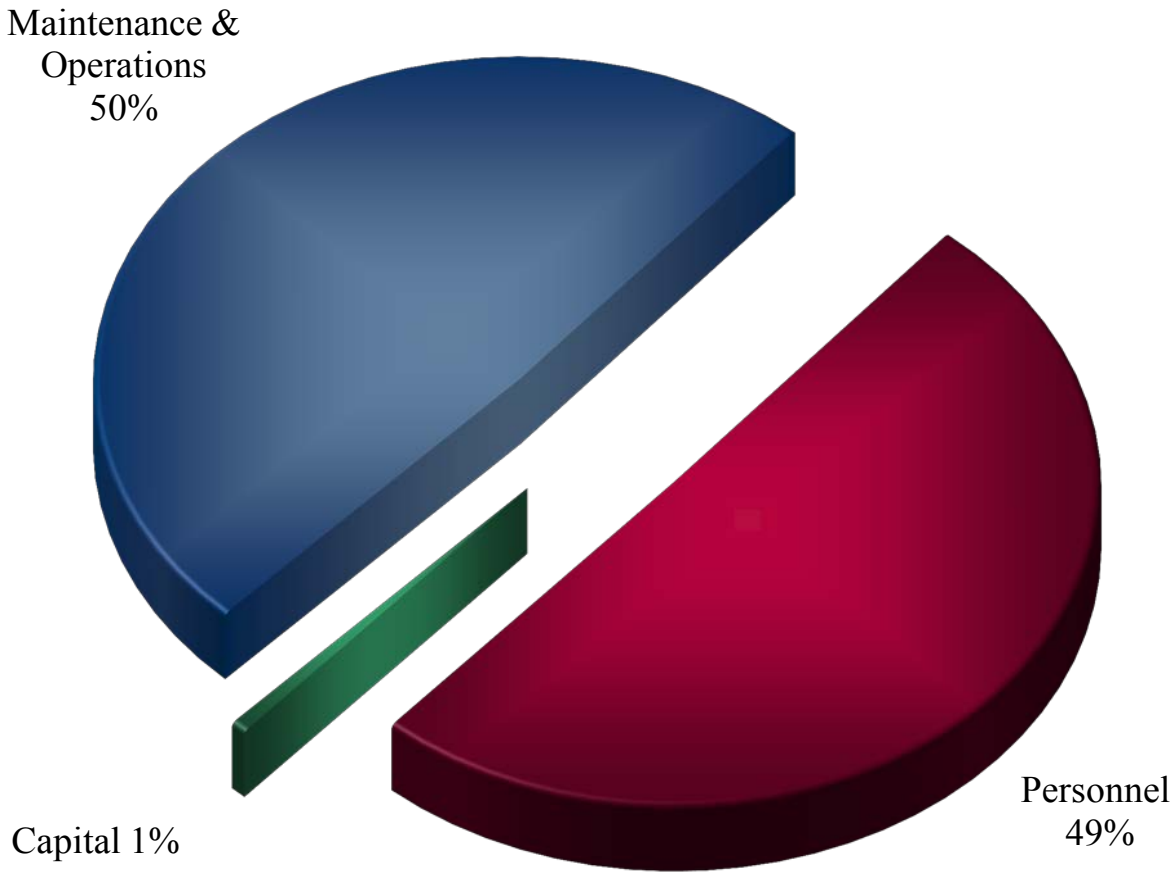
Capital Project Funds

Capital Project Funds are used to account for specific construction projects, and expenses are carried forward from one fiscal year to the next through the duration of the project. These funds have not been included in the FY 2016 budget. The principal and interest payments for these projects are included in the budget for the Debt Service Fund.

Capital Replacement Fund

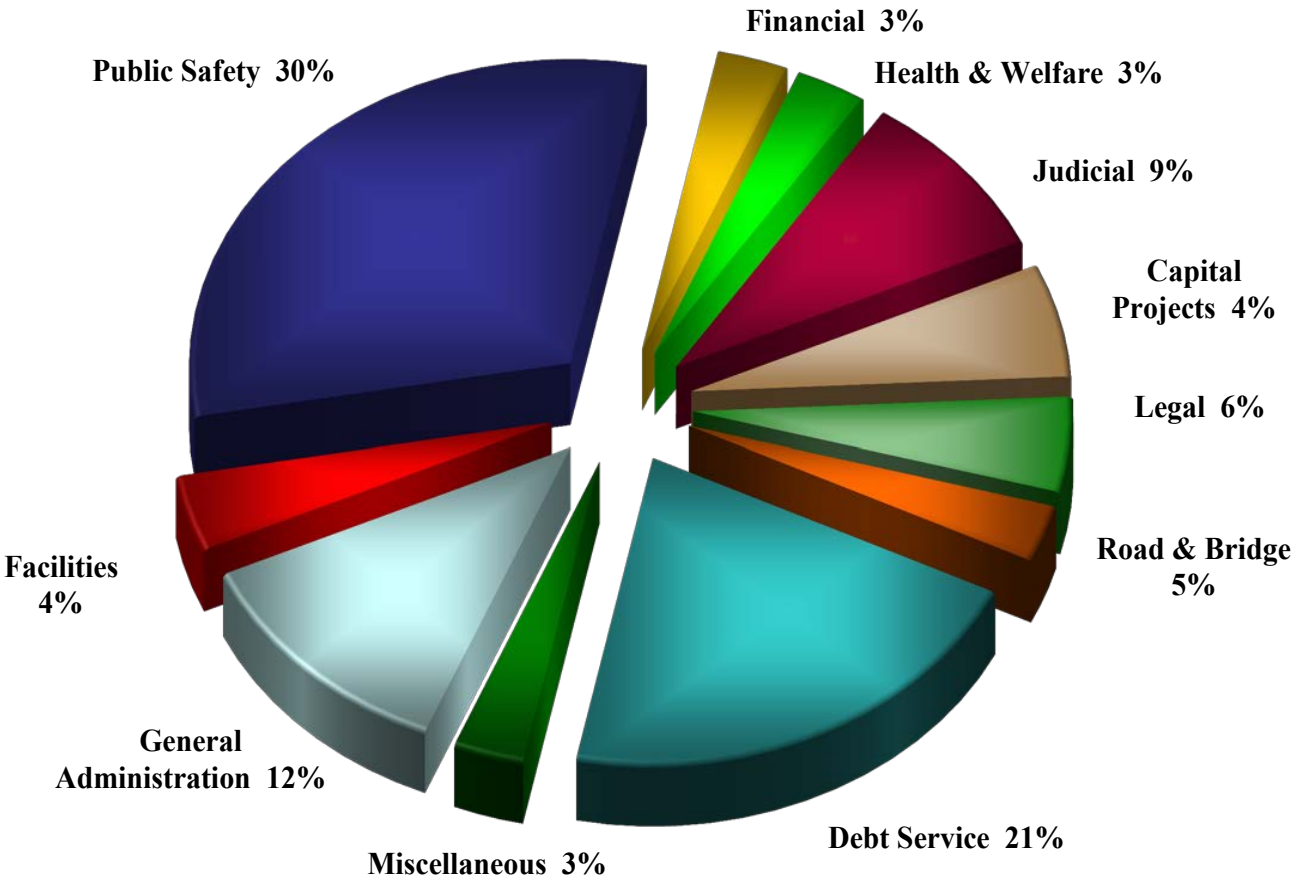
This fund was added to the Budget in FY 2008 and is used to account for the capital needs of the County that are not funded with long-term debt including the acquisition and construction of major capital facilities. The goal for this fund is to increase funding on an annual basis to allow for projects to be absorbed within the budget in lieu of financing capital projects with long-term debt. Projects could include road & bridge projects, drainage projects, facility repairs, facility upgrades, new or replacement facilities, major equipment expenditures and technological expenditures. Expenditures increased by $3,599,575 to $11,276,811 or 46.89% above the FY 2015 budget. This increase can primarily be attributed to new building expenses for the Precinct #4 Government Center, Precinct #2 Government Center and Technology Services new office construction. Also, approximately $625,116 was included for audio/video upgrades for a total of twelve (12) District and County Courts. Fiber Optic Expenses have been included at $267,000 Funds are also included for possible ADA (Americans with Disabilities Act) repairs to the various courtrooms and other areas of the Courts Building at an estimated cost of $717,850 as well. A total of $3 million has been included in a contingency line item that may be used for any shortage for new building projects that are currently ready to be bid. See Capital Improvements tab for additional information.

Total Expenditures
$254,890,520



Personnel percentage represents all salary and benefit related expenditures for all funds. Maintenance and Operations percentage includes all line items for operating expense for all funds. Capital percentage includes expenditures for items over $5,000 each for all funds.

Total Expenditures
$254,890,520



Narrative on following pages

DENTON COUNTY

FY 2016 Budget - Total Comparative Expenditures
By Function

Function	FY 2014 Actual	% of Total	FY 2015 Estimates	% of Total	FY 2016 Budget	% of Total
General Administration	$21,518,954	10%	$23,266,010	10%	**$29,208,230**	**12%**
Judicial	20,655,586	10%	22,075,424	9%	**22,485,366**	**9%**
Legal	12,538,787	6%	13,302,468	6%	**13,928,190**	**6%**
Financial	6,312,106	3%	6,444,208	3%	**7,169,035**	**3%**
Facilities	9,017,878	4%	9,663,969	4%	**11,327,943**	**4%**
Public Safety	67,400,794	31%	71,765,963	32%	**77,171,114**	**30%**
Health and Welfare	9,141,629	4%	9,411,494	4%	**8,616,333**	**3%**
Conservation	378,764	0%	338,648	0%	**496,616**	**0%**
Intergovernmental	3,148,163	1%	3,245,638	1%	**3,239,823**	**1%**
Road and Bridge	10,369,531	5%	11,977,227	5%	**12,862,973**	**5%**
Capital Projects	687,123	0%	1,807,440	1%	**11,276,811**	**4%**
Debt Service	46,896,667	22%	49,579,783	22%	**52,277,086**	**21%**
Transfer of Funds	6,341,730	3%	3,878,724	2%	**4,831,000**	**2%**
Total Expenditures	$214,407,712	100%	$226,756,996	99%	**$254,890,520**	**100%**

DENTON COUNTY

FY 2016 Budget - Total Comparative Expenditures *
All Funds

	FY 2014 Actual	FY 2015 Estimates	% Change Act vs Est	FY 2016 Budget	% Change Est vs Bgt
General Fund	$128,234,785	$135,564,360	5.72%	$150,339,681	10.90%
Road and Bridge Fund	10,370,931	11,977,227	15.49%	12,862,973	7.40%
Dst Clerk Rec. Mgt. Fund	116,665	94,713	-18.82%	177,995	87.93%
Co Clerk Rec. Mgt. Fund	3,111,386	2,897,100	-6.89%	2,750,787	-5.05%
Courthouse Security Fund	360,240	367,000	1.88%	475,800	29.65%
JP Courthouse Security Fund	3,575	9,500	165.73%	10,376	9.22%
Juvenile Probation Fund	11,683,316	12,472,038	6.75%	13,713,365	9.95%
Fire Code Enforcement Fund	274,896	164,721	-40.08%	202,323	22.83%
JP Technology Fund	90,897	136,000	49.62%	214,114	57.44%
Public Health Fund	4,765,197	4,621,710	-3.01%	4,839,095	4.70%
Indigent Care Fund	2,044,856	2,125,050	3.92%	2,531,582	19.13%
Medicaid DSRIP Prog. Fund	1,588,254	1,832,147	15.36%	825,535	-54.94%
Health Care Relief Fund	295,000	250,000	-15.25%	330,000	32.00%
County & Dist Ct Tech Fund	2,511	19,800	688.53%	69,008	248.53%
Rec. Mgt. & Prsvtn Fund	415,402	356,986	-14.06%	337,091	-5.57%
Public Health Prep Grant Fund	455,851	490,185	0.00%	0	-100.00%
Sheriff's Forfeiture Fund	187,324	571,822	205.26%	387,850	-32.17%
Veh. Invent. Tax Int. Fund	12,290	10,680	-13.10%	25,000	134.08%
Law Library Fund	324,135	388,961	20.00%	403,945	3.85%
D.A. Hot Check Fund	99,039	94,445	-4.64%	0	-100.00%
D.A. Chapter 59 Fund	205,436	534,828	160.34%	364,603	-31.83%
Jury Fund	381,934	390,500	2.24%	475,500	21.77%
Debt Service Fund	46,896,667	49,579,783	5.72%	52,277,086	5.44%
Capital Replacement Fund	2,487,123	1,807,440	-27.33%	11,276,811	523.91%
TOTAL	**$214,407,712**	**$226,756,996**	**5.76%**	**$254,890,520**	**12.41%**

* Including Interfund Transfers

Agency Funds

Agency Funds are created to act as a custodian for other funds and other governmental units. Agency Funds have no county revenues or expenditures; therefore, there is no fund balance or budget adopted for FY 2016. The following is a list of Agency Funds:

Pre-Trial Services Fund	Community Supervision Corrections
County Clerk Agency Fund	District Clerk Agency Fund
Tax Assessor/Collector Agency Fund	Justices of the Peace Agency Fund
Sheriff Agency Fund	Community Corrections Grant
Treatment Alternatives to Incarceration	Denton County Housing Authority Fund

Personnel Services and Benefits

The FY 2016 payroll budget is the largest portion of the County budget. Expenses for personnel stayed fairly consistent at approximately 49% of the budget. Of the top fifteen counties in Texas, Denton County has one of the lowest numbers of employees per capita of 2.21 versus the average of 3.28 per 1,000 county residents. Denton County's number of employees per capita has declined every year since FY2005 except FY2014 with Jail and Juvenile expansion. For FY2016 the number of employees has declined from 2.26 per capita to 2.21 which is lower than it was 10 years ago.

Due to economic conditions, employees did not receive salary increases in either FY 2010 or FY 2011. In FY 2012, a 2% increase was included and a 2.5% increase was included for FY2013 and for FY 2014 a 4% increase was included. For FY2015 a 4% increase was included as well as increasing the minimum and maximum ranges of the regular pay scale (grades 1-20) and the law enforcement scale (grades 101-107) by 1.5% in an effort to begin the process of bringing our salary scale closer to the market. Also, employees hired after April 1, 2014 received a 2% increase as well. Historically these employees have not been eligible for a salary increase. These increases can be attributed to conservative budget requests submitted by the majority of county departments as well as increased tax revenues from new properties added to the tax roll. The FY2016 budget includes a 2% market increase and a 3% merit increase for all eligible employees with at least 6 months of service and a performance appraisal score of at least 2.8. That is the largest pay increase Commissioners Court has been able to approve since FY2001. This pay raise represents a big commitment to employees on behalf of the Commissioners Court.

A total of 235 reclassifications, one equity adjustment and 24 job title changes were approved. This includes departmental requests and adjustments as recommended by Human Resources. A large number of these adjustments were for many of the lowest paid positions in Denton County including Administrative Assistants and Deputy Clerk positions. Those adjustments were made because those pay levels were dramatically below market.

Personnel Services and Benefits (continued)

Fixed car allowances received a 15% increase. The last increase in fixed car allowance was in FY2005 with the majority receiving a $100 per month increase. The FY2005 gasoline price was $2.20 per gallon and increased to approximately $4.00 per gallon in FY2008. The current price per gallon is estimated at $2.58.

The County has an excellent longevity pay program. Employees hired prior to October 1, 2002 receive $10 per month for every year of service; employees with eleven through twenty years receive $15 per month and employees with twenty-one and more years will receive $20 per month for years twenty-one through twenty-five. This was done in an effort to show long-term employees that their commitment to Denton County will be rewarded. This program was modified by the Commissioners Court effective October 1, 2002 and employees hired or rehired after this date will receive $5 per month for every year of service through the twenty-fifth year.

The County's health insurance plan is self-funded and employee health insurance premiums remained at $13,643 in FY 2016 based on projections provided by our claims administrator. Employees pay a very small portion of their insurance premium based on the coverage options available with the majority of the county employee premium being paid by the County. The total cost for the County to provide this benefit is approximately $22 million in FY 2016 which increased by approximately $144,715 for new employees added to the budget. Although employee premiums still had to increase, this is a huge investment in Denton County employee benefits.

Denton County has an employee Wellness Program to encourage healthy choices among employees. There are many personal choices that affect health and wellness. Not all of them are reflected in the initial framework of the wellness program. The purpose of the program is to promote a healthier workforce, improve employee productivity, and also favorably impact health care costs. The program has been growing over time due to increased employee participation. We are encouraged by the increased participation from employees. Funds are included in FY 2016 at $300,000 which is an increase of $46,870 plus benefits. The increased funding will be used for participation in a 3-year phased-in roll-out of a new wellness plan that will provide incentive and structure that follows best practices. The program includes an opportunity for all employees, including those who opt-out of the health plans, to be involved at a basic level each year. In the 2016 Wellness Plan Year, employees who enroll their spouses in the county's insurance plan will also be able to enroll their spouses in the PEBC (Public Employees Benefit Cooperative) Wellness Plan. If both the employee and the enrolled spouse earn 300 points each, the employee will get $600 to put into a flexible spending account, a health savings account, toward out of pocket expenses, or to spend however they choose. Also, Commissioners Court has approved providing employer seed-money to employees enrolled in a high deductible health plan paired with the health savings account. Recognizing that out of pocket expenses has an impact on employees in this health plan at the first of the year, the 2016 budget again includes a one-time deposit of $500 for

Personnel Services and Benefits (continued)

employee only or $1000 for employee and family in order to build cash value to pay for qualified medical, dental, and vision expenses.

Employees contribute 7% to the county retirement system and the County provides a 7% match. Due to economic factors the retirement system's investment earnings were significantly impacted and participating entities were required to increase their rates. The impact for the various years is as follows: FY 2012 at $480,000; FY2013 at $571,476; FY 2014 at $805,867; FY 2015 at $973,616; and FY2016 the increase was $398,701 which is primarily for retirement benefits for new hires.

Salaries total approximately $85.2 million, and benefits total approximately $39.6 million, for a combined total of approximately $124.8 million.

Of the 36.5 new employees requested during the budget process, 17 Full-Time Equivalents (FTE's) and one (1) Part-Time to Full-Time were authorized: General Administration (6); Judicial (2.5); Financial (1); Public Facilities (1); Public Safety (4); Conservation (1); and Road and Bridge (2).

During the last ten years, Public Safety has seen an 18.4% increase in personnel from 758 in 2007 to 897.5 in 2016. Judicial increased by 19.8%.

The information on the following pages includes several schedules and charts that display personnel-related statistics to support the information provided above.

DENTON COUNTY

Number of Positions by Department-Comparative Summary *

Department	2007	2008	2009	2010	2011	2012	2013	2014	2015	Adopted 2016
County Budgeted Positions										
Commissioners Court	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0
Commissioner, Precinct #1	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0
Commissioner, Precinct #2	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0
Commissioner, Precinct #3	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0
Commissioner, Precinct #4	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0
County Judge	3.0	3.0	4.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0
County Clerk	62.5	63.0	63.0	58.5	58.5	58.5	58.5	56.5	56.5	66.0
Human Resources	10.0	10.0	10.0	10.0	10.0	11.0	11.0	11.0	11.0	11.0
Purchasing	11.0	11.0	11.0	11.0	11.0	11.0	11.0	11.0	12.0	12.0
Vehicle Maintenance	6.0	6.0	6.0	6.0	6.0	5.0	5.0	5.0	5.0	6.0
Technology Services	19.0	19.0	20.0	21.0	21.0	21.0	30.0	31.0	33.0	35.0
Print/Mail	5.0	5.0	5.0	5.0	5.0	4.0	4.0	4.0	4.0	4.0
Geographic Information Services	4.0	4.0	4.0	4.0	4.0	4.0	4.0	5.0	5.0	5.0
Department of Public Works	10.0	7.0	7.0	7.0	9.0	9.0	6.0	6.0	10.0	11.0
Office of History and Culture	3.5	3.5	3.5	3.5	3.5	3.5	5.5	5.5	5.5	5.5
Historical Commission	1.0	1.0	1.0	1.0	1.0	1.0	0.0	0.0	0.0	0.0
Records Management	6.0	6.0	6.0	4.0	4.0	4.0	4.0	4.0	5.0	5.0
CHOS/Bayless-Selby Hse Museum Grt	1.0	1.0	1.0	1.0	1.0	1.0	0.5	0.5	0.0	0.0
Veterans Service	4.5	4.5	4.5	4.5	5.0	5.0	5.0	5.0	5.0	5.0
Elections Administration	10.0	10.0	10.0	10.0	10.0	10.0	9.0	10.0	11.0	11.0
County Clerk Records Management Fund	1.0	1.0	1.0	6.5	6.5	6.5	6.5	6.5	6.5	0.0
Law Library Fund	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0
General Administration	**168.5**	**166.0**	**168.0**	**167.0**	**169.5**	**168.5**	**174.0**	**175.0**	**183.5**	**190.5**
16th District Court/State Funded	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0
16th District Court	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0
158th District Court/State Funded	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0
158th District Court	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0
211th District Court/State Funded	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0
211th District Court	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0
362nd District Court/State Funded	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0
362nd District Court	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0
367th District Court/State Funded	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0
367th District Court	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0
393rd District Court/State Funded	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0
393rd District Court	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0
431st District Court/State Funded	0.0	0.0	0.0	0.0	1.0	1.0	1.0	1.0	1.0	1.0
431st District Court	0.0	0.0	0.0	0.0	2.0	2.0	2.0	2.0	2.0	2.0
442nd District Court/State Funded	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	1.0	1.0
442nd District Court	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	2.0	2.0
County Court at Law #1	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0
County Criminal Court #2	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0
County Court at Law #2/Civil	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0
Probate Court	9.0	9.0	9.0	9.0	9.0	9.0	9.0	10.0	11.0	11.0
County Criminal Court #1	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0

DENTON COUNTY

Number of Positions by Department-Comparative Summary *

Department	2007	2008	2009	2010	2011	2012	2013	2014	2015	Adopted 2016
County Criminal Court #3	3.0	3.0	3.0	3.0	3.0	3.0	3.0	4.0	3.5	4.0
County Criminal Court #4	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0
County Criminal Court #5	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0
Veterans Court Grant	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.5	0.0
District Clerk	24.0	24.0	24.0	25.0	26.0	26.0	26.0	26.0	27.0	29.0
County Court Administrator	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0
Justice of the Peace, Pct 1	10.0	9.0	9.0	8.0	8.0	8.0	8.0	8.0	7.0	7.0
Justice of the Peace, Pct 2	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0
Justice of the Peace, Pct 3	6.0	6.0	6.0	7.0	7.0	7.0	7.0	7.0	7.0	7.0
Justice of the Peace, Pct 4	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0
Justice of the Peace, Pct 5	8.0	9.0	9.0	8.0	8.0	8.0	8.0	8.0	8.0	8.0
Justice of the Peace, Pct 6	5.0	5.5	6.0	6.0	6.0	6.0	6.0	6.0	6.0	6.0
Juvenile Case Manager	0.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0
District Court Administrator	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0
Jury and Grand Jury	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0
Justice Information System	2.0	2.0	2.0	2.0	2.0	2.0	4.0	3.0	5.0	5.0
Death Investigations/Medical Exmnr	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	6.0
Collections Department	0.0	5.0	5.0	5.0	5.0	5.0	5.0	6.0	6.0	6.0
District Clerk Records Management Fund	0.0	0.0	0.0	0.0	0.5	0.5	0.5	0.5	0.5	0.5
Records Mgmt and Preservation Fund	3.0	3.0	3.0	5.0	5.0	5.0	5.0	5.0	4.0	4.0
Judicial	**126.5**	**133.0**	**133.5**	**135.5**	**140.0**	**140.0**	**142.0**	**144.0**	**149.0**	**151.5**
Criminal District Attorney/State Funded	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0
Criminal District Attorney	88.0	88.0	91.0	90.5	91.5	96.5	97.5	98.5	99.5	99.5
Criminal District Attorney-CPS Division	3.0	6.0	6.0	6.0	7.0	7.0	7.0	7.0	10.0	10.0
Prosecution Enhancement Grant	2.0	2.0	2.0	2.0	2.0	0.0	0.0	0.0	0.0	0.0
Criminal District Attorney/Civil	12.0	13.0	13.0	13.0	13.0	13.0	13.0	13.0	13.0	13.0
Juv Child Abuse Prosecution Grant	1.0	1.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Family Violence Expansion Grant	3.0	3.0	3.0	3.0	3.0	0.0	0.0	0.0	0.0	0.0
Child Victim Intervention Spec. Grant	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Civil Child Abuse Prosecution Grant	3.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
DA Hot Check Fund	3.0	3.0	3.0	3.0	2.0	2.0	2.0	2.0	2.0	2.0
Legal	**116.0**	**117.0**	**119.0**	**118.5**	**119.5**	**119.5**	**120.5**	**121.5**	**125.5**	**125.5**
County Auditor	15.0	15.0	15.0	15.0	15.0	15.0	15.0	15.0	15.0	16.0
County Treasurer	6.0	6.0	6.0	7.0	7.0	7.0	7.0	7.0	7.0	7.0
Tax Assessor/Collector	55.0	60.0	61.0	61.0	61.0	61.0	61.0	61.0	61.0	61.0
Budget Office	5.5	5.5	5.5	5.5	5.0	5.0	5.0	5.0	5.0	5.0
Financial	**81.5**	**86.5**	**87.5**	**88.5**	**88.0**	**88.0**	**88.0**	**88.0**	**88.0**	**89.0**
Construction Management	0.0	0.0	0.0	0.0	0.0	0.0	3.0	3.0	0.0	0.0
Law Enforcement Facility	9.0	9.0	10.0	10.0	10.0	10.0	10.0	10.0	11.0	11.0
Facilities Management	19.0	19.0	19.0	19.0	19.0	19.0	19.0	19.0	20.0	21.0
Recycling	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0
Telephone Department	1.0	1.0	2.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0
Public Facilities/Buildings	**30.0**	**30.0**	**32.0**	**31.0**	**31.0**	**31.0**	**34.0**	**34.0**	**33.0**	**34.0**
County Jail	366.0	366.0	373.0	378.0	378.0	378.0	376.0	426.0	427.0	427.0
Jail Health	33.0	33.0	35.0	35.0	35.0	35.0	35.0	45.0	45.0	43.0
Sheriff's Communications	26.0	29.0	29.0	35.0	35.0	35.0	34.0	34.0	34.0	34.0
Sheriff	136.5	140.0	143.0	143.0	145.0	145.0	142.0	142.0	149.0	152.0
DISD School Resource Officer	0.0	0.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	0.0
Mental Health Unit	9.0	9.0	9.0	9.0	9.0	9.0	9.0	9.0	9.0	9.0
Vehicle Emissions Enforcement Grant	0.0	0.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	0.0

DENTON COUNTY

Number of Positions by Department-Comparative Summary *

Department	2007	2008	2009	2010	2011	2012	2013	2014	2015	Adopted 2016
Bartonville Interlocal Contract	1.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
DCTA Interlocal Contract	0.0	0.0	0.0	0.0	0.0	1.0	1.0	1.0	1.0	0.0
School Resource Officer	1.0	1.0	1.0	1.0	3.0	4.0	4.0	4.0	4.0	0.0
Copper Canyon Interlocal Contract	1.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	0.0
CSCD	0.0	0.0	0.0	0.0	0.0	1.0	2.0	3.0	3.0	3.0
Juvenile Accountability Grant	1.0	1.0	1.0	1.0	0.0	1.0	1.0	1.0	1.0	0.0
SO Freshwater Contract - Providence	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	0.0	0.0
Paloma Creek Freshwater Contract	0.0	0.0	0.0	0.0	0.0	1.0	1.0	1.0	0.0	0.0
Constable, Precinct #1	9.0	9.0	9.0	9.0	9.0	9.0	9.0	9.0	8.0	8.0
Constable, Precinct #2	6.5	7.0	8.0	8.0	8.0	8.0	8.0	8.0	8.0	8.0
Constable, Precinct #3	8.0	8.0	8.0	8.0	8.0	8.0	8.0	8.0	8.0	8.0
Constable, Precinct #4	7.0	8.0	8.0	8.0	8.0	8.0	8.0	8.0	8.0	8.0
Constable, Precinct #5	7.0	7.0	7.0	7.0	7.0	7.0	7.0	7.0	8.0	8.0
Constable, Precinct #6	6.5	6.5	6.5	7.0	7.0	7.0	8.0	8.0	8.0	8.0
Northwest ISD ASAP Officer	0.5	0.5	0.5	1.0	1.0	0.0	0.0	0.0	0.0	0.0
Department of Public Safety	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0
2011 Homeland Security Grant	0.0	0.0	0.0	0.0	0.0	0.5	0.0	0.0	0.0	0.0
Department of Emergency Services	8.5	9.5	9.5	9.5	9.5	9.5	10.0	10.0	11.0	11.0
2006 Homeland Security Grant	1.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
TJJD Mental Health	0.0	0.0	0.0	0.0	0.0	0.0	0.0	2.0	2.0	2.0
Juvenile Probation	22.5	22.5	22.5	22.5	22.5	26.5	26.5	26.5	26.5	26.5
Progressive Sanctions-JPO	8.0	8.0	8.0	8.0	8.0	0.0	0.0	0.0	0.0	0.0
Juvenile Detention	42.0	42.0	47.0	47.0	47.0	47.0	47.0	47.0	50.0	50.0
Juvenile Post Adjudication Center	28.0	28.0	36.0	36.0	36.0	37.0	37.0	53.0	53.0	53.0
Texas Juv Justice Dept/State Aid	2.5	2.0	2.0	2.0	2.0	17.0	17.0	17.0	17.0	17.0
Intensive Community Based Services	0.0	1.0	1.0	1.0	1.0	0.0	0.0	0.0	0.0	0.0
Juvenile Community Corrections	8.0	8.5	8.5	8.5	8.5	0.0	0.0	0.0	0.0	0.0
Progressive Sanctions-ISP	2.0	2.0	2.0	2.0	2.0	0.0	0.0	0.0	0.0	0.0
Juvenile Justice Alt. Education Pgm.	9.5	9.5	9.5	9.5	9.5	6.0	6.0	8.0	8.0	8.0
Fire Code Enforcement Department	2.0	2.0	3.0	3.0	3.0	3.0	3.0	3.0	2.0	2.0
Public Safety	**758.0**	**767.0**	**796.0**	**808.0**	**811.0**	**812.5**	**808.5**	**889.5**	**897.5**	**888.5**
County Extension/State Funded	5.0	5.0	5.0	5.0	5.0	5.0	5.0	4.0	4.0	4.0
County Extension	4.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0	5.0
Conservation	**9.0**	**9.0**	**9.0**	**9.0**	**9.0**	**9.0**	**9.0**	**8.0**	**8.0**	**9.0**
Road & Bridge, Pct. 1	39.5	40.5	40.5	39.5	39.5	39.5	39.5	39.5	39.5	40.5
Road & Bridge, Pct. 2	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Road & Bridge, Pct. 3	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Road & Bridge, Pct. 4	36.5	37.5	38.5	38.5	38.5	38.5	38.5	38.5	38.5	38.5
Road & Bridge Engineering	5.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	3.0	3.0
Road and Bridge	**81.0**	**80.0**	**81.0**	**80.0**	**80.0**	**80.0**	**80.0**	**80.0**	**81.0**	**82.0**
Public Health/Environmental	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0
Foodborne EPI Grant	0.0	0.0	0.0	0.0	0.0	0.5	0.0	1.0	1.0	0.0
Primary Care Grant	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	3.0	0.0
Expanded Primary Health Grant	0.0	0.0	0.0	0.0	0.0	0.5	0.0	5.0	3.0	0.0
Cities Readiness Initiative	0.0	0.0	0.0	0.0	0.0	0.5	1.0	1.0	1.0	0.0
Public Health/Clinical	34.5	34.5	34.5	35.5	35.5	35.5	35.5	35.5	29.0	28.5
HIV Education Grant	2.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
TB Prevention Grant - Federal	0.0	0.0	0.0	1.0	1.0	1.0	1.0	1.0	1.0	0.0
Immunization Grant	6.0	6.0	6.0	6.0	6.0	6.0	6.0	6.0	6.0	6.5
L.P.H.S Grant	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	1.0	0.0
TB State Grant	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	4.0	0.0

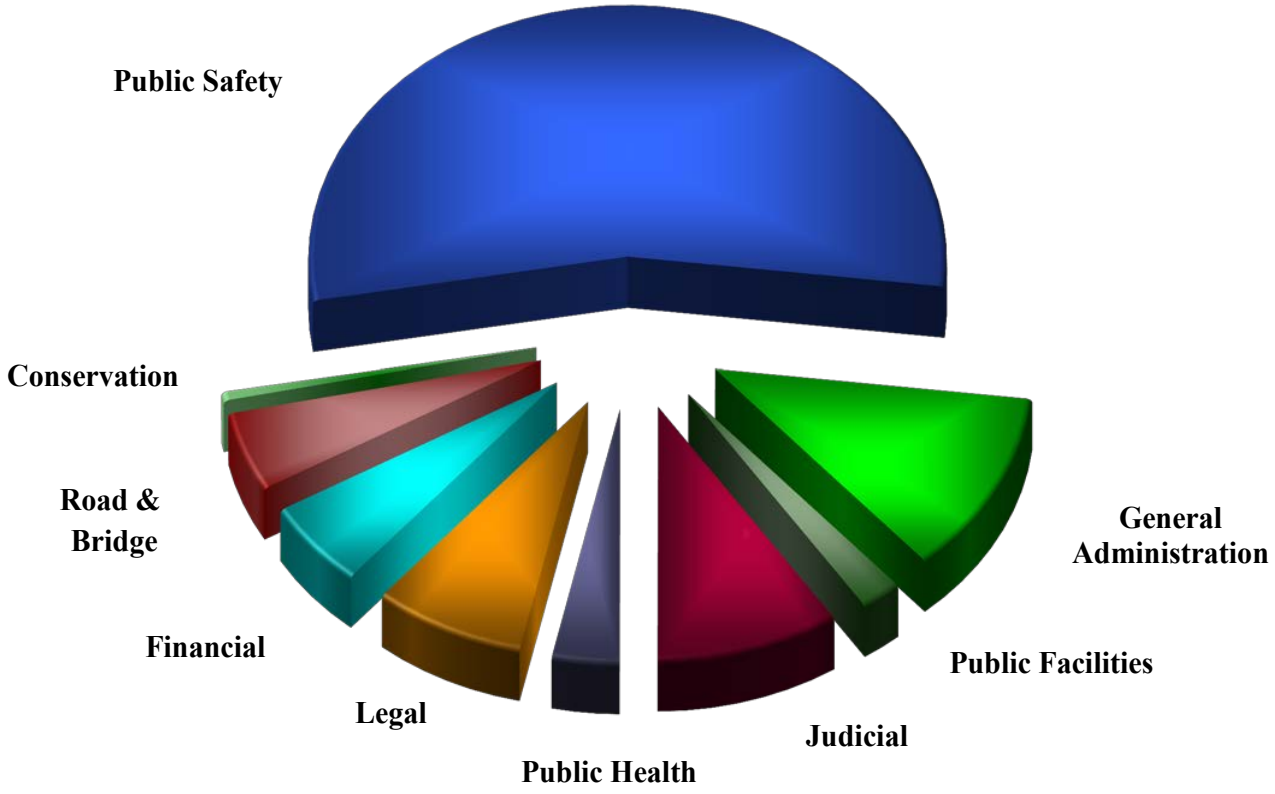
DENTON COUNTY

Number of Positions by Department-Comparative Summary *

Department	2007	2008	2009	2010	2011	2012	2013	2014	2015	Adopted 2016
Influenza Surveillance Grant	0.0	0.0	0.5	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Juvenile Detention Health	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	5.0
Indigent Care	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0
Crisis Counseling Program Grant	17.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Public Health Preparedness Grant	8.5	8.0	8.0	8.0	7.0	6.5	5.0	0.0	0.0	0.0
Pandemic Preparedness Grant	0.5	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Adult Immunization Prgm Dsrip	0.0	0.0	0.0	0.0	0.0	0.0	5.0	5.0	5.0	4.5
Diabetes Case Mngmt Prgm Dsrip	0.0	0.0	0.0	0.0	0.0	0.0	5.0	5.0	5.0	5.0
Public Health/Welfare	**74.5**	**54.5**	**55.0**	**56.5**	**55.5**	**56.5**	**64.5**	**65.5**	**65.0**	**55.5**
Total County Budgeted Positions	**1445.0**	**1443.0**	**1481.0**	**1494.0**	**1503.5**	**1505.0**	**1520.5**	**1605.5**	**1630.5**	**1625.5**

*Note: All years are based on the fiscal year starting October 1st through September 30th of year stated. The number of positions include deferred hiring dates.

Total Number of Employees
1625.5



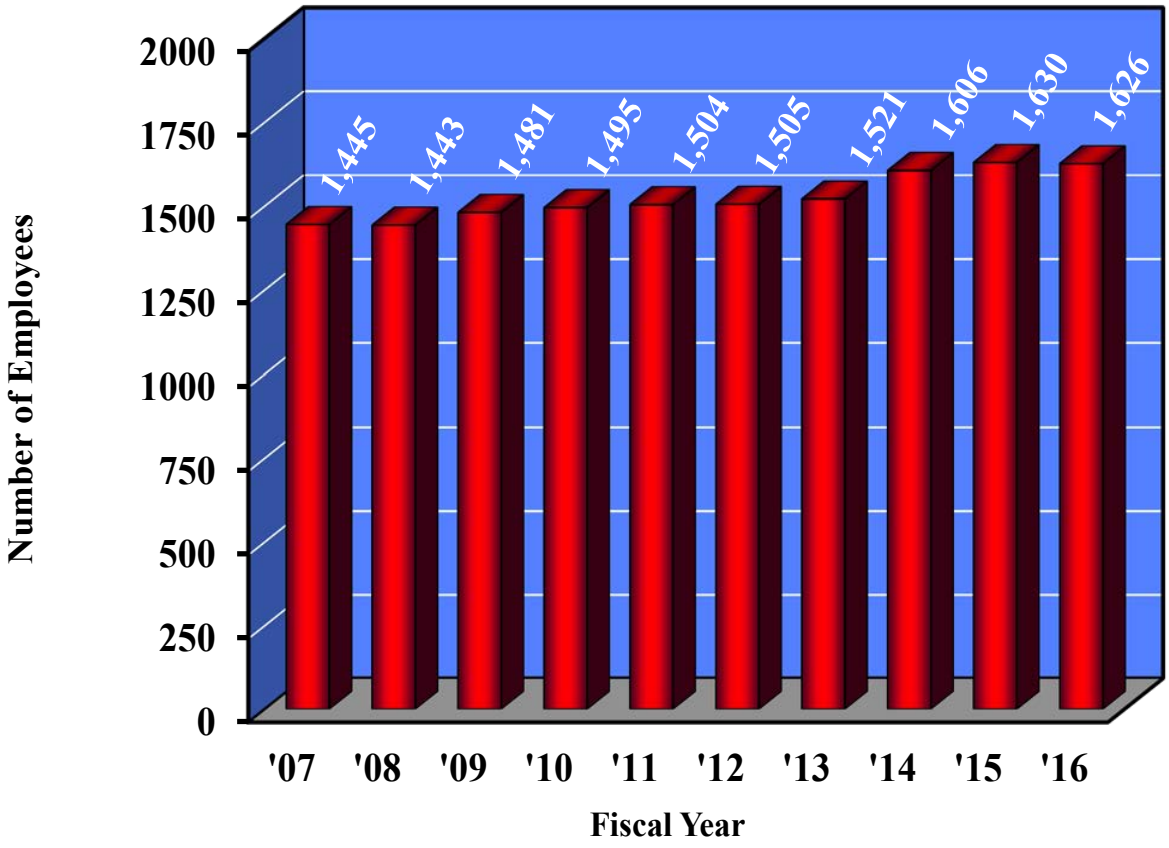
Total Number of Employees (Full Time Equivalents) By Function			
General Administration	190.5	Public Safety	888.5
Judicial	151.5	Conservation	9.0
Legal	125.5	Road & Bridge	82.0
Financial	89.0	Public Health	55.5
Public Facilities	34.0		

SUMMARY OF NEW POSITIONS/DELETED POSITIONS - FY 2016

Function	Department	Title	Number of Employees
		NEW POSITIONS	
General Administration	County Clerk	Deputy Clerk I	2.0
		Deputy Clerk III	1.0
	Technology Services	Network Engineer	1.0
		Technical Services Admim	1.0
	Department of Public Works	Construction Project Manager	1.0
Judicial	District Clerk	Senior Clerk	2.0
	Death Invest/Medical Exam Svcs	Medical Investigator (PT to FT)	1.0
Financial	Auditor's Office	Internal Auditor	1.0
Public Facilities/Buildings	Facilities Management	Electronics Technician	1.0
Public Safety	County Jail	Deputy Sheriff/Transport	1.0
	Jail Health	Health Services Specialist I	2.0
	Sheriff	Laboratory Manager	1.0
Conservation	County Extension Office	4-H Program Coordinator	1.0
Road and Bridge	Road & Bridge, Pct. #1	Driver/Equipment Operator III	1.0
	Road & Bridge, Pct. #4	Lead Mechanic	1.0
Positions Added:			**18.0**
		DELETED POSITIONS	
General Administration	Technology Services	Senior Tech Services Admin	1.0
Judicial	Veterans Court Grant	Program Mger-Veterans Court	1.0
Positions Deleted:			**2.0**

DENTON COUNTY

EMPLOYEE HISTORY
Ten Fiscal Years



* This chart reflects the actual number of positions as of September 30th for fiscal years 2007 through 2015 (including grant employees and those assigned to law enforcement contracts), and the budgeted amount for fiscal year 2016. Part-time positions are counted as 0.5.

Financial Stability

Denton County remains extremely strong financially as reflected in the Moody's Investor Services, Inc. and Standards and Poor's bond rating of Denton County. Both agencies increased our rate in 2008 with Moody's Investor Services Inc. increasing from Aa1 to AAA and Standards and Poor's increased from AA- to AAA which is the highest possible rate. Our rate was reaffirmed by both rating agencies with the most recent debt issue. This rating system is given to borrowers with the strongest ability to repay the debt. The rating agencies look at a variety of factors when rating the county, including population growth, economic climate, financial stability, tax base expansion and diversification coupled with sound management practices and policies in place and the balance of reserve funds. This rate is great news to the taxpayers because it provides for lower interest rates on borrowed money for the county. Unallocated fund balance has been budgeted in FY 2016 at an estimated amount of $52.5 million, representing approximately 21% of budgeted expenses. These reserve funds are necessary to fund expenditures for the first three months of the fiscal year due to property tax revenues not being considered delinquent until January. The County utilizes reserve funds for capital and/or one-time expenditures during the budget process and only in a case of grave public necessity to meet an unusual or unforeseen condition that could not have been included in the original budget for emergency projects that may develop outside of the budget process.

Summary

The FY 2016 budget continues to provide quality services to the citizens of Denton County at a total of $255 million which is still a very conservative budget. Denton County had been faced with a sluggish economy, declining revenues and required increases due to inflation for several years. However, we still have the responsibility of serving our growing population with the services that they need, deserve and expect. We continue to remain financially stable and have acceptable reserve funds. This budget was prepared with the anticipation that services would remain at current levels. Denton County continues to see a more positive economic outlook for FY2016.

Several departments saw a decrease in operating expenses in an effort to maintain the lowest possible tax rate. Denton County adopted a Property tax rate of $0.262000 which is a 2.397349% increase above the effective tax rate for voter approved road/technology projects approved by the voters and other mandatory increases. The primary focus of this budget was to only increase the tax rate for various voter approved projects including debt services payments for roads, building / technology projects, and other mandatory operating expense increases. The Commissioners Court also agreed that employee salaries needed to be addressed and utilized revenue from new property added to the roll to help fund the salary increase, new hires and various reclassifications. Additional funds have been included for repairs and maintenance, capital replacement contingency and computer equipment/software.

Denton County is the ninth largest county in the State of Texas in 2015 and has also been known as one of the fastest growing counties in the nation. As this growth continues, Denton

Summary (continued)

County continues to face the challenges of expanding services, with its most important goal to provide the necessary services to its citizens in the most efficient and economical manner possible.

The charts on the next two pages will show a combined statement of revenues and expenditures for all funds.

DENTON COUNTY

Combined Statement of Revenues, Expenditures and Changes in Fund Balances
All Budgeted Governmental Fund Types
Three Year Comparison

	General Fund			Special Revenue Funds		
	Actuals 2013-2014	**Estimate 2014-2015**	**Budget 2015-2016**	**Actuals 2013-2014**	**Estimate 2014-2015**	**Budget 2015-2016**
REVENUES						
Taxes	101,433,787	107,500,000	113,959,675	18,509,689	18,450,000	19,494,708
Auto Registration	3,597,147	4,000,000	4,100,000	6,160,402	6,000,000	6,200,000
Intergovernmental	8,441,258	8,289,960	6,642,756	7,904,437	9,242,245	4,366,020
Fees of Office	12,768,424	13,989,000	14,024,000	4,713,685	4,758,000	4,657,500
Fines	3,127,188	3,225,000	3,255,000	0	0	0
Interest	68,455	111,000	121,000	32,200	40,315	53,150
Miscellaneous	2,492,666	2,020,100	1,944,100	2,263,043	1,439,820	211,000
TOTAL REVENUES	131,928,925	139,135,060	144,046,531	39,583,456	39,930,380	34,982,378
EXPENDITURES						
General Administration	18,083,432	19,979,949	26,053,498	3,435,522	3,286,061	3,154,732
Judicial	19,313,650	20,700,925	20,725,482	1,341,936	1,374,499	1,759,884
Legal	12,304,311	12,733,552	13,563,587	234,476	568,916	364,603
Financial	6,299,816	6,433,528	7,144,035	12,290	10,680	25,000
Public Facilities	9,017,878	9,663,969	11,327,943	0	0	0
Public Safety	55,255,258	58,557,382	62,867,576	12,145,536	13,208,581	14,303,538
Health and Welfare	87,471	92,402	90,121	9,054,158	9,319,092	8,526,212
Conservation	378,764	338,648	496,616	0	0	0
Contract Services	3,148,163	3,245,638	3,239,823	0	0	0
Road and Bridge	0	0	0	10,369,531	11,977,227	12,862,973
Capital	0	0	0	687,123	1,807,440	11,276,811
Debt Service						
Principal Retirement	0	0	0	0	0	0
Interest and Service Charges	0	0	0	0	0	0
TOTAL EXPENDITURES	123,888,743	131,745,993	145,508,681	37,280,572	41,552,496	52,273,753
TRANSFERS IN	30,688	0	0	3,911,042	3,878,722	4,631,000
TRANSFERS (OUT)	(4,346,042)	(3,818,367)	(4,831,000)	(1,995,688)	(60,357)	0
FUND BALANCES, BEGINNING OF YEAR	33,712,622	37,437,450	41,008,150	23,131,675	27,349,913	29,546,162
FUND BALANCES, END OF YEAR	37,437,450	41,008,150	34,715,000	27,349,913	29,546,162	16,885,787

DENTON COUNTY

Combined Statement of Revenues, Expenditures and Changes in Fund Balances
All Budgeted Governmental Fund Types
Three Year Comparison - Page 2

	Debt Service Fund			Total-All Budgeted Funds		
	Actuals 2013-2014	Estimate 2014-2015	Budget 2015-2016	Actuals 2013-2014	Estimate 2014-2015	Budget 2015-2016
REVENUES						
Taxes	44,928,365	47,900,000	48,260,530	164,871,841	173,850,000	181,714,913
Auto Registration	0	0	0	9,757,549	10,000,000	10,300,000
Intergovernmental	1,757,100	1,860,650	1,790,000	18,102,795	19,392,855	12,798,776
Fees of Office	0	0	0	17,482,109	18,747,000	18,681,500
Fines	0	0	0	3,127,188	3,225,000	3,255,000
Interest	11,733	15,000	20,000	112,388	166,315	194,150
Miscellaneous	0	4,611,544	0	4,755,709	8,071,464	2,155,100
TOTAL REVENUES	46,697,198	54,387,194	50,070,530	218,209,579	233,452,634	229,099,439
EXPENDITURES						
General Administration	0	0	0	21,518,954	23,266,010	29,208,230
Judicial	0	0	0	20,655,586	22,075,424	22,485,366
Legal	0	0	0	12,538,787	13,302,468	13,928,190
Financial	0	0	0	6,312,106	6,444,208	7,169,035
Public Facilities	0	0	0	9,017,878	9,663,969	11,327,943
Public Safety	0	0	0	67,400,794	71,765,963	77,171,114
Health and Welfare	0	0	0	9,141,629	9,411,494	8,616,333
Conservation	0	0	0	378,764	338,648	496,616
Contract Services	0	0	0	3,148,163	3,245,638	3,239,823
Road and Bridge	0	0	0	10,369,531	11,977,227	12,862,973
Capital	0	0	0	687,123	1,807,440	11,276,811
Debt Service						
Principal Retirement	21,480,000	24,080,000	27,252,625	21,480,000	24,080,000	27,252,625
Interest and Service Charges	25,416,667	25,499,783	25,024,461	25,416,667	25,499,783	25,024,461
TOTAL EXPENDITURES	46,896,667	49,579,783	52,277,086	208,065,982	222,878,272	250,059,520
TRANSFERS IN	92,771	(4,444,544)	0	4,034,501	(565,822)	4,631,000
TRANSFERS (OUT)	0	0	0	(6,341,730)	(3,878,724)	(4,831,000)
FUND BALANCES, BEGINNING OF YEAR	2,870,387	2,763,689	3,126,556	59,714,684	67,551,052	73,680,868
FUND BALANCES, END OF YEAR	2,763,689	3,126,556	920,000	67,551,052	73,680,868	52,520,787

FY 2016 BUDGET

DENTON COUNTY

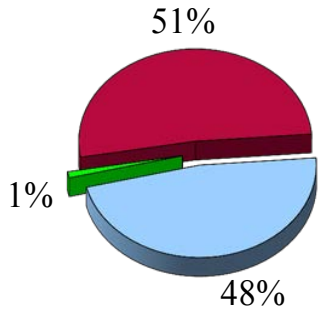
Combined Statement of Expenditures by Category
All Budgeted Governmental Fund Types
Three Year Comparison

CATEGORY	General Fund			Special Revenue Funds		
	Actuals 2012-2013	Estimate 2013-2014	Budget 2014-2015	Actuals 2012-2013	Estimate 2013-2014	Budget 2014-2015
Personnel	90,481,809	92,880,143	103,144,620	19,989,074	20,851,253	21,710,774
Maintenance and Operations*	36,625,438	41,130,726	45,605,625	18,096,874	20,292,355	30,562,979
Capital	1,127,538	1,553,491	1,589,436	1,190,311	469,245	0
TOTAL	128,234,785	135,564,360	150,339,681	39,276,259	41,612,853	52,273,753

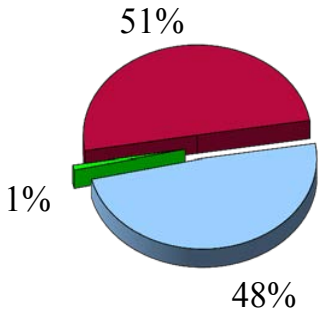
	Debt Service Fund			Total-All Budgeted Funds		
	Actuals 2012-2013	Estimate 2013-2014	Budget 2014-2015	Actuals 2012-2013	Estimate 2013-2014	Budget 2014-2015
Personnel				110,470,883	113,731,396	124,855,394
Maintenance and Operations*	46,896,667	49,579,783	52,277,086	101,618,979	111,002,864	128,445,690
Capital				2,317,849	2,022,736	1,589,436
TOTAL	46,896,667	49,579,783	52,277,086	214,407,711	226,756,996	254,890,520

Total-All Budgeted Funds

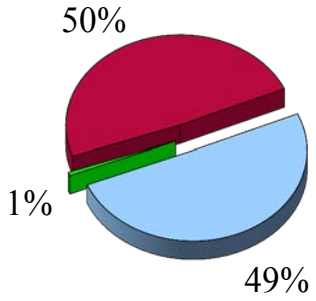
Actuals 2013-2014



Estimate 2014-2015



Budget 2015-2016



- Personnel: Salary and benefit related expenditures
- Maintenance and Operations: All operating related expenditures
- Capital: Expenditures for items over $5,000 each

*Includes Interfund Transfers

DENTON COUNTY
STATEMENT OF FINANCIAL GOALS AND POLICIES

ORGANIZATIONAL GOAL STATEMENT

The overall financial and service goals of Denton County are to provide the full range of statutorily required services to its citizens while maintaining the lowest prudent property tax rate. The County intends to continue to expand non-tax revenues to allow for budgetary growth as dictated both by the growth in the County's population and the growth in the demand for the County's services. The County will insure that budgetary growth is balanced by increases in demand for services. Denton County will provide for the expansion and renewal of its infrastructure through the use of long-term debt when it is considered appropriate and fiscally responsible.

I. GENERAL POLICIES

1.01 The County will operate on a fiscal year which begins on October 1 and ends on September 30.

1.02 The County will conduct its financial affairs in conformity with State and Federal laws, and this Statement of Financial Policy, which shall be approved by Commissioners Court and reviewed on an annual basis as a part of the budget process.

II. ACCOUNTING, AUDITING, AND FINANCIAL PLANNING

2.01 The Denton County Auditor's Office will continue to maintain records on a basis consistent with accepted principles and standards for local government accounting, as determined by GASB and GFOA.

2.02 Regular monthly and annual financial reports are issued summarizing financial activity by fund, and department, and comparing actual resources and expenditures with budgeted amounts, as required by Articles 114.025, 111.091, and 111.092 of the Revised Statutes of Texas.

2.03 The Auditor's Office provides monthly reports on the total cost of specific services by type of expenditure and by fund, in accordance with Articles 114.025, 111.091, and 111.092 of the Revised Statutes of Texas.

2.04 A financial audit will continue to be performed annually by an independent public accounting firm and an official opinion and annual financial report will continue to be published and issued, as authorized by Article 115.045 of the Revised Statues of Texas.

2.05 Denton County will continue to identify areas for evaluation efforts, by either staff, committees, or consultants, in order to judge the effectiveness and efficiencies of County services.

2.06 Cost/benefit studies will be conducted, where appropriate and applicable, on non-recurring expenditures and capital project.

2.07 Full disclosure will continue to be provided in the annual financial and budget reports and bond representations, in accordance with Articles 115.045, 114.025, 111.091, and 111.092 of the Revised Statues of Texas.

III. BUDGETING POLICIES

3.01 Budgetary Basis - The County's budgetary basis and accounting records are maintained on a modified accrual basis, and organized and operated on a fund basis in accordance with generally accepted accounting principles. Encumbrance accounting is utilized for materials, goods and services documented by purchase orders or contracts. The County will increase the subsequent year's appropriations, but only if necessary, to complete these transactions. The approved annual budget with amendments as approved by the Commissioners Court is the management control device utilized by the County. Annual appropriated budgets are adopted for the General, Special Revenue, and Debt Service funds. All annual appropriations lapse at fiscal year end. Encumbrance accounting, under which funds are reserved from purchase orders, contracts, and other commitments, is employed in these same funds and as of September 30, encumbrances are subject to re-appropriation in the budget of the subsequent year.

3.02 The County budgets resources on a fiscal year which begins October 1 and ends on the following September 30th.

3.03 Budget manuals are distributed, and budget module training sessions are held, for annual budget preparation, which includes forms and instructions, are distributed to County departments in March each year. Departments and Elected Officials must return their proposals no later than May 1 in that year.

3.04 The recommended budget shall be prepared and distributed to all of the Commissioners Court members on or before July 15 of the preceding fiscal year.

3.05 The proposed budget estimate shall be presented in the following format:

a) Revenue estimates by major item.
b) Operating and maintenance expenditures by object code, major expense categories, functionally related departments and program summaries.
c) Debt Service summarized by issues detailing principal, interest and reserve amount by fund.

3.06 The proposed budget estimate shall also contain information regarding:

a) Proposed personnel staffing levels.
b) A detailed list of capital equipment to be purchased by each department.
c) A detailed schedule of capital projects.
d) Any additional information, data, or analysis requested of management by the Commissioners Court.

3.07 The proposed budgeted revenues shall be provided by the Auditor's Office including ad valorem taxes, grant revenues, and inter-fund transfers.

3.08 The Commissioners Court shall adopt the budget by Court Order prior to October 1.

3.09 The Denton County budgeting procedures attempt to identify distinct functions and activities performed by the County and to allocate budget resources adequate to perform these functions and activities at a specified level of service.

3.10 The County will continue to integrate performance measurement and productivity indicators with the budget process where appropriate.

3.11 The committed, but not yet received purchases as of September 30th will be re-appropriated in the subsequent fiscal year per a list prepared by the County Auditor with appropriate Budget Amendment.

3.12 Only the Commissioners Court shall have authority to transfer expenditure appropriations from any department category of object codes to any other department or non-departmental major object code category. Transfers of such funds amount to a new appropriation and therefore must be adjusted prior to expenditure of such amounts.

3.13 Any transfer shall ONLY be made when it is submitted on the appropriate Budget Amendment Request or Intra-Departmental Operating Transfer forms. Each amendment request must be signed by an authorized departmental representative with review in the Budget Office. All transfer requests are submitted to the County Commissioners for final approval.

IV. REVENUES AND TRANSFERS POLICIES

4.01 Denton County will maintain a diversified and stable revenue system to shelter it from short-term fluctuations in any one revenue source by doing the following:

a) Establishing user charges and fees as permitted by law at a level related to the cost of providing that service including indirect costs.
b) Pursuing legislative change, where necessary, to permit increases in user charges and fee.
c) Aggressively collecting property tax revenues, including the filing of suit where appropriate and necessary, as authorized by the Texas Property Tax Code.

4.02 Denton County will pay for all current expenditures with current resources as required by Article XI, Section 7 of the Constitution, and by Article 111.091 -111.093 of the Revised Statutes of Texas.

4.03 Transfers of monies between funds will only be accomplished after approval of the Commissioner Court.

4.04 The County will support the majority of operations of the Road and Bridge districts from the vehicle registration fee authorized by the Texas Legislature, and property taxes.

V. CONTINGENCY FUND POLICIES

5.01 The County will maintain an unappropriated contingency to provide for small increases in service delivery costs as well as unanticipated needs that may arise throughout the year.

THEREFORE, IT WILL BE NECESSARY FOR OFFICIALS AND DEPARTMENT HEADS TO REVIEW AND CONTROL EXPENDITURES SUCH THAT THE RATE OF EXPENDITURE DOES NOT EXCEED THE APPROVED BUDGET.

Cases of anticipated material deviation should be covered by a request for a budget amendment. This request shall be from the Department Head in writing and include justification for such action. Such requests should be submitted to the Budget Office for initial review, they will then process the request and forward to Commissioners Court for their consideration and approval.

VI. PERSONNEL POLICIES

6.01 The number of employees on the payroll shall not exceed the total number of positions approved unless authorized by Commissioners Court. All personnel actions shall at all times be in strict conformance with applicable federal, state, and county policies.

6.02 Deletion and downgrades of positions may occur at any time during the fiscal year at the department head or elected official's request or if a review of workload statistics indicates that a reduction in force is practical in a department. Reductions in elected official's budgeted positions will only be accomplished with their approval after the budget is adopted.

6.03 Additions, position reclassifications, reorganizations, and equity adjustments must be presented with the initial budget request. Exceptions to this policy will only be allowed with Court approval.

6.04 The Court may institute a freeze during the fiscal year on hiring, promotions, transfers, and capital equipment purchases. Such action will not be used arbitrarily and will allow for exceptions in appropriate areas to comply with emergency needs such as natural disasters and/or loss of major revenue source.

VII. FIXED ASSET POLICIES

7.01 All purchases of physical assets with a value of $5000 (five thousand dollars) except computer software shall be placed on the County inventory.

7.02 The county will maintain these assets at a level adequate to protect Denton County's capital investment and to minimize future maintenance and replacement costs by:

a) Providing for adequate maintenance of capital equipment and equipment replacement under the above stated amount in the annual operating budget.

7.03 Capital expenditures for projects and equipment are budgeted by item or project and must be spent accordingly. Any request for unbudgeted capital equipment or projects throughout the fiscal year must be submitted to the Budget Office and approved by the Commissioners Court as a budget amendment prior to a requisition being presented to Purchasing.

7.04 Where possible, items in good useable condition placed in surplus will be used:

a) To supplement expenditure for new, budgeted capital purchases.
b) To supplement expenditure for replacement/budgeted capital purchases.
c) To supply needed unbudgeted new and replacement equipment.

VIII. DEBT MANAGEMENT POLICIES

8.01 See separate Debt Management Policy adopted by the Commissioners Court on February 20, 2007.

8.02 See Separate Bonded Debt Compliance Policy adopted by the Commissioners Court on October 21, 2008.

IX. INVESTMENT AND CASH MANAGEMENT

9.01 The Treasurer's Office will continue to collect, disburse, and deposit all funds on a schedule which insures optimum cash availability, in accordance with Article 113.043, 113.065, 113.901, 113.001-005, 113.021-024, and 113.041-047 of the Revised Statues of Texas.

9.02 The County Treasurer shall handle all original reconciliation of Denton County bank accounts with the Depository Bank and shall resolve any financial difference between Denton County and the Depository Bank.

9.03 The County Treasurer and County Auditor are Co-Investment Officer's of Denton County as authorized by the Commissioners Court and shall invest the funds of Denton County to achieve the highest and best yield, while at the same time maintaining the security and integrity of said funds.

9.04 Denton County shall maintain a written Denton County Investments Policy, as approved by the Commissioners Court, to achieve the highest and best yield, while at the same time, maintaining the security and integrity of said funds.

9.05 The County Treasurer will maintain an original copy of all security and/or surety pledges made by the Depository Bank in behalf of Denton County funds.

9.06 The County Treasurer will maintain an original copy of all security advice for all Denton County investment transactions.

9.07 There shall be a Denton County Investment Committee, consisting of the County Treasurer, County Auditor, Budget Officer, Civil Attorney, one Member of Commissioners Court and a citizen appointed by the Commissioners Court.

9.08 The Auditor's Office will continue to provide regular information concerning the cash position and investment performance, as required by Articles 114.025, 111.091, and 111.092 of the Revised Statues of Texas.

9.09 Denton County conducts its treasury activities with financial institution(s) based upon written contracts which specify compensating balances, service charges, term, and other conditions as authorized by the Local Government Code inclusive of the Revised Statutes of Texas.

X. GENERAL FUND UNRESERVED FUND BALANCE POLICY

10.01 See separate policy adopted by the Commissioners Court.

DENTON COUNTY, TEXAS
DEBT MANAGEMENT POLICY

Denton County recognizes the foundation of any well-managed debt program is a comprehensive debt policy. A debt policy sets forth the parameters for issuing debt and managing outstanding debt, and it provides guidance to decision makers regarding the timing and purposes for which debt may be issued, types and amounts of permissible debt, method of sale that may be used and structural features that may be incorporated.

I. POLICY SUMMARY

Denton County will adhere to the following specific policy statements with regards to (1) conditions for debt issuance; (2) restrictions on debt issuance; (3) debt service limitations; (4) limitations on outstanding debt; (5) debt structure; (6) the debt issuance process; and (7) debt maintenance procedures.

Conditions for debt issuance – The County will consider the use of debt financing only for one-time capital improvement projects. Long-term borrowing will not be used to finance current operations or normal maintenance. Debt financing may include general obligation bonds, revenue bonds, certificates of obligation, certificates of participation, tax notes, lease/purchase agreements, and other obligations permitted to be issued or incurred under Texas law. The County shall consider refunding outstanding bonds if one or more of the following conditions exist: (1) present value savings are at least 3%, with certain exceptions, of the par amount of the refunding bonds; (2) the bonds to be refunded have restrictive or outdated covenants; or (3) restructuring debt is deemed to be desirable.

Restrictions on debt issuance – Proceeds from long-term debt will not be used for current on-going operations.

Debt Service Limitations - In evaluating debt capacity, general-purpose annual debt service payments should generally not exceed 20% of the County's total budgeted expenditures for all funds.

Limitations on Outstanding Debt – As provided in the Constitution of the State of Texas, the Net Bonded Debt of Denton County shall not exceed twenty-five percent (25%) of the net value of the taxable real property of the County.

Characteristics of Debt Structure – The County will design the repayment of its overall debt so as to recapture rapidly its credit capacity for future use. The County shall strive to repay at least 20 percent of the principal amount of its general obligation debt within five years and at least 40 percent within ten years. The scheduled maturity of individual debt issues shall not exceed the expected useful life of the capital project or asset(s) financed. Also, the County shall consider purchasing bond insurance for debt issues when the present value of the estimated debt service savings from insurance (to be derived) is equal to or greater than the insurance premium.

Debt Issuance Process – The County shall use a competitive bidding process in the sale of debt unless market conditions the nature of the issue, such as refunding bonds, warrants a negotiated sale. The County will employ outside financial specialists, including financial advisors and bond counsel, to assist it in developing a bond issuance strategy, preparing bond documents and marketing bonds to investors.

Debt Maintenance Responsibilities – The County will seek to maintain and, if possible, improve our current bond ratings in order to minimize borrowing costs and preserve access to credit. Denton County will adhere to a policy of full public disclosure with regard to the issuance of debt, and the County will meet all requirements for continuing disclosure on debt of the County.

Approved: February 20, 2007

DENTON COUNTY, TEXAS
GENERAL FUND UNRESERVED FUND BALANCE POLICY

It is essential that governments maintain adequate levels of fund balance to mitigate current and future risks (e.g., revenue shortfalls and unanticipated expenditures) and to ensure stable tax rates. Fund balance levels are a crucial consideration, too, in long-term financial planning. In most cases, discussions of fund balance will properly focus on a government's general fund.

Credit rating agencies carefully monitor levels of fund balance and unreserved fund balance in a government's general fund to evaluate a government's continued creditworthiness. Likewise, laws and regulations often govern appropriate levels of fund balance and unreserved fund balance for state and local governments.

I. POLICY

Denton County will maintain General Fund unreserved fund balances at a level adequate to provide for unanticipated expenditures of a nonrecurring nature and to meet unexpected increases in service delivery costs. The target level for General Fund unreserved fund balances will be 12% of budgeted General Fund expenditures.

II. PROCEDURES

1. A goal of each year's budgeting process will be to adopt a budget that maintains compliance with the stated General Fund unreserved fund balance policy.

2. Specific County financial conditions, economic conditions, or special initiatives may be considered reasons for temporary non-compliance with this policy.

3. In the event of either planned or unplanned non-compliance, it is the County's intention to take action during the annual budget process to reach compliance within 2 annual budget cycles.

4. Actions in the budget process available to increase the unreserved General Fund balance may include increasing taxes, decreasing spending in specific areas, dedicating one-time revenues to fund reserves or making transfers of excess fund balances from other funds.

5. In the event that the level of unreserved General Fund balance is judged to be in excess of the amount required by this policy, amounts over that required may be used to fund one-time, non-recurring expenditures such as acquisition of capital items. Excess fund balances will not be used to fund recurring operating expenditures.

Approved: February 20, 2007

DENTON COUNTY, TEXAS
BONDED DEBT COMPLIANCE POLICY

Denton County acknowledges and will abide by any federal or state law regarding tax-exempt bonds.

I. POLICY SUMMARY

Denton County will adhere to the following specific policy statements with regards to (1) separate record keeping per bond issuance; (2) not mingling bond issuance money; (3) the use of bond proceeds only for their approved purposes; (4) the intent to use bond funds within 3 years of issuance; (5) meeting post-issue reporting requirements; (6) keeping interest earning with bond principal or debt service; (7) maintaining an interest and sinking fund for all tax-exempt debt; and (8) maintaining the tax-exempt status of all outstanding bonded debt of County..

Separate Accounting – The County will keep separate financial records of each bond issuance. A construction fund will be maintained for each bond issuance in the County's general ledger, the fund will be accounted for separately from all other funds of the county, and the fund will be used solely to pay costs of the projects for which the debt obligations were issued.

Not Mingling Bond Funds - Bond proceeds will not be co-mingled with any other County funds.

Approved Purposes – Bond proceeds will only be used for allowable purposes as specified by the bond election and bond order authorizing the issuance of the bonds.

Intent to Use within Three Years of Issuance – Denton County intends to use bond proceeds for their approved purposes within three years of their issuance.

Post-Issue Reporting Requirements – The County will adhere to all reporting requirements and deadlines that are applicable to tax exempt bonds. Specifically, Denton County will comply with the requirements of Securities and Exchange Commission Rule 15c2-12 which requires the filing of annual financial reports and other financial data and the filing of any required material events notices with each agency designated as an information repository. Denton County will also comply with US Treasury Regulation Section 148 which requires the computation and payment of any arbitrage rebate owed no less frequently than 5 years after issuing any tax-free debt.

Interest Earned Remains with Principal or Debt Service – Interest earned on bond proceeds will remain with the bond principal and will be used only to pay any cost overruns on approved projects, to fund new projects meeting the usage criteria in the original bond indentures, or it will be specified to go towards the payment of Debt Service.

Interest and Sinking Fund – Denton County will levy a tax on all taxable property in the County to pay principal of and interest on bonds or debt instruments issued. Amounts collected from the tax levied will be deposited to the credit of the Interest and Sinking Fund maintained in the accounting records of the County. Denton County will maintain its Interest and Sinking Fund in a manner to a proper matching of revenues and debt service payments on its debt issues. Specifically, the Interest and Sinking fund will be depleted at least once each bond year to the amount of the allowable carryover, all amounts deposited to the fund will be expended within twelve months of receipt, and all amounts received from the investment of the fund will be deposited to the fund and expended within twelve months.

DENTON COUNTY, TEXAS
BONDED DEBT COMPLIANCE POLICY - Continued

Maintenance of Tax-Exempt Status – Denton County shall not use, permit the use of, or omit to use the gross proceeds of any debt issuance in a manner which if allowed or omitted would cause the interest on any bond or debt instrument of the County to become includable in the gross income of the owner of the bond for federal income tax purposes. The County specifically will specifically comply with bond covenants which prohibit (1) private use or private payments of assets constructed or acquired with debt proceeds; (2) private loans of bond proceeds to any person other than a state or local government; (3) investment of bond proceeds in any investment with a yield that exceeds that of the bonds; (4) taking any actions that would cause the bonds to be federally guaranteed within the meaning of section 149(b) of the Internal Revenue Code; and (5) taking any unauthorized action having the effect of diverting arbitrage profits from payment to the US Treasury. Denton County will maintain its financial records until three years after final payment of all bonds to show compliance with federal and state laws regarding tax-exempt debt.

Approved: December 2, 2010

BUDGET AMENDMENT POLICY

Denton County Policy allows a Department Head, Appointed or Elected Official or his/her designees to request budget amendments throughout the fiscal year as follows:

A. BUDGET AMENDMENT STATUTE:

Pursuant to Local Government Code Section 111.070 the Commissioners Court may spend county funds only in strict compliance with the budget. The Commissioners Court by order may amend the budget to transfer an amount budgeted for one item to another budgeted item without authorizing an emergency expenditure.

B. INTRA-DEPARTMENTAL OPERATING TRANSFER

Transfers may be made up to $2000 (cumulative total for Intra-Departmental Operating Transfers for the fiscal year) between operating line items and surplus funds from capital items within an individual departmental budget. This type of amendment will be presented on the standing weekly agenda item for Intra-Departmental Operating Transfers. The amendment summary will be sent to each member of the Commissioners Court and other affected departments two working days prior to the actual Commissioners Court meeting. When a line item will be increased or decreased by more than $2,000 (cumulative total for Intra-Departmental Operating Transfers for the fiscal year), or if a new capital item is requested, the amendment must be presented to Commissioners Court for consideration and action as a separate agenda item.

C. ROUTINE BUDGET AMENDMENTS:

Includes transfer of funds within the maintenance and operations line items within the elected official or department head budget(s). These items can be placed directly on the consent agenda.

D. NON-ROUTINE BUDGET AMENDMENTS:

1. Inter-Departmental - Any amendment which moves funds from one elected official or department head's budget to another elected official or department heads budget must be presented to Commissioners Court for consideration and action.

2. Inter-Fund - Where permitted by law, any amendment which moves funds from one fund to another fund must be presented to Commissioners Court for consideration and action.

3. Personnel - Requests to transfer funds from any salary or benefit account are allowed for the specific purpose of salary related expenditures such as contract labor. Budget amendment requests for capital and operating accounts from personnel line items are allowed if there are no other funds available in that department's budget and the Commissioners Court deems it to be necessary. The Overtime-Cash Option line item for non-exempt employee overtime can be amended into but cannot be more than the original budgeted amount for the fiscal year. (See Policy # 3.3 Overtime (Non-Exempt)-Section II C-2).

4. Capital - Any request for additional capital equipment must be justified and specified in detail with cost estimates. Requests for additional capital items not included in the adopted budget or substitution of one item for another also requires approval from the Commissioners Court. Surplus funds in a budgeted capital item can be transferred to cover a shortage up to $2,000 in another budgeted line item with an Intra-Departmental Operating Transfer.

5. Computers – Any request including computer equipment, software, computer maintenance or technological requests requires a written recommendation from Technology Services when submitting the Briefing Memorandum/Request for Budget Amendment form to the Budget Office.

6. The re-appropriation at the beginning of a fiscal year of funds committed under valid Purchase Orders of the County but unspent by September 30 of the prior fiscal year requires a budget amendment from fund balance. These budget amendments have no net effect on spending but simply changes the accounting year for expenditures.

7. Pursuant to Local Government Code, Section 111.070 (b), the Commissioners Court may authorize an emergency expenditure as an amendment to the original budget only in a case of grave public necessity to meet an unusual and unforeseen condition that could not have been included in the original budget through the use of reasonably diligent thought and attention.

8. Pursuant to Local Government Code, Sections 111.0705 through 111.0708, when revenues not included in the original budget are received, such as proceeds of bonds or other obligations, grant or aid money, revenue from intergovernmental contracts, and pledging revenue as security for bonds and other obligations, a budget amendment is required to expend those funds. The adopted countywide budget will increase; however the revenue should exceed or equal the expenditure. This type of amendment must be submitted to Commissioners Court for consideration and action.

9. Any transfer that creates an increase in budgetary commitment for the next fiscal year must be presented to Commissioners Court for consideration and action.

10. New employee positions cannot be created without Commissioners Court consideration and action. Creation of a new position within a departmental budget will require that the Commissioners Court declare an emergency unless the actual line item under which that new position would be categorized currently exists within that specific budget. New employee requests outside of the budget process must include substantial written justification for the position.

11. New line items can only be created for Contracts or Grant-based programs. For any other department, the creation of a new line item that has not been previously created for the specific department, will require that the Commissioners Court declare an emergency in order to establish a new line item.

E. RESTRICTED LINE ITEM TRANSFERS:

Certain line items have restrictions, which are only allowed for specific purposes.

1. Court ordered expenditures can only be transferred to other court ordered line items.

2. Vehicle related expenditures can only be transferred to other vehicle related line items.

3. Salary related expenditures – see Section D. #3 of policy.

4. Body Armor – only excess funds from items requested and purchased can be transferred to another line item.

F. PROCEDURES:

1. Any request for a budget amendment must be justified and submitted to the Budget Office on the specified Briefing Memorandum/Request for Budget Amendment form. All requests must be submitted to the Budget Office by Friday noon in order to be placed on the following Commissioners Court Agenda (approximately 7 working days later) by the Budget Office. The Budget Office may hold a request that is not complete until clarified with the appropriate department. Scanned copies are acceptable as long as they all are legible.

BUDGET AMENDMENT POLICY - Continued

2. Budget Amendment transfer authorization may be delegated by the Elected/Appointed Official to other employees. Notification of signature authority must be on file in the Budget Office before requests are accepted. Therefore, the Request for Budget Amendment form must be personally signed by the Elected/Appointed Official who administers the department budget(s) or their designee(s).

3. The Commissioners Court reserves the right on a case by case basis, where legally permissible, to curtail a department's right to make Intra-Departmental Operating Transfers if the budget transfers appear to be making a programmatic change that was not approved by the Commissioners Court in budget hearings or if the financial condition of the department and/or the County warrants such a curtailment.

4. Notification of approved Budget Amendments and Intra-Departmental Operating Transfers will be e-mailed to the appropriate department(s) after the amendment is posted. The Budget Office is responsible for posting budget amendments on the financial computer system once the court order has all signatures and is received from the County Clerk's Office.

5. Budget Amendment Requests for new capital equipment must be submitted to the Budget Office for the current fiscal year by July 1st. This will allow the Purchasing Department to secure bids and order equipment prior to the end of the fiscal year.

6. Budget Amendment Requests other than capital requests for the current fiscal year must be submitted to the Budget Office no later than September 1st. Exceptions to the deadlines will be placed on the Agenda for consideration by the Commissioners Court.

7. Any request for placement on the agenda of a budget amendment or Intra-Departmental Operating Transfer, past the amendment deadline, requires a separate memo from the requesting department stating the urgency of the request.

Approved date: March 2, 2004
Revised Date: June 05, 2012

Denton County Budgeting Policies & Procedures

The Budgeting Policy of Denton County is to maintain a balance between demand for services and available resources that will have the least impact on the taxpayers of Denton County. Policy allows departments to submit their requests based on the needs of the individual department.

The annual budget process for Denton County begins in February. The Budget Office begins preparation of a Budget Manual in order to assist County departments with their requests. The manual includes instructions and sample forms including requests for performance and productivity measures, goals and objectives, revenue projections and new employee requests. Numerous line items and new programs require very detailed justification. A calendar of events is also included outlining the entire budget process as approved by Commissioners Court.

During the month of February, the Commissioners Court holds an initial budget "kickoff" meeting to establish the budget philosophy and goals where the Court provides the Budget Office with instructions for preparing and presenting a "Recommended Budget". Departmental budget workshops are held in March, as well as training sessions for the on-line computerized Budget Application. The Department of Information Services and the Budget Office developed this computer application and it has performed well during its eighth year of operation. Enhancements to the application will continue to be made in order to streamline the budgeting process for upcoming years.

Departments are given approximately four to six weeks to prepare and submit their Initial Budget Request to the Budget Office on or before May 1st. During this period of time it is the statutory responsibility of the County Auditor to provide revenue estimates for the next fiscal year along with expenditure projections for the current year. This information is provided to the Budget Office and is included in the Budget as required by statute.

During the months of May and June, the Budget Officer and staff compile Initial budget requests and finalize the Recommended Budget. After the Budget Office has established the baseline budget, major increases, decreases and new program requests are prioritized for consideration in the recommendation. Once the Recommended Budget is finalized, copies are distributed to the Elected Officials and Department Heads prior to the presentation to Commissioners Court in mid-July.

During July and August, departmental budget hearings are held to allow discussions between Elected Officials and Department Heads and the Commissioners Court. These sessions are held for those departments that do not agree with the funding levels included in the Recommended Budget, including discussions on other policy issues that may affect the budget. The Commissioners Court has the responsibility to make any changes they feel are necessary and justified during this process.

Denton County Budgeting Policies & Procedures – Continued

The Budget Office prepares and updates numerous statistical summaries to assist the Commissioners Court throughout the budget process. As decisions are made, the departmental budgets are revised accordingly and the final document is then prepared for adoption. The Budget Office is responsible for complying with all statutory requirements for any necessary public hearings, public notices and the filing of the budget for public review with the County Auditor and County Clerk prior to its adoption.

The public hearing on the budget is held within the first few weeks of September and any citizen is given the opportunity to express their opinion on the proposed budget and tax rate. The Commissioners Court has the opportunity to make any changes to the budget prior to formal adoption. After the public hearing is complete, the Budget and Tax Rates are adopted. The Adopted Budget is then distributed to all county departments for use in the new fiscal year.

All budget hearings with the Commissioners Court are posted according to the Open Meetings Act. Any interested citizen or taxpayer is encouraged to participate.

DENTON COUNTY	
2015-2016 BUDGET PLANNING CALENDAR	
Date	**Calendar of Events**
February 17	*Initial Budget Meeting with Commissioners Court; Establish Budget Philosophy, Goals and Objectives, and Role of the Budget Officer*
March 3	*Departmental Budget Preparation Packets Distributed to Departments*
March 3	*Social Service Agency Grant Applications Submitted to Agencies*
March 6	*Deadline for Facility, Technology Services and Purchasing for Various Reports*
April 15 - 22	*Deadline for Initial Budget Requests to the Budget Office - (See separate schedule for actual departmental due dates)*
April 23 July 13	*Compile Initial Budget Requests and Prepare and Finalize Recommended Budget*
July 14	*Presentation of Recommended Budget by Budget Office Tuesday @ 10:00 am*
July 14	*Appointment of Tax Assessor/Collector to Calculate the Effective and Rollback Tax Rates*
July 25	*Deadline for Chief Appraiser to Certify Tax Rolls to Taxing Units and Collector Certifies Anticipated Collection Rate*
July 28	*Public Meeting - Budget Workshop with Commissioners Court for Appeals*
July 28	*Presentation of Certified Appraisal Roll from TaxAssessor/Collector*
July 28	*Presentation of Effective and Rollback Tax Rates to the Governing Body*

DENTON COUNTY

2015-2016 BUDGET PLANNING CALENDAR

Date	Calendar of Events
July 29	*Send Notices to Elected County and Precinct Officer of Their Salary and Personal Expenses to be Included in the Proposed Budget*
August 4	*Public Meeting - Final Budget Workshop with Commissioners Court*
August 4	*Meeting to discuss tax rate; if proposed tax rate will exceed the effective tax rate, take record vote and schedule two public hearings*
August 10	*Publish "Notice of Proposed Property Tax Rate" notice in newspaper, cable tv and county web-site*
August 17	*Publish Budget Hearing Public Notice in Newspaper and Post on County Website*
August 17	*Publish Elected Official Salary and Personal Expenses Public Notices*
August 18	*Public Hearing on Proposed Tax Rate - 7:00 pm*
August 25	*Public Hearing on Proposed Tax Rate - 10:00 am*
August 27	*File Proposed Budget with County Clerk, County Auditor and Post on County Website for Public Inspection*
September 1	*Public Hearing on Proposed Budget at the Courthouse on the Square - 10:00am*
September 1	*Public Meeting to Adopt Budget and Tax Rate*

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DENTON COUNTY
2015 – 2016 OPERATING BUDGET
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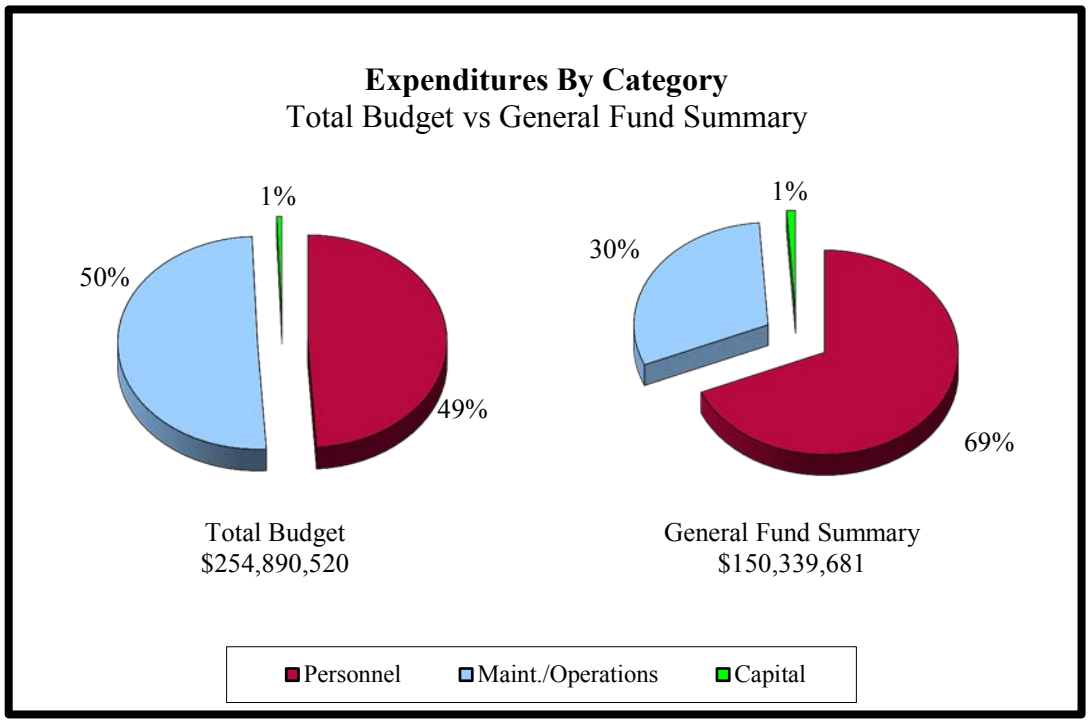
General Fund Summary

The General Fund accounts for resources traditionally with other governments which are not required to be accounted for in another fund. The General Fund accounts for the following functions: General Administration, Judicial, Financial, Legal, Public Facilities, Public Safety, Health and Welfare, Conservation, Contract Services, and Transfer of Funds.



DENTON COUNTY

FY 2016 Budget-Fund Analysis
General Fund
Fund #01

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Beginning Balance	**$33,712,622**	**$37,437,450**	**$41,008,150**
Revenues			
Taxes	101,433,787	107,500,000	113,959,675
Auto Registration Fee	3,597,147	4,000,000	4,100,000
Intergovernmental	8,441,258	8,289,960	6,642,756
Fees	12,768,424	13,989,000	14,024,000
Fines	3,127,188	3,225,000	3,255,000
Interest	68,455	111,000	121,000
Sale of Surplus Property	142,068	45,000	45,000
Miscellaneous	2,350,598	1,975,100	1,899,100
Total Revenues	131,928,925	139,135,060	144,046,531
Transfers			
Transfer In	30,688	0	0
Transfer Out	(4,346,042)	(3,818,367)	(4,831,000)
Total Transfers	(4,315,354)	(3,818,367)	(4,831,000)
Total Revenues and Transfers	127,613,571	135,316,693	139,215,531
Funds Available	**161,326,193**	**172,754,143**	**180,223,681**
Expenditures			
General Administration	18,083,432	19,979,949	26,053,498
Judicial	19,313,650	20,700,925	20,725,482
Legal	12,304,311	12,733,552	13,563,587
Financial	6,299,816	6,433,528	7,144,035
Public Facilities	9,017,878	9,663,969	11,327,943
Public Safety	55,255,258	58,557,382	62,867,576
Health and Welfare	87,471	92,402	90,121
Conservation	378,764	338,648	496,616
Intergovernmental	3,148,163	3,245,638	3,239,823
Total Expenditures	123,888,743	131,745,993	145,508,681
Ending Balance	**$37,437,450**	**$41,008,150**	**$34,715,000**

DENTON COUNTY

General Fund Revenues

Account Name	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Ad Valorem Taxes	101,433,786	107,500,000	113,259,675
Delinquent Ad Valorem Taxes	0	0	700,000
Auto Registration Fee	3,597,147	4,000,000	4,100,000
Subtotal Taxes	**105,030,933**	**111,500,000**	**118,059,675**
Payment in Lieu of Taxes	203,366	200,000	200,000
State Contribution - DA Salary	0	0	4,191
Mixed Beverage Taxes	1,813,941	1,900,000	2,000,000
CJAD Fiscal Service Fees	11,866	16,650	16,000
Lantana Crossing Guard	2,168	10,000	0
Hazardous Waste Fee	10,390	12,500	25,000
SO- School Resource Officer	285,522	328,600	0
Skywatch Tower Grant Fund	25,000	0	0
Law Enforcement Byrne JAG Grant 2013	0	3,000	0
State Allocation Officer Training	8,998	9,060	0
Miscellaneous Law Enforcement Grants/OCD	24,590	0	0
Law Enforcement Byrne JAG Grant 2014	1,544	22,000	0
Bingo Tax Revenue	20,768	20,000	20,000
Law Enforcement Services	56,037	30,000	0
TNRCC Emissions Program Grant	251,663	251,660	0
TNRCC Emissions Program Grant-SO	217,823	28,215	0
Title 4E Reimbursement CPS	2,794	2,620	0
State Criminal Alien Assistance Grant	201,825	162,795	200,000
Mobile Technology Fee	0	105,000	105,000
DISD School Resource	94,761	97,645	0
FBI - North Texas Joint Terrorism Task Force	4,979	10,000	0
ICE - Immigration and Customs Enforcement	1,384	1,500	0
CSCD - Technology Services Reimbursement	68,421	65,000	65,000
DCTA ICA Fees	87,333	87,325	94,850
Juvenile Accountability Grant	15,976	12,000	0
County Court Salary Reimbursement	628,000	640,000	640,000
Communication Contract Fees	502,694	500,000	500,000
Out-of-County Prisoner Housing Fee	882,780	1,000,000	900,000
Victim Notification Grant	27,716	27,715	27,715
Texas Historical Commission - CLG Grant	0	30,000	0
State Homeland Security Grant	293,872	357,950	0
Elections Reimbursements	137,499	77,725	65,000
Organized Crime Drug Enforcement - DEA	20,936	0	0
CHOS Museum Tourism/Preservation Grant	100,608	114,000	0
Fresh Water District Law Enforcement Contract	281,649	287,000	0
Veterans Court Grant	0	150,000	0

DENTON COUNTY

General Fund Revenues

Account Name	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Dispute Resolution Fees	109,916	120,000	120,000
State Indigent Defense Grant	774,511	495,000	450,000
Optional Child Safety Fee	864,651	885,000	980,000
North Texas HIDTA-FBI Contract	930	0	0
Org. Crime Drug Enforcement Task Force	1,118	0	0
State Longevity Pay	103,140	105,000	105,000
DA-Title IV-E CPS Legal Services	126,026	125,000	125,000
Copper Canyon Interlocal Contract	174,063	0	0
Subtotal Intergovernmental	**8,441,258**	**8,289,960**	**6,642,756**
Fees-County Sheriff	239,964	235,000	235,000
Fees-County Clerk	5,330,191	5,900,000	5,900,000
Fees-County Court Costs	266,695	280,000	280,000
Fees-Tax Assessor/Collector	2,554,545	3,000,000	3,000,000
Fees-District Clerk	1,110,495	1,150,000	1,150,000
Fees-Records Management Copies	9,440	15,000	15,000
Fees-Justice of the Peace, Pct # 1	74,251	85,000	85,000
Voter Registration Fees	550	2,000	2,000
Fees-Justice of the Peace, Pct # 2	52,351	75,000	75,000
Fees-Justice of the Peace, Pct # 3	76,261	85,000	85,000
Fees-Justice of the Peace, Pct # 4	100,157	115,000	115,000
Fees-Justice of the Peace, Pct # 5	151,694	185,000	185,000
Fees-Constable, Pct #1	192,759	215,000	215,000
Fees-Constable, Pct #2	138,520	150,000	150,000
Fees-Constable, Pct #3	221,257	240,000	240,000
Fees-Constable, Pct #4	115,155	130,000	130,000
Fees-Constable, Pct #5	181,285	185,000	185,000
Bond Processing Fees	47,935	50,000	50,000
Treasurer Commission on State Court Costs	166,600	165,000	165,000
County Treasurer's NSF Fees	60	0	0
Arrest Fees	163,475	170,000	170,000
Child Safety Court Cost Fees	11,052	15,000	15,000
Traffic Court Cost Fees	25,742	25,000	25,000
District Attorney Prosecution Fees	1,150	2,000	2,000
Fees-Justice of the Peace, Pct # 6	125,127	140,000	140,000
Fees-Constable, Pct #6	318,186	320,000	320,000
Sheriff's Arrest Fees	48,220	40,000	40,000
Tax Collections Contract Fees	506,168	530,000	565,000
Inmate Medical Fees	67,913	60,000	60,000
Scofflaw Contract Fees	1,000	2,500	2,500
County Treasurer Commission on BAT	36,663	35,000	35,000

DENTON COUNTY

General Fund Revenues

Account Name	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Commission - Time Payment Fees	51,055	50,000	50,000
Commission - Judicial Service Fees	11,112	15,000	15,000
Public Works Fees	158,232	120,000	120,000
County Transaction Fees	46,226	50,000	50,000
Juvenile Delinquency Prevention Fee	200	1,000	1,000
Child Safety Fund	1,197	3,000	3,000
Drug Court Fee	84,340	85,000	85,000
Probate - Guardianship Fees	23,430	20,000	20,000
Juvenile Case Manager Fees	41,576	40,000	40,000
Indigent Defense Commission	3,671	3,500	3,500
Veterans Court Program Fee	5,400	0	
County Truancy Prevention Fee	7,123	0	0
Subtotal Fees	**12,768,424**	**13,989,000**	**14,024,000**
Fines-Justice of the Peace, Pct # 1	223,844	225,000	225,000
Fines-Justice of the Peace, Pct # 2	174,136	200,000	200,000
Fines-Justice of the Peace, Pct # 3	152,213	110,000	140,000
Fines-Justice of the Peace, Pct # 4	211,029	235,000	235,000
Fines-Justice of the Peace, Pct # 5	562,442	535,000	535,000
Fines-Justice of the Peace, Pct # 6	124,247	120,000	120,000
Fines-County Courts	1,146,658	1,200,000	1,200,000
Fines-District Courts	532,619	600,000	600,000
Subtotal Fines	**3,127,188**	**3,225,000**	**3,255,000**
Interest on Money Market Accounts	68,056	110,000	120,000
Interest on Officer's Accounts	399	1,000	1,000
Subtotal Interest	**68,455**	**111,000**	**121,000**
Sales of Surplus Property	142,068	45,000	45,000
Subtotal Surplus Sales	**142,068**	**45,000**	**45,000**
Copy Fees	790	2,000	2,000
Vending Machine Commission	8,353	10,000	10,000
Bail Bond Board Application Fees	8,500	6,000	6,000
Museum Donations	42,194	0	0
Inmate Phone Fees	274,655	340,000	265,000
Denton Benefit League Donation	8,133	5,000	0
Attorney Refunds	98,831	125,000	125,000
Tax Attorney Rentals	30,000	30,000	30,000
Inmate Social Security Benefits	23,600	35,000	35,000
Ambulance Reimbursements	19	0	0
Witness Expense Refund	19,854	20,000	20,000

DENTON COUNTY

General Fund Revenues

Account Name	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Data Request Fees	480	1,000	1,000
Recycling Proceeds	5,009	5,000	5,000
Miscellaneous Revenue	679,418	125,000	125,000
CAA-Reimbursement-Juvenile	29,860	25,000	30,000
ILB Fees	257,192	240,000	240,000
Teen Court Fees	20	100	100
Office Rental	88,998	80,000	80,000
Bail Bond Forfeitures	405,450	500,000	500,000
Mineral Lease Royalties	23,771	25,000	25,000
CAA-Reimbursement-County Courts	243,554	260,000	260,000
Insurance Reimbursement	0	1,000	0
Economic Development Contract Fee	1,000	0	0
CPS Operational Costs	100,917	140,000	140,000
Subtotal Miscellaneous	**2,350,598**	**1,975,100**	**1,899,100**
Total Revenues	**131,928,924**	**139,135,060**	**144,046,531**
Transfer from Road and Bridge Fund	1,400	0	0
Transfer from District Clerk Records Mgmt Fund	29,288	0	0
Transfer from Elections Administration Fund	0	0	0
Total Transfers From Other Funds	**30,688**	**0**	**0**
TOTAL SOURCES	**131,959,613**	**139,135,060**	**144,046,531**

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DENTON COUNTY

General Fund Expenditures By Department

Department	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Commissioners Court	116,260	120,478	105,346
Commissioner, Precinct #1	224,557	226,054	246,395
Commissioner, Precinct #2	228,109	240,849	251,355
Commissioner, Precinct #3	240,526	252,927	267,460
Commissioner, Precinct #4	221,463	234,471	245,696
County Judge	343,558	339,297	367,379
Bail Bond Board	1,294	3,050	3,950
County Clerk	3,378,427	3,295,999	4,362,016
Human Resources	989,422	1,002,064	1,141,667
Purchasing	932,820	976,999	1,088,571
Vehicle Maintenance	355,686	360,017	472,603
Non-Departmental	1,884,115	2,541,948	6,664,964
Financial Information Systems	61,092	114,504	114,567
Technology Services	2,840,165	3,107,255	3,400,272
Print/Mail Department	304,871	332,785	354,525
Geographic Information Systems	392,645	465,985	521,164
Public Works Department	435,161	843,867	1,007,849
HOT Funds Tourism Grant 2015	0	113,999	0
Office of History and Culture	459,223	476,120	488,622
Records Management	278,509	351,128	466,392
HOT Funds Tourism Grant 2014	78,209	0	0
Veterans Service	388,430	360,172	418,856
Elections Administration Department	1,502,888	1,531,061	1,663,776
Civil Service Commission	2,268	4,900	5,900
County Wide Technology	2,423,734	2,684,020	2,394,173
Subtotal General Administration	**18,083,432**	**19,979,949**	**26,053,498**
Judiciary and Court Support	360,413	410,823	405,550
16th District Court	886,016	811,085	734,591
158th District Court	901,828	1,010,574	745,227
211th District Court	997,993	868,282	735,602
362nd District Court	857,068	1,086,584	752,603
367th District Court	802,430	984,259	736,431
393rd District Court	642,592	636,030	591,894
431st District Court	589,428	697,051	627,055
442nd District Court	0	301,763	513,838
County Court at Law #1	544,016	609,625	674,132
County Criminal Court #2	690,480	671,653	660,271
County Court at Law #2/Civil	399,369	417,966	436,485
Probate Court	1,622,620	1,789,470	2,046,600

DENTON COUNTY

General Fund Expenditures By Department

Department	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
County Criminal Court #1	698,776	712,393	663,797
County Criminal Court #3	711,389	727,544	745,952
County Criminal Court #4	707,842	711,469	654,340
County Criminal Court #5	662,547	684,648	736,647
District Clerk	1,674,795	1,729,497	2,014,925
County Court Administrator	96,943	82,002	85,970
Justice of the Peace, Precinct #1	458,861	385,386	469,511
Justice of the Peace, Precinct #2	332,364	348,361	367,279
Justice of the Peace, Precinct #3	458,964	425,437	488,925
Justice of the Peace, Precinct #4	348,874	364,303	383,617
Justice of the Peace, Precinct #5	511,648	478,898	546,010
Justice of the Peace, Precinct #6	378,864	382,616	425,157
Veteran's Court Grant	0	147,814	0
Juvenile Case Manager	41,582	59,654	61,390
District Court Administrator	192,771	208,947	196,068
Jury and Grand Jury	170,401	194,238	185,091
Justice Information Systems	1,319,549	1,487,362	1,629,546
Death Investigations/Medical Examiner Svcs	898,314	912,789	978,572
Collections Department	354,913	362,402	432,406
Subtotal Judicial	**19,313,650**	**20,700,925**	**20,725,482**
Criminal District Attorney	9,993,521	10,123,430	10,761,505
DA - CPS Division	772,628	974,140	1,103,146
Criminal District Attorney - Civil Division	1,538,162	1,635,982	1,698,936
Subtotal Legal	**12,304,311**	**12,733,552**	**13,563,587**
County Auditor	1,209,928	1,217,194	1,384,049
County Treasurer	617,567	642,696	708,706
Tax Assessor/Collector	4,001,723	4,039,782	4,459,077
Budget Office	470,598	533,856	592,203
Subtotal Financial Administration	**6,299,816**	**6,433,528**	**7,144,035**
Carroll Building / County Administration	421,969	239,283	216,947
Denton County Courts Building	581,083	790,725	1,042,004
Construction Management	314,746	0	0
DA Annex	23,810	32,576	32,500
Courthouse on the Square	125,347	164,088	287,926
Emergency Management Facility	107,552	114,012	119,913
Denton County Storage Building	13,400	16,240	19,740
Historical Park Projects	892	0	0
Historical Park Facilities	20,761	33,359	90,305

DENTON COUNTY

General Fund Expenditures By Department

Department	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Courthouse Annex	14,064	16,380	26,452
Precinct #3 Government Center	0	0	184,488
Mary and Jim Horn Government Center	115,866	133,441	176,443
Loop 288 Elections/Technology	237,249	269,901	275,287
Loop 288 Facilities/TABC/Parks	32,392	76,380	58,329
Loop 288 CSCD	47,864	53,100	61,602
Lee Walker Government Center	50,504	54,639	61,804
Precinct #4 Government Center	0	0	28,593
CPS Building/Lewisville	16,879	50,543	21,923
Loop 288 - Phase I	122,322	129,672	133,835
Loop 288 - Central Plant	268,510	259,445	297,443
Sandy Jacobs Government Center	41,901	70,534	91,994
Steven E Copeland Government Center	124,956	131,807	135,314
The Colony Annex	31,059	33,054	37,259
Denton County Government Center	24,448	0	0
Charlie Cole Building	307,669	561,521	607,412
Law Enforcement Facility	2,403,732	2,717,056	3,040,511
Facilities Management	2,601,551	2,649,435	3,231,503
County Leased Buildings	134,081	139,638	105,762
Vehicle Maintenance Facility	22,492	28,212	28,625
Recycling Department	70,028	73,547	77,477
Telephone Department	740,753	795,381	806,552
Precinct #2 Government Center	0	30,000	30,000
Subtotal Public Facilities	**9,017,880**	**9,663,969**	**11,327,943**
County Jail	25,229,202	26,705,718	29,133,528
Jail Health	4,068,666	4,574,079	4,675,713
Sheriff's Communications	2,329,842	2,214,363	2,523,760
Sheriff	13,237,581	14,618,964	16,742,830
DISD School Resource Officer	83,829	15,811	0
Sheriff's Mental Health Unit	779,007	872,692	905,138
Sheriff's Reserves Unit	48,469	43,258	42,030
Vehicle Emissions Enforcement Grant	229,206	11,698	0
DCTA Interlocal Contract	82,322	8,585	0
School Resource Officer	290,563	21,227	0
Copper Canyon Interlocal Contract	170,830	32,482	0
CSCD (Adult Probation)	313,412	383,445	407,798
Juvenile Accountability Grant	77,638	79,447	0
SO Freshwater Contract - Providence	149,581	25,808	0
SO Freshwater Contract - Paloma Creek	90,804	8,906	0
Constable, Precinct # 1	841,496	791,260	738,131
Constable, Precinct # 2	741,595	786,850	815,756

DENTON COUNTY

General Fund Expenditures By Department

Department	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Constable, Precinct # 3	724,268	753,525	754,341
Constable, Precinct # 4	698,602	741,738	767,502
Constable, Precinct # 5	652,245	846,466	770,779
Constable, Precinct # 6	691,827	653,595	764,217
Fire and Ambulance Services	2,167,423	2,401,475	2,310,587
NWISD ASAP	3,579	0	0
Department of Public Safety	194,952	206,648	194,965
Alcoholic Beverage Commission	2,131	2,575	3,000
2014 Homeland Security Grant	0	307,974	0
Texas Parks & Wildlife/Game Warden	3,603	2,500	2,462
Emergency Services	1,058,704	1,392,728	1,315,039
2013 Homeland Security Grant	137,565	53,565	0
2012 Homeland Security Grant	156,315	0	0
Subtotal Public Safety	**55,255,257**	**58,557,382**	**62,867,576**
Child Protective Services	87,471	92,402	90,121
Subtotal Health and Welfare	**87,471**	**92,402**	**90,121**
County Extension	378,764	338,648	496,616
Subtotal Conservation	**378,764**	**338,648**	**496,616**
Appropriations	3,148,163	3,245,638	3,239,823
Subtotal Contract Services	**3,148,163**	**3,245,638**	**3,239,823**
Total Expenditures	**123,888,744**	**131,745,993**	**145,508,681**
Transfer to Courthouse Security Fund	46,000	46,000	146,000
Transfer to Juvenile Probation Fund	0	28,751	0
Transfer to Fire Code Enforcement Fund	50,000	50,000	0
Transfer to Jury Fund	150,042	193,616	200,000
Transfer to 2012 PI Bond Fund	0	0	200,000
Transfer to 2013 PI Bond Fund	600,000	0	0
Transfer to Capital Replacement Fund	3,500,000	3,500,000	4,285,000
Total Transfers To Other Funds	**4,346,042**	**3,818,367**	**4,831,000**
TOTAL USES	**128,234,786**	**135,564,360**	**150,339,681**

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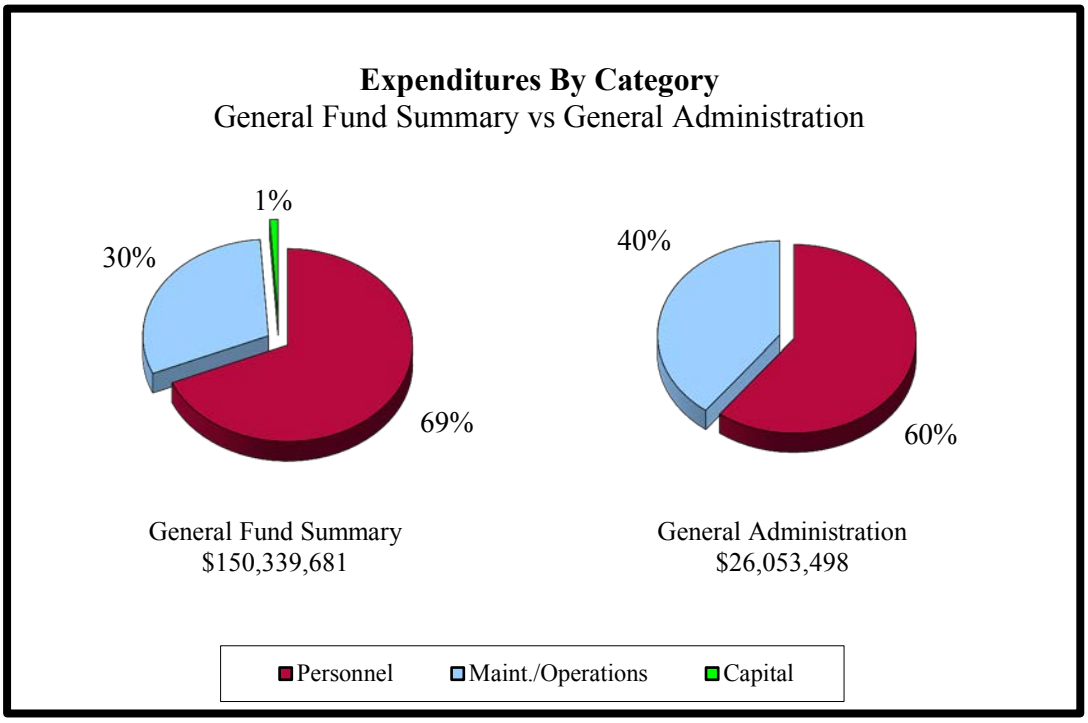
General Administration

General Administration departments include the basic administrative and management functions of the County's General Fund. The major departments include Commissioners Court, County Judge, County Clerk, Human Resources, Purchasing, Vehicle Maintenance, Technology Services, County Planning, Geographic Information Systems, Elections Administration, Non-Departmental, and Public Works.



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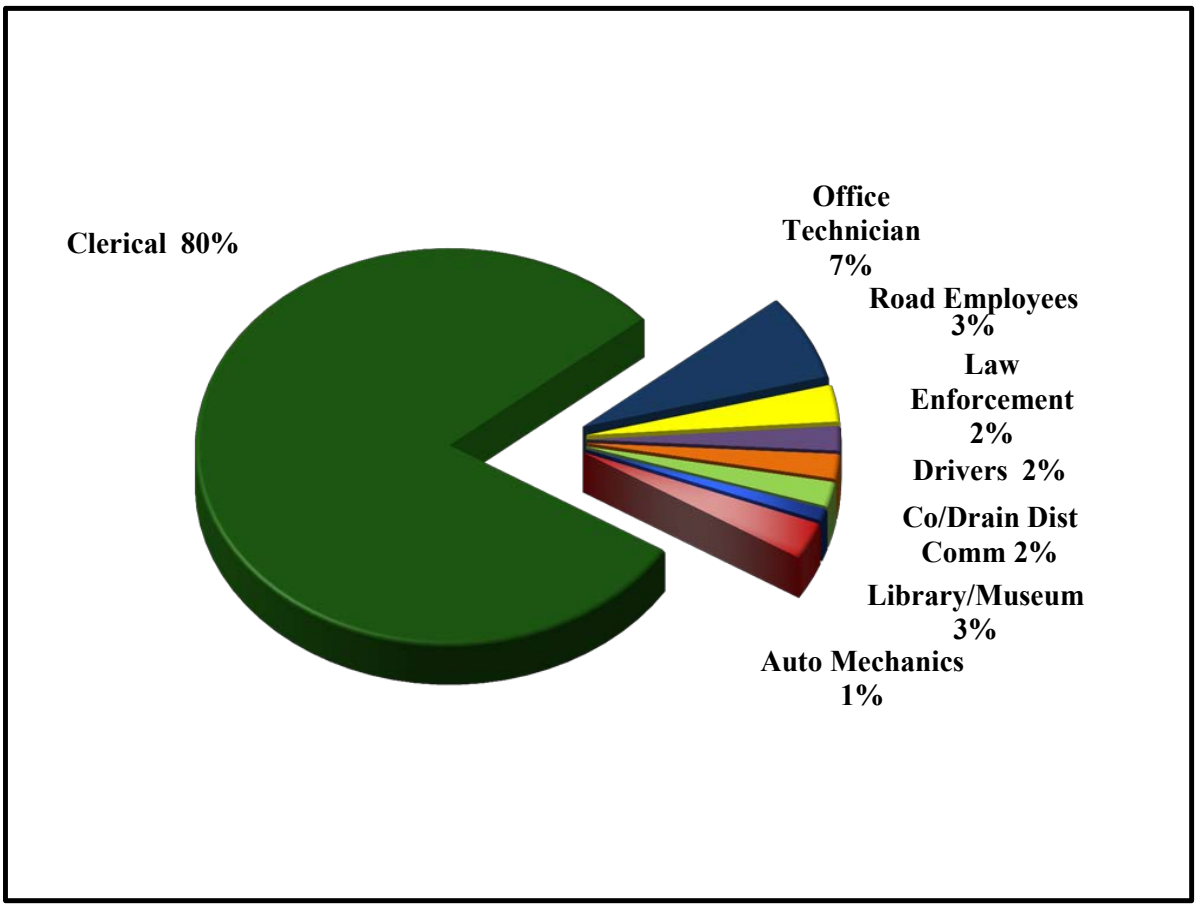


	Full-Time	Part-Time	FTEs *
Office Technician	14	-	14
Road Employees	5	-	5
Co. & Drain Dist. Commissioner	4	-	4
Drivers	3	-	3
Law Enforcement	4	-	4
Auto Mechanics	2	-	2
Library/Museum	5	1	5.5
Clerical	150	2	151
TOTAL	**187**	**3**	**188.5**

* Full-time equivalents

DENTON COUNTY

Department: Commissioners Court *G/L# 01·10·10*

Department/Activity Description

The office of the Aide to the Court provides managerial and technical assistance to the Commissioners Court by interacting with County boards and committees, departments and elected officials as needed to enhance County government. This office organizes and publishes the weekly Commissioners Court agendas, attends all Commissioners Court Meetings, sets up courtroom, takes notes and records each meeting and issues all correspondence resulting from Commissioners Court. The office also maintains the County Boards and Committees Manual, and attends, records and transcribes the minutes for various County boards and committees. This office also assists the Housing Finance Corporation with their meetings and assists with various financial responsibilities.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$109,796	$105,433	$95,215
Operations	$6,464	$15,045	$10,131
Capital	$0	$0	$0
Total	$116,260	$120,478	$105,346

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- Worked in Legistar to generate Commissioners Court Agendas and Agenda Packets.
- Assisted departments in generating agenda placements on a weekly basis.
- Working with Records Management to audit all files and make the Aide to Commissioners Court office run efficiently.
- Worked with Tech Services to design a new website for Building Usage rental, and Boards and Committees.
- The use of all county facilities goes through Aide to Commissioners Court office. Building use requests have increased in the last year. The Courthouse on the Square has become a very popular wedding venue.
- The Aide to Commissioners Court is responsibilities include the following: Clerical work, banking for the Denton County Housing Finance Corporation., maintaining and updating boards and committees and for building security.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Complete implementation of new Agenda Program with all records updated and all issues resolved.			
% time spent on new agenda program	50%	50%	50%
E-agenda packets sent electronically each week	8	12	12
Agenda items posted	1,575	1,575	1,575
Goal: Provide administrative support to the Bail Bond Board and the Housing Finance Corporation.			
Bail bond companies monitored	26	28	10
Average hours spent each week on Bail Bond Board	12	12	12
Average hours spent each week on HFC bank records	1	1	1
Goal: Continue to refine procedures for filling vacancies for boards and committees.			
Boards and committees managed	30	30	30
Number of vacancies each year	15	15	10
Time to fill vacant position (weeks)	2	2	2

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	1	1	1
No. of Part-Time Employees	0	0	0

FY 2016 BUDGET

DENTON COUNTY

Department: Commissioner, Precinct #1 *G/L# 01·10·11*

Department/Activity Description

The Commissioners Court is the main body responsible for financial administration of the County, and is the executive body for the County which approves all policies and procedures and regulates many departments. It is the responsibility of the Commissioners Court to execute specific statutory duties, including legislative, executive and administrative functions while serving the County's hyper-growth population. It is the Commissioner's duty to serve as a leader in the community and to fulfill the needs of the citizens of Denton County. The County is divided into four Commissioners districts, each having equal population. Commissioners are elected by their district for a four-year term.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$218,459	$218,518	$238,590
Operations	$6,099	$7,536	$7,805
Capital	$0	$0	$0
Total	$224,557	$226,054	$246,395

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- Worked diligently with each of the seventeen cities in Precinct One to assist these towns and municipalities with prioritized road improvement projects through Commissioners Court-approved inter-local cooperative agreements.
- Completed numerous contracted road/bridge improvement projects, including culvert replacements, road reconstruction and/or recycling/repaving projects in order to improve the safety of roads and the effectiveness of drainage.
- The Commissioner was able to compromise with the city of Celina to complete the final Denton County phase of the Dallas North Tollway extension.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Improve the roads and bridges in Precinct 1.			
Bond funds available for public improvements to County-owned transportation and drainage projects	$9,500,000	$5,500,000	$5,500,000
Major transportation drainage projects funded/ completed (over $1 million)	4/3	5/3	5/3
Goal: Provide better service to citizens utilizing new R&B facility location to promote efficient work flow.			
Public meetings hosted or participated in	68	70	75
Transportation-related meetings hosted or attended	20	24	24
Meetings with individual constituents and small groups	115	125	125
Goal: Provide better services to citizens in incorporated areas of Precinct 1.			
New interlocal agreements that support city infrastructure improvements	10	9	10
Goal: Attend all Commissioner's Court and community meetings.			
% of Commissioner's Court meetings attended	96	94	95
# of Community meetings attended	60	70	70
# of Transportation related meetings held/attended	20	24	24

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	2	2	2
No. of Part-Time Employees	0	0	0

FY 2016 BUDGET

DENTON COUNTY

Department: Commissioner, Precinct #2 *G/L# 01·10·12*

Department/Activity Description

The Commissioners Court is the main body responsible for financial administration of the County, and is the executive body for the County which approves all policies and procedures and regulates many departments. It is the responsibility of the Commissioners Court to execute specific statutory duties, including legislative, executive and administrative functions while serving the County's hyper-growth population. It is the Commissioner's duty to serve as a leader in the community and to fulfill the needs of the citizens of Denton County. The County is divided into four Commissioners districts, each having equal population. Commissioners are elected by their district for a four-year term.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$224,299	$233,550	$244,547
Operations	$3,809	$7,299	$6,808
Capital	$0	$0	$0
Total	$228,109	$240,849	$251,355

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- Transportation challenges involved in funding and construction delays for FM 423, IH 35, Memorial Rd, Grandscape 121 overpass, and all county roads.
- Continued development of County assets and building projects, including construction of new facilities for Carrollton and Frisco. Challenges include funding, budgetary constraints, planning issues and weather delays for construction in Carrollton.
- Continued development of economic opportunities for Denton County and the municipalities within the County.
- Continued growth of the Denton County Veterans Memorial has slowed down significantly, due to challenges through donation/purchase of star memorial plaques.
- Researched and addressed legislative issues and new legislation that specifically affected or involved the participation of Denton County such as traffic issues and water supply districts.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Continue progress on multiple transportation, road and building projects (% completion).			
Planning and construction of FM 423	50%	60%	75%
Memorial Road construction completed	50%	75%	100%
Design, construction and completion of Carrollton expansion project	50%	100%	100%
Design of new government center in Frisco	25%	50%	100%
Goal: Research and address legislative issues, review new legislative statutes and participate in issues involving Denton County.			
Legislative statutes reviewed	0	50	0
Meetings with Representatives and Senators attended	5	10	5
Resolutions and solutions proposed	0	10	0
Goal: Continue growth of the Denton County Veterans Memorial by donation/purchase of Star Memorial Plaques.			
Additional Star Memorial Plaques added to memorial	10	20	20
Maintenance and upkeep of the Veterans Memorial grounds and landscaping	100%	100%	100%
Goal: Continue advancement of economic development opportunities.			
Economic incentive agreements with new businesses	5	5	7
Meetings with businesses interested in moving to Denton County	5	10	12

FY 2016 BUDGET

DENTON COUNTY	
Department: Commissioner, Precinct #2 (continued)	*G/L# 01·10·12*

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Maintain committee appointments and attend all committee meetings when appointed by the Commissioners Court.			
To fill all vacant positions for precinct 2	80%	85%	100%
To attend committee meetings that are appointed the Commissioner and Staff of precinct 2	90%	90%	100%

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	2	2	2
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: Commissioner, Precinct #3 *G/L# 01·10·13*

Department/Activity Description

The Commissioners Court is the main body responsible for financial administration of the County, and is the executive body for the County which approves all policies and procedures and regulates many departments. It is the responsibility of the Commissioners Court to execute specific statutory duties, including legislative, executive and administrative functions while serving the County's hyper-growth population. It is the Commissioner's duty to serve as a leader in the community and to fulfill the needs of the citizens of Denton County. The County is divided into four Commissioners districts, each having equal population. Commissioners are elected by their district for a four-year term.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$233,407	$243,327	$254,784
Operations	$7,118	$9,600	$12,676
Capital	$0	$0	$0
Total	$240,526	$252,927	$267,460

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- Began construction of the Precinct #3 government building. This will combine County services in one location and add more services for the Citizens of Precinct #3 so they will not have to travel to Denton to conduct their County business.
- Began, continued or completed the following road projects: I35E, FM 407, FM 407/I35E interchange, FM 1171, Corporate, Purnell, Corporate Drive, Lakeview Drive, Point Vista and Main Street.
- Kept citizens informed on progress or delays in construction on I35E in a timely matter to assist them with alternate routes of travel during the lengthy construction process.
- Worked with Commissioners Court to expand and improve space for employees.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Encourage new businesses to relocate to Denton County by providing superior quality of life while keeping tax rates l			
Denton County tax rate	0.282867%	0.284914%	0.272200%
Overseeing construction of Pct #3 government center	ongoing	ongoing	2016
Goal: Maintain committee appointments for all citizen and staff committees %.			
Citizen committee appointments	95%	100%	100%
Personal staff appointments	100%	100%	100%
% appointments filled within 30 days	80%	85%	100%
Goal: Improve local transportation through implementation of road bond programs.			
Major Pct 3 road projects completed	1	3	3
Goal: Effectively oversee the design and construction of the new Lewisville Government Center project.			
Progress of project	N/A	N/A	100% construction
New departments created in Pct #3	N/A	N/A	4
Departments relocated from rental space	N/A	N/A	3

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	2	2	2
No. of Part-Time Employees	0	0	0

FY 2016 BUDGET

DENTON COUNTY

Department: Commissioner, Precinct #4 *G/L# 01·10·14*

Department/Activity Description

The Commissioners Court is the governing body of the County, and is therefore required to fulfill all responsibilities as stated in Texas law. Commissioners assist their constituents with issues regarding the County government process, road and drainage problems and road/bridge replacement and repairs. Commissioners Court is held weekly to set policy and approve items on the agenda. This includes approval of bills, contracts, purchases through bid process, hiring of employees, updates on transportation projects and overview of buildings and expansion of departments. The budget for Denton County is set by Commissioners Court. The Precinct 4 Commissioner delivers presentations to community groups to update and educate citizens regarding issues in Denton County. The Commissioner serves on departmental and community boards and committees. He assists municipalities with solutions for issues due to rapid growth and other community needs. He attends City Council meetings of all cities/town in Precinct 4 on a regular basis and upon their request.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$216,110	$225,329	$235,902
Operations	$5,353	$9,142	$9,794
Capital	$0	$0	$0
Total	$221,463	$234,471	$245,696

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- The efforts of the Pct #4 Commissioner and his staff led to the reconstruction and expansion of several TxDOT system projects in Denton County over the past several years. I35E, SH 114 urban and rural sections, US 380 rural section, interchange of SH 114 and 170, FM 407, and FM 1171 sections 1, 2 and 3 are all projects currently under construction or recently completed.
- Projects that are in design or environmental clearance process are three sections of US 377, FM 156, 156/114 interchange, I35W, and main lane expansion and construction for 114 and 170. Several multi-million dollar County Road and Bridge projects have been completed or are currently in the bid process. Numerous road reconstruction projects for Pct #4 cities have been managed by this office.
- One of the on-going challenges faced by Road and Bridge West is providing a financially competitive workplace. Considerable staff turnover and vacancies created by uncompetitive wages in comparison to private industry have been a challenge for remaining employees.
- The Road and Bridge West has appointed three new supervisors from within denton county and staff training will be a priority in the new fiscal year.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Progress of State Highway projects.			
SH 380, Segments 2 & 3	began construction	in progress	continue construction
SH 114, Sections 1 & 2	under construction	under construction	completion - June 2016
FM 407	under construction	100% complete	Complete Greenscape Plan
I35E	began construction	under construction	continue construction
FM 156	began construction	under construction	continue construction
FM 2499 at DFW Connector	under construction	in progress	completion - Spring 2016
Goal: Effectively oversee the design and construction of the Precinct #4 Government Center.			
Progress of design plans	in progress	bid out in 2nd qtr	100% complete
Progress of utilities and roadway	under construction	100% complete	100% complete

FY 2016 BUDGET

DENTON COUNTY

Department: Commissioner, Precinct #4 (continued) *G/L# 01·10·14*

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Increase in-house training for Commissioner Office staff and R&B West employees.			
Heavy Equipment Operator training classes	1	1	1
Computer training classes for R&B staff	3	3	5
Leadership and communication training classes	2	1	3
Goal: Maintain open communication with constituents.			
Phone calls and messages returned within 24 hours	95%	98%	98%
Group meetings with constituents for project updates	7	5	8
Website, email and social media updates	92%	95%	98%
Goal: Expand economic developments to attract businesses to Denton County.			
Buinesses relocating to Denton County	2	3	5
Goal: Continue to serve and attend boards and committees.			
Boards/ Committees served	22	22	22
Presentation/ Meetings attended	723	750	750

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	2	2	2
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: County Judge *G/L# 01·10·15*

Department/Activity Description

The County Judge serves as the presiding officer of the Commissioners Court, which is the main body responsible for the financial administration of the County. The Judge's primary responsibility is to execute specific statutory duties, including legislative, executive and administrative functions, while serving the County's fast-growing population. It is the Judge's duty to serve as a leader in the community and to fulfill the needs of the citizens of Denton County. The County Judge is elected county-wide to a four-year term.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$339,756	$331,347	$360,839
Operations	$3,802	$7,950	$6,540
Capital	$0	$0	$0
Total	$343,558	$339,297	$367,379

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- Work with Denton County Delegation (Texas House and Senate) and various other state legislators regarding bills and measures taken during the 84th Legislative Session. Encouraged local, state, and national legislative delegates to promote needs and interest of Denton County constituents, economic development, water concerns, and transportation.
- Provide accurate and timely responses to constituents regarding transportation, water rights, and elected officers responsibilities.
- Worked with State and local entities to continue improving transportation across Denton County and North Texas, particularly through 35Express project on I-35 East.
- Developed and continued programs to promote economic development in Denton County.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Improve technological development county-wide in order to increase productivity and enhance performance and employee satisfaction.			
Special projects discussed with Director of Tech Svcs	5	5	5
% of time per month Director of Administration works with users and elected officals.	50%	50%	50%
Goal: Provide accurate and timely responses to constituent inquiries and requests from other governmental agencies.			
% constituent contacts returned within 24 hours	97%	95%	99%
% constituent complaints resolved within 7 days	95%	96%	99%
Contacts with other governmental agencies	100	150	170
Goal: Provide information to Denton County legislative delegation for the 84th legislative session decided by Commissioners Court.			
% constituent contacts returned within 24 hours	97%	95%	99%
% constituent complaints resolved within 7 days	95%	96%	99%
Contacts with other governmental agencies	100	150	170
Goal: Facilitate improvements to the transportation infrastructure of Denton County.			
% of time spent monthly on Road and Bridge	30%	30%	30%
% of time spent monthly seeking community support for I35E management lanes improvement project and SB1420	50%	50%	50%
Meetings with constituents and neighborhood groups	20	20	20

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Develop new programs that will help make Denton County a prime destination for economic development.			
% special projects completed within 14 days	90%	90%	99%
Special projects completed or implemented	5	7	10

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	3	3	3
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: Bail Bond Board *G/L# 01·10·16*

Department/Activity Description

The function of this department is to exercise any powers incidental or necessary to administer the Bail Bond Board Act, to enforce and regulate this Act, and to supervise and regulate all phases of the bonding business within the County. This Board conducts hearings and investigations and makes recommendations regarding the issuance, refusal, suspension or revocation of licenses to the Texas Judicial Council. The District Clerk is chairman of the board. The Bail Bond Coordinator reports to the County Treasurer and is responsible for all Bail Bond files and records kept in the Treasurer's office.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$0	$0	$0
Operations	$1,294	$3,050	$3,950
Capital	$0	$0	$0
Total	$1,294	$3,050	$3,950

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- Met all agenda deadlines and made sure that all new and renewal applications were turned in on time.
- Worked closely with Legal Department with issues relating to State and local statutes.
- Maintain the bail bond website.
- Worked with bail bond companies and the public to get informative information to them.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Streamline the agenda packets and accurately and efficiently post all updates.			
Hours of preparation per Bail Bond Board Meeting	50	60	20
% new applications approved	23%	26%	75%
# of new and renewal licsence filed each year	20	25	8
Hours spent monthly on Court Order spreadsheet	5	5	5
Goal: Process all new and renewal bail bond applications according to policy, maintaining various reports and information.			
New applications received and processed	4	2	2
Property and money backed companies	10	10	10
Insurance backed companies	16	16	16
Bailed bond companies closed	3	2	1
Goal: Maintain website, ensuring that all information is posted in a timely manner.			
Agendas submitted electronically to website	12	12	12
Orders submitted electronically to website	25	25	25

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

FY 2016 BUDGET

DENTON COUNTY

Department: County Clerk *G/L# 01·10·20*

Department/Activity Description

The County Clerk's Office maintains all records regarding County business including (but not limited to) marriage licenses, real property, recording, vital statistics, probate, UCC and juvenile. The County Clerk's Office is an ex-officio clerk of Commissioners Court, and serves as clerk for county, criminal, civil and probate courts. The County Clerk is elected to a four-year term by Denton County voters.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$3,257,649	$3,154,660	$4,101,467
Operations	$120,779	$141,339	$260,549
Capital	$0	$0	$0
Total	$3,378,427	$3,295,999	$4,362,016

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- Began mending relationships with other departments within Denton County.
- Started capitalizing on the valuable training tools provided by Human Resources for the employees within the department.
- Successfully worked with a travel budget cut by 60% and office supplies cut by 40% by cutting back on wasteful spending.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Streamline the transition to E-filing .			
Work with Tech Services and Tyler Technologies to prepare transition	0%	100%	100%
Provide training to employees	0%	100%	100%
Goal: Continue to finds ways to provide services to citizens without requiring their presence at the Courthouse.			
Electronic case filings	50%	75%	100%
Payments made on-line	0%	100%	100%
Criminal records avaiable online	0%	100%	100%

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	57	56	65
No. of Part-Time Employees	1	1	2

FY 2016 BUDGET

DENTON COUNTY

Department: Human Resources *G/L# 01·10·25*

Department/Activity Description

The Human Resources Department ensures compliance with federal, state and local employment legislation through policy administration, recruitment procedures, employment practices and job classification. The department is responsible for administering the medical and dental plan, life insurance, the cafeteria plan, workers compensation, safety, training, risk management and loss control which includes vehicle and building insurance programs, retirement, ADA, family leave, sick leave pool and other federal regulations. Other areas of responsibility include the Employee Forum, newsletters, service awards, annual employee picnic, flower program, and the placement of temporary employees.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$936,330	$948,827	$1,031,463
Operations	$53,092	$53,237	$110,204
Capital	$0	$0	$0
Total	$989,422	$1,002,064	$1,141,667

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- Challenged in efforts to become more efficient when contractual issues stalled the HRMS acquisition and implementation
- Staffing demands has been challenging as frequency of retirements have increased rapidly, as well as staffing of new jail facility all at once.
- Challenged to meet the county-wide demand for trainings with only one Staff Development Coordinator.
- We were able to hire and train a very competent Human Resources Generalist.
- We were able to implement a new wellness program.
- We were able to conduct appeal hearings for both Civil Service Commissions in a timely manner.
- We rolled out and administered the first year of our High Deductible Health Plan/Health Savings Accounts medical plan.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Continue to build enthusiasm for and participation in the PEBC wellness program.			
Train HR employees in all areas of the type of plan approved by the Board	0%	80%	100%
Plan, coordinate and conduct educational sessions regarding the new plan	0%	40%	55%
Complete transition to new benefit plan offerings	5%	85%	100%
Goal: Increase wellness program participation by 15% per year.			
Meetings conducted with large departments to increase understanding of Wellness Program	0%	100%	25%
Wellness Program flyers distributed on a quarterly basis	0%	25%	40%
Goal: Increase efficiency through transition to a new Human Resources Management System.			
Develop a scope of work for the RFP	60%	100%	100%
Evaluate proposals to select a new system vendor	85%	100%	100%
Train HR staff to use the new system	0%	50%	100%

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	11	11	11
No. of Part-Time Employees	0	0	0

FY 2016 BUDGET

DENTON COUNTY

Department: Purchasing *G/L# 01·10·30*

Department/Activity Description

The Purchasing Department manages centralized procurement of the County's services, commodities and repairs. The department is charged with providing goods and services of the maximum value attainable by obtaining bids through the provisions of the Local Government Code, Section 262, Denton County Purchasing Policy, and other applicable laws. In addition, the Purchasing Department efficiently maintains fixed asset records through physical inventories, conducts sales or auctions of surplus and salvage equipment, monitors market supply, and performs license and title services for the entire County fleet.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$901,080	$937,969	$1,021,720
Operations	$31,740	$39,030	$66,851
Capital	$0	$0	$0
Total	$932,820	$976,999	$1,088,571

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- Received the 2014 Achievement of Excellence in Procurement Award for the 19th year from the National Purchasing Institute. The award measures innovation, productivity, leadership attributes, professional development and e-procurement initiatives. Denton County is one of only 6 governmental agencies in the United States to receive the award for all 19 years.
- The Purchasing Department has been challenged with significant workload increases due to both planned road and facility construction projects as well as new technology projects. In addition, we have had two retirements this year of seasoned professional staff and four new employees. The challenge has been adequately met with efforts to re-allocate commodity assignments within the office. However, we have great concern about meeting the challenges effectively and therefore have requested a reorganization and new position. We will continue to focus on economy, performance and risk management in managing all procurement functions; however, our greatest challenge is effectively managing all of the complex, high value projects on the horizon. The addition of the Source Manager position and promotion of Annet Warzwick has been a great benefit to the department.
- Purchasing has been reporting annual cost avoidance analysis to record cost reduction opportunities which ultimately allow the County to supply additional resources and provide enhanced services. The annual report to Commissioners Court for FY2014 focused on cost avoidance measures totaling $1,187,702 not including additional savings from utilizing cooperative contracts.
- The department reviews available cooperative contracts for significant purchases or commodity classes to determine if savings can be realized. While it is difficult to assess actual savings over what a traditional county purchase cost would be (not retail), it is estimated the County averages 5% savings on cooperative purchases. The County purchased $13,841,397 in FY2014 with an estimated savings of $692,070.
- The Purchasing staff was involved in professional associations through leadership positions last year. Annet Warzwick and Vanessa Freeman served as an officers on the board of the Public Purchasing Association of North Central Texas and Scott Arledge served as an officer on the board of the Dallas/ Ft. Worth Chapter of the National institute of Government Purchasing. Donna Riley is currently serving as President of the Texas Public Purchasing Association. Several other staff members served on similar boards and committees.
- The Purchasing Department has successfully launched the P-Card program across the County holding numerous required training sessions.
- The Purchasing Department and the County Auditor sought approval for policy chnages to expand the P-Card program to allow cardholders to use the P- Card for certain travel and training expenses.
- The Purchasing Department has increased communication with county employees through the quarterly "Purchasing Press". The online newsletter gives employees important information on cost savings and efficient processes. We have had very positive feedback on the newsletter.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Aggressively monitor and audit annual contracts to minimize billing discrepancies and review contractual compliance.			
Funds recovered from contract audit program	$5,158	$20,000	$20,000
Estimated costs avoided through corrective measures	$50,000	$50,000	$50,000
Goal: Maximize value of county expenditures through cost avoidance measures.			
Cost avoidance for new contracts	$950,175	$1,000,000	$1,200,000
Cost avoidance for renewed contracts	$211,300	$250,000	$300,000
Cost avoidance for POs under the bid threshold	$26,227	$50,000	$75,000
Goal: Maximize use of County resources through term contracting and use of cooperative contracts when possible.			
Term commodity/service contracts	$12,018,709	$13,000,000	$14,000,000
Cooperative contract purchases	$13,841,397	$14,500,000	$15,500,000
Purchase Orders	$56,484,274	$75,000,000	$80,000,000
Goal: Develop and maintain outstanding performance by reviewing processes to ensure maximum efficiency and effectiveness.			
Average days to process capital purchase orders under the bid threshold	8	7	7
Average days to process formal quotes	10	10	10
Average weeks to process competitive bids	6	6	6
Goal: Continue to maximize revenue through well-managed surplus auctions and revenue contracts.			
Surplus/salvage and sale revenue	$252,663	$200,000	$250,000
Commission/revenue contracts	$281,020	$300,000	$350,000
Cooperative contract rebates	$34,276	$50,000	$75,000
Goal: To communicate with end users and suppliers effectively through newsletters and training sessions.			
Purchasing press quarterly e-newsletters	4	4	4
Purchasing training sessions for authorized users (Webinars and live sessions)	5	6	7
Supplier outreach sessions through associations, chamber of commerce, surveys	4	5	5

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	11	12	12
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: Vehicle Maintenance *G/L# 01·10·35*

Department/Activity Description

The Vehicle Maintenance Department is responsible for establishing and implementing a preventive maintenance program for the County's fleet of vehicles. In addition, the department performs minor repairs such as tune-ups, tire replacements and repair, brake and front end repair, as well as coordinating all repair work performed by outside vendors. This department also operates a sign shop which is responsible for making signs required for County roads and buildings, reviews all requests for vehicle purchases, provides recommendations on vehicle replacements and maintains the County alternative fuel program.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$293,722	$294,624	$401,808
Operations	$54,469	$65,393	$70,795
Capital	$7,495	$0	$0
Total	$355,686	$360,017	$472,603

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- Protect the investment of vehicles through repair/preventive maintenance for maximum service, performance and reliability.
- Provide assistance and knowledge on repairs and routine maintenance on all County vehicles.
- Ensure public safety to all who drive the County vehicle.
- Assist in annual vehicle purchases for various County departments.
- Reduced the number of outside repairs through training and education of County mechanics and addition of needed equipment.
- Maintain an average down time of 5 days or less per year for each County vehicles.
- Plan and make use of the best alternative fuel program for Denton County vehicles per year.
- Reduce the County's expense for all signage which includes roads and buildings.
- Reduce the department expenses for vehicle graphics to the Constables and Sheriff's Office.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Maintain an average down time per vehicles.			
Average down time per vehicle (days)	0.5	0.5	0.5
% of fleet down time	50%	50%	50%
Goal: Reduce the number of outside repairs through training and education of the County's mechanics.			
% of repairs sent to outside vendors	5.5%	5.0%	5.0%
Average training hours per mechanic	16	20	20
Goal: Assist in the annual vehicle purchases for County departments.			
Vehicles recommended for replacement	44	50	50
Vehicles in County fleet services	307	315	315
% vehicles replaced per year	23%	23%	23%
Goal: Provide preventive maintenance for County vehicles to ensure maximum service, performance and reliability.			
Oil changes	803	850	850
Average time for routine maintenance (minutes)	60	60	60
Average time for oil change (minutes)	30	30	30

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	5	5	6
No. of Part-Time Employees	0	0	0

FY 2016 BUDGET

DENTON COUNTY

Department: Non-Departmental *G/L# 01·10·40*

Department/Activity Description

This department is utilized for County-wide expenses such as professional services, insurance, equipment maintenance contracts, etc., which cannot be identified with a specific department. Also included are contingency funds for unanticipated expenses throughout the year.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$122,212	$73,819	$469,734
Operations	$1,761,903	$2,468,129	$6,195,230
Capital	$0	$0	$0
Total	$1,884,115	$2,541,948	$6,664,964

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- Developed innovative methods to manage rising cost of health insurance.
- Increased efforts in the area of wellness to promote employee health and fitness.
- Decreased expenditures for copier rental by reviewing copier contracts and ensuring that each department selects the most cost-effective copier plan for its individual needs.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Strive to minimize use of unappropriated contingency funds.			
Unappropriated contingency funds expended	$2,523,394	$2,000,000	$2,000,000
% Unappropriated contingency funds utilized	26%	57%	57%

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

FY 2016 BUDGET

DENTON COUNTY

Department: Financial Information Systems *G/L# 01·10·45*

Department/Activity Description

This department is utilized for the accounting of the costs of providing information and data processing system for departments involved in the financial applications of the County. Operating expenses include software and hardware maintenance and supplies. This system includes financial accounting, budgeting, human resources, payroll and purchasing functions. The system was approved in an effort to increase overall departmental efficiency and to provide departments direct access to pertinent financial information through on-line inquiry.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$0	$0	$0
Operations	$61,092	$114,504	$114,567
Capital	$0	$0	$0
Total	$61,092	$114,504	$114,567

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- Provide an efficient and effective data processing system for the financial transactions and activities of the County.
- Increased employee productivity by providing regular enhancements to the financial system.
- Avoided duplication of effort by ensuring that the financial activities of the County are processed without the need for multiple entries for any single transaction.
- Provided automated processes to replace manual ones.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Provide an efficient and effective data processing system for financial transactions and activities of the County.			
% Time system is operational	100%	100%	100%
% Hardware problems resolved within 1 working day	100%	100%	100%
Users of Financial Management System	48	50	50

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

FY 2016 BUDGET

DENTON COUNTY

Department: Technology Services *G/L# 01·10·46*

Department/Activity Description

The Technology Services Department is responsible for providing County-wide and intergovernmental automated integration, electronic access to public information, and 24-hour per day service to all departments and end users. This department provides weekly video taping of Commissioners Court meetings for cable and internet broadcast, provides telecommunications services to employees including comprehensive training, and develops and recommends policies and procedures to achieve maximum efficiency and to protect the integrity and security of data maintained on Denton County computer systems. Expenses for all other county departments are recorded in the County-Wide Technology Department (01.10.90).

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$2,748,981	$3,029,282	$3,295,251
Operations	$66,920	$77,973	$70,832
Capital	$24,264	$0	$34,189
Total	$2,840,165	$3,107,255	$3,400,272

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- Challenge - It has been difficult to maintain a high level of service and timely completion of new projects related to desktop, server, network support and application development due to inadequate technical/administrative staffing, lack of resources/staff
- Challenge - We've had staff turnover again this year. Hiring and training new employees places a time and workload burden on existing staff, supervisors and management. Due to salary limitations, we have experienced extreme difficulty in attracting highly qualified applicants for vacancies. Training budgets are not sufficient to properly train staff on technologies that we support.
- Challenge- The yearly rollout for replacing pc's took longer than expected due to contract labor vacating to full time employment.
- Accomplishment - With the construction on the Court campus the fiber ring needed to be redesigned and relocated.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Offer instructor-led training courses ranging from beginner to advanced on the latest software and technologies.			
Computer training classes held	35	56	48
Employees trained in computer training classes	173	285	260
Sheriff employees trained on Cisco phones	217	n/a	n/a
Goal: Increase efficiencies by creating in-house applications to automate tasks and manual procedures.			
Existing applications	169	184	199
New applications built or created	17	15	15
Goal: Implement Service Level Agreements (SLAs) with departments.			
Active SLAs	10	12	20
% SLAs meeting or exceeding service level goals	100%	100%	100%
% breached service requests	5.8%	5%	4.8%
% of service request/expected completion time met	94.2%	95.0%	95.2%
User request form new/ change response time (average hours to complete)	10.0	8.8	8.5
Goal: Continue to improve quality and timeliness of service and support to County departments.			
Survey responses (range 1=low to 5=best):			
Overall handling of service request	3.86	3.82	3.85
Timeliness of problem resolution	3.83	3.80	3.80
Effectiveness of solution/information	3.83	3.79	3.80

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	31	33	35
No. of Part-Time Employees	0	0	0

FY 2016 BUDGET

DENTON COUNTY

Department: Print/Mail Department *G/L# 01·10·50*

Department/Activity Description

The Print/Mail Department is responsible for the coordination and execution of printing requests from all County departments, including simple black and white copies to bound color presentations. The mail center also processes all incoming, outgoing USPS mail, interdepartmental, certified, registered and overnight mail for County departments, including license plates for the Tax Assessor/ Collector, specimen samples for the Health Department, child support checks for the District Clerk and election material. The department also presorts in-state bulk rate for first class for delivery to the post office, along with mail delivery to all satellite offices within Denton County.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$214,414	$213,320	$236,406
Operations	$90,457	$119,465	$118,119
Capital	$0	$0	$0
Total	$304,871	$332,785	$354,525

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- Changed routes to accommodate departments more efficiently as well as to distribute the work load more evenly.
- Toured other city and county mail departments in order to gather ideas to implement in or mail room.
- Implemented a mail presort system to reduce cost for the County.
- Rescheduled routes to accommodate new county buildings.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Continue improving efficiency of mail delivery and pick-up across the County.			
Quality Control on postage and postcards, letters, and special packages during daily postage runs	N/A	80%	99%
Worked with other county office to accommodate their needs and requested changes	N/A	80%	99%
Making internal runs more efficient with the addition of new county buildings	N/A	80%	99%
Goal: Implemented a mail presorts system to reduce cost for the County.			
Presort on some mail	0%	20%	70%
Goal: Improving efficiency of print request.			
% of Quality Control beginning, during and after print jobs	N/A	80%	99%

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	4	4	4
No. of Part-Time Employees	0	0	0

FY 2016 BUDGET

DENTON COUNTY

Department: Geographic Information Systems *G/L# 01·10·55*

Department/Activity Description

The Denton County Geographic Information Systems Division is responsible for providing GIS (Geographical Information Systems) applications, services and map products to all Denton County offices and departments for county management, planning and operations. The GIS office uses GPS and other data collection methods to obtain and map geographic and location information and uses GIS to store data in layers. The GIS Division has constructed and maintains approximately 150 map layers. These layers contain features, such as roads, 911 addresses, City limits, fire district boundaries and streams to name a few. The development of the Landmark IMS application has allowed the ability to provide an interactive online map to the public and staff. This allows for increased spatial analysis, geographical data modeling and new products to be produced such as the Denton County Landmark to Go map book.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$345,020	$350,790	$411,858
Operations	$47,625	$115,195	$103,906
Capital	$0	$0	$5,400
Total	$392,645	$465,985	$521,164

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- Challenge-GIS had a major change in software and processes for creating custom applications, which required the GIS team to learn the new process quickly, covert all current applications, and build newly requested applications within a limited time frame.
- Accomplishment- The GIS Division determined useful application-based solutions for several county departments based on needs assessment and task history. They provided web and mobile GIS applications in order to streamline processes and reduce costs.
- Accomplishment-The WUI (Wild land Urban Interface) Editor, served as a great example of a multi-agency project and solved a large workflow problem for the staff allowing them to seamlessly coordinate efforts with local Fire Departments and the State Fire Service. The Emergency Management department required our assistance with data analysis pertaining to the risk of wildfire to subdivisions in the County, in addition, to the creation of application that would allow fire departments to find and identify high risk areas, record information (including pictures) and fine tune the shape of the districts. We created the mobile application with Emergency Management's guidance and assisted with training fire departments in the use of the application. The joint venture made this project a success. The State Forest service will be modeling our application at a state level. The project will also be featured at Congressman Burgess's Emergency Preparedness Summit.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Create new GIS-related applications to make other departments more efficient and cost-effective.			
GIS applications maintained	15	15	20
New applications built or project managed	8	5	5
Goal: Improve the Landmark application and other GIS applications to ensure that they remain useful to our customers.			
Map modifications requested	22	20	23
Service requests submitted for map data edits	217	140	150
Service requests submitted for new GIS data layers	14	6	7
GIS service requests completed	415	250	280

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	4	4	5
No. of Part-Time (or Split Funded) Employees	2	2	0

FY 2016 BUDGET

DENTON COUNTY

Department: Department of Public Works *G/L# 01·10·56*

Department/Activity Description

The County Planning Department was reorganized and renamed in FY2015 to the Department of Public Works and was merged with the Construction Management Department and included in this budget. The Planning Division is responsible for the administration and management of various land use programs within unincorporated Denton County. These include the Lake Ray Roberts Land Use Ordinance, the Denton County Subdivision Rules and Regulations, and the National Flood Insurance Program including permitting, water quality and quantity and program compliance. This department also manages the Lake Ray Roberts Land Use Ordinance enforcement and its zoning cases, administers the E-911 addressing program and maintains a complete real property records section. Existing databases are critical and are a high priority to this department, other county departments and the public. Future development of the Web-based data will include all permits and inspections to better serve the public and other county offices. The Construction Management division acts as Denton County's liaison to architects, engineers, consultants and contractors on all of the county's building and remodeling projects. The department tracks all facility construction expenditures and budgets and reviews pay applications submitted by construction and architecture firms. The department promotes standardization, consistency and smart design to help Denton County realize improved efficiency, easier maintenance and cost savings. Projects are inspected for compliance with plans and specifications and deficiencies or unacceptable work are tracked to ensure that all issues are resolved by the contractor. The Construction Management department works to help projects stay on schedule and within budget, and compiles and maintains all reports, records, drawings, specifications and other required documents pertaining to facility construction projects. (See Construction Management 01.50.16 for specific Accomplishments and Challenges and Goals, Objectives and Performance Measures)

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$416,029	$807,861	$958,419
Operations	$19,131	$36,006	$49,430
Capital	$0	$0	$0
Total	$435,161	$843,867	$1,007,849

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- Scanned all development permits from early 1990s to present. Some years were scanned and lost, so they had to be re-scanned. Only two and a half years remain unscanned at this point. Aerial maps were also scanned.
- We worked closely with the LRR Board to monitor the Lake Ray Roberts Land Use area for compliance.
- Partnered with Upper Trinity Regional Water District in the Household Hazardous Waste Program and held one event in Lantana.
- Developed a tracking system website for permitting, work orders and interoffice/ interdepartmental communication.
- Utility permit requests were moved to Landmark with letters and backup materials saved to the G Drive.
- Reviewed and consolidated files on the G Drive, deleting duplicate versions.
- Letters of map revision were moved to Landmark.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Continue to provide excellent customer service at all levels, processing an increasing number of requests.			
Flood plain inspections due to complaints	26	25	28
Customer walk-ins	2,400	2,500	2,600
Customer phone requests	4,800	5,000	5,000
Customer email or fax requests	16,000	13,000	12,000
Goal: Maintain our current turnaround time for development permits.			
Avg turnaround time for development permits (days)	3	3	3
Development permits issued	2,487	2,700	3,000

FY 2016 BUDGET

DENTON COUNTY

Department: Department of Public Works (continued) *G/L# 01·10·56*

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Maintain our current time frame for plat approval process.			
Average weeks for final plat approval	3	3	3
Final plats reviewed	40	45	48
Final plats approved	38	43	45
Replats reviewed / approved	5 / 5	6 / 6	8 / 8

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	6	10	11
No. of Part-Time (or Split Funded) Employees	0	0	0

DENTON COUNTY

Department: HOT Funds Tourism Grant 2015 *G/L# 01·10·58*

Department/Activity Description

The HOT (Hotel Occupancy Tax) Funds Grant is designed to promote tourism and the convention and hotel industry by advertising and conducting solicitations and promotional programs to attract tourists and convention delegates or registrants to visit preserved historic sites and museums in Denton County. This grant was first awarded in FY1999 and previously funded one part-time position as well as various equipment, supplies, and restoration/maintenance expenses. The County is funding the position in FY2015 and the grant will provide additional funds for contract labor expenses, archival supplies and restoration funds to assist with tourism functions. The grant period begins January 1, 2015 through December 31, 2015.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$0	$0	$0
Operations	$0	$113,999	$0
Capital	$0	$0	$0
Total	$0	$113,999	$0

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- Update and maintain social media pages to promote CHOS Museum /Historical Park of Denton County.
- Contacted all schools in Denton County, increasing number of school tours for museums, expanding traveling museum programs and developing curriculum for teachers at all grade levels.
- Continued to grow collections via our "History Detectives" project.
- Completed the move of the Taylor Farm artifacts and structures, located additional storage space and created a de-accessioning task force.
- Offered monthly lectures and programs to residents. Changing and traveling exhibits have helped us to reach more audiences. Our educational outreach to schools and organizations has resulted in a volunteer force that has grown four-fold since 2011. In addition, visitation to our museums and programs has increased.
- Secured grants, volunteer labor and free materials (value-added benefit to County property) to continue to minimize expenditures for County Museums.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Enhance and enrich public knowledge of Denton County's history and culture.			
Number of exhibits implemented	N/A	6	N/A
Number of lectures/outreach and workshops	N/A	62	N/A
Number of task forces implemented/active	N/A	0	N/A
Goal: Continue utilizing volunteers and docents to maintain high level of service and keep the county budget stable.			
Docents trained to work as volunteers in museums	N/A	60	N/A
Volunteer hours donated	N/A	7600	N/A
Tours of various museums conducted	N/A	54	N/A
Website hits for following various museum functions	N/A	26934	N/A
Traveling museum programs	N/A	48	N/A

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	0	0	0
No. of Part-Time (or Split Funded) Employees	0	0	0

FY 2016 BUDGET

DENTON COUNTY

Department: Office of History and Culture *G/L# 01·10·59*

Department/Activity Description

The Office of History and Culture is the collection repository for the historical artifacts and archives for the County. It collects, preserves, maintains, and displays historical material. The Museum also interprets the County's history, acquires and preserves property and artifacts, publishes relevant materials, conducts educational programs through an outreach program, promotes tourism through tours of the Courthouse-on-the-Square and Museum facilities, and keeps current on changes in historical laws at the state and national levels. Six new facilities which are the responsibility of the museum staff were added to the Historical Park of Denton County in 2009-2010.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$388,444	$412,445	$455,078
Operations	$70,779	$63,675	$33,544
Capital	$0	$0	$0
Total	$459,223	$476,120	$488,622

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- Worked with Special Education students in the vocational program at one of the local high schools.
- Conducted our annual school tour exhibit "Made in Denton County." To date it has been the most recognized gallery exhibit from the logistics of installation to partnering with 10 plus local companies, this exhibit has touch many of our office goals in public education and community involvement.
- Held the Preservation Conference on May 29th, 2015 with a turnout of 33 attendees.
- Articles in Retrospect were reprinted in other publications and many favorable compliments on the redesigned format of the publication and the re-focus on historical events in Denton County.
- Recorded the Taylor Farm as an archeological site with the trinomial 41DN586
- QR Code Project- Initial plans for the QR Code began on May 2014 with first phase projected to be completed by September 2014. The project was to put QR decals with photos and a history brief on the contributing buildings on the Courthouse Square Historic District. Work has begun on the project, but Phase 1 is still in the process mode with review on markers briefs and history.
- Sponsored and organized an Archeology fair that coincided with International Archaeology Day, October 18.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Establish and maintain task forces to market Denton County's history and culture.			
Marketing task force implemented and active	1	1	1
Advertising task force implemented and active	1	1	1
Goal: Continue to provide education on Denton County's history and culture .			
# of lectures/ events/outreach and workshops given	24	35	50
# of guided tours given	20	40	65
# of traveling museum presentations	23	40	50
# of exhibits	6	6	6

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	5	5	5
No. of Part-Time (or Split Funded) Employees	1	1	1

FY 2016 BUDGET

DENTON COUNTY

Department: Records Management *G/L# 01·10·61*

Department/Activity Description

The Records Management Department is responsible for administering the records management program and providing assistance to custodians of records in Denton County. This department prepares and files record control schedules required by Section 203.041 and the listing of obsolete records as required by Section 203.044, as well as preparing and filing the request for authorization to destroy records as provided by Section 203.045 (film) and Section 204.008 (electronic storage). This department stores county records in paper form, microfilm and CD-imaging media, and is responsible for the preservation and identification of local government records.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$255,737	$319,639	$376,197
Operations	$22,772	$31,489	$75,195
Capital	$0	$0	$15,000
Total	$278,509	$351,128	$466,392

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- Accomplishment - Reorganization of the Records Management Department staff duties and cross training of all team members.
- Accomplishment - Installation of new microfilm processor and training users on its operation.
- Challenge - Maintaining productivity with several key employees out on intermittent extended family medical leave and equipment down time due to multiple repairs on the microfilm processor.
- Accomplishment - 100% of team members attended a minimum of three HR or Technology Services training classes.
- Challenge - Ability to destroy records in a timely manner due to the amended Texas State Library and Archive Commission record retention schedules. We must first wait on other department heads / elected officials to authenticate historical value of their records. This potentially could increase the storage needs of paper documents.
- Accomplishment and Challenge - Training of department heads, elected officials and records liaisons on the amended Texas State Library and Archive Commission retention schedules and renewing the Declaration of Compliance forms.
- Challenge- Protecting the records stored in warehouse due to water leaks. Many of the records affected have a permanent retention requirement. The leaks also cause humidity problems which makes it impossible to maintain the proper humidity levels as recommended by the state for storage of records. The leaks therefore are persistent and frequent and have been documented and communicated to the Commissioners Court and the CIP committee.
- Accomplishment- Partnership with the County Clerk's office on preserving the Commissioner Court records and storage needs.
- Challenge- The Sheriff's Office will no longer allow trusty status to inmates who are sentenced to the State Jail. This will create a negative impact on our microfilming / scanning production, which will cause repetitive training due to frequent turnovers. Inmates and community service workers assist with the prepping, scanning and indexing of documents.
- Accomplishment- Provide departments and citizens with requested copies of records in an accurate, professional and timely

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Increase the number of documents imaged by 5%.			
Documents microfilm/ scanned	754,621	1,177,052	965,836
Microfilm & Duplicate reels processed	738	1,420	966
Goal: Minimize the net growth of documents stored to less than 10% per year.			
Documents added to storage	6,384,000	6,984,000	7,284,000
Documents destroyed	1,730,000	1,884,000	1,961,000
Net documents added/ deleted to storage	4,654,000	5,100,000	5,323,000

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Keep pace of the number of files indexed with the number of files received.			
New files received	127,680	139,680	145,680
Scanned files indexed	11,196	27,888	36,234
Paper files indexed	80,976	80,870	80,923
Goal: Maintain office productivity of the non-employee workforce.			
Hours worked by inmate trusties	4,535	2,750	3,643
Hours worked by community service workers	301	514	621
Total cost savings for county	$98,558	$71,090	$92,870
Goal: Provide training and assistance to all County departments in maintaining records.			
In depth records training to elected officials / department heads/ records liaisons	32	46	60
Basic records training to all county new hires	0	80	200
# of departments assisted with completing records inventory	0	4	8
# of departments assisted with updating procedures for electronic records management	0	4	8
Goal: Maintain high accuracy of scanning, indexing and record retrieval.			
# of microfilm reels spoiled	0	20	5
#of files unable to locate	0	0	0
#of public information requests unable to be completed by the deadline	0	0	0

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	4	5	5
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: HOT Funds Tourism Grant 2016 *G/L# 01·10·62*

Department/Activity Description

The HOT (Hotel Occupancy Tax) Funds Tourism Grant for 2016 is designed to promote tourism and the convention and hotel industry by advertising and conducting solicitations and promotional programs to attract tourists and convention delegates or registrants to visit preserved historic sites and museums in Denton County. This grant was first accepted by the Commissioners Court in FY 1999 and has continued to provide funding for historical restoration, preservation projects and activities to encourage tourists and convention delegates to visit preserved historical sites and museums. This grant was not included in the FY 2016 Adopted Budget pending approval of a contract. A budget amendment will be processed to allocate funds for this grant once the contract is approved.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$25,152	$0	$0
Operations	$53,057	$0	$0
Capital	$0	$0	$0
Total	$78,209	$0	$0

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- Worked with special education student in the vocational program at one of the local high schools.
- Partnered with over 10 local companies for the "Made in Denton County" exhibit that has been very well received and meets one of our goals for public education and community involvement.
- Sponsored and organized an Archeology Fair that coincided with International Archaeology Day (October 18).
- Increased traveling museum exhibits
- Various publications were redesigned and printed with a re-focus on historical events in Denton County.
- Recorded the Taylor Farm as an archeological site.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Enhance and enrich public knowledge of Denton County's history and culture.			
Number of exhibits implemented	3	N/A	N/A
Number of lectures/outreach and workshops	52	N/A	N/A
Number of task forces implemented and active	0	N/A	N/A
Goal: Continue utilizing volunteers and donated materials to maintain high level of service and keep the county budget stable.			
Hours donated by volunteers	6,600	N/A	N/A
Docents trained to work as colunters in museums	50	N/A	N/A
Distribution of newsletters	1,000	N/A	N/A
Tours given by volunteers	45	N/A	N/A
Traveling museum programs	40	N/A	N/A

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	0	0	0
No. of Part-Time (or Split Funded) Employees	1	0	0

FY 2016 BUDGET

DENTON COUNTY

Department: Veterans Service *G/L# 01·10·70*

Department/Activity Description

The function of the Veterans Service Office is to advise all Denton County veterans and their dependents of their legal benefits available under U.S. Code Title 38 as well as under other state and local laws. This department also assists veterans in the completion and submission of the required forms and in obtaining the necessary legal documents, medical reports and other data as required by law or in support of claims. Since rules, regulations and claim procedures have become more complicated and stringent each year, professional guidance has become essential to obtain all benefits provided by law.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$377,300	$348,895	$408,548
Operations	$11,131	$11,277	$10,308
Capital	$0	$0	$0
Total	$388,430	$360,172	$418,856

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- Success: Accreditation and/or Certification training of the eligible Veteran Service Officer and Assistants. Three Accreditations and one Certification. New Assistant VSO not yet eligible for Accreditation until Fall 2015.
- Success: VA Data Base Access for all three Accredited VSO's.
- Success: Denton VSO Office granted Pilot Program for the State-wide Texas Veterans Commission database system. Denton office can now access all TVC appointed Veteran information, process claims, and track claims within TVC appointed
- Success: Veterans Treatment Court has been very successful and effective. Denton VSO visits with every participant in the program to ensure benefits and VA healthcare enrollment. Works directly with Judge and Program Manager and maintains a seat on the treatment team.
- Success: Maintains full participation in the Veterans Coalition of Denton County. Work with executive board to provide services not rendered at the Veterans Service Office. Full community involvement, making presentations throughout the community to make services aware to the residents of Denton County.
- Challenge: VA Healthcare has opened enrollment for more eligible Veterans. Although the veteran can turn forms in at the Denton Clinic, there is little to no assistance provided to complete the application. The Denton CBOC does not have enrollment personnel on staff to provide this service.
- Challenge: VA is encouraging Veterans to file claims electronically. The electronic sites for filing claims directs the Veteran to seek the assistance of a VSO and we will ensure the claims and documents are complete and satisfactory for a traditional or fully developed claim. If the Veteran does not seek assistance electronically, we are usually visited after the Veteran is informed with the claim, or after a non-favorable decision is rendered. This action of waiting to visit normally constitutes a notice of disagreement and possible appeal action. This can cause years of delay in the claims process.
- Challenge- Long delays in claim processing. The fully developed claim is taking way beyond the original 90 day suspense. Some fully developed claims are taking more than 12 months due to the backlog in Waco.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Using multimedia to inform services for the Veterans of Denton County.			
# of new Veterans residing in Denton County upon discharge	2,662	2,700	2,900
# of new Veterans accessing the Denton County Service Office home page via facebook	381	450	500
# of Veterans that visited our office through multimedia	67	75	100

FY 2016 BUDGET

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Host Veterans Benefit Fair in cooperation with the University of North Texas and Texas Women's University.			
Veteran attendees	3,548	4,000	5,000
Disability and pension claims filed	219	300	350
VA Health Care and Education Benefit enrollees	173	200	250
Goal: Assist a growing number of veterans and dependents seeking to obtain benefits.			
Interviews	6,531	6,600	6,700
Counseling sessions	4,773	4,200	4,500
Attendance at presentations	3,548	4,000	4,500
Claims Filed	4,712	5,000	6,000

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	5	5	5
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: Elections Administration *G/L# 01·10·75*

Department/Activity Description

The Elections Administration Department ensures compliance with Texas election laws and the National Voter Registration Act, oversees the process of all elections, including site selection, early voting, and computer and telephone support, and acts as liaison to candidate parties. Other responsibilities include the data entry of election results, the preparation of state-mandated reports as well as reports for County use and archive purposes. This department also maintains voter registration records and precinct, street, metes and bounds records, makes necessary changes to names and addresses, and provides lists of voters to cities and school districts.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$956,277	$1,054,229	$1,093,473
Operations	$546,611	$438,722	$570,303
Capital	$0	$38,110	$0
Total	$1,502,888	$1,531,061	$1,663,776

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- Successes- Held November 2014 State elections, improved ballot by mail process, conducted elections for thirty six jurisdictions in May 2015. Created a community outreach position to increase the number of registered voters and to increase the number of bilingual poll-workers. Trained over two hundred and seventy poll workers.
- Challenges- Continue to develop ways to increase the numbered or registered voters. Develop methods to increase the number of registered voters that vote. Continue to recruit and train bi-lingual poll workers. Evaluate polling locations to assure ADA compliance and accessibility for the voters.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Increase percentage of voter registration applications that are successfully scanned with a readable signature to eliminate the necessity for hard copy applications on file.			
% Electronic captures of voter registration applications	100%	100%	100%
% Paper voter registration applications on file	100%	50%	25%
Goal: Continue to increase the number of trained poll workers.			
# of trained poll workers	913	700	1050
# of training classes for poll workers	4	10	10
Goal: Participation of non-county entities (cities, schools, and special districts) in the May Joint Election.			
# of jurisdictions contracted in May city and School elections	37	40	42

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	10	11	11
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: Civil Service Commission *G/L# 01·10·80*

Department/Activity Description

This department provides assistance to the County employee Civil Service Commission and employees with procedural information when an employee files a grievance with regard to hiring, firing or disciplinary actions. The commission provides employees with hearing forums and rules and regulations for grievance procedures as established by Commissioners Court, coordinates information between employee and general counsel, schedules court rooms and court reporters for hearings when required, and advises members of the Commission about hearings. This department was established by the Texas Government Code to provide a systematic method of appointing employees to office and to promote them for competency and performance.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$0	$0	$0
Operations	$2,268	$4,900	$5,900
Capital	$0	$0	$0
Total	$2,268	$4,900	$5,900

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- Successfully coordinated the replacement of Commissioners for the Sheriff's Office Civil Service Commission whose terms expired at the end of 2014.
- Successfully coordinated County Civil Service and Sheriff's Office Civil Service hearings within thirty days of the appeals being filed so that the appeals could be heard and resolved in a timely manner and the employee's discipline modified or sustained.
- Challenged to coordinate proposals of updated Sheriffs Office Civil Service Rules so that the procedures and rules would be clear to all parties involved in Sheriff's Office Civil Service appeal.
- Challenged when we lost or Sheriff's Office Civil Service Chair just four months into his term.
- Challenged to adopt a procedure for implementing the Civil Service Orders of both Commissions in accordance with the Commissions' decisions so that those decisions could be quickly implemented and the employee return back to work as soon as possible.
- We were challenged by the expiration of the Commission Chair's term just as the Civil Service Commissioners had gotten to know each other.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Add tools to facilitate Civil Service process.			
Update all discipline forms and procedures to comply with Civil Service rules.	0%	25%	50%
Create new civil service forms for submitting and responding to appeals.	0%	25%	50%
Goal: Develop a readily accessible site for Civil Service information.			
Expand the county Intrasite to include Civil Service information	0%	25%	50%
Expand the county Internet to include Civil Service information.	0%	25%	50%

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

FY 2016 BUDGET

DENTON COUNTY

Department: County Wide Technology *G/L# 01·10·90*

Department/Activity Description

The County-Wide Technology department was created in FY 2002 and is utilized to track expenses for all County-wide computer repairs, wiring, and networking. Staffing and other administrative expenses are included in the Technology Services budget.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$0	$0	$0
Operations	$2,423,734	$2,684,020	$2,394,173
Capital	$0	$0	$0
Total	$2,423,734	$2,684,020	$2,394,173

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- Challenge – DTS is currently in the process of implementing tighter security on the network which will include the ability to monitor and manage who is connecting to the Denton County Network. The product implementation has had issues which has prevented a successful installation. We are in the process of selecting a new product to implement.
- Challenge – Due to staffing shortages, we have been unable to complete several planned projects in a timely manner. With the increased demand on our department, it is becoming more difficult to devote the time necessary to each project. Some projects are not receiving adequate attention and have had to be postponed or delayed.
- Accomplishment - JJAEP on the Courts campus has received a network installation.
- Accomplishment - Completed the network installation for the new Jail tower on the Courts campus.
- Accomplishment - Migration of the Lenel video surveillance system to the new Genetec system.
- Accomplishment - Upgrade of Krones to version 7 is complete.
- Challenge- The Rightfax upgrade was completed, but did not include some issues that needed to be worked out regarding the client installation. The clients needed a uninstall/ re-install of the software.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Improve security of County network and computers by centralizing desktop management.			
Computers maintained by DTS	1,990	2,017	2,025
Desktops managed by desktop management software	1,850	2,017	2,025
Computers compliant with County policies, software licensing requirements and security updates	1,990	2,017	2,025
Goal: Save time setting up new computers and restoring service in the event of software or hardware issues by implementing a standard desktop hard drive imaging system.			
Computers licensed for imaging software	1,000	1,000	1,000
Goal: Implement wake on LAN functionality on County computers to power them down after hours to save on energy costs.			
Computers with wake on LAN configured/operational	1,733	1,900	1,900

DENTON COUNTY

Department: County Wide Technology (continued) *G/L# 01·10·90*

GOALS, OBJECTIVES, PERFORMANCE MEASURES

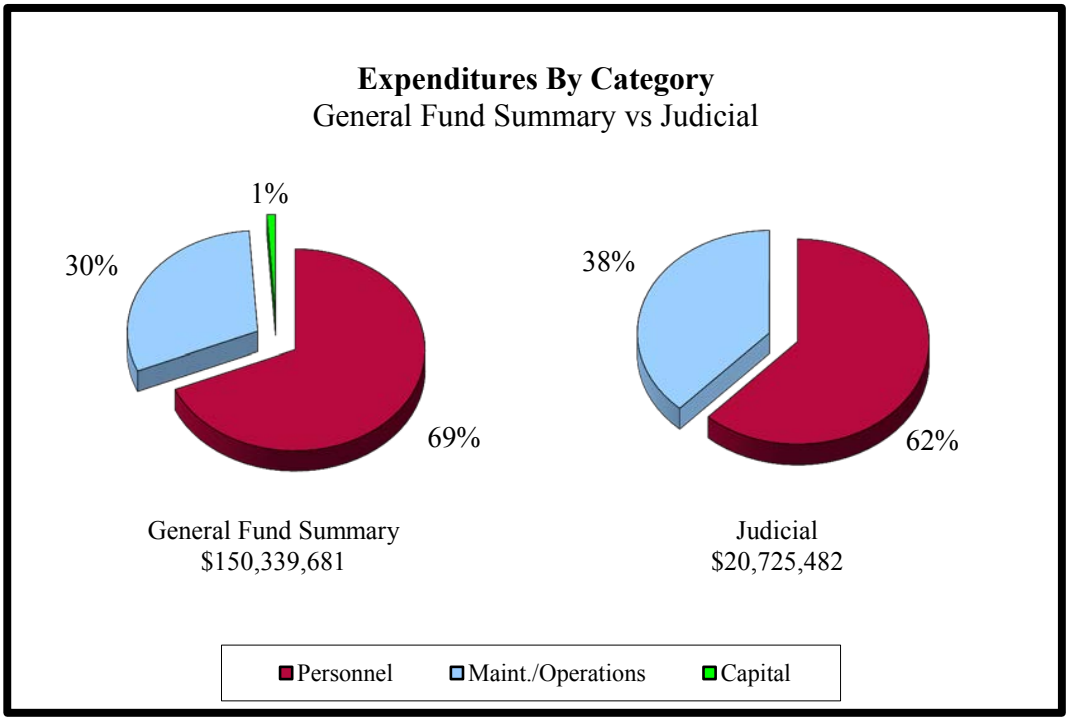
	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Goal: Provide email security services, including anti-virus and anti-spam.			
# of e-mail messages processed per day	37,915	35,730	37,000
#of filtered e-mail messages delivered per day	9,910	12,255	12,500
Goal: Provide ample storage resources for files, document images, video, and email.			
SAN and NAS storage total capacity (terabytes)	1,224	1,296	1,496
Goal: Enhance County network security by implementing network access control (NAC).			
% Remediated network ports	0%	0%	25%

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

Judicial

The Judicial section includes departments that service the courts and criminal justice system of Denton County including (8) District Courts, (8) County Courts at Law, (6) Justices of the Peace, (1) District Clerk and other court-related functions. The courts are responsible for providing a forum for the resolution of civil disputes and criminal matters.



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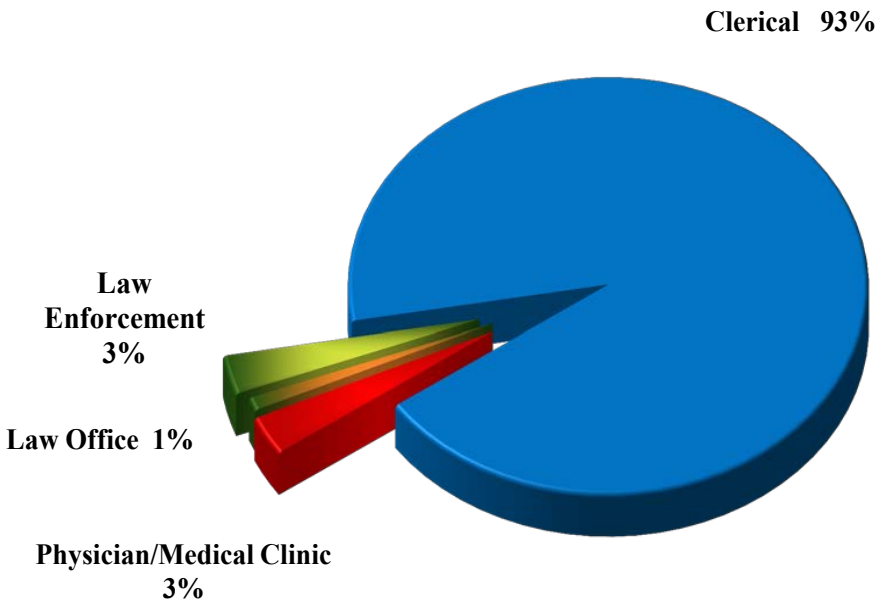

	Full-Time	Part-Time	FTEs *
Clerical	134	4	136
Law Enforcement	4	-	4
Law Office	2	-	2
Physician/Medical Clinic	5	-	5
TOTAL	**145**	**4**	**147**

* Full-time equivalents

DENTON COUNTY

Department: Judiciary and Court Support *G/L# 01·20·05*

Department/Activity Description

This fund is used for tracking miscellaneous court-ordered expenses for all District and County Courts. Major court-ordered expenses are included in the budget for each court. Expenditures include such items as interpreter charges, polygraphs and visiting judge expenses.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 BUDGET
Personnel	$0	$0	$0
Operations	$360,413	$410,823	$405,550
Capital	$0	$0	$0
Total	$360,413	$410,823	$405,550

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- Provided funds to cover the cost of interpreters, travel and other witness expenses, intoxilyzer tests, visiting judges, experts and investigators for District and County Courts.
- Supplied funds for Denton County's assessment for the 8th Administrative Judicial Region.
- Supplied funding for the contracted amount to the Denton County Alternative Dispute Resolution Program.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Expedite and increase dispositions of District and County Court cases.			
Interpreters provided	530	594	594
Days requiring visiting judges for District Courts	87	100	100
CPS, family and divorce cases disposed	7,244	8,112	8,112
District Court civil and tax cases disposed	3,390	4,326	4,326
Criminal and revocation cases disposed	3,175	3,635	3,635
Juvenile cases disposed	1,508	1,741	1,741
Misdemeanor cases disposed	10,750	10,611	10,750
County Court at Law civil cases disposed	4,012	4,212	4,212

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

FY 2016 BUDGET

DENTON COUNTY

Department: 16th District Court *G/L# 01·20·10*

Department/Activity Description

The 16th District Court is responsible for providing a forum for the resolution of civil disputes and the trial of felony criminal matters. District Courts have original jurisdiction in all felony criminal cases, divorce cases, cases involving title to land, election contest cases, civil matters in which the amount in controversy is $200 or more, and any matters in which jurisdiction is not placed in another trial court. The Court is required to dispose of its cases as efficiently as possible, while striving to decrease the delay in getting cases to trial. Each judge is elected to a four-year term by the Denton County voters.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 BUDGET
Personnel	$225,655	$238,094	$247,131
Operations	$660,361	$572,991	$487,460
Capital	$0	$0	$0
Total	$886,016	$811,085	$734,591

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- Dispose of cases in an efficient manner consistent with justice.
- Successfully appointed foreign language interpreters to clients as needed which is required by law.
- Provide high quality staff support and represent the Court in a professional manner.
- Set dismissal dockets as needed to reduce case log.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Our main goal is to provide a fair justice system to the citizens of Denton County. There are no objective standards to measure a Court's ability to provide justice as guaranteed under the Texas and US Constitutions. While providing justice, we hope to reduce the number of cases currently pending in each Court. This includes criminal, civil and family cases.			
CPS, family and divorce cases disposed	874	816	816
Criminal and revocation cases disposed	675	806	806
Civil and tax cases disposed	472	464	464
Civil jury trials	3	3	4
Criminal jury trials	10	10	12

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	3	3	3
No. of Part-Time Employees	0	0	0

FY 2016 BUDGET

DENTON COUNTY

Department: 158th District Court *G/L# 01·20·15*

Department/Activity Description

The 158th District Court is responsible for providing a forum for the resolution of civil disputes and the trial of felony criminal matters. District Courts have original jurisdiction in all felony criminal cases, divorce cases, cases involving title to land, election contest cases, civil matters in which the amount in controversy is $200 or more, and any matters in which jurisdiction is not placed in another trial court. The Court is required to dispose of its cases as efficiently as possible, while striving to decrease the delay in getting cases to trial. Each judge is elected to a four-year term by the Denton County voters.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 BUDGET
Personnel	$232,075	$228,345	$252,639
Operations	$669,753	$782,229	$492,588
Capital	$0	$0	$0
Total	$901,828	$1,010,574	$745,227

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- Dispose of cases in an efficient manner consistent with justice.
- Provide high quality staff support and represent the Court in a professional manner.
- Set dismissal dockets as needed to reduce case log.
- Successfully appointed Spanish speaking attorneys to all Spanish speaking defendants.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Our main goal is to provide a fair justice system to the citizens of Denton County. There are no objective standards to measure a Court's ability to provide justice as guaranteed under the Texas and US Constitutions. While providing justice, we hope to reduce the number of cases currently pending in each Court. This includes criminal, civil and family cases.			
CPS, family and divorce cases disposed	737	821	821
Criminal and revocation cases disposed	607	686	686
Civil and tax cases disposed	382	461	461
Civil jury trials	2	3	3
Criminal jury trials	9	8	9

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	3	3	3
No. of Part-Time Employees	0	0	0

FY 2016 BUDGET

DENTON COUNTY

Department: 211th District Court *G/L# 01·20·20*

Department/Activity Description

The 211th District Court is responsible for providing a forum for the resolution of civil disputes and the trial of felony criminal matters. District Courts have original jurisdiction in all felony criminal cases, divorce cases, cases involving title to land, election contest cases, civil matters in which the amount in controversy is $200 or more, and any matters in which jurisdiction is not placed in another trial court. The Court is required to dispose of its cases as efficiently as possible, while striving to decrease the delay in getting cases to trial. Each judge is elected to a four-year term by the Denton County voters.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 BUDGET
Personnel	$244,659	$255,703	$247,566
Operations	$753,335	$612,579	$488,036
Capital	$0	$0	$0
Total	$997,993	$868,282	$735,602

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- Dispose of cases in an efficient manner consistent with justice.
- Provide high quality staff support and represent the Court in a professional manner.
- Set dismissal dockets as needed to reduce case log.
- Successfully appointed Spanish speaking attorneys to all Spanish speaking defendants.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Our main goal is to provide a fair justice system to the citizens of Denton County. There are no objective standards to measure a Court's ability to provide justice as guaranteed under the Texas and US Constitutions. While providing justice, we hope to reduce the number of cases currently pending in each Court. This includes criminal, civil and family cases.			
CPS, family and divorce cases disposed	901	814	901
Criminal and revocation cases disposed	607	591	607
Civil and tax cases disposed	434	497	497
Civil jury trials	4	2	4
Criminal jury trials	11	8	11

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	3	3	3
No. of Part-Time Employees	0	0	0

FY 2016 BUDGET

DENTON COUNTY

Department: 362nd District Court *G/L# 01·20·25*

Department/Activity Description

The 362nd District Court is responsible for providing a forum for the resolution of civil disputes and the trial of felony criminal matters. District Courts have original jurisdiction in all felony criminal cases, divorce cases, cases involving title to land, election contest cases, civil matters in which the amount in controversy is $200 or more, and any matters in which jurisdiction is not placed in another trial court. The Court is required to dispose of its cases as efficiently as possible, while striving to decrease the delay in getting cases to trial. Each judge is elected to a four-year term by the Denton County voters.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 BUDGET
Personnel	$246,345	$232,454	$265,480
Operations	$610,723	$854,130	$487,123
Capital	$0	$0	$0
Total	$857,068	$1,086,584	$752,603

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- Dispose of cases in an efficient manner consistent with justice.
- Provide high quality staff support and represent the Court in a professional manner.
- Set dismissal dockets as needed to reduce case log.
- Successfully appointed Spanish speaking attorneys to all Spanish speaking defendants.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Our main goal is to provide a fair justice system to the citizens of Denton County. There are no objective standards to measure a Court's ability to provide justice as guaranteed under the Texas and US Constitutions. While providing justice, we hope to reduce the number of cases currently pending in each Court. This includes criminal, civil and family cases.			
CPS, family and divorce cases disposed	873	861	873
Criminal and revocation cases disposed	605	679	679
Civil and tax cases disposed	490	563	563
Civil jury trials	4	3	5
Criminal jury trials	6	5	15

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	3	3	3
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: 367th District Court *G/L# 01·20·26*

Department/Activity Description

The 367th District Court is responsible for providing a forum for the resolution of civil disputes and the trial of felony criminal matters. District Courts have original jurisdiction in all felony criminal cases, divorce cases, cases involving title to land, election contest cases, civil matters in which the amount in controversy is $200 or more, and any matters in which jurisdiction is not placed in another trial court. The Court is required to dispose of its cases as efficiently as possible, while striving to decrease the delay in getting cases to trial. Each judge is elected to a four-year term by the Denton County voters.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 BUDGET
Personnel	$224,999	$238,480	$248,938
Operations	$577,432	$745,779	$487,493
Capital	$0	$0	$0
Total	$802,430	$984,259	$736,431

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- Dispose of cases in an efficient manner consistent with justice.
- Provide high quality staff support and represent the Court in a professional manner.
- Set dismissal dockets as needed to reduce case log.
- Successfully appointed Spanish speaking attorneys to all Spanish speaking defendants.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Our main goal is to provide a fair justice system to the citizens of Denton County. There are no objective standards to measure a Court's ability to provide justice as guaranteed under the Texas and US Constitutions. While providing justice, we hope to reduce the number of cases currently pending in each Court. This includes criminal, civil and family cases.			
CPS, family and divorce cases disposed	823	842	842
Criminal and revocation cases disposed	603	648	648
Civil and tax cases disposed	357	504	504
Civil jury trials	3	3	3
Criminal jury trials	7	7	7

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	3	3	3
No. of Part-Time Employees	0	0	0

FY 2016 BUDGET

DENTON COUNTY

Department: 393rd District Court *G/L# 01·20·27*

Department/Activity Description

The 393rd District Court is responsible for providing a forum for the resolution of civil disputes and family law matters. District Courts have original jurisdiction in all felony criminal cases, divorce cases, cases involving title to land, election contest cases, civil matters in which the amount in controversy is $200 or more, and any matters in which jurisdiction is not placed in another trial court. The Court is required to dispose of its cases as efficiently as possible, while striving to decrease the delay in getting cases to trial. Each judge is elected to a four-year term by the Denton County voters.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 BUDGET
Personnel	$233,910	$186,705	$248,598
Operations	$408,682	$449,325	$343,296
Capital	$0	$0	$0
Total	$642,592	$636,030	$591,894

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- Dispose of cases in an efficient manner consistent with justice.
- Provide high quality staff support and represent the Court in a professional manner.
- Set dismissal dockets as needed to reduce case log.
- Successfully appointed Spanish speaking attorneys to all Spanish speaking defendants.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Our main goal is to provide a fair justice system to the citizens of Denton County. There are no objective standards to measure a Court's ability to provide justice as guaranteed under the Texas and US Constitutions. While providing justice, we hope to reduce the number of cases currently pending in each Court. This includes civil and family cases only.			
CPS, family and divorce cases disposed	1,489	1,501	1,501
Civil and tax cases disposed	521	688	688
Civil jury trials	3	10	10

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	3	3	3
No. of Part-Time Employees	0	0	0

FY 2016 BUDGET

DENTON COUNTY

Department: 431st District Court *G/L# 01·20·28*

Department/Activity Description

The 431st District Court is responsible for providing a forum for the resolution of civil disputes and family law matters. District Courts have original jurisdiction in all felony criminal cases, divorce cases, cases involving title to land, election contest cases, civil matters in which the amount in controversy is $200 or more, and any matters in which jurisdiction is not placed in another trial court. The Court is required to dispose of its cases as efficiently as possible, while striving to decrease the delay in getting cases to trial. Each judge is elected to a four-year term by the Denton County voters. This court was created in FY2011.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 BUDGET
Personnel	$242,081	$252,528	$263,377
Operations	$347,347	$444,523	$363,678
Capital	$0	$0	$0
Total	$589,428	$697,051	$627,055

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- Dispose of cases in an efficient manner consistent with justice.
- Provide high quality staff support and represent the Court in a professional manner.
- Set dismissal dockets as needed to reduce case log.
- Successfully appointed Spanish speaking attorneys to all Spanish speaking defendants.

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Our main goal is to provide a fair justice system to the citizens of Denton County. There are no objective standards to measure a Court's ability to provide justice as guaranteed under the Texas and US Constitutions. While providing justice, we hope to reduce the number of cases currently pending in each Court. This includes criminal, civil and family cases.			
CPS, family and divorce cases disposed	1,489	1,300	1,300
Criminal and revocation cases disposed	734	681	681
Civil and tax cases disposed	78	225	225
Civil jury trials	2	5	6
Criminal jury trials	5	12	12

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	3	3	3
No. of Part-Time Employees	0	0	0

FY 2016 BUDGET

DENTON COUNTY

Department: 442nd District Court *G/L# 01·20·29*

Department/Activity Description

The 442nd District Court will be responsible for providing a forum for the resolution of civil disputes and family law matters. District Courts have original jurisdiction in all felony criminal cases, divorce cases, cases involving title to land, election contest cases, civil matters in which the amount in controversy is $200 or more, and any matters in which jurisdiction is not placed in another trial court. The Court is required to dispose of its cases as efficiently as possible, while striving to decrease the delay in getting cases to trial. Each judge is elected to a four-year term by the Denton County voters. This is a new District Court that was created by the legislature to be effective January 1, 2015 and will provide preference to civil and family law matters. It is anticipated that this will become a general jurisdiction court in the future that will also handle criminal matters.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 BUDGET
Personnel	$0	$156,010	$243,393
Operations	$0	$145,753	$270,445
Capital	$0	$0	$0
Total	$0	$301,763	$513,838

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- Dispose of cases in an efficient manner consistent with justice.
- Provide high quality staff support and represent the Court in a professional manner.
- Set dismissal dockets as needed to reduce case log.
- Successfully appointed Spanish speaking attorneys to all Spanish speaking defendants.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Our main goal is to provide a fair justice system to the citizens of Denton County. There are no objective standards to measure a Court's ability to provide justice as guaranteed under the Texas and US Constitutions. While providing justice, we hope to reduce the number of cases currently pending in each Court. This includes civil and family cases only.			
CPS, family and divorce cases disposed	0	1,157	1,157
Civil and tax cases disposed	0	468	468
Civil jury trials	0	2	4

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	0	3	3
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: County Court at Law #1 *G/L# 01·20·30*

Department/Activity Description

County Court at Law #1 is the designated juvenile court handling juvenile cases by statutory preference. This court also handles Class A and B misdemeanor cases on a non-priority basis and serves in place of the Constitutional County Court in all matters of Class C misdemeanor appeals from municipal and Justice of the Peace courts. This court was originally created effective September 1, 1970. The jurisdiction, authority and responsibilities are set out in S.B. 241 74th Legislature effective May 1995. Each judge is elected to a four-year term by the voters of Denton County.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 BUDGET
Personnel	$425,095	$432,850	$446,345
Operations	$118,920	$176,775	$227,787
Capital	$0	$0	$0
Total	$544,016	$609,625	$674,132

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- Disposed of juvenile cases promptly so that there were immediate consequences for respondents' behavior. If children are not guilty, their names are cleared quickly. If allegations are true, justice is swiftly had for the victim(s) and/or society.
- Due to the nature of our court and statutory mandates, we are not always able to provide certified interpreters for detention hearings.
- Days of the week and times of the day have been set up in advance for routine matters to be brought before the court on a "walk-in" basis.
- Although it is a challenge, we are diligent in making sure children who are detained are quickly represented by an attorney.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Conserve time and resources by striving to make sure that cases are not disposed at the last minute after juries have already been impaneled.			
Set jury trial announcements for Friday prior to Tuesday trial			
Establish deadline for pleading cases set for jury trial			
Goal: Strive to make sure children are represented as soon as possible.			
Maintain very specific Indigent Plan			
Send "parent letters" along with summonses informing parents about their rights and duties			
Set court dates for parents to show proof of attorney or present documentation for court appointed attorney			
Goal: Work with other departments for the prompt collection of court-ordered restitution and repayment of fees.			
Obtain assistance of County Clerk's Office with collection efforts.			
Obtain assistance of Probation Department in monitoring of unpaid probation fees and unpaid restitution.			
The Court will order that fees be paid instanter whenever possible.			

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	3	3	3
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: County Criminal Court #2 *G/L# 01·20·35*

Department/Activity Description

County Criminal Court #2 handles criminal misdemeanor Class A and B cases and has concurrent jurisdiction with District Courts in cases arising under Title 49, Penal Code intoxication offenses. This court also serves in place of the Constitutional County Court for Class A and B criminal misdemeanor cases. Prior to August 1995, this court handled cases in all areas of County Court, but was specialized through the legislative process in order to provide a court dedicated to the exclusive handling of criminal misdemeanor cases. Each judge is elected to a four-year term by the voters of Denton County.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 BUDGET
Personnel	$429,981	$427,809	$444,945
Operations	$260,500	$243,844	$215,326
Capital	$0	$0	$0
Total	$690,480	$671,653	$660,271

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- Required all subsequent DWI offenders to have an interlock device installed on their motor vehicle as a condition of bond. This requires contacting the Probation Office which sometimes takes 2-3 weeks to hear back before the case can be set.
- Abided by and enforced the Constitution of the United States and the State of Texas.
- Once someone is arrested on an outstanding warrant and can't bond out, our office must call the attorney to see when he/she can come to court to take care of the case.
- Checked the jail list to see if anyone needs a Court Appointed Attorney or hearing.
- Set all non-disclosure hearings.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Dispose of all cases in a prompt, fair and efficient manner, checking to make sure each case with an outstanding warrant is entered in the computer system.			
Cases with warrants	325	275	200
Jury trials	35	40	43
Cases disposed	1,575	1,550	1,600
New cases filed (including Motion to Revoke)	1,656	1,575	1,600

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	3	3	3
No. of Part-Time Employees	0	0	0

FY 2016 BUDGET

DENTON COUNTY

Department: County Court at Law #2/Civil *G/L# 01·20·39*

Department/Activity Description

County Court at Law #2/Civil Court was approved during the 2001 legislative session by an amendment to 25.0631(a) of the Texas Government Code. Effective May 1, 2002, The Probate Court of Denton County transferred to the County Court at Law #2/Civil Court all civil jurisdiction other than probate, guardianship, mental health/litigation matters and eminent domain cases. As of May 1, 2002, this court receives all filed and pending civil cases from the statutory Probate Court. Each judge is elected to a four-year term by the voters of Denton County.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 BUDGET
Personnel	$396,066	$407,622	$426,825
Operations	$3,302	$10,344	$9,660
Capital	$0	$0	$0
Total	$399,369	$417,966	$436,485

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- Maintained procedures consistent with the jurisdictional and statutory requirements.
- Reduced the number of cases pending both civil and bond forfeiture.
- Continually improving the accuracy and methodology of case statistical information.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Reduce the number of bond forfeiture and other civil cases pending.			
Civil cases filed	3,880	4,000	4,200
Civil cases disposed (including bond forfeitures)	4,012	4,100	4,200
Civil cases pending	3,625	3,200	3,000

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	3	3	3
No. of Part-Time Employees	0	0	0

FY 2016 BUDGET

DENTON COUNTY

Department: Probate Court *G/L# 01·20·40*

Department/Activity Description

The Probate Court of Denton County operates pursuant to Art. V, Tex. Const., Chap. 25, Tex. Govt. Code, and other applicable law. The court's jurisdiction, authority, and responsibilities are included in Tex. Govt. Code Sec. 25.0021, Sec. 25.0631-25.0635, Tex. Probate Code, and other applicable law. The court handles all probate, guardianship, mental health, probate-related civil, eminent domain, and related matters. This court also serves in the place and stead of the constitutional County Court for all original probate, guardianship, mental health, and probate-related civil matters and other jurisdiction not otherwise vested in statutory county courts. Each judge is elected to a four-year term by the voters of Denton County.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 BUDGET
Personnel	$1,068,549	$1,158,172	$1,346,435
Operations	$554,072	$631,298	$700,165
Capital	$0	$0	$0
Total	$1,622,620	$1,789,470	$2,046,600

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- The Court continues its efforts to ensure compliance with applicable reporting and filing requirements by personal representatives of probate estates and guardians. Because of the effectiveness of setting status conferences to gain compliance, the Court expects the number of hearings held to increase in FY2016.
- The Court continues to implement the volunteer Court Visitor Program (CVP). The program now has five active volunteers and 4 semi-active. It is extremely difficult to recruit a sufficient number of volunteers to monitor the Court's wards. The ability to reimburse mileage for these visitors remains a major benefit in our ability to recruit more participants into the program.
- The Court has begun to utilize non-paid student interns from collegiate social work programs to conduct Court visits and monitor the Court's wards. The Court hopes to expand this or a similar program in FY2016. The ability to reimburse mileage for these interns greatly enhances our ability to utilize these non-paid interns to conduct off-site visitations.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Process filed cases expeditiously to disposal.			
Probate cases filed (non-mental health)	1,187	1,250	1,300
Probate cases disposed (non-mental health)	933	988	1,200
Applications for involuntary mental health treatment filed	853	920	950
Probate hearings (excluding mental health)	4,988	5,240	5,300
Commitment hearings held	910	990	1,050
Goal: Thoroughly audit probate filings and applications for attorneys' fees to ensure only reasonable and necessary fees for legal services are compensated.			
Probate inventories and appraisements approved	423	700	735
Attorney fee applications submitted and audited	350	380	400
Annual Reports of the Person (Guardianship)	962	1017	1045
Goal: Promptly process guardianship cases to appointment and monitor through annual reports and court visitors.			
Guardianship cases filed	134	166	200
Court visitor reports filed	104	142	300
Annual reports reviewed and approved	850	900	945

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	10	11	11
No. of Part-Time Employees	0	0	0

FY 2016 BUDGET

DENTON COUNTY

Department: County Criminal Court #1 *G/L# 01·20·41*

Department/Activity Description

County Criminal Court #1 handles all criminal misdemeanors, Class A and B, and has concurrent jurisdiction with the District Court in cases arising under Title 49 of the Penal Code for intoxication offenses. This court also serves in the place of the Constitutional County Court for Class A and B criminal misdemeanor cases. The judge is elected to a four-year term by the voters of Denton County.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 BUDGET
Personnel	$430,640	$434,425	$445,846
Operations	$268,136	$277,968	$217,951
Capital	$0	$0	$0
Total	$698,776	$712,393	$663,797

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- Worked with Tyler Technologies to resolve issues with Odyssey and preparing for the new Texfile system for criminals.
- Revised and updated deferred adjudication forms.
- Kept jury trial announcement docket numbers to a minimum by working the caseload.
- Moved Motions to Revoke/Adjudicate to a quick resolution.
- Kept Jury trial period to a minimum.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Maintain short waiting period for jury trials.			
Average days to complete jury trial	1.5	1.5	1.5
Average time from request of jury trial setting to actual jury trial court date set (weeks)	3	3	3
Goal: Give priority to jury trial settings.			
Jury trials	27	35	35
Goal: Dispose of all matters promptly, efficiently and fairly.			
Cases disposed within 6 months	100%	100%	100%
Cases on docket within 3 months of filing	100%	100%	100%
Cases disposed	1,884	1,900	1,900
Cases filed	1,578	1,600	1,600

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	3	3	3
No. of Part-Time Employees	0	0	0

FY 2016 BUDGET

DENTON COUNTY

Department: County Criminal Court #3 *G/L# 01·20·42*

Department/Activity Description

In FY 1997, the Commissioners Court requested that the Texas Legislature create a new County Criminal Court to assist with the backlog of criminal court cases. The legislature approved the court, and it became effective September 1, 1997. This court handles criminal misdemeanors, Class A and B, and has concurrent jurisdiction with District Courts in cases arising under Title 49 of the Penal Code for intoxication offenses. This court also serves in the place of the Constitutional County Court for Class A and B criminal misdemeanor cases. The judge is elected to a four-year term by the voters of Denton County.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 BUDGET
Personnel	$506,264	$476,427	$490,692
Operations	$205,124	$251,117	$255,260
Capital	$0	$0	$0
Total	$711,389	$727,544	$745,952

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- Worked within the limitations and constraints of the Odyssey program which requires undue duplication of time and resources that curtails the effectiveness of the courts.
- The Denton County Veterans Court has just recently been added to this court's responsibilities. We are constantly seeking improvements to address the ever-growing needs of veterans. Our treatment team members attend educational programs to maximize their knowledge, training and experience to ensure they understand how to better serve the needs of our veterans.
- Continued to provide an avenue where defendants charged with subsequent/multiple DWIs are expedited through the court.
- The court will continue its efforts to obtain the funding necessary to ensure that we have the bare minimum technology available to the participants in our courts. We currently do not have the technology in our courtrooms to allow a jury and the court to view evidence admitted to court proceedings without having to borrow monitors and hard drives from other departments.
- Streamline courtroom procedures to ensure efficient administration of justice through the County Criminal Court System.
- The Court requires all of our participants to have a mentor who specialize in dealing with combat veterans.
- Provided trained professionals to assist our veterans with a variety of topics such as prescribed medications, finances, medical conditions, jobs, disability claims, education and dealing with the Veterans Administration. The Court also networked with our local community agencies/providers to ensure veterans are provided every available resource they needed.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Maximize the number of veterans served by or through the Denton County Veterans Court.			
Veterans served by Veterans Court	67	82	85
Veterans supervised	11	35	40
Veterans graduating from the Court	5	14	18
Goal: Provide access to the criminal justice system expeditiously and efficiently.			
% cases on docket within 60 days of filing	100%	100%	100%
Average number of days for jury trial	1 to 1.5	1 to1.5	1 to 1.5
Jury trials	24	28	32
Criminal/civil cases closed	1716 / 15	1800 / 25	1900 / 30

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	4	4	4
No. of Part-Time Employees	0	0	0

FY 2016 BUDGET

DENTON COUNTY

Department: County Criminal Court #4 *G/L# 01·20·43*

Department/Activity Description

In FY 1997, the Commissioners Court requested that the Texas Legislature create a new County Criminal Court to assist with the backlog of criminal court cases. The legislature approved the court, and it became effective October 1, 1998. This court handles criminal misdemeanors, Class A and B, and has concurrent jurisdiction with District Courts in cases arising under Title 49 of the Penal Code for intoxication offenses. This court also serves in the place of the Constitutional County Court for Class A and B criminal misdemeanor cases. The judge is elected to a four-year term by the voters of Denton County.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 BUDGET
Personnel	$419,161	$412,863	$440,384
Operations	$288,680	$298,606	$213,956
Capital	$0	$0	$0
Total	$707,842	$711,469	$654,340

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- Prepared for the upcoming implementation of eFiling.
- Continued efforts to resolve issues with the Odyssey computer system.
- Developed policies, procedures and systems to improve efficiency in moving cases from filing to disposition.
- Handled all traffic appeal cases filed in Denton County.
- Continued to build partnerships and improve communications with District Attorney's Office, Sheriff's Office, County Clerk's Office and Denton County Bar Association.
- Transition between court administrators and new court clerk.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Implement process to enhance efficiency of traffic appeal docket.			
% cases on docket within 2 months	100%	100%	100%
% fines and court costs collected at time of disposition	n/a	n/a	n/a
Goal: Streamline jury trial settings in order to make services for Denton County jurors more efficient.			
Time allotted to pick jurors for jury service (hours)	3	3	3
Avg time for trial once jury selection complete (days)	1	1	1
Goal: Implement new policies while maintaining current ones to improve efficiency in the judicial process.			
Time frame to appoint attorney for qualified defendant	24 hours	24 hours	24 hours
Interlock devices installed on vehicles of subsequent DWI offenders as a condition of bond	n/a	n/a	n/a
Goal: Dispose and file all cases in a prompt, fair and efficient manner.			
% of criminal cases on docket within 3 months	100%	100%	100%
Traffic appeal cases filed	1818	1600	1700
Misdemeanor cases filed	1489	1600	1625
Traffic appeal cases disposed	1762	1750	1800
Misdemeanor cases disposed	1769	1800	1825
Jury Trials	31	40	40

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	3	3	3
No. of Part-Time Employees	0	0	0

FY 2016 BUDGET

DENTON COUNTY

Department: County Criminal Court #5 *G/L# 01·20·44*

Department/Activity Description

County Criminal Court #5 was created by the 76th Texas Legislature in 1999 and was included in the FY 2001 adopted budget effective January 1, 2001. This court was created to assist the other criminal courts with the backlog of cases. This court handles criminal misdemeanors, Class A and B, and has concurrent jurisdiction with the District Courts in cases arising under Title 49 of the penal code for intoxication offenses. This court serves as the DWI court, has civil jurisdiction and also assists other judges as needed. The judge is elected to a four-year term by the voters of Denton County.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 BUDGET
Personnel	$418,632	$413,401	$439,966
Operations	$243,915	$271,247	$296,681
Capital	$0	$0	$0
Total	$662,547	$684,648	$736,647

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- A major ongoing challenge is having to wait on both parties to confirm a jury trial date so it may be special set (#1 on the docket). This often takes as long as 3 weeks.
- Continued efforts to resolve issues with the Odyssey computer system.
- Made weekly phone calls to attorneys to determine if their clients could be brought from jail to plea.
- Responsible for setting all non-disclosures.
- Tried to keep court appointed attorney expenses to a minimum.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Streamline jury trial settings in order to make service for Denton County jurors more efficient.			
Time required to pick jurors for service (hours)	3	3	3
Average time for jury trial (days)	1 1/2 days	1 1/2 days	1 1/2 days
Jury Trials	12	18	22
Goal: Develop a team of criminal justice professionals who work together with repeat DWI offenders.			
Promote recovery accountability, reduce recidivism, enhance community safety and encourage positive behavior changes	100%	100%	100%
Achieve substance-free lifestyle for DWI offenders and reduce criminal activity	100%	100%	100%
Goal: Be more productive and dispose of more cases.			
Set bigger dockets	100%	100%	100%
Don't allow as many continuances	100%	100%	100%
Add two or more dockets to the work week	100%	100%	100%
Cases filed	1,743	1,950	2,050
Cases disposed	1,875	1,700	1,850
% of criminal cases on docket within 3 months	100%	100%	100%

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	3	3	3
No. of Part-Time Employees	0	0	0

FY 2016 BUDGET

DENTON COUNTY

Department: District Clerk *G/L# 01·20·45*

Department/Activity Description

The District Clerk's Office is responsible for all the civil, criminal and family law records for the six District Courts. This office is also responsible for administering child support cases, collecting fees, issuing citations, writs and warrants. Other functions include processing passport applications, assisting the public with record searches, and maintaining the jury system for the 20 trial courts within the county. The District Clerk is elected to a four-year term by the voters of Denton County.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 BUDGET
Personnel	$1,601,006	$1,644,784	$1,935,771
Operations	$73,789	$84,713	$79,154
Capital	$0	$0	$0
Total	$1,674,795	$1,729,497	$2,014,925

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- Challenge: Completing our mandated duties due to the lack of appropriate level of staffing coupled with the loss of employees- primarily to other departments. Training new employees who do not have the experience in the legal system requires extensive training. Legal processes, the case management system and now the addition of electronic filing of new cases and documents is time-consuming.
- Challenge: Continuing the attempts to collect court costs due to the county bases on court orders. Many litigants/ defendants are ordered to pass court costs. The low staffing in the office requires us to concentrate only on those matters which are mandated. This has caused a loss of revenue since we are unable to provide any focus to collection efforts.
- Accomplishment/ Challenge: We are able to obtain the position of an Application Support Technician which provides the office with the support of management of all software programs and applications used by the office. However, because of the training provided and the lower grade level there is also a challenge to retain someone in this position. Although the position was just effective October 1, 2014, the person hired for this position has already accepted a new position with Tech Services.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Continue to track appeals and applications prepared for court cases.			
# of appeals and applications for 11.07 for court of appeals for civil/family/criminal cases	176	180	180
# of civil, family and criminal cases/ actions filed	12,269	13,992	14,350
Goal: Approval of two new positions in the coming budget.			
New positions created	0	2	2

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	25	25	28
No. of Part-Time Employees	2	2	2

FY 2016 BUDGET

DENTON COUNTY

Department: County Court Administrator *G/L# 01·20·50*

Department/Activity Description

The County Court Administrator department was created by Commissioners Court and was included in the FY 2002 adopted budget effective October 1, 2001. This department is responsible for performing clerical administrative work in support of all judges and other officials in the Denton County statutory courts system, Juvenile Board and Probate/Juvenile Master and Jail arraignment magistrate.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 BUDGET
Personnel	$94,731	$78,723	$82,725
Operations	$2,213	$3,279	$3,245
Capital	$0	$0	$0
Total	$96,943	$82,002	$85,970

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- Hired a new Statutory County Court Administrator in February
- Created a new database in order to accurately monitor payments in unfiled/declined cases.
- Began requesting Veteran Arrest notification from County and area Police departments to create more efficiency within the court
- Successfully passed an audit conducted by the Texas Indecency Commission with no recommendations to change/ improve from the commission.
- Worked with Tyler Technologies to solve problems with Odyssey.
- 96% attorney reporting to the Indigent Commission in regards to the percentage of court appointed vs retained cases. The first year this particular task was required by the attorneys.
- Trained and assisted various courts during court administrators' absences and vacations.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Prepare for new on-line reporting method for attorneys on court-appointment lists and request.			
% attorneys completing report on-line	100%	100%	100%
# of requests for Court-appointed attorneys for all filed and unfiled misdemeanors	4,444	4,750	4,950
# of applications requesting/receiving court-appointed attorney in jail with unfiled cases	1943 / 1196	2150 / 1600	2250 / 1675
Cases declined by DA with court- appointed attorneys	116	160	180
Requests for court-appointed attorney faxed to other countries as required by Texas Fair Defense Act	282	362	435
Goal: Institute more efficient ways to perform daily duties using Odyssey.			
Minutes required to search for criminal defendant without a filed case	1.5	1.5	1.5
Merge requests to correct duplicate entries of individuals that need to be consolidated	400	420	425
Learn TexFile and share information with other administrators	n/a	n/a	100%
Classes/conferences attended	0	1	2

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	1	1	1
No. of Part-Time Employees	0	0	0

FY 2016 BUDGET

DENTON COUNTY

Department: Justice of the Peace, Precinct #1 *G/L# 01·20·52*

Department/Activity Description

Justice of the Peace courts have original jurisdiction over Class C misdemeanor cases with fines only and over small claims cases where the amount in controversy does not exceed $10,000. These courts also have jurisdiction over all Forcible Entry and Detainer Suits and Writs of Re-Entry. The Justice of the Peace issues warrants for arrest and search and seizure, and conducts various administrative and magistrate hearings, collects fines, and performs marriage ceremonies. In addition, the Justice of the Peace performs bail settings and arraignments, Failure to Attend School hearings, Seizure of Stolen Property and Illegally-Towed Vehicle hearings. Justices of the Peace are elected to four-year terms by Denton County voters.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 BUDGET
Personnel	$446,910	$372,476	$457,969
Operations	$11,952	$12,910	$11,542
Capital	$0	$0	$0
Total	$458,861	$385,386	$469,511

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- We lost 4 experienced Clerks (each with more than 6.5 year's experience) in less than 4 months and replaced only 3 with training in process.
- We have started a Standard Operating Procedures Manual as a reference guide for training.
- We are now able to import Texas Department of Public Safety citations, which has been a major time-saver.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Decrease backlog of older pending Civil cases.			
Set pending civil cases for hearings and /or trials	2200	2300	2300
Hearings/ trials for final judgement and disposition of cases	2103	2200	2275
New Civil cases filed	1903	2102	2200
Goal: Increase employee training.			
Clerk Cross-training in all areas	6 but lost 4	4	5
TJCTC training	6 but lost 4	4	5
Master Clerk Certification	3 but lost 1	4	5

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	8	7	7
No. of Part-Time Employees	0	0	0

FY 2016 BUDGET

DENTON COUNTY

Department: Justice of the Peace, Precinct #2 *G/L# 01·20·55*

Justice of the Peace courts have original jurisdiction over Class C misdemeanor cases with fines only and over small claims cases where the amount in controversy does not exceed $10,000. These courts also have jurisdiction over all Forcible Entry and Detainer Suits and Writs of Re-Entry. The Justice of the Peace issues warrants for arrest and search and seizure, and conducts various administrative and magistrate hearings, collects fines, and performs marriage ceremonies. In addition, the Justice of the Peace performs bail settings and arraignments, Failure to Attend School hearings, Seizure of Stolen Property and Illegally-Towed Vehicle hearings. Justices of the Peace are elected to four-year terms by Denton County voters.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 BUDGET
Personnel	$323,425	$338,199	$357,408
Operations	$8,939	$10,162	$9,871
Capital	$0	$0	$0
Total	$332,364	$348,361	$367,279

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- The JP2 court went to a paperless docket for eviction filings. It has been a challenge to reply on technology instead of paper file, but business processes were enhanced to aid both the Judge and clerks.
- The JP2 court is currently testing new technology that will enhance the ability of the court to move to a paperless docket environment for all case dockets. If successful, we will provide the same technology to other JP courts that want to transition to a paperless docket environment.
- Judge DePiazza took on the responsibility of the JP Administrative Judge, which has increased the workload of the Chief Clerk. The resignation of a court clerk has caused challenges which further increase the workload of the Chief Clerk.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Work with the Constable's Office to process and dispose of warrants more proficiently.			
% Time warrants issued monthly	50%	75%	100%
Warrants issued	1,292	1,300	1,350
Warrants recalled	1,238	1,260	1,300
Goal: Search for training opportunities for staff while working within a reduced training budget.			
Classes attended in local area to reduce costs	0	5	12
Goal: Continue to work toward paperless goal.			
Paperless Eviction Docket	0	400	600
Scan rather than copy	0	0	0
Goal: Civil E-Filing for the JP courts.			
Working with Tyler Technologies to configure civil e-filing of cases.	0	0	0
Allow registered users to file documents with the court (24 hrs a day/ 7 days a week)	0	50	200
Provide customers the opportunity to transfer from paper-based process to e-filing.	0	0	0

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	5	5	5
No. of Part-Time Employees	0	0	0

FY 2016 BUDGET

DENTON COUNTY

Department: Justice of the Peace, Precinct #3 *G/L# 01·20·56*

Department/Activity Description

Justice of the Peace courts have original jurisdiction over Class C misdemeanor cases with fines only and over small claims cases where the amount in controversy does not exceed $10,000. These courts also have jurisdiction over all Forcible Entry and Detainer Suits and Writs of Re-Entry. The Justice of the Peace issues warrants for arrest and search and seizure, and conducts various administrative and magistrate hearings, collects fines, and performs marriage ceremonies. In addition, the Justice of the Peace performs bail settings and arraignments, Failure to Attend School hearings, Seizure of Stolen Property and Illegally-Towed Vehicle hearings. Justices of the Peace are elected to four-year terms by Denton County voters.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 BUDGET
Personnel	$445,532	$409,132	$473,645
Operations	$13,432	$16,305	$15,280
Capital	$0	$0	$0
Total	$458,964	$425,437	$488,925

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- Chief Clerk Barbara Hancock retired at the end of November, after 27 years with the County. This resulted in position changes and promotions in our office. We have had to overcome being an employee short as well as 2 clerks having to learn their new roles and getting established in those roles.
- Judge is still active on the Education Committee with the Texas Justice Court Training Center.
- Allowing clerks to attend webinars offered by the Texas Justice Court Training Center at our office which saves time away from the office, as well as cut down on the expenses of sending clerks to school while allowing them to continue their training.
- Continue to provide excellent customer service to all citizens we serve.
- Continue to implement paperless procedures that reduce cost of supplies and decrease amount of time that staff spends handling each case.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Cross-train employees to maximize potential.			
% Clerks cross-trained	80%	90%	95%
% Clerks trained in all areas of office	80%	90%	100%
% Attend Legislative update trainings after session ends	0%	95%	100%
Goal: Move to new building			
Completion of new building and move in	0%	0%	100%
Goal: E-filing of civil case			
Implementation of E-Filing	0%	50%	15%

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	7	7	7
No. of Part-Time Employees	0	0	0

FY 2016 BUDGET

DENTON COUNTY

Department: Justice of the Peace, Precinct #4 *G/L# 01·20·57*

Department/Activity Description

Justice of the Peace courts have original jurisdiction over Class C misdemeanor cases with fines only and over small claims cases where the amount in controversy does not exceed $10,000. These courts also have jurisdiction over all Forcible Entry and Detainer Suits and Writs of Re-Entry. The Justice of the Peace issues warrants for arrest and search and seizure, and conducts various administrative and magistrate hearings, collects fines, and performs marriage ceremonies. In addition, the Justice of the Peace performs bail settings and arraignments, Failure to Attend School hearings, Seizure of Stolen Property and Illegally-Towed Vehicle hearings. Justices of the Peace are elected to four-year terms by Denton County voters.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 BUDGET
Personnel	$336,578	$351,011	$371,769
Operations	$12,297	$13,292	$11,848
Capital	$0	$0	$0
Total	$348,874	$364,303	$383,617

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- Education is always a very important focus for us. This year we are on track to meet our Texas Justice Court Training Center continuing education goals, with Judge Hand completing his mandatory hours this spring and two clerks are scheduled to attend experienced court personnel training. We have completed 13 other classes (provided by Tyler Technologies, Records Management, Texas Justice Court Training Center, and Texas Apartment Association).
- Changes in legislation, technologies and software created the need to develop and learn new business processes.
- We face another round of legislative updates this summer. Currently over 6,000 bills have been filed. Among these are many that would affect our court if passed. For example, Rep. Dutton has introduced a bill to make possession of less than 1 oz. of marijuana a Class C offense, a change that could potentially have a significant impact on our criminal filings. Meanwhile, Rep. Moody has filed a separate bill that would create a civil penalty for possession of small amounts of marijuana- essentially decriminalizing possession of 1 oz or less- and require the actor to appear before a justice court; this would require the creation of a new case type, process, and fee schedule. Although the Texas Justice Court Training Center usually offers a class (a crash course) on legislative updates, it is typically held after many new laws have already taken effect. Thus our challenge not only involves implementation, but timely assimilation of information.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: As always, we strive to remain knowledgeable and current on the laws, rules and regulations relevant to the court. Our primary educator is the Texas Justice Court Training Center. Travel is required, thus under current budget constraints we are unlikely to be able to provide an opportunity for all personnel to attend.			
Continuing education classes for Judge (hours)	20	20	20
Continuing education classes for clerks (hours)	32	32	32
Legislative update (hours)	n/a	50	n/a
Goal: In order to maintain and enhance our effectiveness and efficiency, our goal is to update and create training materials such as step-by-step instructions for specific processes as well as manuals, charts and guidelines. Our current Standard Operating Procedures Manual is comprehensive, but now much in need of revision.			
Step-by-step instructions created for Odyssey	0	1	2
Charts and instructions created for Civil and Criminal	1	3	2
SOP manual subjects updated and revised	7	2	2

FY 2016 BUDGET

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Also in furtherance of our efficiency, our goal is to improve and update job skills through available classes.			
Denton County in-service classes attended	4	4	4
Tyler Technologies classes and webinars attended	1	6	6
TSLAC, TJCTC and MVBA classes and webinars	12	11	11

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	5	5	5
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: Justice of the Peace, Precinct #5 *G/L# 01·20·59*

Department/Activity Description

Justice of the Peace Precinct Five has jurisdiction over criminal and civil matters as well as a number of other duties that are not judicial in nature. Pre and post trial procedures for criminal class C misdemeanors in addition to processing civil cases resulting in rendering judgments and post judgment remedies are the major responsibilities of this office. Additional duties include but are not limited to the issuance of marriage licenses, serving as a local registrar of vital statistics in regard to birth and death records, as well as offering vehicle registration renewals. Accurate accounting procedures for daily and weekly transactions result in proficiently meeting monthly reporting requirements as this JP office works together with the county auditor and county treasurer to ensure a sound financial management system.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 BUDGET
Personnel	$495,014	$458,782	$525,372
Operations	$16,635	$20,116	$20,638
Capital	$0	$0	$0
Total	$511,648	$478,898	$546,010

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- During the past year, Justice of the Peace, Precinct Five has undergone several staff changes involving the election of a new judge, new Chief Clerk, new Deputy Clerk III and two new Deputy Clerk I employee. These events have been a challenge due to the simultaneous occurrences; however, the transition is proving to be successful.
- Recent Staff changes have resulted in the experienced staff being cross-trained thereby broadening their knowledge in all areas of the Justice Court.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Implement a gradual transition to paperless Court business procedures.			
Participate in webinars	0	5	7
Accurate configuration of paperless workflow with assistance from Tyler Technologies.	0	2	5
Goal: Increase employee participation in training programs.			
Clerks attending seminars presented by HR	1	7	14
Clerks attending seminars presented by Tech Svc	0	7	14
Clerks attending seminars outside training class	0	2	7
Goal: Cross-train new employees to maximize potential.			
Rotated duties to broaden the knowledge and experience of the new employees	3	4	6
# of workload evenly distributed	3	4	6

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	8	8	8
No. of Part-Time Employees	0	0	0

FY 2016 BUDGET

DENTON COUNTY

Department: Justice of the Peace, Precinct #6 *G/L# 01·20·60*

Department/Activity Description

Justice of the Peace courts have original jurisdiction over Class C misdemeanor cases with fines only and over small claims cases where the amount in controversy does not exceed $10,000. These courts also have jurisdiction over all Forcible Entry and Detained Suits and Writs of Re-Entry. The Justice of the Peace issues warrants for arrest and search and seizure, and conducts various administrative and magistrate hearings, collects fines, and performs marriage ceremonies. In addition, the Justice of the Peace performs bail settings and arraignments, Failure to Attend School hearings, Seizure of Stolen Property and Illegally-Towed Vehicle hearings. Justices of the Peace are elected to four-year terms by Denton County voters.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 BUDGET
Personnel	$364,929	$363,084	$407,291
Operations	$13,935	$19,532	$17,866
Capital	$0	$0	$0
Total	$378,864	$382,616	$425,157

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- A new judge was elected and assumed office on January 1, 2015.
- The new rules of civil procedure, eviction proceedings and debt collection cases were implemented. Changes likely to occur as a result of the 2015 legislative session will also create the need for updates and increased trainings.
- Research, training, development of forms and procedures for occupational driver's license have been developed and are ongoing.
- Precinct 6 is experiencing significant new apartment growth and retail expansion. This is expected to cause an increase in evictions, small claims, and debt claim cases that will contribute to the projected work-load of this court. We are challenged to stay abreast of the anticipated growth by working with the Cities and School Districts in our Precinct in order to effectively prepare for the probable impact on the Court.
- The Deputy I position has frequent turnover. Historically, the reason given for leaving is a new job with higher pay. Training new employees monopolizes the time of the Deputy III clerk. As of April 2015 we have two opening and one clerk with less than a year of experience.
- Renovation plans for the Sandy Jacobs Government Center are ongoing. Construction began in 2015 and at least two (2) relocation will be utilized to accommodate the final transition. These moves and the planning of these moves, will be disruptive to the business of the Court and the staff; yet the business will not halt during those transitions.
- A significant challenge to the Court system is that the Court is in no position to pro-actively determine its workload. Rather the Court is a reactive agent only in its case load and filings. The citizens determine how many cases are filed or calls for information are placed; law enforcement determines how many criminal complaints are to be served and issued; and it is the Court's duty to serve the needs as they are presented. The Court's resources must be provided in advance, or immediately as needed, by the County in order for the Court to be an effective agency for the public.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Have all staff attend training provided by the Texas Justice Court			
Mandatory continuing education classes for the Judge	7	5	6
Continuing education classes for clerks	3	0	0

FY 2016 BUDGET

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Continue to train and cross-train staff.			
Civil cases	4	5	5
Criminal cases	3	4	5
Counter and over the phone cases	5	5	5
Goal: Update and create training materials such as step-by-step instructions for specific processes and procedures.			
% Civil Training	50%	75%	100%
% Criminal Training	50%	75%	100%
% Counter and Phone calls	50%	75%	100%

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	6	6	6
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: Veterans Court Grant *G/L# 01·20·62*

Department/Activity Description

The purpose of this grant is to identify honorably discharged veterans within the Denton County Criminal Justice System which may be expedited through the system and ultimately diverted from further involvement in criminal behavior through the use of alternative sentencing practices supported by treatment and services available through the Veterans Administration and other agencies. The program will target adult male and female offenders who are honorably discharged veterans charged with misdemeanors or low level felonies. In lieu of prosecution and a criminal record, participants are allowed to complete a 9-24 month court supervised treatment program. Eligible defendants are identified after their arrest and are referred to the program. The grant had not been awarded at the time of budget adoption and the budget will be amended once the actual award is accepted. The grant period period is for September 1, 2015 through August 30, 2016.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 BUDGET
Personnel	$0	$41,661	$0
Operations	$0	$106,153	$0
Capital	$0	$0	$0
Total	$0	$147,814	$0

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- The Denton County Veterans Court has been added to this courts responsibility. We are constantly seeking improvements to address the ever growing needs of our veterans. Our veteran's court treatment team members attend educational programs to maximize their knowledge, training and experience to ensure they understand how to better serve the issues affecting our veterans.
- The Court requires all of our participants to have a mentor who specializes in dealing with combat veterans. These specially trained mentors are able to share common combat/deployment experiences, PTSD related issues and some of their personnel medical conditions unique only to them so that they can better assist the veterans on their readjustment back into civilian society.
- The Court provides trained professionals to assist our veterans in a variety of topics such as prescribed medications, finances, medical conditions, jobs, disability claims, education and dealing with the Veterans Administration.
- The Court also networks with our local community agencies/ providers to ensure our veterans have access to any and all resources

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: To identify those honorable discharged Veterans within the Denton County Criminal Justice System and provide for them a treatment program			
# of Veterans involved in the Criminal Justice System	67	82	85
# of Veterans admitted into the court and are currently being supervised	11	35	40
# of Veterans assessed for eligibility to participate in the program	30	60	70
# of Veterans that successfully completed the program	5	14	18

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

FY 2016 BUDGET

DENTON COUNTY

Department: Juvenile Case Manager *G/L# 01·20·63*

Department/Activity Description

Article 45.056 of the Texas Code of Criminal Procedures gives the County the authority to employ Juvenile Case Managers to provide services in cases involving juvenile offenders. They act as liaisons between the school and the court and monitor the progress of defendants who have been placed on probation or have been sanctioned for failing to attend school. These employees report to the Administrative Judge or a Judge appointed by the Administrative Judge. Authorized by Article 102.0174 of the Code of Criminal Procedure, a juvenile case manager fee was created effective November 1, 2007, to fund these positions.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 BUDGET
Personnel	$36,881	$52,391	$54,161
Operations	$4,701	$7,263	$7,229
Capital	$0	$0	$0
Total	$41,582	$59,654	$61,390

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- Juvenile Case Manager who supports JP's 3,4, & 6 was hired in September, 2014 and spent the first school semester getting acquainted with administrator and job responsibilities and continued to develop relationships and expanded his role in accordance with the change in truancy laws from 2013 legislative session. The JCM also conducted meetings with middle school students to assist the school to be in compliance with the Truanacy Prevention Measures outlined in the 2013 law.
- The 2015 Legislative Session is currently deliberating a complete change in Texas truancy laws, which, if passed, will go into effect on September the 1st of September. This will require the JP's to reassess the role of the JCM and determine a direction that would comply with any law changes.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Coordinate with school administrators to provide assistance with truancy prevention measures as outlined in SB 393.			
Truancy prevention programs facilitated	180	200	220
Students participating in truancy prevention programs	1,488	1,700	1,912
Monthly hours spent in truancy prevention measures	370	400	430

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	2	2	2

FY 2016 BUDGET

DENTON COUNTY

Department: District Court Administrator *G/L# 01·20·65*

Department/Activity Description

The District Court Administrator Department is responsible for coordinating cases between all District Courts for efficient operation. The responsibilities include setting cases for arraignments, pleas, revocations and trials. This department also reviews requests for court-appointed attorneys and makes recommendations to the judges on fees for court-appointed attorneys.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 BUDGET
Personnel	$188,428	$198,169	$191,041
Operations	$4,343	$10,778	$5,027
Capital	$0	$0	$0
Total	$192,771	$208,947	$196,068

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- Review applications for court appointed attorneys and process orders of appointment for indigent defendants as needed.
- Review court appointed attorney bills and make suggestions to the Courts on final amounts to be paid.
- Coordinate initial arraignment court date for newly indicted cases and provide all interested parties proper notice of said court date.
- Continue to provide efficient and accurate support staff assistance for all eight (8) District Courts as well as cover other Courts when administrators are absent.
- Act as a liaison for all eight (8) District Courts regarding budget matters to help streamline the process.
- Act as a liaison for all eight (8) District Courts regarding functionality of Odyssey software as well as troubleshooting for said software.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Implement new attorney fixed fee amounts to reduce staff hours required to review attorney invoices.			
Hours spent monthly reviewing attorney bills	30	30	30
Attorney bills reviewed	1,477	1,449	1,513

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	2	2	2
No. of Part-Time Employees	0	0	0

FY 2016 BUDGET

DENTON COUNTY

Department: Jury and Grand Jury *G/L# 01·20·70*

Department/Activity Description

This department is used to account for expenses incurred in summoning jurors to appear for possible selection for jury service in the seven District Courts, eight County Courts at Law and six Justice of the Peace Courts. Other responsibilities include working with the Elections Administrator, the Department of Public Safety and the Secretary of State to insure a valid juror database, coordinating with all courts to compile adequate number of juror assignments for all trials, coordinating the printing, mailing and processing of all jury summonses and keeping detailed records of each individual juror's summons and assignment.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 BUDGET
Personnel	$122,675	$122,050	$130,455
Operations	$47,726	$72,188	$54,636
Capital	$0	$0	$0
Total	$170,401	$194,238	$185,091

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- Accomplishment: Each year it is a challenge to run the entire Jury Services for Denton County with only two staff. In comparison, Collin County has least four full-time handling their jury services. We are utilizing our staff and equipment in the most cost-effective and time-saving way we are able.
- Accomplishment: We have purchased self-check-in kiosks for the jurors use. They are almost ready to be installed and we are very excited about adding this to our processes. This should provide a quicker check-in process and also allow the staff to focus on those jurors with issues regarding their summons and provide better customer service to those who are in need of personal assistance.
- Challenge: The lack of an adequate number of parking spaces continues to be an issue. The construction of the new building close to the Courts building caused a number of parking spaces to be unavailable and it was extremely difficult for many jurors to find an available parking space.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Process more show cause notices on jurors who repeatedly fail to appear for jury service. This is extremely time consuming and will be somewhat dependent on workload.			
Failure to appear notices mailed	1	1	1
Show cause orders signed and issued	1	1	1
Contempt fines collected for failure to appear	$3,900	$6,500	$6,000
Goal: Maintain all documents electronically and become as much of a "paperless" department as possible.			
On-line forms submitted	25,103	26,800	28,300
Juror summonses scanned and original forms shredded	18,810	18,000	17,200
Work with JSI to produce software upgrade that will allow attachment of documents to jurors or cases	N/A	yes	N/A
Questionnaires, case dispositions, medical affidavits, show cause orders, notices, etc, scanned and attached	N/A	N/A	75,000

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	2	2	2
No. of Part-Time Employees	0	0	0

FY 2016 BUDGET

DENTON COUNTY

Department: Justice Information Systems *G/L# 01·20·75*

Department/Activity Description

The Justice Information Systems department accounts for expenses related to the Criminal Justice System and includes funding for two employees, one of which was previously funded in the Technology Services (01.10.46) This department is responsible for developing and enhancing applications associated with the Justice Information Systems, maintaining, troubleshooting and backing-up data, and monitoring user permissions to maintain security of the system. All other county-wide computer expenses are funded in the County-Wide Technology budget (01.10.90).

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 BUDGET
Personnel	$272,427	$306,395	$456,834
Operations	$1,047,122	$1,180,967	$1,172,712
Capital	$0	$0	$0
Total	$1,319,549	$1,487,362	$1,629,546

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- Accomplishment: Upgraded Odyssey to the 2014 release. This is the Odyssey upgrade that impacted the system more than any other. It affected every office and took hours of testing to assure a smooth upgrade.
- Accomplishment: Implemented new services for Public Safety agencies.
- Accomplishment: Added 2 new employees to support Public Saftey agencies.
- Challenge: With new services offered to Public Saftey agencies it is difficult to figure out troubleshooting techniques and staff responsibilities.
- Challenge: Deciding what types of services that would and would not be included in supporting Public Safety agencies.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Implement SunGard in all Denton County agencies.			
Agency implementation	3	2	6
Agencies using SunGard	14	16	21
Goal: Increase and improve SunGard services.			
SunGard to Odyssey interface -Warrants	0	0	1
Goal: Tyler public portal offerings for payments.			
Implementation of E-payment solution	0	1	6

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	3	4	5
No. of Part-Time Employees	0	0	0

FY 2016 BUDGET

DENTON COUNTY

Department: Death Investigations/Medical Examiner Services *G/L# 01·20·80*

Department/Activity Description

The Death Investigations/Medical Examiner Services Department is charged with the responsibility to conduct statutory inquests as required by the Texas Code of Criminal Procedures. This entails performing medicolegal autopsies, drug and alcohol analyses, microscopy, radiology, biology and trace evidence analyses, and firearm and tool mark analyses. Other duties include the issuance of death certificates listing the cause and manner of death, identification of unidentified bodies, and issuing authorization permits for cremations. Assistance is provided to law enforcement agencies and district attorneys' offices through the analysis and interpretation of evidence submitted to the crime lab and expert courtroom testimony.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 BUDGET
Personnel	$413,185	$409,188	$476,697
Operations	$485,129	$503,601	$501,875
Capital	$0	$0	$0
Total	$898,314	$912,789	$978,572

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- Our annual (January- December) totals were as follows: Medical Examiner cases: 353; Jurisdiction Terminated cases: 1143; Cremation Certificates: 982
- Numerous hours were spent on Mass Disaster training and information gathering. That trend will continue in FY 2016 as there will be a live training exercise in the month of May in coordination with multiple local and state agencies.
- One distinct challenge has been the 24-hour coverage requirement using existing staff levels. When vacations, sick leave and unexpected events occur, it has been difficult to fully staff the Medical Examiner's office responsibilities given our current workload and the incremental increases over time.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Continue to provide outstanding investigative services and administrative duties to the public and law enforcement.			
Investigate and monitor all cases	100%	100%	100%
% of cases coordinated with on-scene local law enforcement agencies	100%	100%	100%
% of case reports reviewed prior to submission	100%	100%	100%
Goal: Keep track of cases and certificates			
Medical Examiner Cases	324	340	395
Jurisdiction Terminated Cases	1,179	1,300	1,450
Cremation Certificates	939	1,000	1,100

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	5	5	6
No. of Part-Time Employees	1	1	0

FY 2016 BUDGET

DENTON COUNTY

Department: Collections Department *G/L# 01·20·85*

Department/Activity Description

The Collections Department was created during the FY 2008 budget process. Three positions were transferred from the County Clerk's Office and two new positions were added. This department performs collections for District, County and Justice Courts. Employees are responsible for coordinating collection activities, evaluating credit applications of defendants and locating delinquent debtors. This entails researching a variety of legal records, forms and other sources to determine amounts of money owed to the County and parties' ability to pay.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 BUDGET
Personnel	$340,179	$339,417	$402,471
Operations	$14,735	$22,985	$29,935
Capital	$0	$0	$0
Total	$354,913	$362,402	$432,406

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- Accomplishment: Audited by OCA and found to be in compliance with zero issues.
- Accomplishment: Use of technology to notify defendants of past due payments vs. mailing postcards
- Challenge: Restructuring of department to accommodate staffing changes.
- Challenge: Working within the guidelines of limited space and budgetary funds.
- Challenge: Maintaining compliance with high volume of phone calls to each past due patron.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Increase collection percentages and amounts collected by aggressively pursuing the collection of fines and court costs.			
120-day collection rates for District Courts	16.4%	17%	17%
120-day collection rates for County Courts	40.4%	41%	41%
120-day collection rates for Justice Courts	65.7%	66%	67%
30-day collection rates for District Courts	$15,304	$16,111	$16,500
30-day collection rates for County Courts	$84,861	$85,000	$86,000
30-day collection rates for Justice Courts	$109,716	$110,000	$120,000
120-day past due collection rates for District Courts	$334,276	$335,000	$336,000
120-day past due collection rates for County Courts	$1,452,476	$1,455,000	$1,460,000
120-day past due collection rates for Justice Courts	$1,528,978	$1,535,000	$1,550,000
Amount collected on misdemeanor cases	$2,056,557	$2,075,000	$2,100,000
Amount collected on felony cases	$876,663	$880,000	$890,000
Amount collected in JP Court	$1,706,744	$1,710,000	$1,720,000
# of payment plans for misdemeanor cases	2,894	2,900	2,950
# of payment plans for felony cases	1,295	1,300	1,350
# of payment plans for JP Court	1,339	1,350	1,375

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	6	6	6
No. of Part-Time Employees	0	0	0

FY 2016 BUDGET

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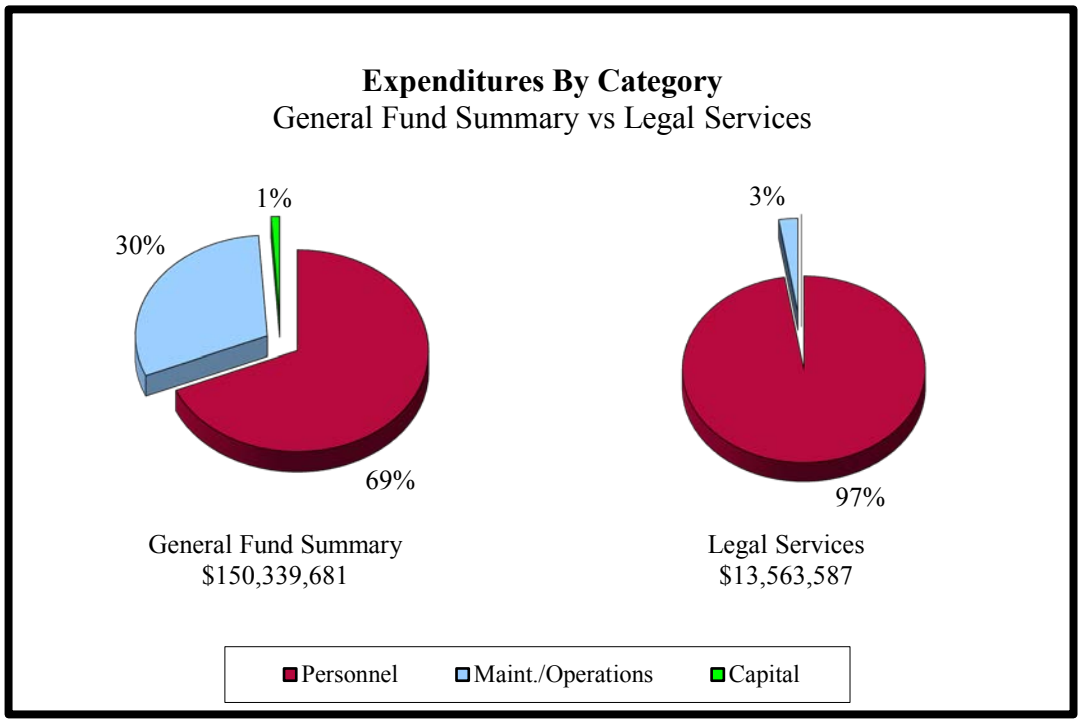
Legal

Legal Services includes departments of the Criminal District Attorney's Office. Functions include case preparation and criminal prosecution in the courts and legal advice to Commissioners Court and county departments in civil matters. Special divisions assist with programs such as victim assistance, child abuse prosecution, mental health, family violence, and appellate review.



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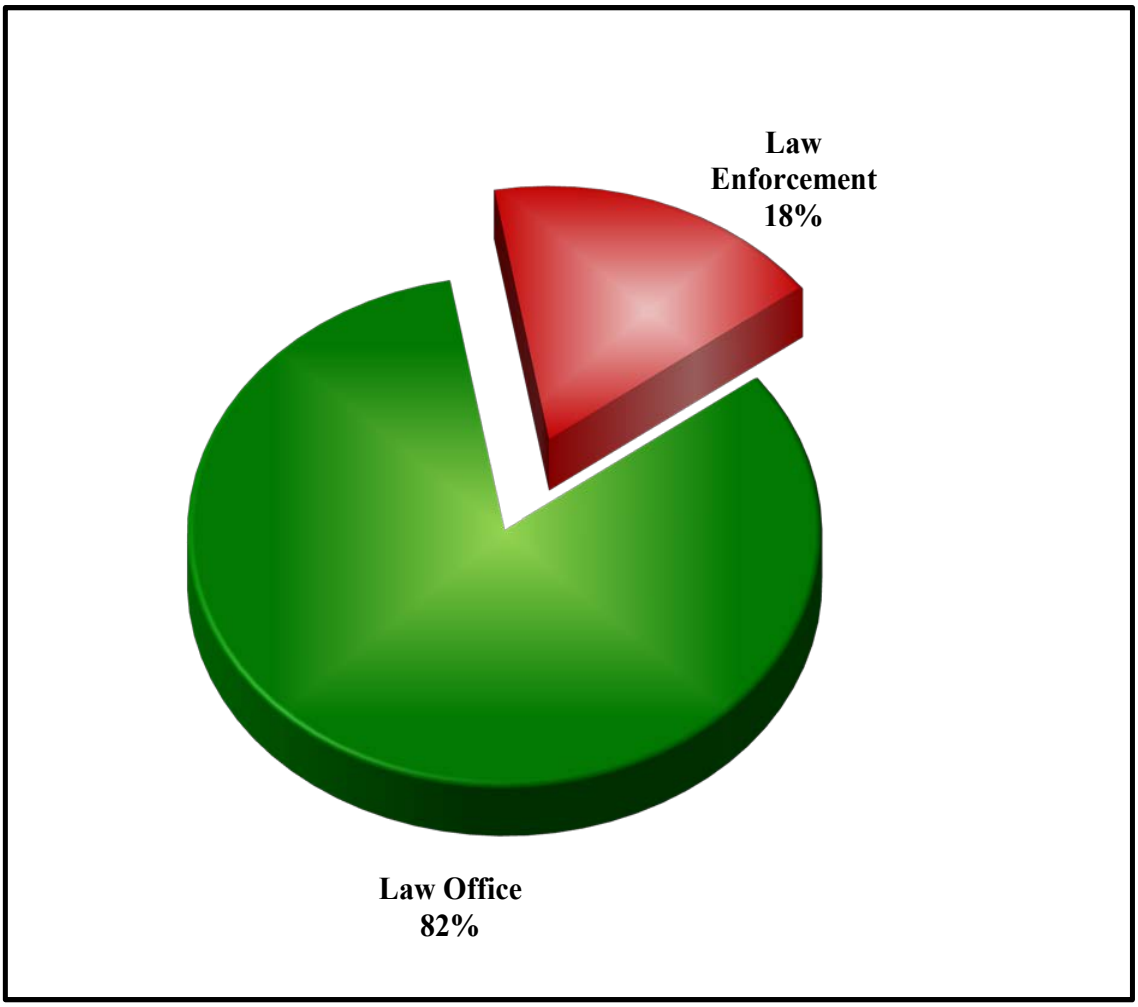
STAFFING BY CATEGORY
Legal



	Full-Time	Part-Time	FTEs *
Law Enforcement	22	-	22
Law Office	101	5	103.5
TOTAL	**123**	**5**	**125.5**

* Full-time equivalents

DENTON COUNTY

Department: Criminal District Attorney *G/L# 01·30·10*

Department/Activity Description

The Criminal District Attorney is the Chief Law Enforcement Officer of the County, and is responsible for receiving cases from local police and sheriff's departments for review and presentation, investigating criminal activity, and preparing cases for the Grand Jury to review. Other functions include handling pre-trial matters, revocations, jury and non-jury trials, post-trials and habeas corpus matters. Other areas which are served through this office are the juvenile, victim assistance and mental health programs, drug/alcohol abuse cases, and appellate review which includes transcripts and statements of facts, writing briefs, and oral arguments in appellate courts.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$9,699,004	$9,805,177	$10,476,603
Operations	$294,517	$318,253	$284,902
Capital	$0	$0	$0
Total	$9,993,521	$10,123,430	$10,761,505

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- Challenge: Courtrooms need audio-visual capabilities and upgrades. Limited technological resources especially for 21st century courtroom presentations.
- Accomplishment: Continue to aggressively prosecute criminal defendants.
- Accomplishment: Implementation of the Michael Morton Act. This new discovery statute placed stringent requirements on prosecutors and has greatly impacted their daily trial preparation. Counties throughout the state requested and received new staff positions to handle the increased workload created by this new mandate.
- Accomplishment: Though the e-filing application manager position is vacant, we were able to transition the e-filing system management to Technology Services. As well as, work with Technology Services application team to create an e-discovery system for Michael Morton Act.
- Challenge: Office space is at capacity with no room for any additional staff.
- Challenge: Courtrooms need audio/visual capabilities and upgrades. There is a total reliance on our office to supply which requires mobility.
- Challenge: Having 3 divisions off-site in a separate building - need to all be under one roof.
- Challenge: Anticipated retirement of Administrative Managers, Director of Administration and the Chief of the Appellate Division.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Complete the electronic case filing system project for all police agencies in Denton County.			
Law enforcement agencies added to e-filing system	15	4	0
Law enforcement agencies remaining	4	0	0
Cases submitted electronically	10,000	13,700	13,900
Goal: Increase the conviction rate and number of felony jury trials completed.			
Felony jury trials	52	57	62
Felony pleas	5,628	5,700	5,800
Conviction rate for felony jury trials	82%	85%	90%
% Appeals affirmed	96%	97%	97%
Goal: Improve efficiency of Intake screening of cases.			
Average time between case filing and indictment (days)	58	55	53
Average # cases heard in one day by Grand Jury	70	70	70
Cases filed with Intake	13,582	13,700	13,900

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Goal: Increase dispositions of misdemeanor cases			
Misdemeanor jury trials	115	120	125
Misdemeanor pleas	5,628	5,700	5,800
Misdemeanor cases filed with intake	9,185	9,230	9,300
Misdemeanor family violence cases filed	1,120	1,140	1,150
Misdemeanor family violence cases disposed	1,188	1,200	1,230
Misdemeanor family violence jury trials	36	38	40
Misdemeanor cases disposed (non- family violence)	6,964	7,200	7,300

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	98	99	98
No. of Part-Time Employees	3	3	5

DENTON COUNTY

Department: Criminal District Attorney - CPS Division *G/L# 01·30·11*

Department/Activity Description

The Child Protective Services (CPS) Division increases the District Attorney Office's ability to address abuse cases rapidly and effectively. The number of children removed from their homes by the Texas Department of Family Protective Services (TDFPS) because of abuse and neglect has grown. The Texas Family Code now requires that permanency for the child be achieved within a one year time frame. This is accomplished by returning the children to the home from which they were removed, placing them in a relative's home or by terminating their parents' rights to them so that they can be adopted into a loving home. Permanency, safety, and stability are critical to young children overcoming issues of abuse and neglect and going on to become productive individuals within our community.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$755,115	$948,959	$1,080,053
Operations	$17,513	$25,181	$23,093
Capital	$0	$0	$0
Total	$772,628	$974,140	$1,103,146

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- The CPS section chief took over in January 2014 and his role became pivotal in training.
- One new attorney was added in January of 2015 and two more new attorneys were promoted from misdemeanor in August of 2014.
- Preparation began for the opening of a new District court in 2015.
- Jury trial numbers decreased as mediations both formal and informal increased significantly, and more expanded custodial agreements were negotiated between the parties to the CPS cases. Thereby saving the county significant litigation expenses and facilitating permanency for the children subject of the suits, and viability of outside drafting models such as Pro-Doc which continues to be explored and considered.
- Attorneys also adjusted to increased CPS staff as new caseworkers, new supervisors and legal liaison were added to the Denton County offices by the state. CPS staff increased in response to the growing investigation and removal activity in Denton County. CPS added
- A new District Court opened on January 1, 2015, a new CPS attorney, paralegal and another investigator were hired. The CPS unit operates in all 8 District Courts and the cases numbers are expected to increase as the population of the county increases along with the CPS casework units and personnel.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Increase use of mediation to resolve CPS cases.			
Cases sent to mediation	27	35	40
Cases settled in mediation	26	30	35
Estimated savings in court-appointed attorney fees	$100,000	$130,000	$180,000
Goal: Increase level of protection for children at risk due to abuse and neglect.			
Service plans completed	418	425	430
Average time to complete case (months)	12	12	12
% cases resulting in permanent placement with relatives	55%	58%	63%
Goal: Maintain effective and efficient litigation in CPS cases.			
Jury trials	5	10	12
Cases filed	156	165	175
Cases disposed	155	160	170

FY 2016 BUDGET

DENTON COUNTY

Department: Criminal District Attorney - CPS Division (continued) *G/L# 01·30·11*

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Goal: Increase the number of witness/ case staffing attended.			
Legal staffing attended	274	280	290
Witness meetings/case staffing attended	410	415	420
CPS hearings	1,462	1,512	1,562

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	7	10	10
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: Criminal District Attorney - Civil Division *G/L# 01·30·15*

Department/Activity Description

The Criminal District Attorney - Civil Division is responsible for advising the Denton County Commissioners Court, elected officials and department heads on relevant law and legal issues. Legal representation is provided to the County and its representatives in federal and state court. Counsel is also provided to the Denton County Bail Bond Board, the Civil Service Commission, the Lake Ray Roberts Planning and Zoning Commission, the Development Review Committee and various departmental and citizens advisory committees. This office is also prosecuting bail bond cases in twelve courts and non-task force seizure cases in five District Courts.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$1,513,641	$1,598,390	$1,663,890
Operations	$24,521	$37,592	$35,046
Capital	$0	$0	$0
Total	$1,538,162	$1,635,982	$1,698,936

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- Continued to handle consistent workload of Economic Development agreements to bring new business prospects to local municipalities. Drafted and reviewed Engineering and Construction contracts, amendments and change orders for expansion of County facilities and worked on real property contracts for the purchase and sale of real property by the County.
- Reduced the number of pending bail bond forfeiture cases in District Court and County Court. Continued to represent the Denton County Bail Bond Board and continued work with on-going litigation pertaining to validity of the established cost for issuance of Citation and Service of process by Certified Mail in Bond Forfeiture Cases.
- There has been a dramatic increase in Denton County Civil Service Complaints, Hearing and Appeals and has taken up a considerable amount of the civil division attorney's time in advising clients, interviewing witnesses, preparing and attending hearings.
- Responded to Subpoenas and filed Motions to Quash for clients throughout Denton County government, including a significant number of Subpoenas for DCCSD. Provided Legal advice to the Sheriff's Office, Health Department, Juvenile Probation Department and served as legal counsel to the Denton County Bail Bond Board.
- Drafted and reviewed a significant number of interlocal cooperation contracts ("ICAs") for transportation related projects with local municipalities and the State of Texas through the Texas Department of Transportation ("TxDOT"), while working in conjunction with individual County Commissioners, the Public Works-Engineering Department and Innovative Transportation Solutions ("ITS"). Verified funding information for accuracy prior to placing contracts on the Commissioners Court Agenda for formal consideration.
- The Civil Division assumed the responsibility of handling the Mental Health Commitment Hearings for the Misdemeanor Trail Division. This has resulted in the decreased availability of our Civil Attorney 1 to handle other legal matters. In addition, the attorney who has handled our Ch. 59 Asset Forfeiture cases was reassigned to serve as Counsel to the Sheriff. The transition has been good, but it has resulted in more time spent in training for himself and his replacement in handling the Ch. 50 cases.
- The Civil Division has experienced a significant amount of turnover for support staff positions as there was the replacement of 4 out of 5 positions in the past 12 months (two Senior Paralegals and two Administrative Specialist).
- The Civil Division represents Denton County in claims defended in State and County Court and some limited representation in Federal Court while working with a very limited litigation budget. As a result of the limited budget, more complex cases and claims are generally assigned to outside counsel.

DENTON COUNTY

Department: Criminal District Attorney - Civil Division (continued) *G/L# 01·30·15*

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Goal: Improve response to the increasing number of public information requests by decreasing the percentage of pending responses.			
Written requests closed	208	240	240
Written requests pending	7	10	10
Written request received	214	225	235
Goal: Continue to represent Denton County in most claims and some lawsuits in order to help reduce the number of cases hired by outside counsel.			
Potential litigation claims and lawsuits in house	23	25	25
Cases referred to outside counsel	7	7	7
Funds expended on outside counsel	$154,342.94	$170,000.00	$170,000.00
Goal: Continue to improve the timeliness and effectiveness of representing local law enforcement agencies in Asset Forfeiture cases under Chapter 59 of the Texas Code of Criminal Procedure.			
Cases Pending	49	40	35
Cases Opened	77	80	80
Cases Closed	70	75	75
Goal: Streamline the work order system for legal work performed by the DA Civil Division.			
Work Orders Opened	1,493	1,200	1,200
Work Orders Closed	1,472	1,180	1,180
Work Orders Pending	21	20	20
Goal: The County is currently engaged in numerous construction projects. Our goal is to effectively and efficiently prepare all related contracts for professional services for architects and engineers, building construction, material testing and 3-way development. This also includes Covenant Not to Sue agreements, Hold Harmless agreements and ICAs with Denton Municipal Electric and other utility providers.			
Building construction contracts	19	15	15
Road construction contracts	13	13	13
Professional service contracts	20	20	20
Goal: Prepare Interlocal Cooperation Agreements (ICAs) with local municipalities on transportation projects for the Denton County Commissioners Court and Innovative Transportation Solutions, Inc (ITS). This includes negotiation of terms, obtaining appropriate funding information, forwarding documents to municipalities for appropriate signatures and preparing Agenda Placements for formal approval by the Denton County Commissioners Court.			
Transportation project ICAs	36	36	36
Average turn-around time for contract submission	30 days	30 days	30 days
Goal: Improve timeliness of submitting Interlocal Cooperative Agreements to local municipalities.			
Fire and Ambulance ICAs (days to submit to agency)	50	50	50
Social Service ICAs (days to submit to agency)	10	10	10
Library ICAs (days to submit to agency)	14	14	14

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	13	13	13
No. of Part-Time Employees	0	0	0

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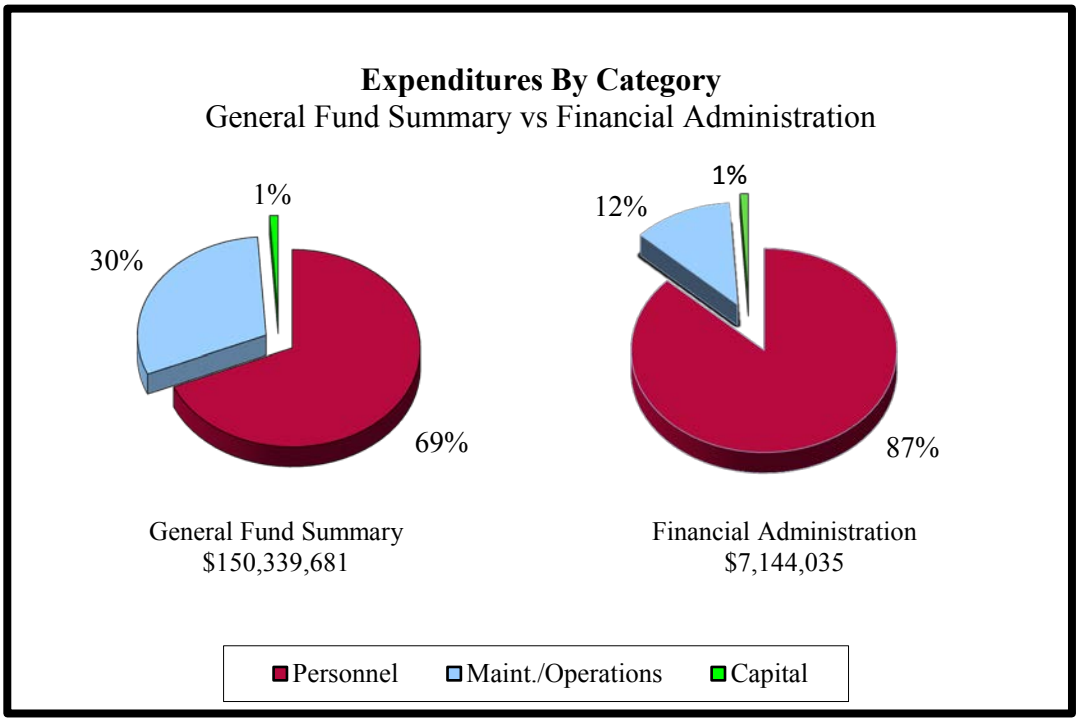
Financial Administration

Financial Administration includes the County Auditor, County Treasurer, Tax Assessor/Collector, and Budget offices. Services provided are collecting, safeguarding, investing, disbursing, and budgeting funds as well as financial reporting.



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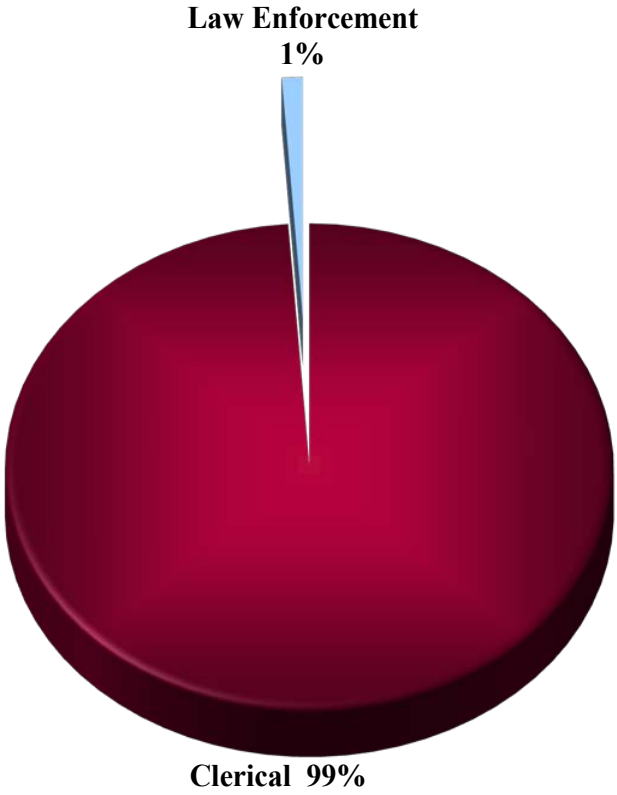


	Full-Time	Part-Time	FTEs *
Clerical	87	2	88
Law Enforcement	1	-	1
TOTAL	**88**	**2**	**89**

* Full-time equivalents

DENTON COUNTY

Department: County Auditor *G/L# 01·40·10*

Department/Activity Description

As Chief Financial Officer for the County, the County Auditor has functions in all areas of county finance including financial accounting and reporting, accounts payable, internal auditing, revenue estimating for budget preparation and budget monitoring, grant administration and reporting, capital project accounting and control, and cash management and investing. Other financial duties include preparation of financial information for debt management and issuance, administration of the financial computer system, offering advice on financial matters to the Commissioner Court and serving on various committees and special project committees as requested.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$1,183,336	$1,184,319	$1,350,676
Operations	$26,592	$32,875	$33,373
Capital	$0	$0	$0
Total	$1,209,928	$1,217,194	$1,384,049

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- Fulfilled the statutory duties of the County Auditor by maintaining a thorough internal audit program, an accurate and timely Accounts Payable process and by completing the independent audit and issuing the County's Comprehensive Annual Financial Report on a timely basis.
- Oversaw the use of bonded debt proceeds for a variety of capital improvement projects to insure the County's compliance with US Treasury and IRS regulations, and insured compliance with the County's debt management policy.
- Provided grant management, accounting and compliance services to insure that grant funds were spent in accordance with State and Federal grant financial guidelines.
- Managed the County's 2014 Refunding Bond issuance which resulted in net savings to the County of over $4,000,000, and insured the transactions are in compliance with the County's debt management policy.
- Assisted in the implementation and management of the County's Purchasing Card program and the implementation of the County's fuel card program.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Process all county accounts payable checks in a timely and accurate manner.			
% of AP checks processed accurately	97%	98%	99%
AP checks processed	16,383	18,000	18,500
% of AP checks paid within 30 days of receipt	99%	99%	99%
Goal: Maintain a thorough on-going internal audit function to ensure the safety and preservation of County financial assets.			
Revenues audited	$220,000,000	$235,000,000	$250,000,000
Active grants accounted for and included in A-128 single audit	27	30	30
% of fee audited	100%	100%	100%
Goal: Manage all capital project funds, ensuring the County's compliance with applicable laws regarding the use of, and accounting for, debt proceeds.			
% increase in debt proceeds managed	20%	0%	20%
Federal arbitrage compliance	100%	100%	100%
Capital project funds in use	12	9	11
SEC continuing disclosure compliance	100%	100%	100%

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Goal: Maintain the County's financial records in a manner that will ensure our ability to prepare and publish all required financial reports in a timely and accurate manner.			
% required reports processed timely	100%	100%	100%
% reports accepted without comment by grantor or compliance agency	99%	100%	100%
Significant audit findings by independent auditors	0	0	0

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	15	15	16
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: County Treasurer *G/L# 01·40·20*

Department/Activity Description

The County Treasurer is the chief custodian of all County funds and is responsible for distributing all County funds by processing the bi-monthly payroll for County employees, weekly jury payments, and weekly accounts payable payments. Other duties include performing original bank reconciliation of County bank accounts and funds and serving as co-investment officer. The County Treasurer is a member of the Denton County Investment Committee, Personnel Policy Committee, Payroll Deduction Committee and the Denton County Bail Bond Board. The County Treasurer also serves as the auditor for the Denton County Bail Bond Board and Investment Officer for the Denton County Housing Authority. The Treasurer maintains the bail bond collateral and unclaimed funds less than $100 and supervises the Bail Bond Board Coordinator.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$575,074	$597,293	$631,158
Operations	$42,493	$45,403	$49,548
Capital	$0	$0	$28,000
Total	$617,567	$642,696	$708,706

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- Successfully upgraded Kronos system from 6.3 to 7.0
- Through excellence in financial reporting we were awarded the Texas State Comptroller Leadership Circle Platinum Award.
- Reviewed department banking services to evaluate new efficiencies and safer banking strategies for fraud protection.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Continue improving our processes to be efficient and effectively provide services to all county employees and election workers.			
Electronic W2s issued	10%	50%	100%
Implementation of electronic payments for AP	50%	90%	100%
Implementation of Affordable Care Act and the requirements for 2015	0%	90%	100%

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	7	7	7
No. of Part-Time Employees	0	0	0

FY 2016 BUDGET

DENTON COUNTY

Department: Tax Assessor/Collector *G/L# 01·40·30*

Department/Activity Description

The Tax Assessor/Collector is responsible for the collection of current and delinquent taxes, penalties and interest, the computation of taxes on agricultural rollbacks, the issuance of tax certificates, and refunds for overpayments. In addition to collecting County taxes, the department also collects for other entities including many Fresh Water Districts. This office works closely with TXDOT and the State Comptroller's office to ensure proper handling and recording of title transactions/registrations as well as collection and disbursement of tax on vehicle sales. The office is also responsible for the issuance of liquor licenses. The Tax Assessor/Collector must comply with State and County statutory requirements for depositing and reporting, and due to these requirements, operates on a calendar year instead of on the County fiscal year.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$3,283,092	$3,319,203	$3,672,403
Operations	$614,258	$675,707	$786,674
Capital	$104,373	$44,872	$0
Total	$4,001,723	$4,039,782	$4,459,077

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- Installed the RPS (rapid processing system) to leverage technology in processing tax and motor vehicle registration transactions. Due to rapid processing, we were able to process a higher volume of work in less time. As a result, we were able to finish the 2014 tax year earlier than we have in recent years and able to process mail more timely which in turn allows our customers to receive their motor vehicle registrations in a shorter amount of time.
- We have installed the new Vehicle Inventory Tax Program. This program provides a “dealer portal" which will allow a motor vehicle dealer to electronically submit their monthly VIT reports to the Tax Office.
- We have increased the number of subcontractors to 22, which now includes Tom Thumb, Kroger and AAA Auto.
- Tested and launched the new Web-Dealer application implemented by TxDMV. The application allows dealerships to turn in their work in electronic format. We beta-tested in a single dealer over the summer of 2014 and bought all franchise dealers online within 6 months.
- Internally we re-organized to create levels of deputy clerk positions to provide a career plan within the Tax Office. We worked with HR Department to create multiple levels of deputy clerks. We now have a more sustainable and viable career path including Deputy Clerk I, II, III, Assistant Supervisor, Supervisor, Senior Supervisor and Administration.
- We have also continued to cross-train staff to perform all functions in main office. We have requested in this budget year a remodeling project to enhance the customer waiting area in Denton to streamline transactions.
- With this being a legislative year, we are monitoring several key pieces of legislation. Some of these bills, if passed, would increase the amount of homestead exemptions, create a quarter payment options for those receiving residential homestead exemptions, modify the tax rate calculation procedures and require revenue caps. Any or all of these bills, if passed, would affect the bottom line in funding for the county as well as our84 other entities that we collect for. It is important to know that one key piece of legislation could delay the billing of school district tax statements. This could drastically affect school budgets as well as our own. To delay the mailing of consolidated tax statements would affect all 84 taxing entities. To bill all other entities and separately bill school districts would in require a full re-billing of nearly all 500,000 accounts.
- The tax office serves a population of approx. 750,000, we register approx. 600,000 vehicles per year, transfer approx. 119,000 titles, billed 463,000 tax statements in October 2014 and after supplemental corrections and additions to the tax roll we now manage a roll of 524,000 accounts. We anticipate billing approx. 500,000 tax statements in October 2015. While we continue to seek ways to enhance our service to our tax payers through technology, we also recognize that we are nearing a point where we simply do not have enough staff to manage the workload as there is still a large amount of customer base that chooses or is required to conduct business with our office in person. Therefore, we will be requesting additional staffing in the FY17 budget.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Implement more defined strategies to serve all taxpayers and focus on additional assistance to elderly and disabled.			
Use Remittance Processing System to greatly enhance processing of registration renewals and property tax payments.	N/A	planning stage	System in Use/Training Staff
Finalize the launch the Title Services Policy including licensing Services, their runners and dealer runners	planning stage	policy finalized for implementation	All title services will be required to comply
Will work to devise strategies to better manage customer base during key times of day	planning stage	training manual for staff completed	Main office will more closely resemble substations
Goal: Implement the County Scofflaw Program. A county scofflaw committee was formed in the fall of 2013 which has been meeting regularly to discuss and implement the county scofflaw. We have worked with Technology Services, JP offices, Legal, Budget, County Clerk and Commissioner Pct #1 offices to discuss, strategize and create the county scofflaw program. It is a given that there are fines/fees that are not collected for which the county scofflaw will be a value added.			
Establish database to check DL #s of applicants/ vehicle owners (% completion)	0%	30%	100%
Train staff and implement program	0%	50%	100%
Goal: The Tx Dept of Motor Vehicles is working to launch the Web-Dealer application which will be the first phase to automate the DTA and Pre-Owned Dealer Title Application (DTA) processing. Because Denton County already has employed the Pre-Owned DTA Processing strategy, we have requested to be one of the first "go live" counties. Eventually the Web-Dealer will automate the pre-owned application. The New Vehicle DTA is planned to be automated late summer or early fall within TxDMV.			
"Beta test" dealers to pre-launch application	N/A	Successful beta testing & implementation	Continue to work with dealers to use web-dealer
Dealers launching application	N/A	All franchise dealers on web-dealer	Encourage Independent dealers to use application
Work with TXDMV on "pre-owned" DTA processing	N/A	Tx DMV nearing launch	Work with TxDMV through process

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	61	61	60
No. of Part-Time Employees	2	2	2

DENTON COUNTY

Department: Budget Office *G/L# 01·40·40*

Department/Activity Description

The Budget Office is responsible for preparing and recommending a balanced annual County budget to the Commissioners Court which legally controls County spending for the fiscal year. In addition, this office maintains, updates, and prepares the payroll budget for all County departments, and serves the Commissioners Court by preparing budget amendments, financial impact statements, and recommending budgetary policies and procedures. This office also conducts analytical research throughout the year for various departments and projects, serves on various County committees, and provides other reports and recommendations to the Commissioners Court, elected officials and department heads as requested.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$458,642	$522,727	$579,463
Operations	$11,955	$11,129	$12,740
Capital	$0	$0	$0
Total	$470,598	$533,856	$592,203

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- We were able to fill a vacant position in our office that will provide much needed technical and financial assistance to our department. While it will be extremely challenging for us to train a new employee during the budget process we are happy to have the much needed assistance as well.
- Pursued and received the Distinguished Budget Presentation Award for the FY2014 budget document from the Government Finance Officers Association (GFOA). FY2014 makes our 23rd award year.
- For FY2016- the initial non-tax revenue forecast is not anticipated to change. The Budget Office has been instructed to recommend a conservative, balances budget for FY 2016. Departments have been asked to provide a framework to accomplish the goals- and should reflect the overall philosophy-of the County. Denton County is hopeful for continued improvement in the economy again this year. We expect this to be a challenge to meet departmental needs.
- In cooperation with the Capital Improvement Program approved by Commissioners Court- discussions will occur during FY 2015-2016 on whether to issue debt for various voter approved technology, facility, and road projects that are currently identified in our Capital Improvement Program. Our department is heavily involved in this process, including maintaining up-to-date lists of projects, expenses, ect.
- Our office has identified key issues that Denton County will be facing during the FY 2016 budget process: A possible 5% salary increase- and other recommendations per HR- for all eligible employees, increased property taxes necessary for potential debt issue of %55.3 million, decrease in existing debt payments, impact of positions with deferred hired dates and employee hired above budget, impact of Juvenile Detention Expansion, increased demand for county services on growth and the economy, increase for ne P25 Radio System maintenance expenses, various new facility expenses (utilities, Building maintenance ect.), maintaining an adequate fund balance, other miscellaneous changes due to inflation and impact of new voting equipment at a total estimated impact of over $9 million.
- The Budget Office will continue working with departments to obtain specific information on Departmental “Accomplishments and Challenges", " Goals and Measures”, and "Workload Measures". This information is used during the budget process by the Budget Office and the Commissioners Court while reviewing, recommending and approving a budget. It is extremely important that departments provide accurate data in this area. The information allows us to measure the success in meeting the county's overall goals and specific departmental objectives. Measures are also used to access efficiency and effectiveness of programs and activities and will be used to determine trends within the organization. This is very time- consuming but it is very important for our bond rating as well as measuring the workload of departments.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

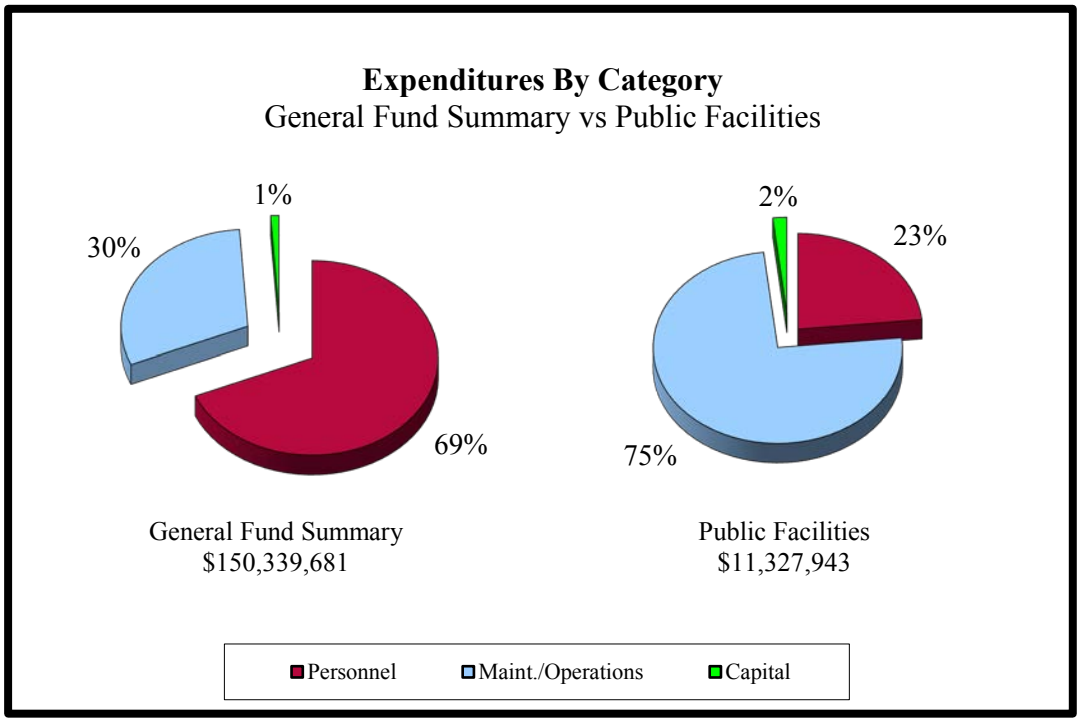
	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Carefully examine departmental requests to streamline recommendations to Commissioners Court and allow the County to approve raises for its employees.			
Raise approved for County employees	4.0%	4.0%	5.0%
Reasonable reductions made to departmental requests without sacrificing County services (in millions)	$6.0	$8.8	$9.0
Goal: Enhance the budget application until modifications are no longer necessary.			
Improvements made to budget application	7	5	1
User suggestions implemented into budget application	4	3	0
Goal: Improve and perfect the Operating Budget, especially in the area of performance measures.			
Consecutive years receiving GFOA Budget Award	23	24	25
% departments providing meaningful information	70%	75%	75%
Reviewer suggestions implemented	2	2	2
Goal: Streamline the CIP process by improving accounting/tracking procedures for projects.			
Total CIP projects	180	186	200
BAs completed to track projects	82	80	82
CIP projects funded	30	31	19

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	5	5	5
No. of Part-Time Employees	0	0	0

Public Facilities

Public Facilities includes the maintenance of county facilities on a continuous basis. All county-owned buildings and leased space facilities are accounted for in this section. Expenses include utilities, routine maintenance, and equipment necessary to care for these facilities.



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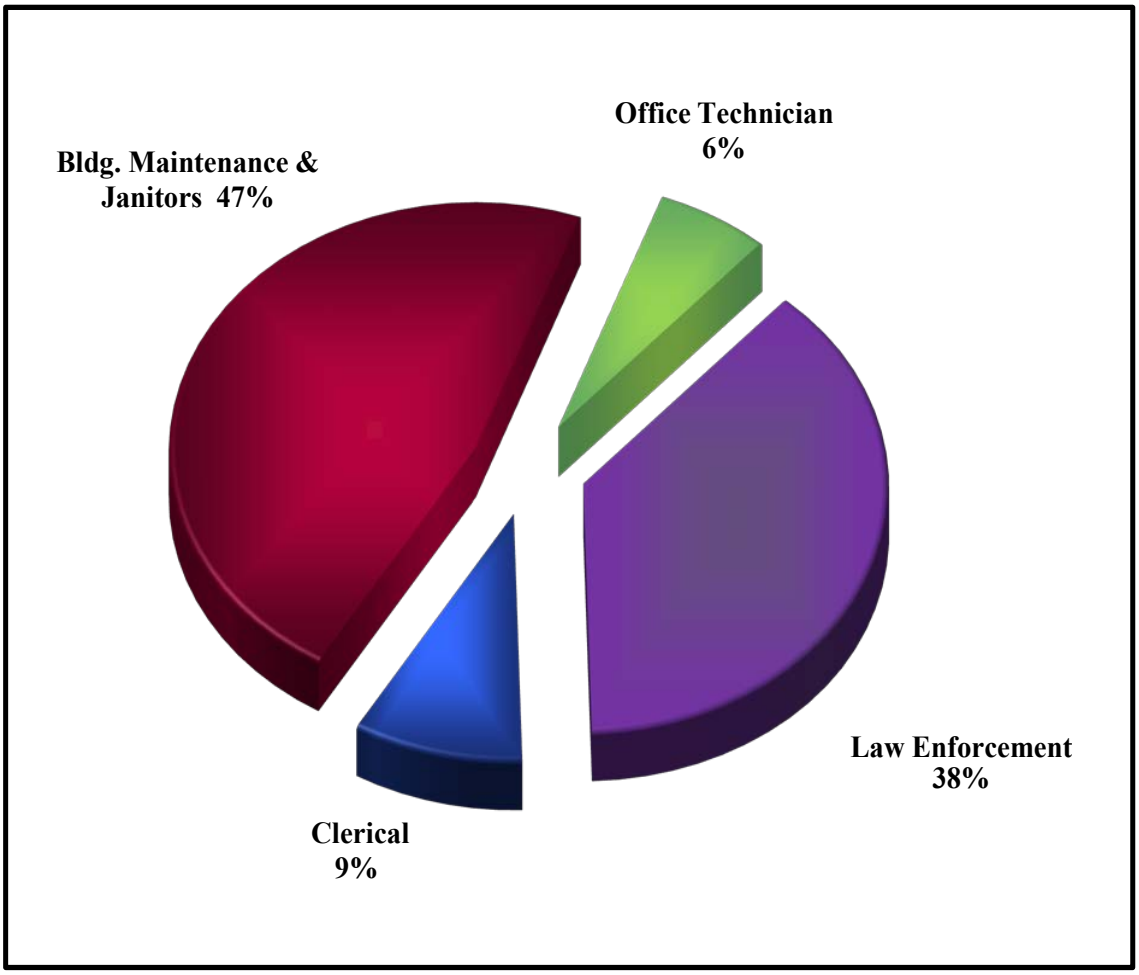
STAFFING BY CATEGORY
Public Facilities



	Full-Time	Part-Time	FTEs *
Office Technician	2	-	2
Law Enforcement	13	-	13
Clerical	3	-	3
Bldg. Maintenance & Janitors	16	-	16
TOTAL	**34**	**-**	**34**

* Full-time equivalents

DENTON COUNTY

Department: Public Facilities *G/L# 01·50·10-94*

Department/Activity Description

The Facilities Management Department (01.50.90) is responsible for the maintenance of County-owned facilities and property as well as limited repairs of leased facilities. The budget, goals, measures and staffing trends for Facilities Management are presented on a separate page, while the budgets for the individual buildings are shown here. Facilities Management provides 24-hour emergency response as needed for these facilities. This page represents all buildings and their corresponding budgets with the exception of the Law Enforcement Facility which is presented on a separate page.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$0	$0	$0
Operations	$2,887,069	$3,428,550	$4,171,900
Capital	$0	$0	$0
Total	$2,887,069	$3,428,550	$4,171,900

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- Carroll Building: HVAC and plumbing pipes are aging and continue to be maintenance issues. The parking lot needs to be resurfaced. Large potholes were filled by R&B but are an on-going problem.
- Courts Building: Pavers out front are buckling and causing a trip hazard for the public. Internal draining systems rubber seals have decayed and are falling off. Looking at painting main corridors and ceilings since its showing age and deterioration. We have continued to refurbish woodwork in courtrooms. Renovation due to the growth of each department and public traffic is ongoing, as this building is out of space for all tenants but we continue to maintain this facility at a high level and provide preventive maintenance to this facility on a regular basis.
- Courthouse on the Square: This building needs an HVAC replacement, general maintenance repair of outside woodwork/ windows and replacement of lawn/ grass again in the upcoming year. Damage to lawn and trees from public is a constant challenge.
- Emergency Management Facility: We have issues at this facility, as it was not designed for office space with all the hanging mechanical equipment. With the heavy loads of ice and snow we have had the past few years it has damaged the actual structure of the building and the conditions continue to worsen.
- County Storage Building: We continue to maintain this facility and provide preventative maintenance as needed as we continue to provide a safe working space for county employees and for the public.
- Historical Park Facilities: We worked with the Historical Commissioner and the Director of the Office of History and culture to maintain this park to a higher standard.
- Courthouse Annex: This building remains vacant as all systems in this building are antiquated and need replacement if we decide to re-occupy and will cost a significant amount of money to get all these systems up to code. The elevator needs to be decommissioned as soon as possible so we will be in compliance with the state requirement.
- DA Annex: Ensuring vagrants next door do not tamper with the building or loiter. We need to update landscape and irrigation work to enhance property and aesthetic appearance.
- Pct# 3 Government Center: We hope to open this new story facility as planned in January of 2016.
- Mary & Jim Horn Government Center: Continue to monitor the building as a whole through preventative maintenance program which includes perimeter heating in the winter time.

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- Loop 288/Elections/Tech Services: This building is a new facility and seems to run smoothly without any major concerns, whereas flock of geese has adopted the parking lot area as their home to nest their eggs. We have placed signs and cones as they are protected and we are unable to disturb their nests.
- Loop 288/Facilities/TABC/Parks: This building is a new facility and seems to run smoothly without any major concerns.
- Loop 288/CSCD: This building is a new facility and seems to run smoothly without any major concerns.
- Lee Walker Government Center: Building A is slated for demo in the next year with the completion of the new Lewisville Govt. Center. Phase II will begin and they will be building a new facility for Lew Walker B building. Once this is complete, the old B building will be demoed and turned into a parking lot.
- Pct# 4 Government Center: We hope to open this new story facility as planned in August of 2016.
- CPS - Lewisville: Working on a plan to replace the block bricks in front of the building and keeping the facility operational during new construction Phase 1 Lewisville Govt. Center. We continue to face constant issue with keeping the interior of the building clean with the rental tenants who are not liable to keep areas clean.
- Loop 288 - Phase I: We have accrued several roof leaks at this location so we are in the process of working with the vendors in order to resolve this issue. We are also currently in the process of locating a vendor to place ice clips on the roof for this building, in order to prevent any future hazards from the ice sliding from the roof and along the sidewalks. Landscaping at this location is an ongoing maintenance, there are many natural areas, flower beds and islands throughout the parking lot that requires someone to oversee and maintain. At this time the striping of the parking lot is deficit. This building requires repairs of air handlers. We will continue to maintain and upkeep this facility to ensure the employees and public clientele are in safe and secure environment.
- Loop 288 - Central Plant: This building requires an annual deep cleaning to maintain all HVAC equipment. It is imperative to maintain peak performance because of all the electronic equipment in this building. We kept the utility cost down as much as possible.
- Steven R Copeland Government Center: Aside from several roof leaks which will be repaired, this building is fairly new and runs smoothly with minimal facility concerns.
- Sandy Jacobs Government Center: This building is currently under major renovation. This is a high profile facility with extensive landscaping and our goal is to provide pleasing surroundings for visitors who come to our government facilities.
- The Colony Annex: This building has been sold and is occupied only until the new Frisco Government Center is built.
- Charlie Cole Building: The roof of this facility has yet to be replaced and is in the CIP but unfortunately no movement has been made to get this issue resolved. Failing security system on the old portion is obsolete and parts are difficult to locate. This is also in construction managements hands and was in part of the new facility; however, nothing has been done. The old portion of this facility also needs new carpeting, floor replacement, repainting and HVAC. The new addition of this facility has issues mainly with the HVAC system which we are striving to resolve this matter.
- Charlie Cole Building: This building is currently at the limits as far as space is concerned and also issues arise back in the wash bay as its getting dated and having water leaks which is causing compounding issues.
- Leased Buildings: We continue to have vandalism at the JP 4 Roanoke Office.
- Pct# 2 Government Center: We hope to open this new story facility as planned in September of 2016.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Eliminate roof leaks in the Emergency Management Facility.			
Preventive maintenance	110	110	110
Service requests	46	56	56
Goal: Monitor erosion caused by water run-off during heavy rains at the Denton County Storage Building.			
Preventive maintenance	119	119	119
Service requests	21	32	32
Goal: Finalize establishment of the Visitor Center at the Historical Park.			
Preventive maintenance	100	82	82
Service requests	67	67	67
Goal: Transition and successfully move all departments from the Lee Walker Govt Center to the new Pct #3 Govt Center.			
Preventive maintenance	0	0	97
Service requests	0	0	185
Goal: Improve the efficiency and effectiveness of maintenance efforts at the CPS building in Lewisville.			
Preventive maintenance	26	26	26
Service requests	24	26	26

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: Construction Management *G/L# 01·50·16*

Department/Activity Description

The Construction Management department was created in FY2013 to serve as Denton County's liaison to architects, engineers, consultants and contractors on all of the county's building and remodeling projects. The department tracks all facility construction expenditures and budgets and reviews pay applications submitted by construction and architecture firms. The department promotes standardization, consistency and smart design to help Denton County realize improved efficiency, easier maintenance and cost savings. Projects are inspected for compliance with plans and specifications and deficiencies or unacceptable work are tracked to ensure that all issues are resolved by the contractor. The Construction Management department works to help projects stay on schedule and within budget, and compiles and maintains all reports, records, drawings, specifications and other required documents pertaining to facility construction projects. This department was reorganized and merged with the County Planning Department, which was renamed to the Department of Public Works 01.10.56.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$306,202	$0	$0
Operations	$8,544	$0	$0
Capital	$0	$0	$0
Total	$314,746	$0	$0

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- N/A

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Complete all construction projects without going over expected contingency allowance amount (3% for new construction and 10% for renovations).			
Construction projects completed	3	N/A	N/A
Construction projects with some contingency amt left	3	N/A	N/A
Goal: N/A			
Goal: N/A			

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	3	0	0
No. of Part-Time Employees	0	0	0

FY 2016 BUDGET

DENTON COUNTY

Department: Law Enforcement Facility *G/L# 01·50·80*

Department/Activity Description

The Law Enforcement Facilities Division of the Denton County Sheriff's Department is responsible for maintaining, repairing, installing and improving the wide variety of safety, security and operational systems of the Denton County Law Enforcement Facility. This department is responsible for 14 buildings and the grounds around them. We maintain and repair these buildings including the two Main Jail Facilities that are occupied 24 hours a day by an average of 115 personnel and approximately 1200-1300 inmates. We make a wide range of repairs that include electrical and technical issues, painting, plumbing and handle all major remodels to offices and jail facilities. We also oversee contractors and develop specifications for new construction projects.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$679,663	$631,226	$808,583
Operations	$1,679,934	$2,041,694	$2,212,764
Capital	$44,135	$44,136	$19,164
Total	$2,403,732	$2,717,056	$3,040,511

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- Replaced 3 HVAC systems on the Pretrial facility in the Special Housing Unit areas S-1 and S-3 through S-7, and the dayroom system for POD 15. Replaced 1 boiler in the Pod wing of the main jail and have continued upgrading plumbing fixtures throughout the facility. Continued upgrading perimeter security lighting to LED style lighting for efficiency and to reduce work orders in the area.
- Removed all tiles from 8 multipurpose rooms at the Pretrial Facility and sealed and stained the concrete to prevent the moisture from coming through the slab.
- Installed the commissary kiosks and conduit for this new system. Finished installing all conduit and power for the video visitation systems throughout the entire facility.
- Remodeled the Northlake Tower Facility: This includes HVAC systems, fire alarm systems, electrical, flooring, repaired walls, painting, new door installation and concrete work.
- Replace flooring in the Crime lab at the Law Enforcement Center, carpet in several offices, bunk partitions and finish shower projects in the pod wing of the main jail.
- Upgraded fire alarm system in the pod wing of the main jail to replace the obsolete EST panel.
- Continue cross training of employees to increase efficiency in HVAC, electrical, plumbing, jail doors, security systems, intercom systems and life safety systems.
- Opening the new jail addition and familiarizing and training of all new technology and other systems of the addition.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Increase average # of work orders completed per day.			
Work orders done in-house	15,826	15,900	16,000
Training on detention security equipment	10	10	10
Preventative maintenance scheduling	5	5	10
Work orders completed	15,805	15,820	16,000

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Update life safety equipment throughout the jail.			
Replace 8 SCBA tanks for air packs	7	8	8
Smoke evacuation fans replaced	4	4	4
Pneumatic solenoid valves replaced	4	6	6
Goal: Continue upgrading of plumbing at main jail and pre-trial facilities per the Texas Commission on Jail Standards inspector.			
Pneumatic valves installed in showers and toilets	50	90	100
Lavatory faucets replaced in direct supervision housing	64	64	48
Valves replaced under building for water isolation	0	1	1
Goal: Increase utility efficiency and improve maintenance, security and operational systems.			
HVAC systems replaced	2	3	3
Replace perimeter security lights with LED lighting	27	30	30
Jail door system and other jail specific system training	4	6	10

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	10	11	11
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: Facilities Management *G/L# 01·50·90*

Department/Activity Description

The Facilities Department is responsible for maintaining and improving all County facilities and all County owned properties with the exception of the County Jail. The department identifies, manages, responds to maintenance needs, provides first response to emergencies and urgent services, maintains and manages all preventive and routine maintenance for all assets. The department provides maintenance for equipment/systems, purchasing and inventory management of maintenance supplies, maintains record drawings, plans and equipment systems manuals. The department maintains keyed access for all County properties, maintains alarm systems monitoring and programming, oversees the maintenance of all security equipment, sound systems and intercoms. The department staffs and/or coordinates after hours and special events and transports and handles surplus/materials moves.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$1,375,439	$1,494,219	$1,653,601
Operations	$1,144,101	$1,149,566	$1,392,226
Capital	$82,011	$5,650	$185,676
Total	$2,601,551	$2,649,435	$3,231,503

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- Continued to successfully maintain and improve all County facilities and all County owned properties.
- Continued to successfully provide maintenance for equipment/ systems, purchasing and inventory management of maintenance supplies, record drawings and equipment system manuals.
- A challenge we have been facing is budgeting for utilities, as we are expecting to see a 5% increase in electrical charges this year.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Provide aggressive preventive maintenance program for all County buildings.			
Work orders completed	7,827	8,124	8,124
Square footage of owned facilities maintained	625,520	726,050	824,706
Square footage of leased facilities maintained	13,562	10,862	6,998

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	19	20	21
No. of Part-Time Employees	0	0	0

FY 2016 BUDGET

DENTON COUNTY

Department: Operations/Recycling *G/L# 01·50·93*

Department/Activity Description

Operate state mandated paper and cardboard Recycling Program. Maintain contracts with recycling vendors for acceptance of recycled goods. Generate revenues from the sale of recycled materials. Implement state mandated award and incentive programs for county employees participating in recycling efforts.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$60,710	$63,247	$66,077
Operations	$9,318	$10,300	$11,400
Capital	$0	$0	$0
Total	$70,028	$73,547	$77,477

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- Continued to operate state mandated paper and cardboard Recycling Program.
- Continued to provide recycling services to all county employees.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Continue to expand and improve the recycling program.			
Inmate hours utilized	1,553	1,469	1,600
Recycling stops for pickup	31	30	34

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	1	1	1
No. of Part-Time Employees	0	0	0

FY 2016 BUDGET

DENTON COUNTY

Department: Telephone Department *G/L# 01·50·95*

Department/Activity Description

The Telephone Department is responsible for managing and coordinating the installation, repair and maintenance of the County-wide telecommunications equipment and services. This department provides assistance to all County departments and agencies by forecasting future automation needs, recommending a plan of action, and assisting those departments in implementing the plans of action. In FY 1994, all telephone charges were moved from various budgets to this department for centralized monitoring.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$104,292	$110,831	$120,777
Operations	$636,461	$684,550	$685,775
Capital	$0	$0	$0
Total	$740,753	$795,381	$806,552

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- Challenge: We do not currently have enough employees on the Infrastructure Team to meet the existing workload and demands. We no longer have a dedicated employee who maintains and supports the county's telephone system as we had in years past. Additional staff is needed to adequately manage the county's network infrastructure and phone system.
- Accomplishment: Installation of a couple of dozen new Cisco phones to new construction sites.
- Accomplishment: Completed the fiber optic ring around the courts campus.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

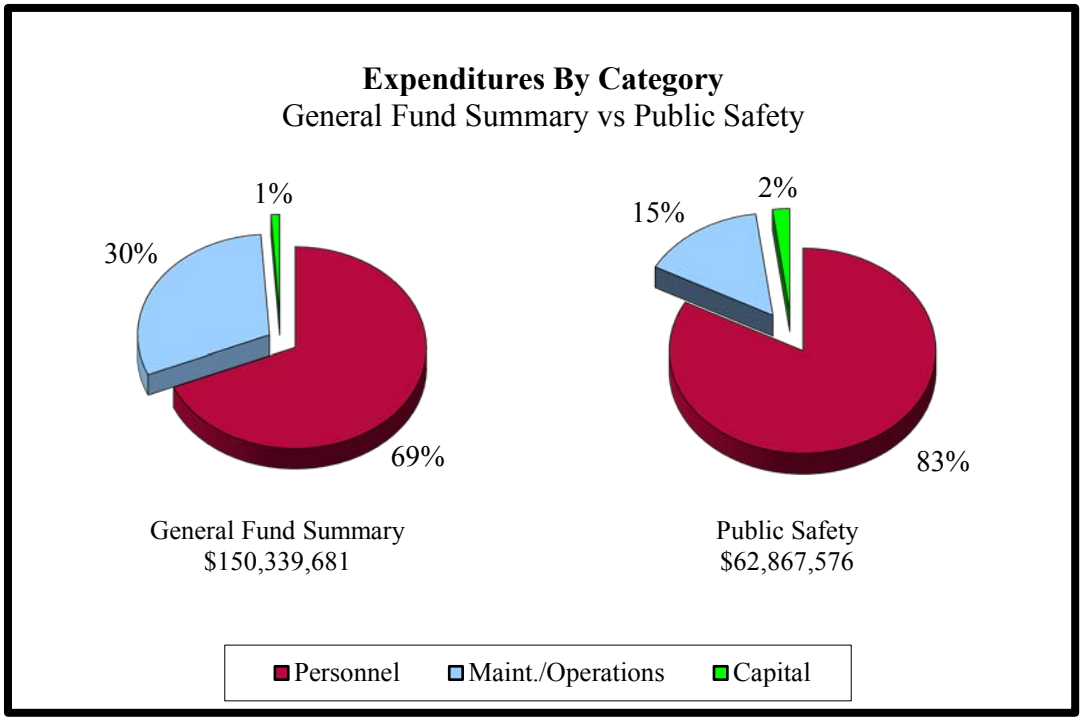
	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Improve network capacity by installing fiber optic cabling to various County facilities.			
County facilities connected with fiber	35	37	42
Miles of new fiber installed	15	13	22
Miles of new fiber managed	58	71	93
Goal: Migrate NEC phone system to Cisco (County standard) in the Sheriff's Office.			
IP phones migrated	0	300	0
Non-digital lines migrated	0	75	0
Goal: Provide resources and support to manage and maintain the county-wide telephone system.			
Phones maintained and serviced	2,000	2,090	2,150
Voice mail accounts maintained	990	1,019	1,055

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	1	1	1
No. of Part-Time Employees	0	0	0

Public Safety

Public Safety Departments include the County Jail, Sheriff's Department, and Constables offices. The County also funds Emergency Management departments including volunteer fire departments for providing protection to the unincorporated areas of the County. Partial funding of state agencies include C.S.C.D. (Adult Probation), Department of Public Safety, Texas Parks and Wildlife, and Alcoholic Beverage Commission.



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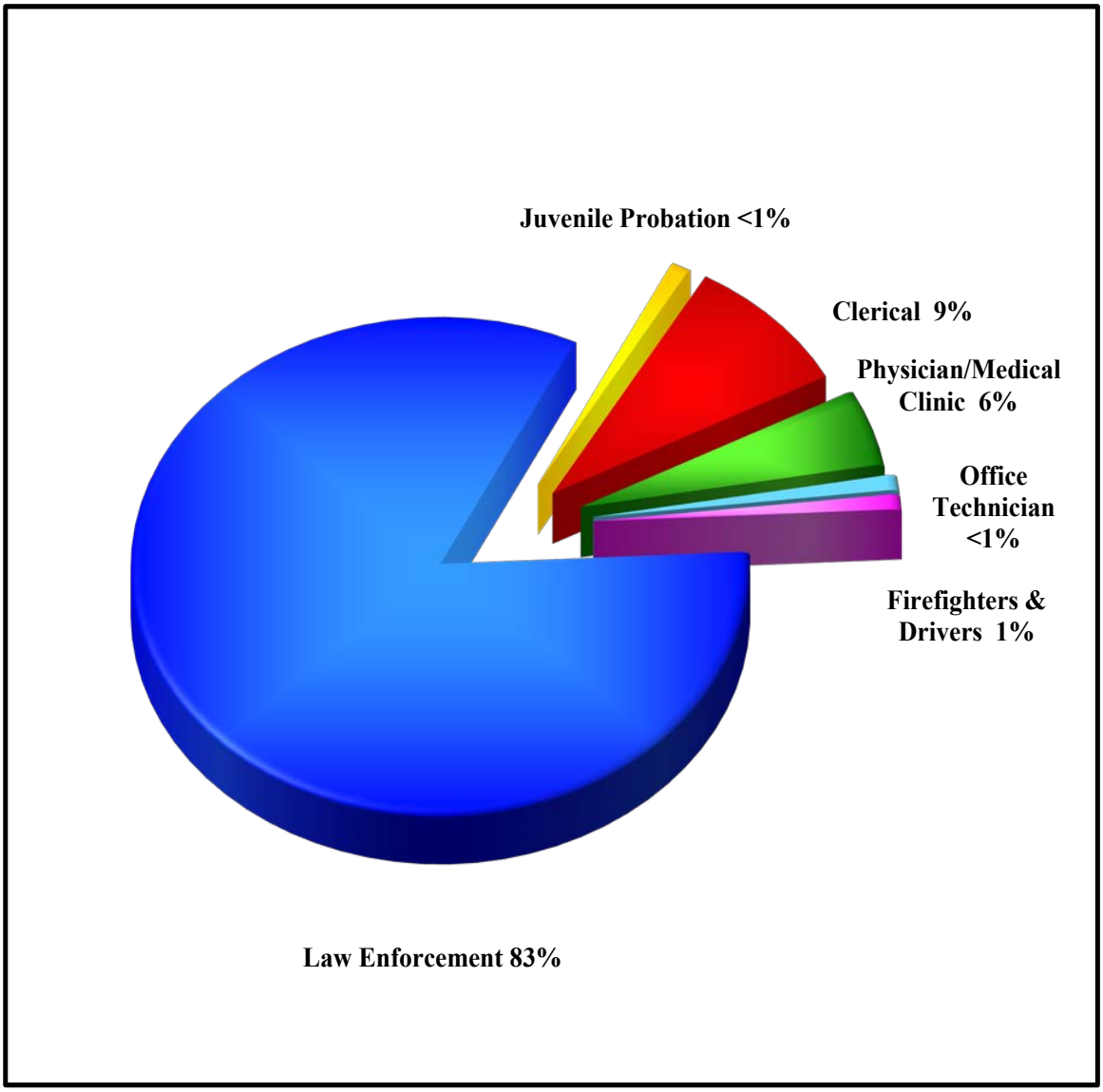
DENTON COUNTY

STAFFING BY CATEGORY
Public Safety



	Full-Time	Part-Time	FTEs *
Office Technician	2	-	2
Firefighters & Drivers	8	-	8
Law Enforcement	608	-	608
Juvenile Probation	1	-	1
Clerical	68	-	68
Physician/Medical Clinic	43	-	43
TOTAL	**730**	**0**	**730**

* Full-time equivalents

DENTON COUNTY

Department: County Jail *G/L# 01·60·10*

Department/Activity Description

The County Jail is responsible for housing and managing offenders and is under the direct supervision of the Sheriff. Jail administration focuses on facilitating the operation and interaction of all sections, shifts and activities of the detention facility. The major jail function is to protect the public by securely and safely isolating from the community those convicted or accused of crimes. These responsibilities are executed in compliance with Texas Jail Standards rules and regulations. The County Jail has the responsibility of holding and managing convicted felons not yet accepted by the Texas Department of Corrections. Other jail functions include transporting inmates and providing medical treatment as well as educational programs for the inmate population.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$23,147,851	$24,429,212	$26,776,741
Operations	$2,054,427	$2,259,177	$2,356,787
Capital	$26,925	$17,329	$0
Total	$25,229,202	$26,705,718	$29,133,528

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- Added the responsibility of the Jail Transport section facilitating Criminal Mental Health commitments transports to state hospitals, previously accomplished by the Mental Health Unit of the Sheriff's Office.
- Finalized planning on the Pre-Trail booking remodel design and for the upcoming relocation of the booking and inmate property to the main jail for remodeling.
- Passed the State Jail Inspection by the Texas Commission on Jail Standards.
- Implemented a new online Detention Bureau Policies and Procedures through vendor lexipol and new command structure and assignments.
- Transitioned to video visitation for all Detention facilities and ended face-to-face visitation.
- Implemented a new and improved inmate money deposit kiosk system.
- Maintained security despite a vehicle crashing into a Pre-trial building perimeter wall.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Improve training program for staff.			
% increase in training courses completed	20%	4%	4%
Basic jailer training courses	110	125	140
Field training courses	20	20	20
Defensive driving classes	210	210	210
Goal: Increase the coverage of video visitation to cover the entire jail population.			
# of public visits for video visitation	3,050	24,433	30,000
# of public visits face to face	30,192	0	0
#of attorney visits face to face	3,770	2,254	2,300
Goal: Be compliant with Texas Commission on Jail Standards.			
Jail inspections passed	1	1	1
Average compliant jail population	1,101	1,125	1,150
Inmate disciplinaries processed	3,051	3,100	3,200
Inmate grievances processed	1,402	1,475	1,525

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	426	427	427
No. of Part-Time Employees	0	0	0

FY 2016 BUDGET

DENTON COUNTY

Department: Jail Health *G/L# 01·60·15*

Department/Activity Description

The Jail Health Department is responsible, by statute, for providing health care services to County jail inmates. The department also provides services to the Denton County Law Enforcement Center and Juvenile Detention Facility. Duties include administering medications, deciding whether emergency treatment is necessary, maintaining medical charts and various other duties under the direct supervision of a physician. The Commissioners Court implemented an Inmate Pay for Care Program in FY 1994 to begin charging inmates for their medical services. The department also provides tactical and field support for Denton County law enforcement, including high risk medical support for mental health patient transports.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$2,756,803	$2,930,828	$3,214,975
Operations	$1,284,369	$1,643,251	$1,460,738
Capital	$27,495	$0	$0
Total	$4,068,666	$4,574,079	$4,675,713

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- As with all aspects of health care, we are not unaffected by the expenses of upgraded and advancing medical community standards, as well as the influence of judicial decisions when providing for the mandated care of detainees and inmates. Although there is no written guidance on acceptable community standards, correctional health generally adopts and implements medical treatment consistent with guidelines of responsible organizations such as the Center for Disease Control, the American Medical Association, and the National Commission on Correctional Health Care.
- Overall, we have experienced an upsurge of inmates with major medical complications and a minimal ability to mitigate the amount of time spent in county custody. Several inmates with critical care needs which have included community specialty care, heroic surgeries and lifesaving events, infectious disease care, and high cost non-formulary medications has had a harsh effect on our efforts to contain cost projections for prisoner medical expenses and management of provider to inmate -patient tasking ratios.
- Pharmacy continues to be our greatest product expense. We are pleased to see the business model we implemented for a more cost efficient medication pricing process is demonstrating a significant savings, but the market index is wide ranging and fluctuates rapidly. Auditing price indexes, evaluating clinical reasoning on usages and waste management is a day-to-day necessity for the overall mitigation of pharmacy expense.
- Recruiting and retaining qualified professional medical staff continues to be difficult and directly impacts our overall ability in clinical competence and operational proficiency. Market value compensation and equity adjustments has proven to be the most, if not the only, effective measures for attracting and keeping qualified medical staff. It was determined through the Sheriff's Office that requiring medical staff to become TCOLE certified was no longer necessary and that decision has helped in our recruiting efforts. We do remain of market value for the level of medical professionals we need for the standards of care that must be provided on-site.
- The necessary medical, dental, and mental health services provided to inmates are mostly provided on-site. When an inmate requires medical services that the healthcare staff cannot provide, the inmate is transferred to an outside community care provider, usually for hospitalization or to a specialist. Our ability to provide wide ranging on-site health care is the most considerable factor in mitigating the cost of inmate care. We have and continue to increase our on-site abilities through greater availability of physician consultations and on-site skills training for licensed and certified health care staff.
- Effective training is an important part of any profession, but when your profession is providing mandated health care for criminal offenders, it is critical. Because of the dangers in corrections, having the best possible training in areas of both the correctional environment and best clinical practice standards is crucial to keep medical personnel not only informed and competent, but also safe. We have renewed our registration as a certified Continuing Education Provider through the Texas Department of State Health Services.

DENTON COUNTY

Department: Jail Health (continued) *G/L# 01·60·15*

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Continue to enhance inmate patient clinical discharge procedures.			
Provide acute and chronic care for inmates	50	50	75
Provide self-care and self-help instructions to inmates	50	50	75
Provide inmate patients with healthcare summaries which include medication list, schedules and diagnostics.	50	50	75
Goal: Continue monthly inmate patient care evaluations.			
# of inmate patient primary care evaluation (sick call)	2,280	2,837	2,837
#of inmate patient On-Site physician evealuation	1,638	2,094	2,094
# of inmate patient psychiatric care evaluation	593	700	700
# of inmate patient dental care evaluation	75	128	140
# of inmate patient medication disbursement (1570 daily X 30 days)	47,100	47,100	47,100
# of inmate patient special needs evaluation	3,800	3,800	3,800
# of inmate patient acute and emergency response evaluation	90	135	135

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	45	45	43
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: Sheriff's Communications *G/L# 01·60·19*

Department/Activity Description

The Sheriff's Communications Department is responsible for processing and dispatching appropriate emergency response personnel to the citizens of 28 municipalities in Denton County and all of rural Denton County. Calls for police, fire and medical services are prioritized and relayed to 16 police departments, 12 fire departments, state troopers, constables, game wardens, corps of engineers and park rangers as well as County patrol, warrant, investigations, mental health, transport and fugitive deputies. Related radio and telephone traffic, local, state and national computer requests and warrant confirmations are also handled by this section.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$2,286,886	$2,173,444	$2,477,378
Operations	$42,956	$40,919	$46,382
Capital	$0	$0	$0
Total	$2,329,842	$2,214,363	$2,523,760

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- Implemented an automated phone handling system for the Sheriff's Office.
- Successfully passed the CJIS audit with no exceptions.
- Implemented the FAST/FACT fingerprinting process for contractors/ vendors of the Sheriff's Office.
- Implemented critical incident dispatch team.
- E911 phone system was upgraded to the next generation 911 system.
- Staffing shortages due to turnover and increased demand for communication services.
- Reduction of compensatory time banks with bale to maintain essential 24/7 operations.
- Due to staffing shortages we were not able to fully implement a quality control system. Compliance with standards for Emergency Medical Dispatch protocols is perilously below acceptable levels.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Answer emergency 911 and administrative (non-emergency) call in a timely and effective manner.			
Emergency 911 calls handled	102,222	113,286	124,350
Non-emergency calls received	129,806	119,820	124,350
Goal: Maintain County-Wide Combined Communications System, including interlocal agreements with municipal entities for Shared Governance and shared funding.			
County and State agencies served	11	11	11
Police and Fire agencies served	30	31	32
Average hold time (seconds)	98	130	163
% workload for municipalities	67.80%	65.61%	63.42%
Average # mobile units in service countywide	160	178	196

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	34	34	34
No. of Part-Time Employees	0	0	0

FY 2016 BUDGET

DENTON COUNTY

Department: Sheriff *G/L# 01·60·20*

Department/Activity Description

The Sheriff's Department provides the following services to the citizens of Denton County: Crime Prevention Programs, Crime Stoppers Program, victim assistance, animal control, Neighborhood Watch Program, traffic enforcement, narcotics investigations, DWI interdiction, DARE Program, criminal investigation, warrant service, fugitive extradition, court bailiffs, civil process, lake patrol, Greenbelt and Corp of Engineer property patrols, high risk entry/hostage rescue, school resource deputy and dispatch services. In addition, the department provides similar services to many of the smaller police and fire departments located within the County. The Sheriff is elected to a four-year term by the voters of Denton County.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$11,594,681	$11,969,412	$13,340,009
Operations	$1,472,822	$1,862,825	$2,257,014
Capital	$170,078	$786,727	$1,145,807
Total	$13,237,581	$14,618,964	$16,742,830

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- Support Services Division: 211 D. C.S.O positions were processed and filled with 105 administrative investigations conducted. We conducted a recognition employee program and presentation for military service veterans. Initiated employee exit interview practices and processes. Stay Safe program was taught at 15 schools in Denton County and transitioned Monaco Elementary into the scheduled schools. We have attended over 40 community events such as: National Night Out, Medal of Honor Parade, Independence Day Parade and Peterbilt Open House Health Fair but not limited to 911 education, the " Small Choices" program, the 'Wake Up Call" lesson and Juvenile court system education. The Juvenile Impact program working with the "Communities in Schools" counselors to educate low income children on drug and alcohol awareness, gang intervention was a success in which attendance reached over 50 for scheduled classes. We have also assisted local law enforcement agencies with Forensic Art with 77% solve rate of cases.
- Patrol Division: Responded to 16,004 calls for service between October 1 and March 1 of this budget cycle. Patrol participated in Road Check and Brake Check, nationwide initiatives to increase the safe operation of commercial motor vehicles and enforce state and federal laws regulating commercial motor vehicles. Other local agencies involved were Denton PD, Lewisville PD and Carrollton PD. Deployed a radar trailer in many locations in unincorporated Denton County to raise awareness of the posted speed limit and record data to be used to determine the frequency of speeding vehicles or identified roadways. Construction of I35 and US 380 often creates traffic congestion leading to difficulty responding to calls for service which periodically increases response times. Promotional opportunities with the Sheriff's Office have created vacancies in the Patrol Division and six Deputy positions were added to Patrol division this fiscal year. The number of calls for service assigned to the Animal Control continues to grow.
- Warrant/Extradition Division: Continues to cultivate relationship with the United States Marshal's service, coordinate warrant service with USMS, HIS and the FBI and is the preferred partner of the Joint Fugitive Task Force when operating in Denton County. Warrants and Extradition units continue to perform despite the shortage of man power with growing backlog of unserved warrants and increased numbers of warrants issues from courts. Deputies working in conjunction with Joint Fugitive Task Force reduce hours spent serving county warrants.
- Court Services Division: Continued to successfully cross-train bailiffs and updated the monthly and annual reports to an electronic format. Senior members of the unit continued the process of updating and refining the bailiff manual. The unit has taken responsibility for all calls for service dispatched to the courthouses and initiated a patrol rifle program to improve active shooter response. We maintained a safe courthouse environment with limited manpower, better assessed the needs for overall courthouse security and implemented the use of computer reporting programs.

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- Criminal Investigations Division: Successfully completed the following: MOU with UNT for implementation of a Drug Lab on campus; outside purge of property and evidence room; and implementation of E-File system with District Attorney's Office. We worked with OSU to utilize their personnel to check sex offenders and began implementation of the Drug Lab with UNT. Investigator workload continued to be a major challenge. Other accomplishments include: training of new personnel; training of Patrol on basic crime scene investigation and evidence collection; and maintenance of evidence and entrusted property.
- DEU: The Denton County Sheriff's Office Drug Enforcement Unit (DEU) participated in the seizure of approximately 59 million dollars in illegal narcotics in 2014. DEU participated in the seizure of approximately 20 million dollars in U.S. currency in 2014. DEU participated in the Drug Enforcement Agency's Financial Strike Force and multiple joint operations with Homeland Security Investigations of the Department of Homeland Security. Provide quality training for new investigators related to their specific job functions. Inter-Agency coordination between local, state, and federal agencies on investigations. Identify new drug trends involving K2 and designer drugs. Operating with less investigators, a borrowed investigator is going back to CID so we are in need of 2 investigators and analysis administration.
- Radio Services: Replacing two radio technicians. Managing the old system and installation of the new radio system, along with repairing and replacing older radio equipment.
- Training: Implemented electronic firearms qualifications records system. Combined detention and communications training into operations system. Met deadline of producing four series of ODETS by specified date. Assisted in firming up relationship with UNT Criminal Justice with hosting students. Made commitment with FLETC to host one of their courses. Not having clerical/ admin. assistance to do the time-consuming clerical tasks has been a challenge.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Continue to provide safety, security and enforcement service support to the District Court and County Court.			
District Court trials and hearings	3,940	4,290	4,700
District Court civil trials and hearings	4,596	4,936	5,272
County Court criminal trials and hearings	1,933	3,484	5,035
County Court trials and hearings	2,086	1,768	1,450
Uncontested hearings, agreed orders, temp orders	9,436	9,590	9,744
Goal: Continue to receive, process, research, and serve felony warrants throughout Denton County and the State of Texas.			
Felony warrants received	2,176	2,700	3,100
Felony warrants cleared	1,786	2,000	2,300
Misdemeanor warrants cleared	3,218	3,400	3,600
Goal: Improve capabilities of the Crime Scene Unit in the effective use of recently upgraded forensics equipment.			
Crime scene call-outs	137	145	150
Video and audio evidence processed	513	520	525
Pieces of evidence logged	5,883	5,884	5,885
Goal: Conduct visible boating safety, security and enforcement operations on Lake Ray Roberts and Lake Lewisville during seasonal boating months.			
Safety inspections conducted	172	180	188
Citations and warnings issued	22	30	40

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	142	149	152
No. of Part-Time (or Split Funded) Employees	0	0	0

DENTON COUNTY

Department: DISD School Resource Officer *G/L# 01·60·21*

Department/Activity Description

The School Resource Officer position exists as a result of an interlocal agreement between Denton County and the Denton Independent School District (DISD). The school district fully funds the program with the only expense to the County being a portion of training & education. Both the District and the County bear an equitable portion of the cost of the School Resource Deputy continuing education and specialized training courses. The function of a School Resource Deputy is to act as an educator, investigator and law enforcement official on the campuses of DISD. The School Resource Deputy is a licensed peace officer under the laws of the State of Texas and provides duties consistent with law enforcement as requested by the District or County. As of budget adoption, a contract for FY 2015 had not been finalized. A budget amendment will be processed to allocate funding once the contract is in place.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$78,257	$0	$0
Operations	$5,573	$15,811	$0
Capital	$0	$0	$0
Total	$83,829	$15,811	$0

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- Planned and maintained documentation of all crisis management drills for Harpool Middle School.
- Continued to provide dedicated law enforcement service to Denton Independent School District as the population in the Harpool Middle School area continues to increase.
- Continuously made active and on-time response to DISD administrators and staff members on issues pertaining to adverse student behavior, possible criminal activity and actual criminal activity, criminal intelligence, truancy and any other security of safety issues as called upon to address.
- Attended up-to-date training on current issues pertaining to School Resource Officer duties and responsibilities, including legal aspects and legislative changes. Based on training, SROs implemented change as necessary and made recommendations to the DISD.
- Performed duties above and beyond those described in the SRO job description, including interaction with staff and students to promote a safe and secure learning environment. Continued to actively pursue information beyond criminal intelligence that could aid the DISD in decisions on security and safety matters, including understanding the surrounding neighborhoods to determine issues that may be of concern to the district.
- Conducted training for 7th and 8th graders interested in first aid and CPR.
- The challenges are typical to a school environment, including obtaining reliable and usable information to prevent or identify crime and those involved in criminal activity. Put forth a constant effort to establish rapport with students and teaching staff to obtain good usable information to prevent crime or issues that may be a threat to overall school safety.
- An additional challenge is dealing with parents as their child's behavior or activities warrant SRO contact. SROs are continually promoting open and honest communications with parents of students on all aspects of security and safety, especially when their children are being investigated as suspects or detained/arrested on a criminal event.

DENTON COUNTY

Department: DISD School Resource Officer (continued) *G/L# 01·60·21*

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- An on-going challenge is building trust between students and SROs. We want to be seen as advocates of safety and security and not just figures of authority. This is an ongoing issue in society as a whole and it the effort of all law enforcement personnel, most specifically SROs seeking to change this perception when working in a school environment.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Maintain liaison and rapport with DISD faculty, students, and parents.			
% of time spent with campus faculty	8%	8%	8%
% time spent with students	85%	85%	85%
% time spent with parents	7%	7%	7%
Goal: Maintain and evaluate campus security.			
Meetings with faculty/DISD regarding security issues	30	35	35
Training sessions with students about security issues	20	25	30
Goal: Increase presence at campus sporting events and school activities.			
Sporting events attended	35	40	40
School activities and programs attended	15	25	25
Goal: Increase security of property and safety of students and faculty.			
Investigations conducted	110	125	130
Charges filed	8	10	13
Court appearances	0	5	5
Goal: Maintain liaison and rapport with DISD faculty, students and parents.			
Extracurricular activities	50	65	65
Students counseled	450	475	475
Class presentations	35	40	40
Goal: Conduct/ assist with investigations involving students and or school property.			
# of investigations conducted	110	125	130
# of charges filed	8	10	13
# of court appearance due to charges filed	0	5	5

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	1	1	0
No. of Part-Time Employees	0	0	0

FY 2016 BUDGET

DENTON COUNTY

Department: Sheriff's Mental Health Unit *G/L# 01·60·22*

Department/Activity Description

The Mental Health Unit of the Sheriff's Department is responsible for providing transportation for all mental subjects who are committed by emergency apprehension and detention or court order. These patients are transported to one of six state hospitals. All members of the unit carry dual certification as peace officers and as mental health peace officers. The MHU does emergency apprehensions and detentions both independently and in conjunction with MHMR. The unit continuously works to educate everyone involved with the mentally ill in Denton County. This process includes presentations to law enforcement agencies, medical facilities and mental health professionals.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$698,906	$744,456	$783,194
Operations	$80,101	$96,323	$88,564
Capital	$0	$31,913	$33,380
Total	$779,007	$872,692	$905,138

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- Through continued administrative changes, the Mental Health Investigative Unit (MHIU) has built better working relationships with Denton County Mental Health Mental Retardation (MHMR), Denton County Patrol Deputies and other local law enforcement agencies within Denton County.
- MHIU continues to re-constructed daily operations to comply with new legislative updates and guidelines. Several new policies have been implemented and procedures have been streamlined to fulfill the unit's role as Peace Officers and Mental Health Investigators while adhering to the new laws that govern the unit in the Health and Safety Code and Code of Criminal Procedure.
- The Mental Health Unit has continued to use RMS mobile reporting. This is a universal tool that most law enforcement agencies within Denton County use in everyday law enforcement activities. It has improved communications and given officers the ability to access the history of a person, alerting them when someone has been previously handled by the MHIU. This is beneficial in aiding jail diversions and helping the officer on scene know that a person is possibly in need of mental health treatment and may not be accountable for criminal behavior at that time.
- To keep in compliance with the Health and Safety Code, when a female patient is transported after a court hearing or from a hospital they have already been ordered to by the court, a female attendant is required. This presents a challenge to the MHIU because there are often multiple female patients who need to be transported simultaneously to different locations. Currently, the MHIU has only two female Investigators, requiring the unit to seek voluntary assistance from female Detention Officers. The challenge is locating a female attendant when no one has volunteered due to manpower shortages within the unit.
- Denton County continues to grow, but the MHIU has not. With the growth of the county, there are an increased number of people that have life altering/threatening crises on a daily basis and are in need of mental health treatment. The MHIU has six investigators who are responsible for responding to crisis calls for all of Denton County, working with the LMHA and transporting patients to and from court and hospitals both in and out of the county on a daily basis. The volume of these duties often creates an environment where investigators are working well over eight hours in one work day. This puts a strain on investigators, both mentally and physically, due to the extended work hours.
- With the legislative updates and new senate bills put in place, the MHIU has had to reorganize policies and procedures in order to accommodate the new laws. While this is also listed under major accomplishments as well, the implementation proved to be a major challenge due to official effective dates.

DENTON COUNTY

Department: Sheriff's Mental Health Unit (continued) *G/L# 01·60·22*

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Add two new employees to specifically perform transports for the unit to alleviate the time Investigators spend on this.			
# of transports	527	632	758
# of patients transported	906	969	1,037
# of criminal commitment transports	1	0	0
# of courtesy escorts	74	50	25
Goal: Focus efforts on duties required of the MHIU and eliminate unnecessary duties.			
Direct responses to local law enforcement agencies	83	89	95
Pre/post jail diversions	9	10	11
Average response time (minutes)	27	26	25
Goal: Continue to process and review applications processed through Mental Health Probate Court.			
# of applications filed with Probate Court	853	912	975
# of applications that were committed	313	335	358
# of applications that were dismissed at court	89	95	102

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	9	9	9
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: Sheriff's Reserve Unit *G/L# 01·60·25*

Department/Activity Description

The Sheriff's Reserve Unit provides the following services: crime prevention, Crime Stoppers, criminal investigation, emergency response, extradition/prisoner transport, fugitive apprehension, warrant service, handicap parking enforcement, lake patrol, special assignments, task forces, special events security, traffic enforcement and routine patrol. The Reserve Unit is comprised of Denton County residents who are fully-certified peace officers and donate their time in order to protect and serve their fellow citizens in a cost-effective and professional manner. Since 1993 Sheriff's Reserves have donated an annual average of 9,257 hours, representing the equivalent of five full-time deputies.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$0	$0	$0
Operations	$48,469	$43,258	$42,030
Capital	$0	$0	$0
Total	$48,469	$43,258	$42,030

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- Provided over 9,000 volunteer hours of law enforcement to denton county.
- Supported 7 human trafficking sting operations resulting in over 40 arrests.
- OSU deputies have assumed the principal role of field verification of sex offender registration. This is being done in connection with a newly organized weekend warrants initiative.
- OSU deputies have increased contributions to boat patrol, enabling the Sheriff's Office to maintain boats on both county lakes during the 2014 boating season.
- Reliability, maintenance and officer safety issues of the aging high-mileage marked vehicles used by our lead deputies to patrol Denton County roads and respond to calls for service has been a major continuing challenge. Having adequate up-to-date vehicles is important for both OSU's patrol and warrant/fugitive apprehension functions.
- Recruitment and retention of experienced law enforcement officers has been an on-going challenge. Many applicants are recent graduates from law enforcement academies who are seeking full-time positions. This contributes to high turnover within OSU, and we have invested considerable supervised training in order to make them "street-effective". The training and experience OSU provides enhances the Unit's law enforcement contribution. It also benefits the Sheriff's Office by providing well-trained experienced deputies who are able to transition smoothly to full-time paid positions without having to go through the time-consuming and expensive FTO programs required for inexperienced deputies.
- Increased support in fugitive extradition for bailiffs and mental health deputies and enhancement of tactical firearms skills.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Increase OSU officer certification levels.			
Intermediate Peace Officer licenses	1	2	4
Advanced Peace Officer licenses	2	3	3
Master Peace Officer licenses	8	9	9
Goal: Increase service diversity.			
# of deputies doing sex offender verification	0	17	17
# of deputies helping bailiff courts	0	4	4
# of deputies helping extraition	1	3	3

FY 2016 BUDGET

DENTON COUNTY

Department: Sheriff's Reserve Unit (continued) *G/L# 01·60·25*

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Increase number of lead deputies.			
Warrant/Fugitive leads	4	7	7
Boat patrol leads	4	4	4
Patrol leads	5	5	6

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

FY 2016 BUDGET

DENTON COUNTY

Department: Vehicle Emissions Enforcement Grant *G/L# 01·60·26*

Department/Activity Description

Denton County entered into an agreement with the Texas Commission on Environmental Quality (TCEQ) effective June 26, 2008. This Emissions Enforcement Grant dedicates one full-time officer in the Sheriff's Office to emissions enforcement, including covert operations performed at State Vehicle Emissions Inspection Stations. Other law enforcement officers in Denton County will utilize the North Central Texas Council of Governments Emissions Database (NED) to provide on-road enforcement of improper State vehicle inspection certificates. These combined efforts will help to improve air quality in Denton County by reducing vehicle emissions. As of budget adoption, a contract for FY 2015 had not been finalized. A budget amendment will be processed to allocate funding once the contract is in place.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$70,651	$0	$0
Operations	$10,129	$11,698	$0
Capital	$148,427	$0	$0
Total	$229,206	$11,698	$0

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- Continued targeted enforcement of inspection and registration violations.
- Continued to seize illegal (counterfeit/fictitious) inspection certificates.
- Maintained liaison with other agencies receiving TCEQ grant funding and the North Central Texas Council of Governments.
- Received funding to purchase 10 license plate readers and installed them on marked Patrol vehicles. Trained 10 Deputies to operate and utilize the new license plate readers.
- Continued to enforcement inspection and registration violations as the number of vehicles on Denton County roadways increased substantially with the growing population.
- Established a relationship with the Department of Public Safety staff designated to oversee portions of the LIRAP/LIP programs.
- Continued to integrate and fully utilize the License Plate readers installed on the patrol units.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Target high emitting and/or smoking vehicles.			
Citations written to high emitting or smoking vehicles	3	5	5
Warnings written to high emitting or smoking vehicles	3	5	5
Goal: Target inspection certificate and registration violations.			
Citations issued for inspection sticker violations	201	25	0
Warnings issued for inspection sticker violations	126	25	0
Citations issued for registration violations	71	75	80
Warnings issued for registration violations	52	55	60

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	1	1	0
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: DCTA Interlocal Contract *G/L# 01·60·27*

Department/Activity Description

Denton County SO entered into an agreement with Denton County Transportation Authority (DCTA) which provides the DCTA with dedicated law enforcement and security services. DCTA agreed to fully fund and reimburse the County for all expenditures necessary to implement and maintain the services and provides funding for (1) Full-Time Deputy and necessary operating expenses and supplies. Duties include providing transit security as required by the federal government plus fare checks and enforcement, both routine and random patrols of DCTA transit properties, vehicles and facilities, transit security duties as required by the Department of Homeland Security, Transportation Security Administration, Federal Railroad Administration, and/or Federal Transit Administration and additional services that may be agreed to by the respective liaisons. As of budget adoption, a contract for FY 2015 had not been finalized. A budget amendment will be processed to allocate funding once the contract is in place.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$78,242	$0	$0
Operations	$4,079	$8,585	$0
Capital	$0	$0	$0
Total	$82,322	$8,585	$0

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- Facilitated training of DCSO Deputies and area Law Enforcement agencies regarding DCTA A-Train operations.
- Adjusted enforcement schedule to adapt to increased ridership and expanded service times.
- Continue issuing citations for fare evasion and enforcing trespassing laws along the DCTA rail system.
- Continued fare evasion enforcement and coordinated efforts with civilian fare enforcement officers.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Increase enforcement efforts in an effort to decrease fare evasion and maximize security on the A-Train.			
Arrests for violations of State law	1	5	5
Citations issued	241	250	260
Warnings issued	434	400	400
Goal: Maintain a visible police presence on the "A" Train and DCTA property.			
Ride "A" train	80%	70%	70%
Patrol parking lots of DCTA "A" train	20%	30%	30%
Goal: Maintain awareness and keep up-to-date with DCTA procedures and policies.			
DCTA training classes	5	6	6
Goal: Serve as liaison between local law enforcement and federal agencies with oversight of rail systems.			
Scheduled meetings with local agencies	5	5	5
Joint Terrorism Task Force meetings	6	6	6
Communication with local and federal agencies	2	6	6

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	1	1	0
No. of Part-Time Employees	0	0	0

FY 2016 BUDGET

DENTON COUNTY

Department: School Resource Officer *G/L# 01·60·28*

Department/Activity Description

The School Resource Officer (SRO) contract exists as the result of an interlocal agreement between Denton County and the Northwest Independent School District (NWISD). It is a joint effort by the Denton County Sheriff's Department and NWISD to provide a safe learning environment for the students and staff of NWISD. This school district contracts with Denton County for these services and fully funds the program. As of budget adoption, a contract for FY 2016 had not been finalized. A budget amendment will be processed to allocate funding once the contract is in place.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$279,685	$0	$0
Operations	$10,878	$21,227	$0
Capital	$0	$0	$0
Total	$290,563	$21,227	$0

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- Continued to provide dedicated law enforcement service to parents, students and faculty of Northwest Independent School District as the school population increased due to additional families moving into the district.
- Expanded the Crime Stoppers program to increase student participation.
- Worked with NWISD staff to develop awareness announcements for NW High school via NHTV and also with the Trophy Club PD to present a Drug and Alcohol awareness program for the students at NWHS. We have continued to successfully maintain safety and security of NWHS with a ratio of 1 SRO to 2600 students.
- We are in the process of hiring and training new School Resource Deputies to replace existing deputies as they transition to new assignments.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Maintain and evaluate campus security.			
Meetings with faculty/staff regarding security issues	158	165	170
Talks with students about security issues	450	500	425
Goal: Increase presence on NWISD campuses.			
Hours on campus during regular school year	5,280	5,280	5,280
Hours on campus during summer months	2,080	2,080	2,080
Hours for (4) SRO's as mandated by the TCLEOSE	160	160	160
Goal: Increase security of property and safety of students and faculty.			
Investigations conducted	135	150	130
Charges filed	24	35	28
Court appearances	2	3	2

FY 2016 BUDGET

DENTON COUNTY

Department: School Resource Officer (continued) *G/L# 01·60·28*

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Maintain liaison and rapport with NWISD faculty, students and parents.			
Time spent with campus faculty	30%	30%	30%
Time spent with students	60%	60%	60%
Time spent with parents	10%	10%	10%

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	4	4	0
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: Copper Canyon Interlocal Contract *G/L# 01·60·29*

Department/Activity Description

The Copper Canyon Interlocal Contract provides law enforcement services to the Town of Copper Canyon. Duties are limited to patrol services, routine paperwork for filing reports, general service calls, arrests, and the issuance of citations for offenses and violations of Texas law and local ordinances. The Town of Copper Canyon contracts with Denton County for these services and fully funds the program. As of budget adoption, a contract for FY 2016 had not been finalized. A budget amendment will be processed to allocate funding once the contract is in place.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$156,427	$0	$0
Operations	$14,403	$32,482	$0
Capital	$0	$0	$0
Total	$170,830	$32,482	$0

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- Provided dedicated law enforcement service to the residents of Copper Canyon by utilizing pro-active enforcement techniques and preventative neighborhood patrolling.
- Attended local community events to foster relationships with the residents of Copper Canyon.
- Address the increased volume of traffic traveling Copper Canyon roadways since the expansion of FM 2499 and the addition of a new intersection at FM 2449 and Orchid Hill Lane.
- Continued construction on FM 407 will increase the amount of traffic attempting to utilize Copper Canyon roadways as a cut through to avoid traffic congestion on FM 407.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Increase visible police presence in the Town of Copper Canyon and provide efficient police service to citizens.			
Deputy-initiated enforcement and patrol actions	943	960	975
Average response time to calls for service	13.63	13.00	12.75
Total calls for service	274	285	295
Goal: Increase security of property and safety of Copper Canyon citizens.			
Traffic citations and warnings issued	975	1,000	1,025
Arrests made for violations of State law	2	7	9
Offense and incident reports filed	12	16	20
Goal: Participate in local community and government.			
Town Council meetings attended	12	12	12
Goal: Improve quality of police service through continuing education.			
Training hours	134	120	120

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	2	2	0
No. of Part-Time Employees	0	0	0

FY 2016 BUDGET

DENTON COUNTY

Department: Community Supervision Corrections Department/General Fund *G/L# 01·60·30*

Department/Activity Description

The Community Supervision Corrections Department (C.S.C.D.) supervises and rehabilitates offenders placed on probation in Denton County and probationers who reside or work in, or adjacent to, Denton County. The level of supervision of each probationer is dictated through risk/needs assessments while keeping the protection of the community as the highest priority. This department funds the office space and related expenses, such as utilities and telephone service, and also provides capital assets. These areas are excluded from the C.S.C.D. state grant (#25.60.31) which funds the personnel, office supplies and selected equipment.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$106,685	$147,287	$169,099
Operations	$206,728	$236,158	$238,699
Capital	$0	$0	$0
Total	$313,412	$383,445	$407,798

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- The CSCD continues to maintain the county-funded Pretrial Bond caseload. An additional employee was added in March 2014, bringing the total to one probation officer and two support staff. After several years of rapid growth in the caseload, FY 2015 has seen a modest increase, so far. The caseload rose from 822 in March 2014 to 855 in March 2015. The Pretrial Bond program generated $257,391 in revenue during FY 2014 while expenditures totaled $132,190.
- The CSCD designated a full-time officer to the Veteran's Court in FY 2014, due to the growing caseload and demands of the court. The officer works closely with the members of the Veteran's Court treatment team to provide support, counseling services, and supervision to the veterans who participate in the program.
- The CSCD continues to work with the DWI Court by interviewing prospective defendants to determine their eligibility for participation in the court, as well as providing supervision, support, and related services to the participants. As the caseload and responsibilities continue to grow, the CSCD may need to adjust current staffing in order to insure that the DWI Court Officer will have the time needed to properly supervise these defendants.
- The CSCD is working with the courts to establish a Mental Health Court, with the goal to begin accepting defendants during FY 2015. The CSCD will assist in developing policy and procedures for the court as well as supervising those defendants served by the court.
- All CSCD officers recently completed certification in the use of the new state- mandated Texas Risk Assessment (TRAS) tool and the department has completed implementation. The TRAS was created in an effort to identify the defendants who are at risk to reoffend so that we can focus our resources on those who need them most.
- A CSCD team is in the process of developing procedures that will allow the department to convert to a paperless system that should increase efficiency and decrease expenses over time. We expect to complete the conversion to paperless files before the end of FY 2015.
- The CSCD has worked with our District and County Criminal Court Judges to develop policies and procedures that will allow for more transparency during the revocation process. Defense attorneys representing defendants who are facing probation revocation now have access to view case file documents, unless the information is specifically protected by law, such as criminal histories and victim information.
- Eleven CSCD employees retired between February 2013 and March 2015. While the vacancies created by the retirements have been filled with new employees, the knowledge and experience that was lost creates a greater challenge. Four officers have been promoted to positions in administration and they are making excellent progress in learning their new duties while also guiding and training new employees. The entire staff has worked together to ensure that the department maintains the high level of service that people expect.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Increase number of offenders who are required to pay restitution and amount of restitution collected and distributed.			
Offenders paying restitution	839	855	875
Restitution collected and disbursed to victims	$818,168	$834,530	$850,000
Restitution collected through Crime Stoppers Program	$62,500	$63,750	$65,000
Goal: Facilitate positive behavior changes in probationers by providing evidence-based treatment and education services to probationers who are unable to afford the services that they need.			
Offenders receiving substance abuse education or treatment	1,164	1,190	1,215
Offenders receiving non-substance abuse education and treatment	497	510	520
Goal: Effectively supervise and assist a growing number of probationers in successful completion of probation, while vigilantly reporting violations of probation to the courts for disposition.			
Probationers supervised	14,685	14,980	15,280
Probationers successfully completing community supervision	2,930	3,075	3,230
Probationers revoked to jail or prison	1,048	995	945
Goal: Continue to operate the department according to TDCJ-CJAD standards and policies.			
Internal audits of all caseloads during the year	100%	100%	100%
100% compliance in CJAD case management and program audits	n/a	100%	100%
100% compliance in independent financial audits	100%	100%	100%
Goal: Monitor conditions of bond of certain defendants.			
# of defendants monitored while on bond	1,762	1,940	2,130

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	2	3	3
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: Juvenile Accountability Grant *G/L# 01·60·34*

Department/Activity Description

Denton County was awarded funds for the Juvenile Accountability Grant in FY1999. This grant funds the Deputy Impact Program Officer position for the Early Intervention and Prevention Juvenile Impact Program of Denton County. This grant enables Denton County to maintain and administer a full-time education program that holds juvenile offenders accountable for their behavior. This allows juvenile courts and probation officers to be more effective and efficient in reducing the recidivism rate of juvenile offenders. The Juvenile Impact Program is a 3.5 hour, face-to-face look at the consequences of delinquent or criminal behavior. In FY2011 this position was transferred to GL #01.60.20 and was overseen by the Sheriff's Office. In FY2012 the grant was reinstituted with an additional position funded through GL #01.60.34. The position and all expenditures beginning FY2016 will be recorded in 01.60.20.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$74,889	$78,047	$0
Operations	$2,749	$1,400	$0
Capital	$0	$0	$0
Total	$77,638	$79,447	$0

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- Additional Schools have allowed Placement of the program
- Juvenile Probation has utilized this program as a resource
- Conducted Community Outreach Events
- Student Awareness Programs: Human Trafficking, Truancy, Drugs & Alcohol, Social Medial, Bullying
- Added program time for parents to discuss resources for monitoring juveniles phone (texting, dangerous apps on phones)
- Difficulty in maintaining adequate volunteers for the Female program
- Truancy laws have changed-program is not utilized by courts for this charge

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Reduce juvenile crime by reaching more at-risk juveniles through the program which provides a face-to-face look at the consequences of delinquent or criminal behavior and teaches conflict resolution and other coping skills.			
School programs conducted	23	30	N/A
Community outreach programs conducted	12	30	N/A
Student awareness programs conducted	4	8	N/A
Goal: Begin campaign to "advertise" our program to cities, schools and other entities who could benefit from it.			
Cities and schools contacted	4	10	N/A
School Resource Officers participating	4	6	N/A
Goal: Redefine the content structure of our program to focus more on female and parent participation.			
Program revised (% completion)	0%	40%	N/A
Parent evaluations and feedback received	89%	120%	N/A
Instances where both parents attend program	10%	60%	N/A

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	1	1	0
No. of Part-Time Employees	0	0	0

FY 2016 BUDGET

DENTON COUNTY

Department: SO Freshwater Contract - Providence *G/L# 01·60·37*

Department/Activity Description

This contract provides law enforcement services for the Denton County Freshwater District(s) No. 8A-C, 9, 10 and District No. 11A-B. This is a fully funded contract for two full-time Sheriff's Deputies including all operating expenses. The deputies provide routine patrol, traffic enforcement and other law enforcement services in designated areas. As of budget adoption, a contract for FY 2016 had not been finalized. A budget amendment will be processed to allocate funding once the contract is in place.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$136,439	$0	$0
Operations	$13,142	$25,808	$0
Capital	$0	$0	$0
Total	$149,581	$25,808	$0

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- Increased presence in school zones.
- Continued to provide uninterrupted service to the Town of Providence village while identifying and training a new Deputy to assume the duties of the contract position.
- To continue to provide dedicated law enforcement service to the residents.
- To continue to educate residents about the active zones in Providence Village and provide enforcement as needed.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Improve patrol services in Providence Village.			
Deputy initiated calls	2,358	2,368	2,378
Average response time to calls for service (minutes)	15.39	16.01	16.61
Traffic stops conducted	910	925	950
Calls for service	1,211	1,225	1,250
Offense and incident reports filed	144	40	45
Goal: Participate in local community and government.			
Community meetings attended	24	24	24
Goal: Improve quality of police service through continuing education.			
Training hours	98	120	120

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	2	2	0
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: Paloma Creek Freshwater Contract *G/L# 01·60·38*

Department/Activity Description

This contract provides law enforcement services for the Denton County Fresh Water District No. 8-A, 8-B, 11-A, and 11-B-Paloma Creek (P.C. Districts). Effective May 2012 this contract was revised to transition from an "overtime only" contract to one providing funding for a full-time deputy to patrol in the P.C. Districts. Denton County does not provide supplemental funding for this position and/or expenses. The P.C. Districts provided up-front funding for the vehicle, vehicle equipment, radio, radar and computer. As of budget adoption, a contract for FY 2016 had not been finalized. A budget amendment will be processed to allocate funding once the contract is in place.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$82,667	$0	$0
Operations	$8,137	$8,906	$0
Capital	$0	$0	$0
Total	$90,804	$8,906	$0

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- More frequent communication with citizens has improved our understanding of the concerns and expectations of the community.
- Hired new deputy to assume the duties of a deputy who accepted a new assignment.
- Understanding and determining peak enforcement and patrol times has been a challenge but with added experience in the community, adjustments have been made to best suit its needs.
- Provided dedicated law enforcement service to the residents of the Paloma Creek Subdivision as the number of houses and residents increased.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Improve patrol services in Paloma Creek.			
Calls for law enforcement service	1,619	1,638	1,698
Calls for service and deputy initiated calls	1,443	1,462	1,502
Average response time to priority calls (minutes)	14.28	14.50	15.00
Traffic citations and warnings issued	31	35	40
Arrests made for violations of State law	68	72	76
Offense and incident reports filed	10	10	10
Goal: Participate in local community and government.			
Community meetings attended	12	12	12
Goal: Improve quality of police service through continuing education.			
Training hours	109	120	120

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	1	1	0
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: Constable, Precinct #1 *G/L# 01·60·51*

Department/Activity Description

Constables are the chief process servers for the Justice of the Peace courts. These offices serve a variety of judicial processes and notices from justice, county, district and other state courts. They also enforce traffic laws, transport prisoners, and assist other law enforcement agencies and the public as needed. Staff from the Constables' offices also serve as bailiffs to the Justice of the Peace courts, serve hot check warrants for the Criminal District Attorney's Office and provide funeral escorts. Denton County has six Constables, each elected to four-year terms by the voters of Denton County.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$710,374	$626,397	$673,986
Operations	$65,122	$86,863	$64,145
Capital	$66,000	$78,000	$0
Total	$841,496	$791,260	$738,131

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- Our department has been transitioning to the newly elected Constable who are chief process servers for the Justice of Peace courts.
- The new administartion has the challenge of managing a budget that was created by the prior administration.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Increase efforts in the area of warrant service.			
Warrants served	550	300	500
Goal: Train staff on the use of new laptops, tasers and video equipment.			
Training hours received on use of equipment	0	20	48
Goal: Increase deputy TCLEOSE training.			
TCOLE training hours received	90	440	500

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	9	8	8
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: Constable, Precinct #2 *G/L# 01·60·52*

Department/Activity Description

Constables are the chief process servers for the Justice of the Peace courts. These offices serve a variety of judicial processes and notices from justice, county, district and other state courts. They also enforce traffic laws, transport prisoners, and assist other law enforcement agencies and the public as needed. Staff from the Constables' offices also serve as bailiffs to the Justice of the Peace courts and serve hot check warrants for the Criminal District Attorney's Office. Denton County has six Constables, each elected to four-year terms by the voters of Denton County.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$635,932	$654,013	$699,219
Operations	$67,747	$55,109	$74,037
Capital	$37,916	$77,728	$42,500
Total	$741,595	$786,850	$815,756

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- ACCOMPLISHMENT: We participated in the statewide warrant round-up. This initiative was a collaboration of almost 300 Texas law enforcement agencies in an effort to track down and arrest all Texas citizens with active warrants. The officers and staff of Precinct #2 cleared a total of 209 warrants and collected nearly $27,000 in fees and fines.
- ACCOMPLISHMENT: From the beginning of the school year in August to the end of school this summer, the Constable Precinct 2 office will have participated with multiple elementary schools to organize and host a multi-tier, government centered field trip. These field trips have incorporated the 5th grade curriculum of Texas students and have partnered with Justice of the Peace Pct. 2 office as well as State Representative Pat Fallon's office. The student's received a set of 3 mini workshops sessions taught by representative Fallon, Judge De Piazza & Constable Truitt. The goal of these field trips was to provide the 5th graders with a more personal look at the 3 branches of government while also providing a fun learning atmosphere for learning about democracy.
- ACCOMPLISHMENT: In order to facilitate better record keeping and more accurate statistics, the administrative manager has started keeping monthly and quarterly reports on deputies and their work load. In addition, all civil papers are being logged into spreadsheets that specify what each paper type is, when the first attempt was made and exactly how many per month are successfully delivered. This enables the department to accurately track workloads without having to keep months and months of excessive paperwork.
- ACCOMPLISHMENT: In May 2014, Constable Precinct 2 Deputy, Shawn Qualls, received the I.O.O.F Lodge award for Law Enforcement Officer of the Year. In November 2014, Constable Precinct 2 Deputy, William A. House received his intermediate and advanced Peace Officer certification. By obtaining this, now 100% of all Constable 2 Deputies have the advanced Peace Officer certifications.
- ACCOMPLISHMENT: The Denton County Constable Precinct 2 office has successfully partnered with the Lewisville Independent school district to facilitate a Criminal Justice centered internship for high school seniors. Eight students have been observing various departments within the County learning the different areas of the County Criminal Justice System. At completion in May, the program will be a total of 16 weeks, 3 days a week. This initiative was spearheaded by Constable Michael Truitt and the L.I.S.D internship coordinator, with a couple of interns working at the Constable 2 offices every week.
- ACCOMPLISHMENT: In the months of October and December 2014, all deputies of the Constable Precinct 2 office attended the Court Security Specialist training for Denton County. During this training, Constables and deputies from all precincts (except Pct.6) attended the training as well as participants from other agencies around the state. This training was done with the assistance of Lewisville Police Department and Denton Police Department providing their training facilities. The goal of the training was for Denton County Constables to be better trained in courtroom security in order to better serve the Justice Courts. Within Precinct 2, all of our full time sworn personnel now hold their Texas Commission on Law Enforcement Court Security Specialist Certification.

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- CHALLENGE: In an effort to provide better customer service and faster turnaround time, the deputies of the constable office have been making more of an exerted effort to either deliver or make the first attempt to deliver within 24 hours of receiving a paper. This increased from 60% in FY 2012 to 94% in the first half of FY 2015.
- CHALLENGE: Ongoing construction on FM 423 adds drive time to the north end of the precinct which leads to slower times for delivery of civil papers and execution of warrants.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Have all eligible sworn personnel take the Texas Civil Process Certification course and obtain Texas Civil Process Certification.			
Full time deputies with Civil Process Certification	66%	100%	100%
Reserve deputies with Civil Process Certification	0%	50%	100%
Goal: Implement fully electronic methods of document retention for all paperwork generated by Constable Pct #2.			
Evaluate retention policies	75%	95%	100%
Scan and shred all documents where retention of originals is not required	90%	95%	100%
Goal: Increase process serving efficiency and timeliness.			
% Papers served within 24 hours of receipt	93%	95%	98%
Goal: Develop and implement training and education programs geared toward students and young adults.			
Meet with each school to provide material on drug awareness, bullying and general safety	60%	75%	100%
Meet with each school to provide education on sexual assault, domestic/dating violence and stalking	60%	75%	100%
Goal: Develop a customer service initative directed to attorneys and local businesses.			
Compile a database of all businesses that provide papers for civil service	50%	70%	80%
Compile a database of all attorney's offices that provide papers for civil service	0%	30%	50%
Complie a database of all apartment complexes within Pct 2 and send correspondence offering services	50%	60%	75%
Goal: Improve Constable Precinct 2 police vehicle fleet			
Continue to perform routine and required mainatance and upkeep of police vehicles	100%	100%	100%
Have all Constable Precinct 2 vehicles be police equipped with Chevrolet Tahoes.	42%	71%	85%

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	8	8	8
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: Constable, Precinct #3 *G/L# 01·60·53*

Department/Activity Description

Constables are the chief process servers for the Justice of the Peace courts. These offices serve a variety of judicial processes and notices from justice, county, district and other state courts. They also enforce traffic laws, transport prisoners, and assist other law enforcement agencies and the public as needed. Staff from the Constables' offices also serve as bailiffs to the Justice of the Peace courts and serve hot check warrants for the Criminal District Attorney's Office. Denton County has six Constables, each elected to four-year terms by the voters of Denton County.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$638,396	$666,085	$697,562
Operations	$50,552	$49,945	$56,779
Capital	$35,320	$37,495	$0
Total	$724,268	$753,525	$754,341

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- A new vehicle was approved to replace the oldest patrol vehicle in our fleet. This has alleviated vehicle repair costs associated with a high mileage older vehicle.
- Our department exceeded the 2015 projected number of warrants cleared. The office maintained our department philosophy by allowing persons with outstanding Precinct #3 warrants the opportunity to pay the fines without being incarcerated which helps create revenue for the county
- Received updated Verizon Air Cards for the Toughbook laptops that had presented many problems. This increased productivity by allowing employees to remain in the field and deliver civil documents.
- Continued to operate within the parameters of our departmental budget.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Continually operate within the parameters of our departmental budget.			
Adopted budget amount	$726,532	$756,448	$754,341
Actual monies spent	$724,268	$753,525	$750,000
Under budget amount	$2,264	$2,923	$4,341
Goal: Maintain county equipment, i.e. county vehicles in an effort to alleviate unnecessary wear and tear.			
Average miles accrued per deputy per fiscal year	14,018	13,350	13,000
Average cost of vehicle repairs (tires, oil, filter, wiper blades and batteries)	$3,045	$4,685	$2,500
Goal: Obtain training for two of our deputies in simmunition for more realistic force on force training.			
Realistic force on force training cost	$2,500	$2,515	$3,400
In the line of duty deaths nationwide	133	101	100
In the line of duty deaths statewide	11	10	8
Training hours for staff	356	450	475

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	8	8	8
No. of Part-Time Employees	0	0	0

FY 2016 BUDGET

DENTON COUNTY

Department: Constable, Precinct #4 *G/L# 01·60·54*

Department/Activity Description

Constables are the chief process servers for the Justice of the Peace courts. These offices serve a variety of judicial processes and notices from justice, county, district and other state courts. They also enforce traffic laws, transport prisoners, and assist other law enforcement agencies and the public as needed. Staff from the Constables' offices also serve as bailiffs to the Justice of the Peace courts and serve hot check warrants for the Criminal District Attorney's Office. Denton County has six Constables, each elected to four-year terms by the voters of Denton County.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$595,472	$639,502	$664,883
Operations	$64,338	$63,236	$71,299
Capital	$38,791	$39,000	$31,320
Total	$698,602	$741,738	$767,502

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- Challenge: According to the new racial profile guidelines set by TCOLE, Constable Pct #4 is considered a Tier 1 Agency because we perform traffic stops as part as our daily duties. Under these guidelines, we are required to make audio and video recordings of all traffic stops, but safely maintain the office evnironment of Pct. 4 without audio/video.
- Accomplishment: While remaining fiscally conservative, Pct. 4 continues to perform the statutory responsibilities of the office in a cost effective manner to allow for effective and positive reinforcements throughout Pct. 4 as well as Denton County wide.
- Accomplishment: Use of body worn cameras have successfully provided accurate re-enactments of civil process execution, warrant service, and public interaction.
- Accomplishment: Continued education and cross training for deputies and office staff has strengthened awareness/ reaction, as well as work efficiency/effectiveness.
- Challenge: Effectively manage an ever increasing workload within Pct.4 due to marked increase in residents within Pct. 4.
- Challenge: Providing effective due diligence to the District Attorneys Office and taxing entities.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Increase training provided for both deputies and office personnel..			
Deputy training hours	2,600	2,800	3,000
Office personnel training hours	50	50	100

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	8	8	8
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: Constable, Precinct #5 *G/L# 01·60·55*

Department/Activity Description

Constables are the chief process servers for the Justice of the Peace courts. These offices serve a variety of judicial processes and notices from justice, county, district and other state courts. They also enforce traffic laws, transport prisoners, and assist other law enforcement agencies and the public as needed. Staff from the Constables' offices also serve as bailiffs to the Justice of the Peace courts, serve hot check warrants for the Criminal District Attorney's Office and provide funeral escorts. Denton County has six Constables, each elected to four-year terms by the voters of Denton County.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$564,218	$674,187	$711,331
Operations	$55,791	$61,097	$59,448
Capital	$32,236	$111,182	$0
Total	$652,245	$846,466	$770,779

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- This office began aggressively working hot checks and traffic warrants over the past few years. The warrant files have been streamlined so that deputies actively work only those warrant and hot check files on defendants who reside or work within the jurisdiction of Pct #5. Deputies have been diligently performing their civil process services and during non-peak times of their shifts, they investigate these streamlined files. They make contact with defendants to get them to pay restitution, pay their fines or in some cases, they are taken into custody. Traffic warrant revenue from this office has quadrupled from the previous year and hot check service revenue has doubled from the previous year. In this budget, Constable Boydston has gained another deputy who is assigned specifically to traffic and hot check warrants.

- This Department previously was in need of body cameras and vehicle cameras which were approved by the Commissioners Court. Those cameras were received and are now fully utilized by all deputies. One Deputy retired from the department to take a Patrol Officer position with the Little Elm Police department. The new Deputy was hired and had to be outfitted with new uniforms and gear taking a large portion of our uniform and equipment budget however, we had enough funds remaining to supply the remaining deputies with some replacement uniform shirts and pants. No other equipment issues are currently pending.

- Our office staff continues to work with Odyssey program managers to address problems with the system relating to inaccurate numbers and information stored by Odyssey regarding traffic and hot check warrants. Manual records continue to be kept and stored in order to have access to accurate information. This is an on-going issue from the previous years and our office will continue to work with the proper program personnel to try to assist them to alleviate this problem area.

- The need for a property/ evidence room storage area still creates challenges but we will continue to work with other agencies that have been willing to assist us in storing found and confiscated property and evidence. Budgeting in the future for a large department safe may be a possible alternative to fulfill this need without having to consider constructing such an area within the office.

- In the previous budget this department was able to budget for and receive two squad cars to replace two units that had met with County's specifications for replacement. The department has two aging squad cars left from the previous administration that are close to or meeting the current replacement policy.

- This Department continues to make the safety of the public schools in our precinct a priority. Weekly walkthrough's and drive-thru's by the department’s deputies at their assigned schools provide added security to the multiple elementary and middle schools in our communities.

FY 2016 BUDGET

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- This department continues to provide the deputies and supervisors with TCOLE training hours above the requirements mandated by the State of Texas. One Deputy was sent to extra TCOLE classes over the last few months so that he is now eligible and will receive his Masters Peace Officer License. With the retirement of a Deputy who was the departments Certified Range Safety Officer, another Deputy will be sent to school to receive his certification as a Range Safety Officer so that he will be the designated Firearms Instructor for our yearly firearms qualifications.
- The Deputies and Supervisors of this department continue the Constables mandate of attempting service of all civil process within the first 24 hours of receiving the paperwork from the courts to meet the continuing demands of the citizens of this precinct.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Serve civil process papers in a more timely manner and increase productivity without increasing costs to the County.			
Civil process papers served within 24 hours of receipt	3,288	3,014	3,315
Warrants served	2,053	1,988	2,384
Citizen complaints investigated	1,455	1,090	1,199
Civil process papers received	3,228	2,864	3,150
Goal: Increase inter-agency cooperation with the nine law enforcement agencies that operate within the jurisdiction of Precinct 5 and become more involved with the local school districts.			
Agency assists	175	152	167

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	7	8	8
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: Constable, Precinct #6 *G/L# 01·60·56*

Department/Activity Description

Constables are the chief process servers for the Justice of the Peace courts. These offices serve a variety of judicial processes and notices from justice, county, district and other state courts. They also enforce traffic laws, transport prisoners, and assist other law enforcement agencies and the public as needed. Staff from the Constables' offices also serve as bailiffs to the Justice of the Peace courts and serve hot check warrants for the Criminal District Attorney's Office. Denton County has six Constables, each elected to four-year terms by the voters of Denton County.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$593,188	$599,031	$654,918
Operations	$65,513	$54,564	$66,799
Capital	$33,126	$0	$42,500
Total	$691,827	$653,595	$764,217

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- In November 2014, we have been acting as a liaison between Denton County Constables offices and the Texas Workforce Commission and finalized the contract that will provide assistance in locating individuals for service. We accomplished extending the contract from a yearly basis to a 5 year contract. We have eight active users from five constable's precincts that are now able to benefit from the information provided by the highly confidential information available on the site.
- We have strengthened our community presence by implementing our residents Crime Watch program and Vacation House Watch program. Our deputies are able to efficiently leave door hanger cards for these two programs whenever they are already out in the field for civil service and warrants. These programs have had positive response from our precinct residents.
- We have totally re-organized our department filing systems and are now using scanning capabilities for all civil documents and warrant history.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Continue to establish contract with Texas Workforce Commission which will allow us to locate and close more warrants and reduce overall costs.			
Warrants closed	868	720	750
New warrants processed	826	420	480
Goal: Workload increase in law enforcement and administrative service more affordable and efficient.			
New Deputy Constable	0	1	0
Goal: Continue to make civil process the priority of the department.			
Civil documents processed	5,130	5,500	6,300
% increase in papers processed	10%	8%	15%
Goal: Continue Reserve Officer Program which has been of great assistance to our department.			
Hours donated by five Reserve Deputies	1,280	1,800	2,000

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	8	8	8
No. of Part-Time Employees	0	0	0

FY 2016 BUDGET

DENTON COUNTY

Department: Fire and Ambulance Services *G/L# 01·60·60*

Department/Activity Description

Denton County funds volunteer fire departments that provide coverage to all of the unincorporated areas of the County. The Emergency Services Department holds interlocal, mutual aid and emergency management disaster assistance agreements with area fire, rescue and emergency medical services providers. Ambulance funding was transferred from contract services to Emergency Services in FY 2002. Ambulance funding is determined with a three tier funding formula: readiness, number of runs and number of rural miles served.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$0	$0	$0
Operations	$2,167,423	$2,401,475	$2,310,587
Capital	$0	$0	$0
Total	$2,167,423	$2,401,475	$2,310,587

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- Maintain fire funding at $500 per call and sustained the $10,000 readiness fee.
- Increase EMS funding by $25,000 to allow for sustained amounts per call and per square mileage.
- Continue to maintain relationships with area fire and EMS agencies to include sustaining a great relationship between those agencies.
- Developed county-wide task forces for specialized operations and increased training provided to county departments related to task force or strike team operations.
- Currently there are only 2 "volunteer only" fire departments remaining in Denton County. All other departments are fully paid or are a combination of paid and volunteer personnel. The migration to paid or combination has created increased costs for local municipal budgets due to salaries of paid personnel.
- Maintained task forces that have been established for Structural Task Force, Tanker Task Force and Emergency Medical Ambulance Task Force.
- The increased population in unincorporated areas of Denton County has created a dramatic increase in fire service and ambulance calls in unincorporated areas of Denton County. This increase is directly related to population growth and development in these unincorporated areas.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Increase safety of fire and EMS service personnel.			
Additional training hours provided	40	40	80
Task forces providing faster response	3	3	3
Courses provided	1	1	1
Goal: Maintain good relationships with agencies contracting with the County for fire and EMS service.			
Fire departments contracted for service	21	21	21
EMS agencies contracted for service	19	19	19
Training programs for personnel (hours)	80	80	120
Goal: Provide adequate funding to support fire and ambulance services.			
EMS and Fire runs	3,749	3,850	4,075
Population for EMS funding	570,282	574,677	605,000
Rural square miles	482	475	470

FY 2016 BUDGET

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Increase FY2015 EMS funding amount without lowering population or number of run amount paid			
Amount paid per person transport	249	248	250
Amount per person population	0.5046	0.5046	0.4900
Amount per square mileage	682	688	690

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: Department of Public Safety *G/L# 01·60·70*

Department/Activity Description

The Department of Public Safety has two sergeants, two corporals and 18 Highway Patrol troopers assigned to work traffic in Denton County. Four troopers are assigned to commercial vehicle enforcement, and two troopers are assigned to the driver license office along with five clerks and two examiners. Two Motor Vehicle Inspection agents are responsible for supervising the MVI stations in this area. One Ranger provides assistance to local agencies on major criminal investigations. Five CID agents and one CID lieutenant conduct criminal investigations into auto theft, narcotics and criminal intelligence operations. The County furnishes three clerical positions as well as some of the operating expenses and capital equipment.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$185,417	$194,312	$183,082
Operations	$9,535	$12,336	$11,883
Capital	$0	$0	$0
Total	$194,952	$206,648	$194,965

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- The Department of Public Safety has made Denton County a much safer community through targeted enforcement practices and criminal investigations that have resulted in the seizure of several hundred pounds of narcotics, recovered stolen property and the apprehension of wanted and/or dangerous criminals.
- Increased visibility on county roadways has garnered voluntary compliance with traffic laws, making driving conditions safer, thus lowering the traffic crash rate. Additionally, increased enforcement of commercial motor vehicle laws was achieved through directed patrols by Commercial Vehicle Enforcement troopers and CMV task forces. Through targeted operations, troopers have significantly increased the amount of narcotics seized on interstate highways in Denton County.
- Agents with the Criminal Investigations Division of DPS continue to initiate investigations into narcotics violations, motor vehicle theft offenses and other special investigations such as transnational gangs and their criminal activities. In addition, these agents lend investigative experiences, techniques and access to crime laboratories to other law enforcement agencies throughout Denton County.
- The Texas Rangers work closely with Denton County Sheriff's office and surrounding agencies on major criminal cases, including homicide, aggravated robbery, and sexual assault investigations. In addition, the rangers will conduct inquiries into allegations of public corruption. As the population of the county increases, so do the requests for assistance from the Texas Rangers from local agencies.
- The Driver License Division personnel in the Denton office provide driver license testing, road testing, and identification cards to about 250 Denton County residents daily. Our current challenge is the limited parking and facility size of the Denton DPS office, which is routinely overflowing with customers and vehicles.
- Regulatory Services division of DPS (RSD) regulates the operations of vehicle inspection stations, private security companies, concealed handgun instructors, precious metal recyclers and ignition interlock device installers. We accomplish this by performing routine unannounced visits to these businesses. This helps to keep illegally inspected vehicles off of the road, unlicensed private security firms from operating, proper concealed handgun licensing classes and ensure ignition interlock systems (vehicle breathalyzers) are properly installed thereby decreasing the amount of drunk drivers in Denton County. This division also investigates individuals or businesses that apply for chemicals or apparatus that are listed on the Department of Public Safety Precursor Chemical controlled list. We perform these investigations to insure that the mentioned chemicals or apparatus are not used in the manufacture of methamphetamines.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Increase enforcement and visibility on County roads to decrease accidents and increase compliance with traffic laws.			
Reported traffic crashes	471	450	425
Violator contacts	16,588	18,000	18,000

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Aggressively target intoxicated drivers.			
Intoxicated drivers apprehended	150	175	175
Goal: Provide superior investigative support to local law enforcement agencies.			
Requests for assistance from local agencies	354	375	375
Goal: Improve service to driver license customers.			
Wait time in lobby for driver license services	56	45	45
Wait time in lobby for driver license renewals and duplicates	28	20	20
Maintain the current customer service time with a driver's license technician	7	7	7
Goal: For CID to conduct criminal investigations relating to narcotics, transnational gangs, thefts, fraud, and sex offender compliance in Denton County.			
Conduct high risk sex offender compliance investigation	82	85	85
Identify and dismantle criminal street gangs and their associates in Denton County.	62	65	65
Continuing and / or increasing motor vehicle theft investigations which reduces thefts in Denton County	30	35	35
Goal: For Regulatory Services Division to increase unannounced visits in order to lower the amount of non-complaint businesses.			
Vehicle inspection stations visited once a month in Denton County	200	220	240
Private security firms visited	96	106	115
CHL instructors visited	56	59	63

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	3	3	3
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: Alcoholic Beverage Commission *G/L# 01·60·75*

Department/Activity Description

The Alcoholic Beverage Commission is an agency of the State of Texas that provides investigative services in the areas of compliance with state alcohol and beverage laws for establishments that are licensed to sell alcohol on the premises. By legislative mandate, this office is responsible for inspection and regulation of each phase of the business of manufacturing, importing, transporting, storing, selling, advertising and distributing alcoholic beverages, and the possession of alcoholic beverages for the purpose of sale or otherwise. Denton County provides office space, supplies and some equipment for this state office.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$0	$0	$0
Operations	$2,131	$2,575	$3,000
Capital	$0	$0	$0
Total	$2,131	$2,575	$3,000

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- Continue to maintain a full staff including 4 agents, 1 LT and 1 Sgt.
- We have been working closer with local law enforcement to identify problem licensed locations. We will focus more on our "priority" spots.
- Assist and educate other agencies in enforcing the Alcoholic Beverage Code.
- Continue to file appropriate administrative and criminal charges.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Increase the number of undercover operations and focus efforts on "priority spots" to gain voluntary compliance.			
Undercover operations	82	100	100
Public safety investigations	2,032	2,100	2,100
Locations inspected	1,754	2,000	2,000
Complaints investigated	147	180	180
Administrative cases filed	63	70	70
Minor sting attempts	165	170	170
Minor sting sold	16	15	15

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: 2014 Homeland Security Grant *G/L# 01·60·81*

Department/Activity Description

The 2014 Homeland Security Grant is a part of the Urban Area Security Initiative Grant Program. The Governor's Division of Emergency Management (GDEM) is administering this grant on behalf of the State of Texas. Funding is to be used in accordance with the Homeland Security Grant Program Guidelines for the fiscal year and must support the goals and objectives included in the State Homeland Security Strategic plan and the Urban Area Homeland Security (UASI) Strategies. Grant funds must be used for projects that support the investments approved by the Department of Homeland Security. These funds were awarded for regional response to emergencies and natural and man-made disasters including; fixed mobile Emergency Operations Center enhancements; various Citizens Emergency Response Team (CERT) equipment and supplies; and for the radio communications bi-directional amplifiers for increased communications from within the building for the Emergency Operations Center and the Sheriff's Office Administration Building.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$0	$0	$0
Operations	$0	$162,974	$0
Capital	$0	$145,000	$0
Total	$0	$307,974	$0

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- Accomplishment - Obtain equipment for interoperable functionality of the Mobile Command Unit, Logisitic Support Unit and the Emergency Technical Operations Center. $130,000 or 100% complete
- Accomplishment - Obtain bi-directional amplifiers for inrease communcations between facilities. $145,000 or 100% complete
- Accomplishment - Obtain supplies and equipment for growing Denton Co Citizen Emergency Response Teams. $32,974 or 100% complete

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
% of Radio over IP Project Completed	N/A	100%	N/A
Continue to Grow Citizen Emergency Response Team	N/A	30%	N/A
SWAT Team Equipment	N/A	100%	N/A

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

FY 2016 BUDGET

DENTON COUNTY

Department: Texas Parks & Wildlife/Game Warden *G/L# 01·60·90*

Department/Activity Description

Texas Parks and Wildlife game wardens are charged with the responsibility of enforcing game and fish regulations, water safety laws and penal code laws, including trespassing, shooting across or on a public road, and boating while intoxicated as prescribed by the Texas Water Safety Act. Another function is the patrol of area lakes located within the County, including search and rescue operations for missing or overdue fishermen or swimmers. Denton County funds boat stall rental expenses to allow for immediate access to lakes in emergency situations. Other funding includes operating supplies, telephone and radio expenses.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$0	$0	$0
Operations	$3,603	$2,500	$2,462
Capital	$0	$0	$0
Total	$3,603	$2,500	$2,462

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- Patrolled local lakes and made over 1100 water safety contacts to ensure people were safe on the lake during the year.
- Assisted the Sheriff's Department with over 100 calls for service during the year.
- Assisted with 30 public programs and hunter education instructions during the year.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Strengthen the relationship between Game Wardens and the Denton County Sheriff's Office and other local agencies.			
Goal: Continue to improve service to Denton County in regards to water safety and hunting/fishing regulation enforcement.			
Criminal cases filed in Denton County	1,250	1,250	1,300
Hours spent patrolling area lakes	2,150	2,150	2,200
Public programs presented	71	75	80
"Boating While Intoxicated" cases filed	24	24	30

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

FY 2016 BUDGET

DENTON COUNTY

Department: Emergency Services *G/L# 01·60·95*

Department/Activity Description

The Emergency Management Department is a law enforcement agency responsible for enforcing all laws that relate to fire, including arson, insurance fraud, outdoor burning, fire deaths and explosives. The office serves unincorporated Denton County, investigates all fire/explosive-related incidents for cause and origin and conducts criminal investigations. The Litter Abatement department (01.60.80) was merged with the Emergency Management department. This department is responsible for litter abatement, which includes incidents of illegal dumping, illegal septic waste disposal and illegal transport of debris.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$866,782	$1,035,940	$1,044,839
Operations	$191,923	$260,439	$263,700
Capital	$0	$96,349	$6,500
Total	$1,058,704	$1,392,728	$1,315,039

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- Conducted multiple educational and awareness training programs regarding emergency service responsibilities and expectations to various departments including Fire Departments, Road and Bridge, Dispatch and other field operational personnel in Denton County.
- Established a Countywide Community Wildfire Protection Plan CWPP to include training over 140 firefighters to conduct countywide assessments and evaluate each assessment into a map and full planning document. Commissioner Court approved resolution and presentation to which will give Denton County a Fire Wise designation from the Texas Forest Service.
- Continue to update emergency management plan and facility emergency plans to include mitigation programs such as safe room rebate program, updates to knowwhat2do.com program, debris management plans and contractor updates.
- Updating the county's hazard mitigation action plan and include more municipalities throughout the county. 225,000 was awarded to update the plan and extend it an additional 5 years with FEMA approval. Conducted meetings with 28 jurisdictions to be included in the county's Hazard Mitigation Action Plans. This included advertised public meetings and finalization of the plan. The plan will be sent to the state for approval and the FEMA for final approval this fiscal year.
- Update 5 year plan for Hazard Vulnerability Assessment document. The comprehensive document was created late 2010 and will be updated for the year 2016-2021. This document list all hazardous situations that potentially exist within Denton County to include but not limited to weather, chemical storage, and critical infrastructure. The document includes detailed maps as well. The document will take up to 4 months of work to complete.
- Trained and coordinated CERT programs to include additional specialized teams consisting of REHAB, Search and Rescue, Damage Assessment and Administrative Team. The Rehab team responds to fire and law enforcement emergencies and provides needed rehabilitation of responders by providing them a place to rest and rehydrate. The Search and Rescue team is trained to conduct missing persons searches, evidence recovery and other situations requiring wide area searches. The Damage Assessment team determines damage created by weather events. The Administrative team conducts EOC functions such as setting up phone banks.
- Create and improve current social media methods including the addition of Facebook, Twitter and Google Plus as methods of notifying citizens of everyday news and emergency occurrences. Updated and utilized NIXLE for county employees and citizen notification during emergency events or general notification to citizens about potential conditions.
- Reorganize boat patrol activities to include the permanent placement of the boat of Lake Ray Roberts Marina as a full time rescue/fire boat. The boat will be operated by DCES staff with the support from Sanger and Pilot Point Fire departments. The boat will be located year round at the marina and will respond to any services needed relate to fire, rescue, or law enforcement if requested.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Conduct efficient investigations into Illegal dumping including use of surveillance operations to detect, deter and prosecute the crime of illegal dumping.			
% Time dedicated to illegal dumping issues	20%	20%	20%
Time in hour spent Illegal dumping investigations conducted	2	3	3
Time spent for illegal dumping to include on scene, case development, interviews and tracking suspects	18	20	20
Goal: Complete full transition of Records Management System. The department changed to the County Sheriff RMS system and is still working out the transition of records between systems.			
Weekly hours spent working to accurately convert data	15	20	20
Weekly hours spent developing procedures for input	5	2	2
Annual training hours	40	40	20
Goal: Ensure adequate preparedness of all hazards emergency management programs and emergency services response capabilities.			
Exercises conducted to test existing plans	2	4	6
Training events with emergency responder personnel	4	6	8
Staffing and equipment necessary for emergency response to and recovery from a full spectrum of foreseeable hazards	13	13	13
Goal: Ensure adequate planning for response and recovery, encompassing all foreseeable hazards.			
Review & revise Emerg Mgmt Plan (annexes updated)	2	2	2
Maintain level of participation with municipalities (# of jurisdictions)	27	28	28
Maintain current hazard analysis of Denton County based on historical data. Update the plan time spent per month in %	20%	35%	35%
Goal: Ensure a smooth and coordinated recovery from significant events and provide effective response capabilities to preserve life, property and continuity of government in face of emergency or disaster.			
Conduct training of volunteers for damage assessment teams annually	40	60	60
Request appropriate assistance by preparing disaster declaration and disaster summary outline (Monthly)	1	1	1
Coordinate documentation for submission to the State and Federal government (Annually)	2	2	2
Maintain adequate staffing and equipment to respond to increase efficiency (# of EM staff)	3	3	3
Coordinate responses with surrounding agencies and jurisdictions to increase efficiency (Avg. per month)	15	15	19
Coordinate incident management of emergency incidents within Denton County (Avg. per month)	10	12	12

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Investigate the origin, cause and circumstances of fires that occur within the unincorporated area including the 34 cities within Denton County.			
Provide required training hours to County Investigators	120	180	180
Average amount of time in hours per investigation on scene	4	4	4
Average time in hours of Fire investigations determined incendiary total time.	40	40	40
Goal: Acurately manage and evaluate Fire and EMS run reports received from Fire departments.			
# of Fire reports evaluated for accuracy, location within unincorporated area received from Fire dept.	2,126	2,183	2,458
# of EMS runs received from EMS agencies evaluated for accuracy, location within unincorporated county area	1,500	1,446	1,550
Hours per week spent evaluating, inputting data and determining eligibility of payment.	20	20	20

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	10	11	11
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: 2013 Homeland Security Grant *G/L# 01·60·98*

Department/Activity Description

The 2013 Homeland Security Grant is a part of the Urban Area Security Initiative Grant Program. The Governor's Division of Emergency Management (GDEM) is administering this grant on behalf of the State of Texas. Funding is to be used in accordance with the Homeland Security Grant Program Guidelines for the fiscal year and must support the goals and objectives included in the State Homeland Security Strategic plan and the Urban Area Homeland Security (UASI) Strategies. Grant funds must be used for projects that support the investments approved by the Department of Homeland Security. These funds were for increased regional interoperability communications equipment of the mobile command unit, logistics support unit and emergency technical operations center; for various Citizens Emergency Response Team (CERT) training, equipment and exercise funds; and will provide the Sheriff's Department with personal protective gear to mitigate Chemical, Biological, Radiological, Nuclear and Explosives (CBRNE) for the SWAT Team and support staff.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$0	$0	$0
Operations	$30,419	$53,565	$0
Capital	$107,146	$0	$0
Total	$137,565	$53,565	$0

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- Accomplishment - Obtain equipment for the Denton County Sheriff's Office SWAT Team and support staff for various personal protective gear. $42,574 or 100% complete
- Accomplishment - Continue to enhance regional interoperability communications equipment. $125,435 or 100% complete
- Accomplishment - Obtain equipment for growing Denton Co Citizen Emergency Response Teams. $23,121 or 100%

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
% of Radio over IP Project Completed	100%	n/a	n/a
Continue to Grow Citizen Emergency Response Team	60%	40%	n/a
SWAT Team Equipment	0%	100%	n/a

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: 2012 Homeland Security Grant *G/L# 01·60·99*

Department/Activity Description

The 2012 Homeland Security Grant is a part of the Urban Area Security Initiative Grant Program. The Governor's Division of Emergency Management (GDEM) is administering this grant on behalf of the State of Texas. Funding is to be used in accordance with the Homeland Security Grant Program Guidelines for the fiscal year and must support the goals and objectives included in the State Homeland Security Strategic plan and the Urban Area Homeland Security (UASI) Strategies. Grant funds must be used for projects that support the investments approved by the Department of Homeland Security. These funds were for regional interoperability communications equipment, logistics support trailer, mobile command interoperability expansion; regional citizen corp enhancement and county building critical infrastructure enhancement.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$0	$0	$0
Operations	$14,513	$0	$0
Capital	$141,802	$0	$0
Total	$156,315	$0	$0

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- Accomplishment - Received approval from the State to proceed with the CISCO Radio over IP Project. This project will allow Department of Emergency Services to connect Public Safety radios into the Denton County network infrastructure and allow communications to take place from either a CISCO phone, computer desktop or networked smart device to increase the communications capabilities at the Denton County Emergency Operations Center. This will be a grant funded pilot project that will take advantage of Denton County Technology Services county wide network system and be expandable in the future. using 100% grant funds.
- Accomplishment - Obtain equipment for growing Denton County Citizen Emergency Response Teams.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
% of Radio over IP Project Completed	100%	N/A	N/A
Continue to Grow Citizen Emergency Response Team	750	N/A	N/A

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

FY 2016 BUDGET

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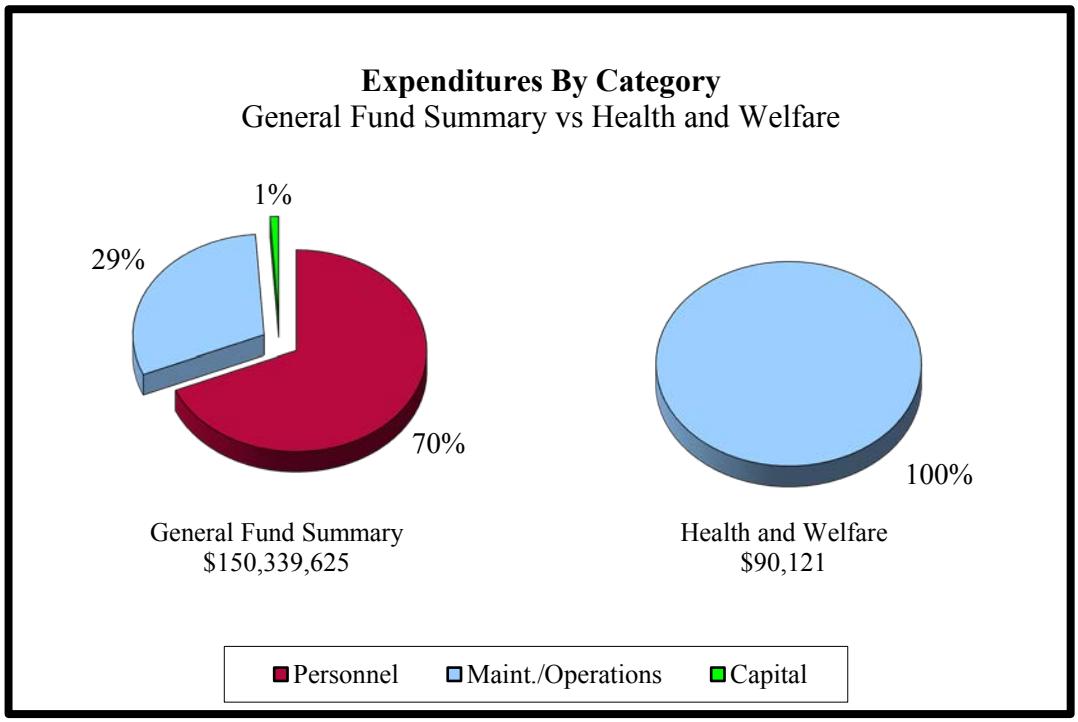
Health and Welfare

Health and Welfare includes the Child Protective Services Department, a state agency that receives partial funding from the County. Services provided by this department include protecting the safety and emotional well-being of children ages 0-17.



DENTON COUNTY

Department: Child Protective Services *G/L# 01·70·40*

Department/Activity Description

Child Protective Services, a division of the Texas Department of Protective and Regulatory Services, is charged with the responsibility of protecting the safety and emotional well-being of children between the ages of 0 and 17. The agency protects children from abuse and neglect, helps children recover from abuse and neglect, and secures counseling and other services to help rehabilitate abusive and neglectful parents as mandated through legislation outlined in the Texas Family Code. FY 1998 was the first year that expenses for this department were funded. Denton County funds office rental expense, utilities and other operating expenses.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$0	$0	$0
Operations	$87,471	$92,402	$90,121
Capital	$0	$0	$0
Total	$87,471	$92,402	$90,121

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- Executed investigations received from the State hotline of abuse and neglect.
- Applied a plan of action for parents through Conservatorship Services for families to work toward reunification.
- Established a plan through Family Preservation Services to remove risk factors and implement safety measures.
- Developed and enhanced effective partnerships with other agencies within the Denton County community to improve services for children and their families.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Conservatorship & Kinship Adoptions: Increase the number of children placed in permanent, loving and safe homes.			
Children in foster care	358	383	390
Children in kinship placement	116	127	135
Children adopted	96	100	110
Goal: Complete investigations thoroughly and effectively to ensure the safety and well being of children.			
Intakes received	4,556	5,002	5,196
Intakes assigned	3,897	4,100	4,300
Investigations completed	3,176	3,200	3,300
Goal: Provide Family Based Safety Services (FBSS) and tools to strengthen families and keep them intact to avoid the removal of children.			
Monthly average of cases opened in the FBSS stage	172	180	190
Children removed in the FBSS stage of service	29	35	40
Monthly average of cases closed in the FBSS stage	182	195	200

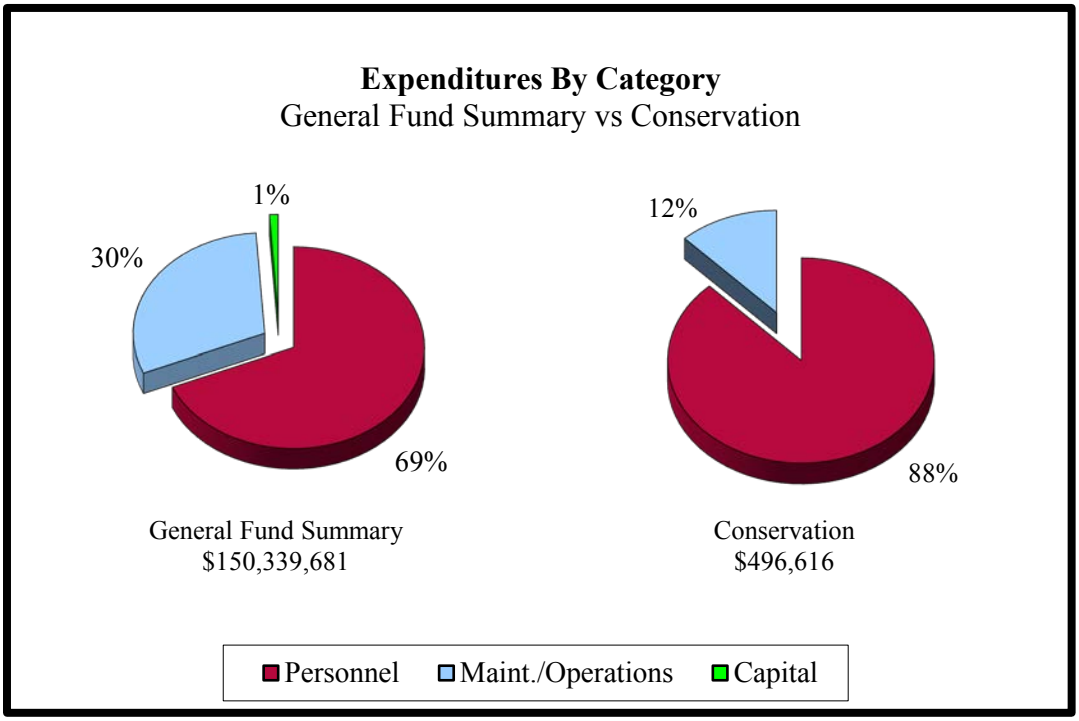
STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

FY 2016 BUDGET

Conservation

Conservation includes the County Extension Department. Services include agricultural, horticultural, 4-H programs, and home economic services for the residents of the County.



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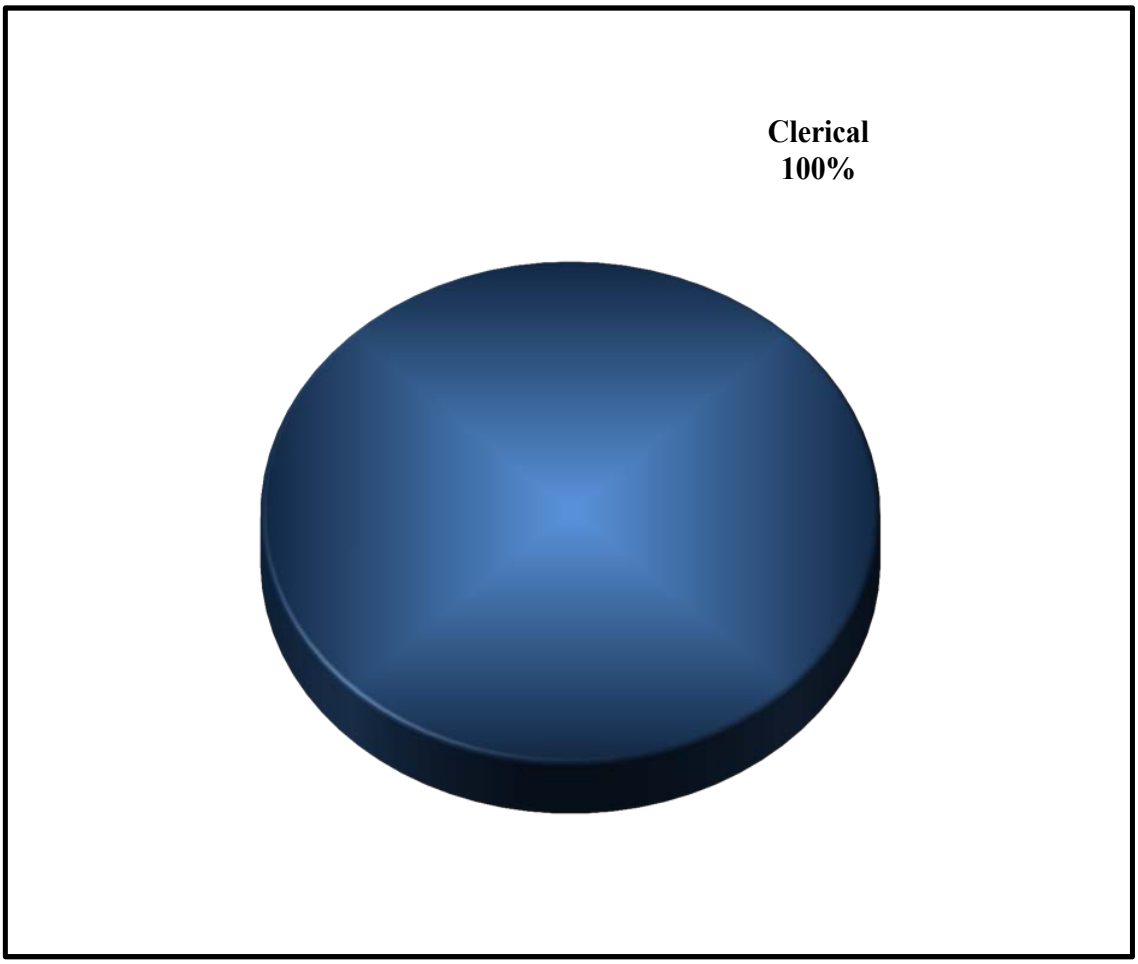
STAFFING BY CATEGORY
Conservation



	Full-Time	Part-Time	FTEs *
Clerical	9	-	9
TOTAL	**9**	**-**	**9**

* Full-time equivalents

DENTON COUNTY

Department: County Extension *G/L# 01·75·10*

Department/Activity Description

The Texas Agricultural Extension Service of Denton County operates in cooperation with the Commissioners Court to provide reliable current information in all aspects of agriculture, family and consumer sciences, horticulture, ecology, environmental and natural sciences, and rural/urban youth and community development through educational programming.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$342,566	$301,185	$436,652
Operations	$36,197	$37,463	$59,964
Capital	$0	$0	$0
Total	$378,764	$338,648	$496,616

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- Master Naturalist will be using a different facility for intern classes so they would be able to educate more people to better manage natural resources and natural areas within their communities.
- AG/NR and 4-H YD Agents established a Livestock Coalition Task Force made of local livestock producers to develop species specific livestock clinics to educate new families on raising and showing livestock. Also, there were 35 entries submitted in the hay contest of the Annual Denton County Open Hay Show and Clinic. Topics for the clinic included a Pasture & Forage Range Outlook.
- As more landowners become aware of the services provided by our AG/NR agent, more time is spent making one-on-one site visits to identify landowner goals and obstacles and help build a management plan to reach their goals. Since July 2013, 70 families have been assisted with land management plans.
- We have grown 4-H by 300% and increased the scholarship applicants. Our training and educational efforts have been successful as we have placed in the top tier of multiple district and state contests. With rapid growth, we have outgrown our membership and are challenged to meet the training needs of our volunteer leaders.
- The horticulture program launched a new outreach to small acreage food producers. An advisory group was formed and three classes were offered on pecan production, aquaponics and on tractors and tractor equipment. The numbers were not as we had hoped, because the audience is challenging to reach. However, we believe we are off to a good start. In 2014, 78 people were reached with these classes and we hope to expand those numbers in 2015-2016.
- 4-H is now working closely with 4 ISD's with a series of hands-on learning activities in STEM and Nutrition. A significant accomplishment was getting Lewisville ISD to approve us as adjunct faculty. A challenge we continue to address is the growing request for our programs and an active line of communication with ISD administration. We hope to overcome our challenges of meeting their needs by adding a 4-H Coordinator position and utilizing TWU interns.
- During the 2014-2015 year, volunteers have been utilized more fully to assist with providing customer service to walk-ins. Our office receives many daily walk-ins looking for other county departments or other locations. Master Naturalists and Master Gardeners are now staffing the front office area during peak times of the day to provide high quality customer service while allowing the administrative assistants to get other work done.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Expand efforts working with county youth in 4-H, Ag in the Classroom (hands-on demonstrations for students in collaboration with the Farm Bureau) and other youth-oriented programs.			
# of Youth and Volunteers	514	700	900
Science, Technology, Engineering and Math Clinics	0	70	100
Food/ Nutrition classes for youth	0	50	100

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Extend the outreach of Texas AgriLife Extension by training more Master Volunteers (Master Gardeners, Master Naturalists, Master Wellness and Money Volunteers).			
Master Gardeners managed	217	230	250
Master Naturalists managed	111	141	170
Contacts made by volunteers	10,951	11,200	11,500
Goal: Assist Denton County residents with horticulture info & educate residents with various other life-enhancing programs.			
Attendees at diabetes education programs	30	46	55
Child care providers participating in child care training	8	15	23
Attendees at Better Living for Texans programs	89	150	180

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	8	8	9
No. of Part-Time Employees	0	0	0

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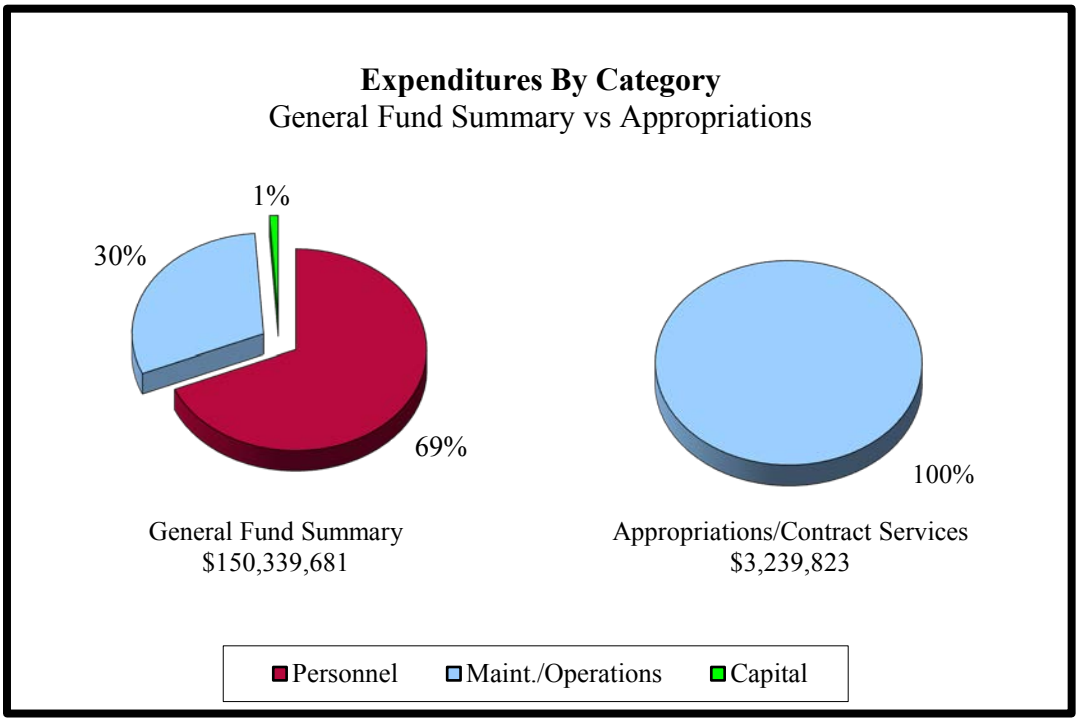
Appropriations

Appropriations includes funding for libraries and other programs that the county contracts with or is obligated to fund by state law.



DENTON COUNTY

Department: Appropriations *G/L# 01·80·10*

Department/Activity Description

The Appropriations department is used to account for various annual appropriations for various county-wide association dues, library funding, and other programs that the County contracts with or is obligated to fund by state law. Funds are included for E-911, the Denton Central Appraisal District appropriation, water conservation programs and other state and federal transportation association dues.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$0	$0	$0
Operations	$3,148,163	$3,245,638	$3,239,823
Capital	$0	$0	$0
Total	$3,148,163	$3,245,638	$3,239,823

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- Accomplishment: Continue to account for various annual appropriations for various county-wide association dues, library funding, and other programs that the County contracts with or is obligated to fund by state law.
- Challenge: To budget fo each association at the proper level since their boards do not typically establish their annual dues until after our budget is adopted.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Setting an accurate budget for our department			
Agencies funded	30	29	29
Agencies stayed within budget	30	28	29
% of line items stayed within budget	100%	97%	100%
Library funding	$349,990	$340,000	$340,000

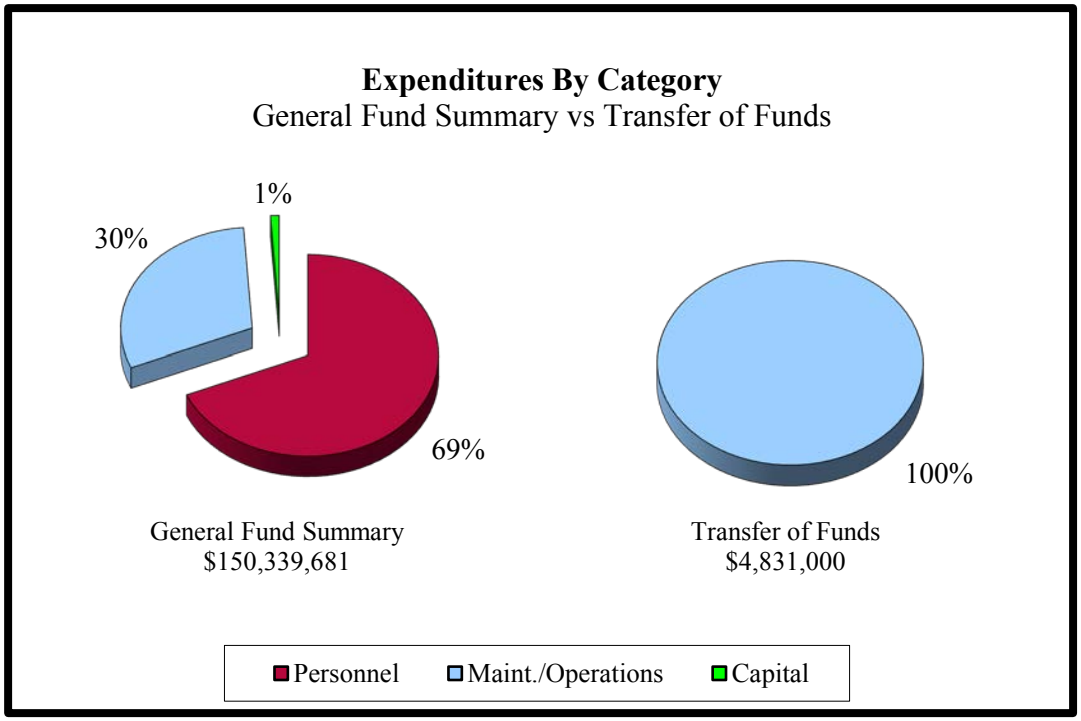
STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

FY 2016 BUDGET

Transfer Of Funds

This department is used to budget for the Interfund expenditure-type transactions between the General Fund and other governmental-type funds.



DENTON COUNTY

Department: Transfer of Funds Department *G/L# 01·99·10*

Department/Activity Description

The Transfer of Funds Department is used to budget and account for the interfund expenditure-type transactions between the General Fund and all other governmental-type funds. Interfund transactions between the General Fund and non-governmental funds are recorded as expenditures in the originating fund.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$0	$0	$0
Operations	$4,346,042	$3,818,367	$4,831,000
Capital	$0	$0	$0
Total	$4,346,042	$3,818,367	$4,831,000

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- We have been able to transfer funds to the Capital Replacement Fund each year in an effort to pay for capital improvement projects in lieu of issuing long term debt.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Continue to transfer funds from General Fund to the Capital Replacement Fund in lieu of issuing long-term debt.			
Funds transferred to Capital Replacement Fund	$3,500,000	$3,500,000	$4,285,000
Goal: Continue to transfer funds to the Courthouse Security Fund to pay for security guard services contract at the Courthouse-on-the-Square, due to the parameters set forth in the statue that the fee generated in the fund can only pay for security for judicial courts. The Courthouse on the Square houses the Commissioners Court which does not qualify as a judicial court. This transfer of funds simplifies the administration of the contract.			
Funds transferred to Courthouse Security Fund	$46,000	$46,000	$146,000
Goal: Attempt to maintain the current level of funds being transferred to the Jury Fund to pay for expenses above what fees generate.			
Funds transferred to Jury Fund	$150,042	$193,616	$200,000
Goal: Begin the phase-in of budgeting funds for the annual Transportation Consultant contract in lieu of paying expenses with interest earnings from bond funds that are almost depleted from paying this contract for the past several years.			
Funds budgeted for partial payment of contract	$0	$0	$200,000

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

DENTON COUNTY
2015 - 2016 OPERATING BUDGET
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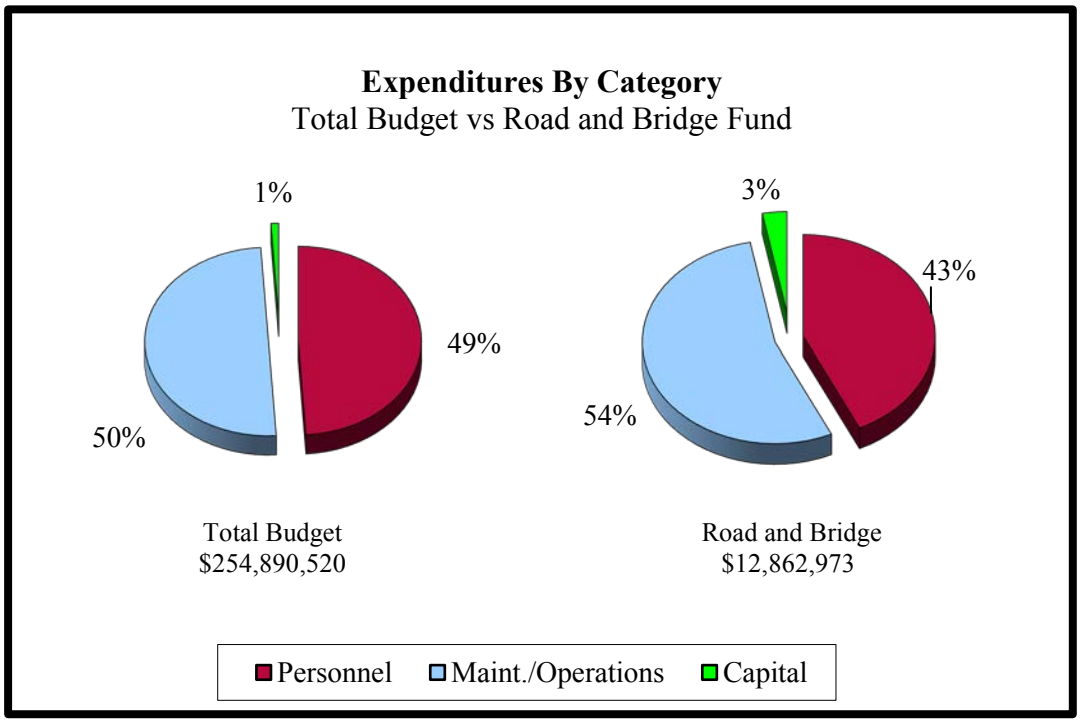
Road and Bridge Fund

Special Revenue Funds are used to account for special revenues that are restricted to expenditures for particular purposes. The Road and Bridge Fund accounts for the operation, repair, and maintenance of roads and bridges. Vehicle registration fees are the primary source of funding. However, a portion is funded by ad valorem taxes.



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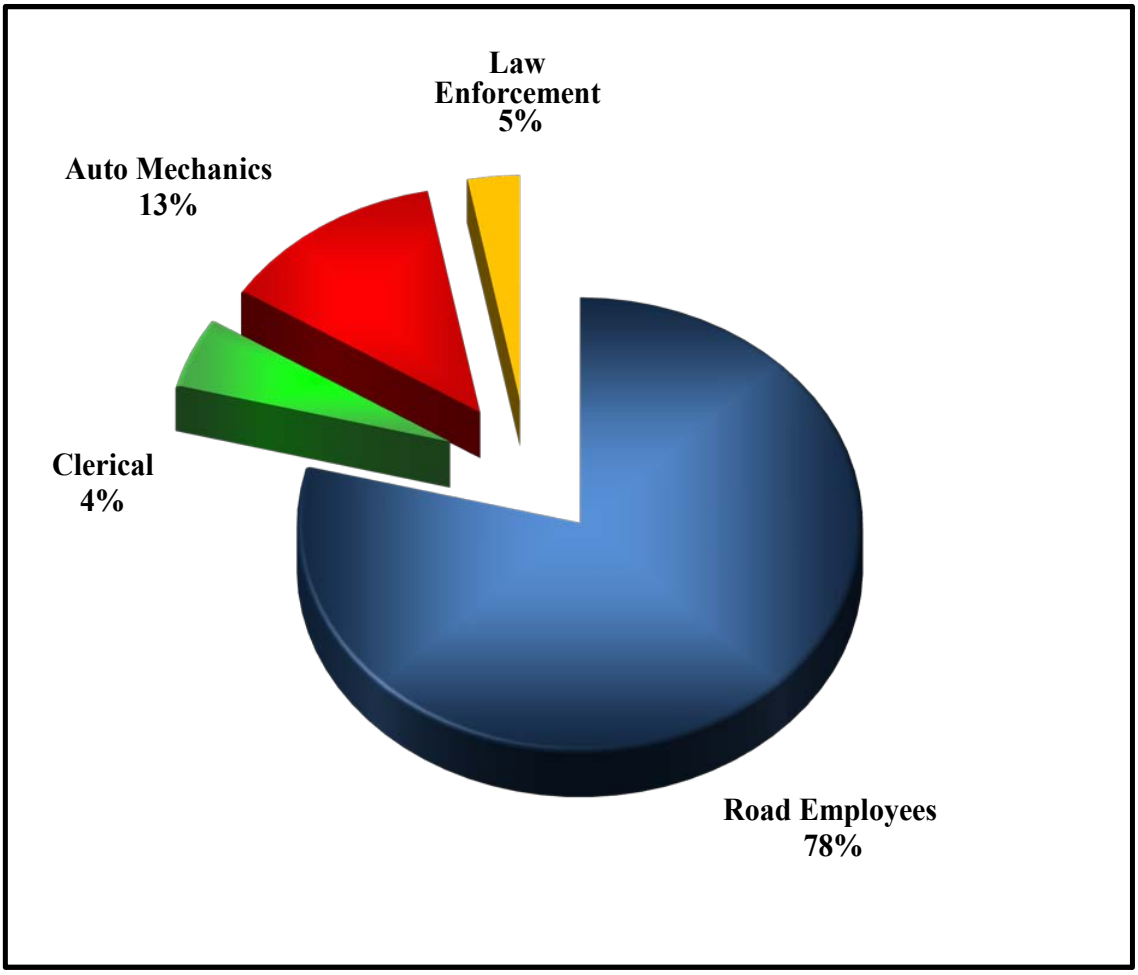
STAFFING BY CATEGORY
Road and Bridge



	Full-Time	Part-Time	FTEs *
Road Employees	64	-	64
Law Enforcement	4	-	4
Auto Mechanics	11	-	11
Clerical	2	2	3
TOTAL	**81**	**2**	**82**

* Full-time equivalents

DENTON COUNTY

FY 2016 Budget-Fund Analysis
Road and Bridge
Fund #20

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Beginning Balance	**$5,557,055**	**$6,127,070**	**$6,067,443**
Revenues			
Taxes	4,502,806	4,475,000	3,365,030
Auto Registration	6,160,401	6,000,000	6,200,000
Fees	0	0	0
Interest	5,176	7,500	7,500
Intergovernmental	216,953	1,424,600	212,000
Miscellaneous	55,610	10,500	11,000
Total Revenues	10,940,946	11,917,600	9,795,530
Transfers			
Transfer In	0	0	0
Transfer Out	(1,400)	0	0
Total Transfers	(1,400)	0	0
Total Revenues and Transfers	10,939,546	11,917,600	9,795,530
Funds Available	**16,496,601**	**18,044,670**	**15,862,973**
Expenditures	10,369,531	11,977,227	12,862,973
Total Expenditures	10,369,531	11,977,227	12,862,973
Ending Balance	**$6,127,070**	**$6,067,443**	**$3,000,000**

DENTON COUNTY

Department: Road and Bridge, Precinct #1 *G/L# 20·85·10*

Department/Activity Description

Road and Bridge, Pct. 1 is responsible for maintaining County roads and bridges in unincorporated Denton County, including preventative maintenance, emergency maintenance, installation of road signs, tree trimming and removal, drainage improvements and mowing of County right-of-way. During inclement weather, this division is responsible for closing roads as needed to insure public safety in flooding or icing conditions. This department is also responsible for mowing right-of-way, trash pickup, and other projects as needed. Expenses are budgeted based on the number of road miles and projects for each precinct. This precinct is responsible for maintaining 360.41 miles of County roads.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$2,338,224	$2,386,466	$2,677,273
Operations	$2,251,691	$2,670,710	$3,463,342
Capital	$486,555	$24,375	$58,760
Total	$5,076,470	$5,081,551	$6,199,375

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- R&B East worked hard to keep up with new products and materials used in road repair and paving to produce more durable and improved roads.
- Worked with the Engineering Department to maintain a drainage system that through positive flow insures the safety of citizens and longevity of the road system.
- We have expanded our safety program, thereby decreasing injuries and accidents. We are continually improving our safety training and anticipate an improvement in work efficiency and overall production.
- Our recently acquired equipment has helped improve and increase work productivity. Our goal is to pave and chip seal more roads this fiscal year and performing more of this work in-house to save money.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Pave and Chipseal as many roads as possible.			
Miles of asphalt pavement laid on gravel roads	16	16	16
Miles of two course seal coating applied over gravel	10	12	12
Goal: Decrease the number of accidents involving county employees, equipment or vehicles.			
Accidents involving county equipment or vehicles	0	1	0
Accidents resulting in physical harm or injury	0	0	0
Goal: Identify and replace undersized culverts and those in poor condition with box culverts.			
Large culverts replaced	3	5	7
Culverts replaced	7	8	10

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	39	39	40
No. of Part-Time Employees	1	1	1

DENTON COUNTY

Department: Road and Bridge, Precinct #2 *G/L# 20·85·20*

Department/Activity Description

Road and Bridge, Pct. 2 is responsible for maintaining County roads and bridges in unincorporated Denton County, including preventative maintenance, emergency maintenance, installation of road signs, tree trimming and removal, drainage improvements within the county road policy and mowing of County right-of-way. During inclement weather, this division is responsible for closing roads as needed to insure public safety in flooding or icing conditions. This department is also responsible for mowing right-of-way, trash pickup, and other projects as needed. Expenses are budgeted based on the number of road miles and projects for each precinct. The road mileage maintained by this precinct is 6.99 miles.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$0	$0	$0
Operations	$12,233	$15,000	$230,000
Capital	$0	$0	$0
Total	$12,233	$15,000	$230,000

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- When compared to 2014, the total number of employee work hours increased by 4% to a total of approximately1000 hours in 2015 that were spent maintaining and repairing county roads in Pct #2.
- Two interlocal agreements were prepared and approved for participation with local municipalities in the repair of roads located within Pct #2.
- Increased new and replaced traffic signs from 14 to 38 due for older signs that have deteriorated and were in major need of
- Culverts were cleaned out as needed and drainage was maintained according to Denton County policy.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Work with local municipalities to maintain safe driving conditions for citizens.			
Interlocal agreements instituted	2	2	3
Goal: Maintain safe county roads and install traffic signs when necessary to assist with safety issues.			
Road repairs completed	15	15	15
Traffic signs replaced	38	40	40
Hours of labor spent on road repairs	961	1000	1000
Goal: Continue with the road culvert maintenance plan in order to avoid drainage issues on county roads.			
Road culverts maintained	50	50	50

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

FY 2016 BUDGET

DENTON COUNTY

Department: Road and Bridge, Precinct #3 *G/L# 20·85·30*

Department/Activity Description

Road and Bridge, Pct. 3 is responsible for maintaining County roads and bridges in unincorporated Denton County, including preventive maintenance, emergency maintenance, installation of road signs, tree trimming and removal, drainage improvements and mowing of County right-of-way. During inclement weather, this division is responsible for closing roads as needed to insure public safety in flooding or icing conditions. There are currently no county maintained roads or bridges within Precinct #3. This precinct includes three roads that are partially in an unincorporated area for a total of 1.41 miles.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$0	$0	$0
Operations	$9,211	$110,000	$273,000
Capital	$90,867	$0	$0
Total	$100,078	$110,000	$273,000

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- FY 2015 provided an opportunity to add much needed capital equipment to our fleet.
- There are two new hires in the position of Foremen and Administrative Foreman, which will lead to new ideas and leadership.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Continue to provide general maintenance and assist local cities with a cost-effective method of maintaining roads.			
Interlocal agreements with Lake Dallas	1	0	1
Interlocal agreements with Hickory Creek	1	0	1
Preventive maintenance plans instituted	1	1	1
Maintenance hours in Lake Dallas	948	0	350
General maintenance hours	485	500	500
Goal: Continue to run our preventative maintenance program successfully.			
County roads maintained	3	3	3
Citizens complaints responded to	1	2	2

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

FY 2016 BUDGET

DENTON COUNTY

Department: Road and Bridge, Precinct #4 *G/L# 20·85·40*

Department/Activity Description

Road and Bridge, Pct. 4 is responsible for maintaining County roads and bridges in unincorporated Denton County, including preventative maintenance, emergency maintenance, installation of road signs, tree trimming and removal, drainage improvements and mowing of County right-of-way. During inclement weather, this division is responsible for closing roads as needed to insure public safety in flooding or icing conditions. This department is also responsible for mowing right-of-way, trash pickup, and other projects as needed. Expenses are budgeted based on the number of road miles and projects for each precinct. County road miles maintained by this precinct total 247.78 miles.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$2,124,493	$2,288,305	$2,475,761
Operations	$2,173,223	$2,526,065	$2,635,308
Capital	$501,378	$200,000	$347,410
Total	$4,799,095	$5,014,370	$5,458,479

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- During the second half of 2015, the department had an upper manangement change including two new Road Foremen and an Administrative Foreman, which will lead to new ideas, new goals and leadership.
- FY2015 has been a very productive year for our capital equipment replacements, as our fleet is aging and the cost of repairs are rising and will continue to do the same in FY2016.
- We have received grant funds to reconstruct damaged roads due to heavy oil and gas traffic. We anticipate to complete 7 miles of roadway by using these funds.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Continue an efficient and effective maintenance program and work with residents to meet standards so that the county can accept their roads for maintenance.			
Miles of road accepted for maintenance	0.73	1.00	1.00
Requests for assistance completed	181	146	125
Maintenance cost per mile for asphalt roads	$12,513	$18,000	$20,000
Maintenance cost per mile for chip seal roads	$9,609	$12,000	$15,000
Maintenance cost per mile for gravel roads	$4,065	$5,000	$5,000

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Maintain safe driving surfaces for all who travel county roads while we are working on continuing upgrading and reconstruction projects.			
Miles of roads reconstructed	7.00	10.00	10.00
Miles of roads upgraded from gravel to asphalt	7.25	3.00	3.00
Labor and equipment hours spent on road repairs	4,911	5,000	5,000

DENTON COUNTY

Department: Road and Bridge, Precinct #4 (continued) *G/L# 20·85·40*

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Effectively maintain right-of-way and ensure positive flow of drainage system and trim overgrown trees and brush from Right of Way (ROW).			
Labor and equipment hours spent tree trimming	1,377	1,300	1,300
Labor and equipment hours spent on drainage	1,922	1,500	1,500
Labor and equipment hours spent on road surface repairs	2,161	3,870	3,500
Goal: Identify and replace bridges and culverts that are in poor condition, or undersized.			
New bridges built	0	0	1
Large culverts replaced	0	2	0
Goal: Continue to contract with cities, when feasible, to provide them with a cost effective method of maintaining their roads.			
# of Interlocal agreements entered	5	5	5

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	38	38	38
No. of Part-Time Employees	1	1	1

DENTON COUNTY

Department: Road and Bridge Engineering *G/L# 20·85·50*

Department/Activity Description

The Road and Bridge Engineering Department provides guidance and direction of all planning, design and construction of capital and development projects with Denton County, while maintaining a commitment to cost effective customer service. This department is responsible for ensuring compliance of projects within the Denton County Subdivision Rules and Regulations, the National Flood Insurance Program, Storm Water Management Program and review of floodplain submittals for FEMA.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$258,651	$284,315	$317,445
Operations	$124,404	$87,780	$384,674
Capital	$0	$0	$0
Total	$383,056	$372,095	$702,119

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- Held a Household Hazardous Waste event in Lantana and most of our vouchers were used at this event.
- Continued with OneNote tracking of projects which allows daily updates with little complications.
- Utility permitting process is averaging less than 24-hour turnaround time from receipt to response and approval letters are generated via database and emailed back to the utility company requesting the permit.
- Managed the design of 18 road projects and construction of 12 of those projects. The remaining design projects should go to construction in FY 2016.
- Two new Engineers were hired and therefore road and bridge projects are starting to pick up and our roles are expanding in the bid collection process. With the addition of the two new Engineers, the relationship between Road & Bridge and Public Works is becoming less stressful and more efficient as we are now working together more as a team.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Evaluate and improve the subdivision review process.			
Average days for subdivision plan review	8	7	7
Subdivisions reviewed	15	18	20
Subdivisions approved	15	18	20
Goal: Provide direction and guidance for road and drainage project.			
Road and drainage projects reviewed	8	12	12
Road and drainage construction projects reviewed	6	9	9
Road projects managed	50	50	50
Goal: Maintain current time-frame for processing utility permits.			
Average days to process utility permit	3	2	1
Permits issued	86	65	85
Update utility permit Landmark database	80	100	100
Goal: Increase employee participation in training programs			
% of departments participating in at least 3 programs	100%	100%	100%
Employees in attendance during training sessions	2	3	6

FY 2016 BUDGET

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	2	3	3
No. of Part-Time (or Split Funded) Employees	0	0	0

DENTON COUNTY

Department: TEXDOT Transportation Grant *G/L# 20·85·60*

Department/Activity Description

Denton County entered into an Infrastructure Fund Grant Agreement with the Texas Department of Transportation for the repair of transportation infrastructure projects located in areas of the state affected by increased oil and gas production. The County was required to prioritize its choice of projects to be performed with the grant funds including an estimated time-frame for construction to be completed for each project. The county is required to provide 25% in matching funds towards each specific road project. Projects identied for funding include; Tim Donald Road, Pruitt Road, B. Judge Lane, Bill Cook Road, Jackson Road, and AA Bumgarner Road of which all are located in Commissioner Precincts #1 and #4.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$0	$0	$0
Operations	$0	$1,384,211	$0
Capital	$0	$0	$0
Total	$0	$1,384,211	$0

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- Attempt to complete various road projects affected by oil and gas production identified for funding.
- Identified county funds within the road and bridge budgets for our 25% matching portion.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Enhance county roads that have received substantial damage from oil and gas production within the County			
Number of Roads Identified for Funding	N/A	6	N/A
Number of Road Projects Completed	N/A	5	1
Percentage of Road Projects Completed	N/A	83%	100%

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

FY 2016 BUDGET

Other Special Revenue Funds

Special Revenue Funds are used to account for revenues that are restricted to expenditures for particular purposes.

District Clerk Records Management Fund
This fund accounts for receipt and expenditure of records preservation fees assessed by the District Clerk and is restricted to records preservation functions.

County Clerk Records Management Fund
This fund accounts for receipt and expenditure of records preservation fees assessed by the County Clerk and is restricted to records preservation and management.

Courthouse Security Fund
This fund accounts for the County's costs for providing security services for the various courts. This is funded totally by fees collected for document filings.

Justice of the Peace Courthouse Security Fund
One quarter of the fees collected for the Courthouse Security Fund are deposited in this fund and can only be used for the security purposes for a justice court that is located in a building that is not the courthouse security services.

Juvenile Probation Fund
This fund accounts for the County's costs of administering the County's Juvenile Probation and Detention Departments, primarily funded by taxes, fees, and intergovernmental revenues.

Fire Code Enforcement Fund
This fund was established to account for fees collected. Funds may be used only for the administration and enforcement of the fire code.

Justice of the Peace Technology Fund
This fund accounts for the County's costs of technological enhancements for a Justice Court, primarily funded from fees accessed upon conviction of a misdemeanor offense.

Public Health Fund
This fund accounts for the County's cost of administering the County Health Department, and is funded from tax revenues and fees for service.

Indigent Health Care Fund
This fund accounts for the County's costs for providing medical care to indigent County residents. The funding is primarily from property taxes.

Health Care Relief Fund
This fund accounts for the receipt of monies from the Tobacco Settlement and interest earnings. Funds are used to provide funding for various Non-Profit Agencies.

County and District Court Technology Fund
This fund accounts for the County's costs of technological enhancements for County and District Courts, primarily funded from fees accessed upon conviction of an offense in a County or District Court.

Records Management and Preservation Fund
This fund accounts for the receipt and expenditure of records preservation fees assessed by the District and County Clerks, and are restricted to preservation projects.

Public Health Preparedness Grant Fund
This fund accounts for grant funds that are used for the development of a plan to handle bioterrorism threats and events. Funds will be used to implement a state-wide Health Alert Network with other public health partners.

Medicaid DSRIP Program Fund
This fund accounts for a program called Delivery System Reform Inventive Payments (DSRIP) which creates federal matching dollars for selected initiatives that have preventative potential for two programs for adult immunization and diabetes case management.

Sheriff's Forfeiture Fund
This fund accounts for the use of criminal investigation funds awarded by court order to the Sheriff's Department.

Vehicle Inventory Tax Interest Fund
This fund accounts for interest revenues earned by the Tax/Assessor Collector on vehicle inventory tax receipts collected during the fiscal year. Funds can only be spent to defray costs of the collection program.

Law Library Fund
This fund accounts for the costs of providing jury services for the district, county, and justice courts. Funding is primarily from property taxes.

District Attorney Hot Check Fee Fund
Expenditures from this fund shall be at the sole discretion of the DA pursuant to the Hot Check Statute and may be used only to defray the salaries and expenses of the office.

District Attorney Chapter 59 Fund
This fund accounts for the use of criminal investigation funds awarded by court order to the Criminal DA's office.

Jury Fund
This fund accounts for the costs of providing jury services for the district, county, and justice courts. Funding is primarily from property taxes.

Capital Replacement Fund
This fund is used to account for the major capital needs of the County including the acquisition and construction of major capital facilities.

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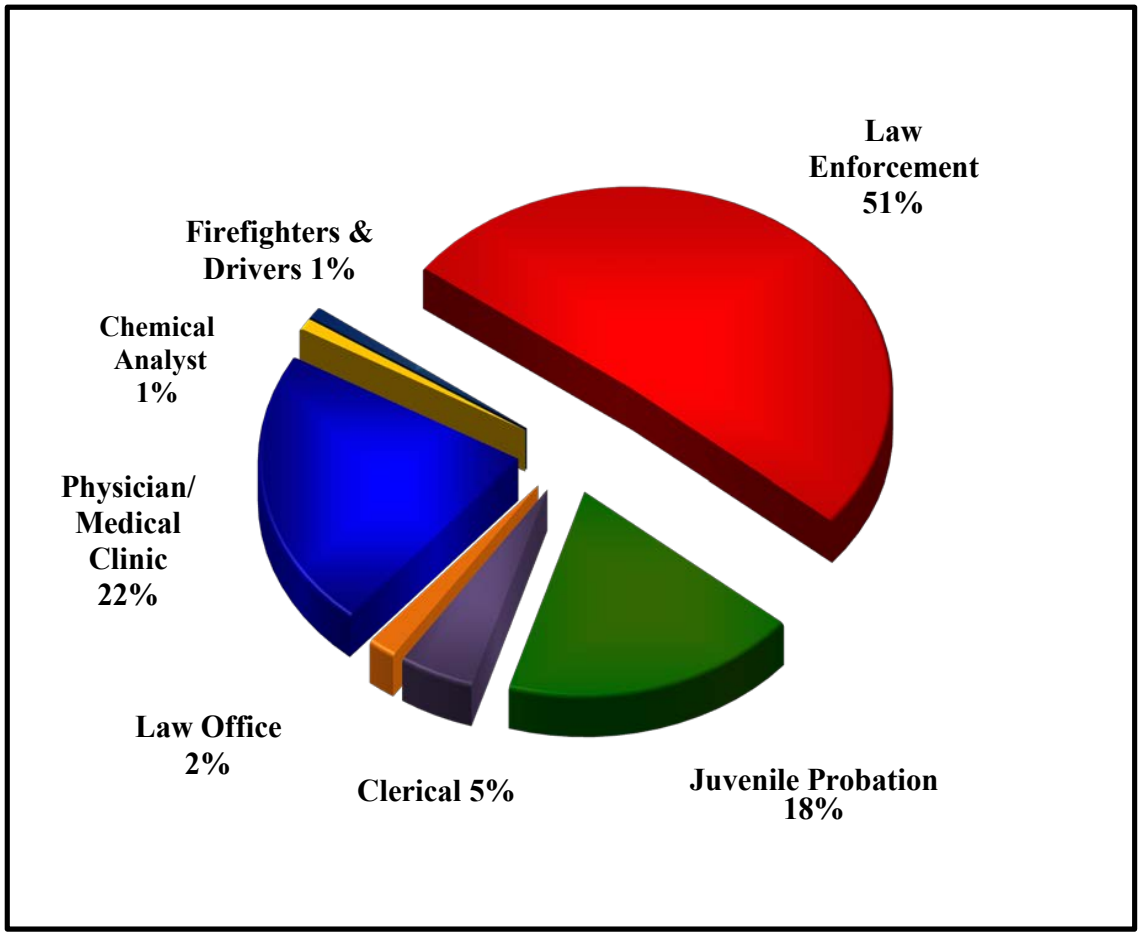
STAFFING BY CATEGORY
Special Revenue Funds



	Full-Time	Part-Time	FTEs *
Chemical Analyst	2	-	2
Firefighters & Drivers	2	-	2
Law Enforcement	114	-	114
Juvenile Probation	41	1	41.5
Clerical	10	1	10.5
Law Office	4	-	4
Physician Medical Clinic	48	3	49.5
TOTAL	**221**	**5**	**223.5**

* Full-time equivalents

DENTON COUNTY

FY 2016 Budget-Fund Analysis
District Clerk Records Management Fund
Fund #21

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Beginning Balance	**$104,215**	**$108,026**	**$133,513**
Revenues			
Fees	120,416	120,000	120,000
Interest	60	200	500
Total Revenues	120,476	120,200	120,500
Transfers			
Transfer In	0	0	0
Transfer Out	(29,288)	0	0
Total Transfers	(29,288)	0	0
Total Revenues and Transfers	91,188	120,200	120,500
Funds Available	**195,403**	**228,226**	**254,013**
Expenditures	87,377	94,713	177,995
Total Expenditures	87,377	94,713	177,995
Ending Balance	**$108,026**	**$133,513**	**$76,018**

DENTON COUNTY

Department: District Clerk Records Management Fund *G/L# 21·20.45*

Department/Activity Description

This department was created by the Texas Legislature effective January 1, 2004 to provide for records preservation functions of the District Clerk's Office. This budget will be fully supported by the fees collected. Funds are to be used to support any necessary materials and staff needed to provide for records management with the District Clerk's office.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$24,282	$25,253	$41,930
Operations	$30,651	$4,460	$36,065
Capital	$0	$0	$0
Total	$54,933	$29,713	$77,995

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- Quality checked and inspected thousands of documents for transfer to Records Management in order to be microfilmed. These documents will be retained for archival and historical purposes. They serve as a back-up to the scanned images in the case management system. Identifying and segregating these critical documents for retention purposes is the primary function of the part-time Records Management position.
- Identifying and scanning the administration documents filed with and maintained by the District Clerk. Most of the documents have only been retained in paper form and we are scanning those and have managed to surplus multiple file cabinets which has provided a larger footprint in the office for staff and ensures the space allocated to the District Clerk is sued in the best possible way.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Better organize and scan administrative documents.			
Administrative documents categorized and scanned	0	1,500	3,000
Case file transferred from microfilming	15,711	15,250	14,750
Goal: Continue efforts toward more "paperless" record retention system.			
Attorneys filing documents electronically	10%	50%	95%
Public terminals installed for electronic viewing	0	2	2
Employees trained on electronic receiving/filing	2	17	4
Goal: During the budget process, request and received an increase in hours for our part-time position.			
Hours budgeted for part-time position	20	20	30

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	1	1	1

DENTON COUNTY

Department: District Court Technology Fund *G/L# 21·20.46*

Department/Activity Description

SB 1685 created a dedicated District Court Records Technology Fund and authorizes District Clerks to collect an additional fee not to exceed $5 per certain types of filings. The bill provides that these funds be used only for the preservation and restoration of the District Court records archive. This bill authorized the Commissioners Court to adopt a records archive fee for deposit in the District Court Records Technology Fund as part of the County's annual budget. The purpose of this department is to identify older books and case records which can be considered of historical value. Services of professionals will be employed to restore any books and/or cases which have deteriorated to ensure the preservation of current and future documents, ledgers, etc.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$0	$0	$0
Operations	$61,733	$65,000	$100,000
Capital	$0	$0	$0
Total	$61,733	$65,000	$100,000

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- 6 Boxes of cases records dated from the late 1800's restored and preserved.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Restore and preserve as many boxes of case records and books as possible.			
Boxes of case records restored and preserved	5	6	9

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

FY 2016 BUDGET

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DENTON COUNTY

FY 2016 Budget-Fund Analysis
County Clerk Records Management Fund
Fund #22

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Beginning Balance	**$2,255,777**	**$1,912,202**	**$1,804,102**
Revenues			
Fees	2,766,342	2,787,000	2,687,000
Interest	1,469	2,000	10,000
Total Revenues	2,767,811	2,789,000	2,697,000
Transfers			
Transfer In	0	0	0
Transfer Out	0	0	0
Total Transfers	0	0	0
Total Revenues and Transfers	2,767,811	2,789,000	2,697,000
Funds Available	**5,023,588**	**4,701,202**	**4,501,102**
Expenditures	3,111,386	2,897,100	2,750,787
Total Expenditures	3,111,386	2,897,100	2,750,787
Ending Balance	**$1,912,202**	**$1,804,102**	**$1,750,315**

DENTON COUNTY

Department: County Clerk Records Management Fund *G/L# 22·10·20*

Department/Activity Description

The County Clerk is mandated to provide archival copies of all records stored for permanent retention within the County Clerk's Office. The Records Preservation Fund was established in FY 1992, and is self-supported by an optional $5 fee for all record filings in the County Clerk's Office, with the funds to be used specifically for records preservation projects and expenses. The collection of this fee is at the discretion of the County Clerk, and approval of expenditures requires Commissioners Court authorization. This department includes salary, benefits and operating expenses for staffing and microfilming and imaging expenses.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$326,715	$346,950	$0
Operations	$1,048,437	$810,150	$1,010,787
Capital	$0	$0	$0
Total	$1,375,151	$1,157,100	$1,010,787

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- Felicia Chenevert became Master Registrar certified.
- A supplier for our vital paper informed the clerk's office in October of a 4-6 months back order issue they were having and an order for this paper wasn't placed until January. Our staff worked diligently on this matter and was able to obtain a partial order without directly affecting the public.
- During a two week time frame, over 1600 passports were processed by the clerk's office during spring break.
- We are currently in the process of preparing for the opening of a new location in Lewisville.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Continue timely management of all records despite increased volume.			
Plats filed	424	440	460
Real property records	130,179	132,000	134,000
Passports	16,173	16,700	17,200
Marriage licenses	3,057	3,225	3,500
% of document indexed within 48 hours	100%	100%	100%
Average turnover on recording mail	1 day	1 day	1 day
Average turnover on filings returned via mail	7-10 days	7-10 days	7-10 days

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	6	6	0
No. of Part-Time Employees	1	1	0

FY 2016 BUDGET

DENTON COUNTY

Department: Records Preservation Fee *G/L# 22·10·21*

Department/Activity Description

This department accounts for the optional $5 fee for all record filings in the County Clerk's Office, with the funds to be used specifically for records preservation projects and expenses. The collection of this fee is at the discretion of the County Clerk, and approval of expenditures requires Commissioners Court authorization.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$0	$0	$0
Operations	$1,736,235	$1,740,000	$1,740,000
Capital	$0	$0	$0
Total	$1,736,235	$1,740,000	$1,740,000

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- Denton Vitals office received the Five Star Award from the Texas Department of State.
- We have implemented taking personal checks or credit cards over the phone.
- We continue to increase our Electronic Filings (ERX).
- Four of are vital clerks are certified in Acknowledge of Paternity (AOP).
- We redesigned and streamlined our operations in the Carrollton office to better serve the constituents of Denton County.
- Took part in educational and improvement opportunities by attending the 59th Annual Vital Statistics Conference.
- The office participated in the UNT Job Shadowing Program.
- Staff continues to attend Passport Acceptance Training and meet the demands and scrutiny of the federal government.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Improve website by making it more user friendly for bulk data requests, approvals and fulfillments.			
FTP bulk data requests with same day turnaround	988	864	928
Odyssey bulk data requests with same day turnaround	556	592	656
Goal: Continue timely management of all records despite increased volume.			
Plats filed	356	440	500
Real property records	159,012	162,000	164,200
Passports	14,776	15,886	16,700
Marriage licenses	3,084	3,425	3,850
Goal: Streamline operations to increase quality of customer service and reduce wait/transaction times.			
% Requests filled within 20 minutes	80%	90%	95%
Average turnaround in preparing copies	5-7 minutes	3-6 minutes	2-4 minutes
Average turnaround in indexing documents	3-5 days	2-3 days	2-3 days
Average customer wait time	2 minutes	1 minutes	<1 minute

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

FY 2016 BUDGET

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DENTON COUNTY

FY 2016 Budget-Fund Analysis
Courthouse Security Fund
Fund #23

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Beginning Balance	**$189,780**	**$135,446**	**$89,646**
Revenues			
Fees	259,849	275,000	275,000
Interest	57	200	500
Total Revenues	259,906	275,200	275,500
Transfers			
Transfer In	46,000	46,000	146,000
Transfer Out	0	0	0
Total Transfers	46,000	46,000	146,000
Total Revenues and Transfers	305,906	321,200	421,500
Funds Available	**495,686**	**456,646**	**511,146**
Expenditures	360,240	367,000	475,800
Total Expenditures	360,240	367,000	475,800
Ending Balance	**$135,446**	**$89,646**	**$35,346**

DENTON COUNTY

Department: Courthouse Security Fund *G/L# 23·20·85*

Department/Activity Description

The State Legislature approved the collection of a courthouse security fee on certain document filings. Money in this fund may only be used to finance items which are used for the purpose of providing security services for buildings housing a district, county or justice court. This fee is used to assist with the courthouse security guard service and capital equipment such as metal detectors, x-ray machines, alarms and other security devices and technology that support overall courthouse security

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$0	$0	$0
Operations	$360,240	$367,000	$475,800
Capital	$0	$0	$0
Total	$360,240	$367,000	$475,800

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- Completed the installation of a secure employee entrance at the front of the main courthouse. This entrance has reduced congestion during peak hours and times, thereby reducing frustration of both employees and citizens. It also allowed contract security personnel to focus their screening efforts on the public-at-large who are entering the courthouse.
- Created a better working relationship with most of the courts that are housed in the main courthouse.
- Sheriff's Bailiffs were certified as Courtroom Security Specialists and continues to receive practical firearms training and trauma medical training to better respond to incidents in and around the courts and courthouses they serve.
- Technology challenges for the Mental Health Probate Court continue to be an issue. Housing/seating for mental health patients waiting on a hearing in Probate Court is a problem and a shortage of law enforcement staffing in and around the courthouse.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Continue to update and improve overall security along with implementing technologies to assist with public safety.			
Citizens and Employees entering Courthouse (annually)	496,346	500,000	510,000
CCTV security usage: Interior & Exterior	1890	1900	1910
Coordinated security with other enforcement agencies	3	4	4
Goal: Provide updated and more area specific law enforcement and medical training to law enforcement personnel that work within the courthouses.			
Hours TCOLE and specialized training per officer	32	48	40
Training hours per contract security officer	8	16	8
Training events for employees and judicial personnel	1	2	2
Goal: Continue to assess the overall security needs of the Denton County Courthouses.			
Security sweeps conducted annually	600	620	620
Calls for service at the Courthouse for law enforcement and medical response agencies.	533	550	560

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

FY 2016 BUDGET

DENTON COUNTY

FY 2016 Budget-Fund Analysis
Justice of the Peace Courthouse Security Fund
Fund #24

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Beginning Balance	**$102,958**	**$113,392**	**$119,242**
Revenues			
Fees	13,949	15,000	15,000
Interest	60	350	350
Total Revenues	14,009	15,350	15,350
Transfers			
Transfer In	0	0	0
Transfer Out	0	0	0
Total Transfers	0	0	0
Total Revenues and Transfers	14,009	15,350	15,350
Funds Available	**116,967**	**128,742**	**134,592**
Expenditures	3,575	9,500	10,376
Total Expenditures	3,575	9,500	10,376
Ending Balance	**$113,392**	**$119,242**	**$124,216**

DENTON COUNTY

Department: JP Courthouse Security Fund *G/L# 24·20·85*

Department/Activity Description

In September 2005, the State Legislature approved the collection of a courthouse security fee on certain document filings for justice court building security. This fee is used to assist with providing security services for buildings housing a justice court and equipment such as metal detectors, camera systems, identification systems, and other security related items.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$0	$0	$0
Operations	$3,575	$9,500	$10,376
Capital	$0	$0	$0
Total	$3,575	$9,500	$10,376

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- This budget has allowed for security cameras for some of the JP Courts and taser equipment for Constables to assist with courtroom security.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
N/A			

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

FY 2016 BUDGET

DENTON COUNTY

FY 2016 Budget-Fund Analysis
Juvenile Probation Fund
Fund #26

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Beginning Balance	**$646,496**	**$1,320,932**	**$1,458,664**
Revenues			
Taxes	9,387,769	9,695,000	10,543,181
Fees	153,804	235,000	210,000
Interest	1,481	2,000	2,500
Intergovernmental	2,754,055	2,649,020	2,699,020
Miscellaneous	60,643	0	0
Total Revenues	12,357,752	12,581,020	13,454,701
Transfers			
Transfer In	0	28,750	0
Transfer Out	0	0	0
Total Transfers	0	28,750	0
Total Revenues and Transfers	12,357,752	12,609,770	13,454,701
Funds Available	**13,004,248**	**13,930,702**	**14,913,365**
Expenditures	11,683,316	12,472,038	13,713,365
Total Expenditures	11,683,316	12,472,038	13,713,365
Ending Balance	**$1,320,932**	**$1,458,664**	**$1,200,000**

DENTON COUNTY

Department: Texas Juvenile Justice Department/Mental Health *G/L# 26·60·39*

Department/Activity Description

The Mental Health Grant provides funding from the Texas Juvenile Justice Department to local juvenile probation departments to increase mental health services and to supplement existing mental health services to juveniles, including juveniles housed in pre- or post-adjudication facilities and in community settings.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$85,013	$141,485	$147,678
Operations	$124,484	$66,535	$59,357
Capital	$0	$0	$0
Total	$209,497	$208,020	$207,035

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- The department increased mental health counselors in pre-adjudication and post-adjudication facilities. Increased counselors allow for more assessment, crisis intervention and mental health treatment for juveniles in pre- and post- adjudication facilities.
- While juvenile referral rates remain static, the number of juveniles with one or more mental health issues has been increasing by almost 30% each year. Challenges include: locating and contracting with local mental health providers as partners in serving juveniles with mental health needs; the increase in costs for counseling services; and the need for psychological evaluations for juveniles with specialized treatment needs who require placement outside the home.
- The department was able to hire two full-time menatl health professionals to provide individual and group services in the Post-Adjudication facility.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Expand and supplement mental health services for juveniles, including assessments and treatment hours.			
Juveniles receiving mental health services	140	171	189
Mental health assessments (psychological evaluations)	60	74	92
Mental health treatment hours	4,500	5,490	6,400
# of Juveniles identified as having mental health needs	493	632	812
% of referred juveniles with mental health needs	67%	71%	74%

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	0	2	2
No. of Part-Time (or Split Funded) Employees	0	0	0

FY 2016 BUDGET

DENTON COUNTY

Department: Juvenile Probation *G/L# 26·60·40*

Department/Activity Description

Juvenile Probation services are statutorily mandated by the Texas Legislature. The department is governed by the local Juvenile Board, and its purposes and functions are outlined in the Juvenile Justice Code, Title 3, Texas Family Code. The services provided by this department include detaining youth, deferred prosecution, monitoring youth placed on probation, intake and preliminary investigation, discharge from placement, and consideration of victim impact statements. Other services include MHMR referrals, family education, drug and alcohol counseling, individual and family counseling, court-ordered placements, electronic monitoring, and operation of a Juvenile Justice Alternative Education Program.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$2,160,757	$2,174,015	$2,305,040
Operations	$474,490	$612,747	$954,592
Capital	$0	$28,750	$0
Total	$2,635,247	$2,815,512	$3,259,632

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- In addition to county-budgeted placement funds, the Juvenile department allocates $274,510.00 from state grant funds for the secure and non-secure residential placement of juveniles. The Juvenile Court orders reimbursement by the families of children placed in residential settings based on the Federal Poverty Guidelines. The court-ordered reimbursement funds a small percentage of placement costs. In CY, 2014 a majority of the placement cost were paid with county and grant funds. Additional budget impact is lessened by placement of juveniles in the Post-Adjudication program and at North Texas State Hospital.
- The Juvenile Probation Department successfully completed data migration from AbleTerm to a full production version of Juvenile Case Management System (JCMS). The Juvenile Probation Department successfully conducted intensive end-user training as applicable for employees' various areas of operation. The Department continues to be a key partner in the continued enhancement of the JCMS system statewide. The design of JCMS does continue to present challenges that are not solely related to lack of familiarity by end-users. Key personnel are involved in the submission of enhancement requests and are also tasked with system administration roles to assist end-users with error correction or provide date entry guidance.
- The Juvenile Probation Department will be one of the seven counties participating in a data research project by Texas Christian University (TCU). The design of the study is heavily reliant on the use of the Juvenile Probation Department's data in a research project. JCMS end-users will receive training on the particulars of the study and key personnel will be tasked with conducting and / or requesting data recalls from JCMS and other information sources. All users will be tasked with ensuring that data is entered accurately and in a timely manner to enhance the validity of the study. The end result of the study should result in a valid, evidence-based assessment tool to use with screening substance abusers for appropriate intervention modalities.
- Given the current trend of using research and evidence - based practices in determining the programs and services offered, the department's existing programs will be evaluated to ensure their design and operation are clearly established for the children/families they target and that the programs services, support, and activities provide measurable, successful outcomes. Programs and services that do not provide measurable, successful outcomes will be monitored for improvement in service delivery or considered for discontinued use. Further, the department must ensure valid risk and needs assessments are completed to assist in referring children and families to most suitable programs and services and to prioritize the risks and/or needs to be addressed.
- The Juvenile Probation department will continue to be faced with placement of children as the efforts continue statewide for the reduction of juveniles committed to the Texas Juvenile Justice department. It is anticipated that both services provided to juveniles in the community and residential placement services will increase in order to provide alternatives to commitment to the Texan Juvenile Justice. It is expected that daily rates charged by placement facilities will continue to increase as well.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Continue to reduce storage space needed and costs incurred with retaining hard-copy documentation for records and files and begin to utilize JCMS and other electronic resources for paperless storage.			
Utilize JCMS upload features to retain records	20%	60%	100%
Data migration checks to ensure accuracy (% complete)	100%	n/a	n/a
Users receiving JCMS training	100%	n/a	n/a
Goal: While the overall numbers of juveniles on probation remain static, mental health and substance abuse needs have increased approximately 28.83%. Our goal is to strengthen existing programs while implementing additional programs and services to address this challenge.			
Mental health and substance abuse programs	51	62	76
Full drug assessments	56	69	85
Psychological evaluations	60	74	92
Goal: Develop a more efficient and effective collection process and disbursement of Court-ordered fees.			
Probation fees collected	$62,426	$76,159	$92,913
Restitution fees collected	$58,576	$71,462	$87,183
Placement fees collected from parents/guardians	$55,907	$68,205	$83,210

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	25	25	26
No. of Part-Time (or Split Funded) Employees	3	3	1

DENTON COUNTY

Department: Juvenile Detention *G/L# 26·60·42*

Department/Activity Description

The Juvenile Detention Center is a part of the Juvenile Probation Department and is statutorily mandated by the Texas Legislature. The Center is governed by the Juvenile Board, and its purposes and functions are outlined in the Juvenile Justice Code, Title 3, Texas Family Code. It is funded by property taxes, Texas Juvenile Probation Commission grant funds, and other applicable grants. The Center, which is open 365 days a year, 24 hours a day, provides maximum security juvenile detention services for juveniles ages 10 through 16 who are referred by local enforcement agencies on probable cause for Class B offenses or greater. Education services are provided through an interlocal agreement with the Denton Independent School District.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$2,831,644	$2,905,864	$3,244,877
Operations	$108,764	$158,172	$145,149
Capital	$20,933	$0	$0
Total	$2,961,341	$3,064,036	$3,390,026

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- The detention center pre-adjudication program received a 99.77% on the State Audit this year.
- Significant changes to Title 37 Part II Texas Administrative Code Chapter 343 (the state standards governing the operation of a secure detention facility) were made effective in January 2015. These changes have required an extensive analysis of current policy and procedures with revisions to existing policies or new policies being created for compliance. At the time of this budget application, the analysis and revision process continues.
- In addition to the Texas Juvenile Justice department standards impact upon the detention facility operation, policies and procedures are being reviewed and revised due to the logistical differences presented to the post-adjudication program as part of having occupied a new building that was opened in August 2014 at the Charlie J. Cole campus.
- The facility is staffed for maximum operation at 48 beds. Increases in referral rates as anticipated over the next two to three years could realistically result in the detention facility needing to hire, train and retain additional staff to operate the facility in accordance with state-mandated resident-to-supervision officer ratios. The facility administration monitors the daily population in effort to prevent the facility from housing more residents than maximum operational capacity. When daily population approaches or is at maximum operation capacity, department policy and procedures are followed to safely reduce the number of residents.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Improve monitoring scores that show compliance with State Standards for the Juvenile Detention Facility.			
Annual compliance monitoring score	99.77%	100.00%	100.00%
Compliance scores for Prison Rape Elimination Act Standards for Juvenile Facilities (28 CFR Part 115)	N/A	95.00%	100.00%
Goal: Clarify policies, train staff and implement changes on all monitoring findings and technical assistance offerings from the Texas Juvenile Justice Department as reported in the most recent monitoring cycle.			
Fiscal audit score from TJJD	N/A	100.00%	100.00%
Post-Adjudication audit score	99.89%	100.00%	100.00%

FY 2016 BUDGET

DENTON COUNTY

Department: Juvenile Detention (continued) *G/L# 26·60·42*

Goal: Provide quality medical and mental health services to detained juveniles.

Juvenile injuries	46	42	38
Resident-related staff injuries	0	0	0
Staff injuries not resident-related	0	0	0
Transports to medical, dental, mental health appts	249	277	300

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	47	50	50
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: Post-Adjudication Center *G/L# 26·60·43*

Department/Activity Description

The Post-Adjudication Center, a division of the Juvenile Probation Department, opened in April 1998. The center expanded the capacity of the Juvenile Detention Center. The post program receives juveniles for residential care who have proven through their behavior to not be successfully living in the community. Juveniles are helped to establish positive goals for family relationships, good citizenship, education, career and personal behavior. The program provides counseling, education services, drug treatment programming, physical training and other services designed to help juveniles live successfully in the community upon completion of the program.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$2,492,305	$2,937,731	$3,146,871
Operations	$160,155	$161,435	$197,487
Capital	$0	$0	$0
Total	$2,652,461	$3,099,166	$3,344,358

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- The post-adjudication program received a compliance rating of 100% in the Texas Juvenile Justice Department audit this year.
- Significant changes to Title 37 Part II Texas Administrative Code Chapter 343 (The state standards governing the operation of a secure correctional facility) were made effective in January 2015. These changes have required an extensive analysis of current policy and procedures with revisions to existing policies or new policies being created for compliance. At the time of this budget application, the analysis and revision process continues.
- In addition to the Texas Juvenile Justice department standards impact upon the post-adjudication program, policies and procedures are being reviewed and revised due to the logistical differences presented to the post-adjudication program as part of having occupied a new building that was opened in August 2014 at the Charlie J. Cole campus.
- The post-adjudication facility will be undergoing a Prison Rape Elimination Act (PREA) audit in October 2015. While policies and procedures have been revised to address PREA language, continued training on PREA standards will remain a challenge leading up to the audit. The audit will require much front-end preparation by the facility leadership team.
- The population of Post-Adjudication is operating at capacity for male residents and near maximum capacity for female residents. Currently. There is a waiting list for male residents to be admitted to the facility. In addition, residents needing specialized treatments continue to increase.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Increase participation in Specialized Program Tracks for Female Offenders, Substance Abuse and Crossroads 90-Day.			
% juveniles enrolled in specialized programs	94.92%	95.83%	96.59%
Goal: Improve monitoring scores that exhibit compliance with State and Federal standards for the Post-Adjudication Facility.			
Annual compliance score from TJJD (State)	100.00%	96.00%	98.00%
Compliance with the National Prison Rape Elimination Act Standards for Juvenile Facilities	N/A	95.00%	100.00%

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	53	53	53
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: Texas Juvenile Justice Department/State Aid - Grant A *G/L# 26·60·45*

Department/Activity Description

This department is funded primarily by an agreement between the Texas Juvenile Probation Commission and the Denton County Juvenile Board. Funding is used for staffing expenses, residential placements, psychiatric services and counseling services. This program is designed for the department to develop local services and alternative placements to reduce commitments to the Texas Youth Commission. Beginning in FY2012 several previously-funded departments were combined into this State-funded department and titled TJCP State Aid - Grant A.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$1,418,076	$1,477,393	$1,546,886
Operations	$498,129	$328,115	$368,510
Capital	$0	$0	$0
Total	$1,916,205	$1,805,508	$1,915,396

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- The construction of the JJAEP building and the Post-Adjudication expansion project were completed and occupancy of the buildings has occurred.
- The Juvenile department allocated $275,510.00 from state grant funds for the secure and non-secure residential placements of juveniles. The Juvenile court orders reimbursement by the families of children placed in residential settings based on the Federal Poverty Guidelines. The court-ordered reimbursement funds a small percentage of placement costs. In CY 2014, a majority of the placement costs were paid with county and grant funds. Additional budget impact is lessened by placement of juveniles in the Post-Adjudication program and at North Texas State Hospital.
- The Juvenile Probation Department successfully completed data migration from AbleTerm to a full production version of Juvenile Case Management System (JCMS). The Juvenile Probation Department successfully conducted intensive end-user training as applicable for employees' various areas of operation. The Department continues to be a key partner in the continued enhancement of the JCMS system statewide. The design of JCMS does continue to present challenges that are not solely related to lack of familiarity by end-users. Key personnel are involved in the submission of enhancement requests and are also tasked with system administration roles to assist end-users with error correction or provide date entry guidance.
- The Juvenile Probation Department will be one of the seven counties participating in a data research project by Texas Christian University (TCU). The design of the study is heavily reliant on the use of the Juvenile Probation Department's data in a research project. JCMS end-users will receive training on the particulars of the study and key personnel will be tasked with conducting and / or requesting data recalls from JCMS and other information sources. All users will be tasked with ensuring that data is entered accurately and in a timely manner to enhance the validity of the study. The end result of the study should result in a valid, evidence-based assessment tool to use with screening substance abusers for appropriate intervention modalities.
- Given the current trend of using research and evidence - based practices in determining the programs and services offered, the department's existing programs will be evaluated to ensure their design and operation are clearly established for the children/families they target and that the programs services, support, and activities provide measurable, successful outcomes. Programs and services that do not provide measurable, successful outcomes will be monitored for improvement in service delivery or considered for discontinued use. Further, the department must ensure valid risk and needs assessments are completed to assist in referring children and families to most suitable programs and services and to prioritize the risks and/or needs to be addressed.
- The Juvenile Probation department will continue to be faced with placement of children as the efforts continue statewide for the reduction of juveniles committed to the Texas Juvenile Justice department. It is anticipated that both services provided to juveniles in the community and residential placement services will increase in order to provide alternatives to commitment to the Texan Juvenile Justice. It is expected that daily rates charged by placement facilities will continue to increase as well.

DENTON COUNTY

Department: Texas Juvenile Justice Department/State Aid - Grant A (continued) *G/L# 26·60·45*

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Plan, assist and facilitate with staff, local architects and construction personnel regarding the construction phase of the facility expansion project.			
Construction progress toward occupancy	100%	n/a	n/a
Goal: Increase the kinds of services available in residential treatment programs by contracting with both secure and non-secure facilities.			
Juveniles served through residential placement	82	101	124
Goal: Work with the Texas Conference of Urban Counties, TJJD and other counties in developing, planning, installing and training regarding the next generation software, the Juvenile Case Management System (JCMS).			
% completion of software design	90%	100%	100%
% completion of installation in Denton County	0%	90%	100%
% completion of software training for staff	0%	100%	100%
Goal: Increase the accuracy of mental health and substance abuse related data entry to enhance delivery of services and to ensure accurate data is made available to TCU for the JJ- TRIALS data-driven research study.			
Provide in-house training and ongoing monitoring of data entry on substance abuse history, testing and intervention.	50%	75%	100%
Perform data recalls or obtain data reports from the JCMS help desk and assist TCU research team with data analysis	10%	75%	100%
End result of the JJ-TRIALS study will be a validated "decision-tree" instrument to aid in assessing and referring substance users for appropriate interventions.	0%	75%	100%

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	17	17	17
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: Title IV-E Federal Reimbursement Grant *G/L# 26·60·49*

Department/Activity Description

The Title IV-E Foster Care program's purpose is to help provide proper care for eligible children who need placement outside their homes, in a foster family home, or a residential treatment center. The Texas Juvenile Probation Commission has contracted with the Texas Department of Protective and Regulatory Services (TDPRS) to make these federal funds available to reimburse part of the foster care costs of eligible children in the juvenile justice system. Title IV- E funds can only be used to pay for non-secure placements.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$0	$0	$0
Operations	$70,111	$75,000	$75,000
Capital	$0	$0	$0
Total	$70,111	$75,000	$75,000

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- The Juvenile Probation Department was able to claim $56,001.89 in reimbursements through the federal Title IV-E reimbursement program for placement costs. Six juveniles who were placed by the Juvenile Probation Department were eligible for Title IV-E reimbursement funds.
- Eligibility of our families for the Title IV-E program remains a challenge because their income cannot be more than 185% of the federal poverty level. This was a change that caused a major reduction in the Title IV-E budget.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: The goal for Title IV-E reimbursement is to have at least 5 juveniles in the program. This can be accomplished by accurate screening. We would like to retain at least a portion of the revenue stream from Title IV-E reimbursement.			
Juveniles certified eligible for program reimbursement	6	8	10
Funds received through Title IV-E reimbursements	$56,002	$65,000	$75,000

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: Juvenile Justice Alternative Education Program *G/L# 26·60·50*

Department/Activity Description

The Juvenile Justice Alternative Education Program is statutory mandated by the Texas Legislation. Revenues generated per student per day will pay the majority of expenses for this program. The JJAEP Program is a process where expelled students in Denton County attend school while under expulsion from the regular school system.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$456,710	$555,811	$601,368
Operations	$464,711	$530,500	$602,065
Capital	$0	$0	$0
Total	$921,421	$1,086,311	$1,203,433

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- Given the current trend of using research and evidence-based practices in determining the programs and services offered, the JJAEP's existing programs will be evaluated to ensure their design and operation are clearly established for the children/ families they target and that the program services, support and activities provide measurable outcomes. Programs and services that do not provide measurable, successful outcomes will be monitored for improvement in service delivery or considered for discontinued use. Further, the JJAEP will ensure valid risk and needs assessments are completed to assist in referring children and families to most suitable programs and services and to prioritize the risks and/or needs to be addressed.

- The JJAEP needs for regional trainings that are coordinated so as not to interfere with the school schedule. Trainings that have been available from the Texas Juvenile Justice department result in the absence of essential JJAEP personnel in order to attend the trainings.

- JJAEP has a diverse population of students including those with mental health needs, dual diagnoses and persistent misbehavior. The location(s) to be used for the provision of the multiple program components required to serve the students (physical training, group activities, counseling services and academic) will be reviewed in order to maximize the JJAEP's efficiency while remaining focused on the safety and security of students, staff and other building occupants.

- Specialized training is needed for the types of students served which include lower functioning students, emotionally disturbed students, daily supervision and education of dual diagnosis students and gang-involved students. Trainings need to focus on creative ways to discipline and motivate these students. The Texas Juvenile Justice Department has not offered JJAEP-targeted trainings in the past two years, so development and delivery of such training may have to occur at the local level.
- JJAEP receives a significant number of expulsions related to alcohol and drug possession/ use. The JJAEP could benefit from having a licensed Chemical Dependency Counselor (LCDC) to provide full-time substance abuse education and counseling in accordance Title 37 Part II Texas Administrative Code Chapter 348. The current, contract LCDC/LMFT splits time between providing substance abuse education, individual counseling and focusing on the aftercare/transition to community after being discharged from placement. Crisis intervention is often needed along with the counselor being able to carry a full counseling caseload.
- JJAEP has seen an increase in the number of students who are on court -ordered probation and ordered into the JJAEP on the "front end" rather than solely as part of post-adjudication aftercare. This means that funding for mandatory and discretionary expulsions is not received because the school districts are not being billed per the Memorandum of Understanding in place with the independent school districts in Denton County.

DENTON COUNTY

Department: Juvenile Justice Alternative Education Program (continued) *G/L# 26·60·50*

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Increase programming services for discharged Post-Adjudication residents in transitioning back to the community.			
Programs added in life skills, alcohol and drug issues	5	7	10
Goal: Achieve and maintain full compliance related to revised and implemented JJAEP State Standards.			
Monitoring score using new JJAEP standards	N/A	N/A	100.0%
Internal audit compliance score	N/A	100.0%	100.0%
Goal: Maintain an average attendance rate of not less than 85% for the total number of student attendance days.			
Total attendance days	3,880	4,000	4,200
Total absence days	214	203	192
Attendance rate	94.48%	94.92%	95.43%
Goal: Increase academic pre and post-testing scores of students used to assess performance in the areas of reading and mathematics.			
Average reading grade level upon enrollment	8.30	8.30	8.30
Average math grade level upon enrollment	8.02	8.02	8.02
Average reading grade level upon exit	8.78	9.00	9.25
Average math grade level upon exit	8.52	8.75	9.25

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	8	8	8
No. of Part-Time (or Split Funded) Employees	0	0	0

FY 2016 BUDGET

DENTON COUNTY

Department: Texas Juvenile Justice Department/Commitment Reduction - Grant C *G/L# 26·60·51*

Department/Activity Description

This grant seeks to reduce the statewide number of commitments to the Texas Juvenile Justice Department (TJJD) by providing counties with additional resources to expand community-based services. In order to receive this funding, local juvenile probation departments are asked to reduce their commitments to TJJD by a commitment target established by them. The commitment target for Denton County is 16. If the department fails to meet that target, there is a possibility that funds will be reduced the following fiscal year.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$0	$0	$0
Operations	$317,035	$318,485	$318,485
Capital	$0	$0	$0
Total	$317,035	$318,485	$318,485

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- The Juvenile Probation department will continue to be faced with providing community-based and placement services to children as the efforts continue statewide for the reduction in the number of juveniles committed to the Texas Juvenile Justice department. It is anticipated that both services provided to juveniles in the community and residential placement services will increase in order to provide alternatives.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Increase offender accountability and offer community based rehabilitative services through a comprehensive array of residential treatment and community options to address the specific needs of each juvenile.			
Juveniles served through residential placement	25	31	38
Reduce Juveniles committed to TJJD each year by at least 2	10	8	7
Students receiving after-school tutoring thru TARMAC	50	61	75
Goal: Provide psychiatric services for juveniles adjudicated to the Post program. Juveniles in the Denton Post program are not Medicaid eligible. This funding pays for psychotropic medications when families cannot afford the cost.			
Juveniles maintained on effective medications	12	30	35

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	0	0	0
No. of Part-Time (or Split Funded) Employees	0	0	0

FY 2016 BUDGET

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DENTON COUNTY

FY 2016 Budget-Fund Analysis
Fire Code Enforcement Fund
Fund #27

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Beginning Balance	**$28,946**	**$6,687**	**$82,066**
Revenues			
Fees	202,625	190,000	190,000
Interest	12	100	100
Total Revenues	202,637	190,100	190,100
Transfers			
Transfer In	50,000	50,000	0
Transfer Out	0	0	0
Total Transfers	50,000	50,000	0
Total Revenues and Transfers	252,637	240,100	190,100
Funds Available	**281,583**	**246,787**	**272,166**
Expenditures	274,896	164,721	202,323
Total Expenditures	274,896	164,721	202,323
Ending Balance	**$6,687**	**$82,066**	**$69,843**

DENTON COUNTY

Department: Fire Code Enforcement Fund *G/L# 27·60·80*

Department/Activity Description

The Commissioners Court adopted the Denton County Fire Code effective January 1, 2007. The fire code will provide a safer commercial and public environment throughout the unincorporated areas of Denton County by requiring that minimum standards be met for construction projects. This program is funded through revenue generated from fees collected for permits, inspections and plan reviews. The Fire Code Enforcement Department is responsible for enforcement of the regulations.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$256,155	$143,321	$181,491
Operations	$18,741	$21,400	$20,832
Capital	$0	$0	$0
Total	$274,896	$164,721	$202,323

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- Provided prevention activities and compliance related to commercial and public facilities in Denton County through inspections, plans review and permitting.
- Continued inspections program to verify compliance with safety standards of State agencies.
- Dealt with challenges related to limited authority granted by State law with regard to certain fire code law as well as gas well enforcement regulations.
- Conducted an assessment of the Fire Code Program to establish new protocols for determining fee for each permit application such as operations permits for established businesses. Additionally, researched methods to increase rate of payment regarding overdue or non-payment for annual inspections.
- Provided fire prevention education to citizens throughout Denton County through community organized special events in the County and area municipalities.
- Enhanced performance and efficiency of the fire code as it relates to public perception and delivery.
- Continue to work out issues with the Firehouse software program for maintaining data and permit operations which included the use of field software that allows inspectors to use Ipads during inspections and submit inspection reports to business owners by email.
- Continued to streamline the permitting process utilizing online capabilities for citizens and business owners to process applications for permits.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Increase public awareness and education for fire prevention.			
Public education events	32	30	30
Time spent preparing for public events (hours)	4	4	4

DENTON COUNTY

Department: Fire Code Enforcement Fund (continued) *G/L# 27·60·80*

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Keep fire inspectors informed on most up-to-date procedures for inspections, plans review and enforcement issues.			
Hours of fire prevention training per employee	60	80	80
Fire prevention conferences attended	1	2	2
Employees certified to conduct inspections	9	9	10
Goal: Ensure that commercial and public structures meet minimum standards and requirements.			
Hours spent on plan reviews for new construction per week	40	50	50
Hours spent coordinating with developers/engineers per week	25	30	30
Goal: Implement, enforce, and maintain a county fire code to meet or exceed the requirements.			
Hours in training to study different Municipal Codes	120	140	140
Annual inspections conducted	206	300	500
Total inspections conducted	459	550	650

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	3	2	2
No. of Part-Time Employees	0	0	0

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DENTON COUNTY

FY 2016 Budget-Fund Analysis
JP Technology Fund
Fund #32

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Beginning Balance	**$361,259**	**$326,760**	**$245,960**
Revenues			
Taxes	0	0	0
Fees	56,280	55,000	55,000
Interest	118	200	200
Miscellaneous	0	0	0
Total Revenues	56,398	55,200	55,200
Transfers			
Transfer In	0	0	0
Transfer Out	0	0	0
Total Transfers	0	0	0
Total Revenues and Transfers	56,398	55,200	55,200
Funds Available	**417,657**	**381,960**	**301,160**
Expenditures	90,897	136,000	214,114
Total Expenditures	90,897	136,000	214,114
Ending Balance	**$326,760**	**$245,960**	**$87,046**

DENTON COUNTY

Department: JP Technology Fund *G/L# 32-20-62*

Department/Activity Description

In 2001 the Texas Legislature established a fee that counties are allowed to collect in order to finance technological enhancements for the justice court system. Funds may also be used for continuing education and training for justice court judges and clerks regarding technological enhancements for justice courts. This fund accounts for a $4 fee that is collected upon conviction of a misdemeanor offense in a Justice Court.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$0	$0	$0
Operations	$90,897	$136,000	$214,114
Capital	$0	$0	$0
Total	$90,897	$136,000	$214,114

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

Continue with the enhancement of technology to assist the various justice of the peace courts for a more efficient process.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Continue to utilize fund to pay for technological enhancements for the various justice of the peace courts to make for a more efficient judicial process.			
Purchase tablet computers for a paperless docket	0	0	5
Purchase various replacement computers for staff	0	0	8
Purchase replacement notebook computers for staff	0	0	3

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

FY 2016 BUDGET

DENTON COUNTY

FY 2016 Budget-Fund Analysis
Public Health Fund
Fund #34

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Beginning Balance	**$1,439,477**	**$1,264,921**	**$1,400,921**
Revenues			
Taxes	2,359,404	2,680,000	3,192,174
Fees	408,483	415,000	415,000
Interest	829	1,000	1,000
Intergovernmental	1,726,925	1,661,710	830,000
Miscellaneous	0	0	0
Total Revenues	4,495,641	4,757,710	4,438,174
Transfers			
Transfer In	95,000	0	0
Transfer Out	0	0	0
Total Transfers	95,000	0	0
Total Revenues and Transfers	4,590,641	4,757,710	4,438,174
Funds Available	**6,030,118**	**6,022,631**	**5,839,095**
Expenditures	4,765,197	4,621,710	4,839,095
Total Expenditures	4,765,197	4,621,710	4,839,095
Ending Balance	**$1,264,921**	**$1,400,921**	**$1,000,000**

DENTON COUNTY

Department: Public Health - Environmental *G/L# 34·70·10*

Department/Activity Description

The Environmental Health Division of the Denton County Health Department performs specialized inspections while approving septic tank installations in the County. This involves inspecting plans for septic tank installation and issuing permits for their use or advising contractors, property owners, etc., on steps to take to comply with applicable laws and regulations. This division also investigates complaints pertaining to existing systems and advising of necessary corrective actions. The division also is tasked with sector control responsibilities.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$181,248	$111,809	$201,970
Operations	$15,357	$63,810	$66,638
Capital	$0	$0	$0
Total	$196,605	$175,619	$268,608

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- Permitted new construction septic systems for Denton County.
- Reducing the number of outstanding or expired service contracts for septic systems.
- Mitigate mosquito populations by larvacide/ adulticide and testing of pools for disease.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Update listing of current and expired septic systems maintenance with either a contract verification or owners report.			
Reduce % of non-compliant units	N/A	10%	20%
Send notification letters	1200	1800	1500
Goal: To coordinate vector control activities in Denton County.			
Mosquito traps placed throughout the County	15	15	15
Samples submitted to state lab	48	48	48
Goal: Maintain complaints and investigations in a timely manner.			
Complaints resolved within 60 days	95%	95%	95%
Expired contract letters for aerobic systems	1,800	2,000	2,200
Repair permits	35	40	45
Contract renewals recorded and filed	4,617	5,100	5,500
Complaints reported to TCEQ	117	130	140

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	3	3	3
No. of Part-Time Employees	0	0	0

FY 2016 BUDGET

DENTON COUNTY

Department:Foodborne EPI Grant *G/L# 34·70·11*

Department/Activity Description

Due to recent local, statewide and national outbreaks of foodborne illnesses, the Department of State Health Services (DSHS) awarded the Denton County Health Department with targeted funds to investigate, test for and trend outbreaks. This funding enables state and local health departments to conduct surveillance for all foodborne and waterborne illnesses. These may include everything from salmonella, food poisoning, norovirus, etc. The position funded by this grant conducts telephone interviews of patients with illnesses who are determined by the Emerging and Acute Infectious Disease Branch (EAID) of the DSHS to be a part of a cluster or outbreak to ascertain possible risk factors. The purpose of the interviews is to better understand the mechanisms for the spread of foodborne disease in order to prevent the transmission of disease.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$0	$70,592	$0
Operations	$0	$13,245	$0
Capital	$0	$0	$0
Total	$0	$83,837	$0

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- Investigated and submitted all reports of foodborne illness to the state and national reporting system.
- Expanded training for staff for foodborne disease outbreaks and epidemiological field training.
- Challenges include maintaining the case reporting tasks while responding to emergencies and threats such as Ebola, West Nile Virus and others.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Investigate all reported cases of foodborne illnesses.			
Investigate all reports within 1 day (%)	95%	95%	95%
Complete case reports within 3 days (%)	75%	78%	80%
Submit all case reports into NEDSS (State- %)	100%	100%	100%
Submit all case reports into national database	334	350	375
Reports investigated	411	430	450

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	1	1	0
No. of Part-Time (or Split Funded) Employees	0	0	0

FY 2016 BUDGET

DENTON COUNTY

Department: Primary Health Care Grant *G/L# 34·70·12*

Department/Activity Description

The Primary Health Care Services Contract (formerly Service Delivery Integration Grant) is a contract between Denton County and the Texas Department of State Health Services (DSHS) that is used to offset health care services provided to disadvantaged Denton County residents by the Public Health Department. The Health Department provides health care services to eligible recipients, and the Texas Department of Health reimburses Denton County at Medicaid rates up to the ceiling amount of the grant. This funding helps to assure access to health care for low income residents. In previous years no employees were directly funded by this contract. It was previously treated as a revenue only. However, during FY 2015 a new, separate department was created to better track DSHS contract funding.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$0	$156,829	$0
Operations	$1,714	$25,760	$0
Capital	$0	$0	$0
Total	$1,714	$182,589	$0

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- This grant funds a portion of our overall clinical operations and has not increased with our volume or patient acuity levels. This remains a challenge as the County subsidizes a large portion of the budget, along with generated revenues.
- Grant deliverables and requirements, even though the provision of care is clinically stable, continue to use additional staff support resources from the same award amount.
- The primary care clinic saw almost 4,000 patients in FY14 and FY15.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Implementation of Electronic Medical Records System.			
Staff training	N/A	Scheduled	Review and Update
% of electronic only charting	N/A	85%	100%
% of field records as electronic only	N/A	25%	100%
Goal: Update regulatory and compliance timelines with annual reviews.			
Update and review Class D pharmacy documentation	N/A	Current	Current
Review CLIA designated lab functions	N/A	Current	Current

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	0	3	0
No. of Part-Time Employees	0	0	0

FY 2016 BUDGET

DENTON COUNTY

Department: Expanded Primary Health Grant *G/L# 34·70·13*

Department/Activity Description

This grant assists the Denton County Health Department with the delivery of preventive and primary health care services to eligible low income women age 18 and older. The services include diagnosis, treatment and preventive health services including immunizations, breast and cervical cancer screening, family planning services, health screening, prescription/supplies for contraceptive services, emergency medical services and diagnostic testing. As of budget adoption, a contract for FY 2016 had not been finalized. A budget amendment will be processed to allocate funding once the contract is in place.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$197,867	$248,288	$0
Operations	$102,890	$14,300	$0
Capital	$0	$0	$0
Total	$300,757	$262,588	$0

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- Provided cervical cancer screenings, diagnoses and treatment.
- Provided preventive health services and health screenings.
- Provided breast cancer screenings, diagnoses and treatment.
- Provided family planning services with prescriptions/supplies for contraceptive services, but we continue to experience challenges in purchasing these supplies.
- Provided immunizations and diagnostic testing including laboratory tests and x-rays.
- Converting grant funding from categorical budgets into a fee-for-service model allowing for increased revenue with increased patient load.
- Enhance the overall grant for women by converting the funding from category budgets to a fee-for-service model, allowing for increased revenue with increased patient loads.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Establish a women's health care patient registry.			
Women receiving primary care	953	1050	1200
Women receiving Long Acting Reversible Contraception	210	300	400
Women receiving family planning sessions	251	300	400

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	5	3	0
No. of Part-Time Employees	0	0	0

FY 2016 BUDGET

DENTON COUNTY

Department: Cities Readiness Initiative Grant *G/L# 34·70·14*

Department/Activity Description

The stated goal of the Cities Readiness Initiative (CRI) is to rapidly prepare selected areas to be capable of dispensing needed drugs and medical supplies within 48 hours of the decision to do so, to the entire population of the area. This program mirrors the Strategic National Stockpile program which has been underway in Texas for several years and expedites local preparations for response to a biological event. Denton County Health Department has had the Cities Readiness Initiative grant since January 2006. Funding is used to help prepare for major events such as a biological attack or a natural disaster like a flood or even a pandemic. CRI funding is used to prepare for these primary functions: Dispensing medications at point of distribution (POD) sites, providing medications to first responders, public information and communication, developing a strategic national stockpile plan, command and control, public information and security. As of budget adoption, a contract for FY 2016 had not been finalized. A budget amendment will be processed to allocate funding once the contract is in place.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$54,682	$0	$0
Operations	$49,288	$0	$0
Capital	$0	$0	$0
Total	$103,970	$0	$0

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

N/A

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
N/A			

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	1	1	0
No. of Part-Time (or Split Funded) Employees	0	0	0

FY 2016 BUDGET

DENTON COUNTY

Department: Public Health - Clinical *G/L# 34·70·15*

Department/Activity Description

The Public Health - Clinical division is responsible for providing preventative medical services to Denton County residents. These services include immunizations, prenatal care, well child care, primary health care, education services, and testing for sexually transmitted diseases, AIDS and tuberculosis.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$2,839,562	$2,219,855	$2,722,134
Operations	$825,552	$822,755	$1,022,544
Capital	$0	$0	$0
Total	$3,665,113	$3,042,610	$3,744,678

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- One of our challenges is to maintain our current number of clinical providers. Historically physicians have been difficult to recruit.
- The Affordable Care Act has shown that the exchange products on the market are not meeting the needs of people without insurance. As a result, we're seeing more of the “working poor" come for benefits.
- The department is constantly trying to control supply costs, lab costs and radiology charges for our patients.
- The health department recently executed an Electronic Medical Record (EMR) contract to streamline and update our clinic operations.
- Challenges for the next fiscal year include some large expenditure for Contract Labor line items such as; Accreditation fees to the national board, community health assessment costs, strategic planning facilitation and billing staffing increases.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Increase public health services to residents in need of health care.			
Individuals seen in Primary Care Clinic	3,840	4,000	4,250
Individuals seen in all clinics	33,539	34,000	35,000
Goal: Increase the number of providers and train them in EMR program.			
Hire additional providers	PT provider hired	FT provider hired	Level Staffing
Train on eClinicalWorks EMR program	N/A	Summer FY'15	Annual

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	35	36	27
No. of Part-Time (or Split Funded) Employees	1	1	2

FY 2016 BUDGET

DENTON COUNTY

Department: Cities Readiness Part II *G/L# 34·70·16*

Department/Activity Description

The Health Department has had the Cities Readiness Initiative (CRI) funding since January, 2006. The stated goal of the CRI is to develop plans and infrastructure to provide prophylactic medications to the entire population within 48 hours of a large-scale public health emergency. The Cities Readiness contract has been tracked exclusively in the 34.70.14- Cities Readiness budget until FY2011. At that time the Department of State Health Services (DSHS) transitioned contracts from a one (1) year term to a two (2) year term. For accounting purposes a separate budget- Cities Readiness Part II- was established to track the 2nd year expenses. The term of the contract was August 1, 2010 - July 31, 2012. In FY 2012 the contract was changed back to a one-year term and is being tracked in 34.70.14.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$0	$66,419	$0
Operations	$1,004	$39,425	$0
Capital	$0	$0	$0
Total	$1,004	$105,844	$0

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- Accomplishment for this year was the execution of additional Point of Dispensing contracts with agencies and organizations that will allow us to open clinics at their facilities for emergency response.
- This grant supported the full scale exercise for PODs and yielded a 189 patient/ hr. rate for our clinic operation. This included the 100% compliance for vaccine safety and cold chain maintenance.
- Trainings were performed prior to the exercise for both staff and volunteers.
- This grant program coordinated the POD response with Emergency Services for communication, command and control for the entire event which was hosted at Lewisville ISD.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Conduct and exercise a full scale POD for Flu shots.			
# of patients vaccinated	637	650	700
% of MRC volunteers participating	15%	10%	10%
# of vaccinators	6	8	8
POD interlocal agreements with ISDs	6	3	3
Completed full scale exercise for emergency response	1	1	1

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	0	0	0
No. of Part-Time (or Split Funded) Employees	0	0	0

FY 2016 BUDGET

DENTON COUNTY

Department: TB Prevention Grant - Federal *G/L# 34·70·17*

Department/Activity Description

Denton County Health Department has been providing a range of TB Prevention and Control Services for over 20 years. The TB Prevention Grant is funded to continue and expand these existing services. Most services are provided by DCHD staff, although some physician, lab and x-ray services are contracted. Selected services such as skin testing may be available to individuals residing outside of Denton County, but the primary target population is Denton County residents. As of budget adoption, a contract for FY 2016 had not been finalized. A budget amendment will be processed to allocate funding once the contract is in place.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$69,865	$72,700	$0
Operations	$832	$4,820	$0
Capital	$0	$0	$0
Total	$70,696	$77,520	$0

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- Investigated 27 cases of TB disease and provided case management for those cases, including direct observed therapy (DOT).
- The TB clinic investigated 211 cases of latent TB infection (LTBI) for Denton County.
- Staff trained on updated grant/contract requirements for HIPAA/HITECH rules in receiving, transmitting and storing data.
- The TB program continues to provide support in epidemiological contact investigation for active TB cases in Denton County.
- Our program benefited from increased access to our Infectious Disease physician, Dr. Akram, and the consultations he provided on a consistent basis.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Train staff on TB/HIV/STD records management.			
% of staff trained	25%	100%	100%
Sign in forms for training	25%	100%	100%
Goal: Report to Texas Department of State Health Services on annual TB cases, active and LTBI.			
Provide quarterly reports	100%	100%	100%
Provide specific case report documentation to DSHS	98%	100%	100%
Goal: Meet 75% of grant benchmarks for TB reporting for complete case management.			
Meet or exceed HIV testing requirement of 88%	100%	100%	100%
Initiate TB 4-drug treatment to exceed 93%	88%	90%	90%
Exceed 87% TB case completion for the year	89%	90%	90%
Goal: Track and treat TB / LTBI cases.			
Active TB cases tracked/ treated	27	30	32
Latent TB (LTBI) cases tracked/ treated	211	175	200

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	1	1	0
No. of Part-Time Employees	0	0	0

FY 2016 BUDGET

DENTON COUNTY

Department: Immunization Grant (IMM/Locals) *G/L# 34·70·18*

Department/Activity Description

The Immunization Grant fund is an immunization program for children, adolescents and adults with special emphasis on children two years of age. This department complies with all state and federal laws regarding vaccine usage and does not collect fees from Medicaid recipients and provides clients families and providers with information on the requirement of vaccination, the coordination of state vaccine supplies for providers and the records management in IMMTRAC.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$328,697	$370,644	$348,230
Operations	$0	$0	$0
Capital	$0	$0	$0
Total	$328,697	$370,644	$348,230

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- Challenges for this program include additional tracking and supply monitoring education for all of our providers.
- DCHD expanded our storage capacity by purchasing a hospital-grade freezer.
- Immunization staff expanded provider education and will continue to support them with state mandated requirements.
- Staff consolidated all vaccine storage units into a climate controlled; secure room within DCHD that has generator power support in the event of a power outage.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Maintain a comprehensive immunization program using the guidelines of DSHS.			
Update current policies in compliance with the DSHS immunization guide	N/A	100%	100%
Maintain staffing levels to meet required activities of the contract	100%	100%	100%
Submit required tri-annual reports	100%	100%	100%
Goal: Manage all reported cases of perinatal Hepatitis B exposures in Denton County.			
# of reported infants receiving HBIG	21	18	20
# of reported infants receiving birth vaccine dose	21	18	20
# of infants completing case management	20	18	20
Goal: Ensure that expired, wasted and unaccounted for vaccines do not exceed 5%.			
Maintain shipping logs for storage and handling policies and procedures according to DSHS guidelines	100%	100%	100%
Temperature log maintained daily at each clinic	99%	100%	100%
Ensure that an appropriate vaccine management plan is in place at each location and keep an updated emergency contingency plan	100%	100%	100%

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	6	6	6
No. of Part-Time Employees	0	0	1

FY 2016 BUDGET

DENTON COUNTY

Department: Project Access *G/L# 34·70·19*

Department/Activity Description

Project Access is a collaborative initiative that focuses upon volunteer doctors providing health care to disadvantaged Denton County clients at a reduced rate. Project Access is an alternative for families with complicated conditions that require specialty care that is well beyond the scope of practice at the Public Health Department. Hospitals are participating as well and have made commitments to provide some MRI's, colonoscopies, and stress tests at no charge.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$0	$0	$0
Operations	$96,284	$100,000	$100,000
Capital	$0	$0	$0
Total	$96,284	$100,000	$100,000

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- Project Access continues to completely expend funds prior to the end of the fiscal year, highlighting the need for program expansion.
- Project Access will be transitioning from an Ad Hoc committee oversight structure to a more defined, appointed group of stakeholders to officially review and authorize payment of qualified procedures for enrolled patients.
- This program continues to require additional specialized physicians to accept PA patients for the program to meet the current needs.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Enroll all Denton County Hospitals in Project Access.			
Hospitals enrolled	4	5	5
Goal: Encourage participation of physicians and specialists.			
Enrolled physicians who are participating	55	60	65
Goal: Continue to provide eligible clients with necessary procedures to meet current needs.			
# of clients who have received assistance	20	25	25

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

FY 2016 BUDGET

DENTON COUNTY

Department: Local Public Health Services Grant *G/L# 34·70·20*

Department/Activity Description

The Department of State Health Services (DSHS) contract attachment for Local Public Health Services (RLSS-LPHS) has been designated for supporting Essential Public Health Service (EPHS) by educating, empowering and mobilizing partnerships like the Community Disease Response Team (CDRT), Health Communities Coalition (HCC) and others. This grant provides funding for one (1) one position. Funding enables the Health Department to develop objectives to address public health issues, utilize resources provided through the contract to conduct assessments and develop strategies to improve the delivery of care. In previous years no employees were directly funded by this contract. It was previously treated as revenue only. However, during FY 2015 a new, separate department was created to better track DSHS contract funding. As of budget adoption, a contract for FY 2016 had not been finalized. A budget amendment will be processed to allocate funding once the contract is in place.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$0	$65,858	$0
Operations	$356	$0	$0
Capital	$0	$0	$0
Total	$356	$65,858	$0

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- The Health Education/ Promotion department coordinated the Denton County Dash, a community event hosting 500 participants.
- The HE/HP staff provided community health education events on preparedness, dental hygiene, diet and nutrition.
- The staff facilitated the Healthy Communities Coalition workgroups and meetings.
- Future work will focus on childhood obesity, health disparities in minorities, and expansion of current programming.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Provide community health education programming.			
Participate in health fairs	30	40	45
Facebook/social media interaction	5 posts	15 posts	>50 posts
Disseminate HE/HP email events, reminders and public information announcements	10	30	100
Goal: Expand community health education in Denton County.			
Facilitate Health Community Coalition meetings	10	10	10
Pursue external grant funding for childhood obesity	N/A	1	2
Provide education at health fairs across Denton County	38	40	45
Coordinate health education presentations	14	15	20

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	0	1	0
No. of Part-Time Employees	0	0	0

FY 2016 BUDGET

DENTON COUNTY

Department: Tuberculosis State Grant *G/L# 34·70·22*

Department/Activity Description

The Texas Department of State Health Services (DSHS) contract attachment for Tuberculosis (TB) Services essentially reimburses Denton County for services already provided for TB. The dollars awarded basically reflect formula funding based on numbers of active cases of TB, as well as latent disease cases. This contract provides partial funding for four positions and related expenses. Denton County has provided TB clinic services for over 23 years. The purpose of this contract is to ensure that local agencies are prepared for cases of tuberculosis and are able to detect and contain disease outbreaks and sustain local public health infrastructure and maintenance of effort at the local level for provision of services in its jurisdiction that prevent and control tuberculosis, including medical, educational and public health services for individuals who have or who are suspected of having active tuberculosis (TB) or latent TB infection (LTBI). As of budget adoption, a contract for FY 2016 had not been finalized. A budget amendment will be processed to allocate funding once the contract is in place.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$0	$146,746	$0
Operations	$0	$7,855	$0
Capital	$0	$0	$0
Total	$0	$154,601	$0

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- Investigated 27 cases of TB disease/provided case management for those cases, including direct observed therapy (DOT).
- The TB clinic investigated 211 cases of latent TB infection (LTBI) for Denton County.
- Staff were trained on updated grant/ contract requirements for HIPAA/HITECH rules in receiving, transmitting and storing data.
- The TB program continues to provide support in epidemiological contact investigation for active TB cases in Denton County.
- Our program benefited from increased access to our Infectious Disease physician, Dr. Akram, and the consultations he provided on a consistent basis.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Train staff on TB/HIV/STD records management.			
% of staff trained	25%	100%	100%
Sign in forms for training	25%	100%	100%
Goal: Report to Texas Department of State Health Services on annual TB cases, active and LTBI.			
Provide quarterly reports	100%	100%	100%
Provide case report documentation to DSHS	98%	100%	100%
Goal: Meet 75% of grant benchmarks for TB reporting for complete case management.			
Meet or exceed HIV testing requirement of 88%	100%	100%	100%
Initiate TB 4-drug treatment to exceed 93%	88%	90%	90%
Active TB cases tracked/ treated	27	30	32
Latent TB (LTBI) cases tracked/ treated	211	175	200
Exceed 87% TB case completion for the year	89%	90%	90%

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	0	4	0
No. of Part-Time Employees	0	0	0

FY 2016 BUDGET

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DENTON COUNTY

FY 2016 Budget-Fund Analysis
Indigent Health Care Fund
Fund #36

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Beginning Balance	**$1,643,710**	**$1,859,909**	**$1,336,059**
Revenues			
Taxes	2,259,711	1,600,000	2,394,323
Interest	1,344	1,200	1,200
Miscellaneous	0	0	0
Total Revenues	2,261,055	1,601,200	2,395,523
Transfers			
Transfer In	0	0	0
Transfer Out	(95,000)	0	0
Total Transfers	(95,000)	0	0
Total Revenues and Transfers	2,166,055	1,601,200	2,395,523
Funds Available	**3,809,765**	**3,461,109**	**3,731,582**
Expenditures	1,949,856	2,125,050	2,531,582
Total Expenditures	1,949,856	2,125,050	2,531,582
Ending Balance	**$1,859,909**	**$1,336,059**	**$1,200,000**

DENTON COUNTY

Department: Indigent Health Care Fund *G/L# 36·70·80*

Department/Activity Description

The Indigent Care Department determines client eligibility including verification and investigation, and bill payment, which involves medical audit and rate calculation. There are also extensive record-keeping and other administrative and clerical functions performed to insure accountability. All these services and functions are done in compliance with the Indigent Health Care and Treatment Act.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$182,386	$194,065	$202,430
Operations	$1,862,471	$1,930,985	$2,329,152
Capital	$0	$0	$0
Total	$2,044,856	$2,125,050	$2,531,582

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- Success this year includes the completion of Chassis software for management of eligibility and accounts payable. Usage of this software has allowed us to record and query more information than before, which has allowed us to go paperless.
- The departments streamlined and organized duties of financial support specialist resulting in quicker completion of tasks.
- Having physicians who accept Indigent Health Care Program for payment has always been and continues to be a challenge.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Stay updated with changes in law at all levels and with various agencies that would affect the Indigent Health Care program services, staff and the clients served.			
Attended Indigent Health Care Conference to gather information from various agencies	1	4	4
Review policies and procedures annually to adhere to new statutory requirements	100%	100%	100%
Update forms to comply with HIPAA/HITECH changes	N/A	100%	100%
Applications received during fiscal year	747	600	600
Goal: Continue cross-training and education program for employees.			
Cross training employees	2	2	2
Goal: Identify and apply billing and payment standards to cut costs.			
Stay updated and expand knowledge on changes and industry standards that apply to bill payment	1	3	3
ICD-9 to ICD-10 software conversion	N/A	Pending	Compliant

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	3	3	3
No. of Part-Time Employees	0	0	0

FY 2016 BUDGET

DENTON COUNTY

FY 2016 Budget-Fund Analysis
Medicaid DSRIP Program Fund
Fund #37

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Beginning Balance	**$182,423**	**$823,075**	**$1,311,428**
Revenues			
Intergovernmental	2,228,706	2,320,000	0
Interest	200	500	500
Total Revenues	2,228,906	2,320,500	500
Transfers			
Transfer In	0	0	0
Transfer Out	0	0	0
Total Transfers	0	0	0
Total Revenues and Transfers	2,228,906	2,320,500	500
Funds Available	**2,411,329**	**3,143,575**	**1,311,928**
Expenditures	1,588,254	1,832,147	825,535
Total Expenditures	1,588,254	1,832,147	825,535
Ending Balance	**$823,075**	**$1,311,428**	**$486,393**

DENTON COUNTY

Department: Adult Immunization Program DSRIP *G/L# 37·70·11*

Department/Activity Description

The Adult Immunization DSRIP Program will provide low cost vaccines to adults who are no longer eligible for the Adult Safety Net Program. The program will provide a variety of vaccines and maintain complete immunization histories through the Texas immunization registry (IMMTrac).

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$174,543	$215,797	$263,829
Operations	$573,207	$263,365	$143,931
Capital	$0	$0	$0
Total	$747,751	$479,162	$407,760

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- Administered 2,775 vaccines for adult "safety net" program and provided 150 vaccines per month.
- Completed 18 external/ field vaccine events and all DSRIP objects, goals and metrics as required by the Medicaid waiver agreement.
- Received $1.16 million in DSRIP revenue for completed program measures and generated $207,000 in unencumbered revenue for Denton County Health department.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Provide low cost vaccinations to adults.			
Various adult vaccines administered	2775	3000	3000
Mass vaccination clinic events (200+shots /event)	1	1	1
% completion of goals, metrics and milestones for DSRIP	50%	100%	100%

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	5	5	4
No. of Part-Time Employees	0	0	1

FY 2016 BUDGET

DENTON COUNTY

Department: Diabetes Case Management Program DSRIP *G/L# 37·70·12*

Department/Activity Description

The Diabetes DSRIP Program will establish a diabetes registry and provide coordinated case management to Denton County residents.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$350,702	$370,245	$385,789
Operations	$489,801	$982,740	$31,986
Capital	$0	$0	$0
Total	$840,503	$1,352,985	$417,775

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- Met the requirements for the total number of clients / patients enrolled in the Diabetes DSRIP program along with goals and objectives for the entire DSRIP yearly requirement.
- Reduced the blood sugar A1C test by 11%, far exceeding the 2.5% requirement for the patient cohort.
- Purchased in-house blood analyzer equipment to reduce lab testing delay.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Establish a diabetes registry of at-risk adults for diabetic complications and case management.			
Enroll 100 Denton County Health Department participants in the diabetes registry	127	200	250
% of patient enrollment requirement met	127%	100%	125%
Convert patient records into EMR	N/A	50%	100%
Goal: Provide coordinated case management to Denton County and Lewisville residents who have diabetes.			
Provide education in Denton	30	100	100
Provide education in Lewisville	30	108	108
% of DSRIP requirement met for education	100%	100%	100%

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	5	5	5
No. of Part-Time Employees	0	0	0

FY 2016 BUDGET

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DENTON COUNTY

FY 2016 Budget-Fund Analysis
Health Care Relief Fund
Fund #39

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Beginning Balance	**$2,127,670**	**$2,085,067**	**$2,184,667**
Revenues			
Fees	46,500	48,500	48,500
Interest	2,009	2,500	2,500
Intergovernmental	203,888	298,600	275,000
Total Revenues	252,397	349,600	326,000
Transfers			
Transfer In	0	0	0
Transfer Out	0	0	0
Total Transfers	0	0	0
Total Revenues and Transfers	252,397	349,600	326,000
Funds Available	**2,380,067**	**2,434,667**	**2,510,667**
Expenditures	295,000	250,000	330,000
Total Expenditures	295,000	250,000	330,000
Ending Balance	**$2,085,067**	**$2,184,667**	**$2,180,667**

DENTON COUNTY

Department: Health Care Relief Fund *G/L# 39·70·15*

Department/Activity Description

The Health Care Relief fund was established in FY 1999 when Denton County received approximately $4.8 million from a tobacco settlement lawsuit. The Commissioners Court determined that this fund would be utilized only for health care and human service services as determined necessary by the Commissioners Court. A citizen committee was formed to make funding recommendations for various social service agencies within Denton County. This budget currently provides various funding levels through interlocal contracts with 8 non-profit health and human service agencies.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$0	$0	$0
Operations	$295,000	$250,000	$330,000
Capital	$0	$0	$0
Total	$295,000	$250,000	$330,000

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- Accomplishment: Committee recommended funding levels consistent with policy that the principal in the fund will not be allocated, only interest earnings and new revenue.
- Challenge: Shortage of funds to meet agency requests.
- Accomplishment: All funds are cost reimbursement only.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Provide financial assistance to social service agencies at a reduced rate without impacting their ability to function.			
Social service agencies requesting funds	8	8	8
Social service agencies receiving funds	8	8	8
Funding reductions recommended by committee	8	7	8
Goal: Continue to provide funding to social service agencies at the level prescribed by Commissioners Court.			
Total social service agency funding	$246,907	$250,000	$330,000

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

DENTON COUNTY

FY 2016 Budget-Fund Analysis
County and District Court Technology Fund
Fund #40

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Beginning Balance	**$28,335**	**$49,155**	**$54,405**
Revenues			
Fees	23,311	25,000	25,000
Interest	20	50	50
Total Revenues	23,331	25,050	25,050
Transfers			
Transfer In	0	0	0
Transfer Out	0	0	0
Total Transfers	0	0	0
Total Revenues and Transfers	23,331	25,050	25,050
Funds Available	**51,666**	**74,205**	**79,455**
Expenditures	2,511	19,800	69,008
Total Expenditures	2,511	19,800	69,008
Ending Balance	**$49,155**	**$54,405**	**$10,447**

DENTON COUNTY

Department: County and District Court Technology Fund *G/L# 40·20·45*

Department/Activity Description

The Texas Legislature established a fee that counties are allowed to assess and collect in order to pay for technological expenses. These funds may be used in two areas: (1) continuing education and training for county court, statutory county court, or district court judges and clerks regarding technological enhancements for those courts; and (2) the purchase and maintenance of technological enhancements for county courts, statutory county courts or district courts.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$0	$0	$0
Operations	$2,511	$19,800	$69,008
Capital	$0	$0	$0
Total	$2,511	$19,800	$69,008

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

Continue with the enhancement of technology to assist the various county and district courts for a more efficient process.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Continue to utilize fund to pay for technological enhancements for the various county and district courts to make for a more efficient judicial process.			
Signature terminals to e-sign for paperless process	0	0	21
Ipads for court to follow real time court reporting	0	0	8
Touchscreen computers for legal history access	0	0	14

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

FY 2016 BUDGET

DENTON COUNTY

FY 2016 Budget-Fund Analysis
Records Management and Preservation Fund
Fund #41

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Beginning Balance	**$186,615**	**$90,395**	**$53,909**
Revenues			
Fees	319,137	320,000	320,000
Interest	45	500	500
Total Revenues	319,182	320,500	320,500
Transfers			
Transfer In	0	0	0
Transfer Out	0	0	0
Total Transfers	0	0	0
Total Revenues and Transfers	319,182	320,500	320,500
Funds Available	**505,797**	**410,895**	**374,409**
Expenditures	415,402	356,986	337,091
Total Expenditures	415,402	356,986	337,091
Ending Balance	**$90,395**	**$53,909**	**$37,318**

DENTON COUNTY

Department: Records Management and Preservation Fund *G/L# 41·20·45*

Department/Activity Description

Records Management Services is accountable for the identification, storage and preservation of local government records. The Records Management Department is responsible for establishing, promoting and supporting an active and continuing program for the efficient and economical management of all County government records as required by Section 201.002 of the Local Government Code. This department manages the permanent recording, filing and information retrieval of County records, maintains the paper and micrographic storage systems of these records, and administers the records control schedules for the protection of essential and vital documents as required by 203.041 of the Records Act.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$300,278	$236,821	$258,046
Operations	$96,317	$93,045	$79,045
Capital	$18,808	$27,120	$0
Total	$415,402	$356,986	$337,091

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- Accomplishment - Reorganization of the Records Management Department staff duties and cross training of all team members.
- Accomplishment - Installation of new document scanner and training additional inmate trusty to operate.
- Challenge - Maintaining productivity with several key employees out on intermittent extended family medical leave and equipment down time due to multiple repairs on the microfilm processor.
- Accomplishment - 100% of team members attended a minimum of three HR or Technology Services training classes.
- Challenge - Ability to destroy records in a timely manner due to the amended Texas State Library and Archive Commission record retention schedules. We must first wait on other department heads / elected officials to authenticate historical value of their records. This potentially could increase the storage needs of paper documents.
- Accomplishment and Challenge - Training of department heads, elected officials and records liaisons on the amended Texas State Library and Archive Commission retention schedules and renewing the Declaration of Compliance forms.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Minimize the net growth of documents stored to less than 10% per year.			
Documents added to storage	92,640	156,880	171,800
Documents destroyed	48,520	50,400	60,000
Departments able to search paper documents in storage	44,120	106,480	111,800
Goal: Increase the number of documents imaged, indexed and processed for destruction.			
Documents prepped, microfilmed and scanned	1,863,310	1,820,000	1,920,000
Microfilm reels processed	740	827	873
Scanned files indexed	32,800	40,000	36,400
Paper files indexed	33,577	87,452	87,452

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Provide records instruction and training to employees and assist departments in proper retention of records.			
Employees receiving in-depth training	109	50	100
Departments completing records inventories	0	1	12
Departments updating/completing retention schedules	42	0	10

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	5	4	4
No. of Part-Time Employees	0	0	0

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DENTON COUNTY

FY 2016 Budget-Fund Analysis
Public Health Preparedness Grant Fund
Fund #43

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Beginning Balance	**$11,794**	**$6,403**	**$7,033**
Revenues			
Interest	0	0	0
Intergovernmental	450,460	490,815	0
Miscellaneous	0	0	0
Total Revenues	450,460	490,815	0
Transfers			
Transfer In	0	0	0
Transfer Out	0	0	0
Total Transfers	0	0	0
Total Revenues and Transfers	450,460	490,815	0
Funds Available	**462,254**	**497,218**	**7,033**
Expenditures	455,851	490,185	0
Total Expenditures	455,851	490,185	0
Ending Balance	**$6,403**	**$7,033**	**$7,033**

DENTON COUNTY

Department: Public Health Preparedness Grant 2015 *G/L# 43·70·05*

Department/Activity Description

The Public Health Preparedness Team will continue to provide preparedness leadership and response to cases involving any threat to public health including acts of terriorism in Denton County. This grant will enable state and local health departments to enhance and develop systems for rapid detection of unusual outbreaks of illness as well as to monitor routine evnts that may become severe. The team continues to routinely provide public health information on new and emerging threats for the general public and those who might be considered most at risk. Budgeting of funds is alternated between 43.70.05 and 43.70.10 for tracking purposes.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$26,720	$369,966	$0
Operations	$8,865	$85,880	$0
Capital	$0	$0	$0
Total	$35,585	$455,846	$0

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- Continue to maintain public health preparedness for all-hazards responses for the Denton County Health Department.
- Challenges in reduced funding are of particular concern, especially when we have concerns like Ebola, DV-68 virus, Chikungunya,ect. We continually strive to maintain current operations, but emerging health threats require resources and those are declining in our federal support.
- This program continues to maintain plans for mass vaccination/ dispensing/ casualty events in the event of an emergency.
- The Medical Reserve Corps remains a true accomplishment with the recruitment, training and maintenance of over 1,000 volunteers.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Update and maintain emergency response plan.			
Update and review Strategic National Stockpile plan	100%	100%	100%
Update and review POD plans	100%	100%	100%
Update and review MRC deployment plans	100%	100%	100%
Goal: Exercise plans regularly.			
Exercise Flu POD for mass vaccination	1	1	1
Conduct mass fataility exercise	0	1	0
Exercise MRC call-up	1	1	1
Goal: Provide public health preparedness trainings.			
Coordinate Infectious Disease/ Ebola conference	0	1	0
Design and deliver community training on public health emergencies	10	12	15
Train entire DCHD staff on PHEP threats	0%	50%	100%

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	5	7	0
No. of Part-Time (or Split Funded) Employees	2	0	0

FY 2016 BUDGET

DENTON COUNTY

Department: Public Health Preparedness Grant 2014 *G/L# 43·70·10*

Department/Activity Description

The Public Health Preparedness Team will continue to provide preparedness leadership and response to cases involving any threat to public health including acts of terriorism in Denton County. This grant will enable state and local health departments to enhance and develop systems for rapid detection of unusual outbreaks of illness as well as to monitor routine evnts that may become severe. The team continues to routinely provide public health information on new and emerging threats for the general public and those who might be considered most at risk. Budgeting of funds is alternated between 43.70.05 and 43.70.10 for tracking purposes.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$268,218	$0	$0
Operations	$152,049	$0	$0
Capital	$0	$0	$0
Total	$420,266	$0	$0

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- All key County leadership, emergency responders, and other partners were fully informed regarding the County's response to Ebola, West Nile Virus and other threats.
- Received a 100 % on our Technical Assistance Review on the recent Strategic National Stockpile assessment.
- Provided 2800 Prepare Denton County Bags with presentations to the general public
- Recruited and Trained over 930 active Medical Reserve Corps Members
- Conducted 15 Training Events for Medical Reserve Corps Members

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Continue to improve our County profile on the new Operational Readiness Review set by the Center for Disease Control.			
Move overall rating to Intermediate or Advanced	N/A	N/A	3 Categories
Capability Focus Areas 3, 6 & 9	N/A	Early	Intermediate
Goal: Increase Response Capacity at Points of Dispensing			
Increase the Number of MRC Volunteers	N/A	900	1,100
Goal: Increase the number of Information Updates Targeting Community Partners			
Emergency Managers	6	12	10
Other Community Partners	7	12	20
Goal: Enhance, design and develop systems for rapid detection of unusual outbreaks of illness that may be a result of intentional biological outbreaks.			
Epidemiological investigations conducted	618	1,240	2,000
Diseases reported	678	1,179	1,000

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	5	7	0
No. of Part-Time (or Split Funded) Employees	2	0	0

FY 2016 BUDGET

DENTON COUNTY

Department: FY2015 Public Health Emergency Preparedness *G/L# 43·70·30*

Department/Activity Description

This award provided funding for the Public Health Preparedness (PHP)- Preparedness and Prevention Community Preparedness Section /Bioterrorism Discretionary Supplemental Funding Grant for FY2015. This grant was one of several attachments to the current contract between Denton County and the Texas Department of State Health Services (DSHS). DSHS provided the availability of one-time funding to the Denton County Health Department to perform activities that supported the Public Health Emergency Preparedness Grant and assisted with the Centers for Disease Control Public Health Emergency Preparedness (CDC PHEP) Capabilities.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$0	$0	$0
Operations	$0	$29,925	$0
Capital	$0	$0	$0
Total	$0	$29,925	$0

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

N/A

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal:			
N/A			

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	0	0	0
No. of Part-Time (or Split Funded) Employees	0	0	0

FY 2016 BUDGET

DENTON COUNTY

FY 2016 Budget-Fund Analysis
Sheriff's Forfeiture Fund
Fund #45

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Beginning Balance	**$779,847**	**$941,120**	**$679,618**
Revenues			
Taxes	0	0	0
Interest	767	1,000	1,000
Miscellaneous - Forfeiture Funds	347,830	309,320	100,000
Total Revenues	348,597	310,320	101,000
Transfers			
Transfer In	0	0	0
Transfer Out	0	0	0
Total Transfers	0	0	0
Total Revenues and Transfers	348,597	310,320	101,000
Funds Available	**1,128,444**	**1,251,440**	**780,618**
Expenditures	187,324	571,822	387,850
Total Expenditures	187,324	571,822	387,850
Ending Balance	**$941,120**	**$679,618**	**$392,768**

DENTON COUNTY

Department: Sheriff's Forfeiture Fund *G/L# 45·60·20*

Department/Activity Description

This is a discretionary fund of the Sheriff's Department and is self supported through funds awarded by court order to the Sheriff's Department. Funds are used primarily for supplies and equipment for use in Criminal Investigations. There are three types of Forfeiture Funds: Local, Justice, and Treasury. Initially all were budgeted in the 45.60.20- Sheriff's Forfeiture Fund and each forfeiture purchase was paid out of the separate funds by a percentage calculation after the purchase was made. Beginning in FY2016 three separate budgets for the various forfeiture fund accounts were established: 45.60.20 Sheriff's Forfeiture Fund (Local), 45.60.35- Sheriff's Judicial Purchases and 45.60.45- Sheriff's Treasury Purchases.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$96	$25,054	$0
Operations	$133,318	$417,768	$15,800
Capital	$53,910	$129,000	$0
Total	$187,324	$571,822	$15,800

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- The Denton County Sheriff's Office Drug Enforcement Unit (DEU) seized approximately $59,000,000 in illegal narcotics in 2014.
- The DEU seized approximately $20,000,000 in US currency in 2014.
- The DEU participated in the Drug Enforcement Agency's Financial Strike Force and multiple joint operations with Homeland Security Investigations of the Department of Homeland Security.
- Provided quality training for new investigators related to their specific job functions.
- Maintained Inter-Agency coordination between local, state, and federal agencies on investigations.
- Identified new drug trends involving K2 and designer drugs.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Increase the number of quality training hours received by new investigators and ensure that all officers in the unit are receiving continued education in the field of narcotics detection that is useful and relevant to their assignments.			
Courses presented by expert unit members	8	9	9
Regional training programs attended	2	2	2
Memberships in professional associations	4	4	4
Goal: Maintain the ability to seize multi-million dollar quantities of narcotics and provide state and federal contacts in the forfeiture funds process to maximize the seizure of assets.			
Special officers with DEA (full time equivalents)	3	3	3
Participants with FBI and Northern Drug Squad	1	1	1
Relationships with local agencies	3	3	3
Seized narcotics	$59 million	$35 million	$36 million

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

FY 2016 BUDGET

DENTON COUNTY

Department: Sheriff's Judicial Purchases *G/L# 45·60·35*

Department/Activity Description

This discretionary fund of the Denton County Sheriff's Office was established for FY2016 at the request of the Denton County Auditor's Office. There are three types of Forfeiture Funds: Local, Justice, and Treasury. Initially all were budgeted in the 45.60.20- Sheriff's Forfeiture Fund and each forfeiture purchase was paid out of the separate funds by a percentage calculation after the purchase was made. Beginning in FY2016 three separate budgets for the various forfeiture fund accounts were established: 45.60.20 Sheriff's Forfeiture Fund (Local), 45.60.35- Sheriff's Judicial Purchases and 45.60.45- Sheriff's Treasury Purchases.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$0	$0	$0
Operations	$0	$0	$90,000
Capital	$0	$0	$0
Total	$0	$0	$90,000

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- This budget is self-supported through Judicial/Justice Funds awarded by court order to the Sheriff's Office from cases worked with various agencies to include FBI, DEA, ATF, USPIS, USDA, DCIS, and FDA. A percentage of the award is designated to each agency that worked the case.
- The budget is used for various operating needs of the Sheriff's Office. Some of the purchases inlcude repairs to seized vehicles, ticket writers, and miscellaneous supplies and equipment as needed.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Maintain Inter-Agency coordination between local, state, and federal agencies on investigations.			
Relationship with agencies	N/A	N/A	7

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

FY 2016 BUDGET

DENTON COUNTY

Department: Sheriff's Treasury Purchases *G/L# 45·60·45*

Department/Activity Description

This discretionary fund of the Denton County Sheriff's Office was established for FY2016 at the request of the Denton County Auditor's Office. There are three types of Forfeiture Funds: Local, Justice, and Treasury. Initially all were budgeted in the 45.60.20- Sheriff's Forfeiture Fund and each forfeiture purchase was paid out of the separate funds by a percentage calculation after the purchase was made. Beginning in FY2016 three separate budgets for the various forfeiture fund accounts were established: 45.60.20 Sheriff's Forfeiture Fund (Local), 45.60.35- Sheriff's Judicial Purchases and 45.60.45- Sheriff's Treasury Purchases.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$0	$0	$0
Operations	$0	$0	$286,850
Capital	$0	$0	$0
Total	$0	$0	$286,850

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- This budget is self-supported through Treasury funds awarded by court order to the Sheriff's Office from cases worked with various agencies to include IRS, ICE, CBP, and USSS. A percentage of the award is designated to each agency that worked the case.
- The budget is used for various operating needs of the Sheriff's Office. Some of the purchases include miscellaneous supplies and equipment as needed.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Maintain Inter-Agency coordination between local, state, and federal agencies on investigations.			
Relationship with agencies	N/A	N/A	4

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

FY 2016 BUDGET

DENTON COUNTY

FY 2016 Budget-Fund Analysis
Vehicle Inventory Tax Interest Fund
Fund #48

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Beginning Balance	**$37,477**	**$35,387**	**$33,707**
Revenues			
Interest	10,200	9,000	9,000
Miscellaneous	0	0	0
Total Revenues	10,200	9,000	9,000
Transfers			
Transfer In	0	0	0
Transfer Out	0	0	0
Total Transfers	0	0	0
Total Revenues and Transfers	10,200	9,000	9,000
Funds Available	**47,677**	**44,387**	**42,707**
Expenditures	12,290	10,680	25,000
Total Expenditures	12,290	10,680	25,000
Ending Balance	**$35,387**	**$33,707**	**$17,707**

DENTON COUNTY

Department: Vehicle Inventory Tax Interest Fund *G/L# 48.40.30*

Department/Activity Description

This is a discretionary fund of the Tax Assessor/Collector where interest earnings generated by an escrow account on vehicle inventory taxes can be spent only to defray the cost of the collections program and may not be used for general office expenses of the Tax Assessor/Collector unrelated to the cost of administering the program. This department was included in the adopted budget beginning in FY 2003.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$0	$0	$0
Operations	$12,290	$10,680	$25,000
Capital	$0	$0	$0
Total	$12,290	$10,680	$25,000

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- Continuing to work within the department to enhance the overall operation and management of the VIT program. Our Deputy Clerk II monitors the collection and reporting of VIT payments from dealerships. Additionally, we worked directly with the appraisal district to identify, manage and notify new and existing dealers of reports that are due.
- Software enhancements allowed the ability to send notices to dealers reminding them of report deadlines.
- It is always a challenge to track those who do not report properly. We have been discussing the imposition of late filing fines as allowed in Section 23 of the Texas Property Tax Code.
- We will continue to work closely with the Appraisal District to better communicate with dealers.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Begin discussions with appropriate county personnel to create a collection program as allowed under Sec. 23 of the Property Tax Code. The code allows a tax assessor/collector to work directly with the county district attorney office to notify dealers who are not submitting timely reports that they may be subject to penalties and fines.			
Discussions regarding collection program	N/A	N/A	1

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

FY 2016 BUDGET

DENTON COUNTY

FY 2016 Budget-Fund Analysis
Law Library Fund
Fund #50

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Beginning Balance	**$270,339**	**$354,322**	**$370,861**
Revenues			
Fees	407,877	405,000	405,000
Interest	241	500	500
Miscellaneous	0	0	0
Total Revenues	408,118	405,500	405,500
Transfers			
Transfer In	0	0	0
Transfer Out	0	0	0
Total Transfers	0	0	0
Total Revenues and Transfers	408,118	405,500	405,500
Funds Available	**678,457**	**759,822**	**776,361**
Expenditures	324,135	388,961	403,945
Total Expenditures	324,135	388,961	403,945
Ending Balance	**$354,322**	**$370,861**	**$372,416**

DENTON COUNTY

Department: Law Library Fund *G/L# 50·10·65*

Department/Activity Description

The Law Library is responsible for providing easy access to current legal reference materials for library patrons through acquisition, maintenance and circulation of library holdings. The Law Library also provides services such as location, retrieval and dissemination of materials for both professional and non-professional patrons. With the help of the Library Board, materials are selected and acquired. In addition, the Law Library staff is responsible for maintaining security for all library materials and for collecting fees for copies and overdue books.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$142,148	$148,211	$154,575
Operations	$181,987	$240,750	$249,370
Capital	$0	$0	$0
Total	$324,135	$388,961	$403,945

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- Librarian served as President of the Southwestern Association of Law Libraries branch of the American Association of Law Libraries.
- Maintaining quarterly newsletters for attorneys.
- Implemented a system which required payment of invoices upon receipt of the product.
- Attempted to create regular communication/partnerships with city libraries and maintained a newsletter.
- Continue working with the Texas Access to Justice Commission by sharing our library experiences.
- Networked a third option for public printing as a backup for other printer outages.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Provide maximum level of efficiency.			
Processing and inventory of new materials (%)	30%	20%	2%
Reference requests, phone calls, computer patrons	16,000	18,000	20,000
Phone calls received and handled	2,000	3,000	4,000
Patrons monitored and assisted on computers	8,000	8,500	9,000
Goal: Implement and enhance e-government solutions and technologies.			
% cases filed electronically	50%	50%	50%
% documents scanned (rather than copied) for patrons	50%	50%	50%

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	2	2	2
No. of Part-Time Employees	0	0	0

FY 2016 BUDGET

DENTON COUNTY

FY 2016 Budget-Fund Analysis
District Attorney Hot Check Fund
Fund #55

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Beginning Balance	**($15,500)**	**($8,927)**	**$0**
Revenues			
Intergovernmental	15,000	22,500	0
Fees	20,612	20,500	0
Interest	0	15	0
Miscellaneous	0	0	0
Total Revenues	35,612	43,015	0
Transfers			
Transfer In	70,000	60,357	0
Transfer Out	0	0	0
Total Transfers	70,000	60,357	0
Total Revenues and Transfers	105,612	103,372	0
Funds Available	**90,112**	**94,445**	**0**
Expenditures	99,039	94,445	0
Total Expenditures	99,039	94,445	0
Ending Balance	**($8,927)**	**$0**	**$0**

DENTON COUNTY

Department: District Attorney Hot Check Fund *G/L# 55·30·20*

Department/Activity Description

The Hot Check Department is a division of the Criminal District Attorney's Office, and is a computerized operation for the prosecution and collection of worthless checks. This department assists merchants by receiving and filing worthless check cases for collection and/or prosecution, sending statutory notices, preparing probable cause affidavits, reviewing claims of check forgery and collection of restitution. They also manage a payment program for check writers to make restitution to merchants. In addition, the Hot Check Department assists with the coordination of the Hot Check Docket in County Criminal Court #1, and assists in the preparation and execution of all Hot Check Roundups. Statutorily, this department must file a budget with the Commissioners Court within 30 days after the beginning of the County's fiscal year. This department was moved to the DA Chapter 59 Fund (59.30.20) effective 10-01-15.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$99,039	$94,445	$0
Operations	$0	$0	$0
Capital	$0	$0	$0
Total	$99,039	$94,445	$0

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- The decline in check usage continues.
- Continue to provide excellent hot check enforcement to merchants.
- Need remaining employees to be on county payroll.
- Reduction in staff from two full time employees to one full time employee and one part time employee.
- Asset forfeitures continue to provide financial assistance to the Hot Check department in order to continue to provide this important service to merchants
- Continue to use intern personnel to research and update contact information

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Continue to actively seek restitution for merchants.			
Checks filed	992	950	N/A
Checks collected	965	900	N/A
Amount received for merchants filing for losses	$338,927	$300,000	N/A
Check fee collections	$19,921	$19,000	N/A
Amount collected for merchants in restitution	$259,469	$250,000	N/A
Misdemeanor hot check warrants issued	266	250	N/A

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	2	2	0
No. of Part-Time Employees	0	0	0

FY 2016 BUDGET

DENTON COUNTY

FY 2016 Budget-Fund Analysis
D.A. Chapter 59 Forfeiture Fund
Fund #59

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Beginning Balance	**$821,677**	**$1,064,483**	**$1,630,905**
Revenues			
Hot Check Fees	0	0	20,000
Interest	832	1,250	3,000
Miscellaneous	447,410	1,100,000	80,000
Total Revenues	448,242	1,101,250	103,000
Transfers			
Transfer In	0	0	0
Transfer Out	(70,000)	(60,357)	0
Total Transfers	(70,000)	(60,357)	0
Total Revenues and Transfers	378,242	1,040,893	103,000
Funds Available	**1,199,919**	**2,105,376**	**1,733,905**
Expenditures	135,436	474,471	364,603
Total Expenditures	135,436	474,471	364,603
Ending Balance	**$1,064,483**	**$1,630,905**	**$1,369,302**

DENTON COUNTY

Department: D.A. Chapter 59 Forfeiture Fund *G/L# 59·30·10*

Department/Activity Description

This department is a division of the Criminal District Attorney's Office that receives a percentage of property and/or funds seized, forfeited and awarded from criminal defendants' actions in Denton County. These forfeited funds can then be used for law enforcement purposes authorized by Chapter 59 and the case law surrounding Chapter 59. This budget is filed for recording purposes and includes funding for supplies, law books, training and miscellaneous court expenses.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$0	$0	$0
Operations	$147,055	$185,000	$161,517
Capital	$0	$0	$0
Total	$147,055	$185,000	$161,517

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- Partnered with Denton PD to seize illicit funds from a pharmacist under the state forfeiture laws and new Diversion of Controlled Substances Act, resulting in the pharmacist's license being suspended and a pending asset forfeiture case for trial.
- Recently won 7 asset forfeiture trials and lost 1 trial; we also have a current trial record of 17-1 and an asset forfeiture appellate record of 2-0.
- Recently filed an Asset Forfeiture case pursuant to the new provisions set forth in Code of Criminal Procedure 59.023 where the property was seized in Collin County but the underlying criminal offense occurred in Denton County. Prior to the amendment of the statute, cases could only be filed in the county where the property was seized.
- Increased in the number of cases received from agencies within and outside of Denton County (items were seized within Denton County)
- Transmittals were sent to agencies when cases go final to distribute funds and property to eliminate lapse of time in distribution of funds to the County.
- Trained local law enforcement and agencies by taking phone calls and giving legal advice on Chapter 59 cases.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Increase number of seizure cases and amounts seized by continuing to educate the various Police Departments regarding the Chapter 59 statute and its many benefits for law enforcements' fight against crime.			
Total seizure cases	120	125	130
Seizure cases filed	77	80	80
Seizure cases closed	70	75	80
DA share of funds	$44,480	$45,000	$48,000
Funds forfeited (includes DA and police department amounts)	$193,836	$200,000	$220,000
Goal: Manage docket expeditiously.			
# of days from receiving to filing	120	125	130
# of days from filing to final disposition	$44,480	$45,000	$48,000
# of cases disposed by trial	8	10	12

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

FY 2016 BUDGET

DENTON COUNTY

Department: District Attorney Hot Check Department *G/L# 59·30·20*

Department/Activity Description

The Hot Check Department is a division of the Criminal District Attorney's Office, and is a computerized operation for the prosecution and collection of worthless checks. This department assists merchants by receiving and filing worthless check cases for collection and/or prosecution, sending statutory notices, preparing probable cause affidavits, reviewing claims of check forgery and collection of restitution. They also manage a payment program for check writers to make restitution to merchants. In addition, the Hot Check Department assists with the coordination of the Hot Check Docket in County Criminal Court #1, and assists in the preparation and execution of all Hot Check Roundups. This department was moved from Fund #55.30.20 effective 10-01-15 since revenues generated by the program are not sufficient to operate the department and were already being supplemented with DA Chapter 59 Forfeiture Funds over the past several years.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$0	$0	$109,532
Operations	$0	$0	$0
Capital	$0	$0	$0
Total	$0	$0	$109,532

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- N/A (See Departmental Summary for 55.30.20)

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Continue to actively seek restitution for merchants.			
Checks filed	N/A	N/A	900
Checks collected	N/A	N/A	850
Amount received/merchants filing for losses	N/A	N/A	$275,000
Check fees collected	N/A	N/A	18,500
Amount collected for merchants in restitution	N/A	N/A	$210,000
Misdemeanor hot check warrants issued	N/A	N/A	230

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	0	0	2
No. of Part-Time Employees	0	0	0

FY 2016 BUDGET

DENTON COUNTY

Department: Treasury Purchases *G/L# 59·30·45*

Department/Activity Description

The Treasury Purchases Fund operates from forfeited assets that are seized by a Federal Task Force which specializes in complex financial crime matters that are multi-jurisdictional and involve crimes within the North Texas area. The mission of this group is to investigate and prosecute violations of Federal laws, more specifically Money Laundering (Title 18) and Structuring (Title 31) that take place in the Northern and Eastern US Judicial Districts, both of which include Denton County. The Denton County Criminal District Attorney participates in this Task Force, which is sponsored by the United States Treasury Department.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$0	$0	$0
Operations	$58,382	$289,471	$93,500
Capital	$0	$0	$0
Total	$58,382	$289,471	$93,500

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- This is the 8th year for the agreement with the IRS.
- Employee assigned to taks force is well-regarded among his peers and has contributed in numerous investigations that have led to significant forfeitures.
- Continued to be awarded asset funds to support criminal justice endeavors.
- Provided financial assistance to the District Attorney's Office and law enforcement community.
- Changes in law regarding money laundering.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Increase enforcement efforts pertaining to money laundering in Denton County which requires involvement of agencies with the power to enforce federal laws.			
Amount seized based on violation of federal laws	$496,000	$1,000,000	$400,000
Amount awarded for participation in IRS task force	$411,515	$1,800,000	$1,000,000
Number of seizures	2	3	4
Number of cases worked at one time	5	5	5
Number of agencies involved in cases	6	6	6
Goal: N/A			

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

FY 2016 BUDGET

DENTON COUNTY

FY 2016 Budget-Fund Analysis
Jury Fund
Fund #60

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Beginning Balance	**$132,434**	**$182,625**	**$227,990**
Revenues			
Taxes	0	0	0
Fees	240,820	242,000	242,000
Interest	91	250	250
Intergovernmental	0	0	0
Miscellaneous	41,172	0	0
Total Revenues	282,083	242,250	242,250
Transfers			
Transfer In	150,042	193,615	200,000
Transfer Out	0	0	0
Total Transfers	150,042	193,615	200,000
Total Revenues and Transfers	432,125	435,865	442,250
Funds Available	**564,559**	**618,490**	**670,240**
Expenditures	381,934	390,500	475,500
Total Expenditures	381,934	390,500	475,500
Ending Balance	**$182,625**	**$227,990**	**$194,740**

DENTON COUNTY

Department: Jury Fund *G/L# 60·20·71*

Department/Activity Description

The Jury Fund provides for the payment of fees to the public for serving on juries in the courts of the County. Effective January 1, 2006, jurors serving on grand jury will receive $34 per day and those serving on a regular jury will receive $6 for the first day and $34 for each day after. The state will reimburse the county $34 a day for each additional day above the first day that jurors serve. The state assessed a new jury fee for all persons convicted of an offense, other than an offense relating to a pedestrian or the parking of a motor vehicle. This fee is projected to off-set the increase in juror pay.

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$0	$0	$0
Operations	$381,934	$390,500	$475,500
Capital	$0	$0	$0
Total	$381,934	$390,500	$475,500

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- This fund is simply to pay jurors pursuant to state law. and there are no "accomplishments" or "challenges" in regard to this fund. Jury payroll is run from the jury software program, forwarded electronically to the County Treasurer. Jurors are either paid or the organizations receiving donations are paid.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Continue to report juror attendance and payments to ensure reimbursement from the State.			
Reimbursements from State	$391,934	$475,000	$475,000

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

FY 2016 BUDGET

DENTON COUNTY

FY 2015 Budget-Fund Analysis
Capital Replacement Fund
Fund #80

	FY 2014 Actual	FY 2015 Estimates	FY 2016] Budget
Beginning Balance	**$6,238,891**	**$8,551,463**	**$10,254,023**
Revenues			
Taxes	0	0	0
Fees	0	0	0
Interest	7,188	10,000	12,000
Miscellaneous	1,292,507	0	0
Total Revenues	1,299,695	10,000	12,000
Transfers			
Transfer In	3,500,000	3,500,000	4,285,000
Transfer Out	(1,800,000)	0	0
Total Transfers	1,700,000	3,500,000	4,285,000
Total Revenues and Transfers	2,999,695	3,510,000	4,297,000
Funds Available	**9,238,586**	**12,061,463**	**14,551,023**
Expenditures	687,123	1,807,440	11,276,811
Total Expenditures	687,123	1,807,440	11,276,811
Ending Balance	**$8,551,463**	**$10,254,023**	**$3,274,212**

DENTON COUNTY

Department: Capital Replacement Fund *G/L# 80.90.10*

Department/Activity Description

This fund was established in FY 2008 and is used to account for the major capital needs of the County that are not funded with long-term debt. Projects that would fit within the established criteria for the use of these funds include the acquisition and construction of major capital expenditures over $100,000 including road & bridge programs, drainage improvement projects, facility repairs and upgrades, new or replacement facilities, major equipment purchases and technological projects.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$0	$0	$0
Operations	$2,487,123	$1,747,440	$10,571,575
Capital	$0	$60,000	$705,236
Total	$2,487,123	$1,807,440	$11,276,811

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- The Electronic Medical Records project will be completed in FY2015 resulting in a much more efficient method of maintaining medical records in an electronic format.
- Furniture funds for the Pct. #3 Government Center will be expended as the project nears completion by the end of the fiscal year.
- Challenges include being able to anticipate sufficient funding shortages for various building projects due to the increase in the economy which equates to increased construction cost.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Implement new Electronic Medical Records System in the Public Health Department in order to comply with Health Reform recommendations.			
Estimated cost of system	0	$212,170	0
Estimated number of patients seen	37,500	39,000	40,000
Goal: Provide sufficient funding in this department for projected cost overruns for various facility projects.			
Estimated funds needed for Pct #3 Govt Center	$1,800,000	$557,549	$0
Estimated funds needed for Pct #4 Govt Center	$0	$3,000,000	$467,023
Goal: Continue efforts to fund future capital projects with budgeted funds in lieu of issuing long-term debt.			
Capital projects funded	2	3	4
Actual expenditures and budget	$687,123	$3,700,000	$5,656,177
Funds transferred into department	$0	$0	$0
% budget expended	14%	47%	75%
Goal: Continue progress on FY2012 lease payment arrangement for a Storage Area Network (SAN).			
% completion of lease payment schedule (cumulative)	60%	80%	100%
Funds expended for SAN in lieu of issuing debt	$652,660	$652,660	$652,660
Lease payments made (cumulative)	3	4	5

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

FY 2016 BUDGET

Agency Funds

Agency funds are used to account for assets held by the County as an agent for individuals, private organizations, other governments, and/or other funds.

AGENCY FUNDS
Texas Adult Probation; County Clerk; District Clerk; Tax Collector; Justices of the Peace; Sheriff; Treatment Alternatives to Incarceration; Other Agency; Community Corrections Grant; and Denton County Housing Authority Agency Funds. These funds are to account for the assets and liabilities of the above entities resulting from cash remitted to them in an agency capacity and related disbursement made by them.

DENTON COUNTY
2015 - 2016 OPERATING BUDGET
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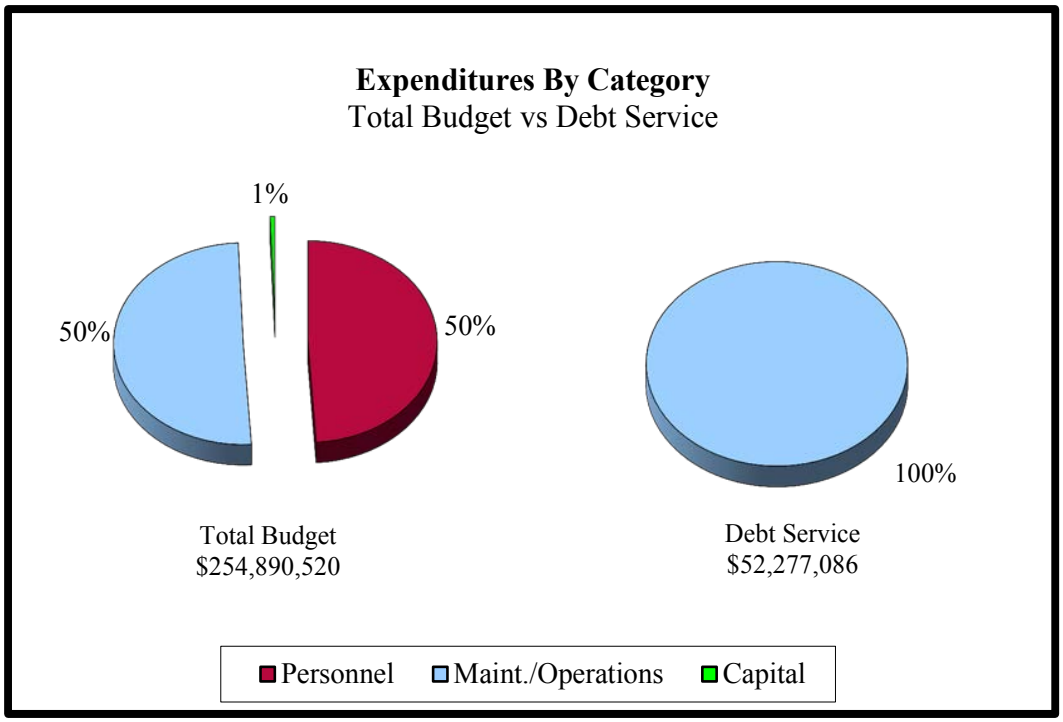
Debt Service

The function of this fund is to accumulate monies for payment of debt service on general obligation bonds, tax notes and certificates of obligation which are due in annual installments. Property tax is levied to finance the debt service.



DENTON COUNTY

FY 2016 Budget-Fund Analysis
Debt Service Fund
Fund #75

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Beginning Balance	**$2,870,387**	**$2,763,689**	**$3,126,556**
Revenues			
Taxes	$44,928,365	$47,900,000	$48,260,530
Intergovernmental	$1,757,100	$1,860,650	$1,790,000
Interest	$11,733	$15,000	$20,000
Miscellaneous Revenue	$0	$0	$0
Total Revenues	46,697,198	49,775,650	50,070,530
Transfers			
Proceeds of Refunding Bonds	$0	$29,550,000	0
Payment to Escrow Agent	$0	($33,994,544)	0
Transfer In (Out)	$92,771	$0	0
Bond Premium	$0	$4,611,544	0
Total Transfers	92,771	167,000	0
Total Revenues and Transfers	46,789,969	49,942,650	50,070,530
Funds Available	**49,660,356**	**52,706,339**	**53,197,086**
Expenditures			
Payments on Principal	$21,480,000	$24,080,000	$27,252,625
Payments on Interest	$25,409,805	$25,324,783	$25,009,461
Bank Service Charges	$6,862	$175,000	$15,000
Total Expenditures	**46,896,667**	**49,579,783**	**52,277,086**
Ending Balance	**$2,763,689**	**$3,126,556**	**$920,000**

DENTON COUNTY

Department: Debt Service Fund *G/L# 75·95·20*

Department/Activity Description

The Debt Service Fund is used solely for accounting for the revenues and expenditures associated with the requirements of the County's long-term bonded debt. Property taxes are levied on an annual basis to finance the debt service and a separate tax rate is adopted to fund the interest and principal payments. Projects funded with long-term debt include various road, highway and bridge projects, various new and expanded County facility projects and major technological projects.

FINANCIAL TRENDS

Budget Category	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Personnel	$0	$0	$0
Operations	$46,896,667	$49,579,783	$52,277,086
Capital	$0	$0	$0
Total	$46,896,667	$49,579,783	$52,277,086

ACCOMPLISHMENTS AND CHALLENGES IN FY2015

- Made all required debt service payments on time.
- Budgeted accurately to insure that adequate funds were provided for scheduled debt service payments.
- Maintained the fund balance in the Debt Service Fund within legally acceptable limits.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2014 Actual	FY 2015 Estimates	FY 2016 Projected
Goal: Continue conservative fiscal practices to ensure Denton County's strong financial operations and position.			
Bond rating from Moody's and Standard and Poor's	AAA	AAA	AAA
% Debt Service Fund balance to budget	6.58%	7.00%	7.00%
Bond issuances refunded for additional cost savings	3	1	0
Goal: Provide an accurate accounting system for the County's long-term bonded debt.			
# of debt service funds	1	1	1
# of debt service projects retired	2	1	1
# of debt service projects added	3	2	2
# of separate debt issues being paid	16	18	16

STAFFING TRENDS

Authorized Staffing	FY 2014	FY 2015	FY 2016
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

November 1991 – Voters approved $34 million for road and bridge improvements and $5 million for jail expansion. These bonds were issued in varying amounts over the last 15 years.

November 1993 – Voters approved $9.5 million for construction of additional jail beds. These bonds were issued in December 1996 and December 1998. These bonds were issued in varying amounts over the past 10 years.

December 1993 - Certificates of Obligation were issued for a total of $1.5 million for the new elevator at the Carroll Building and to remodel the Denton County Government Center. This debt issue has an interest rate of 3 96% and were retired in 2003

March 1994 – The county refunded a portion of the 1992 Permanent Improvement Bonds with General Obligation and Refunding Bonds which also included new improvements for a total of $28,260,000. This refunding process reduced total debt service over a nine-year period by $674,975 and provided for an economic gain of $489,171.

August 1995 – Voters approved $16 million for the construction of a new County Courts Building and $3 million for construction of additional juvenile detention beds.

March 1996 – Permanent Improvement Bonds were issued for $16 million for the County Courts Building, $3 million for Juvenile Detention expansion and $3.8 million for road projects. These projects were approved by the voters in August 1995 and November 1991.

December 1996 – Permanent Improvement Bonds were issued for a total of $1,480,000 for jail holding cells located in the County Courts Building. These bonds were part of the $9 million in jail expansion bonds approved by the voters in November 1993.

August 1997 – Tax Notes were issued for a total of $6,260,000 which included the refinancing of (13) capital lease obligations and funds for 800 MHz radio towers and equipment. This debt issue had an interest rate of 4.47% and was retired in 2003.

December 1998 - Certificates of Obligation were issued for a total of $3.8 million for renovation of office space at the Carroll Building. This debt issue has an interest rate of 4.37% and will be retired in 2014. Permanent Improvement Bonds for $8.02 million were issued from bonds approved by the voters in November 1993 for additional jail beds.

January 1999 – Voters approved $85,320,000 for road improvements.

March 1999 – Permanent Improvement Bonds were issued for road projects approved by the voters in January 1999 for a total of $26,567,570. The County also refunded portions of its 1996 Permanent Improvement Bonds with General Obligation Refunding Bonds. This provided $1,757,625 in cash flow savings over a three-year period. This caused a net increase of $1,244,437 and an economic loss of $350,151. This debt issue has an interest rate of 5.12% and will be retired in 2026.

December 1999 - Certificates of Obligation were issued to finance additional jail beds at $11 million and an additional $2,255,000 for additional courtrooms at the County Courts Building for a total of $13,255,000. This debt issue has an interest rate of 5.60% and will be retired in 2010. Approximately $2.72 million of this debt was refinanced in March 2004. Tax Notes were issued for the construction of radio towers at $1.5 million and for the acquisition of road construction equipment at $540,000. This debt issue has an interest rate of 4.70% and was retired in 2007.

December 2000 – The County issued a total of $1,850,000 in Tax Notes for the purchase of a facility for future space needs at $1,450,000, renovations to the 4th floor of the Denton County Courts Building at $315,000 and funding for the first phase of a Master Facility Plan at $85,000. This debt issue has an interest rate of 4.65% and will be retired in 2007. Permanent Improvement Bonds were issued for road construction projects for city, county, and state roads as approved by the voters in January 1999 for a total of $24 million. The majority of this debt was refinanced in March and June 2005 and the outstanding balance of $3,455,000 will be retired in 2010. The County also issued $10 million in non-exempt tax notes for State Highway 121 improvements. Funds will be used for acquiring right-of-way, designing, constructing, and improving this highway. The affected cities along the State Highway 121 route have agreed to provide for the debt service payments on these notes. The funding source for these notes is the State Infrastructure Bank. This debt issue had an interest rate of 4.50% and was retired in 2005.

June 2002 – Tax Notes were issued for a total of $3,680,000. These funds will provide for various building repair and remodeling projects, additional funds needed to complete the final phase of the Master Facility Plan, telephone systems, and other computer and audio/video equipment. This debt issue has an interest rate of 3.449% and was retired in 2009.

October 2003 – Tax Notes were issued for a total of $5,470,000. These funds will provide for the purchase of two parcels of property for future government centers, and for a building and land that will be used for storage purposes. Additional expenses include renovation of an existing building for expansion of the tax office and other necessary building projects for various county facilities. This debt issue has an average interest rate of 2.479% and was retired in 2010.

March 2004 – General Obligation Refunding Bonds were issued for a total of $26,380,000 for previously issued General Obligation Bonds and Tax Notes. The refunding resulted in a net reduction of $2,116,274 in aggregate future debt service payments and a net present value of $1,963,202. This debt issued has an average interest rate of 2.988% and will be retired in 2012.

April 2004 - Tax notes were issued for a total of $4,125,000. These funds will be used for the cost of a new government center, a new storage facility and miscellaneous building maintenance and repair projects for various county facilities. This debt issue has an average interest rate of 2.972% and was retired in 2011.

May 2004 - Voters approved $206,870,000 in bonds including $186,970,000 for road improvements, $17.5 million for facility acquisition and improvements and $2 million for voting equipment.

January 2005 – Permanent Improvement Bonds were issued for $50,000,000 for road and highway projects that were approved by the voters in three separate bond elections from November of 1991 at $5,125,000, January 1999 at $13,425,000 and May 2004 at $31,450,000. This debt issue has an average interest rate of 4.741% and will be retired in 2030.

March 2005 - General Obligation Refunding Bonds were issued for $19,545,000 for two existing County debt issues at a new, lower interest rate which will save the county approximately $690,331 in future debt service costs. The debt issue has an average interest rate of 4.53% and will be retired in 2022.

June 2005 - General Obligation Refunding Bonds were issued for $32,285,000 for several existing County debt issues at a new, lower interest rate which will save the County approximately $1,561,217 in future debt service payments. The debt issue has an interest rate of 4.02% and will be retired in 2026.

October 2005 – Certificates of Obligation 2005 were issued for $11,865,000. These funds will be used for the purchase of land for a government center, expenses for two new precinct government centers, miscellaneous building maintenance and repair projects, telephone fiber optics and computer related projects. The debt issue has an interest rate of 4.1285% and will be retired in 2020.

August 2006 –Permanent Improvement Refunding Bonds were issued for $19,280,000 for an existing debt issue (1999 Permanent Improvement Bonds) at a new, lower interest rate which will save the county approximately $864,000 in future debt service costs. Th+A84e debt issue has an average interest rate of 4.25% and will be retired in 2026.

March 2007 – Permanent Improvement Bonds were issued for $102,500,000. These funds will be used for road and highway projects approved by the voters in January 1999 at $14,985,000 and May 2004 at $85,015,000 for a total of $100,000,000. An additional $2,500,000 in voter approved bonds will be used for building projects. The debt issue has an interest rate of 4.3547% and will be retired in 2032.

March 2007 – Tax Notes were issued for $6,415,000. These funds will be used for the replacement of the Criminal Justice Computer System and for necessary repairs to the lower level of the County Courts Building. The debt issue has an interest rate of 4.182% and will be retired in 2014.

March 2008 – Tax Notes were issued for $8.5 million. These funds will be used for numerous building renovation projects including the expansion of the Denton County Courts Building to include two additional courtrooms and to expand and renovate the Road and Bridge Service Center for Pct #1. The debt issue has an interest rate of 3.0484% and will be retired in 2015.

March 2008 – Permanent Improvement Bonds were issued for $15.4 million which will fund certain portions of the development of the County's property on Loop 288. This facility will house the Denton County Health Department and Child Protective Services. The debt issue has an interest rate of 4.4229% and will be retired in 2028.

November 2008 - Voters approved $495 million in bonds including $310 million for road improvement projects and $185 million for facility construction projects and technological improvements.

May 2009 - Permanent Improvement Bonds were issued for $104,275,000. Funds will be used for various facility and technological projects including Phase II of the Loop 288 site, roof replacement at the County Jail and design services for other facility projects throughout the county @ $47,455,000 and road and highway projects totaling $41,820,000 from the November 2008 bond election. An additional $15 million of bonds from the May 2004 bond election were also issued for various road projects that need to be funded. This debt issue has an interest rate of 4.47447% and will be retired in 2034.

March 2010 - Permanent Improvement Refunding Bonds were issued in the amount of $ 23,280,000 for partial refunding of three debt issues (2004 Tax Notes @ $645,000, 1999 Permanent Improvement Refunding Bonds @ $240,000 and 2005 Permanent Improvement Bonds @ $20,015,000) at a new, lower interest rate which will save the county approximately $ 928,200 in future debt service costs. The debt issue has an average interest rate of 3.6% and will be retired in varying amounts from 2011 through 2026.

June 2010 - Permanent Improvement Bonds were issued for $139,320,000. Funds will be used for various facility and technological projects including Phase II of the Loop 288 site, roof replacement at the County Jail and design services for other facility projects throughout the county @ $34,499,857 and road and highway projects totaling $104,820,143 including $32,368,098 from the 2004 bond election, $12,491,000 from the 1999 bond election and $59,960,143 from the 2009 bond election. This debt issue has an interest rate of 3.548% and will be retired in 2035.

August 2011 - Permanent Improvement Refunding Bonds were issued in the amount of $15,905,000 for partial refunding of two deleted issues (2005 Certificates of Obligation @ $6,905,000 and 2005 Permanent Improvement Bonds @ 9,315,000) at a new lower interest rate which will save the County approximately $887,296 in future debt service costs. The debt issue has an average interest rate of 2.1296% and will be retired in varying amounts from 2012 through 2020.

April 2012 - Permanent Improvement and Refunding Bonds were issued in the amount of $98,495,000. Funds will be used for various facility and technological projects including expansion of the County Jail. Funds will also be used for a portion of the various road and highway projects that were approved by the voters in November 2008. The remaining unissued debt from the TRIP '04 voter approved bonds were also included in this debt issue in order to complete various road projects. In addition, $11,665,000 in refunding bonds from previously issued 2005 Permanent Improvement Bonds were issued to reduce future debt service payments by $1,608,474 and is being netted against the new debt and amortized over the life of the new debt issued. This overall debt issue has an interest rate of 3.762% and will be retired in varying amounts from 2013 through 2031.

April 2012 - Tax Notes were issued in the amount of $9,730,000 for completion of the Precinct #4 Government Center, video visitation and pre-construction site work for the jail.. The debt issue has an interest rate of 1.4419% that will be paid from 2013 through 2019.

April 2013 - Permanent Improvement Bonds and tax-exmpt Refunding Bonds were issued in the amount of $63,345,000. Funds will be used for various facility and technological projects totaling $10,453,447 which includes a replacement government center currently in The Colony that will be relocated to Frisco. Funds will also be used for a portion of the various road and highway projects that were approved by the voters in November 2008 for a total of $40,119,564. In addition, $36,525,000 Permanent Improvement Refunding Bonds from previously issued 2005 General Obligation Refunding Bonds and 2006 Permanent Improvement Refunding Bonds were issued to reduce future debt service payments by $4,785,761 and is being netted against the new debt and amortized over the life of the new debt issued. This overall debt issue has an interest rate of 3.1895% and will be retired in varying amounts from 2014 through 2035.

April 2013 - Tax Notes were issued in the amount of $9,925,000 for various technology projects, additional funds needed for a new government center in Frisco, Pre-Trial Inmate Handling and Transport remodel project, repaving and additioinal parking for the Law Enforcement Center, Jail and Courts Building. The debt issue has an interest rate of 0.8128% that will be paid from 2014 through 2020.

June 2014 - Tax Notes were issued in the amount of $11,200,000 for additional funding needed to complete the Pre-Trial Inmate and Transport Remodel project and various technology projects including a new radio modernization program, a new Human Resources software program, courthouse secuirty improvements, and network equipment projects for various county facilities. This debt issue has an interest rate of 1.414% that will be paid from 2015 through 2021. Permanent Improvement Bonds were also issued in the amount of $29,685,000 that included funding for the continuation of the fiber optic construction project as well as various county road and major connecting thoroughfare projects throughout the County. This debt issue has an interest rate of 3.4982% that will be paid from 2015 through 2039.

December 2014 - Permanent Improvement Refunding Bonds were issued for $29,550,000 for two existing debt issues (2007 and 2008 Permanent Improvement Bonds) at a new, lower interest rate which will save the county approximately $4,035,823 in future debt service costs. The debt issue has an average interest rate of 2.2905% and will be retired in 2028.

July 2015 - Permanent Improvement Bonds and tax-exempt Refunding Bonds were issued in the amount of $61,815,000, of which $27,935,000 of 2007 and 2008 PI Bonds were refinanced for a lower interest rate of 4.3834% resulting in a savings of approximately $2,115,179 in future debt service costs. Permanent Improvement Bonds approved by the voters in November 2008 were issued in the amount of $33,880,000 which includes fiber optic construction, architect fees for Phase III of the Loop 288 Expansion project which will house various administrative departments, and for the Sheriff's Operations Center and Crime Lab project. Additional funds are also included for various road and highway projects that were approved by the voters in November 2008. The overall debt issue has an interest rate of 3.4953% that will be retired in varying amounts from 2016 through 2040.

July 2015 - Tax Notes were issed in the amount of $11,020,000 needed for various technology and security upgrades to the County Jail and additional funds needed for the Lee Walker Government Center, Pct. #4 Government Center and the Pre-Trial and Inmate Remodel Projects. Additional funds are included for Jail Core Support Renovation and necessary repairs to the Emergency Services Building. The debt issue has an interest rate of 1.7407% that will be paid from 2016 through 2022.

DENTON COUNTY

Debt Service Maturity Schedule

Debt Service Fund

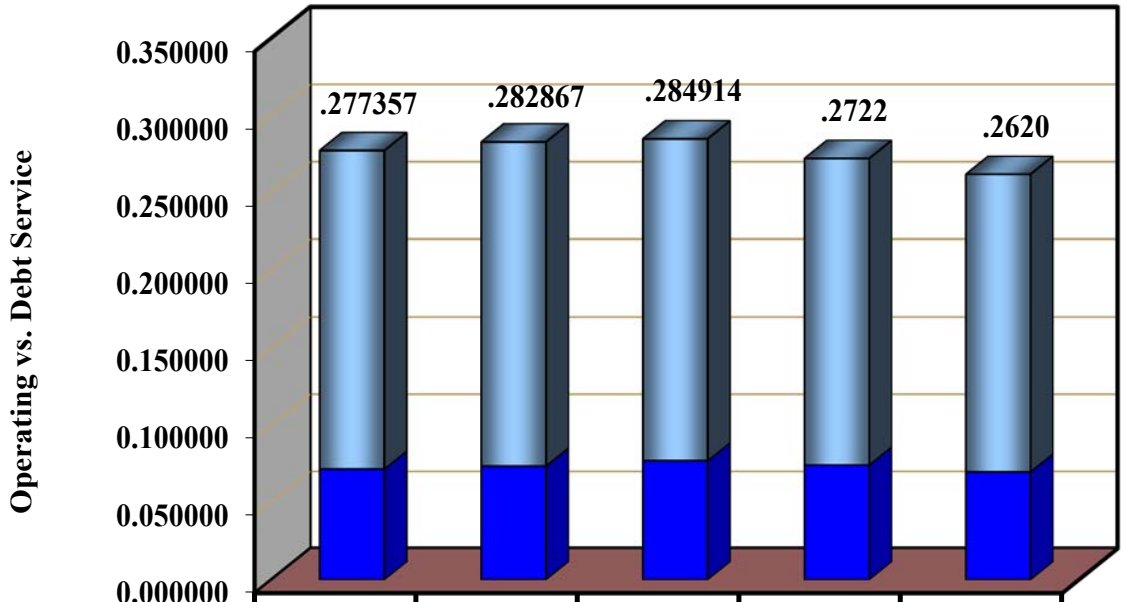
Fiscal Year	Principal	Interest	Total *
2016	$25,860,000	$26,393,485	$52,253,485
2017	$27,795,000	$25,920,324	$53,715,324
2018	$28,980,000	$25,171,757	$54,151,757
2019	$30,915,000	$24,237,053	$55,152,053
2020	$31,690,000	$23,232,089	$54,922,089
2021	$31,375,000	$22,093,354	$53,468,354
2022	$30,865,000	$20,816,233	$51,681,233
2023	$30,300,000	$19,470,461	$49,770,461
2024	$31,520,000	$18,162,455	$49,682,455
2025	$32,910,000	$16,737,063	$49,647,063
2026	$34,510,000	$15,374,227	$49,884,227
2027	$35,510,000	$13,923,070	$49,433,070
2028	$36,995,000	$12,312,470	$49,307,470
2029	$38,925,000	$10,660,042	$49,585,042
2030	$40,535,000	$9,100,328	$49,635,328
2031	$42,380,000	$7,113,449	$49,493,449
2032	$27,485,000	$5,027,150	$32,512,150
2033	$21,705,000	$3,706,231	$25,411,231
2034	$22,680,000	$2,633,392	$25,313,392
2035	$14,935,000	$1,512,871	$16,447,871
2036	$3,325,000	$754,550	$4,079,550
2037	$3,480,000	$603,750	$4,083,750
2038	$3,635,000	$445,850	$4,080,850
2039	$3,800,000	$280,850	$4,080,850
2040	$2,165,000	$108,250	$2,273,250
	$634,275,000	$305,790,754	$940,065,754

* These figures do not include bank service charges.

DENTON COUNTY

TAX RATES - OPERATING FUNDS VS. DEBT SERVICE

Five Year History by Tax Year



	'11	'12	'13	'14	'15
Operating Funds	0.205657	0.209225	0.207844	0.197909	0.192148
Debt Service	0.071700	0.073642	0.077070	0.074291	0.069852

A comparison of tax rates for operating funds versus debt service funds are shown in the above chart.

DENTON COUNTY

RATIO OF NET GENERAL BONDED DEBT TO ASSESSED VALUE AND NET BONDED DEBT PER CAPITA
Last Ten Fiscal Years

Fiscal Year	Population [1]	General Obligation Bonds	Less: Amounts Available in Debt Service Fund
2006	578,500	174,702,570	1,903,455
2007	599,350	273,559,740	1,762,394
2008	614,650	285,616,004	2,056,731
2009	628,300	374,335,733	2,902,071
2010	637,750	496,900,000	3,627,333
2011	662,614	477,705,000	3,776,073
2012	683,010	553,915,000	3,684,146
2013	694,050	608,564,898	0
2014	713,200	614,975,000	0
2015	734,940	634,275,000	3,126,556

Notes: [1] Source: North Central Texas Council of Governments

DENTON COUNTY

RATIO OF NET GENERAL BONDED DEBT TO ASSESSED VALUE AND NET BONDED DEBT PER CAPITA
Last Ten Fiscal Years - Page 2

Fiscal Year	Total	Percentage of Estimated Actual Taxable Value of Property	Per Capita
2006	172,799,115	0.44	298.70
2007	271,797,346	0.62	453.49
2008	283,559,273	0.58	461.33
2009	371,433,662	0.70	591.17
2010	493,272,667	0.91	773.46
2011	473,928,927	0.89	715.24
2012	550,230,854	1.04	805.60
2013	608,564,898	1.07	876.83
2014	614,975,000	1.07	862.28
2015	631,148,444	0.90	858.78

Notes: [1] Source: North Central Texas Council of Governments

DENTON COUNTY

COMPUTATION OF LEGAL DEBT MARGIN *
September 30, 2015

Assessed Value of Real Property	$65,025,125,172
Debt Limit	$16,256,280,793
Total Amount of Debt Applicable to Debt Limit	$634,275,000
Legal Debt Margin	$15,622,005,793

* Amounts expressed in thousands.

Notes: (1) Debt Limit 25% of assessed value of real property - Article 3, Section 52, of the Texas Constitution.

DENTON COUNTY
2015 - 2016 OPERATING BUDGET
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SUBCHAPTER C. ALTERNATE METHOD OF BUDGET PREPARATION IN COUNTIES WITH POPULATION OF MORE THAN 125,000

Sec. 111.061. SUBCHAPTER APPLICABLE TO COUNTIES WITH POPULATION OF MORE THAN 125,000. This subchapter applies only to a county that has a population of more than 125,000 and that chooses to operate under this subchapter instead of under Subchapter A or B.

Acts 1987, 70th Leg., ch. 149, Sec. 1, eff. Sept. 1, 1987. Amended by Acts 1989, 71st Leg., ch. 1, Sec. 11(e), eff. Aug. 28, 1989.

Sec. 111.062. APPOINTMENT OF BUDGET OFFICER; ABOLITION OF OFFICE. (a) The commissioners court of the county may appoint a county budget officer to prepare a county budget for the fiscal year.

(b) A county that establishes the office of county budget officer may abolish that office only by a formal action of the commissioners court. The court must take the action after the first day of the second month of the fiscal year and before the first day of the sixth month of the fiscal year. If the office is abolished, the duties of budget officer shall be performed by:

(1) the county judge, if the county has a population of 225,000 or less; or

(2) the county auditor, if the county has a population of more than 225,000.

Acts 1987, 70th Leg., ch. 149, Sec. 1, eff. Sept. 1, 1987. Amended by Acts 1993, 73rd Leg., ch. 593, Sec. 1, eff. June 13, 1993.

Sec. 111.063. ITEMIZED BUDGET; CONTENTS. (a) The budget officer shall itemize the budget to allow as clear a comparison as practicable between expenditures included in the proposed budget and actual or estimated expenditures for the same or similar purposes that were made for the preceding fiscal year. The budget must show with reasonable accuracy each of the projects for which an appropriation is established in the budget and the estimated amount of money carried in the budget for each project.

(b) The budget officer shall obtain from the county auditor any information necessary to prepare a complete financial statement for inclusion in the budget. The financial statement must show:

(1) the outstanding obligations of the county;

(2) the cash on hand to the credit of each fund of the county government;

(3) funds received from all sources during the preceding fiscal year;

(4) the funds and revenue estimated by the auditor to be received from all sources during the preceding fiscal year;

(5) the funds and revenue estimated by the auditor to be received during the ensuing year; and

(6) a statement of all accounts and contracts on which sums are due to or owed by the county as of the last day of the preceding fiscal year, except for taxes and court costs.

(c) If actual amounts for the information described by Subsection (b)(1), (b)(2), (b)(3), or (b)(6) are not available at the time the budget officer prepares the financial statement, the budget officer may use in the preparation of the statement estimates of that information made by the county auditor.

(d) Subsection (c) does not prevent the commissioners court from adopting a budget before the beginning of the fiscal year for which the budget is prepared.

Acts 1987, 70th Leg., ch. 149, Sec. 1, eff. Sept. 1, 1987. Amended by Acts 1989, 71st Leg., ch. 1044, Sec. 1, eff. Sept. 1, 1989.

Sec. 111.064. LIMITATION ON EXPENDITURES BEFORE ADOPTION OF BUDGET. Until a budget for a fiscal year is adopted by the commissioners court, the county may not make payments during that fiscal year except for emergencies and for obligations legally incurred before the first day of the fiscal year for salaries, utilities, materials, and supplies.

Acts 1987, 70th Leg., ch. 149, Sec. 1, eff. Sept. 1, 1987.

Sec. 111.065. INFORMATION FURNISHED BY OFFICERS. In preparing or monitoring the budget, the budget officer may require the county auditor or any other district, county, or precinct officer of the county to provide any information necessary for the budget officer to properly prepare or monitor the budget.

Acts 1987, 70th Leg., ch. 149, Sec. 1, eff. Sept. 1, 1987.

Sec. 111.066. PROPOSED BUDGET FILED WITH COUNTY CLERK AND COUNTY AUDITOR; PUBLIC INSPECTION. (a) The budget officer shall file a copy of the proposed budget with the county clerk and the county auditor.

(b) The copy of the proposed budget shall be available for public inspection.

Acts 1987, 70th Leg., ch. 149, Sec. 1, eff. Sept. 1, 1987.

Sec. 111.067. PUBLIC HEARING ON PROPOSED BUDGET. (a) The commissioners court shall hold a public hearing on the proposed budget. Any taxpayer of the county may attend and may participate in the hearing.

(b) The commissioners court shall hold the hearing on a day within 10 calendar days after the date the proposed budget is filed but before the last day of the first month of the fiscal year.

(c) The commissioners court shall publish notice that it will consider the proposed budget on the date of the budget hearing. The notice must be published once in a newspaper of general circulation in the county and must state the date, time, and location of the hearing.

(d) Notice under this section must include, in type of a size at least equal to the type used for other items in the notice, any statement required to be included in the proposed budget under Section 111.033(b).

Acts 1987, 70th Leg., ch. 149, Sec. 1, eff. Sept. 1, 1987. Amended by Acts 1999, 76th Leg., ch. 552, Sec. 2, eff. June 18, 1999.
Amended by: Acts 2007, 80th Leg., R.S., Ch. 924 (H.B. 3195), Sec. 19, eff. September 1, 2007.

Sec. 111.0675. COMMISSIONERS COURT: SPECIAL NOTICE BY PUBLICATION FOR BUDGET HEARING. (a) A commissioners court shall publish notice before a public hearing relating to a budget in at least one newspaper of general circulation in the county.

(b) Notice published under this section is in addition to notice required by other law. Notice under this section shall be published not earlier than the 30th or later than the 10th day before the date of the hearing.

(c) This section does not apply to a commissioners court required by other law to give notice by publication of a hearing on a budget.

Added by Acts 1993, 73rd Leg., ch. 268, Sec. 28, eff. Sept. 1, 1993.

Sec. 111.068. ADOPTION OF BUDGET. (a) At the conclusion of the public hearing, the commissioners court shall take action on the proposed budget. A vote to adopt the budget must be a record vote.

(b) The commissioners court may make any changes in the proposed budget that it considers warranted by the facts and law and required by the interest of the taxpayers, but the amounts budgeted in a fiscal year for expenditures from the various funds of the county may not exceed the balances in those funds as of the first day of the fiscal year, plus the anticipated revenue for the fiscal year as estimated by the county auditor.

(c) An adopted budget must contain a cover page that includes:

(1) one of the following statements in 18-point or larger type that accurately describes the adopted budget:

(A) "This budget will raise more revenue from property taxes than last year's budget by an amount of (insert total dollar amount of increase), which is a (insert percentage increase) percent increase from last year's budget. The property tax revenue to be raised from new property added to the tax roll this year is (insert amount computed by multiplying the proposed tax rate by the value of new property added to the roll).";

(B) "This budget will raise less revenue from property taxes than last year's budget by an amount of (insert total dollar amount of decrease), which is a (insert percentage decrease) percent decrease from last year's budget. The property tax revenue to be raised from new property added to the tax roll this year is (insert amount computed by multiplying the proposed tax rate by the value of new property added to the roll)."; or

(C) "This budget will raise the same amount of revenue from property taxes as last year's budget. The property tax revenue to be raised from new property added to the tax roll this year is (insert amount computed by multiplying the proposed tax rate by the value of new property added to the roll).";

(2) the record vote of each member of the commissioners court by name voting on the adoption of the budget;

(3) the county property tax rates for the preceding fiscal year, and each county property tax rate that has been adopted or calculated for the current fiscal year, including:

(A) the property tax rate;

(B) the effective tax rate;

(C) the effective maintenance and operations tax rate;

D) the rollback tax rate; and
(E) the debt rate; and
(4) the total amount of county debt obligations.
(d) In this section, "debt obligation" means an issued public security as defined by Section 1201.002, Government Code, secured by property taxes.
Acts 1987, 70th Leg., ch. 149, Sec. 1, eff. Sept. 1, 1987.
Amended by: Acts 2013, 83rd Leg., R.S., Ch. 1329 (S.B. 656), Sec. 7, eff. September 1, 2013.

Sec. 111.069. APPROVED BUDGET FILED WITH OFFICERS; POSTING ON INTERNET. (a) On final approval of the budget by the commissioners court, the court shall:
(1) file a copy of the budget with the county auditor and the county clerk; and
(2) if the county maintains an Internet website, take action to ensure that:
(A) a copy of the budget, including the cover page, is posted on the website; and
(B) the record vote described by Section 111.068(c)(2) is posted on the website at least until the first anniversary of the date the budget is adopted.
(b) The commissioners court shall take action to ensure that the cover page of the budget is amended to include the property tax rates required by Section 111.068(c)(3) for the current fiscal year if the rates are not included on the cover page when the budget is filed with the county clerk. The commissioners court shall file an amended cover page with the county clerk and take action to ensure that the amended cover page is posted on the county's website.
Acts 1987, 70th Leg., ch. 149, Sec. 1, eff. Sept. 1, 1987. Amended by Acts 1989, 71st Leg., ch. 584, Sec. 101, eff. Sept. 1, 1989.
Amended by: Acts 2011, 82nd Leg., R.S., Ch. 457 (S.B. 1692), Sec. 1, eff. September 1, 2011.
Acts 2013, 83rd Leg., R.S., Ch. 1329 (S.B. 656), Sec. 8, eff. September 1, 2013.

Sec. 111.070. EXPENDITURE OF FUNDS UNDER BUDGET; EMERGENCY EXPENDITURE; BUDGET TRANSFER. (a) The commissioners court may spend county funds only in strict compliance with the budget, except as provided by this section.
(b) The commissioners court may authorize an emergency expenditure as an amendment to the original budget only in a case of grave public necessity to meet an unusual and unforeseen condition that could not have been included in the original budget through the use of reasonably diligent thought and attention. If the court amends the original budget to meet an emergency, the court shall file a copy of its order amending the budget with the county clerk and the clerk shall attach the copy to the original budget.
(c) The commissioners court by order may:
(1) amend the budget to transfer an amount budgeted for one item to another budgeted item without authorizing an emergency expenditure; or
(2) designate the county budget officer or another officer or employee of the county who may, as appropriate and subject to conditions and directions provided by the court, amend the budget by transferring amounts budgeted for certain items to other budgeted items.
Acts 1987, 70th Leg., ch. 149, Sec. 1, eff. Sept. 1, 1987. Amended by Acts 1997, 75th Leg., ch. 1197, Sec. 7, eff. June 20, 1997.
Amended by: Acts 2005, 79th Leg., Ch. 1121 (H.B. 2458), Sec. 1, eff. June 18, 2005.

Sec. 111.0705. BUDGET FOR EXPENDITURES FROM PROCEEDS OF BONDS OR OTHER OBLIGATIONS. If a county bond issue is submitted at an election or other authorized obligations are to be issued against future revenues and a tax is to be levied for those obligations, the commissioners court shall adopt a budget of proposed expenditures. On receipt of the proceeds of the sale of the bonds or other obligations, the county may make expenditures from the proceeds in the manner provided by this subchapter for expenditures for general purposes.
Added by Acts 1997, 75th Leg., ch. 1197, Sec. 8, eff. June 20, 1997.

Sec. 111.0706. SPECIAL BUDGET FOR GRANT OR AID MONEY. The county auditor shall certify to the commissioners court the receipt of all public or private grant or aid money that is available for disbursement in a fiscal year but not included in the budget for that fiscal year. On certification, the court shall adopt a special budget for the limited purpose of spending the grant or aid money for its intended purpose.
Added by Acts 1997, 75th Leg., ch. 1197, Sec. 8, eff. June 20, 1997.

Sec. 111.0707. SPECIAL BUDGET FOR REVENUE FROM INTERGOVERNMENTAL CONTRACTS. (a) The county auditor shall certify to the commissioners court the receipt of all revenue from intergovernmental contracts that is available for disbursement in a fiscal year but not included in the budget for that fiscal year. On certification, the court shall adopt a special budget for the limited purpose of spending the revenue from intergovernmental contracts for its intended purpose.

(b) The county treasurer shall notify the county auditor of the receipt of all revenue from intergovernmental contracts not previously included in a special budget or the annual budget for that fiscal year.

Added by Acts 1997, 75th Leg., ch. 1197, Sec. 8, eff. June 20, 1997.
Amended by: Acts 2011, 82nd Leg., R.S., Ch. 606 (S.B. 373), Sec. 5, eff. September 1, 2011.

Sec. 111.07075. SPECIAL BUDGET FOR REVENUE RECEIVED AFTER START OF FISCAL YEAR. (a) The county auditor shall certify to the commissioners court the receipt of revenue from a new source not anticipated before the adoption of the budget and not included in the budget for that fiscal year. On certification, the court may adopt a special budget for the limited purpose of spending the revenue for general purposes or for any of its intended purposes.

(b) The county treasurer shall notify the county auditor of the receipt of all revenue from a new source not anticipated before the adoption of the budget and not previously included in a special budget or the annual budget for that fiscal year.

Added by Acts 2001, 77th Leg., ch. 938, Sec. 3, eff. Sept. 1, 2001.
Amended by: Acts 2011, 82nd Leg., R.S., Ch. 606 (S.B. 373), Sec. 5, eff. September 1, 2011.

Sec. 111.0708. PLEDGING REVENUE AS SECURITY FOR BONDS AND OTHER OBLIGATIONS. In preparing a county budget, a county may secure county bonds or other obligations by pledging for the term of the bonds or other obligations:

(1) any security authorized by law; or

(2) any revenue or receipts obtained by the county from the levy of a state tax if the state is required to pay the county the proceeds or receipts from the tax.

Added by Acts 1997, 75th Leg., ch. 1197, Sec. 8, eff. June 20, 1997.

Sec. 111.0709. CHANGES IN BUDGET FOR COUNTY PURPOSES. This subchapter does not prevent the commissioners court from making changes in the budget for county purposes.

Added by Acts 1997, 75th Leg., ch. 1197, Sec. 8, eff. June 20, 1997.

Sec. 111.071. BUDGET OFFICER'S ASSISTANCE TO COMMISSIONERS COURT. The budget officer may assist the commissioners court in the performance of the court's duties relating to the efficiency and effectiveness of county operations.

Acts 1987, 70th Leg., ch. 149, Sec. 1, eff. Sept. 1, 1987.

Sec. 111.072. DUTIES RETAINED BY COUNTY AUDITOR. The duties given under Subchapter B to the county auditor that are not expressly conferred by this subchapter on the budget officer remain duties of the county auditor.

Acts 1987, 70th Leg., ch. 149, Sec. 1, eff. Sept. 1, 1987.

Sec. 111.073. EMPLOYMENT OF PERSONNEL. The commissioners court may employ personnel necessary to assist the budget officer in the performance of the duties of that office.

Acts 1987, 70th Leg., ch. 149, Sec. 1, eff. Sept. 1, 1987.

Sec. 111.074. LIMITATION ON BUDGET OF COUNTY AUDITOR. An increase from one fiscal year to the next in the amount budgeted for expenses of the county auditor's office or the salary of an assistant auditor shall not exceed five (5) percent without approval of the commissioners court.

Added by Acts 1991, 72nd Leg., ch. 600, Sec. 5, eff. June 15, 1991; Acts 1991, 72nd Leg., ch. 739, Sec. 3, eff. Aug. 26, 1991.

Sec. 111.075. RESERVE ITEM. Notwithstanding any other provision of this subchapter, a county may establish in the budget a reserve or contingency item. The item must be included in the itemized budget under Section 111.063(a) in the same manner as a project for which an appropriation is established in the budget.
Added by Acts 2003, 78th Leg., ch. 301, Sec. 7, eff. Sept. 1, 2003.

SUBCHAPTER D. BUDGET APPROPRIATIONS

Sec. 111.091. APPROPRIATION ACCOUNTS. (a) On the adoption and certification of a general or special county budget, the county auditor shall open an appropriation account for each main budgeted or special item in the budget.

(b) The county auditor shall enter to an appropriation account each warrant drawn against that appropriation.

(c) The county auditor periodically shall inform the commissioners court of the condition of the appropriation accounts.
Acts 1987, 70th Leg., ch. 149, Sec. 1, eff. Sept. 1, 1987.

Sec. 111.092. DEPARTMENTAL EXPENSES NOT TO EXCEED APPROPRIATIONS. The county auditor shall oversee the warrant process to ensure that the expenses of any department do not exceed the budget appropriations for that department.
Acts 1987, 70th Leg., ch. 149, Sec. 1, eff. Sept. 1, 1987.

Sec. 111.093. APPROPRIATIONS FOR PURCHASES, CONTRACTS, SALARIES, OR LABOR EXPENSES IN COUNTY WITH POPULATION OF MORE THAN 225,000. (a) This section applies only to a county with a population of more than 225,000.

(b) The county auditor shall charge all purchase orders, requisitions, contracts, and salary and labor allowances to the appropriation accounts.

(c) A requisition issued or a contract for work, labor, services, or materials and supplies that is entered into in the manner provided by law by a proper authority is not binding until the county auditor certifies that the budget contains an ample provision for the obligation and that funds are or will be available to pay the obligation when due.

(d) The amount allocated in the budget for a purchase order, requisition, contract, special purpose, or salary or labor account may not be allocated for any other purpose unless an unexpended balance remains in the account after full discharge of the obligation or unless the requisition, contract, or allocation is canceled in writing by the commissioners court or a county officer for a valid reason.
Acts 1987, 70th Leg., ch. 149, Sec. 1, eff. Sept. 1, 1987.

Sec. 111.094. ITEMIZED BUDGET. The commissioners court in preparing the county budget shall determine the amount of county funds to be spent for the juvenile probation department in the county budget.
Added by Acts 1997, 75th Leg., ch. 1197, Sec. 9, eff. June 20, 1997.

Sec. 111.095. SPECIAL FUNDS. (a) This section shall apply to all funds maintained and controlled by a county tax assessor-collector that are not included in the county budget.

(b) At least 60 days before the first day of the county's fiscal year, the county tax assessor-collector shall prepare a budget for the expenditure of the funds during that fiscal year and file a copy of that budget with the county budget officer. The county budget officer shall make a copy of the budget filed with the budget officer available to the public at all reasonable times. The budget filed with the county budget officer is not subject to approval by the commissioners court of the county, but any member of the public is entitled to speak for or against the budget during the county's budget process. Funds in the accounts under this section may be spent only in compliance with the budget filed with the county budget officer under this subsection.

(c) Funds in the accounts under this section may not be used to supplement the salary or cover the personal expenses of the county tax assessor-collector.

(d) The provisions of this section are cumulative with the provisions of other statutes pertaining to county funds.
Added by Acts 2001, 77th Leg., ch. 938, Sec. 4, eff. Sept. 1, 2001

DENTON COUNTY
COMMISSIONERS COURT

September 1, 2015
Month Day Year

Court Order Number: 15-0684

THE ORDER:

I move that the property tax rate be increased by the adoption of a tax rate of $0.2620, which is effectively a 2.397349 percent increase in the tax rate. THIS TAX RATE WILL RAISE MORE TAXES FOR MAINTENANCE AND OPERATIONS THAN LAST YEAR'S TAX RATE. THE TAX RATE WILL EFFECTIVELY BE RAISED BY 3.66542 PERCENT AND WILL RAISE TAXES FOR MAINTENANCE AND OPERATIONS ON A $100,000 HOME BY APPROXIMATELY $6.80. The adoption of the tax rate on $100 of taxable value for Denton County for tax year 2015 includes $0.192148 for the purpose of maintenance and operation expenditures and $0.069852 for the payment of principal and interest to pay debt service, for the total County tax rate of $0.2620.

Motion by Marchant **Seconded by** Coleman

County Judge Mary Horn	Yes X Abstain ___ No ___ Absent ___	
Commissioner Pct No 1 Hugh Coleman	Yes X Abstain ___ No ___ Absent ___	Commissioner Pct No 2 Ron Marchant Yes X Abstain ___ No ___ Absent ___
Commissioner Pct No 3 Bobbie J. Mitchell	Yes X Abstain ___ No ___ Absent ___	Commissioner Pct No 4 Andy Eads Yes X Abstain ___ No ___ Absent ___

Motion Carried 5 – 0 - 0

Other Action: Pulled from Consent ___ No Action ___ Postponed ___

BY ORDER OF THE COMMISSIONERS COURT:

Mary Horn
Presiding Officer

ATTEST: _____

Juli Luke, County Clerk
and Ex-Officio Clerk of the
Commissioners Court of
Denton County, Texas

APPROVED AS TO FORM:

John Feldt
Assistant District Attorney

BY: _____
Deputy County Clerk

DENTON COUNTY
COMMISSIONERS COURT

09/01/2015

Month Day Year

15-0683

Court Order Number

7. B.

THE ORDER:

Approve the adoption of the FY2015-2016 Denton County Budget in the amount of $254,890,520; and any appropriate action.

Motion by Merchant **Seconded by** Horn

County Judge Mary Horn	Yes	X
	Abstain	
	No	
	Absent	
Commissioner Pct No 1 Hugh Coleman	Yes	X
	Abstain	
	No	
	Absent	
Commissioner Pct No 2 Ron Marchant	Yes	X
	Abstain	
	No	
	Absent	
Commissioner Pct No 3 Bobbie J. Mitchell	Yes	X
	Abstain	
	No	
	Absent	
Commissioner Pct No 4 Andy Eads	Yes	X
	Abstain	
	No	
	Absent	

Motion Carried 5-0-0

Other Action: **Pulled from Consent** ___ **No Action** ___ **Postponed** ___

BY ORDER OF THE COMMISSIONERS COURT:

Mary Horn

Presiding Officer

APPROVED AS TO FORM:

Assistant District Attorney

ATTEST:

Juli Luke, County Clerk
and Ex-Officio Clerk of the
Commissioners Court of
Denton County, Texas

BY:
Deputy County Clerk

GLOSSARY

Account Code: A series of numbers used to identify and classify expenditures or revenues within an organizational unit. The account code consists of a fund code, department or activity code, an object or expenditure code and a category code as set forth in the "Chart of Accounts."

Accrual Basis: Basis of accounting where transactions are recognized in the financial statement when they occur, regardless of when cash is actually received or spent.

Activity: The part of a department or division charged with a specific provision of County service.

Actual: Final audited revenue or expenditure results of operations for the fiscal year indicated.

ADA: Americans with Disabilities.

Ad Valorem Tax: A tax levied against the taxable valuation of land and improvements.

Appraised Value: An estimate of value for the purpose of taxation.

Appropriation: An authorization to make expenditures or incur obligations against the resources of the County.

ASAP: Absent Student Assistance Program.

Assessed Valuation: The total valuation of land and improvements less all property exempt from tax. It is used by a government as a basis for levying taxes. The Denton County Appraisal District that is a separate entity sets the assessed values in Denton County.

Assets: Any item of economic value owned by the County; vehicles, land, etc.

Authorized Position Detail: A breakdown of positions and pay grades by job title for a specific department or division.

Balanced Budget Amounts budgeted in a fiscal year for expenditures from the various funds do not exceed the balances in those funds plus anticipated revenue for the fiscal year.

BAT: Best Available Technology.

Bond: A written promise to pay two things:
1. a principal amount on a specified date, and
2. a series of interest payments, usually in annual installments for the term of the bond.

Bond Rating: Organizations like Standard and Poor's and Moody's rate the riskiness of government-issued securities and gives each security a bond rating.

Bonded Indebtedness: The total amount of principal and interest due on bonds which have been sold to finance capital projects such as roads, bridges and buildings. The most prevalent types of bonds are general obligation or revenue bonds.

Budget: An itemized schedule of estimated government revenues and expenditures covering the fiscal year, prepared in advance as a guide for government expenditures.

Budget Amendment: A change in the authorized level of funding (appropriations) for a department or line item object code. These adjustments are made only with Commissioners Court approval.

Budget Calendar: A schedule of dates which the County follows in the preparation, adoption and administration of the budget process.

Budget Message: The opening section of the budget which provides the Commissioners Court and the public with a general summary of the most important aspects of the budget, changes from the current and previous fiscal years, and the views and recommendations of the Budget Officer.

Budget Policy & Procedures: A statement or plan that describes how certain aspects of the budget are formulated and the rules to be followed as the budget is put into operation after adoption.

Budgetary Control: A general set of guidelines established in a policy and procedures statement which allows for monitoring and management of funds that have been appropriated for use in providing a service.

Calculated Effective Tax Rate: State law in Texas prescribes a formula for calculating the effective tax rate for counties. The net effect of the formula is to produce a tax rate that goes down when property values rise because of inflation and vice versa. The intent is to generate a rate that produces approximately the same revenues as the year before. The formula does make adjustments for newly annexed property and newly constructed property.

Capital Equipment: Non-Consumable items purchased with an estimated useful life of more than one (1) year and a value of $5000 or more.

Capital Improvement Program (CIP): A proposed plan to finance major infrastructure development and funded through General Obligation Bonds, Refunding Bonds, Permanent Improvement Bonds and Tax Notes.

Capital Outlay: Expenditure that results in the acquisition of fixed assets.

Capital Project Fund: A proposed plan for financing long term work projects that lead to the physical development of the County; usually based on the Capital Improvement Program.

Capital Replacement Fund: This fund includes major capital projects that total over $100,000 that are not funded with long-term debt.

CDA: Criminal District Attorney.

Certificates of Obligation: A short-term debt instrument whose rates are periodically restructured.

Certification Pay: Additional pay attributable for completion of specified certification that enhances performance.

CHOS: Courthouse on the Square.

CIC: Capital Improvement Committee.

CIP: Capital Improvement Program.

CJAD: Criminal Justice Assistance Division.

COBRA: Consolidated Omnibus Budget Reconciliation Act of 1985.

Contingency Funds: A budgetary reserve set aside for unforeseen events occurring during the fiscal year which is also known as a reserve account.

CPS: Child Protective Services.

CSCD: Community Supervision & Corrections Department.

Current Taxes: Taxes that are levied and collected prior to being delinquent. The tax year begins January 1st. Taxes are delinquent on February 1st, after which time penalty and interest charges accrue.

DCTA: Denton County Transportation Authority.

Debt Service: The County's obligation to pay the principal and interest on all bonds and other debt instruments according to a payment schedule developed at the time the instrument is issued.

Debt Service Fund: This fund accounts for the accumulation of financial resources needed to meet the requirements of general obligation debt service and debt service reserves.

Deficit: The excess of expenses over budget during the accounting period.

Delinquent Taxes: Taxes that remain unpaid at February 1st.

Department: A major division or unit of the County responsible for a service or operation or a group of related operations within a functional area.

Department/Activity Description: Description of the services provided by a particular department at the approved level of funding.

Departmental Goals: The goals are to describe the purpose or benefit that the department provides to the citizen which also identifies the end result that the department desires to achieve.

Disbursement: Payment of goods or services in cash or by check.

DA: Criminal District Attorney.

Division: A section of an operation that is grouped based on related activities.

Effective Tax Rate: State law in Texas prescribes a formula for calculating the effective tax rate for counties. The net effect of the formula is to produce a tax rate that goes down when property values rise because of inflation and vice versa. The intent is to generate a rate that produces approximately the same revenues as the year before. The formula does make adjustments for newly annexed property and newly constructed property.

DSRIP: Delivery System Reform Incentive Payment (DSRIP).

Encumbrance: An obligation of the County for which funds have been set aside (not expended) for a known or expected expenditure with a valid purchase order or contract.

Estimated Revenue: The amount of projected revenue for the fiscal cycle. Projections are generally based on prior experiences or increased fees.

Executive Summary: An overview of the County including budget highlights, funding sources and a complete review of the budget process.

Exempt: Personnel not eligible to receive overtime pay and who are expected to put in whatever hours are necessary to complete their job assignments. The respective department head or elected official, as partial compensation for overtime hours worked, may allow compensatory time off.

Expenditure: The outflow of funds to obtain goods or services.

Expenses: Charges incurred for operations, maintenance, debt service and other goods and services.

FBSS: Family Based Safety Services.

Fees of Office (Revenue): Fees charged by various County departments to provide a service to the public or another governmental entity.

FEMA: Federal Emergency Management Agency.

Fiduciary or Trust and Agency Fund: The funds that account for assets held by the County in a trustee or agency capacity.

Fines (Revenue): Revenue generated through fines assessed by various courts.

Fiscal Policy: A set of principals for the planning and programming of government budgets. Changes in the level of taxes, the rate of government expenditures or the budget deficit are all possible instruments of fiscal policy.

Fiscal Year: The period signifying the beginning and ending of an accounting period. Denton County's fiscal year is October 1st through September 30th.

Fixed Assets: See Capital Equipment.

FMLA: Family Medical Leave Act of 1993.

Forfeitures: Payment as a penalty assessed by the Courts through bail bond and property forfeitures.

FTP: File Transfer Protocol.

Fund: An independent fiscal and accounting entity, segregated to perform specific activities or functions. Each fund balances appropriations and revenues.

Fund Balance: The excess of a fund's current assets over its liabilities for the accounting period. State law prohibits deficits.

GAAP: Generally Accepted Accounting Principles.

GASB: Governmental Accounting Standards Board.

General Fund: The fund used to account for all financial resources except those required to be accounted for in another fund. This is the main operating fund of the County.

General Ledger: A file that contains the accounts needed to reflect the financial position and the results of operations of the County.

General Obligation Bonds: Also known as G.O. Bonds. Debt instruments where the taxing power of the governmental entity is used to guarantee repayment. These bonds are sold and guaranteed by the government entity which issues the bonds and backed by the government's full faith and credit to the repayment of the bonds it issues.

GFOA: Government Finance Officers Association.

Governmental Funds: Funds used to account for most typical governmental functions. The acquisition, use, and balances of expendable financial resources and the related current liabilities are accounted for through governmental funds

Grant: A contribution by a government or other organization to support a particular function. Typically, these contributions are made to local governments from state or federal governments.

HIPAA: Health Insurance Portability and Accountability Act of 1996.

Indirect Costs: Costs not directly attributable to providing a product or service. Usually these are support costs.

Inflation: A persistent rise in the general price level that results in a decline in the purchasing power of money.

Infrastructure: the basic elements necessary for providing sufficient roads and highways necessary to handle the volumes of increasing traffic.

Interest Earnings: Earnings from available monies invested during the year.

Intergovernmental (Revenue): Funds received as payment from the State of Texas and other agencies for administering a program.

Internal Control: A plan of organization under which employees' duties are arranged so that records and procedures are so designed as to make it possible to exercise effective accounting controls over assets, liabilities, revenues and expenditures.

Intra-Departmental Transfer: A change within a department's operating line items with less than a $2,000 cumulative total for the fiscal year.

Investments: Securities and real estate held for the production of revenues in the form of interest, dividends, rentals, or lease payments. The term does not include fixed assets used in governmental operations.

JAG ARRA: Juvenile Assistance Grant – American Recovery and Reinvestment Act.

JJAEP: Juvenile Justice Alternative Education Program.

JP: Justice of the Peace.

Liabilities: Debt or other legal obligations arising out of transactions in the past that must be liquidated, renewed, or refunded at some future date.

Levy: To impose taxes, special assessments, or service charges for the support of government activities.

Line Item Budget: A budget that lists each object code for departments separately with the dollar amount budgeted.

Long Term Debt: Debt with a maturity of more than one year from the date of issuance.

ME: Medical Examiner's Office.

MHMR: Mental Health Mental Retardation.

MHU: Mental Health Unit.

Miscellaneous (Revenue): Revenue generated from various sources such as the sale of assets or supplies. Beginning balances are classified as miscellaneous since they consist of excess revenue from all categories.

Mission Statement: An operational statement explaining the purpose of the organization.

Modified Accrual Basis: This is a combination of cash and accrual accounting.. Expenditures are immediately incurred as a liability while revenues are not recorded until they are actually received or are "measurable" and "available for expenditure". This type of accounting basis is conservative and is recommended as the standard for most governmental funds.

MUD: Municipal Utility District.

NCTCOG: North Central Texas Council of Governments.

NSF: Not Sufficient Funds.

Non-Departmental Expense: Expenditures for professional services and other general government functions, which cannot be allocated to individual departments, are assigned to miscellaneous/non-departmental expenses.

Object Code: Numerical code for line item expenditure description.

Objective: Steps taken to achieve a pre-determined goal.

OCA: Office of Consumer Affairs.

OCD: Office of Civil Defense.

OJP: Office of Justice Programs.

Operating Budget: That summarized budget of the County, which provides a review of the services and functions of the various County departments including budget changes, funding sources and other various information. This document is provided separate from a line-item budget which provides more details about the County for the public.

Operating Fund: A set of self-balancing accounts used to pay current, on-going expenditures.

Operating Expenses: The portion of the budget that provides goods and services used in the daily operations excluding personnel and capital expenditures.

Performance/Productivity Measures: Specific quantitative and qualitative measures of work performed as an objective of the department.

Position: An employee working at least 17 hours per week for the County.

Property Tax: Taxes levied on both real and personal property according to the property's valuation and the tax rate.

Reserve: Denton County maintains one type of reserve account. The Unallocated Reserves are used to fund expenses within the first three months of the fiscal year until property tax payments are received.

Resolution: A formal statement of opinion or determination adopted by an assembly or other formal group.

Resources: Total dollars available for appropriations, including estimated revenues, fund transfers, and beginning fund balances.

Revenue: Income received from such sources as taxes, fines, fees, forfeitures, grants, etc.

SO: Sheriff's Office.

Source of Revenue: Revenues are classified according to source.

Special Revenue Funds: These funds are set up to keep track of segregated revenue activities.

Staffing Trends: Staffing figures for a specific period of time for a department or division.

Statute: A law enacted by the legislative assembly.

STEP: Selective Traffic Enforcement Program.

Tax Levy: Imposing or collecting a tax.

Tax Rate: A percentage applied to all taxable property to raise general revenues.

Tax Rate Limit: The maximum rate at which a government may levy a tax. The limit may apply to taxes raised for a particular purpose, or to taxes imposed for all purposes, and may apply to a single government, to a class of governments, or to all governments operating in a particular area. Overall tax rate limits usually restrict levies for all purposes and of all governments, state and local, having jurisdiction in a given area.

Tax Roll: Official list showing the amount of taxes levied against each taxpayer or property.

Taxes: Sums imposed by a government for services performed for the common benefit of the people.

Taxes (current): Taxes levied that are due within one year.

Taxes (delinquent): Taxes which remain unpaid after the date on which a penalty for non-payment is attached.

TCEQ: Texas Commission on Environmental Quality.

Time Deposit: Investment of idle funds with a depository at a negotiated interest rate.

TJJD: Texas Juvenile Justice Department.

Transfer-In: Funds expended in one fund and received in another.

TRIP '08: Road bond projects that received voter approval in November 2008 for various county-wide Transportation Road Improvements Programs.

Trust Funds: Accounts established to record and report all funds collected, disbursed, invested, and held in trust as ordered by the courts.

TXDOT: Texas Department of Transportation.

Unencumbered Balance: The amount of an appropriation that is neither expended nor obligated (encumbered). That amount of appropriation is available for future use.

Unappropriated Fund Balance: Funds that are neither expended nor obligated and provides cash flow to the organization.

VA: Veterans Administration.

WIC: Women, Infants and Children.

FY 2016 Pay Grades-Effective 10/1/15

Denton County General Pay Grades

GRADE		Minimum	Midpoint	Maximum
1	Hourly	10.613	13.267	15.920
	Bi-weekly	849	1,061	1,274
	Annual	22,076	27,596	33,114
2	Hourly	11.357	14.196	17.035
	Bi-weekly	909	1,136	1,363
	Annual	23,622	29,527	35,433
3	Hourly	12.152	15.189	18.227
	Bi-weekly	972	1,215	1,458
	Annual	25,276	31,594	37,912
4	Hourly	13.002	16.253	19.503
	Bi-weekly	1,040	1,300	1,560
	Annual	27,045	33,806	40,567
5	Hourly	13.913	17.390	20.868
	Bi-weekly	1,113	1,391	1,669
	Annual	28,938	36,172	43,406
6	Hourly	14.887	18.608	22.329
	Bi-weekly	1,191	1,489	1,786
	Annual	30,964	38,704	46,444
7	Hourly	15.928	19.910	23.892
	Bi-weekly	1,274	1,593	1,911
	Annual	33,131	41,413	49,695
8	Hourly	17.043	21.304	25.565
	Bi-weekly	1,363	1,704	2,045
	Annual	35,450	44,313	53,175
9	Hourly	18.237	22.796	27.354
	Bi-weekly	1,459	1,824	2,188
	Annual	37,932	47,415	56,897
10	Hourly	19.513	24.391	29.269
	Bi-weekly	1,561	1,951	2,342
	Annual	40,586	50,733	60,880
11	Hourly	20.879	26.098	31.318
	Bi-weekly	1,670	2,088	2,505
	Annual	43,428	54,284	65,141
12	Hourly	22.340	27.925	33.510
	Bi-weekly	1,787	2,234	2,681
	Annual	46,468	58,084	69,701
13	Hourly	23.904	29.880	35.856
	Bi-weekly	1,912	2,390	2,868
	Annual	49,720	62,150	74,580
14	Hourly	25.577	31.972	38.365
	Bi-weekly	2,046	2,558	3,069
	Annual	53,200	66,501	79,800
15	Hourly	27.367	34.210	41.051
	Bi-weekly	2,189	2,737	3,284
	Annual	56,924	71,156	85,387
16	Hourly	29.283	36.604	43.925
	Bi-weekly	2,343	2,928	3,514
	Annual	60,909	76,136	91,363
17	Hourly	31.333	39.166	47.000
	Bi-weekly	2,507	3,133	3,760
	Annual	65,173	81,466	97,759
18	Hourly	33.526	41.908	50.289
	Bi-weekly	2,682	3,353	4,023
	Annual	69,735	87,168	104,602
19	Hourly	35.874	44.841	53.810
	Bi-weekly	2,870	3,587	4,305
	Annual	74,617	93,270	111,924
20	Hourly	38.384	47.980	57.576
	Bi-weekly	3,071	3,838	4,606
	Annual	79,839	99,799	119,759

Denton County Attorney Pay Grades

GRADE		Minimum	Midpoint	Maximum
ATY 1	Hourly	26.683	30.018	33.353
	Bi-weekly	2,135	2,401	2,668
	Annual	55,500	62,438	69,375
ATY 2	Hourly	29.351	33.020	36.689
	Bi-weekly	2,348	2,642	2,935
	Annual	61,050	68,681	76,313
ATY 3	Hourly	32.286	37.129	41.972
	Bi-weekly	2,583	2,970	3,358
	Annual	67,155	77,228	87,302
ATY 4	Hourly	35.515	40.842	46.169
	Bi-weekly	2,841	3,267	3,694
	Annual	73,871	84,951	96,032
ATY 5	Hourly	39.066	45.903	52.739
	Bi-weekly	3,125	3,672	4,219
	Annual	81,258	95,478	109,698
ATY 6	Hourly	42.973	50.493	58.013
	Bi-weekly	3,438	4,039	4,641
	Annual	89,383	105,025	120,667
ATY 7	Hourly	47.270	56.724	66.178
	Bi-weekly	3,782	4,538	5,294
	Annual	98,322	117,986	137,650
ATY 8	Hourly	51.997	62.397	72.796
	Bi-weekly	4,160	4,992	5,824
	Annual	108,154	129,785	151,415
ATY 9	Hourly	57.197	71.496	85.795
	Bi-weekly	4,576	5,720	6,864
	Annual	118,969	148,711	178,454
ATY 10	Hourly	62.916	78.646	94.375
	Bi-weekly	5,033	6,292	7,550
	Annual	130,866	163,583	196,299
ATY 11	Hourly	69.208	86.510	103.812
	Bi-weekly	5,537	6,921	8,305
	Annual	143,953	179,941	215,929

Denton County Senior Management Pay Grades

GRADE		Minimum	Midpoint	Maximum
BB 1	Hourly	43.269	56.490	69.712
	Bi-weekly	3,462	4,519	5,577
	Annual	90,000	117,500	145,000
BB 2	Hourly	52.885	67.308	81.731
	Bi-weekly	4,231	5,385	6,538
	Annual	110,000	140,000	170,000

Denton County Law Enforcement Pay Grades

GRADE		Minimum	Midpoint	Maximum
101	Hourly	14.887	18.608	22.329
	Bi-weekly	1,191	1,489	1,786
	Annual	30,964	38,704	46,444
102	Hourly	15.928	19.910	23.892
	Bi-weekly	1,274	1,593	1,911
	Annual	33,131	41,413	49,695
103	Hourly	17.043	21.304	25.565
	Bi-weekly	1,363	1,704	2,045
	Annual	35,450	44,313	53,175
104	Hourly	18.237	22.796	27.354
	Bi-weekly	1,459	1,824	2,188
	Annual	37,932	47,415	56,897
105	Hourly	19.513	24.391	29.269
	Bi-weekly	1,561	1,951	2,342
	Annual	40,586	50,733	60,880
106	Hourly	20.879	26.098	31.318
	Bi-weekly	1,670	2,088	2,505
	Annual	43,428	54,284	65,141
107	Hourly	22.340	27.925	33.510
	Bi-weekly	1,787	2,234	2,681
	Annual	46,468	58,084	69,701
108	Hourly	23.904	29.880	35.856
	Bi-weekly	1,912	2,390	2,868
	Annual	49,720	62,150	74,580
109	Hourly	25.577	31.972	38.365
	Bi-weekly	2,046	2,558	3,069
	Annual	53,200	66,501	79,800
110	Hourly	27.367	34.210	41.051
	Bi-weekly	2,189	2,737	3,284
	Annual	56,924	71,156	85,387
111	Hourly	29.283	36.604	43.925
	Bi-weekly	2,343	2,928	3,514
	Annual	60,909	76,136	91,363
112	Hourly	31.333	39.166	47.000
	Bi-weekly	2,507	3,133	3,760
	Annual	65,173	81,466	97,759
113	Hourly	33.526	41.908	50.289
	Bi-weekly	2,682	3,353	4,023
	Annual	69,735	87,168	104,602
114	Hourly	35.874	44.841	53.810
	Bi-weekly	2,870	3,587	4,305
	Annual	74,617	93,270	111,924
115	Hourly	38.384	47.980	57.576
	Bi-weekly	3,071	3,838	4,606
	Annual	79,839	99,799	119,759
116	Hourly	41.071	51.339	61.607
	Bi-weekly	3,286	4,107	4,929
	Annual	85,428	106,785	128,142
117	Hourly	43.946	54.933	65.919
	Bi-weekly	3,516	4,395	5,274
	Annual	91,408	114,261	137,112

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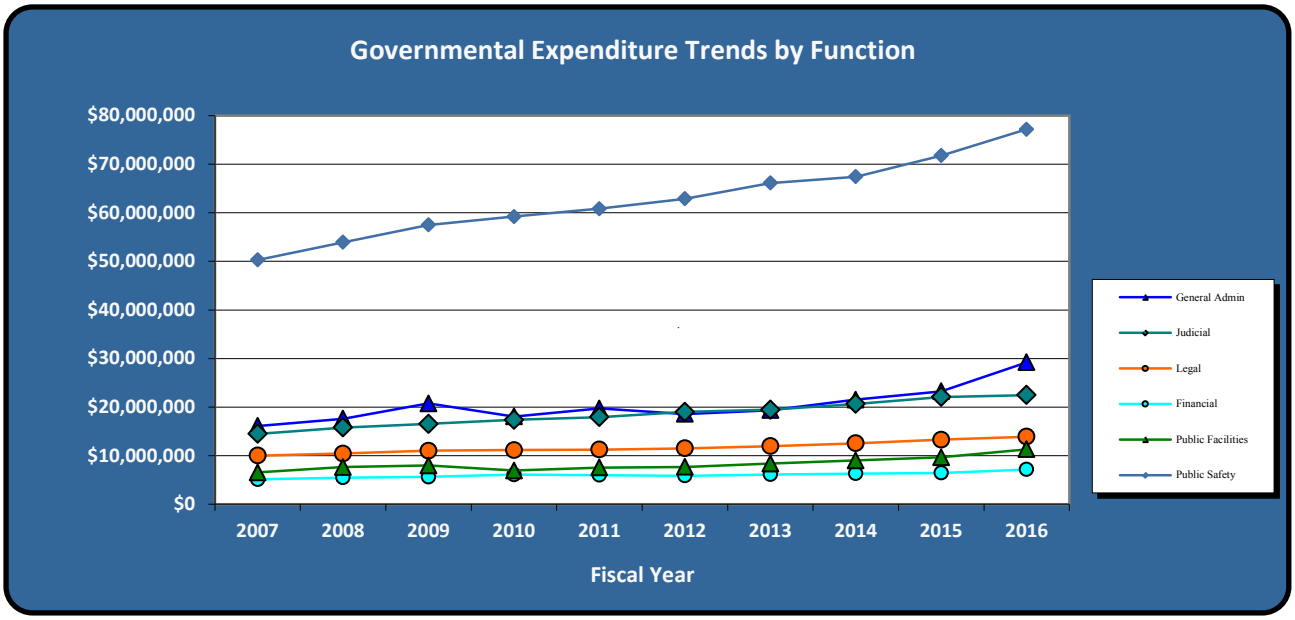
DENTON COUNTY

GENERAL GOVERNMENTAL EXPENDITURES BY FUNCTION [1]
Last Ten Fiscal Years

Fiscal Year	General Administration	Judicial	Legal	Financial	Public Facilities	Public Safety
2007	16,108,615	14,511,043	10,016,699	5,140,333	6,568,295	50,285,319
2008	17,625,331	15,786,201	10,442,389	5,468,113	7,645,966	53,934,418
2009	20,764,872	16,556,969	11,019,055	5,635,737	7,966,051	57,497,131
2010	18,059,737	17,380,563	11,160,581	6,086,083	6,935,320	59,225,871
2011	19,709,074	17,936,192	11,263,089	5,995,898	7,558,632	60,820,926
2012	18,575,330	19,009,616	11,527,906	5,883,164	7,690,697	62,860,189
2013	19,373,219	19,453,340	11,974,103	6,116,399	8,378,900	66,133,671
2014	21,518,954	20,655,586	12,538,787	6,312,106	9,017,878	67,400,794
2015 [2]	23,266,010	22,075,424	13,302,468	6,444,208	9,663,969	71,765,963
2016 [3]	29,208,230	22,485,366	13,928,190	7,169,035	11,327,943	77,171,114

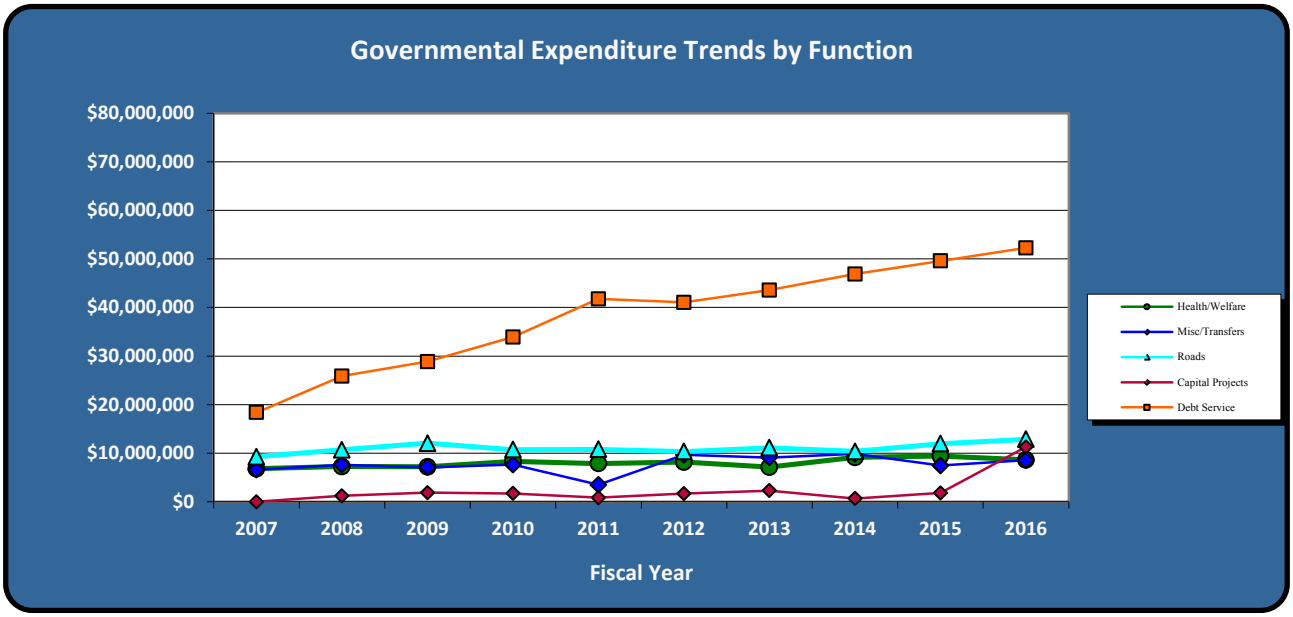


Notes:
[1] Includes General, Special Revenue and Debt Service Funds.
[2] Estimated Expenditures
[3] Budgeted Expenditures

DENTON COUNTY

GENERAL GOVERNMENTAL EXPENDITURES BY FUNCTION [1]
Last Ten Fiscal Years - Page 2

Fiscal Year	Health/ Welfare	Miscellaneous/ Transfers	Roads	Capital Projects	Debt Service	Total
2007	6,816,607	6,631,649	9,292,148	0	18,380,383	143,751,090
2008	7,274,398	7,616,929	10,690,649	1,220,531	25,867,622	163,572,547
2009	7,195,347	7,100,815	12,062,578	1,879,822	28,858,092	176,536,469
2010	8,351,271	7,644,144	10,730,918	1,726,906	33,918,589	181,219,983
2011	7,872,200	3,512,172	10,788,387	844,809	41,770,901	188,072,281
2012	8,173,291	9,675,067	10,356,891	1,681,538	41,045,306	196,478,994
2013	7,151,883	9,104,842	11,132,456	2,313,020	43,557,362	204,689,194
2014	9,141,629	9,868,657	10,369,531	687,123	46,896,667	214,407,712
2015 [2]	9,411,494	7,463,010	11,977,227	1,807,440	49,579,783	226,756,996
2016 [3]	8,616,333	8,567,439	12,862,973	11,276,811	52,277,086	254,890,520



Notes: [1] Includes General, Special Revenue and Debt Service Funds.

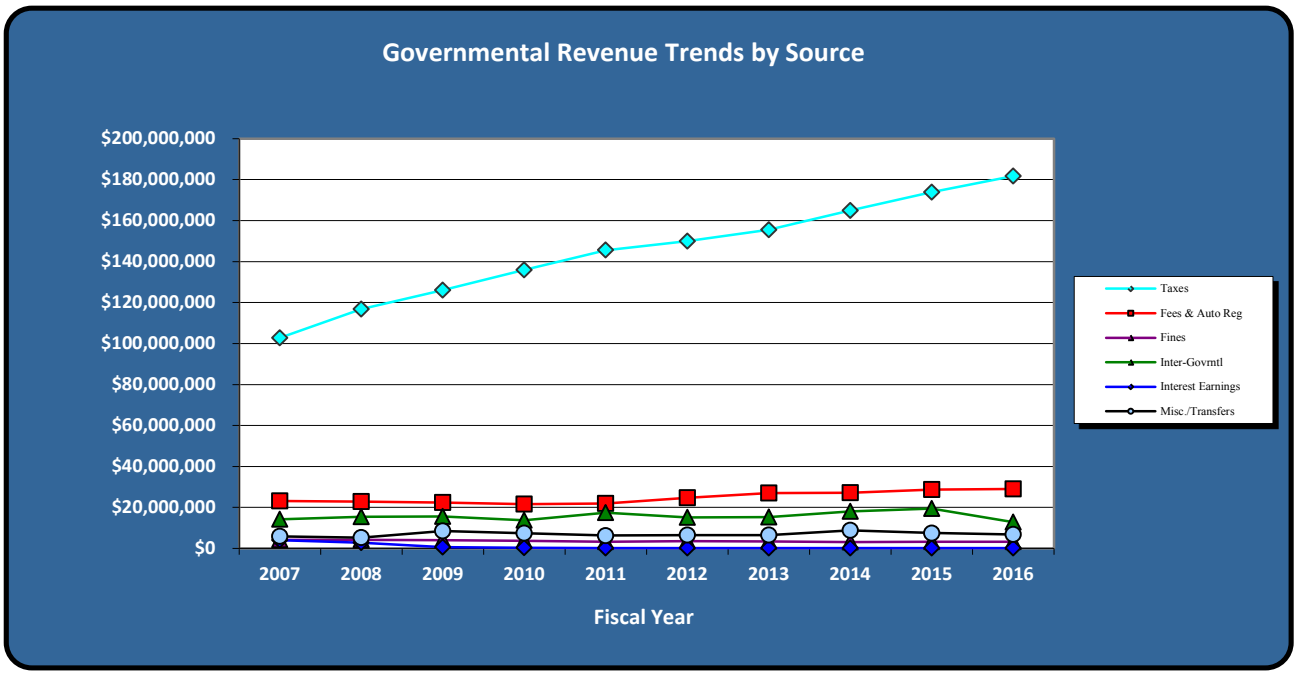
[2] Estimated Expenditures

[3] Budgeted Expenditures

DENTON COUNTY

GENERAL REVENUES BY SOURCE [1]
Last Ten Fiscal Years

Fiscal Year	Taxes	Fees and Auto Reg.	Fines	Inter-Governmental	Interest Earnings	Misc./ Transfers	Total
2007	102,817,040	23,165,510	4,248,548	14,271,637	3,971,871	5,955,524	154,430,130
2008	116,739,752	22,830,302	4,146,764	15,409,861	2,829,407	5,217,664	167,173,750
2009	126,074,805	22,423,000	4,055,003	15,587,658	610,310	8,522,664	177,273,440
2010	135,942,713	21,625,201	3,714,723	13,738,227	347,788	7,433,375	182,802,027
2011	145,542,071	21,952,079	3,261,993	17,439,774	229,022	6,270,066	194,695,005
2012	149,920,815	24,643,202	3,516,408	15,115,475	205,070	6,514,850	199,915,820
2013	155,539,909	27,089,727	3,390,803	15,229,390	167,929	6,498,106	207,915,864
2014	164,871,841	27,239,658	3,127,188	18,102,795	112,388	8,790,210	222,244,080
2015 [2]	173,850,000	28,747,000	3,225,000	19,392,855	166,315	7,505,642	232,886,812
2016 [3]	181,714,913	28,981,500	3,255,000	12,798,776	194,150	6,786,100	233,730,439



Notes: 2007 - 2014 Indicate Actual Totals

[1] Includes General, Special Revenue and Debt Service Funds

[2] Estimated Revenues

[3] Budgeted Revenues (Excludes Fund Balance)

DENTON COUNTY

PROPERTY TAX LEVIES AND COLLECTIONS
Last Ten Fiscal Years

Fiscal Year	Total Tax Levy	Collected within the Fiscal Year		Collections in Subsequent Years	Total Collections to Date	
		Amount	Percentage of Levy		Amount	Percentage of Levy
2006	97,407,829	95,770,632	98.3%	1,560,959	97,331,591	99.9%
2007	102,451,028	100,548,087	98.1%	1,818,593	102,366,680	99.9%
2008	115,677,118	114,144,213	98.7%	1,436,543	115,580,756	99.9%
2009	126,042,164	124,349,930	98.7%	1,585,794	125,935,724	99.9%
2010	135,433,257	133,632,700	98.7%	1,654,932	135,287,632	99.9%
2011	146,059,672	144,186,320	98.7%	1,585,474	145,771,794	99.8%
2012	150,068,648	148,619,170	99.0%	1,205,508	149,824,678	99.8%
2013	155,903,667	154,663,495	99.2%	891,907	155,555,402	99.8%
2014	164,603,279	163,528,211	99.3%	628,937	164,157,148	99.7%
2015	173,793,638	172,918,669	99.5%	-	172,918,669	99.5%

DENTON COUNTY

ASSESSED AND ESTIMATED ACTUAL VALUE OF TAXABLE PROPERTY
Last Ten Fiscal Years

	Real Property			
Fiscal Year	Residential Property	Commercial Property	Other	Personal Property
2006	27,011,065,226	4,544,999,060	$3,929,476,860	$5,301,761,092
2007	29,740,164,928	5,207,650,890	$8,148,783,424	$3,983,340,835
2008	32,339,953,553	6,730,833,980	$11,128,310,614	$5,119,287,446
2009	35,370,529,725	7,685,551,410	$14,622,614,897	$5,493,135,842
2010	34,023,281,341	7,708,027,368	$12,825,800,942	$4,477,889,643
2011	36,388,973,004	7,211,355,948	$9,225,513,044	$5,751,350,438
2012	36,474,424,930	7,643,824,158	$9,661,492,578	$5,751,350,438
2013	39,055,589,388	7,476,279,462	$8,168,625,277	$5,543,089,865
2014	42,926,652,819	10,237,178,497	$4,464,314,011	$7,073,384,241
2015	47,532,158,994	11,592,974,517	$8,585,838,506	$6,542,972,647

DENTON COUNTY

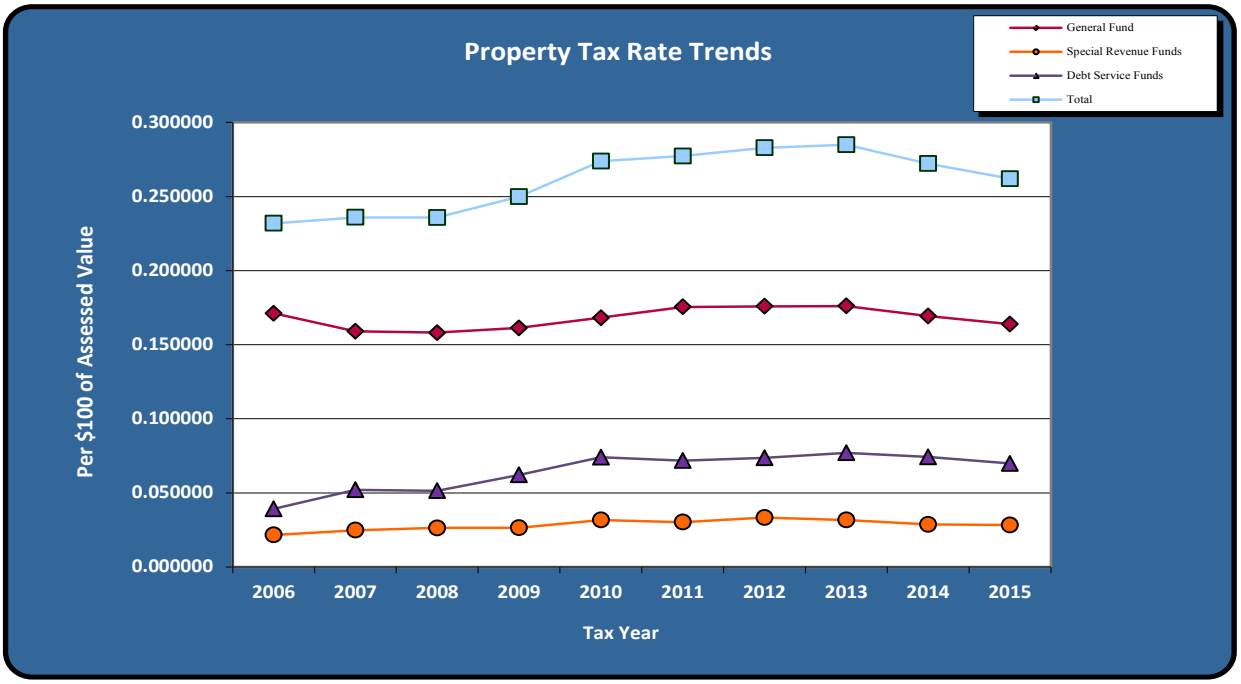
ASSESSED AND ESTIMATED ACTUAL VALUE OF TAXABLE PROPERTY
Last Ten Fiscal Years - Page 2

Fiscal Year	Less Tax Exempt Real Property	Total Taxable Assessed Value	Total Direct Tax Rate	Estimated Actual Taxable Value	Assessed Value as a Percentage of Actual Value
2006	1,456,690,424	39,330,611,814	0.24648	39,330,611,814	100%
2007	3,203,434,282	43,876,505,795	0.23192	43,876,505,795	100%
2008	6,435,930,007	48,882,455,586	0.23589	48,882,455,586	100%
2009	9,914,568,266	53,257,263,608	0.23577	53,257,263,608	100%
2010	5,088,997,965	53,946,001,329	0.24980	53,946,001,329	100%
2011	5,559,376,920	53,017,815,514	0.27390	53,017,815,514	100%
2012	5,681,118,965	53,849,973,139	0.27736	53,849,973,139	100%
2013	6,133,624,980	54,109,959,012	0.28287	54,109,959,012	100%
2014	7,012,511,117	57,689,018,451	0.28491	57,689,018,451	100%
2015	11,473,189,070	62,780,755,594	0.27220	62,780,755,594	100%

DENTON COUNTY

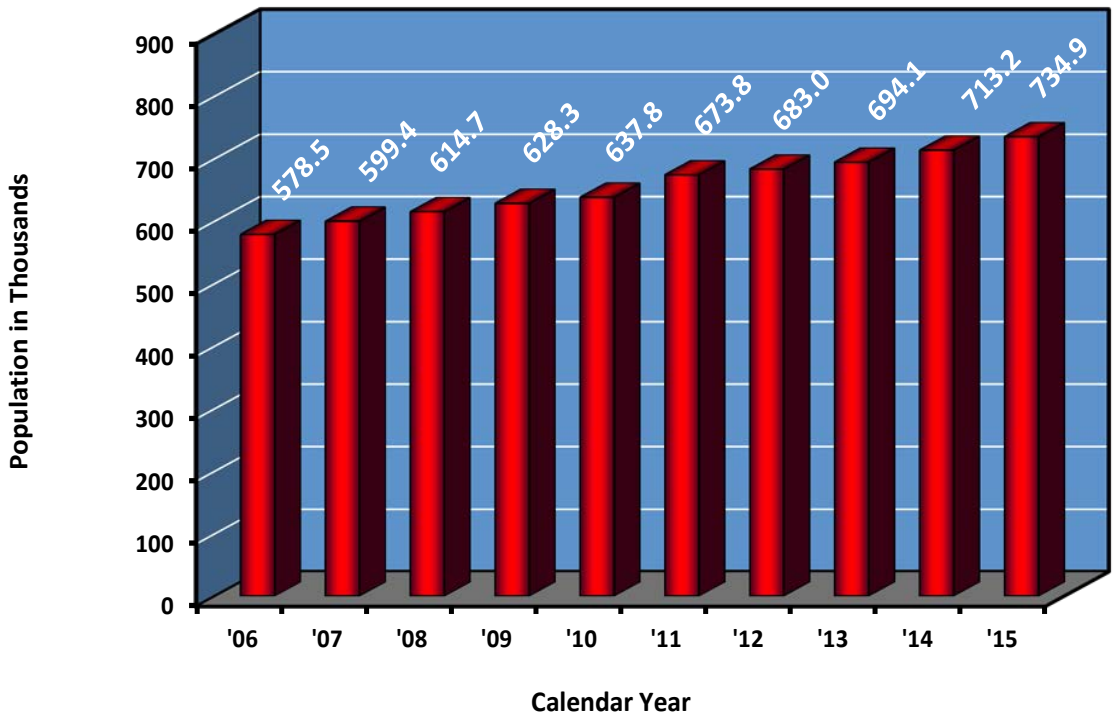
PROPERTY TAX RATES
(PER $100 OF ASSESSED VALUE)
Last Ten Tax Years

Tax Year	General Fund	Special Revenue Funds	Debt Service Funds	Total
2006	0.171120	0.021670	0.039130	0.231920
2007	0.159040	0.024790	0.052060	0.235890
2008	0.158100	0.026330	0.051340	0.235770
2009	0.161240	0.026490	0.062070	0.249800
2010	0.168171	0.031730	0.073999	0.273900
2011	0.175448	0.030209	0.071700	0.277357
2012	0.175880	0.033345	0.073642	0.282867
2013	0.176120	0.031724	0.077070	0.284914
2014	0.169300	0.028609	0.074291	0.272200
2015	0.163931	0.028217	0.069852	0.262000



DENTON COUNTY

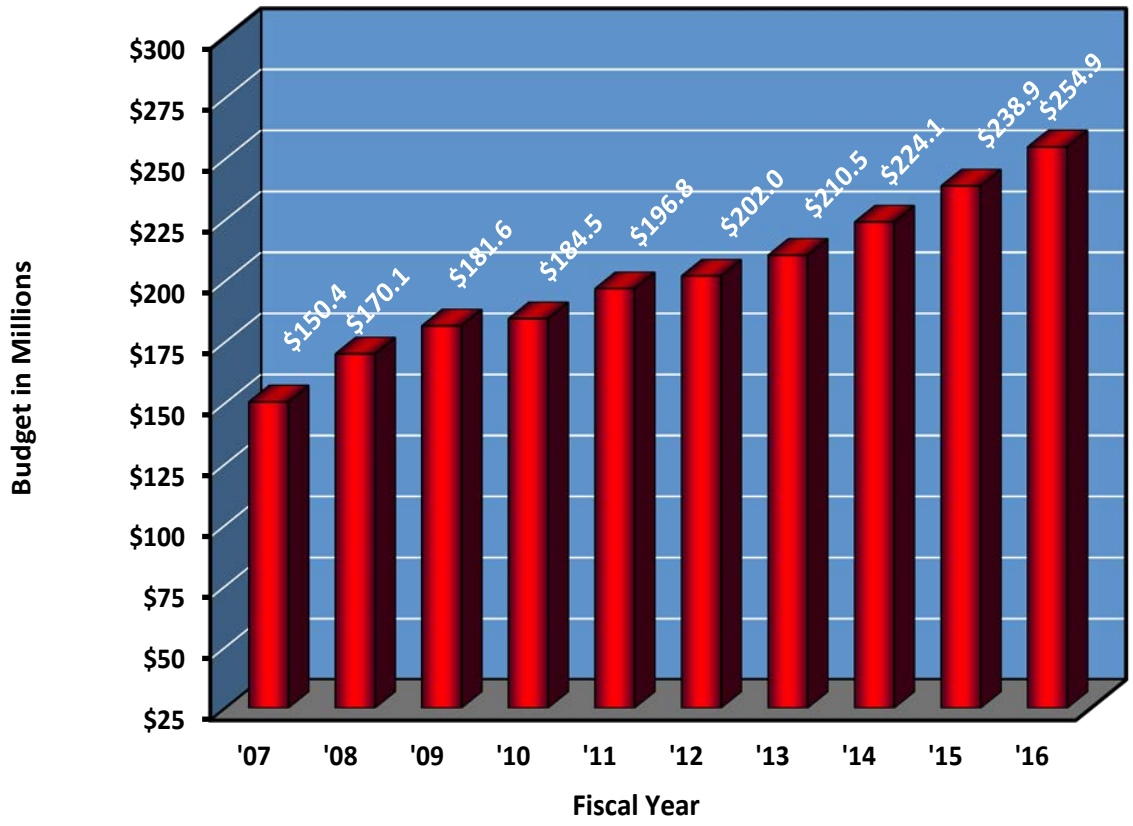
POPULATION HISTORY
Last Ten Years



* This chart reflects North Texas Council of Governments' population estimates as of January 1st of each year.

DENTON COUNTY

BUDGET HISTORY
Ten Fiscal Years



* This chart reflects the actual adopted totals for the last ten fiscal years.

DENTON COUNTY AUDITOR'S OFFICE
401 W. HICKORY, SUITE 423
DENTON, TEXAS 76201
940/349-3100
Fax: 940/349-3101

MEMO

To: **Denton County Commissioners Court**

From: **James Wells, Denton County Auditor**

Date: **June 11, 2015**

Re: **Revenue Analysis for FY 2016 Budget**

==========

Section 111.063 of the Local Government Code requires the County Auditor to provide estimates of funds available and funds expected to be received to the County Budget Officer. This information has been prepared and submitted as required by my office. The following are some key factors to consider in analyzing the County's actual revenue results for the 2015 fiscal year and the initial estimates for the 2016 budget year.

A. TAXES

Property taxes are the largest single source of revenue for the County budget, and they comprise 71% of budgeted revenues in 2015. Property tax collections for both current and delinquent taxes have been strong for 2015 and this trend is expected to continue for 2016. As of May 31, 2015, our collection rate for current taxes was at 98.90% which is slightly higher than last year's rate through the same time period. Denton County's tax collections have remained strong regardless of the national economy. Our average collection percentage for current taxes for the fiscal years between 2010 and 2014 was 99.67%. On tax levies averaging $150 million, our current year unpaid taxes at fiscal yearend average only $1,000,000, or 0.67% of the levy.

Through May 31, 2015, delinquent tax, penalty and interest collections totaled over $2,008,600 of revenues to the County. This amount is an increase of over $820,000 compared to 2014 collections.

Based on some preliminary data from the Appraisal District, we expect that the 2015 increase in new construction in the County will be 50% above the average of the last several years. New property added to the tax roll is the major source of additional revenue for the County for each year. New property values averaged $1.33 billion over the last 4 years, though it rose to almost $2 billion last year. The preliminary total for current year new construction is slightly less than $3 billion. After reductions for new exemptions and for new property in TIF's and TIRZ's, we are tentatively projecting an

increase of $7.0 million in tax revenue at the effective rate for the 2016 budget year. These numbers are, of course, preliminary pending submission of the final appraised values by the Appraisal District in late July.

Budgeted tax revenue in the County has increased over the last five years as shown below.

2011	2012	2013	2014	2015
$ 139,541,224	$ 145,059,781	$ 150,763,330	$ 159,201,317	$ 168,799,561

Collection percentages for current year taxes have been as follows:

99.3%	99.5%	99.5%	99.5%	---------%

Tax rate increases over the effective rate have been as shown below:

3.76%	0.00%	1.16%	2.49%	2.19%

B. MOTOR VEHICLE REGISTRATION

An optional county vehicle registration fee is authorized by Chapter 502 of the Transportation Code. Denton County assesses the maximum additional registration fee of $10 per vehicle. Revenue from this fee, which must be deposited to the Road and Bridge Fund, totaled $5,760,719 in 2014. These fees have been increasing since 2012 as automobile sales have rebounded significantly from recession levels. The increase in revenues has continued in 2015. Based on current year collections, we estimate that the County will receive $6.0 million from this fee in 2015 and $6.2 million in FY 2016.

Also, we receive an additional 5% auto registration fee for collecting automobile sales taxes for the State. Due to the 2008 recession and to slower automobile sales, the County's revenue from this fee dropped to $2,742,000 in 2010. Since then, the County's totals have rebounded strongly. 2014 revenue totaled $3,997,000, and based on the State Comptroller's certification of collections, we are estimating an increase to $4.0 million in 2015 and $4.1 million in 2016. This commission had been budgeted by statute in the Road and Bridge Fund, but in 2006 a new state law required that this fee be shifted to the General Fund. 100% of the fee will go to the General Fund in 2015 and in future years.

Because of the above factors, motor vehicle registration and sales tax commission revenues, which previously made up the majority of the Road and Bridge Fund revenues, have decreased over the past five years as shown below.

2012	2013	2014	2015 (estimated)	2016 (budget)
$ 6,166,242	$ 6,295,809	$ 6,160,401	$ 6,000,000	$ 6,200,000

These fees make up the following percentages of total Road and Bridge Fund revenue:

58.02%	51.73%	52.67%	50.35%	61.28%

C. INTERGOVERNMENTAL REVENUES

Denton County has decreased the number of state and federal grants it receives during the past several years. Since most of these grants pay for new or expanded programs and do not replace any current spending, adding or terminating a grant makes little budget impact.

Our other type of intergovernmental revenue is direct payments from city and state governments or from the federal government. These payments may be statutory or they may be contractual. One of our more significant of these payments is for housing other governments' prisoners. This revenue has increased from $323,000 in 2010 to over $882,000 in 2014. We have estimated that FY 2015 prisoner housing fees will total $1 million, and decrease slightly to $900,000 in 2016.

In the Health Care Relief Fund, the 17th annual payment from the state tobacco lawsuit settlement trust fund was received in April, 2015. This payment of $298,600 was almost a 50% decrease from the 2014 payment. This payment, which is interest rate dependent, has dropped significantly from the high of $403,000 in 2008.The amount to be distributed in 2016 should be equal or somewhat less, assuming that interest income earned on the trust fund cannot decline much further. Accordingly, we have established the revenue estimate for this line item at $275,000 for next year.

Many intergovernmental revenues are expected to remain at already reduced levels due to actions by the State Legislature and the Federal government. These revenues include lateral road fundng, juror pay reimbursements, overweight vehicle fees, Medicaid payments in the Health Department, DSRIP program payments, and Build America Bond interest subsidies which have been reduced by $136,000 annually. The Juvenile Probation Department should, however, receive the same grant funding from the Texas Juvenile Probation Commission for the 2016 budget.

D. FEES OF OFFICE

Many county offices collect fees for services provided to the public. Most of these fees are set by statute, and they are budgeted in the General Fund of the County. For the current year, fees for services in the General Fund are estimated to exceed the $12,768,000 amount received in 2014 by over $1 million, but they will not exceed the $14.23 million budget in 2015. The budgeted amount for total General Fund fees for 2016 is $200,000 less than the 2015 budget.

In other funds, we are not estimating growth in fee revenues compared to the current year's totals. County-wide, fees are budgeted to show an overall increase of less than the General Fund increase in 2015.

There are some special fees that should be mentioned. The County Clerk's records management and preservation fees were doubled to $10 per document in 2014, which has resulted in an annual increase of $875,000 of these limited use fees. The JP Court Technology Fee, which can only be spent for "technological enhancements and technology training for a justice court", is $4 on each misdemeanor offense conviction in JP courts. An average of $82,000 has been collected annually on this fee since its inception. The Law Library Fee is currently based on $35 per civil case filed in county and district courts. This fee was increased from $25 per case in 2013, as allowed by statute, to keep revenues and spending in the Law Library equal. We also have various technology, records management, fees for services, and building security fees. These include:

Type of Fee	Budgeted Revenue
District Clerk Records Mgmt Fund -	$ 50,000
District Clerk Records Archive Fee -	$ 70,000
County Clerk Records Mgmt Fund -	$1,350,000
County Clerk Records Archive Fee -	$1,325,000
Courthouse Security Fee -	$ 275,000
JP Building Security Fee -	$ 15,000
Juvenile Probation Fees -	$ 75,000
Fire Code Enforcement Fees -	$ 190,000
JP Court Technology Fee -	$ 55,000
Public Health Clinical & Environ. Fees	$ 415,000
County & District Court Tech Fee -	$ 25,000
County Records Mgmt Fee -	$ 200,000
Court Records Pres. Fees -	$ 120,000
Law Library Fees -	$ 385,000
DA Check Fees -	$ 20,000
Jury Fees	$ 27,000

Also, the County Fee for Child Safety was adopted by the Commissioners Court on April 20, 2004, and it was effective January 1, 2005. This is a $1.50 additional fee on vehicle registrations. The County can retain a 10% administrative fee as well as a pro rata share of the remainder based on the population in the unincorporated areas of the county. The remainder must be distributed to the cities in the County. We have budgeted County net revenue of $195,000 for the next fiscal year for this fee, and we expect to distribute approximately $785,000 to the cities at the end of this fiscal year.

General Fund Fees of Office have changed over the last five years as shown below.

2012	2013	2014	2015 (estimated	2016 (budgeted)
$ 12,940,032	$ 14,097,132	$ 12,768,424	$ 13,989,000	$ 14,024,000

E. FINES

Fines are received from Justice of the Peace, County Criminal Courts, and District Courts. Individual court judges have the authority to levy fines in varying amounts upon conviction of a defendant, and the judges can establish the terms of payment. This year fines are expected to total $3,225,000, and they are budgeted at $3,480,000. All levels of courts have experienced slight decreases in fine collections since they peaked at $4,250,000 in 2007. For FY 2016, we are estimating fine revenue to be $3,255,000, or 23.4% less than 2007's total.

The County was mandated by Senate Bill 1863 to have a fine and court cost collection improvement program in place by April, 2007. This program was initiated under the control of the District and County Clerks, and it has been very successful although collections have leveled off as the program has matured. Fine revenues from District and County Court case are estimated at $1,800,000 for 2014 and for 2015. This is approximately the same amount as actual 2006 (pre-collections program) totals.

As in previous years, we have prepared the 2015 revenue budget with the General Fund receiving 100% of County and District Court fines. In prior years the Road and Bridge Fund has received a portion of these fines, but the availability of increases in dedicated revenues for this fund make it unnecessary to budget fine revenues here. The historical totals for fine revenue are shown below.

2012	2013	2014	2015 (estimated)	2016 (budgeted)
$ 3,516,408	$ 3,390,802	$ 3,127,880	$ 3,225,000	$ 3,255,000

F. INTEREST

Interest, or investment, income has been a decreasing source of revenue for the County since 2008. High interest rates in 2006 and 2007 pushed up our investment income in those years. Interest rate cuts by the Federal Reserve in 2008 and 2009 totaling over 400 basis points have had the opposite effect. In 2014, County revenues fell short of budgeted totals for interest revenues by 18% or $55,000. Most of the County's investments are earning interest at rates under 1%. The rates for the governmental investment pools and for the County's overnight master repurchase agreements have decreased by more than 90% in the last 5 years. We are assuming that rates will not increase significantly in FY 2016. We have set the interest revenue budget for 2016 at $194,100. This is, however, only about 10% of the actual revenue in budgeted funds in

2008. Historical totals for interest income in budgeted funds are as follows.

2012	2013	2014	2015 (estimated)	2016 (budgeted)
$ 584,359	$ 210,489	$ 210,489	$ 105,401	$ 194,150

G. MISCELLANEOUS REVENUES

Miscellaneous revenues are primarily refunds and reimbursements and some fees for services not connected with a specific office. In the past, very little budgetary reliance has been placed on these revenues. However, as other types of revenue have declinced, these miscellaneous revenues have increased in importance. These revenue sources include inmate phone fees, court appointed attorney refunds, operating cost reimbursement for the CPS building, Sheriff and District Attorney forfeiture revenue, and bail bond forfeitures as fairly major sources of revenue. Many of these revenues, particularly forfeitures, vary greatly from year to year, so our FY 2016 revenue estimate is largely unchanged at $1,967,500.

2012	2013	2014	2015 (estimated)	2016 (budgeted)
$ 3,022,838	$ 2,650,958	$ 3,272,231	$ 5,555,020	$ 2,115,100

H. FUND BALANCE AND RESERVE FUNDS

We have prepared the 2016 budget with approximately the same amount of fund balance draw down as in 20145. We are providing funding annually for the Capital Replacement Fund with transfers of fund balance from the General Fund. Our budgeted ending fund balances (approximately $54 million) should be exceeded since we generally spend approximately 96% of funds budgeted and we collect more revenues than estimated. Expected ending fund balances will be adequate to protect the County in the event of unforeseen occurrences, and the budgeted ending General Fund Balance will be in compliance with the County's recently adopted fund balance policy.

SUMMARY -

In summary, the County's expected budgetary revenues for 2015 do not vary significantly from the original budget estimates with some exceptions. Tax collections, motor vehicle registration revenues, and tax collection fees for services show the best growth trends. For the 2016 budget we have estimated revenues as follows:

* **Taxes** - we expect an approximate $7.0 million increase in available revenue

due to new property added to the tax base.

*** Vehicle registration** – we have budgeted an increase of $200,000 over the 2015 budgeted amounts. This is due to an increase invehicles registrered in the County and to a stronger market for vehicle sales.

*** Intergovernmental revenue** – We have budgeted almost an increase of $1,185,000 in intergovernmental revenue, primarily from contractual payments such as communications contract, and prisoner housing. There are also some increases in “fee for services” grants.

*** Fees** – fees are budgeted to remain at essentially the same level as in 2015 as the significant increases in recent years that were due to statutory increases in individual fee amounts have been fully implemented into the budget.

*** Fines** – Fines are budgeted to show a very small increase over 2015. Overall, this revenue source is trending down in recent years.

*** Interest Revenue** – the revenue budget for 2016 has been increased for all funds but not enough to yield significant new revenues.

*** Miscellaneous Revenues** – the budget for miscellaneous revenues is unchanged as the communications contracts and technology service contracts have been fully implemented into the budget also.

DENTON COUNTY, TEXAS

FINANCIAL TREND ANALYSIS

FOR FY 2004 THROUGH 2014

DENTON COUNTY AUDITOR'S OFFICE
401 W. HICKORY, SUITE 423
DENTON, TEXAS 76201
940/349-3100
Fax: 940/349-3101

MEMO

To: **Commissioners Court**

From: **James Wells, County Auditor**

Date: **November 19, 2015**
Re: **Financial Trend Analysis**

One widely accepted method of evaluating a local government's financial condition is to monitor the trends of certain factors regarding the government's finances. Financial trend analysis can be helpful in:

Gaining an understanding of the government's financial condition;

Identifying emerging problems before they reach serious levels;

Introducing long-range considerations into the annual budgeting process;

And, providing a starting point for setting financial policies.

The County is affected by both external and internal factors. The following pages display selected external and internal data and the changes in the relationship of those factors over time. Information is displayed in both numerical and graph forms to demonstrate how these factors are changing in relation to each other.

Suggested uses for the results of a financial trend analysis include:

Identifying unfavorable trends and when they began;

Consider mitigating circumstances that may neutralize unfavorable trends;

Identify the causes underlying unfavorable trends;

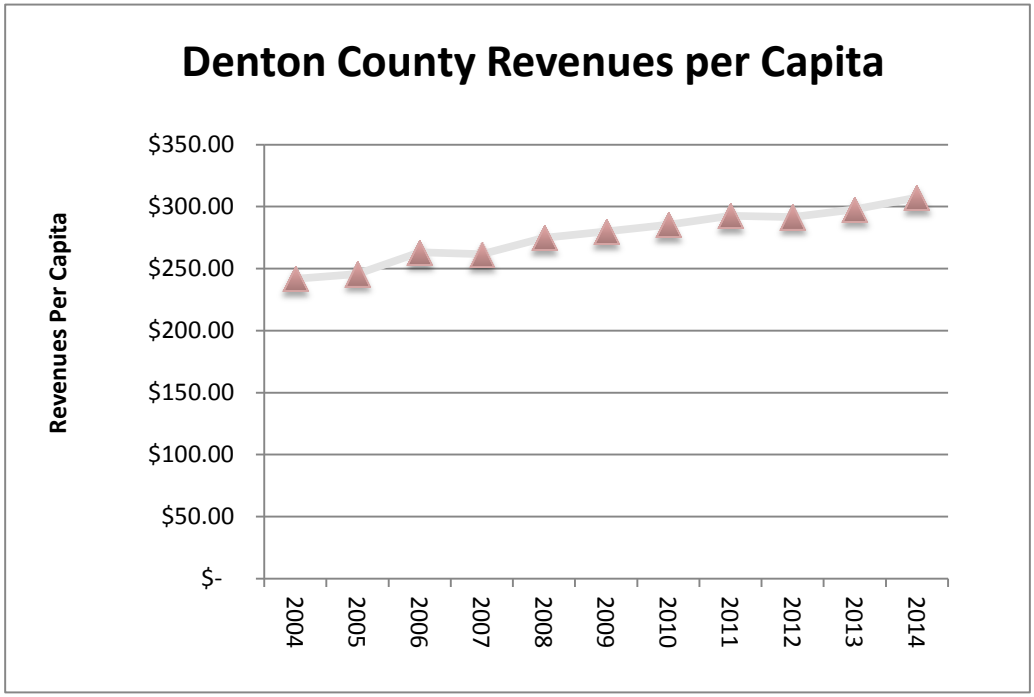
Compare the trends with other local governments and national trends;

Compare the trends to one another and to benchmark data;

Use the trend data with professional judgment to develop or change policy.

DENTON COUNTY, TEXAS
RATIO OF GENERAL GOVERNMENTAL REVENUES TO POPULATION

	POPULATION	TOTAL REVENUES	REVENUES/ POPULATION
2004	528,950	$ 127,888,464	$241.78
2005	552,600	$ 135,760,424	$245.68
2006	578,500	$ 152,220,643	$263.13
2007	599,350	$ 156,862,607	$261.72
2008	614,650	$ 168,935,111	$274.85
2009	628,300	$ 175,874,608	$279.92
2010	637,750	$ 182,044,988	$285.45
2011	662,614	$ 193,909,601	$292.64
2012	683,010	$ 199,085,929	$291.48
2013	694,050	$ 206,712,218	$297.83
2014	713,200	$ 219,208,971	$307.36



*As the population of the County increases, it might be assumed that revenues and the needs for services would increase proportionately. A stable trend line would verify this assumption.

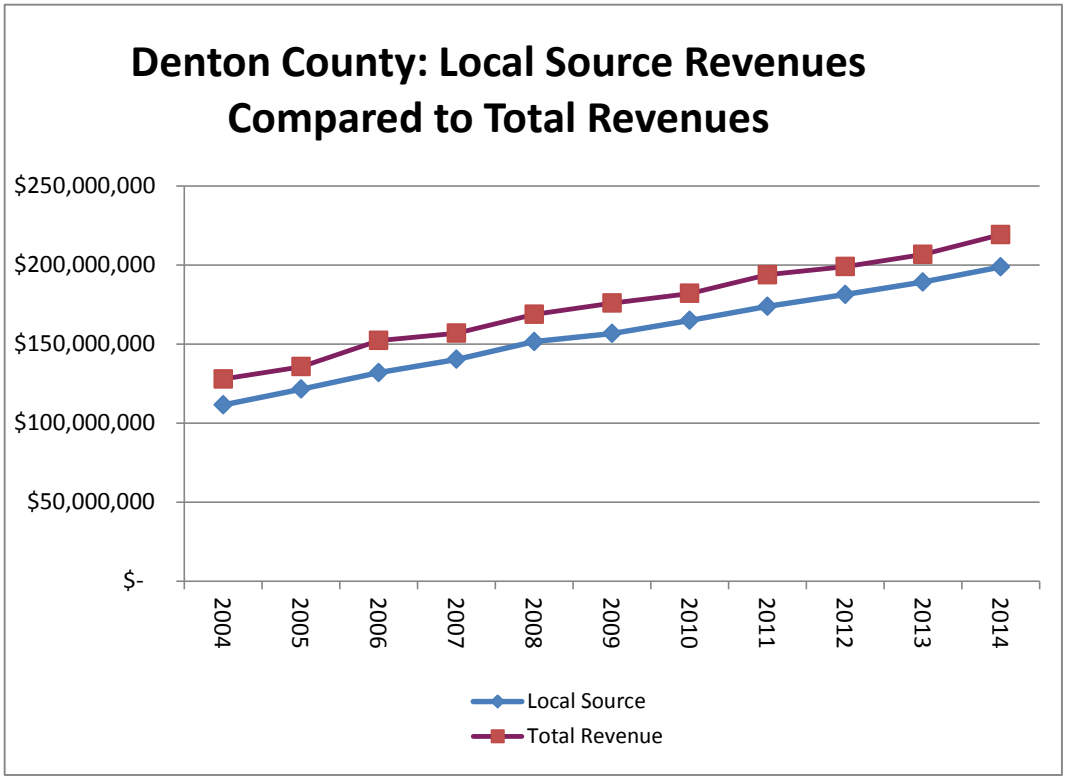
*An increasing ratio would indicate that an even greater demand for services is being placed on the County. **Increased debt service or opening major new facilities would affect this trend.**

*A decreasing ratio may indicate that the County will have trouble maintaining existing service levels in the future unless new revenue sources are determined.

***The moderate upward slope of 3% annually, if adjusted for inflation, indicates that the County's revenues per capita are almost unchanged over the last decade.**

DENTON COUNTY, TEXAS
RATIO OF LOCAL REVENUES TO TOTAL GENERAL REVENUES

	Local Source	Total Revenue	Local Source/ Total Revenue
2004	$ 111,516,142	$ 127,888,464	87.20%
2005	$ 121,471,072	$ 135,760,424	89.47%
2006	$ 131,946,501	$ 152,220,643	86.68%
2007	$ 140,423,446	$ 156,862,607	89.52%
2008	$ 151,624,111	$ 168,935,111	89.75%
2009	$ 156,819,762	$ 175,874,608	89.17%
2010	$ 164,971,519	$ 182,044,988	90.62%
2011	$ 173,914,426	$ 193,909,601	89.69%
2012	$ 181,364,577	$ 199,085,929	91.10%
2013	$ 189,251,473	$ 206,712,218	91.55%
2014	$ 198,857,526	$ 219,208,971	90.72%



*This ratio is a measure in the change in the County's reliance on intergovernmental revenues in its operations.

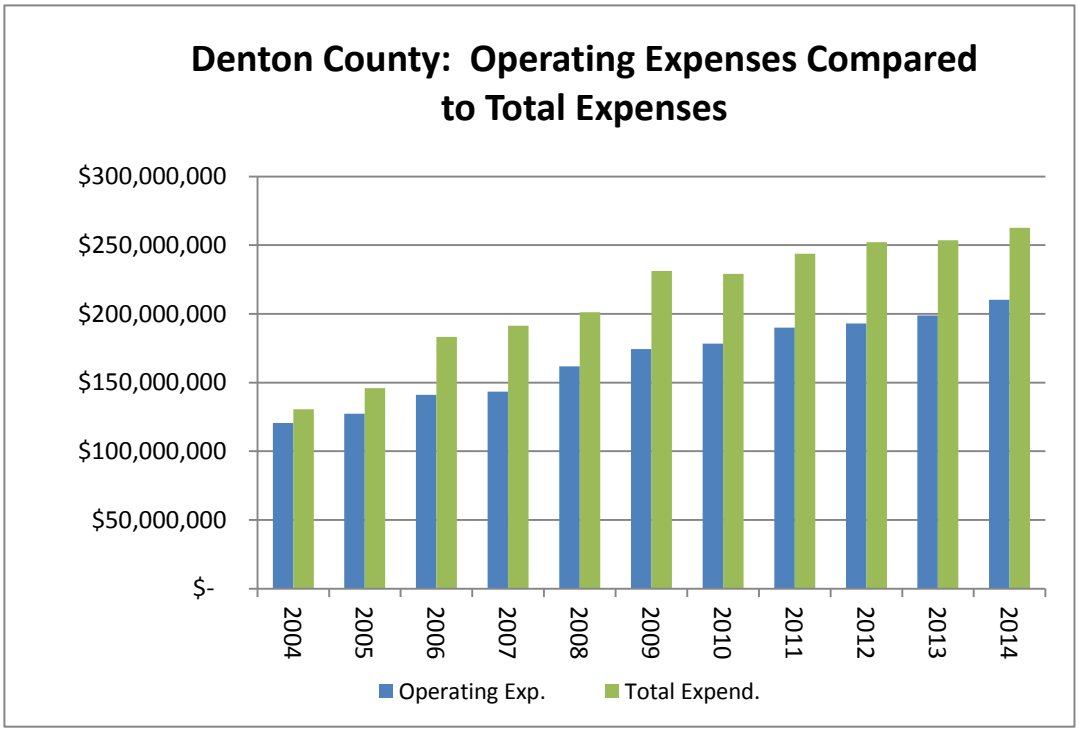
*Overuse of non-local revenues can create problems when state and federal funding declines.

***Denton County's trend in this area over the last ten years shows that our dependence on intergovernmental revenues decreased slowly and leveled out for the last 5 years . A stable level of federal and state funding is highly preferable to one with wide fluctuations from year to year.**

***In 2005 local revenues made up 89.4% of our total. By 2014, this percentage was 90.72%.**
***Changes to Medicaid funding and administration have contributed large new sources of federal funds in the last two years. This is the reason that our falling percentage of non-local revenues has been reversed.**

DENTON COUNTY, TEXAS
RATIO OF OPERATING EXPENDITURES TO TOTAL EXPENDITURES

	Operating Exp.	Total Expend.	Operating Exp/ Total Expense
2004	$ 120,550,831	$ 130,667,009	92.26%
2005	$ 127,251,387	$ 145,972,162	87.18%
2006	$ 141,090,081	$ 183,281,443	76.98%
2007	$ 143,350,195	$ 191,322,715	74.93%
2008	$ 161,830,732	$ 201,085,032	80.48%
2009	$ 174,270,664	$ 231,291,786	75.35%
2010	$ 178,351,792	$ 229,197,435	77.82%
2011	$ 189,912,987	$ 243,695,778	77.93%
2012	$ 193,046,700	$ 252,177,119	76.55%
2013	$ 198,901,209	$ 253,449,993	78.48%
2014	$ 210,173,568	$ 262,742,815	79.99%



*The County has reached a balance in the last 5 years between spending for current year operations and spending to replace and expand our infrastructure.

*Operating expenditures provide services to citizens while infrastructure expenditures are made to provide a benefit for many years to come.

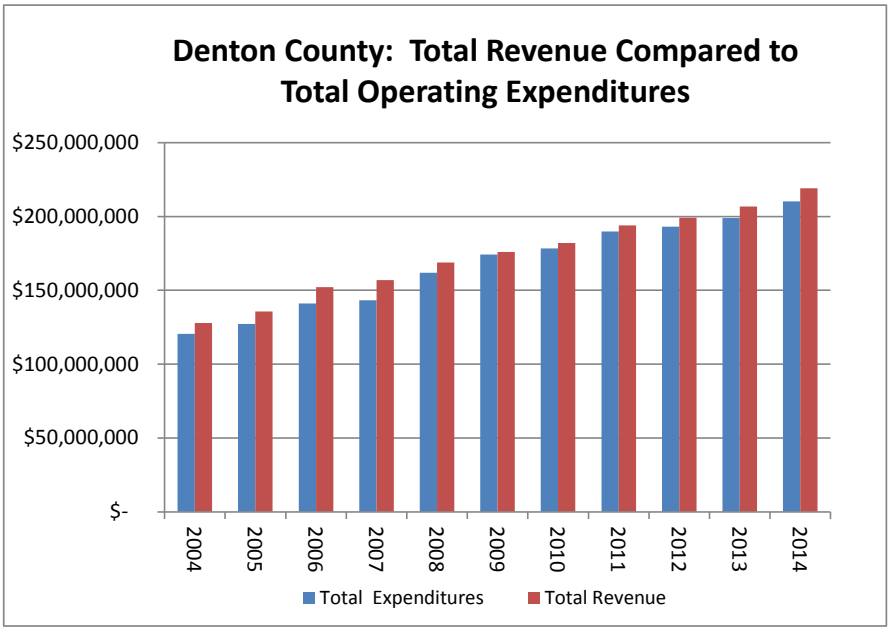
*Ourstable and relatively high ratio is an indication that the County is adequately preparing for future needs.

*Since capital needs are often deferred, an increasing ratio can be a indication that current needs are being met at the expense of the future.

***Denton County's trend over the last ten years shows increasing levels of spending on infrastructure ranging from 17% of total expenditures up to 22%. With the County's authorized debt for the capital improvement plan, the spending levels for infrastructure will likely continue to increase. This adds a new perspective to our overall increases in spending.**

DENTON COUNTY, TEXAS
TOTAL OPERATING EXPENDITURES COMPARED TO TOTAL REVENUES

		Total Expenditures		Total Revenue	Total Expend/ Total Revenue
2004	$	120,550,831	$	127,888,464	94.26%
2005	$	127,251,387	$	135,760,424	93.73%
2006	$	141,090,081	$	152,220,643	92.69%
2007	$	143,350,195	$	156,862,607	91.39%
2008	$	161,830,732	$	168,935,111	95.79%
2009	$	174,270,664	$	175,874,608	99.09%
2010	$	178,351,792	$	182,044,988	97.97%
2011	$	189,912,987	$	193,909,601	97.94%
2012	$	193,046,700	$	199,085,929	96.97%
2013	$	198,901,209	$	206,712,218	96.22%
2014	$	210,173,568	$	219,208,971	95.88%



*An operating deficit occurs when current expenditures exceed current revenues. This may not mean that the budget is unbalanced, because reserves from prior years may be used to cover the difference.

*An operating deficit in any one year may not be a cause for concern, but frequent and increasing deficits can indicate that current revenues are not adequate to cover current expenditures and a serious problem may lie ahead.

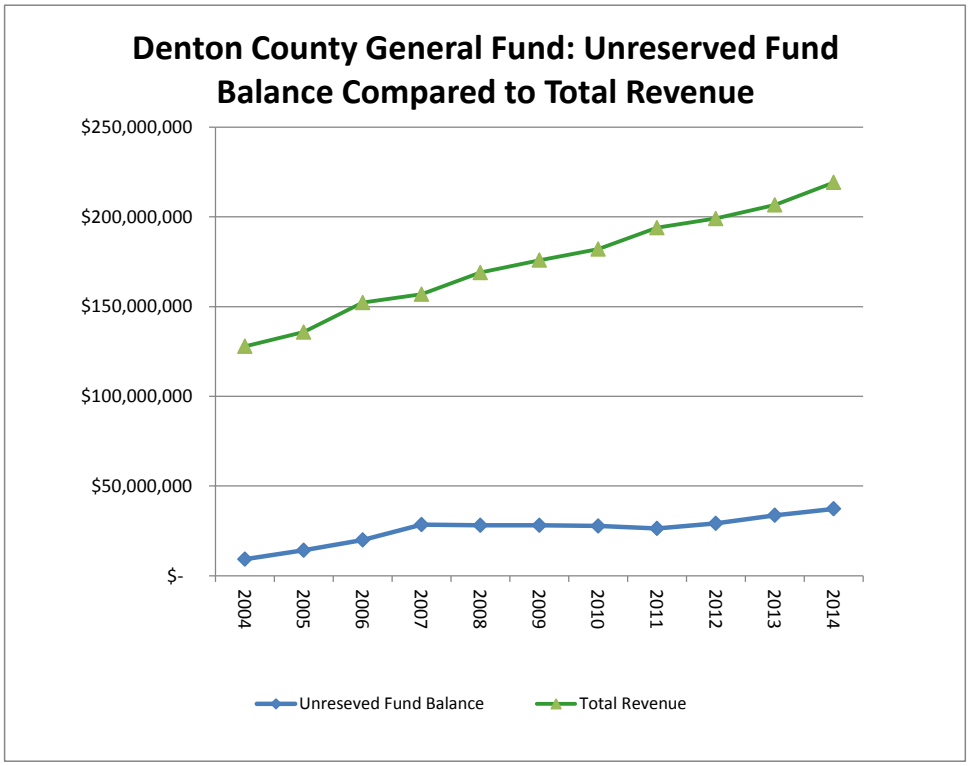
*A credit rating agency would regard a current-year operating deficit as a minor warning signal. Funding practices and the reasons for the deficit would be considered.

*Two or more consecutive years with operating deficits, increasingly larger deficits or an unusually large deficit (more than 5-10%) would be situations that be considered negative factors by rating agencies.

***The County's results for the last 3 years show a consistent trend of surpluses that are adequate but not excessive. It further demonstrates that our annual spending budget is well matched to spending needs and that it should be sustainable.**

DENTON COUNTY, TEXAS
GENERAL FUND: UNRESERVED FUND BALANCE COMPARED TO TOTAL REVENUE

	Unreseved Fund Balance	Total Revenue	Unreserved Bal/ Total Revenue
2004	$ 9,148,815	$ 127,888,464	7.15%
2005	$ 14,123,451	$ 135,760,424	10.40%
2006	$ 19,862,476	$ 152,220,643	13.05%
2007	$ 28,498,398	$ 156,862,607	18.17%
2008	$ 28,034,694	$ 168,935,111	16.59%
2009	$ 28,069,517	$ 175,874,608	15.96%
2010	$ 27,725,551	$ 182,044,988	15.23%
2011	$ 26,273,324	$ 193,909,601	13.55%
2012	$ 29,206,567	$ 199,085,929	14.67%
2013	$ 33,712,622	$ 206,712,218	16.31%
2014	$ 37,280,558	$ 219,208,971	17.01%

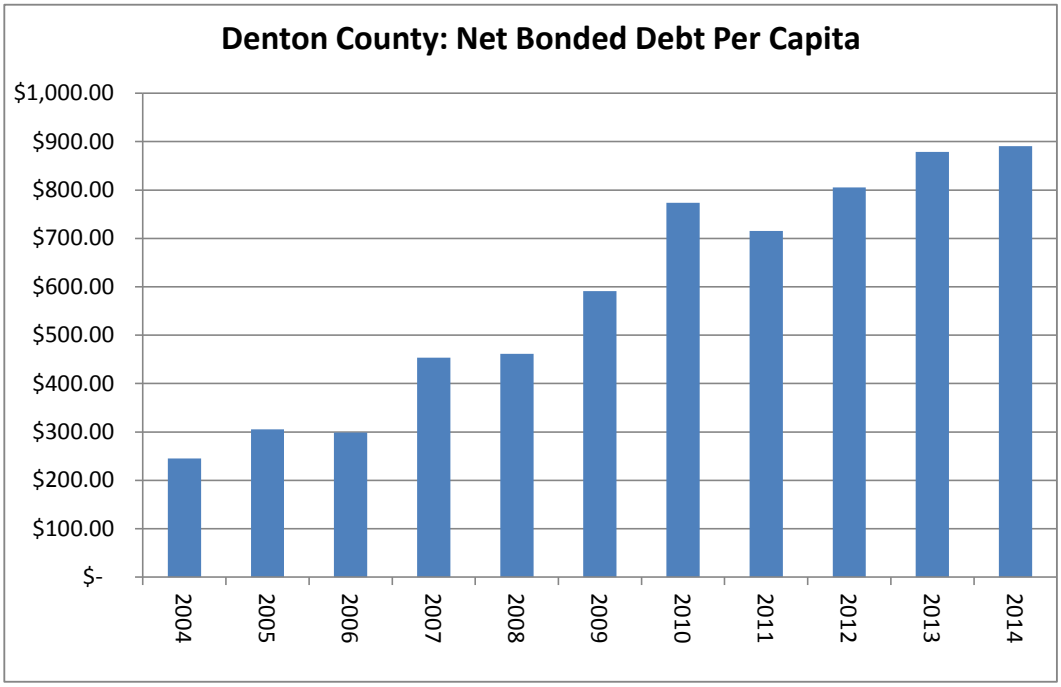


***The size of a local government's fund balances can affect its ability to withstand financial emergencies**
*If fund balances as a percentage of operating revenues are declining over time, it can be a sign that the government is being too dependent on reserve funds to balance its annual budget.
*Unreserved fund balances are a key component in the rating agencies' process of assigning a debt rating.
*Denton County's trends in this area show a dramatic decrease in the ratio for the General Fund and a small decrease for the Special Revenue Funds and the Debt Service Fund.
*Although there are no set rules for determining the appropriate level of fund balances, there are some facts about the County's financial situation that should be considered.
*Because of the discrepancy between the start of our fiscal year and the property tax deadlines, we generally operate at a severe cash deficit each year in the months of October and November.

*Also, we have expensive infrastructure that issubject to damage from natural causes. Because of the above, the need for at least a two-month reserve cushion should be apparent.
*** From 2008 to 2012, shrinking intergovernmental revenues and interest revenues and increasing costs for health insurance were managed through the judicious use of reserve funds. More recently, available reserve funds have been used to fund major technology projects and to supplement constructution projects.**

DENTON COUNTY, TEXAS
NET BONDED DEBT PER CAPITA

2004	$	244.95
2005	$	305.28
2006	$	298.70
2007	$	453.49
2008	$	461.33
2009	$	591.17
2010	$	773.46
2011	$	715.24
2012	$	805.60
2013	$	878.88
2014	$	890.99

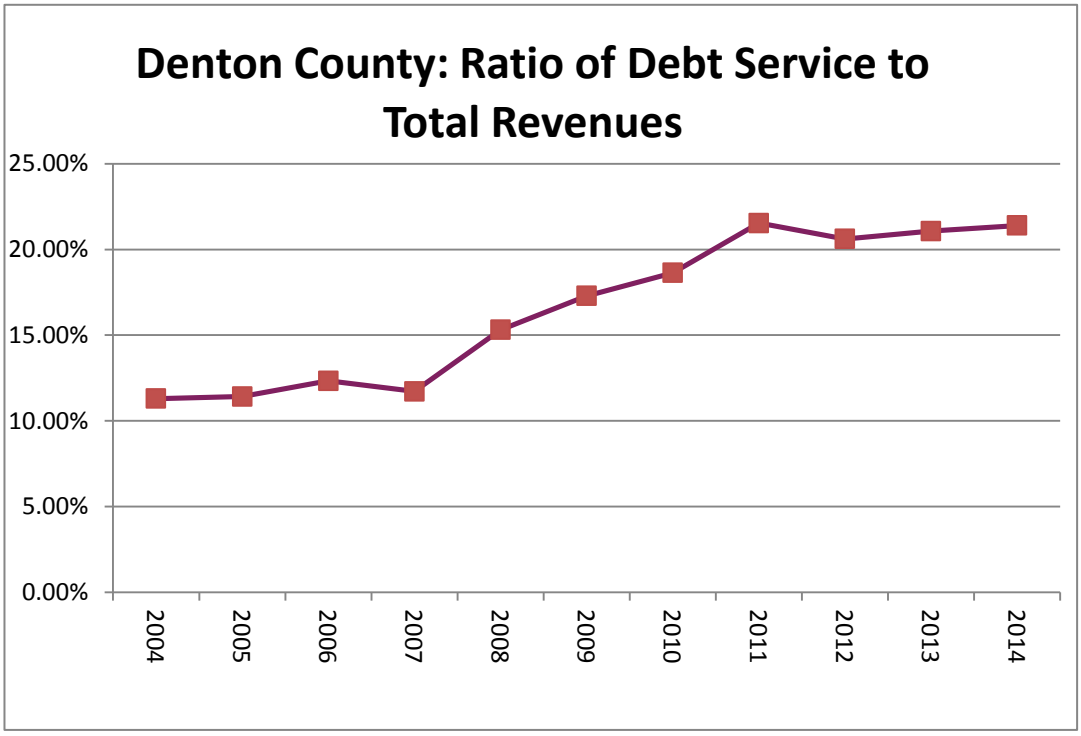


* This ratio measures the change over time in the long term debt burden being placed on the taxpayers of the County.

* A fairly stable ratio indicates that the County is issuing debt to achieve growth in relation to the growth in the demand for its services
* Denton County's increasing ratio is due to the County's implementation of its capital improvement plan through the issuance of significant amounts of debt that were approved in the 2008 TRIP bond election. Importantly, major debt issues have taken place during the lowest interest rate market recent history (2009-2014), which has saved millions in interest costs.
* This measure is increasing but in a expected and readily explainiable manner.

DENTON COUNTY, TEXAS
RATIO OF DEBT SERVICE TO TOTAL REVENUES

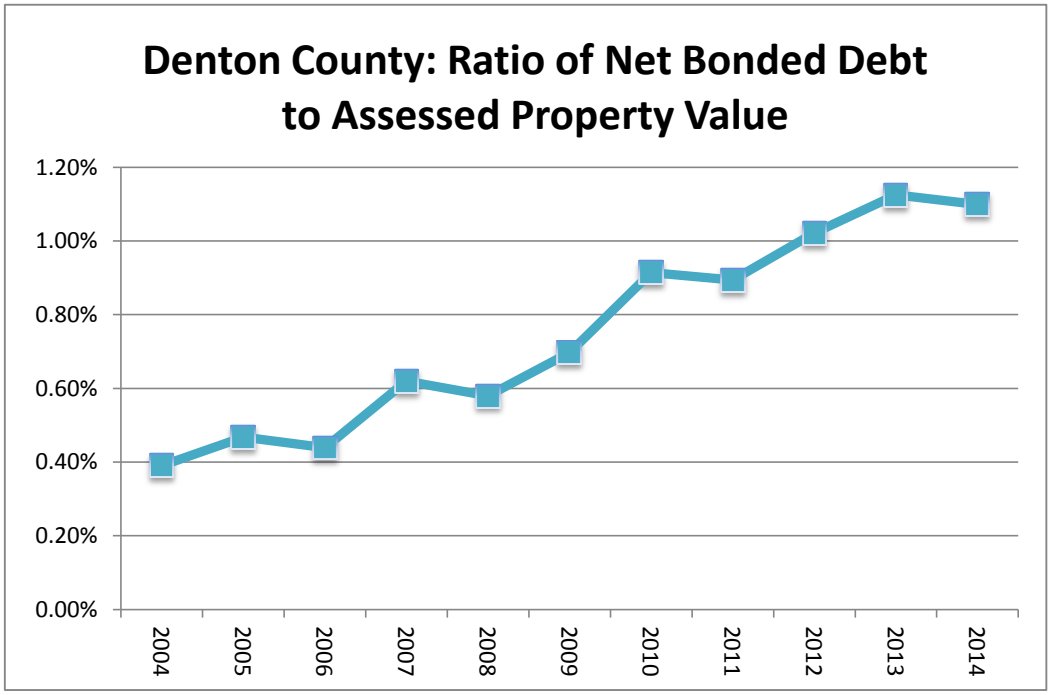
	Debt Service	Total Revenue	Debt Service/ Total Revenue
2004	$ 14,450,424	$ 127,888,464	11.30%
2005	$ 15,505,580	$ 135,760,424	11.42%
2006	$ 18,779,874	$ 152,220,643	12.34%
2007	$ 18,380,383	$ 156,862,607	11.72%
2008	$ 25,867,621	$ 168,935,111	15.31%
2009	$ 30,407,107	$ 175,874,608	17.29%
2010	$ 33,918,589	$ 182,044,988	18.63%
2011	$ 41,770,901	$ 193,909,601	21.54%
2012	$ 41,045,306	$ 199,085,929	20.62%
2013	$ 43,557,362	$ 206,712,218	21.07%
2014	$ 46,896,667	$ 219,208,971	21.39%



* Debt service is the amount of principal and interest that the County must pay each year on previously issued long-term debt (bonds, certificates of obligation & tax notes).
* Increasing debt service reduces the County's expenditure flexibility adding to our fixed costs each year.
* The credit industry's benchmark is that debt service exceeding 25% of operating revenues is considered a potential problem.
* Denton County's debt/revenue ratio has increased because of planned and voter appoved debt incrases occuring at the same time that the growth in operating expenditures has slowed.
* Knowing that the 2008 bond election would have a major impact on this ratio, the fact that it has stabilized over the last 4 years is significant. This indicates that the growth in debt is in line with the growth of the County.

DENTON COUNTY, TEXAS
RATIO OF NET BONDED DEBT TO ASSESSED PROPERTY VALUE

	Net Bonded Debt	Assessed Value	Net Bonded Debt/ Assessed Value
2004	$ 129,567,599	$ 33,204,950,115	0.39%
2005	$ 168,696,557	$ 36,071,230,377	0.47%
2006	$ 172,799,115	$ 39,330,611,814	0.44%
2007	$ 271,797,346	$ 43,876,505,795	0.62%
2008	$ 283,559,273	$ 48,882,455,586	0.58%
2009	$ 371,433,662	$ 53,257,263,608	0.70%
2010	$ 493,272,667	$ 53,946,001,329	0.91%
2011	$ 473,928,927	$ 53,017,815,514	0.89%
2012	$ 550,230,854	$ 53,849,973,139	1.02%
2013	$ 608,564,898	$ 54,109,959,012	1.12%
2014	$ 633,945,536	$ 57,689,018,451	1.10%



* Net bonded debt is the County's long-term debt (bonds, certificates of obligation, tax notes) outstanding minus assets in the debt service fund.

* An increase in net bonded debt as a percentage of assessed valuation can mean that the County's ability to repay its debt is diminishing.

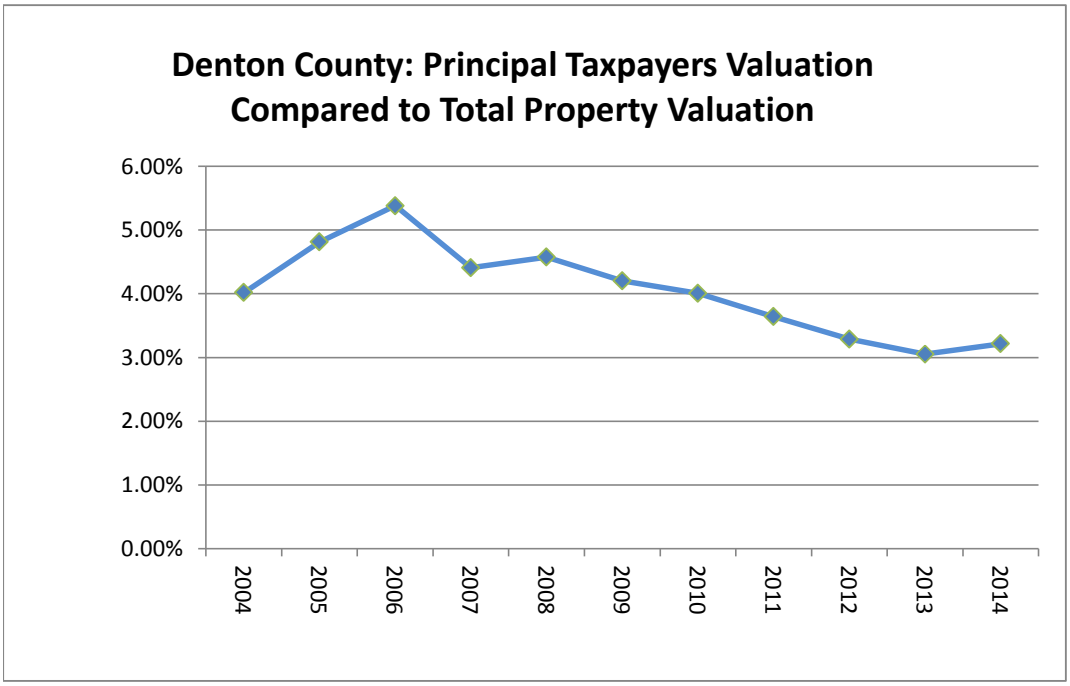
* The credit industry benchmark is that net bonded debt exceeding 10% of assessed valuation could be a warning signal. Denton County is far under that limit.

* Another credit industry benchmark is that a 20% increase in any one year of net debt as a percentage of assessed valuation could be a warning signal.

*** The fact that the County's ratio has only increased from 0.58% in 2008 to 1.10% while total debt increased more than 225% is positive sign that growth in the two areas is well-matched. And the debt increase was planned and approved by the voters.**

DENTON COUNTY, TEXAS
RATIO OF TOP TEN TAXPAYERS VALUATION
TO TOTAL VALUE OF TAXABLE PROPERTY

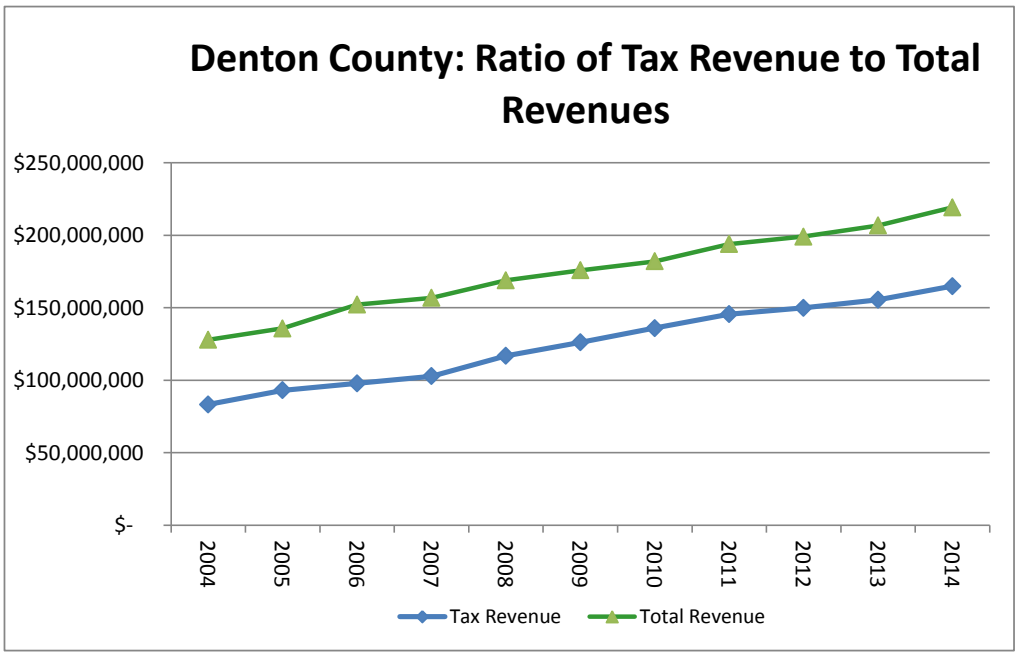
	Principal Taxpayers	Assessed Value	Ratio
2004	$ 1,334,737,278	$ 33,204,950,115	4.02%
2005	$ 1,736,057,149	$ 36,071,230,377	4.81%
2006	$ 2,116,443,894	$ 39,330,611,814	5.38%
2007	$ 1,934,538,895	$ 43,876,505,795	4.41%
2008	$ 2,237,361,976	$ 48,882,455,586	4.58%
2009	$ 2,237,793,422	$ 53,257,263,608	4.20%
2010	$ 2,161,608,050	$ 53,946,001,329	4.01%
2011	$ 1,931,208,978	$ 53,017,815,514	3.64%
2012	$ 1,770,907,300	$ 53,849,973,139	3.29%
2013	$ 1,652,700,854	$ 54,109,959,012	3.05%
2014	$ 1,855,218,563	$ 57,689,018,451	3.22%



* This ratio attempts to measure the diversity of the County's tax base and the vulnerability of the County to a economic downturn in one or two specific areas.
* The size, location, and diversity of a local government's tax base are predominant factors assessed by the credit industry in evaluating the County's fundamental economy.
* Many Texas counties have tax bases that are totally dependent on a relatively small number of taxpayers, or are heavily weighted toward a specific type of property.
* The signicant increase in the County's tax base over the last ten years, with the reversal of the increase in percentages for the top tax payers indicate that this is not an area for concern for the County.
***The recent decline in this ratio after it increased for several years is a positive sign that the County's tax base, and economy, is well diversified, and that the County is not exposed to excessive risk in this area.**

DENTON COUNTY, TEXAS
RATIO OF TAX REVENUES TO TOTAL REVENUES

	Tax Revenue	Total Revenue	Tax Revenue/ Total Revenue
2004	$ 83,298,140	$ 127,888,464	65.13%
2005	$ 93,082,213	$ 135,760,424	68.56%
2006	$ 97,874,084	$ 152,220,643	64.30%
2007	$ 102,817,039	$ 156,862,607	65.55%
2008	$ 116,739,752	$ 168,935,111	69.10%
2009	$ 126,074,805	$ 175,874,608	71.68%
2010	$ 135,942,713	$ 182,044,988	74.68%
2011	$ 145,542,071	$ 193,909,601	75.06%
2012	$ 149,920,815	$ 199,085,929	75.30%
2013	$ 155,539,909	$ 206,712,218	75.24%
2014	$ 164,871,840	$ 219,208,971	75.21%



* Property tax revenues should be considered separately from other revenues because the County relies most heavily on them to finance governmental operations.

* It is important to assess whether the growth in non-tax revenues is keeping pace with tax revenue growth and with expenditure growth. Non-tax revenue growth generally indicates that County expenditures are increasing due to an increased demand for services.

* Comparably sized Texas counties rely on property taxes for 70% and 75% of their total revenues.

*** Denton County's ratio for property taxes as a percentage of total revenues has increased from 64% to 75% over the last decade. Factors that have added to this increase include (1) a dramatic drop in investment income due to near zero interest rates; (2) signifant increases in annual debt service which is totally funded by property tax revenue; and (3) increases in spending for public safety and courts that must be funded by tax revenue as they are not self supporting.**

***Because of the above factors, the dollar amount of non-tax revenues has remained unchanged in the last several years. Increases in the records archive and management funds yielded large increases in 2013-2014 that may not be duplicated soon.**

DENTON COUNTY, TEXAS

FINANCIAL FORECAST

2016-2020 - Prepared by the Denton County Auditor's Office

The following financial forecast has been prepared by charting the financial trends established in the Denton County budget over the last four years. Summarized in broad categories of revenues and expenditures, the County's historical budgetary information is as follows:

REVENUES	2012	2013	2014	2015
Property Taxes	$ 145,759,781	$ 151,463,330	$ 159,901,317	$ 169,499,561
License & Permits	7,900,000	8,400,000	8,750,000	9,800,000
Intergovernmental	11,841,401	11,464,855	12,664,543	13,176,870
Fees of Office	15,135,025	16,440,000	18,391,500	18,860,500
Fines	3,620,000	3,540,000	3,565,000	3,480,000
Investment Income	525,900	316,050	259,950	166,250
Miscellaneous	3,809,534	4,117,101	5,824,542	5,870,216
Change to Fund Balance	13,426,795	15,438,353	14,573,075	16,679,729
TOTAL	$ 202,018,436	$ 211,179,689	$ 223,929,927	$ 237,533,126
EXPENDITURES				
General Administration	$ 23,688,132	$ 24,463,227	$ 25,981,482	$ 27,439,485
Judicial	18,218,474	18,904,184	20,399,092	21,418,787
Legal	11,430,818	12,177,594	12,717,899	13,527,894
Financial	6,094,106	6,374,369	6,535,198	6,703,900
Public Facilities	8,902,046	9,583,536	9,737,546	10,106,767
Public Safety	61,515,034	64,391,836	67,292,888	74,293,565
Health & Welfare	7,320,097	7,225,726	8,174,456	8,300,840
Miscellaneous	11,320,097	12,487,615	13,832,620	13,832,620
Roads	12,183,218	12,218,162	12,352,940	12,488,486
Debt Service	41,346,414	43,353,440	46,905,806	49,420,782
TOTAL	$ 202,018,436	$ 211,179,689	$ 223,929,927	$ 237,533,126

This historical information shows that budgeted revenues and expenditures have increased by over $35,000,000 (17.58%) from 2012 to 2015. The categories of revenues and expenditures shown above are the same categories used in the budgetary process.

DENTON COUNTY, TEXAS

FINANCIAL FORECAST

2016-2020 - Prepared by the Denton County Auditor's Office

If the revenue and expenditure trends established in the previous page are carried forward for the next five years, the following would result.

	FORECASTED				
REVENUES	**2016**	**2017**	**2018**	**2019**	**2020**
Property Taxes	$ 177,412,821	$ 186,062,651	$ 194,783,096	$ 203,210,941	$ 211,810,315
License & Permits	10,433,333	11,111,111	11,898,148	12,597,531	13,318,930
Intergovernmental	13,622,026	14,341,083	14,899,930	15,474,284	16,091,703
Fees of Office	20,102,325	21,323,100	22,300,300	23,446,900	24,561,758
Fines	3,433,333	3,397,778	3,342,037	3,296,049	3,250,288
Investment Income	46,367	(43,528)	(144,687)	(248,333)	(346,566)
Miscellaneous	6,557,110	7,370,446	7,885,748	8,557,592	9,224,419
Change to Fund Balance	17,764,040	18,539,269	19,861,334	20,921,869	21,974,479
TOTAL	$ 249,371,356	$ 262,101,912	$ 274,825,907	$ 287,256,833	$ 299,885,326
EXPENDITURES					
General Administration	$ 28,689,936	$ 30,098,839	$ 31,471,291	$ 32,815,227	$ 34,190,324
Judicial	22,485,558	23,679,349	24,772,768	25,890,762	27,025,830
Legal	14,226,919	14,910,028	15,640,737	16,345,018	17,051,052
Financial	6,907,165	7,084,763	7,267,952	7,455,969	7,638,904
Public Facilities	10,508,341	10,816,609	11,176,297	11,532,806	11,874,295
Public Safety	78,553,075	83,273,488	88,600,355	93,369,285	98,308,022
Health & Welfare	8,627,754	9,095,097	9,401,977	9,769,023	10,149,446
Miscellaneous	14,670,128	15,397,632	15,919,303	16,614,863	17,263,109
Roads	12,590,242	12,714,269	12,834,712	12,950,120	13,070,079
Debt Service	52,112,238	55,031,837	57,740,514	60,513,759	63,314,265
TOTAL	$ 249,371,356	$ 262,101,912	$ 274,825,907	$ 287,256,833	$ 299,885,326

POINTS TO CONSIDER

1. This trend forecast shows that budgeted revenues and expenditures for Denton County are on a path to increase by $50,000,000 over the five year period from 2016 to 2020. This would be an increase of approximately 20%. As a comparison, actual budgetary fund spending increased by 13.5% over the period of 2011 to 2015, as the recession led to very minimal spending increases from 2009 to 2013 which have slowed the expected growth rate significantly. However, budgeted expenditures have increased annually by over $12,000,000 in each of the last three years, which is close to 6% annually, as the built up needs from the prior years have been incorporated into the county budget.

2. Due to the extended low interest rates set by the Federal Reserve Bank, some revenues are displaying some negative trends for the entire period of this forecast. Interest income trend is actually expected to be flat, with no significant changes by the Fed expected before 2016. Intergovernmental revenues are once again increasing as federal and state have been incorporated into the budget and partially offset by interlocal contract fees. Vehicle registration auto sales taxes have also rebounded as the car sales market is almost back to 2008 levels. Continued population growth will spur the increase in fee revenues, and action by the Fed may lead to annual increases in interest revenue of $5,000,000 or more by 2018-2020. Fines and court generated revenues are not growing in spite of increased populations though.

3. Per this forecast, revenues from property taxes would have to rise to $211,810,000 by 2020. However the forecast for tax revenues if the estimated effective tax rate is adopted each year is as follows:

2016	2017	2018	2019	2020
$ 173,576,806.29	$ 181,491,695.80	$ 190,841,526.13	$ 199,561,970.91	$ 207,989,816

Using the estimated tax levy on the effective rate each year, there are forecasted tax revenue shortfalls of approximately $4 million each year from 2016 to 2020. However, instead of adopting the effective tax rate each year, actually tax levies by the County from 2011 to 2015 included tax rate increases of 1.15% in 2011, 3.78% in 2012, 1.16% in 2013, 2.49% in 2014, and 2.20% in 2015. The tax rate increase (over the estimated effective rate) necessary to fund forecasted expenditures during the forecast period are as follows:

2016	2017	2018	2019	2020
2.21%	2.52%	2.07%	1.83%	1.84%

4. Annual debt service expenditures are forecasted to increase from $49.4 million currently to nearly $63.3 million by 2020. However, actual scheduled debt service payments for the forecast period are substantially less than forecasted levels.

2016	2017	2018	2019	2020
$ 48,333,098	$ 49,795,097	$ 50,229,332	$ 51,227,628	$ 51,000,664

If scheduled debt service payments are maintained throughout the forecast period, then the necessity of tax rate increases to balance future budgets would disappear. If however, additional debt is deemed appropriate to issue, then the debt service expenditure increases in the forecast could service the following cumulative amounts of new debt each year.

	2016	2017	2018	2019	2020
Actual Scheduled Debt Service	$ 48,333,098	$ 49,795,097	$ 50,229,332	$ 51,227,628	$ 51,000,664
Excess Debt Service	$ 3,779,140	$ 5,236,740	$ 7,511,182	$ 9,286,131	$ 12,313,601
Additional Debt Maximum	$ 32,000,000	$ 34,000,000	$ 70,000,000	$ 80,000,000	$ 100,000,000

From the above, it is apparent that the County can either maintain the current debt service level and tax rate; issue more debt up to the maximums shown above and expect moderate tax rate increases to support that new debt; or issue lesser amounts of annual debt with very small, if any, effects on the tax rate. The County still has over $145,000,000 in authorized but unissued bonds approved in the TRIP 2008 bond election, and it appears, as expected, that this can only be accomplished by some impact on the County's tax rate.

5. As the county grows, and as the work load on County departments increases due to that growth, the ability to add new employees in various offices becomes significant. Using the same trend forecasting techniques as applied to the budget, the growth in total county employees, total personnel costs and spending per employee can be estimated as follows.

With employee increases in 2015 due to jail and juvenile detention expansion, the previous low forecasts for total employment have been increased. The increase from 1,641 current employees to a forecasted total of 1,751 in 2020 is an annual growth rate of less than 3%, however. The still-low forecasted employment increase is a factor of the County's increased spending on non-employee related items in the last several years. Total personnel costs for salaries and benefits, which were 52% of budget in 2010, are forecasted to be at 50% of total expenditures through 2020. This still yields a significant increase in forecasted per employee spending. This may be a source of budgetary savings in the future as per employee personnel costs may not rise as rapidly as forecasted.

6. As a final test of forecasted budget growth, it is appropriate to analyze the financial expectations with some demographic information. By using the same trending methods, we can use expected population growth in the County to test the reasonableness of our forecast by charting expected employees per capita and expected spending per capita.

Estimated Population	744,062	760,733	776,577	792,503	808,650
Employee/1,000 Population	2.21	2.19	2.18	2.17	2.17
County Spending Per Capita	$ 335.15	$ 344.54	$ 353.89	$ 362.47	$ 370.85

Population growth is projected using the approximately 4% annual growth rate that we have experienced according to the NCTCOG. As we have learned from the prior analysis,

employees per capita will more likely increase over the next 5 years than decrease, but still remain relatively low for a county the size of Denton County. Spending per capita is forecasted to decrease by a small amount, as our population growth is expected to exceed our spending growth. But, it may well be that having more residents to serve will require budgetary growth in excess of what we have recently experienced.

SUMMARY

By projecting the budgetary trends of the last four years, a financial forecast for Denton County that shows a sustainable level of growth both in revenues as well as expenditures can be produced. Once again, the forecast shows budgetary growth that is:

1. In line with tax base growth experienced and expected by the County, but accelerated due to the growth in the last 3 years.
2. Able to be funded with moderate tax rate increases comparable to those in the recent past, and stabilized by the significant growth in the tax base recently.
3. Affected by a decreasing trend for some sources of revenue. These decreases cause a continuing effect in a trend analysis that instead of the expected to flat trend for the next few years. Interest income could very likely be a budgetary boost when the Federal Reserve begins to increase interest rates.
4. Affected by unusual trends in spending for prisoner housing and for juvenile detention.
5. Allows for either increases in outstanding long term debt and annual debt service or for avoidance of tax rate increases by maintaining current levels of debt.
6. Able to support increases in new employees as expansions of County facilities will require increased hiring.
7. But, the population growth expected in the County may well cause an increase in the demand for county services that cannot be funded within the limits of this forecast.

DENTON COUNTY, TEXAS
ADOPTED BUDGET 2015 - 2016

MATRIX OF DEPARTMENTS BY FUND

DEPARTMENT	ACTUAL EXPENSES 2013-2014	ADOPTED BUDGET 2014-2015	AMENDED BUDGET 2014-2015	ADOPTED BUDGET 2015-2016
GENERAL FUND				
GENERAL ADMINISTRATION				
Commissioners Court	$116,260	$127,915	$127,915	$105,346
Commissioner Precinct #1	$224,557	$234,435	$234,435	$246,395
Commissioner Precinct #2	$228,109	$240,658	$240,658	$251,355
Commissioner Precinct #3	$240,526	$252,382	$252,382	$267,460
Commissioner Precinct #4	$221,463	$234,018	$234,264	$245,696
County Judge	$343,558	$362,303	$362,303	$367,379
Bail Bond Board	$1,294	$3,050	$3,050	$3,950
County Clerk	$3,378,427	$3,683,449	$3,686,383	$4,362,016
Human Resources Department	$989,422	$1,032,284	$1,032,284	$1,141,667
Purchasing Department	$932,820	$1,061,344	$1,062,242	$1,088,571
Vehicle Maintenance Department	$355,686	$376,579	$377,031	$472,603
Non-Departmental	$1,884,115	$5,724,562	$5,582,891	$6,664,964
Financial Information Systems	$61,092	$115,981	$122,468	$114,567
Technology Services	$2,840,165	$3,149,319	$3,157,250	$3,400,272
Print/Mail Department	$304,871	$344,493	$349,127	$354,525
Geographic Information Systems	$392,645	$511,870	$512,769	$521,164
Department of Public Works	$435,161	$868,398	$868,398	$1,007,849
Historical Commission HOT Funds Grant	$0	$0	$0	$0
HOT Funds Tourism Grant 2013 / 2015	$0	$0	$113,999	$0
Office of History and Culture	$459,223	$454,092	$497,757	$488,622
Records Management	$278,509	$370,914	$377,764	$466,392
HOT Funds Touorism Grant 2016	$78,209	$0	$0	$0
Veterans Service Office	$388,430	$399,434	$399,683	$418,856
Elections Administration Department	$1,502,888	$1,532,607	$1,532,869	$1,663,776
Civil Service Commission	$2,268	$4,900	$4,900	$5,900
County-Wide Technology	$2,423,734	$2,497,181	$2,619,208	$2,394,173
TOTAL GENERAL ADMINISTRATION	**$18,083,432**	**$23,582,168**	**$23,752,030**	**$26,053,498**
JUDICIAL				
Judiciary & Court Support	$360,413	$375,698	$375,698	$405,550
16th District Court	$886,016	$713,716	$713,807	$734,591
158th District Court	$901,828	$717,061	$717,711	$745,227
211th District Court	$997,993	$733,377	$733,377	$735,602
362nd District Court	$857,068	$729,494	$830,379	$752,603
367th District Court	$802,430	$714,682	$715,149	$736,431
393rd District Court	$642,592	$573,843	$573,843	$591,894
431st District Court	$589,428	$505,650	$666,650	$627,055
442nd District Court	$0	$455,314	$455,314	$513,838
County Court at Law #1	$544,016	$662,752	$662,752	$674,132
County Criminal Court #2	$690,480	$651,214	$651,214	$660,271
County Court at Law #2/Civil	$399,369	$426,288	$426,333	$436,485
Probate Court	$1,622,620	$1,933,967	$1,933,967	$2,046,600
County Criminal Court #1	$698,776	$655,263	$655,397	$663,797
County Criminal Court #3	$711,389	$775,475	$775,744	$745,952
County Criminal Court #4	$707,842	$643,277	$642,917	$654,340
County Criminal Court #5	$662,547	$719,460	$719,293	$736,647
District Clerk	$1,674,795	$1,826,123	$1,826,123	$2,014,925

DENTON COUNTY, TEXAS
ADOPTED BUDGET 2015 - 2016

MATRIX OF DEPARTMENTS BY FUND

DEPARTMENT	ACTUAL EXPENSES 2013-2014	ADOPTED BUDGET 2014-2015	AMENDED BUDGET 2014-2015	ADOPTED BUDGET 2015-2016
County Court Administrator	$96,943	$102,256	$102,290	$85,970
JUDICIAL(Continued)				
Justice of the Peace, Pct. #1	$458,861	$466,412	$466,412	$469,511
Justice of the Peace, Pct. #2	$332,364	$349,366	$349,366	$367,279
Justice of the Peace, Pct. #3	$458,964	$481,353	$481,731	$488,925
Justice of the Peace, Pct. #4	$348,874	$364,863	$364,913	$383,617
Justice of the Peace, Pct. #5	$511,648	$537,946	$537,984	$546,010
Justice of the Peace, Pct. #6	$378,864	$403,213	$405,246	$425,157
Veteran's Court Grant	$0	$0	$150,000	$0
Juvenile Case Manager	$41,582	$60,509	$60,509	$61,390
District Court Administrator	$192,771	$206,602	$206,602	$196,068
Jury & Grand Jury	$170,401	$198,261	$199,736	$185,091
Justice Information System	$1,319,549	$1,455,750	$1,531,350	$1,629,546
Death Investigations/Medical Examiner Svcs.	$898,314	$892,623	$892,623	$978,572
Collections Department	$354,913	$432,565	$432,565	$432,406
TOTAL JUDICIAL	**$19,313,650**	**$19,764,373**	**$20,256,995**	**$20,725,482**
LEGAL				
Criminal District Attorney	$9,993,521	$10,549,063	$10,526,210	$10,761,505
Criminal DA - CPS Division	$772,628	$996,993	$996,993	$1,103,146
Criminal DA - Civil Division	$1,538,162	$1,635,744	$1,635,958	$1,698,936
TOTAL LEGAL	**$12,304,311**	**$13,181,800**	**$13,159,161**	**$13,563,587**
FINANCIAL ADMINISTRATION				
County Auditor	$1,209,928	$1,298,300	$1,298,300	$1,384,049
County Treasurer	$617,567	$652,385	$653,961	$708,706
Tax Assessor-Collector	$4,001,723	$4,158,885	$4,216,045	$4,459,077
Budget Office	$470,598	$568,646	$568,646	$592,203
TOTAL FINANCIAL ADMINISTRATION	**$6,299,816**	**$6,678,216**	**$6,736,952**	**$7,144,035**
PUBLIC FACILITIES				
Joseph A. Carroll Building/Co. Admin.	$421,969	$260,294	$260,294	$216,947
Denton County Courts Building	$581,083	$699,567	$764,854	$1,042,004
Construction Management	$314,746	$0	$0	$0
DA Annex	$23,810	$28,958	$28,958	$32,500
Courthouse on the Square	$125,347	$149,529	$156,564	$287,926
Emergency Management Facility	$107,552	$116,541	$116,541	$119,913
Denton County Storage Building	$13,400	$19,740	$19,740	$19,740
Historical Park Facility	$20,761	$19,694	$33,373	$90,305
Historical Park Projects	$892	$7,464	$0	$0
Courthouse Annex	$14,064	$26,452	$26,452	$26,452
Precinct #3 Government Center	$0	$76,097	$33,002	$184,488
Mary & Jim Horn Government Center	$115,866	$113,885	$127,937	$176,443
Loop 288/Elections/Technology	$237,249	$250,318	$250,318	$275,287
Loop 288 Facilities/TABC/Parks	$32,392	$81,452	$78,716	$58,329
Loop 288/CSCD (Adult Probation)	$47,864	$54,752	$54,752	$61,602
Lee Walker Government Center	$50,504	$62,480	$62,480	$61,804
Pct #4 Government Center	$0	$10,272	$7,272	$28,593
C.P.S. Building	$16,879	$68,576	$68,576	$21,923
Loop 288 Phase I	$122,322	$131,335	$131,335	$133,835
Loop 288 Central Plant	$268,510	$285,020	$285,020	$297,443

DENTON COUNTY, TEXAS
ADOPTED BUDGET 2015 - 2016

MATRIX OF DEPARTMENTS BY FUND

DEPARTMENT	ACTUAL EXPENSES 2013-2014	ADOPTED BUDGET 2014-2015	AMENDED BUDGET 2014-2015	ADOPTED BUDGET 2015-2016
Sandy Jacobs Government Center	$41,901	$95,994	$95,994	$91,994
Steven E Copeland Government Center	$124,956	$128,624	$128,624	$135,314
The Colony Building	$31,059	$36,311	$36,311	$37,259
PUBLIC FACILITIES (Continued)				
Denton County Government Center	$24,448	$0	$0	$0
Charlie Cole Building	$307,669	$512,567	$555,662	$607,412
Law Enforcement Facility	$2,403,732	$3,056,225	$3,077,185	$3,040,511
Facilities Management	$2,601,551	$2,739,753	$2,759,998	$3,231,503
County Leased Buildings	$134,081	$147,272	$150,272	$105,762
Vehicle Maintenance Facility	$22,492	$28,634	$28,634	$28,625
Recycling Department	$70,028	$73,379	$74,214	$77,477
Telephone Department	$740,753	$795,582	$795,582	$806,552
Precinct #2 Government Center	$0	$30,000	$30,000	$30,000
TOTAL PUBLIC FACILITIES	**$9,017,880**	**$10,106,767**	**$10,238,660**	**$11,327,943**
PUBLIC SAFETY				
County Jail	$25,229,202	$28,646,545	$28,691,153	$29,133,528
Jail Health	$4,068,666	$4,617,525	$4,634,510	$4,675,713
Sheriff's Communications	$2,329,842	$2,476,993	$2,476,855	$2,523,760
County Sheriff	$13,237,581	$15,242,545	$15,423,253	$16,742,830
DISD School Resource Officer	$83,829	$0	$97,723	$0
Sheriff's Mental Health Unit	$779,007	$887,358	$887,412	$905,138
Sheriff's Reserve Unit	$48,469	$44,031	$47,917	$42,030
Vehicle Emissions Enforcement Grant	$229,206	$0	$85,714	$0
DCTA Contract (Denton County Trnsptn Auth.)	$82,322	$0	$90,249	$0
School Resource Officer	$290,563	$0	$338,318	$0
Copper Canyon Interlocal Contract	$170,830	$0	$196,654	$0
CSCD (General Fund)	$313,412	$387,167	$387,407	$407,798
Juvenile Accountability Grant	$77,638	$79,538	$79,538	$0
SO Freshwater Contract - Providence	$149,581	$0	$177,419	$0
SO Freshwater Contract - Paloma Creek	$90,804	$0	$98,473	$0
Constable, Precinct #1	$841,496	$768,481	$843,903	$738,131
Constable, Precinct #2	$741,595	$809,864	$812,442	$815,756
Constable, Precinct #3	$724,268	$755,142	$756,448	$754,341
Constable, Precinct #4	$698,602	$747,770	$749,379	$767,502
Constable, Precinct #5	$652,245	$796,432	$838,905	$770,779
Constable, Precinct #6	$691,827	$684,292	$689,580	$764,217
Fire and Ambulance Services	$2,167,423	$2,285,475	$2,285,475	$2,310,587
Northwest ISD ASAP Program	$3,579	$0	$0	$0
Department of Public Safety	$194,952	$207,041	$208,100	$194,965
Alcoholic Beverage Commission	$2,130	$2,575	$2,575	$3,000
2007/2014 Homeland Security Grant	$0	$0	$307,974	$0
Texas Parks & Wildlife Dept	$3,603	$2,462	$2,462	$2,462
Emergency Services	$1,058,704	$1,347,469	$1,368,825	$1,315,039
2013 Homeland Security Grant	$137,565	$0	$53,565	$0
2012 Homeland Security Grant	$156,315	$0	$0	$0
TOTAL PUBLIC SAFETY	**$55,255,256**	**$60,788,705**	**$62,632,228**	**$62,867,576**
HEALTH AND WELFARE				
Child Protective Services	$87,471	$88,121	$92,402	$90,121

DENTON COUNTY, TEXAS
ADOPTED BUDGET 2015 - 2016

MATRIX OF DEPARTMENTS BY FUND

DEPARTMENT	ACTUAL EXPENSES 2013-2014	ADOPTED BUDGET 2014-2015	AMENDED BUDGET 2014-2015	ADOPTED BUDGET 2015-2016
TOTAL HEALTH AND WELFARE	**$87,471**	**$88,121**	**$92,402**	**$90,121**
CONSERVATION				
County Extension Office	$378,764	$424,260	$424,260	$496,616
TOTAL CONSERVATION	**$378,764**	**$424,260**	**$424,260**	**$496,616**
INTERGOVERNMENTAL				
Appropriations	$3,148,163	$3,245,638	$3,245,638	$3,239,823
TOTAL INTERGOVERNMENTAL	**$3,148,163**	**$3,245,638**	**$3,245,638**	**$3,239,823**
TRANSFER OF FUNDS DEPARTMENT				
Transfer of Funds Department	$4,346,042	$3,789,616	$3,818,367	$4,831,000
TOTAL TRANSFER OF FUNDS DEPT.	**$4,346,042**	**$3,789,616**	**$3,818,367**	**$4,831,000**
TOTAL-GENERAL FUND	**$128,234,785**	**$141,649,664**	**$144,356,693**	**$150,339,681**
ROAD AND BRIDGE FUND				
Road and Bridge, Pct #1	$5,075,070	$6,091,232	$6,444,589	$6,199,375
Road and Bridge, Pct #2	$12,233	$230,000	$230,000	$230,000
Road and Bridge, Pct #3	$100,078	$273,000	$273,000	$273,000
Road and Bridge, Pct #4	$4,799,095	$5,412,188	$5,704,652	$5,458,479
Road and Bridge Engineering	$384,456	$482,066	$526,847	$702,119
TexDot Transportation Grant	$0	$0	$1,384,211	$0
TOTAL ROAD AND BRIDGE FUND	**$10,370,932**	**$12,488,486**	**$14,563,299**	**$12,862,973**
DISTRICT CLK RCDS MGMT/TECH FUND				
District Clerk Records Management	$54,933	$74,145	$74,145	$77,995
District Court Records Technology	$61,732	$65,000	$65,000	$100,000
TOTAL DIST CK RCDS MGMT/TECH FD	**$116,665**	**$139,145**	**$139,145**	**$177,995**
COUNTY CLERK RECORDS MNGMT FUND				
Records Management Preservation	$1,375,151	$1,709,903	$1,711,081	$1,010,787
Records Preservation Fee	$1,736,235	$1,740,000	$1,740,000	$1,740,000
TOTAL CO CLK RCDS MNGMT FUND	**$3,111,386**	**$3,449,903**	**$3,451,081**	**$2,750,787**
COURTHOUSE SECURITY FUND	**$360,240**	**$402,500**	**$404,065**	**$475,800**
J. P. COURTHOUSE SECURITY FUND	**$3,575**	**$19,900**	**$19,900**	**$10,376**
JUVENILE PROBATION FUND				
TJJD Mental Health	$209,497	$207,282	$207,282	$207,035
Juvenile Probation	$2,635,247	$2,832,447	$2,861,198	$3,259,632
Juvenile Detention	$2,961,341	$3,287,908	$3,303,093	$3,390,026
Juvenile Post-Adjudication Center	$2,652,461	$3,186,335	$3,186,650	$3,344,358
TJJD/State Aid	$1,916,205	$1,870,786	$1,870,786	$1,915,396
Title IV-E Federal Reimbursement	$70,111	$75,000	$75,000	$75,000
Juvenile Justice Alternative Education (JJAEP)	$921,421	$1,148,841	$1,148,908	$1,203,433
TJJP C-Commitment Reduction	$317,035	$318,485	$318,925	$318,485
TOTAL JUVENILE PROBATION FUND	**$11,683,318**	**$12,927,084**	**$12,971,842**	**$13,713,365**
FIRE CODE ENFORCEMENT FUND	**$274,896**	**$192,869**	**$192,869**	**$202,323**

DENTON COUNTY, TEXAS
ADOPTED BUDGET 2015 - 2016

MATRIX OF DEPARTMENTS BY FUND

DEPARTMENT	ACTUAL EXPENSES 2013-2014	ADOPTED BUDGET 2014-2015	AMENDED BUDGET 2014-2015	ADOPTED BUDGET 2015-2016
JUSTICE OF THE PEACE TECHNOLOGY FUND	**$90,897**	**$226,089**	**$232,819**	**$214,114**
PUBLIC HEALTH FUND				
Environmental Services	$196,605	$256,541	$272,430	$268,608
Foodborne EPI Grant	$0	$0	$83,681	$0
Primary Care Grant	$1,714	$0	$199,677	$0
Expanded Primary Health Grant	$300,757	$0	$268,121	$0
Cities Radiness Initiative Grant	$103,970	$0	$0	$0
Clinical	$3,665,113	$3,894,842	$3,415,680	$3,744,678
Cities Readiness Initiative Grant Part II	$1,004	$0	$108,871	$0
TB Prevention Grant-Federal	$70,696	$0	$77,466	$0
Immunization Grant	$328,697	$355,473	$388,037	$348,230
Project Access	$96,284	$100,000	$100,000	$100,000
L.P.H.S. Grant	$356	$0	$73,222	$0
Tuberculosis State Grant	$0	$0	$207,725	$0
Juvenile Detention Health	$0	$0	$0	$377,579
TOTAL PUBLIC HEALTH FUND	**$4,765,196**	**$4,606,856**	**$5,194,910**	**$4,839,095**
INDIGENT CARE FUND	**$2,044,856**	**$2,527,195**	**$2,527,278**	**$2,531,582**
MEDICAID DSRIP PROGRAM				
Adult Immunization Program DSRIP	$747,751	$413,479	$543,483	$407,760
Diabetes Case Management Program DSRIP	$840,503	$415,189	$1,400,928	$417,775
TOTAL MEDICAID DSRIP PROGRAM	**$1,588,254**	**$828,668**	**$1,944,411**	**$825,535**
HEALTH CARE RELIEF FUND	**$295,000**	**$250,000**	**$250,000**	**$330,000**
COUNTY AND DISTRICT CT TECH FUND	**$2,511**	**$22,377**	**$22,377**	**$69,008**
RECORDS MNGMT/PRESERVATION FUND	**$415,402**	**$368,903**	**$380,926**	**$337,091**
PUBLIC HEALTH PREPAREDNESS FUND				
Public Health Preparedness Grant	$35,585	$0	$460,890	$0
CPS-Bioterrorism Grant	$420,266	$0	$0	$0
Ebola Funding/PH Prep Grant	$0	$0	$117,312	$0
FY2015 P. H. Preparedness Supplemental Fd	$0	$0	$29,925	$0
TOTAL PUBLIC HEALTH PREP FUND	**$455,851**	**$0**	**$608,127**	**$0**
SHERIFF'S FORFEITURE FUND				
Sheriff's Forfeitures	$187,324	$384,907	$611,822	$15,800
Sheriff's Judicial Purchases	$0	$0	$0	$362,050
Sheriff's Treasury Purchases	$0	$0	$0	$10,000
TOTAL - SHERIFF'S FORFEITURE FUND	**$187,324**	**$384,907**	**$611,822**	**$387,850**
VEHICLE INVENTORY TAX INTEREST FUND	**$12,290**	**$25,684**	**$25,684**	**$25,000**
LAW LIBRARY FUND	**$324,135**	**$407,414**	**$450,369**	**$403,945**
DISTRICT ATTORNEY HOT CHECK FUND	**$99,039**	**$117,251**	**$117,251**	**$0**
DISTRICT ATTORNEY CHAPTER 59 FUND				
Forfeiture Budget	$147,055	$236,832	$299,552	$161,571
DA Hot Check Department	$0	$0	$0	$109,532
Treasury Purchases	$58,381	$67,011	$341,303	$93,500

DENTON COUNTY, TEXAS
ADOPTED BUDGET 2015 - 2016

MATRIX OF DEPARTMENTS BY FUND

DEPARTMENT	ACTUAL EXPENSES 2013-2014	ADOPTED BUDGET 2014-2015	AMENDED BUDGET 2014-2015	ADOPTED BUDGET 2015-2016
TOTAL DA CHAPTER 59 FUND	$205,436	$303,843	$640,855	$364,603
JURY FUND	$381,934	$475,500	$475,500	$475,500
DEBT SERVICE FUND	$46,896,667	$49,420,782	$49,587,782	$52,277,086
CAPITAL REPLACEMENT FUND	$2,487,123	$7,677,236	$7,845,306	$11,276,811
TOTAL-MISCELLANEOUS FUNDS	$86,172,927	$97,262,592	$102,657,618	$104,550,839
TOTAL-ALL FUNDS	$214,407,712	$238,912,256	$247,014,311	$254,890,520

DENTON COUNTY
2015 – 2016 OPERATING BUDGET
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Detailed List for Each Project is Included in a Separate Capital Improvement Program Document

DENTON COUNTY

BUILDING AND REMODELING PROJECTS

Project Description	Repair/Remodeling (One-Time) Expenses FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Building Repair and Remodeling			
Carroll Building - County Administration	246,012	43,883	1,000
Denton County Courts Building	54,248	221,365	412,781
District Attorney Annex	0	0	0
Courthouse-on-the-Square	5,250	9,687	115,000
Emergency Management Facility	0	0	0
Denton County Storage Building	0	0	0
Historical Park Facility	6,241	6,215	60,000
Historical Park Projects	0	0	0
Courthouse Annex	0	0	0
Preceinct #3 Government Center	0	0	0
Mary & Jim Horn Government Center	16,723	25,861	56,944
Loop 288 - Elections/Technology	4,157	6,581	1,850
Loop 288 - Facilities/TABC/Parks	0	25,000	6,350
Loop 288 - CSCD	0	0	1,350
Lee Walker Government Center	0	0	0
Precinct 4 Government Center	0	0	0
Child Protective Services - Lewisville	0	30,000	0
Loop 288 - Phase I	0	2,500	0
Loop 288 - Central Plant	45,515	0	0
Sandy Jacobs Government Center	0	8,500	0
Steven E Copeland Government Center	0	24,076	0
The Colony Annex	625	0	0
Denton County Government Center - Denton	0	0	0
Charlie Cole Building	57,507	38,258	48,460
Law Enforcement Facility	36,489	63,000	63,000
Facilities Management	114,441	0	0
County Leased Buildings	0	0	0
Vehicle Maintenance Facility	0	0	0
Precinct 2 Government Center	0	0	0
GRAND TOTAL	**$587,207**	**$504,926**	**$766,735**

Operating expenses and staffing for new capital projects are funded with revenues from new property taxes, grants, new legislative fees or additional fees from increased workload. Programs are continuously evaluated to streamline operations for a more efficient use of county funds.

DENTON COUNTY

BUILDING AND REMODELING PROJECTS - Page 2

Operating Expenses			Total Expenses		
FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
175,957	195,400	215,947	$421,969	$239,283	$216,947
526,836	569,360	629,223	$581,083	$790,725	$1,042,004
23,810	32,576	32,500	$23,810	$32,576	$32,500
120,097	154,401	172,926	$125,347	$164,088	$287,926
107,552	114,012	119,913	$107,552	$114,012	$119,913
13,400	16,240	19,740	$13,400	$16,240	$19,740
14,520	27,144	30,305	$20,761	$33,359	$90,305
892	0	0	$892	$0	$0
14,064	16,380	26,452	$14,064	$16,380	$26,452
0	0	184,488	$0	$0	$184,488
99,142	107,580	119,499	$115,866	$133,441	$176,443
233,091	263,320	273,437	$237,249	$269,901	$275,287
32,392	51,380	51,979	$32,392	$76,380	$58,329
47,864	53,100	60,252	$47,864	$53,100	$61,602
50,504	54,639	61,804	$50,504	$54,639	$61,804
0	0	28,593	$0	$0	$28,593
16,879	20,543	21,923	$16,879	$50,543	$21,923
122,322	127,172	133,835	$122,322	$129,672	$133,835
222,995	259,445	297,443	$268,510	$259,445	$297,443
41,901	62,034	91,994	$41,901	$70,534	$91,994
124,956	107,731	135,314	$124,956	$131,807	$135,314
30,434	33,054	37,259	$31,059	$33,054	$37,259
24,448	0	0	$24,448	$0	$0
250,162	523,263	558,952	$307,669	$561,521	$607,412
2,367,243	2,654,056	2,977,511	$2,403,732	$2,717,056	$3,040,511
2,487,110	2,649,435	3,231,503	$2,601,551	$2,649,435	$3,231,503
134,081	139,638	105,762	$134,081	$139,638	$105,762
22,492	28,212	28,625	$22,492	$28,212	$28,625
0	30,000	30,000	$0	$30,000	$30,000
$7,305,144	**$8,290,115**	**$9,677,179**	**$7,892,352**	**$8,795,041**	**$10,443,914**

DENTON COUNTY

LEASE OBLIGATIONS

Description	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
General Fund - County-Wide Technology			
Dell - Lease FY2011 #2	191,255	0	0
Ruggedized Laptop Lease FY2011 #3	59,848	0	0
Dell Lease FY2012 #4	201,263	201,263	0
Dell Lease FY2013 #6	151,187	153,859	153,860
Dell Lease FY2014 #7	204,493	197,958	204,493
Dell Least FY2014 #8	165,197	165,197	165,197
Dell Lease FY2015 #9	0	294,186	294,186
Sub-Total General Fund - Co-Wide Tech.	**973,243**	**1,012,463**	**817,736**
General Fund - School Resource Officer			
Vehicle Lease Payment	0	7,026	0
Sub-Total General Fund - School Resc Ofcr	**0**	**7,026**	**0**
Road and Bridge Fund			
Heavy Equipment Lease Payment	0	150,000	122,124
Sub-Total Sheriff's Forfeiture Fund	**0**	**150,000**	**122,124**
Sheriff's Forfeiture Fund			
Training Facility Lease Payment	0	0	0
Vehicle Lease Payment	0	0	0
Sub-Total Sheriff's Forfeiture Fund	**0**	**0**	**0**
Capital Replacement Fund			
Dell - Lease FY2008 #856	0	0	0
Lease FY2012 Storage Area Network	651,090	652,665	652,664
Sub-Total Capital Replacement Fund	**651,090**	**652,665**	**652,664**
GRAND TOTAL	**$1,624,333**	**$1,822,154**	**$1,592,524**

LEASE OBLIGATIONS - Page 2

FY 2017 Estimates	FY 2018 Estimates	FY 2019 Estimates	FY 2020 Estimates	FY 2020 Estimates	Grand Total
0	0	0	0	0	191,255
0	0	0	0	0	59,848
0	0	0	0	0	402,526
0	0	0	0	0	458,906
204,494	0	0	0	0	811,438
165,197	0	0	0	0	660,788
294,186	294,186		0	0	1,176,744
663,877	**294,186**	**0**	**0**	**0**	**3,761,505**
0	0		0	0	7,026
0	**0**	**0**	**0**	**0**	**7,026**
122,124	122,124		0	0	516,372
122,124	**122,124**	**0**	**0**	**0**	**516,372**
0	0	0	0	0	0
0	0	0	0	0	0
0	**0**	**0**	**0**	**0**	**0**
0	0	0	0	0	0
0	0	0	0	0	1,956,419
0	**0**	**0**	**0**	**0**	**1,956,419**
$786,001	**$416,310**	**$0**	**$0**	**$0**	**$6,241,322**

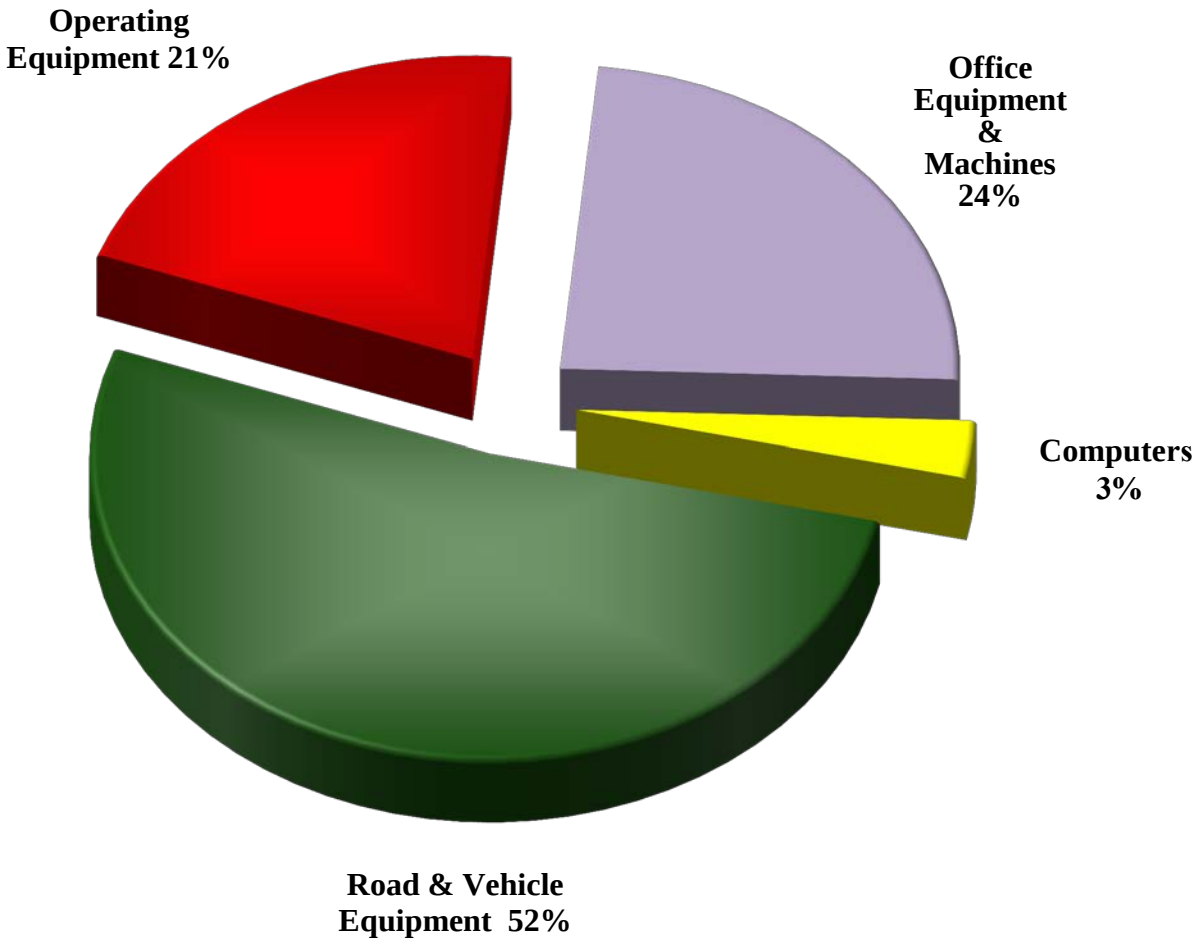
DENTON COUNTY

CAPITAL EXPENSE SUMMARY BY CATEGORY

Description	FY 2014 Actual	FY 2015 Estimates	FY 2016 Budget
Office Equipment and Machines			
Office Furniture and Equipment	$0	$0	$34,189
Office Machines	$19,128	$45,939	$0
Video Equipment	$0	$0	$625,116
Telephone Equipment	$0	$0	$0
Microfilm Equipment	$18,808	$27,120	$0
Sub-Total	**$37,936**	**$73,059**	**$659,305**
Computers			
Computers	$103,106	$114,372	$85,520
Sub-Total	**$103,106**	**$114,372**	**$85,520**
Operating Equipment			
Radios and Radars	$139,661	$48,366	$39,500
Shop Tools and Equipment	$0	$0	$0
Medical Equipment	$27,495	$0	$0
Operating Equipment	$479,422	$194,786	$516,911
Jail Dog	$21,910	$0	$0
Sub-Total	**$668,488**	**$243,152**	**$556,411**
Road and Vehicle Equipment			
Road Maintenance Equipment	$829,890	$200,000	$287,700
Cars and Small Trucks	$483,499	$1,392,153	$1,111,906
Heavy Trucks	$111,946	$0	$0
Trailers	$82,987	$0	$0
Sub-Total	**$1,508,322**	**$1,592,153**	**$1,399,606**
GRAND TOTAL	**$2,317,852**	**$2,022,736**	**$2,700,842**

Total FY 2016 Capital Equipment

$2,700,842



The "Capital Expense Budget" includes items over $5,000 each to be purchased within the fiscal year.

DENTON COUNTY TEXAS
FY 2015 - 2016
Capital Equipment Summary

Line Item	ID	Description	Adopted Qty	Adopted Unit Price	Adopted Total Price
01.10.46		**Technology Services**			
8010		Technical Services Manager Office Furniture	1	$8,194	$8,194
8010		Administrative Services Manager Office Furniture	1	$8,194	$8,194
8010		Four (4) Offices on North Side of Floor Furniture	1	$17,801	$17,801
8010 - Office Furniture And Equipment					**$34,189**
01.10.46		**Department Total:**			**$34,189**
01.10.55		**Geographic Information System**			
8025		HP Enterprise Color M855XH Laser Printer	1	$5,400	$5,400
8025 - Computer Hardware					**$5,400**
01.10.55		**Department Total:**			**$5,400**
01.10.61		**Records Management**			
8120		Used Mini Van	1	$15,000	$15,000
8120 - Cars/Small Trucks					**$15,000**
01.10.61		**Department Total:**			**$15,000**
01.40.20		**County Treasurer**			
8120		Mini Van	1	$28,000	$28,000
8120 - Cars/Small Trucks					**$28,000**
01.40.20		**Department Total:**			**$28,000**
01.50.80		**Law Enforcement Facility**			
8130		Clarke rider boost floor scrubber	1	$10,497	$10,497
8130		40 ft used refurbished storage container with roll-up doors	1	$8,667	$8,667
8130- Operating Equipment					**$19,164**
01.50.80		**Department Total:**			**$19,164**
01.50.90		**Facilities Management**			
8120	E854	Auto data*: E854 - Ford Transit Cargo Van	1	$39,040	$39,040
8120		Ford Trasit Cargo Van	1	$39,040	$39,040
8120		Ford F-250 Truck	1	$31,810	$31,810
8120 - Cars/Small Trucks					**$109,890**
8130		Swenson V-Box Sand Spreader	1	$5,650	$5,650
8130		Skid Steer Track Loader	1	$53,736	$53,736
8130		Skid Steer attachments	1	$16,400	$16,400
8130 - Operating Equipment					**$75,786**
01.50.90		**Department Total:**			**$185,676**
01.60.20		**Sheriff's Department**			
8030		Motorola APX8000	1	$6,500	$6,500
8030		Motorola APX7500 Dual Band Mobile Radios	5	$5,500	$27,500
8030 -Radio And Radar					**$34,000**
8120		Sheriff’s Patrol Sport Utility Vehicle	1	$46,500	$46,500
8120		Sheriff’s Patrol Sport Utility Vehicle	1	$46,500	$46,500
8120		Sheriff’s Patrol Sport Utility Vehicle	1	$46,500	$46,500
8120		Sheriff’s Patrol Sport Utility Vehicle	1	$46,500	$46,500
8120		Sheriff’s Patrol Sport Utility Vehicle	1	$46,500	$46,500
8120		Sheriff’s Patrol Sport Utility Vehicle	1	$46,500	$46,500
8120		Sheriff’s Patrol Sport Utility Vehicle	1	$46,500	$46,500
8120		Sheriff’s Patrol Sport Utility Vehicle	1	$46,500	$46,500
8120		Sheriff’s Patrol Sport Utility Vehicle	1	$46,500	$46,500
8120		Sheriff’s Patrol Sport Utility Vehicle	1	$46,500	$46,500
8120		2015 Ford 150	1	$37,060	$37,060
8120		2015 Ford 150	1	$32,422	$32,422
8120		2016 Ford Interceptor Utility AWD	1	$27,880	$27,880
8120		2016 Ford Interceptor Utility AWD	1	$27,880	$27,880

DENTON COUNTY TEXAS
FY 2015 - 2016
Capital Equipment Summary

Line Item	ID	Description	Adopted Qty	Adopted Unit Price	Adopted Total Price
8120		2016 Ford Interceptor Utility AWD	1	$27,880	$27,880
8120	E842	Auto data*: E842 - 2016 Ford Interceptor Utility SUV	1	$28,214	$28,214
8120		Auto data*: E842 - 2016 Ford Interceptor Utility SUV	1	$34,830	$34,830
8120 - Cars/Small Trucks					**$727,666**
8130		Ballistic Shield	1	$8,461	$8,461
8130		UFED Touch Upgrade	1	$5,684	$5,684
8130		Arbitrator Mk3, Hd Camera	66	$5,606	$369,996
8130 - Operating Equipment					**$384,141**
01.60.20 Department Total:					**$1,145,807**
01.60.22 Mental Health Unit					
8030	V15	Auto data*: V15 - APX7500 remote mount	1	$5,500	$5,500
8030 -Radio And Radar					**$5,500**
8120		2016 Ford Interceptor Utility AWD	1	$27,880	$27,880
8120 - Cars/Small Trucks					**$27,880**
01.60.22 Department Total:					**$33,380**
01.60.52 Constable, Precinct #2					
8120		Constable Large SUV-Base Price, Spot Light & Wiring Only, 2WD, equipped per VAC	1	$42,500	$42,500
8120 - Cars/Small Trucks					**$42,500**
01.60.52 Department Total:					**$42,500**
01.60.54 Constable, Precinct #4					
8130		Watch Guard Digital In-Car Video Systems	6	$5,220	$31,320
8130 - Operating Equipment					**$31,320**
01.60.54 Department Total:					**$31,320**
01.60.56 Constable, Precinct #6					
8120		Constable Large SUV-Base Price, Spot Light & Wiring Only, 2WD, equipped per VAC policies	1	$42,500	$42,500
8120 - Cars/Small Trucks					**$42,500**
01.60.56 Department Total:					**$42,500**
01.60.95 Department of Emergency Services					
8130		Telescoping Mast / Replacement	1	$6,500	$6,500
8130 - Operating Equipment					**$6,500**
01.60.95 Department Total:					**$6,500**
20.85.10 Road & Bridge, Pct. #1					
8120		2015 F150 supercab V8 4x4	2	$29,380	$58,760
8120 - Cars/Small Trucks					**$58,760**
20.85.10 Department Total:					**$58,760**
20.85.40 Road & Bridge, Pct. #4					
8115		John Deere Mid-Mount Boom Mower	1	$132,700	$132,700
8115		Etnyre Chip Spreader	1	$155,000	$155,000
8115 - Road Maintenance Equipment					**$287,700**
8120		Chevrolet 1/2 Ton 4-door 4 x 4	2	$29,855	$59,710
8120 - Cars/Small Trucks					**$59,710**
20.85.40 Department Total:					**$347,410**
80.90.10 Capital Replacement Fund					
8025		Network for New County Facilities	1	$73,120	$73,120
8025		Dell Precision for Forensics	1	$7,000	$7,000
8025 - Computer Hardware					**$80,120**
8055		Audio/Video Upgrade - Various Courts	1	$625,116	$625,116
8055 - VCR/Projection Equipment					**$625,116**
80.90.10 Department Total:					**$705,236**
Grand Total					**$2,700,842**

Denton County Budget Office
Donna Stewart, Budget Officer

To: Denton County Commissioners Court

From: Donna Stewart, Budget Officer

Date: November 20, 2014

RE: Capital Improvement Program FY2010-2019

I am pleased to submit Denton County's Capital Improvement Program (CIP) for FY2010-2019 that was adopted by the Commissioners Court on November 18, 2014. The first Capital Improvement Program was initially adopted by the Denton County Commissioners Court on August 28, 2007 and has been reviewed and approved on an annual basis. The CIP is a multi-year plan used to identify projects, determine costs and implement the County's short-term and long term capital needs. The adopted CIP includes a summary of all projects totaling $805,678,351 that includes all projects for FY2008-2019. Projects are categorized as follows; Technology, Buildings/Land, County Roads and Bridges and Other Road projects.

The CIP is the result of significant collaboration between departments, the Capital Improvement Committee and the Denton County Commissioners Court. All CIP requests are reviewed on an annual basis by the Committee. As situations warrant a change, projects are reviewed, reevaluated, added, revised or removed from the program accordingly.

The County placed an item on the November 2008 ballot and received voter approval for various capital improvement projects totaling $495 million. The projects included technological, facility and road projects that will require the issuance of long-term debt over the next several years. Some of the new projects were requested after the November 2008 bond election and will require an alternate funding solution such as; calling a future bond election, including funds in the adopted budget; or using another method of long-term financing such as the issuance of tax notes.

Technology

Technological enhancements, replacement equipment and hardware and software upgrades are essential in the operations of Denton County. This program includes the purchase of network and telephone equipment, various upgrades to computer network systems and fiber optic construction. Other projects include replacement and additional computer software programs for various departments that will enhance overall productivity. These CIP projects total approximately $42.5 million for FY 2008-2019.

Buildings/Land

Several major building projects have been included in the program based on projected space needs of growing programs and services. Projects include the construction of additional

Buildings/Land (continued)

jail beds, juvenile probation/detention and other new, replacement or renovated government facilities; replacement of mechanical systems; roof replacement projects; and parking lot expansions totaling $382.7 million for FY2008-2019. The most significant projects in this category include expansion and renovations of the various Law Enforcement Facilities, expansion of or new satellite government centers throughout the County, and for the construction of a centralized facility for departments to be in close proximity that will also provide enhanced convenience for the public.

County Roads

It is imperative that Denton County invest in the maintenance and upgrade of county roads due to increased population and vehicle traffic. Projects include major road and bridge construction and reconstruction, acquisition of right of way, culvert replacements and an initiative to upgrade gravel roads to asphalt that meet specific traffic criteria. County road projects that received voter approval in 2008 are included in the CIP at approximately $84.1 million for FY2008-FY2019.

Other Roads

Denton County voters previously approved various road projects in 1999, 2004 and 2008. These projects include partnering with other governmental entities for various transportation improvements needed throughout the County. A total of $70.2 million in bonds approved by the voters in 1999 and 2004 were issued in FY2009, FY2010 and FY2012. Other road projects in this category also received voter approval in the November 2008 bond election for a total of $226.1 million.

Each project for FY2010-FY2019 is included in more detail in the formal Capital Improvement Program document. Information includes a description and justification for the project, operational efficiencies and savings that could result from the project as well as historical information. The cost of each program, the proposed funding method and the anticipated impact on the operating budget has also been included. If the project was funded/and or completed in 2008 or 2009, the cost is listed on the summary report only and does not include a specific form detailing the project.

The Capital Improvement Program for FY2008-2019 represents the County's commitment to invest in our infrastructure. Our collaboration will continue to ensure that capital funding will be allocated appropriately and implemented on projects that will provide the greatest benefit to the County.

I would like to thank you for your continued support of our efforts to provide for the long-term maintenance of our capital infrastructure.

Donna Stewart

CAPITAL IMPROVEMENT PROGRAM

Denton County is committed to developing a formal Capital Improvement Program (CIP). This program will identify the major capital needs of the county for the next five to ten years and will provide a plan for funding present and future projects for roads, infrastructure, drainage projects, major repairs and upgrades to county facilities and the replacement of capital equipment including technological enhancements.

A Capital Improvement Committee has being formed and will be responsible for reviewing departmental requests and proposing a five to ten year Capital Improvement Program. The committee will include the following representatives:

County Auditor
Budget Officer
Director of Facilities Management
Chief Information Officer
Director of Purchasing
Director of Public Works
Commissioners Court – 2 Members

The Committee will consider the feasibility of all proposed capital projects submitted by County departments. They will evaluate their necessity, priority, location, cost and will recommend methods of financing the various projects. Priority will be given to projects of a life-safety nature. Once the CIP is approved by Commissioners Court, the committee will meet regularly throughout the year to monitor the progress of the projects and recommend revisions as needed.

Capital Improvement Projects will include the project description, funding summary breakdown by category, available funding allocation, operating budget impact, and revenue or efficiency factors.

Upon completion and adoption, the Capital Improvement Program will become the guide for the Budget Officer, County Auditor, Commissioners Court and County departments with respect to bond sales and the annual budgeting process. Projects that are less than $100,000 shall be funded in the budget adoption process. The Commissioners Court takes the final action of adopting the capital budget.

Only projects approved by Commissioners Court as part of the budget process will be considered an approved project. All subsequent year estimates are for planning purposes only and will be reevaluated at the conclusion of each year's budget process.

The formal Capital Improvement Program is approved by the Commissioners Court.

Capital Improvement Committee

The Capital Improvement Committee (CIC) is responsible annually for reviewing the county's departmental capital improvement program requests and will consider the feasibility of providing recommendations to the Denton County Commissioners Court. This committee includes the following representatives; County Auditor, Budget Officer, County Engineer, Director of Facilities Management, Director of Information Services, Director of Purchasing, Construction Manager and 2 members of Commissioners Court. The committee is also given the authority to request the assistance of other county departments in the development of the CIP. The CIC will evaluate the necessity, priority, location, cost and may recommend methods of financing for the various projects. Once the CIP is approved by Commissioners Court, the committee will meet regularly throughout the year to monitor the progress of the projects and recommend revisions as needed.

The overall goal of the CIC is to develop Capital Improvement Program recommendations that:

- Preserve the past by investing in the continued upgrade of county assets and infrastructure.
- Protect the present with improvements and/or additions to facilities, roads and capital investments.
- Plan for the future of the county.

Proposed projects will be submitted to the Budget Office by the various county departments. A CIC meeting will be scheduled for the departments to present their program needs. The CIC will prepare an in-depth analysis and review of the projects requested. The CIC will conduct an internal project ranking process and will use criteria that will include, but not limited to, public health and safety, federal or state mandates, preservation of the County's existing capital investments, alleviation of overcrowding, demand for services and consistency. All projects will be categorized by priority using the criteria listed below:

- Immediate – Projects are in progress or expected to be started within one year.
- Short-Term – Projects are expected to start within the next 2-3 years.
- Long-Term – Projects are expected to begin within the next 4-5 years.
- Future Projects – Projects are anticipated, but not scheduled within a 5-year planning period.

The CIC will evaluate capital projects based on the urgency of the project, the readiness of the project, whether the project is suitable for separating into phases and whether the project is consistent with the overall CIP.

Capital Project Evaluation Questions

Urgency of the Project

- What are the most urgent projects and why?
- Is the project needed to respond to state or federal mandates?
- Will the project improve unsatisfactory environmental, health and safety conditions?
- What will happen if the project is not funded?
- Does the project accommodate increases in demand for services?

Readiness of the Project

- Has the research and planning of the project been completed?
- Are plans, permits and other similar requirements ready?
- Have affected citizens received notice and briefings?
- Are the departments ready to move forward with the project?
- Is the project compatible with the implementation of the other proposed projects?

Phase-In of Project

- Can this project be separated into different phases?
- Is the timing of the project affected because funds are not available?
- Does the project have a net impact on the operating budget? If so, which years are impacted?.
- Does the project preserve previous capital investments or restore a capital facility to adequate operating condition?

Planning for the Project

- Is the project consistent with the CIP?
- Can projects of similar use or purpose be located at one location?
- Does the project increase the efficiency of the service delivery?
- What are the number and types of persons likely to benefit from the project?
- Will any group be adversely affected by the project?
- What geographical areas will the project serve?
- Are there any operation service changes that could affect the development of the projected cost estimates?

While project ratings are important in determining recommended priorities, the County's financial situation is critical to all decisions.

Capital Improvement Calendar

January - Departments prepare CIP requests

February – Departmental Meetings with CIC

February – CIC Finalizes Recommendation

March – CIP Recommendation presented to Commissioners Court

March – Capital Improvement Program Approved

Denton County, Texas
Approved Capital Improvement Program FY2015

	Summary of Program Costs						
	Previous						
Description	**FY 2008**	**FY 2009**	**FY 2010**	**FY 2011**	**FY 2012**	**FY 2013**	**FY 2014**
Technology							
County-Wide Network and Telephone Refresh	$620,056	$1,075,990	$545,056	$545,056	$545,056	$700,000	
Treasurer's Office- Automated Timekeeping - Completed *	$358,380	$277,311					
Fiber Optic Construction			$877,880		$1,208,763	$1,089,690	$292,530
Juvenile Case Management System						$655,432	
Data Center Completion for Pct. #3 Government Center						$527,140	
** Data Center Completion for Pct #3 Government Center						$109,789	
Administrative Complex Network		$133,199			$1,753,107		
Administrative Complex Network							
Computer Assisted Dispatch System - Completed *		$2,030,510					
Tax Collection and Disbursement System Completed *			$649,250				
Human Resource Management System							$500,000
Storage Area Network & Backup Replacement/Upgrade					$652,663	$652,660	$652,660
SAN Backup Expansion for Data Growth						$773,829	
Internet Web Site CMS (Content Management System)					$196,028		
Network for New County Facilities					$76,961	$602,885	$344,000
Sound System Replacement						$186,500	
Courts Building Data Center Renovation						$880,636	
Electronic Medical Records							$200,000
Charlie Cole Security Electronic System Upgrade						$116,000	
Video System for Jail Expansion						$286,883	
Courthouse Security Improvement Project							$149,500
Network Access Control System							$223,800
Automated Remittance Processor-Tax Office							$135,116
Security Electronics Upgrade/Pre-Trial Facility							
Security Electronics Upgrade/Dormitory Pods							
Security Electronics Upgrade/Main Jail							
Sheriff Phone System Replacement					$573,415		
Radio System Modernization Project							$9,288,700
SUB-TOTAL TECHNOLOGY	**$978,436**	**$3,517,010**	**$2,072,186**	**$545,056**	**$5,005,993**	**$6,581,444**	**$11,786,306**
Buildings / Land							
Carpet Replacement - Courts Building - Completed *	$316,915						
Upgrade HVAC - Charlie Cole Building - Completed *	$338,340						
Justice of the Peace, Pct #3 Renovations - Completed *	$57,993						
4th Floor Courts Building Finish-Out - Completed *	$3,772,163						
DA - Annex - Completed *	$1,329,152						
Courts Building - Additional Parking - Completed *	$115,620						
Loop 288 Complex-Phase I - Completed *	$15,860,420						
Loop 288 Complex-Phase I (road, outdoor areas, central plant) - Completed *	$1,074,049						
Loop 288 Complex-Phase II		$36,629,327					
Technology Serivces Garage		$265,000					
Loop 288 Complex-Phase III							
Jail Expansion	$169,230	$3,038,331			$26,053,858	$1,476,842	
Pct. #3 Government Center		$762,110	$15,738,714				
Juvenile Probation/Detention Expansion		$1,610,000	$18,785,862				
Lee Walker Government Center Renovations		$3,997,401					
Law Enforcement Facility Roof Replacement		$1,869,510					
HVAC Upgrade - Courthouse on the Square							
Parking Lot Expansion-Sandy Jacobs Govt Center - Completed *	$57,985						
Road and Bridge Service Center - Precinct #1	$1,800,000				$1,079,882	$8,910	
Sheriff's Office Operations Center and Crime Lab							
Carrollton Government Center Expansion						$2,409,600	
Carrollton Government Center Expansion							$600,000
Denton County Government Center - Frisco						$5,005,800	
Denton County Government Center - Frisco						$3,736,970	
Denton County Government Ctr-Frisco (land purchase)-Completed *						$1,371,537	
Carrollton Government Center-Veteran's Memorial - Completed *		$92,065					
Criminal DA Facility/Parking Garage/Courts Buildout							
Pct #4 Government Center - (also has $1,986,197 in 2005 CO's)					$6,761,054		
Repaving and Additional Parking - Law Enfcmt Ctr/Jail/Courts						$398,414	
The Colony Annex - Roof Replacement - Completed*			$99,975				
Pre-Trial Inmate Handling and Transport Remodel						$3,500,000	$694,000
Jail - Core Support Renovation							
County Jail - Additional Jail Beds							

Denton County, Texas
Approved Capital Improvement Program FY2015

Summary of Program Costs						
Short-Term		*Long-Term*				
FY 2015	**FY 2016**	**FY 2017**	**2018**	**2019**	**TOTAL**	**Comments**
$3,622,504	$1,048,927				$8,702,645	Capital Replacement Funds / Tax Notes
					$635,691	Capital Replcmt Fund
$1,757,648					$5,226,511	Voter Approved Bonds
					$655,432	Voter Approved Bonds
					$527,140	Tax Notes
					$109,789	Voter Approved Bonds
	$101,878				$1,988,184	Voter Approved Bonds
	$190,029				$190,029	Tax Notes
					$2,030,510	Capital Replacement Fund
					$649,250	Funded in Budget
					$500,000	Tax Notes
$652,660	$652,660				$3,263,303	Capital Replacement Fund
	$600,000				$1,373,829	Tax Notes
					$196,028	Capital Replacement Fund
$466,054	$390,000		$810,000	$86,328	$2,776,228	Cap Rplcmt Fund-Tax Notes
					$186,500	Voter Approved Bonds
					$880,636	Voter Approved Bonds
					$200,000	Capital Replacement Fund
					$116,000	Voter Approved Bonds
					$286,883	Tax Notes
					$149,500	Tax Notes
					$223,800	Tax Notes
					$135,116	Funded in Budget
$475,000					$475,000	Tax Notes
$506,000					$506,000	Tax Notes
$682,000					$682,000	Tax Notes
					$573,415	Excess Funds from Consultants/Interest Earnings
					$9,288,700	Tax Notes
$8,161,866	**$2,983,494**	**$0**	**$810,000**	**$86,328**	**$42,528,119**	
					$316,915	Capital Replacement Fund
					$338,340	Tax Notes
					$57,993	Tax Notes
					$3,772,163	Tax Notes
					$1,329,152	Tax Notes
					$115,620	Tax Notes
					$15,860,420	Perm Impvmt Bds 2007 & Tax Notes
					$1,074,049	Tax Notes
					$36,629,327	Voter Approved Bonds
					$265,000	Voter Approved Bonds
$3,375,828	$30,815,260				$34,191,088	Voter Approved Bonds
					$30,738,261	Tax Notes/ Vtr Appvd Bds/Capital Rplcmt Fds
					$16,500,824	Voter Approved Bonds
			$9,701,500		$30,097,362	Voter Approved Bonds / Future Bond Election
$3,000,000					$6,997,401	Voter Approved Bonds / Tax Notes
		$2,871,385			$4,740,895	Voter Approved Bonds / Future Bond Election
		$2,373,960			$2,373,960	Future Bond Election
					$57,985	Tax Notes
					$2,888,792	Tax Notes/Capital Replacement Fd/R & B #1
$3,000,000	$27,574,030				$30,574,030	Voter Approved Bonds
					$2,409,600	Voter Approved Bonds
					$600,000	Funded in Budget
					$5,005,800	Voter Approved Bonds
					$3,736,970	Tax Notes
					$1,371,537	Capital Replacement Fund
					$92,065	Capital Rplcmt Fund / Donations
		$44,572,507			$44,572,507	Future Bond Election
$3,000,000					$11,747,251	2005 COS's/Tax Notes/Capital Rplcmt Funds
					$398,414	Tax Notes
					$99,975	Tax Notes
$566,000					$4,760,000	Tax Notes
$741,067	$6,469,628				$7,210,695	Tax Notes
			$64,937,206		$64,937,206	Future Bond Election

Denton County, Texas
Approved Capital Improvement Program FY2015

	Summary of Program Costs						
	Previous						
Description	**FY 2008**	**FY 2009**	**FY 2010**	**FY 2011**	**FY 2012**	**FY 2013**	**FY 2014**
Jail Medical Finish Out						$779,398	
Medical Examiner Program and Facility							
Vehicle Maintenance Facility							
HVAC Units/Courts Building (Records Warehouse) - Completed *		$45,614					
Emergency Services Building Repairs							
Jail - Cths Detainee Transport Tunnel							
Jail - Courthouse Detainee Transport Bridge							
Emergency Services Communications Tower Lighting Project	$49,000						
SUB-TOTAL BUILDINGS/LAND	**$24,940,867**	**$48,309,358**	**$34,624,551**	**$0**	**$33,894,794**	**$18,687,471**	**$1,294,000**
County Roads / ROW - Precinct #1							
Gravel to Pavement Projects		$839,757	$104,696		$943,342	$993,545	$1,068,462
Pavement Improvement Projects						$1,467,061	$150,484
Bridges and Culverts			$1,102,027		$196,517	$1,770,882	$1,859,426
Rector Road East							
Indian Trail Reconstruction Project							
Rock Hill Road / Arvin Hill Road					$3,393,248		
Ike Byrom Road Reconstruction Project			$1,170,049				
Friendship Road Culvert Replacement Project					$236,047		
Union Hill Road Improvement Project					$223,989		
Pruitt Road Reconstruction Project			$2,824,800				
Sam Bass Road Construction Project						$3,572,500	
Huling Road Culvert Replacement Project					$198,639		
Mobberly Road						$3,281,431	
Elm Bottom Circle Road Culvert Replacement Project					$334,633		
McReynolds Road Project			$812,409				
Gregory Road Culvert Replacement Project - Completed *					$294,833		
Cole Road Culvert Replacement Project - Completed *					$177,273		
Carey Road Culvert Replacement Project - Completed *					$273,018		
Chisum Road, East - Completed *			$641,939				
Strittmatter Road Culvert Project - Completed *			$385,247				
Berend Road Draining Improvement Project - Completed *			$209,670				
Joe Allen Road Bridge - Completed *			$1,319,004				
Bernard Road, Section A - Completed *		$385,702					
Boom Branch Road - Completed *			$1,000,000				
Blackjack Road West - Completed *			$683,706				
Lights Ranch Road Culvert Replacement Project - Completed *			$151,871				
Shearer Road Culvert Project - Completed *			$201,341				
Cash's Mill Road Culvert Replacement Project - Completed *			$162,339				
Old Alton Drive Culvert Project - Completed *			$264,693				
Stewart Road Construction Project - Completed *			$634,486				
Warshun Road Project - Completed *			$1,115,266				
SUB-TOTAL - PRECINCT #1 PROJECTS	**$0**	**$1,225,459**	**$12,783,543**	**$0**	**$6,271,539**	**$11,085,419**	**$3,078,372**
County Roads / ROW - Precinct #4							
Country Club Road		$554,974					
Sam Reynolds Road		$33,600	$1,213,000				
South County Line Road		$22,000	$757,200		$4,132,000		
Hilltop Road		$55,000			$1,055,000		
A.A. Bumgarner Road						$23,000	
Gravel to Asphalt Initiative		$916,984	$500,000		$1,323,000	$1,389,150	
Copper Canyon Road South		$3,525,880	$3,062,512		$200,000		
County Roads-Various		$38,000	$567,800				
County Bridge and Drainage Projects					$200,500	$987,000	
Old Alton Low Water Crossing - Completed *		$123,750					
Robson Ranch Road - Completed *		$3,254,037					
Smith Schluter Road - Completed *		$1,785,530					
SUB-TOTAL - PRECINCT #4 PROJECTS	**$0**	**$10,309,755**	**$6,100,512**	**$0**	**$6,910,500**	**$2,399,150**	**$0**
TRIP '04 Road Projects							
IH-35E Ultimate Widening and Miscellaneous Projects		$15,000,000	$32,368,098		$10,360,000		
SUB-TOTAL - TRIP '04 PROJECTS	**$0**	**$15,000,000**	**$32,368,098**	**$0**	**$10,360,000**	**$0**	**$0**
BSRP Road Projects							
Miscellaneous Projects			$12,491,902				
SUB-TOTAL - BSRP PROJECTS	**$0**	**$0**	**$12,491,902**	**$0**	**$0**	**$0**	**$0**

Denton County, Texas
Approved Capital Improvement Program FY2015

Summary of Program Costs						
Short-Term		*Long-Term*				
FY 2015	**FY 2016**	**FY 2017**	**2018**	**2019**	**TOTAL**	**Comments**
					$779,398	Funded from Sale of Property.
				$8,704,360	$8,704,360	Future Bond Election
		$5,603,863			$5,603,863	Future Bond Election
					$45,614	Voter Approved Bonds
$460,000					*$460,000*	Tax Notes
		$504,000			*$504,000*	Tax Notes
		$722,400			*$722,400*	Tax Notes
					$49,000	Tax Notes
$14,142,895	**$64,858,918**	**$56,648,115**	**$74,638,706**	**$8,704,360**	**$382,730,231**	
					$3,949,802	Voter Approved Bonds
$406,768	$1,802,874				$3,827,187	Voter Approved Bonds
$380,106					$5,308,958	Voter Approved Bonds
					$0	Voter Approved Bonds
$495,000	$3,366,000				$3,861,000	Voter Approved Bonds
					$3,393,248	Voter Approved Bonds
					$1,170,049	Voter Approved Bonds
					$236,047	Voter Approved Bonds
					$223,989	Voter Approved Bonds
					$2,824,800	Voter Approved Bonds
					$3,572,500	Voter Approved Bonds
					$198,639	Voter Approved Bonds
					$3,281,431	Voter Approved Bonds
					$334,633	Voter Approved Bonds
					$812,409	Voter Approved Bonds
					$294,833	Voter Approved Bonds
					$177,273	Voter Approved Bonds
					$273,018	Voter Approved Bonds
					$641,939	Voter Approved Bonds
					$385,247	Voter Approved Bonds
					$209,670	Voter Approved Bonds
					$1,319,004	Voter Approved Bonds
					$385,702	Voter Approved Bonds
					$1,000,000	Voter Approved Bonds
					$683,706	Voter Approved Bonds
					$151,871	Voter Approved Bonds
					$201,341	Voter Approved Bonds
					$162,339	Voter Approved Bonds
					$264,693	Voter Approved Bonds
					$634,486	Voter Approved Bonds
					$1,115,266	Voter Approved Bonds
$1,281,874	**$5,168,874**	**$0**	**$0**	**$0**	**$40,895,080**	
					$554,974	Voter Approved Bonds
$6,930,000					$8,176,600	Voter Approved Bonds
					$4,911,200	Voter Approved Bonds
$5,350,000					$6,460,000	Voter Approved Bonds
$3,725,000					$3,748,000	Voter Approved Bonds
$1,458,608					$5,587,742	Voter Approved Bonds
					$6,788,392	Voter Approved Bonds
					$605,800	Voter Approved Bonds
					$1,187,500	Voter Approved Bonds
					$123,750	Voter Approved Bonds
					$3,254,037	Voter Approved Bonds
					$1,785,530	Voter Approved Bonds
$17,463,608	**$0**	**$0**	**$0**	**$0**	**$43,183,525**	
					$57,728,098	Voter Approved Debt FY2008, 2009 & 2012
$0	$0	$0	$0	$0	**$57,728,098**	
					$12,491,902	Voter Approved Debt Issued in FY2010
$0	**$0**	**$0**	**$0**	**$0**	**$12,491,902**	

Denton County, Texas
Approved Capital Improvement Program FY2015

	Summary of Program Costs						
	Previous						
Description	**FY 2008**	**FY 2009**	**FY 2010**	**FY 2011**	**FY 2012**	**FY 2013**	**FY 2014**
TRIP '08 Road Projects for Bond Election - FY2009							
County Judge - Various Projects							
FM156/FM407 Extension/FM1171 (Justin/Northlake Project)			$1,755,436		$2,500,000		
IH-35W			$1,819,672				$149,022
US-377 - Section I Widening (Fort Worth Drive)			$935,238		$314,762	$1,000,000	$470,188
US-377 - Section 2, 4 and 5 Widening			$2,158,020		$149,022		$2,340,079
US-377 North (Pilot Point)		$890,103				$1,494,615	
Loop 288 Northwest							
FM 720 North Widening					$1,000,000		$1,829,319
FM-544		$822,080	$447,118		$2,507,327	$2,500,000	
Various - ROW Participation		$569,358	$642				
SUB-TOTAL COUNTY JUDGE	**$0**	**$2,281,541**	**$7,116,126**	**$0**	**$6,471,111**	**$4,994,615**	**$4,788,608**
Commissioner, Pct #1 - Various Projects							
Dallas North Tollway Extension					$1,500,000	$4,600,000	$3,500,000
Mayhill Road Widening and Reconstruction			$545,416		$2,288,114		
FM-455 Widening		$881,272					$1,500,000
Witt Road/Woodlake Parkway Realignment			$600,000				
Lakeview Drive Improvements			$2,000,000				
Church Street							
Stonebrook Parkway		$2,588,338	$750,000				
Parkridge Parkway/Point View Extension			$1,750,000				
Cowling Road			$250,000				
Main Street Reconstruction					$1,500,000		
FM2181 Reconstruction and Widening Project						$50,000	
Discretionary Funds - Pct #1			$1,462,068		$65,353	$1,809,322	
Little Elm Navo Road Reconstruction Project						$600,000	
Witt Road Bridge - Completed *			$1,117,000				
ElDorado Parkway - listed as 7476 Misc. Projects - Completed *			$9,800				
Belz Road Extension Project - Completed *			$86,300				
US-380 Corridor Study - Completed *							$325,000
Lobo Lane - Completed *		$3,200,000					
SUB-TOAL COMMISSIONER PCT #1	**$0**	**$6,669,610**	**$8,570,584**	**$0**	**$5,353,467**	**$7,059,322**	**$5,325,000**
Commissioner, Pct #2 - Various Projects							
Midway Road Reconstruction					$3,450,000		
Holford's Prairie Road Reconstruction							$3,400,000
Corporate Drive					$3,635,657		
North Colony Boulevard Widening		$500,000	$980,218				
Plano Parkway Widening - The Colony			$260,000		$1,191,075		
Memorial Drive Widening			$307,987		$2,300,000	$4,500,000	
Freeman Archer Loop		$193,814	$498,199				
Frankford Road Reconstruction / Plano Parkway Widening			$5,820,000				
Discretionary Funds - Pct #2			$744,782			$1,000,000	$780,218
Vintage Boulevard - Phase I						$1,750,000	
Vintage Boulevard - Phase II						$2,000,000	
Marsh Lane/Plano Parkway Widening - Completed *		$3,500,000					
Memorial Drive Corridor Traffic Study - Completed *		$100,000					
SUB-TOAL COMMISSIONER PCT #2	**$0**	**$4,293,814**	**$8,611,186**	**$0**	**$10,576,732**	**$9,250,000**	**$4,180,218**
Commissioner, Pct #3 - Various Projects							
IH-35E Corridor Aesthetics						$2,000,000	$3,000,000
Corporate Drive			$1,458,534				
Duncan Lane - East Widening			$2,000,000				
Purnell Street West					$1,355,000		
KirkPatrick Road Extension							
County Roads - Precinct #3							
Discretionary Funds - Pct #3			$67,732				$150,000
Special Projects - Main Street .-Lake Dallas and Hickory Creek					$300,000		
Special Projects - Denton County Thoroughfare Plan			$25,000				
Chinn Chapel Road		$3,709,010	$7,336		$2,983,654		
Lakeview Drive Project					$250,000		
Main Street Hickory Creek					$450,000	$1,000,000	$450,000
Point Vista Road Project							$2,400,000
Garden Ridge - Completed *			$714,000		$1,736,000		
Morriss/Gerault Widening - Completed *		$5,500,000					
Highland Village Road Bridge - Completed *			$1,617,268				
SUB-TOTAL COMMISSIONER PCT #3	**$0**	**$9,209,010**	**$5,889,870**	**$0**	**$7,074,654**	**$3,000,000**	**$6,000,000**

Denton County, Texas
Approved Capital Improvement Program FY2015

Summary of Program Costs						
Short-Term		*Long-Term*				
FY 2015	FY 2016	FY 2017	2018	2019	TOTAL	Comments
	$8,522,761				$12,778,197	Voter Approved Bonds
					$1,968,694	Voter Approved Bonds
					$2,720,188	Voter Approved Bonds
$2,000,000	$10,000,000				$16,647,121	Voter Approved Bonds
					$2,384,718	Voter Approved Bonds
$2,178,594	$3,000,000				$5,178,594	Voter Approved Bonds
$6,000,000					$8,829,319	Voter Approved Bonds
					$6,276,525	Voter Approved Bonds
					$570,000	Voter Approved Bonds
$10,178,594	**$21,522,761**	**$0**	**$0**	**$0**	**$57,353,356**	
	$10,400,000				$20,000,000	Voter Approved Bonds
					$2,833,530	Voter Approved Bonds
$1,714,447					$4,095,719	Voter Approved Bonds
					$600,000	Voter Approved Bonds
					$2,000,000	Voter Approved Bonds
	$700,000				$700,000	Voter Approved Bonds
					$3,338,338	Voter Approved Bonds
					$1,750,000	Voter Approved Bonds
					$250,000	Voter Approved Bonds
					$1,500,000	Voter Approved Bonds
					$50,000	Voter Approved Bonds
$1,500,000					$4,836,743	Voter Approved Bonds
					$600,000	Voter Approved Bonds
					$1,117,000	Voter Approved Bonds
					$9,800	Voter Approved Bonds
					$86,300	Voter Approved Bonds
					$325,000	Voter Approved Bonds
					$3,200,000	Voter Approved Bonds
$3,214,447	**$11,100,000**	**$0**	**$0**	**$0**	**$47,292,430**	
					$3,450,000	Voter Approved Bonds
					$3,400,000	Voter Approved Bonds
					$3,635,657	Voter Approved Bonds
					$1,480,218	Voter Approved Bonds
					$1,451,075	Voter Approved Bonds
					$7,107,987	Voter Approved Bonds
					$692,013	Voter Approved Bonds
					$5,820,000	Voter Approved Bonds
					$2,525,000	Voter Approved Bonds
					$1,750,000	Voter Approved Bonds
					$2,000,000	Voter Approved Bonds
					$3,500,000	Voter Approved Bonds
					$100,000	Voter Approved Bonds
$0	**$0**	**$0**	**$0**	**$0**	**$36,911,950**	
					$5,000,000	Voter Approved Bonds
					$1,458,534	Voter Approved Bonds
					$2,000,000	Voter Approved Bonds
					$1,355,000	Voter Approved Bonds
$2,475,000	$1,000,000				$3,475,000	Voter Approved Bonds
$500,000	$2,000,000				$2,500,000	Voter Approved Bonds
					$217,732	Voter Approved Bonds
					$300,000	Voter Approved Bonds
					$25,000	Voter Approved Bonds
					$6,700,000	Voter Approved Bonds
					$250,000	Voter Approved Bonds
					$1,900,000	Voter Approved Bonds
					$2,400,000	Voter Approved Bonds
					$2,450,000	Voter Approved Bonds
					$5,500,000	Voter Approved Bonds
					$1,617,268	Voter Approved Bonds
$2,975,000	**$3,000,000**	**$0**	**$0**	**$0**	**$37,148,534**	

Denton County, Texas
Approved Capital Improvement Program FY2015

	Summary of Program Costs						
	Previous						
Description	**FY 2008**	**FY 2009**	**FY 2010**	**FY 2011**	**FY 2012**	**FY 2013**	**FY 2014**
Commissioner, Pct #4 - Various Projects							
Mayhill Road Widening and Reconstruction					$2,833,530		
Bonnie Brae Widening					$2,000,000		
FM-407 Widening and Turn Lanes			$750,000				
Tim Donald Road Reconstruction							
Dale Earnhart Way - South Extension					$200,000	$1,300,000	
Indian Creek Drive Project (Trophy Club)					$300,000		
IH-35W and Denton Creek Interchange							
Denton Creek District Spine Road Bridge							
Emergency Service Road-North and South			$538,500				
George Owens Road			$100,000				
Robson Ranch Road Extension (Phase III)					$1,820,000		
Old Justin Road Reconstruction					$573,800		
Country Club Road North and South			$3,156,507		$3,050,400	$831,058	
SH-114 ROW			$1,500,000				$1,500,000
County Roads; Gravel to Asphalt					$1,750,000		$3,500,000
County Roads - Precinct #4					$315,021		
Discretionary Funds - Pct #4			$189,429		$861,049	$200,000	$1,020,272
Bicycle Roadway Accommodations Project (Pct #4 Special Proj)		$50,000					
SH114/FM156 Interchange Project - Completed *		$570,800					
Orchid Hill Lane - Completed *		$4,056,388					
Gibbons/Porter Road/Red Rock Lane/Glenview Lane - Completed*		$358,163					
US-377 at Northwest Parkway Intersection Improvements (Bobcat) - Completed *		$230,000					
Trophy Club Loop Road - Completed *					$1,688,951		
FM-1173 at Thoroughbred Dr-Deceleration/Turn Lanes - Completed *			$618,172				
East Doyle and Eddie Street Improvements - Completed *			$250,000				
Walnut Street (Roanoke) - Completed *			$225,000		$1,500,000		
Schooling Road Improvements (Roanoke) - Completed *			$875,000				
Simmons Road Widening and Improvements - Completed *		$302,909	$1,974,854				
Waketon Road Widening and Improvements - Completed *		$212,138					
Traffic Signal US 377 at Liberty Christian School-Special Proj. - Completed *		$92,730					
FM407 Road Improvement Project - Completed *		$150,000					
Copper Canyon Road North - Phase I - Completed *		$1,326,202					
FM407 Project (1830 to Rayzor Rd, Lantana Tr to W Chinn Chapel) - Completed *		$476,967					
SUB-TOTAL COMMISSIONER PCT #4	**$0**	**$7,826,297**	**$10,177,462**	**$0**	**$16,892,751**	**$2,331,058**	**$6,020,272**
Miscellaneous TRIP '08 Funding - Undesignated	$0	$6,423	$910,860		$0	$0	$0
SUB-TOTAL - TRIP '08 Proposed Road Projects	**$0**	**$30,286,695**	**$41,276,088**	**$0**	**$46,368,715**	**$26,634,995**	**$26,314,098**
GRAND TOTAL-FY 2009 CAPITAL IMPROVEMENT PROGRAM	**$25,919,303**	**$108,648,277**	**$141,716,880**	**$545,056**	**$108,811,541**	**$65,388,479**	**$42,472,776**

Projects completed in FY2008 amd FY2009 do not have individual forms in the Capital Improvement Program.

Denton County, Texas
Approved Capital Improvement Program FY2015

Summary of Program Costs						
Short-Term		*Long-Term*				
FY 2015	**FY 2016**	**FY 2017**	**2018**	**2019**	**TOTAL**	**Comments**
					$2,833,530	Voter Approved Bonds
					$2,000,000	Voter Approved Bonds
					$750,000	Voter Approved Bonds
$250,000					$250,000	Voter Approved Bonds
					$1,500,000	Voter Approved Bonds
					$300,000	Voter Approved Bonds
$750,000	$1,750,000				$2,500,000	Voter Approved Bonds
$500,000					$500,000	Voter Approved Bonds
					$538,500	Voter Approved Bonds
					$100,000	Voter Approved Bonds
					$1,820,000	Voter Approved Bonds
					$573,800	Voter Approved Bonds
					$7,037,965	Voter Approved Bonds
					$3,000,000	Voter Approved Bonds
					$5,250,000	Voter Approved Bonds
					$315,021	Voter Approved Bonds
					$2,270,750	Voter Approved Bonds
					$50,000	Voter Approved Bonds
					$570,800	Voter Approved Bonds
					$4,056,388	Voter Approved Bonds
					$358,163	Voter Approved Bonds
					$230,000	Voter Approved Bonds
					$1,688,951	Voter Approved Bonds
					$618,172	Voter Approved Bonds and City of Krum
					$250,000	Voter Approved Bonds
					$1,725,000	Voter Approved Bonds
					$875,000	Voter Approved Bonds
					$2,277,763	Voter Approved Bonds
					$212,138	Voter Approved Bonds
					$92,730	Voter Approved Bonds
					$150,000	Voter Approved Bonds
					$1,326,202	Voter Approved Bonds
					$476,967	Voter Approved Bonds
$1,500,000	**$1,750,000**	**$0**	**$0**	**$0**	**$46,497,840**	
$0	$0	$0	$0	$0	$917,283	Voter Approved Bonds
$17,868,041	**$37,372,761**	**$0**	**$0**	**$0**	**$226,121,393**	
$58,918,284	**$110,384,047**	**$56,648,115**	**$75,448,706**	**$8,790,688**	**$805,678,351**	

SUMMARY OF CAPITAL IMPROVEMENT PROJECTS AND PROPOSED FUNDING SOURCES

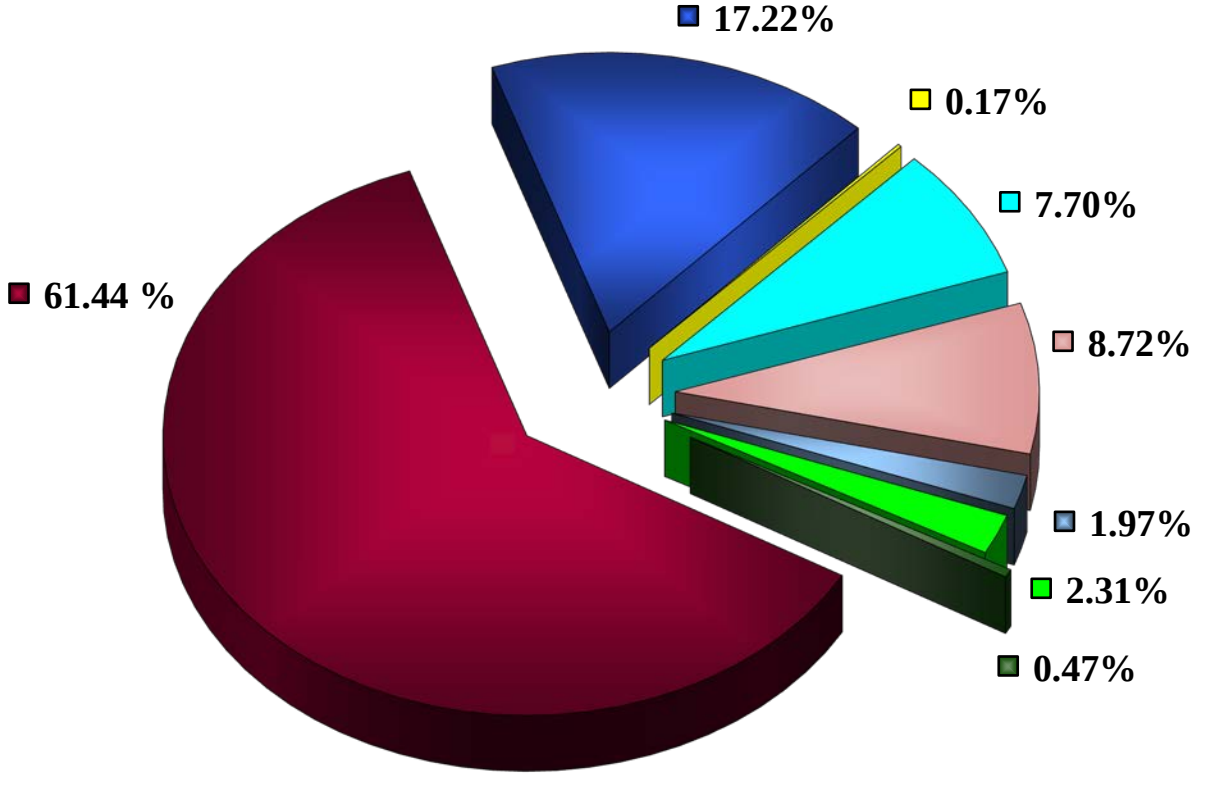
Approved Bond Election Totals FY 2009 (Roads)	$310,000,000
Approved Bond Election Totals FY 2009 (Buildings and Technology)	$185,000,000
Future Bond Election Totals	$138,764,781
Debt Issued for TRIP '04 and BRRP Road Projects Previously Approved by Voters	$70,220,000
Permanent Improvement Bonds Issued in FY2007 (Loop 288 Phase I)	$15,860,420
2005 Certificates of Obligation (Pct #4 Government Center)	$1,986,197
Tax Note Projects - Current and Proposed	$62,029,915
Capital Replacement Fund	$18,649,446
Projects Included in Regular Budget	$1,384,366
Transferred from Road and Bridge Fund to the Road and Bridge Service Center in Pct #1	$230,412
Funds Received from Cities	$200,000
Funds from Interest Earning and Excess Consultant Bond Funds	$573,415
Funded from Sale of Property	$779,398
GRAND TOTAL	**$805,678,351**

DENTON COUNTY

CAPITAL IMPROVEMENT PROGRAM - PROPOSED FINANCING

FY 2008 - FY 2019

$805,678,351



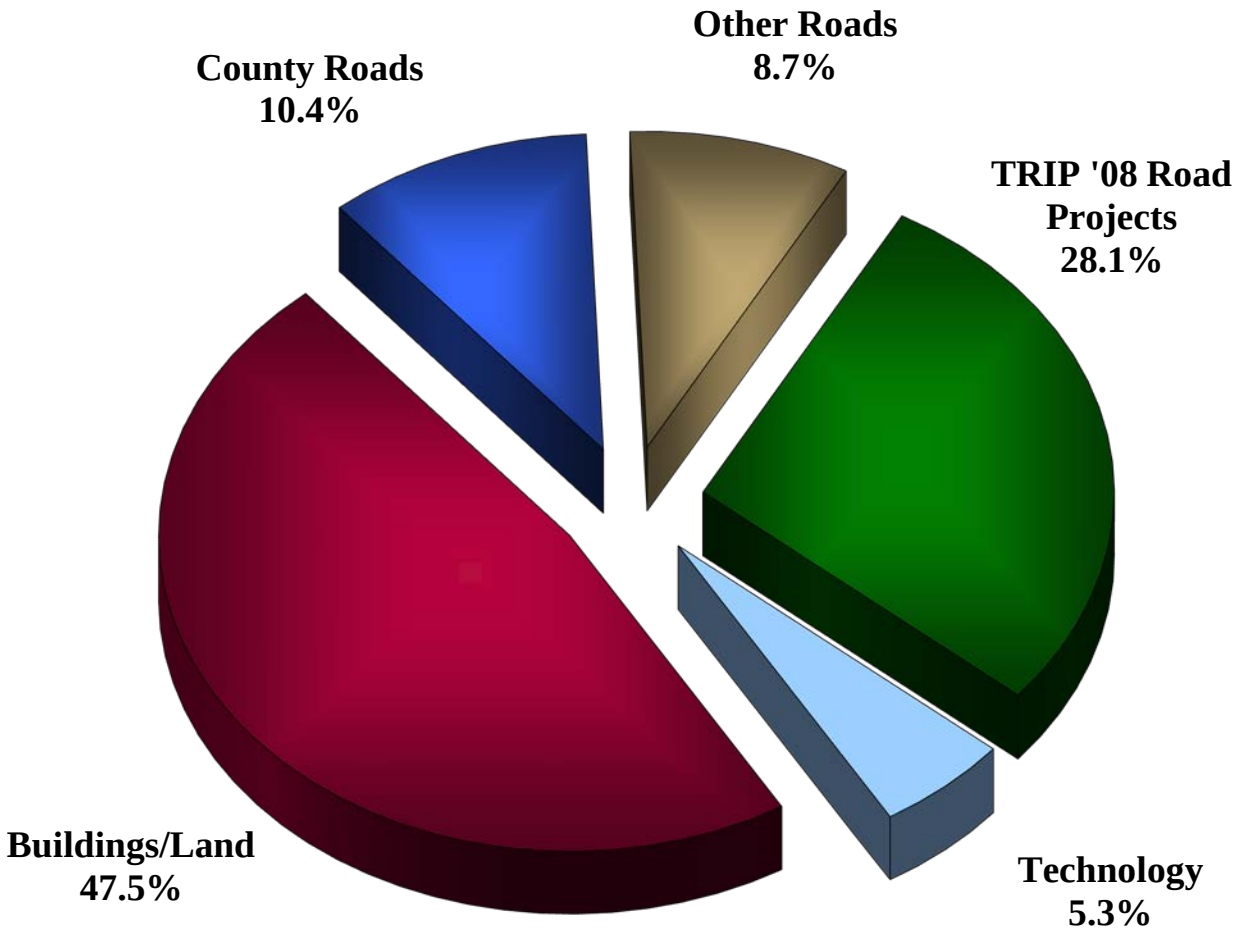
- Voter Approved Bonds - FY2009 - $495,000,000
- Future Bond Election - $138,764,781
- Projects Recommended to be Included in the Budget Process - $1,384, 366
- Tax Notes - $62,029,915
- Voter Approved Bonds Approved by Voters Prior to FY2009 - $70,220,000
- Permanent Improvement Bonds Issued in FY2007 - $15,860,420
- Capital Replacement Fund - $18,649,446
- Miscellaneous Funding Sources - $3,769,423

DENTON COUNTY

CAPITAL IMPROVEMENT PROGRAM BY CATEGORY

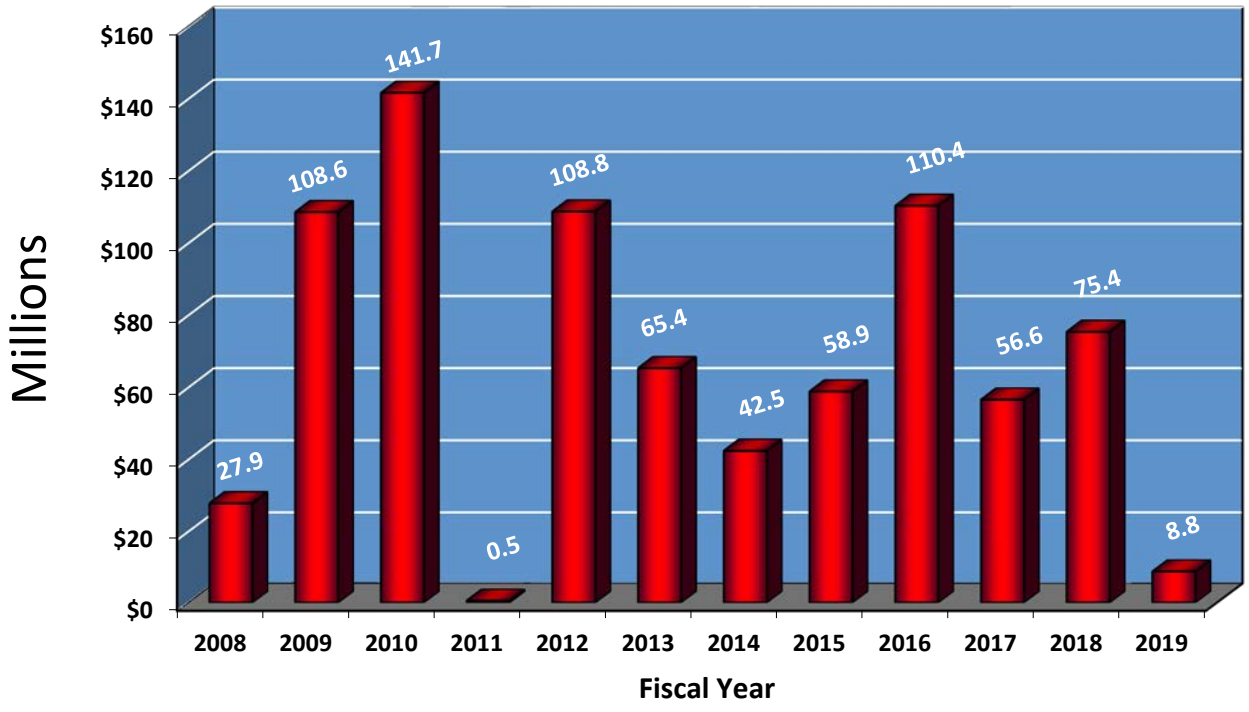
FY 2008 - FY 2019

$805,678,351



DENTON COUNTY

CAPITAL IMPROVEMENT PROGRAM - PROPOSED IMPLEMENTATION SCHEDULE

FY 2008 - FY 2019

$805,678,351