Denton County, Texas

Operating Budget

Fiscal Year

2014-2015

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Denton County, Texas
OPERATING BUDGET
FY 2014 - 2015

The Denton County
Commissioners Court

Donna Stewart
Budget Officer

James Wells
County Auditor

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DENTON COUNTY
2014 - 2015 OPERATING BUDGET
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Denton County Budget Office

Donna Stewart, Budget Officer

November 6, 2014

The Honorable County Judge and County Commissioners:

I am pleased to present the Operating Budget for Fiscal Year 2015. The budget was adopted by the Commissioners Court on Tuesday, September 2, 2014 in accordance with all statutory requirements and will be used as the financial and management control device of the County from October 1, 2014 through September 30, 2015.

Budget Process

The budget process began in February when the Commissioners Court approved guidelines, goals and objectives for departments to utilize while preparing their budget requests. Priorities included: working together to keep a balanced budget; taking action to avoid impacts later; attempting to protect our valued employees; attempting to retain public services as best we can; and protecting our ability and capacity to operate in future years.

Departments began preparing their initial budget requests beginning in early March and submitted them in April. The Budget Office prepared a Recommended Budget that was presented to the Commissioners Court in mid-July which included reductions in departmental budget requests by over $8.8 million.. This reduction was necessary to maintain the established goals and priorities of the Court, while maintaining the lowest possible tax rate.

The Commissioners Court held budget hearings in July and August resulting in a proposed budget. All meetings were posted in accordance with the Open Meetings Act for public participation. Two public hearing were held on August 19th and August 26th on the proposed tax rate required to support the proposed budget. A separate public hearing on the proposed budget was held on September 2, 2014 at 10:00am followed by the adoption of the budget and tax rate for FY2015.

Ad Valorem Taxes

Existing property values for the average homeowner in Denton County increased, by an average of 7.54% in tax year 2014 (Fiscal Year 2015) and the overall tax roll increased by $6.2 billion. The Commissioners Court approved an increase above the effective tax rate which is the rate that will bring in the same amount of tax dollars on properties that were taxed in both fiscal years. New property that was added to the tax roll for the first time in FY 2015 generated an additional $5 million. Additional tax revenues from supplements added to the tax roll during FY2014 are estimated to add approximately $940,000.

Joseph A. Carroll Building, Denton County Administration 401 W. Hickory, Suite # 609 Denton, TX 76201
Metro 940.349.3060 Fax 940.349.3061

Ad Valorem Taxes (continued)

The tax rate increase is directly tied to voter approved debt issued in FY2014 for various building and road projects. This issuance required an additional $3.7 million in taxes for debt service payments. The Commissioners Court approved a tax rate of $0.2722 which equates to a 2.190986% increase above the effective rate. However, the tax rate actually decreased by approximately 4.67% from a rate of $0.284914 that was approved for FY2014.

Other Revenue Changes

Denton County's expected budgetary revenues for 2015 include some changes that will off-set some of the other expenditure increases. Motor vehicle registration revenues are anticipated to increase by approximately $1,050,000 due to an increase in new vehicle sales. Fees are increasing by $469,000, primarily due to increases in County Clerk and Tax Assessor/Collector fees. Intergovernmental revenues are increasing by approximately $512,000 from anticipated revenue increases in fees collected for housing out of county prisoners and grant funds anticipated from the indigent defense program. A slight increase in Miscellaneous and Transfers of approximately $46,000 is included primarily for Jury Fund expenditures. Fines are expected to decrease slightly by approximately $85,000. Interest earnings continue to decline by approximately $94,000 due to low interest rates established by the Federal Reserve Bank.

Expenditure Changes

The total budget for FY2015 is $238,912,256, which represents a 6.6% increase over the FY2014 budget. The primary focus for the FY2015 budget process was to fund only the required services and to only increase the tax rate for voter approved debt payments for building and road projects, as well as the increase required to open and staff the new buildings.

The Commissioners Court approved a 4% salary increase for all eligible employees and officials. A total of 47 new positions were requested by departments and a total of 31 were approved. Positions were approved for a new District Court that will be effective January 1, 2015, positions for increased patrol duties for the Sheriff's Department, increased technological services personnel, Jail and Juvenile Detention Expansion positions, increased facility positions as well as for Purchasing, Elections, Probate Court, District Clerk, Criminal District Attorney's Office, Sheriff's Office transport functions, a new Deputy Constable, an engineer for Road and Bridge, and one primary care clinician that will increase from part-time to full-time in the Health Department . A significant impact to the FY2015 budget is included for positions that were budgeted to begin late in FY2014 for both the Jail and Juvenile expansion projects. Salary and benefit increases, including new positions totaled approximately $8.5 million.

Funds are being transferred into the Capital Replacement Fund, as well as allocating some of its' reserve funds in order to increase the contingency line item by $1.3 million. This increase is included for possible shortages for some of our building projects that are either in the design and/or bid stage. Preliminary architect estimates indicate that there may be shortages in the project budgets for a few of the facilities due the recent improvement in the economy, resulting in increased building expenses. Other increase s have been included for things such as computer

Expenditure Changes (continued)

hardware and software expenses, miscellaneous building and equipment maintenance, and an increase in the per call rate for fire calls made in unincorporated Denton County from $450 to $500 per call.

Additional ad valorem taxes to fund debt service payments for voter approved projects are increasing by just over $3.5 million due to the recent issuance of debt for various technology, building and road projects. Other changes include various reductions in operating expenses throughout the budget.

The following table shows a comparison of the funds in the adopted budget:

Fund	2014 Budget	2015 Budget	Variance	% Change
General Fund	$131,675,269	$141,649,664	$9,974,395	7.57%
Road and Bridge Fund	$12,352,940	$12,488,486	$135,546	1.10%
Other Special Revenue Funds	$26,598,882	$27,676,088	$1,077,206	4.05%
Debt Service Fund	$46,905,806	$49,420,782	$2,514,976	5.36%
Capital Replacement Fund	$6,577,236	$7,677,236	$1,100,000	16.72%
Total All Funds	**$224,110,133**	**$238,912,256**	**$14,802,123**	**6.60%**

Financial Stability

Denton County remains extremely strong financially as reflected in the Moody's Investor Services, Inc. and Standards and Poor's bond rating of Denton County. Both agencies increased our rate in 2008 with Moody's Investor Services Inc. increasing from Aa1 to Aaa and Standards and Poor's increasing from AA- to AAA which is the highest possible rate. This rating system is given to borrowers with the strongest ability to repay the debt. The rating agencies look at a variety of factors when rating the county including population growth, economic climate, financial stability, tax base expansion and diversification, coupled with sound management practices and polices in place and the balance of reserve funds. This rating was reaffirmed with our most recent debt issue, which is great news to taxpayers because it provides for lower interest rates on borrowed money for the county. Unallocated fund balance has been budgeted in FY 2015 at an estimated amount of $47.2 million, representing approximately 20% of budgeted expenses. An increase in fund balance over the past several years is the result of strong recommendations from our bond rating agencies. These reserve funds are also necessary to fund expenditures for the first three months of the fiscal year due to property tax revenues not being considered delinquent until January. The County utilizes reserve funds for capital and/or one-time expenditures when compiling a budget. Reserve funds are also used to meet unusual or unforeseen conditions that could not have been included in the original budget for emergency projects and only in a case of grave public necessity are the funds utilized outside of the budgetary process.

Summary

Considerable time was spent reviewing budget requests for compliance with the overall goals established by the County. Denton County has felt the impact of the state of the economy and we are continuing to see improvement for the new fiscal year. County departments are once again to be commended for working within their established budgets, while working to find solutions to improve efficiencies within their current operating budgets. It is due to their efforts and cost saving measures that have been implemented that we are still able to maintain our current level of county services.

The County continues to maintain a very conservative philosophy as reflected in this document and in our various financial policies. The county continues to monitor and reaffirm its various financial policies on an annual basis and this budget is prepared accordingly. This is a very solid budget that continues to meet the demands of being one of the fastest growing counties in Texas.

The Executive Summary that follows will provide a much more thorough and detailed summary including the various changes in revenues and expenses. Also included is an in-depth review of the entire budgeting process, including financial policies and procedures that are in place to guide the County during the process, as well as throughout fiscal year 2015.

Denton County is in the eighth year of its Capital Improvement Program. This is a 10-12 year long-range plan that will be used to implement the county's immediate, short-term and long-term capital needs. This program is reviewed and updated on an annual basis. The Voters approved a bond package in November 200 8 that included various road and bridge projects for FY2009-

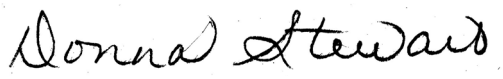
Summary (continued)

2015 and new and/or refurbished facilities and technology projects for 2009 – 2013 for a grand total of $495 million. Additional projects have been identified and approved in the Capital Improvement Program since that time, bringing the total Capital Improvement Program for 2008-2019 to a total of $805.7 million. Debt to fund these projects will be issued on an as-needed basis over several years in order to minimize the impact on the tax rate. A future bond election will need to be called in the next couple of years in order to fund several of the projects that have been added to the plan.

I would like to thank the members of the Commissioners Court for their continued support, as well as the Elected Officials and Department Heads of the County for working so well with the Budget Office throughout the year. The budget process is very much a team effort and I would like to also thank County Auditor, James Wells and his staff for their assistance in providing accurate and timely revenue estimates and other assistance provided to our office as we prepared the Recommended and Adopted Budgets.

The Budget Office staff continues to do an exceptional job in preparing a Recommended Budget and must be recognized and commended for their hard work, dedication and thorough analysis of preparing sound recommendations for the FY2015 budget.

Respectfully submitted,



Donna Stewart
Denton County Budget Officer

Staff: Jona Macsas, Assistant Budget Officer
LaDawn Fitzgearld, Budget Analyst
Donna Henrikson, Financial Support Specialist II

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GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

Denton County

Texas

For the Fiscal Year Beginning

October 1, 2013

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Budget Presentation to Denton County for its annual budget for the fiscal year beginning October 1, 2013.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communications device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

DENTON COUNTY ORGANIZATIONAL GOALS

• OUR MISSION •

Denton County will be recognized as the leader in local government through its excellent service to citizens and quality workforce. We will carry out our duties by respecting citizens, maintaining fiscal responsibility, demonstrating accountability, and fairly and equitably allocating resources.

• OUR PURPOSE •

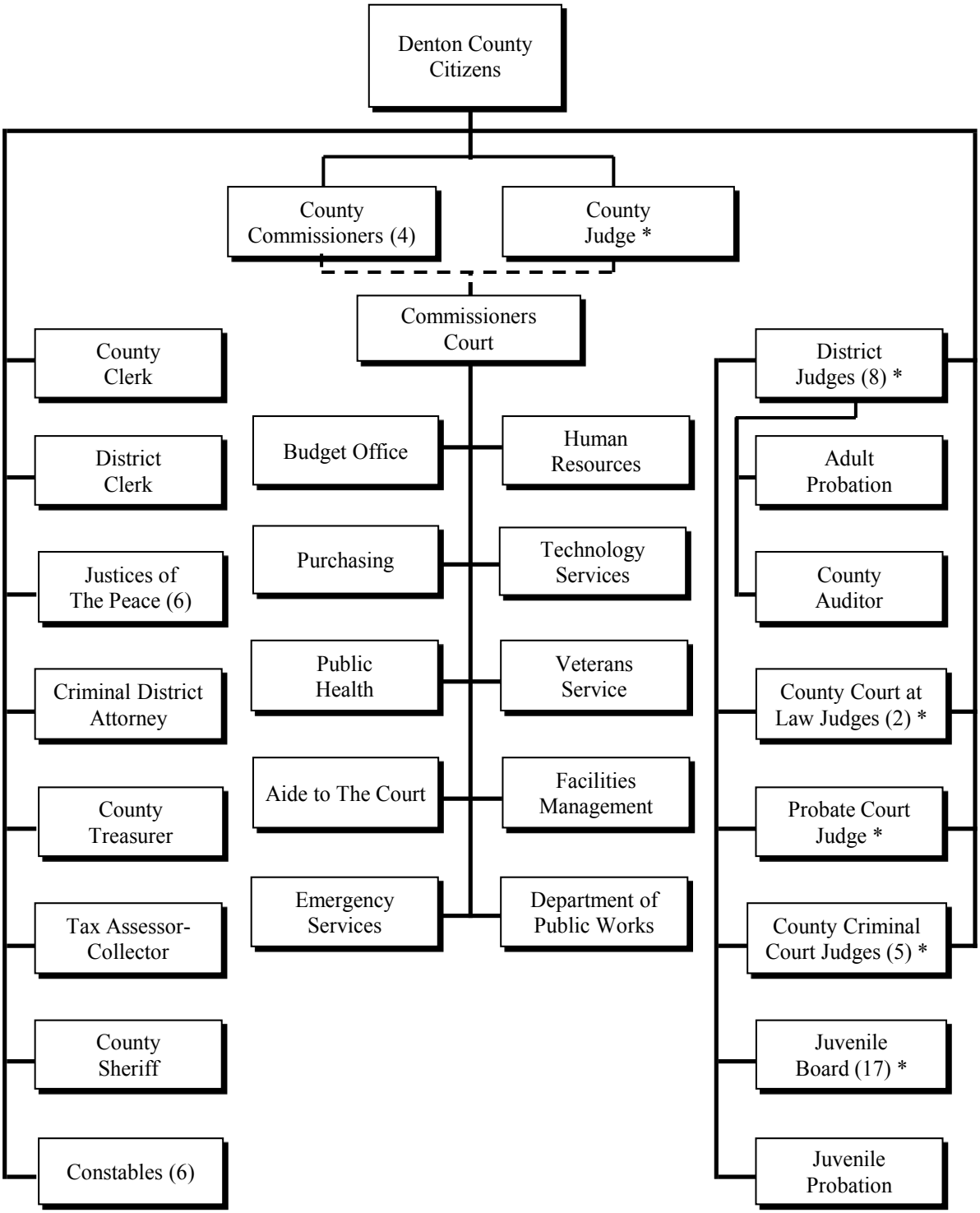
Ultimately, it is Commissioners Court who, through the budget and planning process, must balance limited fiscal resources with needs identified by the citizens, requirements of other elected officials and departments, state and federal mandates, and their own values.

• OUR GOALS •

The following primary goals of the county which were established by the Commissioners Court form an outline for county departments to follow. Achievement of these goals is essential for Denton County to remain an effective instrument in public life in the coming decades.

- Remaining fiscally responsible and conservative
- Pro-actively planning for change and growth
- Maintaining the highest level of safety and security for our citizens
- Aggressively pursue maintaining the lowest possible tax rate
- Preserving and upgrading the public infrastructure
- Developing economic and industrial growth
- Maintaining a stable, high quality workforce
- Providing support for mobility and transportation needs in the county
- Providing an effective and efficient judicial/legal system to serve the citizens
- Retaining and expanding partnerships to improve the health of citizens
- Fulfilling legislative obligations
- Developing long-range strategic plans
- Preserving an adequate fund balance
- Enhancing e-government solutions and technologies

DENTON COUNTY ORGANIZATIONAL CHART



* Members of Juvenile Board

DENTON COUNTY
ORGANIZATION BY FUNCTION

GENERAL ADMINISTRATION
Commissioners Court
Commissioners*
County Judge*
Bail Bond Board
County Clerk*
Human Resources Department
Purchasing Department
Vehicle Maintenance Department
Non-Departmental
Financial Information Systems
Technology Services
Print/Mail Department
Geographic Information Systems
Department of Public Works
Office of History and Culture*
HOT Funds Grant*
Records Management
Veterans Service
Elections Administration
Civil Service Commission
County-Wide Technology
County Clerk Rcrds Mgmt Fund*
Law Library Fund*

JUDICIAL
Judiciary and Court Support*
District Courts*
County Courts*
District Clerk*
Justices of the Peace*
District Court Administrator*
Juvenile Case Manager*
County Court Administrator*
Jury & Grand Jury*
Justice Information System
Death Investigations/ME Services
Collections Department*
District Clk Records Mgmt Fund*
Courthouse Security Fund*
JP Courthouse Security Fund*
JP & Dist/County Ct Tech Funds*
Rcds Mgmt & Preservation Fund
Jury Fund*

FINANCIAL ADMINISTRATION
County Auditor
County Treasurer*
Tax Assessor/Collector*
Budget Office
Vehicle Inventory Tax Int Fund*

LEGAL
Criminal District Attorney*
DA/CPS Division*
DA/Civil Division*
DA Hot Check Fund*
DA Chapter 59 Fund*

PUBLIC FACILITIES
Carroll Building/County Admin
Denton County Courts Building
DA Annex
Courthouse on the Square
Emergency Management Facility
Denton County Storage Building
Historical Pk Facilities/Projects
Courthouse Annex
Precinct #3 Government Center
Mary & Jim Horn Govt Center
Loop 288 Elections/Technology
Loop 288 Facilities/TA BC/Parks
Loop 288 CSCD
Lee Walker Government Center
Precinct #4 Government Center
CPS Building/Lewisville
Loop 288 - Phase I
Loop 288 - Central Plant
Sandy Jacobs Government Center
Steven E Copeland Govt Center
The Colony Annex
Charlie Cole Building
Law Enforcement Facility*
Facilities Management
County Leased Buildings
Vehicle Maintenance Facility
Recycling Department
Telephone Department
Precinct #2 Government Center

PUBLIC SAFETY
County Jail*
Jail Health
Sheriff's Communications*
County Sheriff*
Mental Health Unit*
Sheriff Grants and Contracts*
Sheriff's Reserves*
CSCD-Adult Probation
Constables*
Fire and Ambulance Services
Department of Public Safety
Alcoholic Beverage Commission
Texas Parks & Wildlife
Emergency Services
Juvenile Probation
Juvenile Detention
Juvenile Post Adjudication
TJJD A / State Aid
Title IV-E Federal Reimbursement
Juv Justice Altern Educ (JJAEP)
TJJD C / Commitment Reduction
Fire Code Enforcement
Sheriff's Forfeiture Fund*

MISCELLANEOUS
Libraries
Appraisal District
County Extension
Miscellaneous Dues

HEALTH AND WELFARE
Child Protective Services
Health Department and Grants
Indigent Health Care
Medicaid DSRIP Program Fund
Health Care Relief Fund

ROAD AND BRIDGE
Road and Bridge*
Road and Bridge Engineering

DEBT SERVICE FUND

CAPITAL REPLACEMENT FUND

* Headed by Elected Officals
Red denotes funds/departments accounted for separately from General Fund

DENTON COUNTY

PROFESSIONAL EXPERIENCE OF COUNTY LEADERSHIP

As of September 30, 2014

ELECTED OFFICIALS	NAME	ANNIVERSARY DATE	TELEPHONE NUMBER
County Judge	Mary Horn	03/27/93	940.349.2820
Commissioner, Pct #1	Hugh Coleman	01/01/09	940.349.2810
Commissioner, Pct #2	Ron Marchant	01/01/93	972.434.7140
Commissioner, Pct #3	Bobbie Mitchell	01/15/96	972.434.4780
Commissioner, Pct #4	Andy Eads	01/01/07	940.349.2801
Tax Assessor/Collector	Michelle French	07/25/83	940.349.3500
County Clerk	Cynthia Mitchell	08/22/95	940.349.2012
District Clerk	Sherri Adelstein	11/04/82	940.349.2200
County Treasurer	Cindy Yeatts Brown	01/21/86	940.349.3150
Sheriff	William Travis	01/01/13	940.349.1620
Criminal District Attorney	Paul Johnson	01/01/07	940.349.2600
Constable, Pct #1	Jesse Flores	05/01/13	940.349.3160
Constable, Pct #2	Michael Truitt	07/01/02	972.434.7220
Constable, Pct #3	Jerry Raburn	09/27/87	972.434.4770
Constable, Pct #4	Tim Burch	08/10/04	972.434.3980
Constable, Pct #5	Doug Boydston	08/14/14	940.349.3480
Constable, Pct #6	Ron Smith	01/01/09	972.434.7120
Justice of the Peace, Pct #1	Joseph Holland	01/01/07	940.349.3170
Justice of the Peace, Pct #2	James DePiazza	01/01/07	972.434.7200
Justice of the Peace, Pct #3	Becky Kerbow	01/01/99	972.434.4750
Justice of the Peace, Pct #4	J. W. Hand	01/01/07	972.434.3910
Justice of the Peace, Pct #5	Mike Bateman	01/01/03	940.349.3460
Justice of the Peace, Pct #6	Patty Larson	01/25/83	972.434.7100
16th District Court Judge	Sherry Shipman	01/01/13	940.349.2310
158th District Court Judge	Steve Burgess	01/01/11	940.349.2320
211th District Court Judge	L. Dee Shipman	04/20/94	940.349.2330
362nd District Court Judge	Bruce McFarling	11/16/94	940.349.2340
367th District Court Judge	Margaret Barnes	11/01/99	940.349.2350

DENTON COUNTY

PROFESSIONAL EXPERIENCE OF COUNTY LEADERSHIP

As of September 30, 2014

ELECTED OFFICIALS (Continued)	NAME	ANNIVERSARY DATE	TELEPHONE NUMBER
393rd District Court Judge	Douglas Robison	01/01/09	940.349.2360
431st District Court Judge	Jonathan Bailey	02/15/11	940.349.4370
442nd District Court Judge	To Be Determined	01/01/15	Not Assigned
County Court at Law #1 Judge	Kimberly McCary	01/01/11	940.349.2520
County Court at Law #2 Judge	Robert Ramirez	08/01/10	940.349.2120
County Criminal Court #2 Judge	Virgil Vahlenkamp	11/28/83	940.349.2170
Probate Court Judge	Bonnie Robison	01/01/11	940.349.2140
County Criminal Court #1 Judge	Jim Crouch	02/16/85	940.349.2160
County Criminal Court #3 Judge	David Garcia	09/01/97	940.349.2180
County Criminal Court #4 Judge	Joe Bridges	05/24/92	940.349.2380
County Criminal Court #5 Judge	Richard Podgorski	01/01/01	940.349.2190
APPOINTED OFFICIALS AND DEPARTMENT HEADS			
Agriculture Extension Agent	Janet Laminack	09/03/08	940.349.2880
Budget Officer	Donna Stewart	11/27/78	940.349.3060
Director of Public Works	Michael Tubiolo	11/04/09	940.349.2992
County Auditor	James Wells	06/08/81	940.349.3100
Director of Adult Probation	Peggy Carr	01/14/76	940.349.3300
Director of Human Resources	Amy Phillips	01/22/97	940.349.3080
Facilities Manager	Danny Brumley	02/24/87	940.349.2970
Chief Information Officer	Kevin Carr	02/15/95	940.349.3001
Director of Purchasing	Beth Fleming	07/14/86	940.349.3130
Elections Administrator	Lanny Noble	10/01/14	940.349.3200
FM/Emergency Mgmt Coord.	Jody Gonzalez	04/22/98	940.349.2840
Health Department Director	Matt Richardson	04/02/92	940.349.2900
Director of Juvenile Probation	Ken Metcalf	10/28/78	940.349.2400
Veterans Service Officer	Paul Bastaich	03/03/08	940.349.2950

HISTORY OF DENTON COUNTY

Denton County was established by the Texas legislature on April 11, 1846, shortly after Texas abandoned its dream of being a Republic and joined the United States.

Early pioneers settled along the Trinity River and its tributaries and on the edge of the frontier as it moved westward. The first Anglo settlements were near Hebron in the southeast corner of what would become Denton County, Pilot Point in the northeast and Little Elm on the eastern border with Collin County.

Denton County Courthouse, 1876-1894

Settlers were scarce, however, until the Republic of Texas approved an empresario grant in 1841 with the Texas Emigration and Land Company based in Louisville, Kentucky. W.S. Peters led the group of twenty investors, and the grant became known as the Peters Colony. The contracts eventually covered all of Northeast Texas. The colony's land office was established near Hebron in the southeast corner of present-day Denton County. After Texas joined the union, promises of U.S. Army protection from marauding Indians prompted a new wave of immigration.

Present Denton County Courthouse

The new county, carved out of Fannin County, was named for John B. Denton, a pioneer preacher and lawyer who had been killed in an Indian fight in 1841. The pioneers chose a county seat along Pecan Creek and named it Pinckneyville, in honor of Texas' first governor. Historians differ on whether a courthouse was ever built in Pinckneyville. A 1908 history of the county describes a log courthouse built there, while another history says there were "no improvements" and court was held under a large oak tree.

Pinckneyville lasted only two years. Water shortages forced the fledgling community to move, first in February 1848 to a new site they named Alton a few miles south and again in late 1848 to another site near Hickory Creek. The Hickory Creek location also was named Alton and it remained the seat of Denton County government for about ten years.

By 1856, the little settlement of Alton was thriving. Alton boasted several homes, a blacksmith shop, three stores, a saloon, hotel and bar, two doctors, several lawyers, and a cemetery, and was headquarters for the Denton County Land District.

By 1857, however, Denton County was ready to move the county seat again. County residents wanted a county seat more central to the settlements in Pilot Point in the north and Lewisville in the south. Alton residents voted to move again. This time they called the new county seat Denton. Lots for the original township of Denton were auctioned on January 10, 1857.

The first courthouse in Denton was a two-story frame structure on the north side of the downtown square. The building burned in 1875, destroying most of the county records. A brick courthouse was then built in the center of the square, a two-story building with a tall central tower. Lightning damaged that building

and it was condemned and demolished in 1894. Construction of the present Courthouse-on-the-Square began in 1895. The cornerstone was laid in 1896, and the courthouse was dedicated in 1897.

For a decade, Denton County was on the northeast Texas frontier. Cattle and horses ranged on the unfenced prairies. Residents were engaged in ranching and subsistence farming. John S. Chisum, who became the most famous cattleman in the West, operated his first ranch in Denton County. He later moved to new ranges on the Concho River in Texas and on west into New Mexico.

The Civil War took many men away from the little settlements, leaving the frontier virtually unprotected. On moonlit nights, Kiowa and Comanche Raiders from Indian Territory crossed into Texas to steal cattle and horses. Fearful settlers called the full moon "Comanche Moon." The last Indian raid in Denton County was in August 1874.

After the Civil War ended, a wave of prosperity triggered more immigration. In 1860, Denton County population was 4,780. In the 1870's, population grew to 18,143. Subsistence farming gave way to cotton farming in the blackland and wheat farming on the prairies. Railroads came through to boost the economy more. From 1890 to 1920, Denton County ranked either first or second in wheat production in Texas.

Denton embarked on a course that would make it a major higher education center when North Texas Normal College, now the University of North Texas, was established in 1890. Legislation authorizing the Girl's College of Industrial Arts, now Texas Woman's University, was passed in 1901.

Denton County covers approximately 957.7 square miles in north central Texas. The Eastern Cross Timbers juts through the central part of the county. Blackland prairie covers its western half and a slice along its eastern edge. The Elm Fork of the Trinity River flows through the county. The river was dammed in 1920 to form Lake Dallas, which has been expanded and is now known as Lewisville Lake. The U.S. Army Corps of Engineers dammed the river farther upstream in 1986 to form Ray Roberts Lake. A greenbelt along the Elm Fork connects the two lakes. A number of state parks border the lakes.

Vital transportation links contributed more growth. Interstate 35 East was built in the 1950s and joined by Interstate 35 West in the 1970's. Dallas-Fort Worth International Airport opened in January 1974.

By the 1970s, Denton County was the fastest-growing county in the country, with most of the growth along the Interstate 35 East corridor. Denton County has ranked among the top fast-growing counties throughout the 1980s and 1990s. Population has spiraled from 75,633 in 1970 to 143,126 in 1980 to 276,083 in 1990 and an estimated 528,950 in 2004. Alliance Airport, which straddles the Denton County-Tarrant County boundary in the southwest corner of the county, opened in December 1989 to trigger growth along Interstate 35 West. Texas Motor Speedway, one of the largest sports and entertainment facilities in the world, opened in 1997 along Interstate 35 West.

By the end of the century, an estimated 432,976 people were living in an increasingly urban Denton County. By the year 2000, the northern area of the county was a center for horse ranches and a balanced farming region producing wheat, cotton, beef and dairy cattle. Much of the industrial and commercial growth, as well as population growth, was centered in southern Denton County.

★ TEXAS COUNTY GOVERNMENT OVERVIEW ★

• *Functions of County Government* •

Today there are 254 counties serving the needs of over twenty million Texans--ranging in size from just under 100 residents to over 3 million. Major responsibilities include building and maintaining roads, recreational facilities and, in some cases, county airports; constructing and operating jails; operating the judicial system; maintaining public records; collecting property taxes; issuing vehicle registration and transfers; and registering voters. Counties also provide law enforcement, conduct elections, and provide health and social services to many indigent county residents. County governments are also playing a vital role in local economic development.

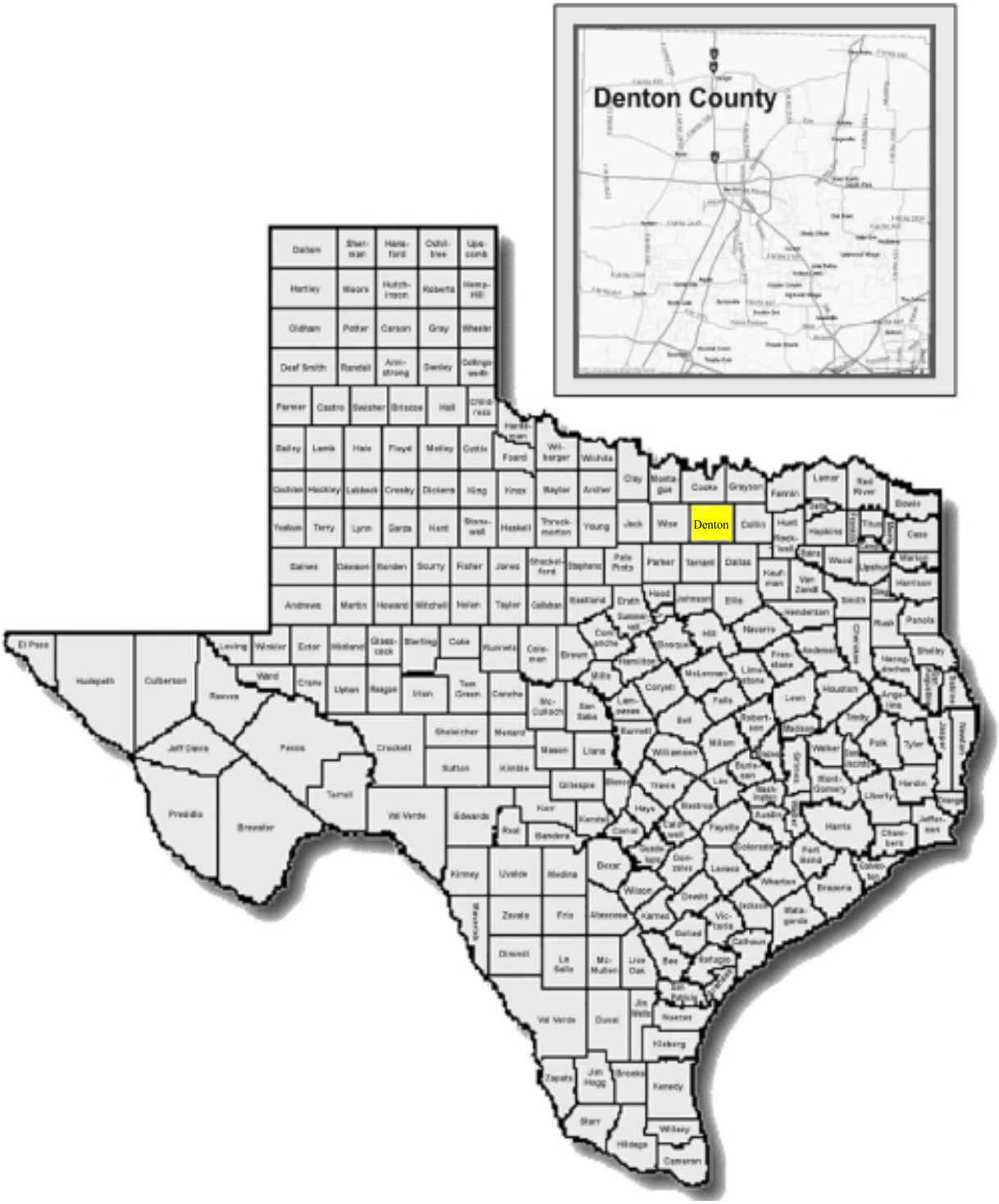
• *Structure of County Government* •

County government structure is spelled out in the Texas Constitution, which makes counties agents of the state. Thus, counties, unlike cities, are limited in their actions to areas of responsibility specifically spelled out in laws passed by the Legislature and signed by the Governor. At the heart of each county is the Commissioners Court, which has four precinct commissioners and a county judge who serve on this court. This body conducts the general business of the county and oversees financial matters, plus, the Texas Constitution established a strong system of checks and balances by creating other elective offices in each county. The major elective offices found in most counties include county attorneys, county and district clerks, county treasurers, sheriffs, tax assessor-collectors, justices of the peace, and constables. As a part of the checks and balances system, counties have auditors appointed by the district judges. While many county functions are administered by elected officials, others are run by the Commissioners Court. They include such departments as public health and human services, human resources, purchasing and budget, and, in some counties, public transportation and emergency medical services.

• *History of County Government* •

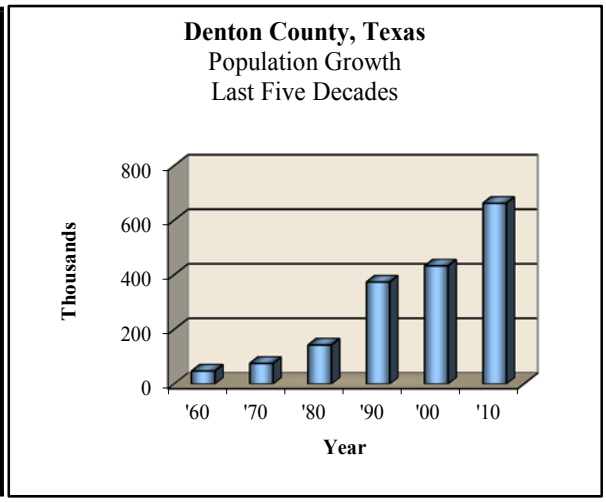
The origin of Texas county government can be found in "municipality," the local unit of government under Spanish and Mexican rule. The municipalities were large areas embracing one or more settlements and the surrounding rural territory. By 1821, there were four major Spanish settlements in Texas--San Antonio, Bahia (Goliad), Nacogdoches, and the Rio Grand Valley--and three areas of light settlement and ranching and four major roads. Prior to Texas' independence from Mexico, there were no political subdivisions at the county level. In 1835, Texas was divided into departments and municipalities. Three departments were established--Bexar, Brazos, and Nacogdoches--along with 23 municipalities under the new Republic established in 1836, the 23 municipalities became counties. When Texas became a state in 1845, there were 36 counties. Under the state Constitution of 1845, county government varied little from that found under the Republic. The only major change was the one that made all county offices elective positions. When Texas entered the Confederacy in 1861 and adopted a new state constitution, there were 122 counties. Ten years after reconstruction from the Civil War, the Constitution of 1876 was adopted. This constitution is still in effect, and contains much detail concerning the governmental organization of the Texas' counties. The number of counties increased steadily until the present number of 254 counties was reached in 1931.

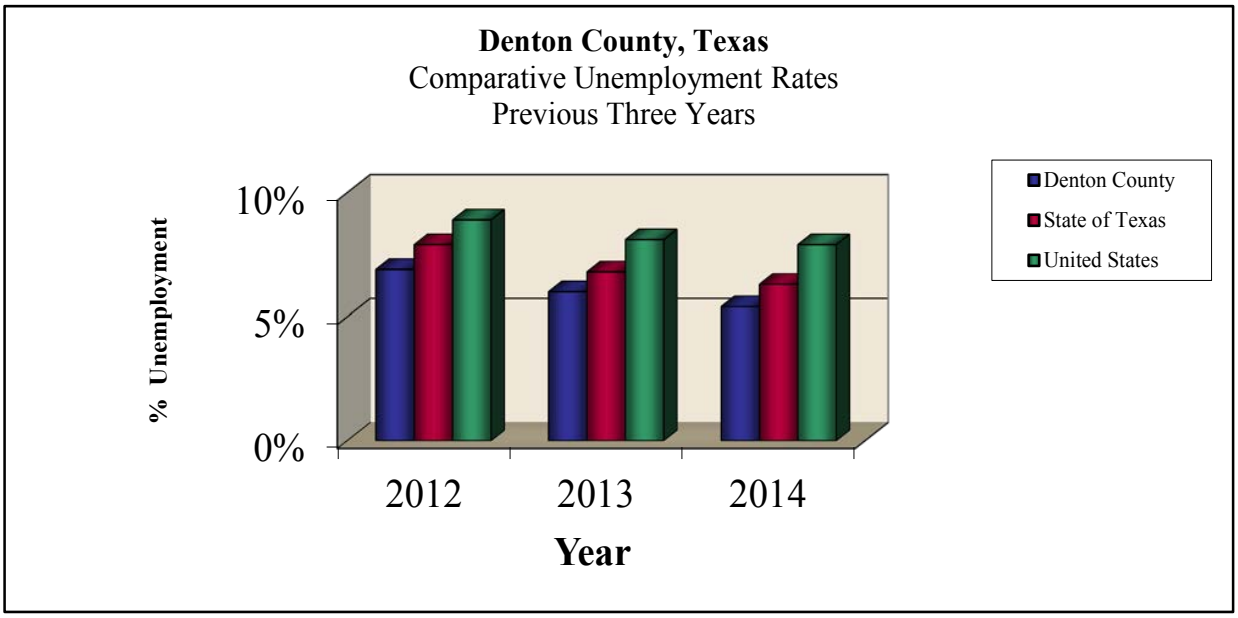
DENTON COUNTY
STATE OF TEXAS MAP



Population Growth *		
Year	Population *	% Change
1960	47,432	--
1970	75,633	59.46%
1980	143,126	89.24%
1990	273,525	91.11%
2000	432,976	58.29%
2010	662,614	53.04%
2014	713,200	7.63%

* Sources: 1960-2010, U.S. Census Bureau; 2012 NCTCOG





Comparative Unemployment Rates			
Governmental Entity	2012	2013	2014
Denton County	6.00%	5.40%	5.00%
State of Texas	6.80%	6.30%	5.10%
United States	8.10%	7.90%	6.10%

* Not seasonally adjusted; annual/YTD averages; source: Texas Workforce Commission-Labor Market Information

DENTON COUNTY

ECONOMIC AND DEMOGRAPHIC INFORMATION

Composition of Population	
Estimated Population 2013	
Total Population	728,799
Adult (18+)	535,667
Youth (0-17)	193,132
Male	359,298
Female	369,501
Anglo	455,499
African American	68,507
Hispanic	137,743
Other	67,050

New Building Construction History		
Fiscal Year	**Value of New Construction**	**Tax Levy Increase**
2015	$1,830,816,194	$4,983,482
2014	$1,289,137,028	$3,672,932
2013	$1,079,290,795	$3,052,957
2012	$1,080,265,684	$2,996,192
2011	$1,053,071,020	$2,884,362
Total	**$6,332,580,721**	**$12,606,443**
Unincorporated Denton County Development Permits		
2013 Actual	1,891	
2014 Estimate	2,099	

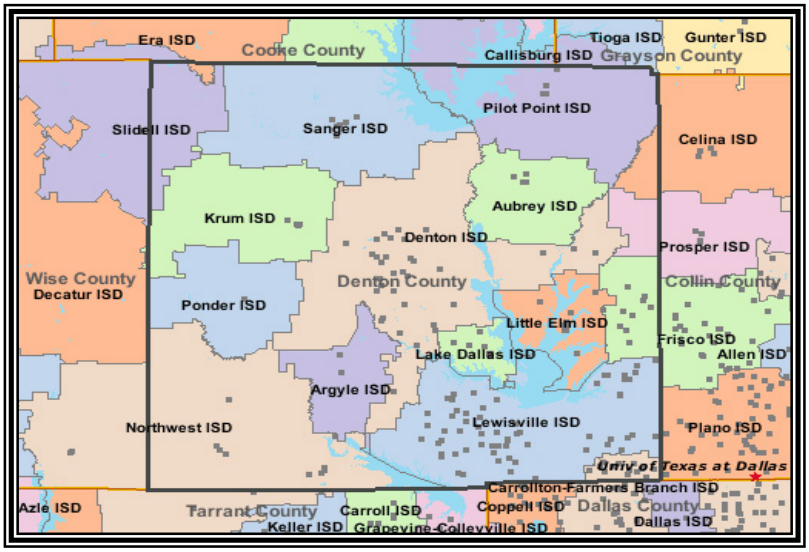
Median Household Income 2012: $72,939

Denton County - Public Schools by District, Oct 2014 *

School District	Number of Schools	Enrollment
Argyle ISD	4	1,983
Aubrey ISD	4	2,066
Denton ISD	35	26,312
Krum ISD	5	1,998
Lake Dallas ISD	5	3,961
Lewisville ISD	65	52,801
Little Elm ISD	8	6,637
Northwest ISD	26	18,950
Pilot Point ISD	3	1,414
Ponder ISD	3	1,255
Sanger ISD	7	2,677
Total	**165**	**120,054**

* Public school districts listed are only those located entirely in Denton County.

Denton County - Public School Districts



Sources: U.S. Census Bureau; Denton County - Planning/GIS; Texas Education Agency; NCTCOG.

Leading Employers in Denton County

Employer	Principal Line of Business	Approximate # Employees
University of North Texas	Education	8,887
JP Morgan Chase	Financial Services	4,350
Walmart	Department Store	3,900
Denton ISD	Education	3,300
Peterbilt Motors Co	Heavy Duty Truck Manufacturing	2,100
Lewisville ISD	Education	2,061
Northwest ISD	Education	1,895
Texas Women's University	Education	1,787
Denton County	County Government	1,614
Denton State School	State Government	1,500
City of Denton	City Government	1,300
Texas Health Presbyterian Hospital	Hospital	1,074

Sources: North Central Texas Council of Governments (NCTCOG), various cities and chambers of commerce, Reference USA.

DENTON COUNTY

SUMMARY OF TAX ABATEMENT/REBATE AGREEMENTS

Approval Date *	Company	City	# of Years
03/25/03	Amerisource/Bergen - Rebate	Roanoke	20
04/27/04	Behr Process Corp - Rebate	Roanoke	12
05/11/04	Citicorp North America, Inc - Abatement and Rebate	Roanoke	10
09/25/07	BeautiControl - Rebate	Lewisville	7
04/05/05	LIT Industrial Limited Partnership - Rebate	Lewisville	5
03/25/08	The Apparel Group LTD - Rebate	Lewisville	5
05/06/08	Aldi (Texas) LLC - Abatement	Denton	7
03/01/11	Target - Abatement	Denton	5
06/04/13	Holt Texas LTD - Abatement	Little Elm	5

* Actual abatement does not necessarily begin on approval date, but is based on terms of each individual contract.

DENTON COUNTY

PRINCIPAL TAXPAYERS
September 30, 2014

Taxpayer	Type of Business	Taxable Value	Percentage of Total Assessed Valuation [1]
Devon Energy Production Co	Oil and Gas	$703,321,830	1.12%
Amerisource Bergen Drug Corp	Pharmaceutical Supply	$185,032,866	0.29%
Quicksilver Resources, Inc	Oil and Gas	$155,032,866	0.25%
Walmart Real Estate Business	Distribution Center	$149,180,147	0.24%
Bell Helicopter Textron	Aircraft Manufacturer	$121,878,146	0.19%
Burlington Resources	Oil and Gas	$121,809,290	0.19%
GTE Southest Inc.	Telephone Utility	$119,245,710	0.19%
Enervest Operating LLC	Oil and Gas	$102,212,200	0.16%
Edward B Frankel MD Trust	Property Management	$98,804,447	0.16%
Digital Lewisville LLC	Electronic Equipment	$98,000,000	0.16%
TOTAL		$1,854,517,502	2.95%

Notes [1] Total taxable assessed valuation of $62,957,425,871 per the Denton Central Appraisal District.

DENTON COUNTY

MISCELLANEOUS STATISTICS

Created by Act of State Legislature in 1846.

Form of Government:	Political Subdivision of the State of Texas, a Public Corporation, with a County Judge and four Commissioners as the governing body. The Commissioners Court has only three powers as authorized by the Constitution of Texas or the State legislature or implied therefrom.

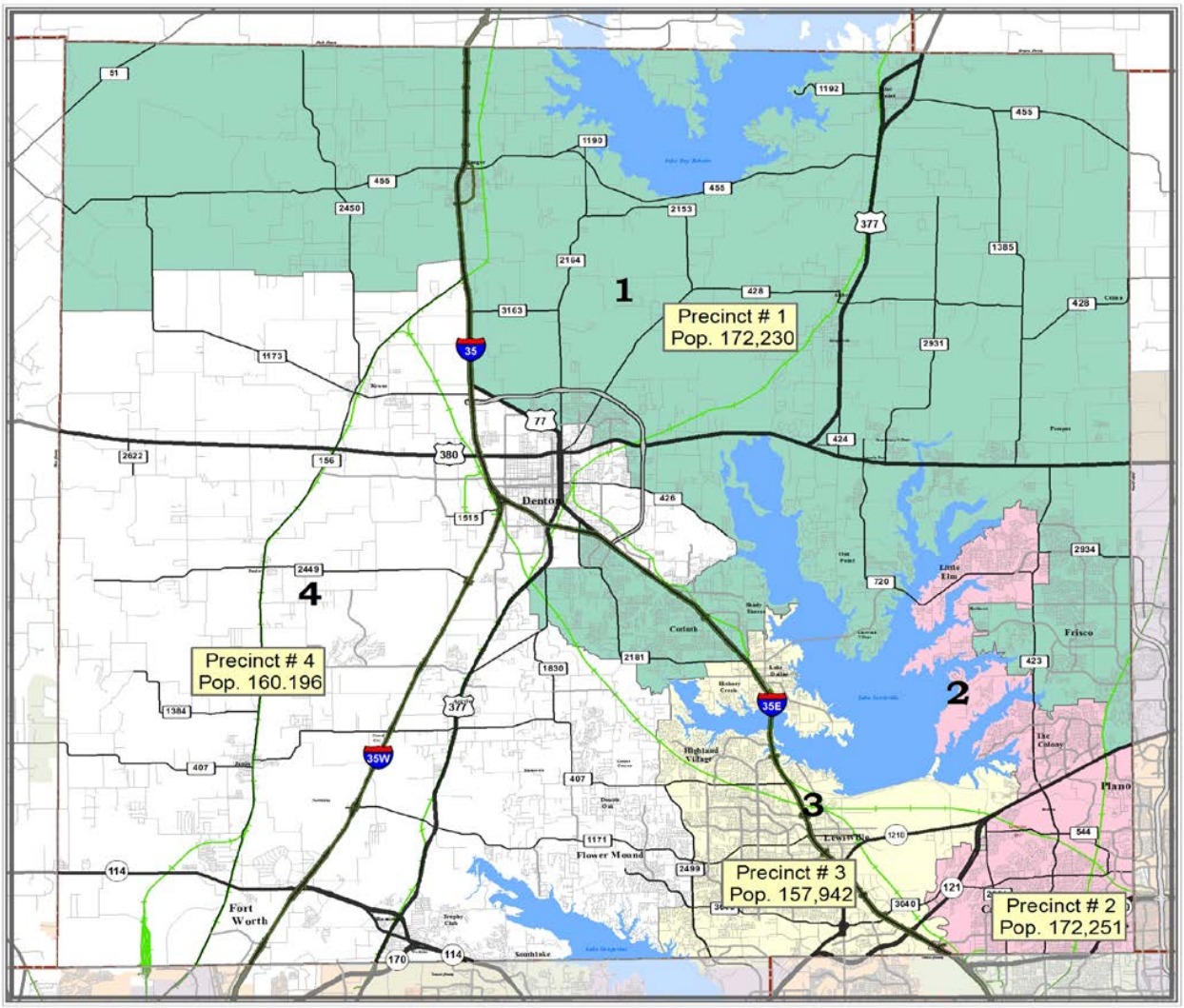
Officials Elected by Vote of the People:	39	
County Employees Including Those on Grant Programs:	1,614	
Organized School Districts in County:	17	(11 that have schools in Denton Co)
Incorporated Municipalities in County:	42	(includes cities that extend into Denton Co)
Area in Square Miles:	951.54	(includes lake areas)
1980 Census:	143,126	
1990 Census:	273,525	
2000 Census:	432,976	
2010 Census:	662,614	
2013 COG Estimate:	713,200	

Recreation:	Water activities at Lewisville, Ray Roberts and Grapevine Lakes, Water Works in Denton; seven U.S. Corp of Engineers' parks; cycling and pedestrian trails, universities' cultural and athletic events; and local activities.
Minerals:	Limited output of oil, sand, gravel, and clay. Increased output of natural gas.
Agriculture:	About $117.3 million total farm income, 78% from horse, livestock and dairy products. Grains, peanuts, nursery plants, hay and turf grass are the principal crops.
Businesses:	Varied industries (food products, apparel, brick, trucks, oil tools, parts, heating and cooling equipment, retail, utilities and many other products), colleges (University of North Texas and Texas Woman's University), Denton State School and tourism.

DENTON COUNTY

DENTON COUNTY PRECINCT MAP

Commissioner Precincts



Precinct #1

Precinct #2

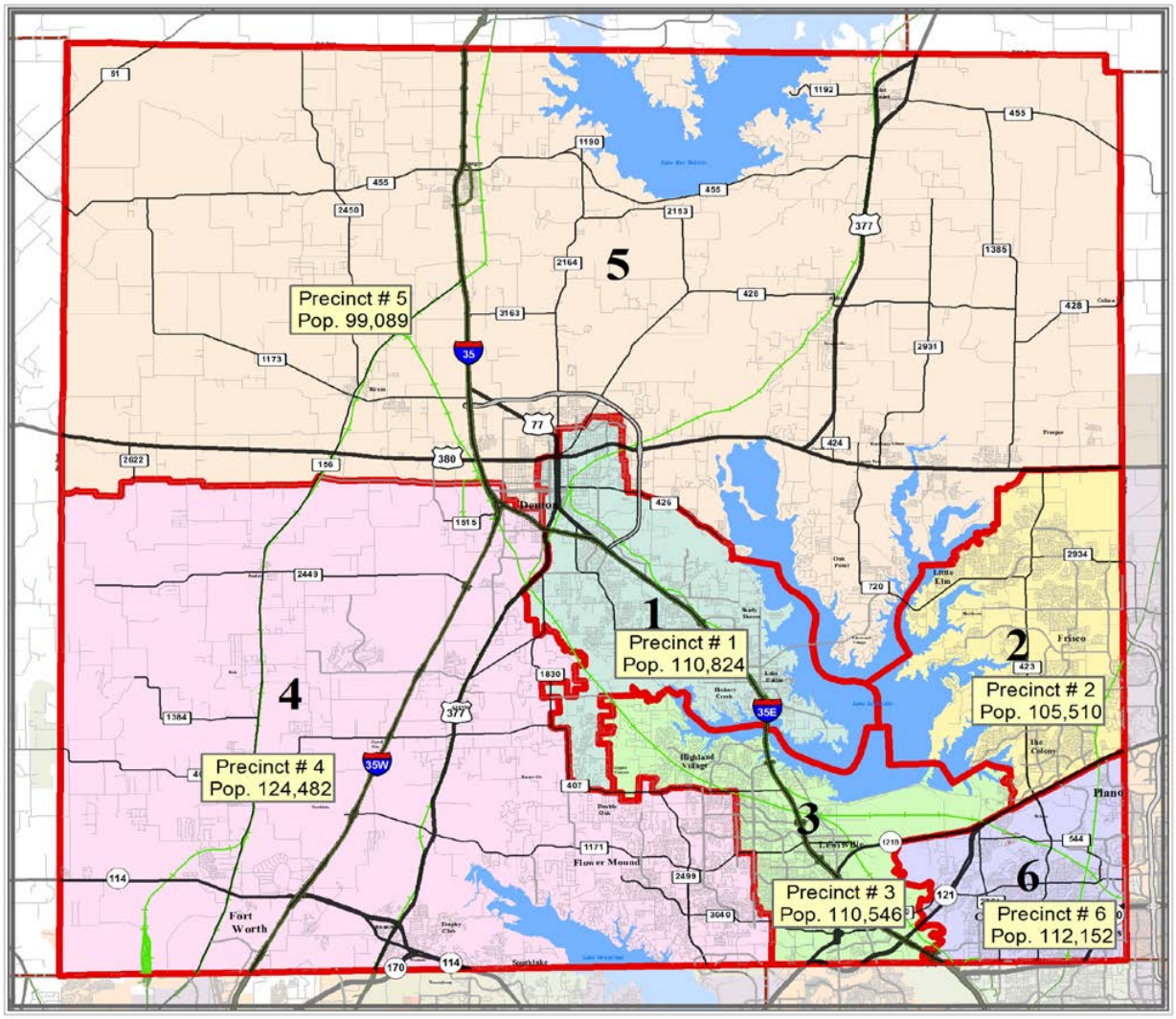
Precinct #3

Precinct #4

Four Commissioners, each elected from a quarter of the County's population, serve along with the County Judge on the Commissioners Court.

DENTON COUNTY PRECINCT MAP

Justice of the Peace and Constable Precincts



Article 5, Section 18 of the Texas Constitution provides each county in the State with a population of 50,000 or more, for the convenience of the people, to be divided into not less than four and not more than eight precincts. Denton County has six precincts.

DENTON COUNTY, TEXAS
2014-2015

EXECUTIVE SUMMARY

Overview

The Denton County budget process includes careful examination of all budget requests for conformity with the County's Goals and Objectives. The following information includes specific elements and deserves special note.

Basis of Budgeting, Accounting and Taxation

The County Auditor is by law responsible for establishing and maintaining the accounting system of County government and is independent of the Commissioners Court. The County Auditor is required to provide revenue estimates for use during the preparation of the budget. Counties in Texas are required to have a balanced budget where the amounts budgeted in a fiscal year for expenditures from the various funds of the county may not exceed the balances in those funds, plus the anticipated revenue for the fiscal year. The County Auditor's revenue estimates count only cash expected to be received in the next fiscal year.

The County's budgetary basis and accounting records are maintained on a modified accrual basis, and organized and operated on a fund basis in accordance with generally accepted accounting principles. Expenditures are immediately incurred as a liability while revenues are not recorded until they are actually received. Encumbrance accounting is utilized for materials, goods and services documented by purchase orders or contracts. It has been the practice of the County to increase the subsequent year's appropriation, but only if necessary, to complete these transactions. The approved annual budget with amendments as approved by the Commissioners Court is the management control device utilized by the County.

All governmental bodies in Texas utilize the same tax cycle, as established by state law. Property tax bills are mailed by October 1st and are based on a certified tax roll created by an independent Central Appraisal District and delivered to the County by July 25th. Taxes are not delinquent until after the subsequent February 1st, with penalties accruing for late payments.

The County Auditor prepares a Comprehensive Annual Financial Report (CAFR) for each fiscal year. Each CAFR shows expenditures on a Generally Accepted Accounting Practices (GAAP) basis and budget basis for comparison. The County's CAFR has been awarded the GFOA Certificate of Excellence in Financial Reporting for the last 25 years. This document, and the internal controls associated with the County's finance management, is subject to an annual independent audit.

Appropriations in the Capital Project Funds are made on a project basis rather than on an annual basis and are carried forward until the projects are completed. Except for these

Basis of Budgeting, Accounting and Taxation (continued)

appropriations and for encumbrances outstanding in any fund, unused appropriations lapse at the end of each fiscal year.

Account Structure

A fund type is a separate accounting entity with a self-balancing set of accounts. An account group, on the other hand, is a financial reporting device designed to provide accountability for certain assets or liabilities. In the County's accounting system, funds are classified into two categories, governmental and fiduciary.

Governmental Fund Types

Governmental fund types are used to account for all or most of a government's general activities, including the collection and disbursement of earmarked monies (special revenue funds), the acquisition or construction of general fixed assets (capital projects funds), and the servicing of general long-term debt (debt service funds). The general fund is used to account for all activities of the general government not accounted for in some other fund. The following is a brief description of Denton County's governmental funds.

General Fund

The General Fund is used to account for resources traditionally associated with governments, which are not required to be accounted for in another fund. It is the primary operating fund of the County, which includes expenditures for General Administration, Judicial, Legal, Financial, Public Facilities, Public Safety, Health and Welfare, Conservation and Appropriations.

Special Revenue Funds

Special revenue funds are used to account for special revenues that are legally restricted to expenditures for specific purposes. The following is a brief summary of these funds.

Road and Bridge Fund - includes expenditures for the operation, repair and maintenance of roads and bridges. Revenues for this fund include vehicle registration fees, property taxes and other miscellaneous revenues.

District Clerk Records Management Fund – restricted to fund records management, preservation and archive restoration services performed by the District Clerk. Specific records management fees support this fund.

County Clerk Records Management Fund - restricted to fund records management and preservation, including automation functions performed by and for the County

Special Revenue Funds (continued)

Clerks office. A specific records management fee and the transfer of funds from the General Fund support this fund.

Courthouse Security Fund - fees are assessed upon conviction, in justice, county or district court and may be spent only for security services or devices for courthouses. This department is supported by a special security fee as required by law.

Justice of the Peace Courthouse Security Fund – one quarter of the fees collected for the Courthouse Security Fund are deposited in this fund. Funds can only be used for security purposes for a justice court that is located in a building that is not already provided security by courthouse security services.

Juvenile Probation Fund - used to account for the County's costs of administering the Juvenile Probation Department including Juvenile Detention functions. Funding is provided from tax revenues, intergovernmental revenues and fees.

Fire Code Enforcement Fund – fees received under this code shall be deposited in a special fund in the County treasury, and money in this fund may be used only for the administration and enforcement of the fire code in the unincorporated areas of the County.

Justice of the Peace Technology Fund – fees are assessed upon conviction of a misdemeanor offense in a justice court and may be used only to finance the purchase of technological enhancements in the justice of the peace courts.

Public Health Fund - used to account for the County's cost of administering the County health department which provides medical services to citizens of the County. Funding is provided from tax revenues, fees for service and intergovernmental or grant-related revenues.

Indigent Care Fund - used to account for the cost of providing medical care to indigent county residents. Funding is primarily from property taxes.

Medicaid DSRIP Program Fund - used to account for the cost of preventive Public Health programs related to Diabetes Case Management and Adult Immunization for low income county residents. Delivery System Reform Incentive Payments (DSRIP) creates federal matching dollars for selected initiatives that have preventive potential. Funding essentially reimburses Denton County for services provided.

Health Care Relief Fund - used to establish a separate account to fund health care needsin the county from funds received from the State of Texas tobacco lawsuit settlement. These funds are used to provide supplemental funding for various social service agencies.

County and District Court Technology Fund – fees are assessed as a court cost for all defendants convicted in county court, statutory county court or district court and may be used only to finance the purchase of technological enhancements for these courts.

Special Revenue Funds (continued)

Records Management and Preservation Fund - used to fund records management and preservation projects. Fees are assessed on civil filings by the District, County and Probate courts and are restricted by law to be used for preservation projects.

Public Health Preparedness Grant Fund – used to account for state grant funds that are used for the development of a plan to handle bioterrorism threats and events. Funds are used to develop and exercise plans for preparedness and response to bioterrorism, outbreaks of infectious disease and other public health threats and emergencies.

Sheriff's Forfeiture Fund – funds awarded by court order to the Sheriff's Department and used primarily for supplies, training, covert financing, and lease payments and for capital equipment that is used in criminal investigations.

Vehicle Inventory Tax Interest Fund – used to account for interest revenues earned by the Tax Assessor/Collector on vehicle inventory tax receipts collected during the fiscal year. Funds can only be spent to defray costs of the collection program.

Law Library Fund - used to account for the receipt of library fees of office collected by the County and District Clerks. Receipts are restricted to payment of the cost of maintaining the law library.

District Attorney Hot Check Fund - expenditures are at the sole discretion of the Criminal District Attorney and may be used only to defray the salaries and expenses of this office. Fees are collected as outlined in the "Hot Check" statute.

District Attorney Chapter 59 Forfeiture Fund - used to account for funds in criminal investigation of seized funds that are awarded by court order to the Criminal District Attorney's Office.

Jury Fund - used to account for the costs of providing jury service fees for the various district, county and justice courts. Funding is primarily from the annual property tax levy.

Debt Service Fund

The Debt Service Fund is used to accumulate monies for payment of debt service interest and principal payments on general obligation bonds, certificates of obligation and tax notes, which are due in annual installments. Property taxes are levied to finance debt service.

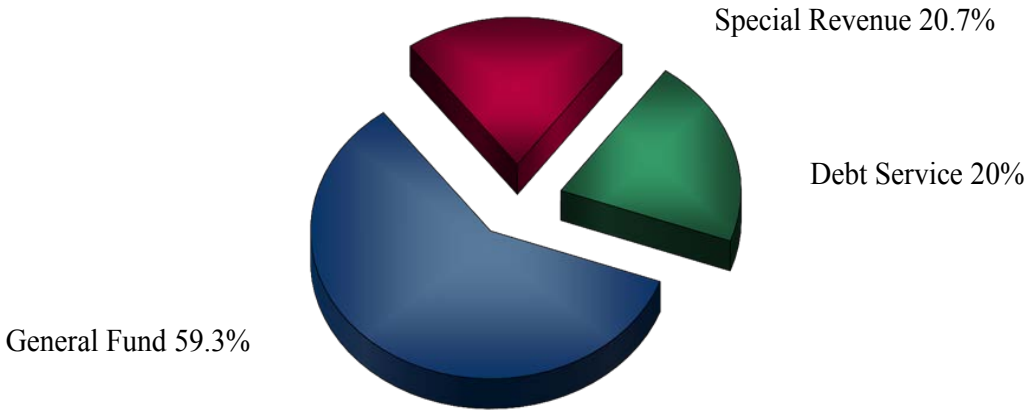
Capital Replacement Fund

Capital Replacement funds are used to account for the major capital needs of the County that are not funded with long-term debt including the acquisition and construction of major capital facilities. Projects could include road & bridge projects, drainage projects, facility repairs, facility upgrades, new or replacement facilities, major equipment expenditures and technological expenditures.

DENTON COUNTY

SUMMARY OF BUDGET BY FUND TYPE

Governmental and Fiduciary Fund Type



Summary of Budget by Fund Type

Fund Types	Budgeted Funds	Adopted Budget
Governmental Fund Types		
General Fund	General Fund includes General Administration, Judicial, Legal, Financial, Public Facilities, Public Safety, Health and Welfare, Conservation, Contract Services, and Transfer of Funds	$141,649,664
Special Revenue Funds	Road and Bridge Fund, District Clerk Records Management Fund, County Clerk Records Management Fund, Courthouse Security Fund, JP Courthouse Security Fund, Juvenile Probation Fund, Fire Code Enforcement Fund, Justice of the Peace Technology Fund, Public Health Fund, Indigent Care Fund, Mediaid DSRIP Program Fund, Health Care Relief Fund, County and District Court Technology Fund, Records Management and Preservation Fund, Public Health Preparedness Grant Fund, Sheriff's Forfeiture Fund, Vehicle Inventory Tax Interest Fund, Law Library Fund, District Attorney's Hot Check Fund, District Attorney Chapter 59 Fund, Jury Fund and Capital Replacement Fund	$47,841,810
Debt Service	New Courthouse, Various Courthouse Annex Sites, Jail Expansion, Juvenile Detention Expansion, County Roads & Highway Projects, Various County Building & Remodeling Projects, Land Purchases, Fiber Optic Construction, Computer Systems and Other Large Capital Equipment	$49,420,782
Total for All Budgeted Funds		**$238,912,256**

Fiduciary Funds

Fiduciary funds are used to account for assets held on behalf of outside parties, including other governments, or on behalf of other funds within the government. When these assets are held under the terms of a formal trust agreement, in a pension trust fund, a non-expendable trust fund or an expendable trust fund is used. The terms "non-expendable" and "expendable" refer to whether or not the government is under an obligation to maintain the trust principal.

Agency Funds

Agency Funds are used to account for assets and liabilities of various entities resulting from cash remitted to them in an agency capacity and related disbursements made by them. The County's function is only custodial; therefore, assets are recorded, held according to contract then returned to the agency. Since the funds are not involved with the performance of governmental services, they have not been included in the adopted budget.

Ending Fund Balance - All Funds

The budgeted ending fund balance for FY 2015 is estimated at $47.2 million. These funds are utilized from October through December of the next fiscal year primarily for payroll and minimal operating expenses until tax payments become due in January. Approximately $3.1 million of County fund balance draw down in General Fund is used in the budget to maintain reserves at an acceptable level. An additional $3.5 million will be transferred to the Capital Replacement Fund in an effort to build the fund for future capital projects. This is being done to avoid the need to issue long term debt for all major capital projects.

The County budgets expenditures fully, and historically the budget is not fully expended. Revenues are budgeted conservatively by the County Auditor. Budget draw down procedures are in place to control the growth in fund balance, but allow for unforeseen expenditures. This draw down will not affect future operations or jeopardize the County financially.

The 2015 budget has been prepared with slightly less fund balance draw down than in 2014. The budgeted ending fund balances of approximately $47.2 million should be exceeded due to the expected spending of approximately 97% of funds budgeted plus significantly higher revenues than expected. Expected ending fund balances will be adequate to protect the County in the event of unforeseen occurrences, and the budgeted ending General Fund Balance will exceed the County's adopted Fund Balance Policy. This has been done in an effort to mitigate current and future risks (e.g., revenue shortfalls and unanticipated expenditures) and to ensure stable tax rates.

The charts on the following pages include the FY2015 fund balance summary, 10-year ending fund balances including actual amounts for fiscal years 2006 through 2013, estimates for FY 2014, and budgeted for FY 2015. Traditionally, actual ending fund balances will be

DENTON COUNTY

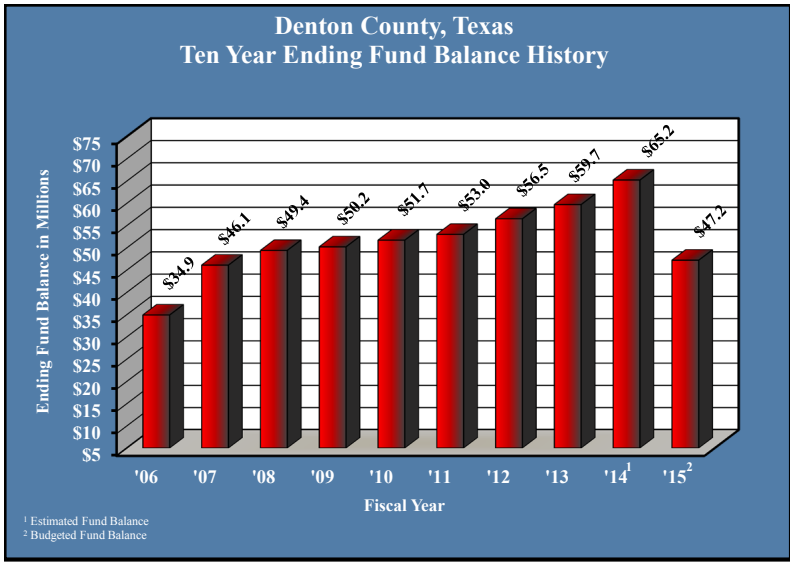
Adopted Budget - Projected Fund Balances
All Funds

Fund	Estimated Beginning Fund Balance	Total Non-Tax Revenue	Adopted Budget	Tax Levy @ 98.5% Collection	Ending Fund Balance
General Fund	$36,622,987	$30,039,073	$141,649,664	$104,987,604	$30,000,000
Road and Bridge Fund	$5,082,302	$6,101,000	$12,488,486	$4,305,184	$3,000,000
District Clk Records Mgmt Fund	$120,037	$110,500	$139,145	$0	$91,392
Co Clerk Records Mgmt Fund	$1,700,448	$2,597,000	$3,449,903	$0	$847,545
Courthouse Security Fund	$166,180	$347,000	$402,500	$0	$110,680
JP Courthouse Security Fund	$118,463	$16,350	$19,900	$0	$114,913
Juvenile Probation Fund	$1,770,003	$3,035,529	$12,927,084	$9,321,552	$1,200,000
Fire Code Enforcement Fund	($8,226)	$240,100	$192,869	$0	$39,005
JP Technology Fund	$312,329	$62,500	$226,089	$0	$148,740
Public Health Fund	$1,386,923	$1,643,700	$4,606,856	$2,576,233	$1,000,000
Indigent Health Care Fund	$2,186,408	$2,000	$2,527,195	$1,538,787	$1,200,000
Medicaid DSRIP Program Fund	$273,974	$828,668	$828,668	$0	$273,974
Health Care Relief Fund	$2,087,370	$261,000	$250,000	$0	$2,098,370
County & District Ct Tech Fund	$49,715	$25,050	$22,377	$0	$52,388
Records Mgmt & Prsrvtn Fund	$105,086	$340,500	$368,903	$0	$76,683
Public Health Prep Grant Fund	$11,794	$0	$0	$0	$11,794
Sheriff's Forfeiture Fund	$823,167	$102,000	$384,907	$0	$540,260
Vehicle Inventory Tax Int Fund	$41,217	$9,000	$25,684	$0	$24,533
Law Library Fund	$264,388	$385,500	$407,414	$0	$242,474
D.A. Hot Check Fund	$59	$117,500	$117,251	$0	$308
D.A. Chapter 59 Fund	$673,162	$56,000	$303,843	$0	$425,319
Jury Fund	$133,634	$441,866	$475,500	$0	$100,000
Debt Service Fund	$2,490,581	$1,780,000	$49,420,782	$46,070,201	$920,000
Capital Replacement Fund	$8,797,006	$3,512,000	$7,677,236	$0	4,631,770
TOTAL	**$65,209,007**	**$52,053,836**	**$238,912,256**	**$168,799,561**	**$47,150,148**

FY 2015 BUDGET

Ending Fund Balance - All Funds (continued)

several million dollars more than budgeted because 100% of the budget will not be expended. It is anticipated that the ending balance for FY2015 will be closer to the FY2014 amount listed on the following chart.



Revenue Sources

Excluding the use of fund balance, governmental fund resources are estimated at $220.9 million for 2015. Total County revenues are estimated to increase by approximately $11.5 million over prior year budget figures as follows:

• Taxes above the Effective Tax Rate	$ 3,674,195
• Taxes from New Property	$ 4,983,482
• Taxes from Additional Tax Roll	$ 940,567
• Auto Registration	$ 1,050,000
• Intergovernmental	$ 512,327
• Fees	$ 469,000
• Fines	$ (85,000)
• Miscellaneous and Transfers	$ 45,674
• Interest Earnings	$ (93,700)
• **Total Revenue Changes**	**$11,496,545**

During FY 2015, Denton County will receive approximately $205,000, for the seventeenth installment from a Tobacco Settlement that was pursued by the State of Texas. Counties throughout Texas have received funds based on a reimbursement formula for health related expenses as part of the settlement. In FY 1999 Denton County established the Health Care

Revenue Sources (continued)

Relief Fund after receiving the initial installment of $4.8 million. A total of $250,000 will be utilized to provide funding for services provided by various social service agencies. Denton County is committed to maintaining property taxes at the lowest level possible while providing quality services to its citizens. Denton County officials maximize revenue sources other than property taxes in an effort to maintain the lowest possible tax rate. Since the majority of county revenues are set by statute, Denton County is limited to the following revenue sources: taxes, fees of office, auto registration fees, intergovernmental, fines, interest, and other miscellaneous revenues. Denton County is unable to levy a sales tax as prescribed by statute. The non-tax revenue resources continue to remain fairly constant each year.

Approximately 90% of County fees are statutorily set by the legislature, and optional fees have been researched, analyzed, and set according to the actual cost of providing services. The County has projected auto registration fees at approximately $9.8 million per year. Fines are established within statutory limits, which are set by the various District Court Judges, County Court Judges, and Justices of the Peace.

Denton County's delinquent tax collection program has been very successful in collecting property taxes. Historically, tax collections total at least 98% of the tax levies, and virtually most delinquent taxes are collected within three years of going delinquent. All unpaid accounts remain open, and are not disposed of as uncollectible. The Commissioners Court has approved the collection rate of 98.5%.

Schedules and charts on revenue sources are included on the next several pages.

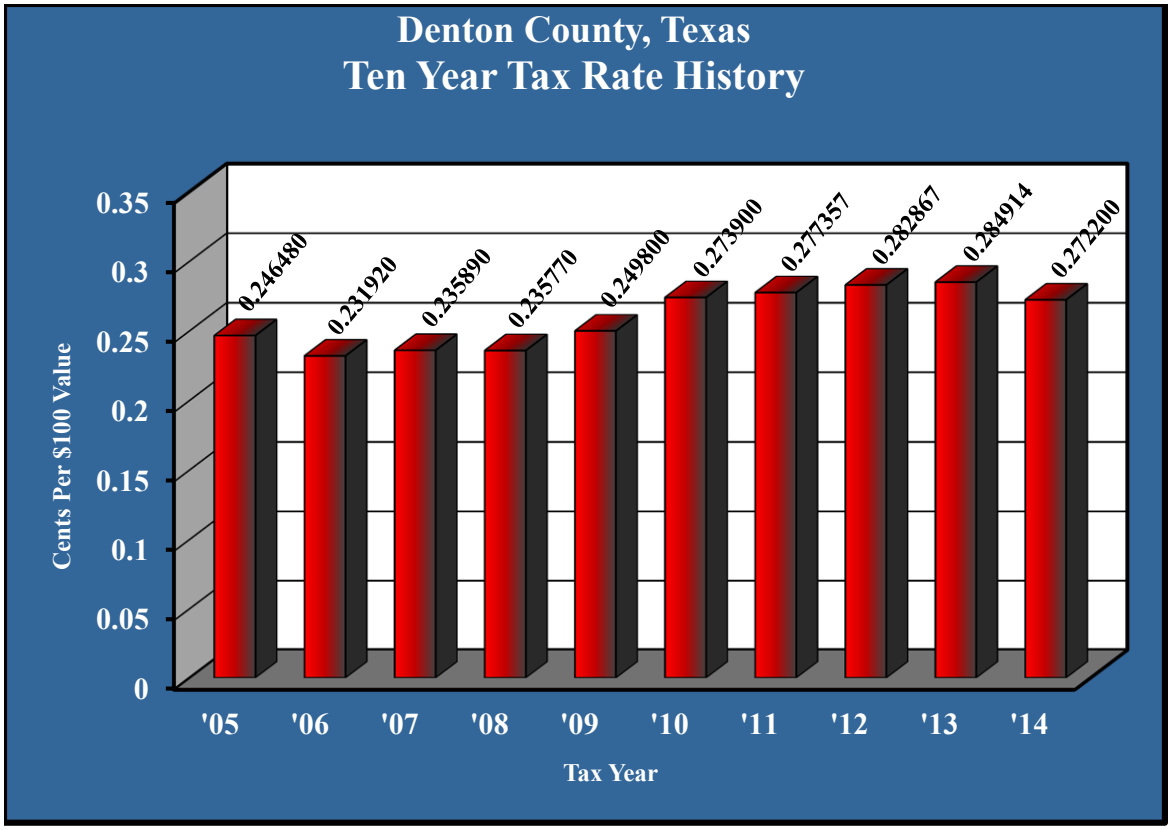
Ad Valorem Taxes

The FY 2015 budget includes property tax revenues in the amount of $169 million or 71% of all revenues. The following factors are considered: (1) the tax base increased by $6.230 billion to a total valuation of $62,957,425,871. The tax rate was $0.284914 per $100 valuation in FY 2014 and decreased to $0.272200 per $100 valuation in FY 2015. (2) New property added to the tax roll, provides approximately $5 million in additional revenues. (3) Increase in taxes received during the fiscal year from properties under protest that were settled at a higher rate than was included on the original certified tax roll at $940,567. (4) The "Truth in Taxation" law allows governments to calculate the effective tax rate which is derived from the prior years total tax levy, and is adjusted for current year changes in existing property valuation and lost property from the roll. This law neither allows for a windfall nor punishes governments for unforeseen property tax changes. This year with the increase in property values the result was a lower effective tax rate required to bring in the same dollars on existing property as received in the previous year. The effective rate for tax year 2014 or Fiscal Year 2015 was $0.266364 per $100 of valuation which was lower than the previous year's tax rate of $0.284914. The Commissioners Court adopted a rate of $0.272200 which equates to a 2.190986% tax rate increase. This tax rate increase can be

Ad Valorem Taxes (continued)

attributed to various voter approved projects including debt services payments for technology, facility and road projects as well as operating expenses for voter approved Jail and Juvenile Expansion. Denton County's tax rate is the lowest county-wide tax rate (utilizing all tax rates levied county-wide) among the top 15 counties by population in the state. The maximum tax rate that can be levied by Texas counties is $0.80 per $100 valuation for general governmental services. An unlimited amount may be levied for payments of principal and interest on long-term debt; however, the county's indebtedness is limited by statute to 25% of assessed value of real property. The charts on pages 56 and 57 provide various information including tax rates for the top 15 counties in the state by population.

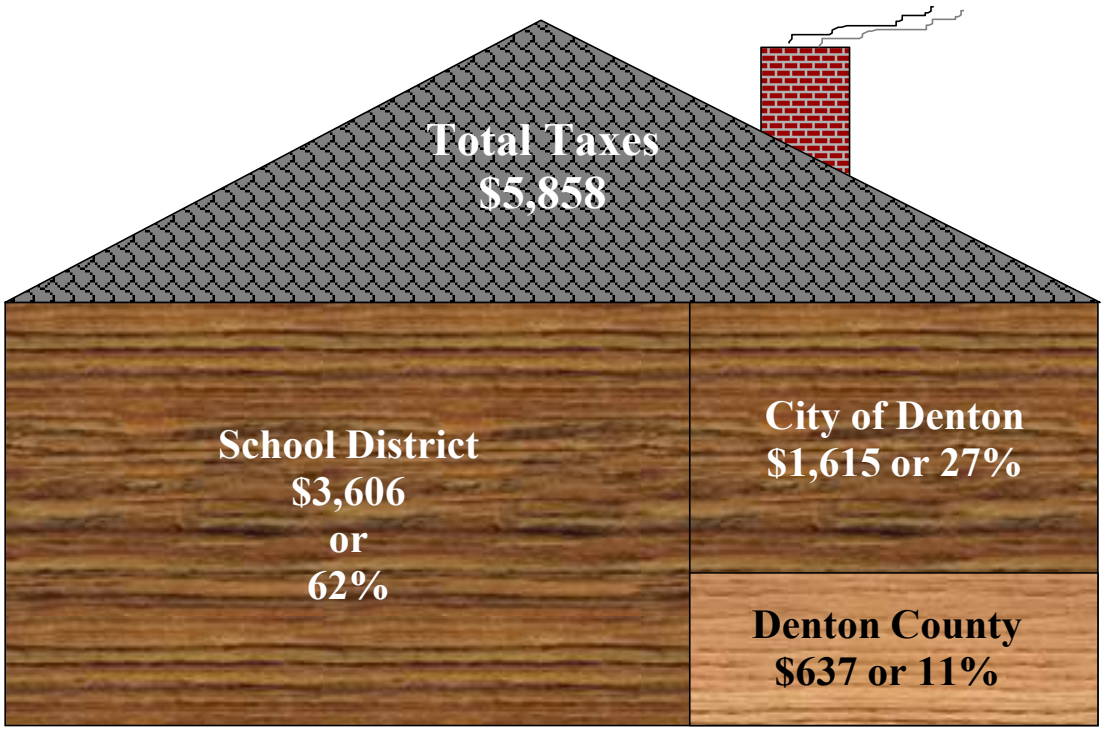
The following chart shows a slight fluctuation in tax rates both upward and downward. The rate for the past 10 years shows a fairly level tax rate. The chart on the opposite page displays a summary of taxes paid by the average homeowner including city, school and county taxes for FY 2015. This chart uses someone living in the City of Denton as an example, and shows that only 11% of taxes paid on the average home are for County taxes with the remaining 89% being for school and city taxes.



DENTON COUNTY

PROPERTY TAX ANALYSIS FOR AVERAGE HOMEOWNER

For the Average $234,162 Home in Tax Year 2014



County taxes for FY 2013-2014 on a $217,752 home, which was the county average, were $620.41 based on the adopted tax rate of 28.4914¢ per $100 of taxable value..

Evaluations for the average home value for 2014 increased by an average of 7.54%. A home valued at $217,752 would have, on an average, a current value of $234,162.

County taxes for FY 2014-2015 on the same house would be $637.39 based on the property tax rate of $27.220¢ per $100 valuation..

If the valuation on your home was $217,752 in FY 2013-2014 and remained the same in 2014-2015, county taxes on your home would be $592.72, which is an decrease of $27.69 per year. If your appraisal increased by approximately 7.54%, taxes will increase by $16.98 per year or $1.42 per month in 2014-2015.

Changes in an individual taxpayer's county taxes are dependent on the specific change in property valuation. The above figures are presented for comparison purposes.

DENTON COUNTY

FY 2015 Budget - Total Comparative Revenues
By Function

Function	FY 2013 Actual	% of Total	FY 2014 Estimates	% of Total	FY 2015 Budget	% of Total
Ad Valorem Taxes	$155,539,909	75%	$164,575,000	75%	**$169,499,561** [1]	**71%**
Fees of Office	17,856,216	9%	18,299,000	8%	**18,860,500**	**8%**
Fines	3,390,803	2%	3,430,000	2%	**3,480,000**	**1%**
Intergovernmental	15,229,390	7%	16,609,055	8%	**13,176,870**	**6%**
Auto Registration	9,233,511	4%	9,680,000	4%	**9,800,000**	**4%**
Miscellaneous	4,265,646	2%	2,147,635	1%	**2,005,600**	**1%**
Interest	167,929	0%	155,000	0%	**166,250**	**0%**
Transfers In	2,241,460	1%	3,816,000	2%	**3,864,616**	**2%**
Fund Balance	0	0%	0	0%	**18,058,859** [2]	**8%**
Total Revenues	$207,924,864	100%	$218,711,690	100%	**$238,912,256**	**100%**

[1] Includes delinquent tax collection estimated at $700,000

[2] This fund balance figure indicates the amount used to equalize revenues and expenditures.

DENTON COUNTY

FY 2015 Budget - Total Comparative Revenues *
All Funds

Fund	FY 2013 Actual	FY 2014 Estimates	% Change Act vs Est	FY 2015 Budget	% Change Est vs Bgt
General Fund	$127,353,922	$131,675,430	3.39%	$135,026,677	2.55%
Road and Bridge Fund	11,953,057	10,986,000	-8.09%	10,406,184	-5.28%
Dst Clk Records Mgmt Fund	89,606	110,500	23.32%	110,500	0.00%
Co Clerk Records Mgmt Fund	1,692,836	2,572,000	51.93%	2,597,000	0.97%
Courthouse Security Fund	340,331	347,000	1.96%	347,000	0.00%
JP Courthouse Security Fund	14,852	16,350	10.09%	16,350	0.00%
Juvenile Probation Fund	10,379,371	12,465,040	20.09%	12,357,081	-0.87%
Fire Code Enforcement Fund	188,133	240,100	27.62%	240,100	0.00%
JP Technology Fund	59,837	60,500	1.11%	62,500	3.31%
Public Health Fund	5,060,282	4,599,815	-9.10%	4,219,933	-8.26%
Indigent Health Care Fund	2,287,803	2,251,500	-1.59%	1,540,787	-31.57%
Medicaid DSRIP Prgm Fund	410,488	1,053,505	156.65%	828,668	-21.34%
Health Care Relief Fund	294,562	254,700	-13.53%	261,000	2.47%
County & Dist Ct Tech Fund	24,792	25,050	1.04%	25,050	0.00%
Records Mgmt & Prsrvtn Fund	335,312	330,500	-1.44%	340,500	3.03%
Public Health Prep Grant Fund	524,668	449,600	-14.31%	0	-100.00%
Sheriff's Forfeiture Fund	562,940	191,200	-66.04%	102,000	-46.65%
Vehicle Inventory Tax Int Fund	6,702	9,200	37.27%	9,000	-2.17%
Law Library Fund	387,304	395,500	2.12%	385,500	-2.53%
D.A. Hot Check Fund	89,180	114,500	28.39%	117,500	2.62%
D.A. Chapter 59 Fund	302,276	126,000	-58.32%	56,000	-55.56%
Jury Fund	384,036	401,700	4.60%	441,866	10.00%
Debt Service Fund	42,743,603	46,526,000	8.85%	47,850,201	2.85%
Capital Replacement Fund	2,438,971	3,510,000	43.91%	3,512,000	0.06%
Fund Balance	0	0	0.00%	18,058,859 [1]	100.00%
TOTAL	**$207,924,864**	**$218,711,690**	**5.19%**	**$238,912,256**	**9.24%**

* Including Interfund Transfers

[1] This fund balance figure indicates the amount utilized to balance the budget

DENTON COUNTY

Tax Distribution By Fund

Funds	Tax Rate	Total Gross Taxes	Net Taxes @ 98.5%	Percentage Of Net Taxes
OPERATING FUNDS				
General Fund	0.169300	106,586,400	104,987,604	62.20%
Road & Bridge Fund	0.006942	4,370,745	4,305,184	2.55%
Juvenile Probation Fund	0.015032	9,463,505	9,321,552	5.52%
Public Health Fund	0.004154	2,615,465	2,576,233	1.53%
Indigent Health Care Fund	0.002481	1,562,220	1,538,787	0.91%
TOTAL OPERATING FUNDS	**0.197909**	**$124,598,335**	**$122,729,360**	**72.71%**
DEBT SERVICE FUND				
Debt Service Fund	0.074291	46,771,778	46,070,201	27.29%
TOTAL DEBT SERVICE	**0.074291**	**46,771,778**	**46,070,201**	**27.29%**
COUNTY WIDE TAX RATE	**0.272200**	**$171,370,113**	**$168,799,561**	**100.00%**

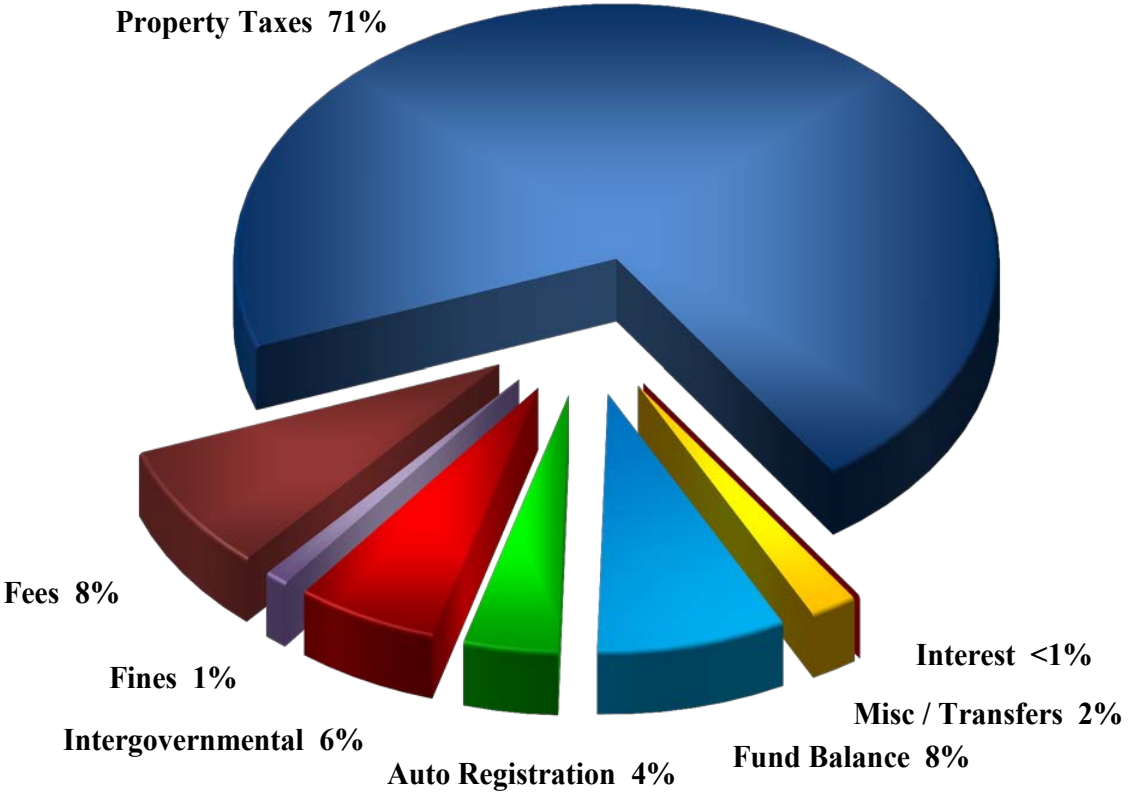
DENTON COUNTY

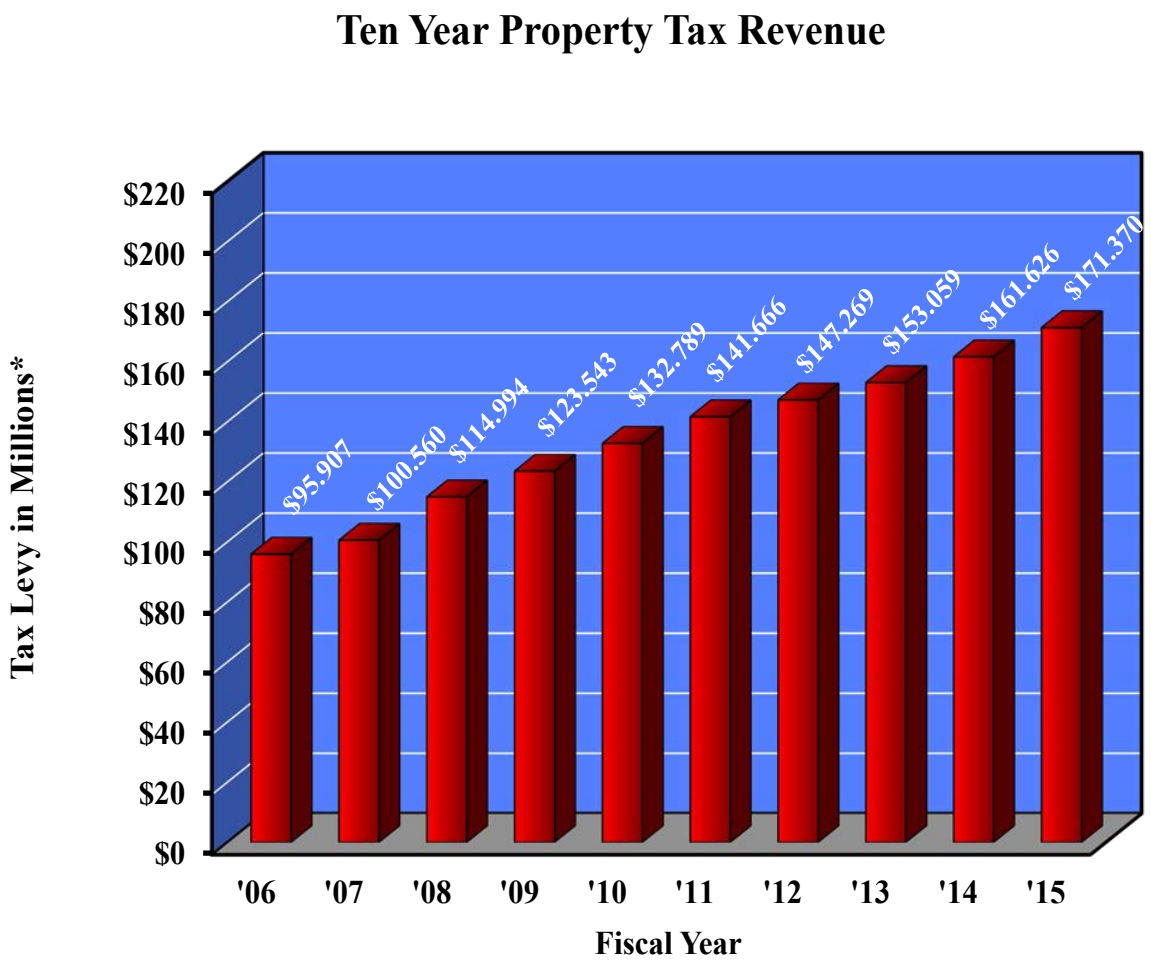
Tax Rates by Fund

Funds	Tax Rate 2010	Tax Rate 2011	Tax Rate 2012	Tax Rate 2013	Tax Rate 2014
FUNDS					
General Fund	0.168171	0.175448	0.175880	0.176120	0.169300
Road and Bridge Fund	0.009074	0.009174	0.009634	0.007722	0.006942
Juvenile Probation Fund	0.013381	0.011319	0.014406	0.016097	0.015032
Public Health Fund	0.004260	0.004907	0.005180	0.004037	0.004154
Indigent Health Care Fund	0.004686	0.004684	0.004125	0.003868	0.002481
Jury Fund	0.000329	0.000125	0.000000	0.000000	0.000000
Debt Service Fund	0.073999	0.071700	0.073642	0.077070	0.074291
TOTAL FUNDS	**0.27390**	**0.277357**	**0.282867**	**0.284914**	**0.272200**

This information is based on the tax year. (Example: Tax Rate 2014 is for Fiscal Year 2015).

Total Revenue
$238,912,256





*This information is based on the adopted tax levy.

DENTON COUNTY

Comparison of Top 15 Texas Counties by Tax Rate

Pop. Rank	County	Population Estimate	% of Revenue Property Tax	Total County-Wide Tax Rates per $100 Val. *	Adopted County Budget **	Total # County Employees
9	Denton	713,200	71.0%	0.272200	$238,912,256	1,614
6	Collin	906,998	67.3%	0.316960	$301,450,396	1,815
13	Cameron	423,868	65.0%	0.399291	$143,867,486	1,613
14	Nueces	345,691	78.4%	0.472585	$162,258,182	1,227
11	Williamson	538,206	81.0%	0.486529	$248,567,546	1,568
10	Fort Bend	652,365	84.5%	0.494760	$290,235,483	2,240
15	Brazoria	330,442	69.6%	0.498500	$158,412,913	1,470
1	Harris	4,422,000	78.3%	0.629980	$5,568,000,007	15,353
7	El Paso	846,175	58.0%	0.647125	$311,757,136	2,743
12	Montgomery	502,920	67.0%	0.657300	$301,158,714	2,156
3	Tarrant	1,884,620	76.0%	0.661397	$760,932,142	4,710
2	Dallas	2,480,331	45.6%	0.663875	$901,169,699	6,109
5	Travis	1,170,203	58.0%	0.676900	$910,988,941	5,046
4	Bexar	1,817,610	73.0%	0.757385	$1,690,564,177	4,751
8	Hidalgo	815,996	85.9%	0.824200	$256,439,202	3,015

* This includes a combined total of tax rates assessed county-wide for each entity. Tax rates include County, Hospital District, Community College, Flood Control and Port Authority.

** County budget total only.

Tarrant County survey data was incomplete and did not include all budgeted funds - did not receive updated survey

DENTON COUNTY

Comparison of Top 15 Texas Counties by Population

Pop. Rank	County	Population Estimate	% of Revenue Property Tax	Total County-Wide Tax Rates per $100 Val. *	Adopted County Budget **	Total # County Employees
1	Harris	4,422,000	78.3%	0.629980	$5,568,000,007	15,353
2	Dallas	2,480,331	45.6%	0.663875	$901,169,699	6,109
3	Tarrant	1,884,620	76.0%	0.661397	$760,932,142	4,710
4	Bexar	1,817,610	73.0%	0.757385	$1,690,564,177	4,751
5	Travis	1,170,203	58.0%	0.676900	$910,988,941	5,046
6	Collin	906,998	67.3%	0.316960	$301,450,396	1,815
7	El Paso	846,175	58.0%	0.647125	$311,757,136	2,743
8	Hidalgo	815,996	85.9%	0.824200	$256,439,202	3,015
9	Denton	713,200	71.0%	0.272200	$238,912,256	1,614
10	Fort Bend	652,365	84.5%	0.472760	$290,235,483	2,240
11	Williamson	538,206	81.0%	0.486529	$248,567,546	1,568
12	Montgomery	502,920	67.0%	0.657300	$301,158,714	2,156
13	Cameron	423,868	65.0%	0.399291	$143,867,486	1,613
14	Nueces	345,691	78.4%	0.472585	$162,258,182	1,227
15	Brazoria	330,442	69.6%	0.498500	$158,412,913	1,470

* This includes a combined total of tax rates assessed county-wide for each entity. Tax rates include County, Hospital District, Community College, Flood Control and Port Authority.

** County budget total only.

Tarrant County survey data was incomplete and did not include all budgeted funds - did not receive updated survey

Intergovernmental Revenues

Intergovernmental revenues are projected to increase from $12.7 million to $13.2 million in FY 2015. These revenues are received from other units of government, including grant revenues, bingo tax and other state revenues including grants. This increase is primarily due to mixed beverage taxes, a new mobile technology fee, additional grant funding and prisoner housing fees. These revenues include mixed beverage taxes, optional child safety funding, juror reimbursements, Indigent Defense Grant and various contracts with other governmental entities.

The Medicaid DSRIP Program Fund was included in the Adopted Budget for the first time in FY2014 and is used to account for the cost of providing preventive Public Health programs related to Diabetes Case Management and Adult Immunization for low income county residents. Delivery System Reform Incentive Payments (DSRIP) creates federal matching dollars for selected initiatives that have preventive potential. Funding essentially reimburses Denton County for services provided. Revenue is budgeted at $828,168.

In the Health Care Relief Fund, the 16th annual payment from the state tobacco lawsuit settlement trust fund was received in April, 2014. This payment of $203,900 was a $40,475 decrease from the 2013 payment. The amount to be distributed in 2015 should be equal or somewhat less, assuming that interest income earned on the trust fund cannot decline much further. Accordingly, revenue is budgeted at $205,000 for next year.

Additionally, pending grant application revenues are not included in the FY 2015 budget and will be amended for as grants are received or contracts are renewed. Denton County receives a small amount of revenue from the federal government; however, some state grants are pass-through grants from federal funding. Intergovernmental revenues provide 6% of the overall revenue budget.

Fees and Auto Registration

Statutory fees are established by the legislature for most services provided by the County. Fees are the second largest source of revenues and represents approximately 8% of the revenue budget. Fees are budgeted to increase by $500,000 to a total of $18.9 million in FY 2015 primarily due to trends in levels of service, with the majority of the increase primarily for Justice of the Peace and Constable, Pct. 6, County Clerk fees and Tax Office fees. This budgetary increase supports the fact that demands for county services are still growing.

Auto registration revenues are budgeted at $9.8 million compared to $8.75 million for FY 2014 due to an increase in registrations and a stronger market for vehicle sales in 2014. The additional 5% auto registration fee for collecting automobile sales taxes for the State was previously budgeted in the Road & Bridge Fund. However, in 2006 a new state law required that 10% of this fee be deposited to the General Fund with an increase of 10% for each year

Fees and Auto Registration (continued)

until the fee is included at the level of 100% in the General Fund. For FY 2015 this fee will be deposited 100% in the General Fund based on statute at $3.9 million, an increase of $500,000. The Optional $10 auto registration fee authorized by the Transportation Code is expected to generate $5.9 million which is an increase of $550,000 and can only be used for county road and bridge repairs.

Fines

Each of the three levels of courts in the County (Justice Courts, County Courts and District Courts) has the authority to impose fines as punishment on those persons found guilty of crimes. Fines are imposed as a deterrent to further criminal activity, but they are also an important revenue source for Denton County. Fines provide 1% of the revenue budget in FY 2015 for a total of $3,480,000 which is a decrease of $85,000 below the prior year budgeted amount for all levels of courts. This decrease is the result of decreased fines in Justice of the Peace Courts.

Interest

Interest revenue is earned on most of the temporarily idle reserve funds. Most interest earnings come from interest-bearing bank accounts and from bank certificates of deposit purchased from the County's depository bank. Interest earnings are budgeted to decrease by $93,700 in FY 2015 to $166,250 due to lower interest rates. Interest earnings total less than 1% of all revenues. Interest revenue depends upon the amount of money available for investment and the interest rate paid on investments. Safe but aggressive cash management practices are one of the few methods available to the County of lessening the taxpayer's burden for financing the County. Interest or investment income has been the most volatile revenue source for the County in the last 10 years. Greatly increased interest rates for 2006 and 2007 pushed up our investment income in those years. Interest rate cuts by the Federal Reserve in 2008 and 2009 had the opposite effect. For FY 2009 revenues were projected to be short by 60% or $2 million and FY 2010 included a $1.2 million reduction. For FY2011 revenues had a slight increase of $76,350 due to slightly higher interest rates. However, FY2012 was reduced by $478,500, FY2013 was reduced by $209,850 and FY2014 was reduced by $56,100 due to significantly lower interest rates. This revenue source has continued to decline as reflected in the FY 2015 budget.

Miscellaneous and Transfers

Miscellaneous revenues comprise 2% of total revenues and are those receipts that by their nature do not fit into any other revenue types. Some of the larger revenues in this category include inmate phone fees, court-appointed attorney fee reimbursements and bail bond forfeitures. Miscellaneous revenues vary from year to year and are budgeted to decrease by $7,900 for FY2015 due to various overall fluctuations within these revenues.

Miscellaneous and Transfers (continued)

Approximately $3.1 million of County fund balance draw down is used in the budget to maintain reserves at an acceptable level. An additional $3.5 million will be transferred to the Capital Replacement Fund in an effort to build the fund for future capital projects. This is being done to avoid the need to issue long term debt for all major capital projects.

Uses of Funds

The FY 2015 budget includes expenditures of $238,912,256 as compared to FY 2014 budget of $224,110,133. The FY 2015 increase of $14.8 million can be attributed to:

• Jail and Juvenile Expansion – Deferred Hires & Operating	$3,179,103
• Additional Jail and Juvenile Expansion – 4 New Hires	$216,000
• New District Court – 7 New Hires	$753,000
• 4% Raises/Reclassifications/Pay Scale Adjustments/Benefits	$3,730,000
• Debt Service Payments	$2,515,000
• Increased Patrol – 6 New Sheriff Patrol Deputies	$1,298,000
• Other New Hires (14 in various departments)	$1,049,000
• Capital Replacement Contingency Funds	$1,300,000
• Capital Equipment (excluding new hire expenses)	$330,000
• Repairs and Maintenance (Computer-related and facilities)	$517,000
• Lease Payments	$229,000
• Wellness Program	$158,000
• Fire Calls – increased per call rate	$80,000
• Miscellaneous Reductions	$(551,980)
• GRAND TOTAL / CHANGES	$ 14,802,123

The FY 2015 budget includes estimated ending balances (reserves) of $47.2 million, which is an increase of approximately $7.1 million more than was budgeted in FY 2014. The FY 2015 projected ending balances are approximately 20% of the adopted budget.

General Fund

The County's General Fund budget for FY 2015 is $141,649,664, which is an increase of $10 million or 7.57% above the prior year's budget. The General Fund includes the following functions: General Administration - management functions; Judicial - court related functions; Legal - prosecution of criminals; Financial - all accounting functions of the County; Public Facilities - maintenance and expansion of County buildings; Public Safety –

law enforcement services provided in the County; Health and Welfare - child protective services; Conservation - agricultural/extension/home economic services; Contract Services - supplemental funding for libraries and other intergovernmental functions; and Transfer of Funds (Inter-Fund Transfers) - any General Fund financing of other County departments that is not included in the General Fund.

The following schedules and charts display the various expenditures both by fund and function. Public Safety continues to be the largest expenditure of the County. With the ever-increasing demand for jail space, this will continue to be the most significant portion of the County budget.

General Administration

General Administration Departments include the basic administrative and management functions of the County. Major departments include the Commissioners Court, County Judge, County Clerk, Human Resources, Purchasing, Department of Information Services, County Planning, Elections Administration, and Non-Departmental.

Non-Departmental increased by approximately $318,546 primarily for unappropriated contingency and wellness benefit. Additional increases to this division can be attributed to payroll changes including salary/benefit increases. Purchasing received one (1) new Sourcing Manager, Technology Services received (1) new Mobile Systems Technician and Elections received one (1) new Elections Technician position. A total of ten (10) reclassifications approved for this division: (1) for Purchasing, (3) for Technology Services, (4) for Geographic Information Services, (1) for Department of Public Works and (1) for Elections Administration. A total of (2) job title changes were approved for the Technology Services department as well.

One (1) Server Manager position was transferred from the Judicial Division- Justice Information Systems to the Technology Services Department. One (1) Assistant Records Manager was transferred from the Records Management and Preservation Fund to the Records Management Department. In 2009 this position was transferred from the General Fund to assist with budgetary constraints. Based on revenues collected it was necessary to transfer this position back to the General Fund.

The following positions were transferred to the Department of Public Works due to a reorganization of the department: One (1) Director of Public Works and two (2) Construction Coordinators were transferred from the Public Facilities Division- Construction Management; and (1) Administrative Specialist II position was transferred from the Public Facilities Division- Facilities Management.

General Administration (continued)

A total of two (2) new fixed car allowances were added for this division: one (1) for the Deputy Chief Information Officer for the Technology Services department; and one (1) for an Assistant County Service Officer II position in the Veterans Service department. The budget for General Administration increased by approximately $1,443,794 or 6.52% above the FY 2014 budget.

Judicial

Judicial Departments include courts and the departments that service the courts of Denton County including District and County Courts, Justices of the Peace, District Clerk and other court related functions. Court-related expenses continue to climb with increased criminal activity in the County, which affects court-appointed attorney fees for indigent clients and other court-ordered expenses. The largest increase in this division can be attributed to the creation of the new 442nd District Court department at $455,314 as well as employee salary and benefit increases.

One (1) Court Clerk position was deleted from the Justice of the Peace, Precinct #1 budget based on statistical data for the various Justice of the Peace courts. New positions approved for this division include: one (1) State District Judge, one (1) District Court Reporter and one (1) Court Administrator for the new 442nd District Court; one (1) Probate Court Attorney/Administrator for the Probate Court; one (1) Application Support Technician for the District Clerk; and two (2) Application Support Technician positions for Justice Information Systems. Also, one (1) reclassification for Justice Information Systems was approved. One (1) Server Manager position was transferred from this division to General Administration- Technology Services as well.

The budget for the Judicial Division includes an increase of approximately $1,045,355 or 5.58% above the FY 2014 budget.

Legal

Legal departments include services provided by the Criminal District Attorney's Office. Functions include criminal prosecution in the courts as well as providing civil and legal advice to the Commissioners Court and all County departments. The budget for this division includes an increase of $758,675 or 6.11% above the FY 2014 budget. The increase in this division can be attributed to salary/benefit increases as well as four (4) new positions: (1) Felony Intake Attorney for the Criminal District Attorney's office; one (1) Family Law Attorney II, one (1) Paralegal and one (1) Investigator for Criminal District Attorney – CPS Division. Also, one (1) reclassification was approved for the Criminal District Attorney's office. One (1) new fixed car allowance was added for the new Investigator position for the District Attorney- CPS Division as well.

Financial Administration

Financial Administration includes the County Auditor, County Treasurer, Tax Assessor/Collector and Budget Office. These departments are responsible for collecting, safeguarding, investing, disbursing, and budgeting funds as well as financial reporting. The level of services provided by these departments is subject to change based on population, expenditure and payroll increases. The budget for the Financial Administration Division includes an increase of approximately $170,256 or 2.62% above the FY 2014 budget. The increase in this division is the result of salary and benefit increases including sixteen (16) reclassifications for the Tax Assessor/Collector.

Public Facilities

Maintenance of County facilities is an essential service that must be provided. The Public Facilities Division increased by $369,221 or 3.79%. The largest increase in this division can be attributed salary/benefit increases and three (3) new positions: one (1) Correction Facility Technician I for the Law Enforcement Facility; one (1) Maintenance Repair Specialist I and one (1) Landscaping Project Manager for Facilities Management. Also, one (1) reclassification was approved for the Law Enforcement Facility. Two new facility budgets are included for the first time in FY2015 as well, the Precinct #4 Government Center and the Precinct #2 Government Center.

Public Safety

Public Safety departments include the County Jail, Sheriff's Department, Emergency Management and Constables. Partial funding of state agencies include C.S.C.D. (Adult Probation), Texas Department of Public Safety, Texas Parks and Wildlife and the Alcohol Beverage Commission.

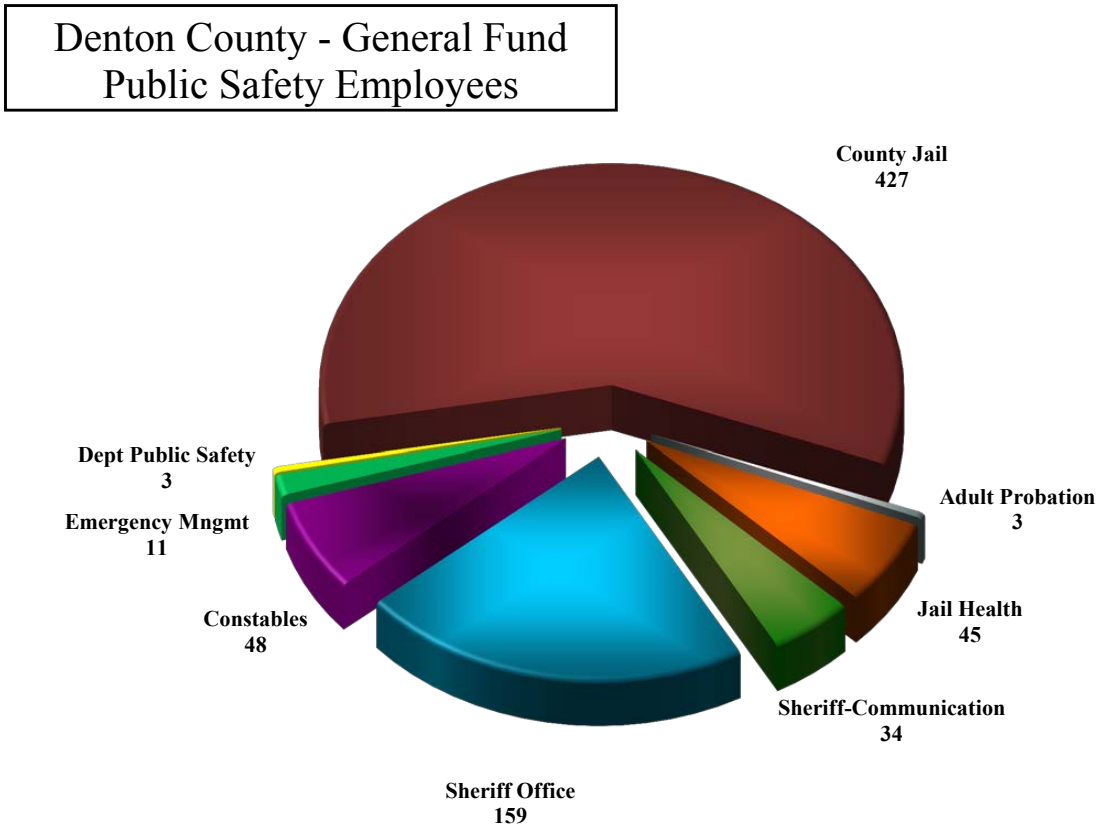
The most significant increase in this division can be attributed to County Jail Expansion for new hires and operating expenses. These budgeted expenses are the result of facilities that received voter approval in a 2008 bond election which requires additional staffing and expenses to open. For FY 2015 additional expenses can be attributed to delayed hire dates and expenses in FY 2014.

One (1) Senior Deputy Fire Marshal position was transferred to Emergency Services from the Fire Code Enforcement Fund due to budgetary constraints in that fund. Other increases can be tied to employee salary and benefit changes including one (1) reclassification for the Sheriff's Mental Health Unit. A total of eight (8) new positions were added for this division: one (1) Deputy Sheriff to serve as Bailiff for the new 442nd District Court; six (6) Deputy Sheriff positions for increased patrol needs; and one (1) Deputy Constable for Constable, Precinct 5 based on statistical data for the various Constable precincts. Also, one (1) Deputy Constable position was deleted from the Constable Precinct #1 budget based on the statistical data for the various Constable precincts.

Public Safety (continued)

Twenty-eight (28) new vehicles were approved for this division as well. Also, expenses increased for Fire Call funding at approximately $94,350 for an increase in the per call rate from $450 to $500 for calls made in unincorporated Denton County by other contracted agencies. The total funding for Public Safety is more than $60.7 million and increased by approximately $6.1 million or 11.15% in FY 2015.

The following chart reflects a breakdown of public safety employees by function showing the demand to provide service and protection to the citizens of Denton County.



Health and Welfare

Child Protective Services, a division of the Texas Department of Protective and Regulatory Services, protects children from ages 0 through 17 and helps them recover from abuse and neglect, and secures counseling and other services to rehabilitate abusive and neglectful parents as mandated through the Texas Family Code. The physical safety and emotional well being of these children, that are the most vulnerable citizens of Denton County is essential. The County provides funding to this agency in the area of child-related expenditures such as County-paid emergency foster care expenses, supplies and training. This budget was approved at the current funding level of $88,121 in FY 2015.

Conservation

Conservation is comprised of the County Extension Department. Services include agricultural and horticultural services, 4-H programs, and home economic services to County residents. The County provides supplemental salary funding to the four County Extension Agent positions in this budget. This budget increased by $3,025.

Appropriations

Appropriations includes library services and other intergovernmental funding agreements to supply services provided by other governmental organizations. This division also includes various association dues for the Commissioners Court and County including memberships to the National Association of Counties, Texas Association of Counties, Conference of Urban Counties and others. For FY2015 one library did not request funding- the Lake Cities Library- resulting in a reduction of $33,930. A total of $340,000 was budgeted for the remaining 11 libraries. Child Safety Programs increased by $40,000 based on estimated revenues received from the County Auditor. This fee is actually dispersed to all cities within Denton County to be used for Child Safety Programs. This division increased by $42,325 in FY 2015.

Transfer of Funds Department

This department is used to budget for the interfund expenditure-type transactions between the General Fund and other governmental-type funds. Interfund transactions between the General Fund and governmental funds are recorded as expenditures in the originating fund. This budget includes supplemental funding for the Capital Replacement Fund at $3,500,000. The Capital Replacement Fund was established in FY 2008 in an effort to build sufficient funds to have on hand in lieu of issuing long-term debt. This fund will be used to account for the major capital needs of the County including the acquisition and construction of major capital facilities and equipment. A total of $46,000 has been budgeted to transfer to the Courthouse Security Fund for services provided at the Courthouse-on-the-Square. This budget increased in FY 2015 by $43,574 due to an increase in funds transferred into the Jury Fund in lieu of levying a tax for that fund.

Special Revenue Funds

Road and Bridge Fund

The Road and Bridge Fund include expenses for the repair, maintenance and construction of approximately 720 miles of County roads and bridges. This includes salaries, road materials and funding for equipment. Roads are prioritized and scheduled for repairs based on road condition, traffic counts and other established criteria. The Road and Bridge system was

Road and Bridge Fund (continued)

previously administered as a Road Superintendent System with a Director of Road and Bridge that managed the functions of this department under one budget. The Commissioners Court, after much deliberation agreed to change to an "Ex-Officio Road Commissioner System" in FY 2004. Each Commissioner is bonded and charged with the responsibility of overseeing the maintenance of county roads and bridges in their individual precincts. This fund also supports an Engineering Department that provides assistance to the four Commissioner precincts for road and bridge functions. The overall budget increased by approximately $135,546 above the FY 2014 budget and includes one (1) new vehicle for Precinct #1, additional road equipment at $113,300 and lease payments at $160,000 for the first installment for replacement of four (4) heavy trucks for Road & Bridge, Precinct 4. Also included are one (1) new Engineer position, one (1) reclassification for the Road & Bridge Engineering department and increased hours for a Part-Time Administrative Specialist position for Precinct #4 as well as increases for salary and benefits for all eligible Road & Bridge employees.

District Clerk Records Management Fund

This department was created by the Texas Legislature effective January 1, 2004 to provide for records preservation functions of the District Clerk's Office. This fund is supported through fees collected on civil filings in the district courts as allowed by state law and can only be spent on records management or preservation projects as requested by the District Clerk. Legislation created an additional fee not to exceed $5 per certain types of filings. HB1513- allowed the county to raise the District Clerk's Archive Fee from $5 to $10 effective January 1, 2014. Funds are to be used only for the preservation and restoration of the District Court records archive. The purpose of this department is to identify older books and case records which can be considered of historical value. Services of professionals will be employed to restore any books and/or cases which have deteriorated to ensure the preservation of current and future documents, ledgers, etc. This budget is fully supported by the fees collected which are expected to be approximately $139,145 in FY 2015 which is an increase of $17,959. This increase can be attributed to increased unappropriated contingency.

County Clerk Records Management Fund

This department provides for records archive and preservation, management and automation services of the recording division of the County Clerk's Office. This fund is supported through fees collected and expenditure of funds received is restricted by law to archiving and preserving county records that originated prior to 1990. This fund increased by approximately $8,423 due to increases for salary and benefits. This department includes salary, benefits and operating expenses for seven positions and microfilming and imaging expenses. The total funding for this budget is included at $3,449,903 in FY 2015.

Courthouse Security Fund

This fund accounts for the cost of providing security services for all district, county and justice courtrooms, and protection for the judges, staff, victims and the public. Funding is achieved through a fee approved by the State of Texas legislature in FY 1995, which provides approximately $300,000 in revenues to provide security services within the County facilities. The County contracts with a security guard service that provides officers to monitor public entrances through the use of security walk-through metal detectors, hand-held and x-ray metal detectors including manual searches of personal property as needed. This budget decreased by $323 to a total of $402,500 in FY 2015. The revenues collected for this fund can only be expended on facilities that house judicial courts. An additional $46,000 has been budgeted to transfer to this fund from the General Fund for security services provided to the Courthouse-on-the-Square which does not house a judicial court.

Justice of the Peace Courthouse Security Fund

This fund accounts for revenues collected that can only be used for security purposes for a justice court that is located in a building without courthouse security services. Funds are included at $19,900 for FY 2015 for the purchase of security related items for the Justice of the Peace courtrooms. This budget also includes $10,000 in unappropriated contingency for unanticipated items and $9,900 was added for FY2015 for training and education expenses for a Court Security Specialist Certification Course for the six (6) Constable Offices.

Juvenile Probation Fund

Juvenile Probation functions include the operations of Juvenile Probation, the Detention Center, Post Adjudication Center, Juvenile Justice Alternative Education Program, and other grant programs including housing and placement services for juvenile offenders. This budget was approved at $12.9 million, which is an increase of $830,165 or 6.86% above the FY 2014 budget.

The most significant increase in this division can be attributed to Juvenile Detention Expansion for new hires and operating expenses. These projected expenses are the result of facilities that received voter approval in a 2008 bond election which required additional staffing and expenses to open. For FY 2015 additional expenses can be attributed to delayed hire dates and expenses in FY 2014 as well as additional supply needs and three (3) new Juvenile Supervision Officers added for FY 2015. Other increases can be tied to employee salary and benefit changes including one (1) reclassification approved for Juvenile Probation Services and one (1) for Juvenile Post Adjudication.

Expenses for the Texas Juvenile Justice Department (TJJD) Mental Health Services department were included for the first time in FY2015 at $207,282. The Texas Juvenile Justice Department amended the State Aid Contract during FY2014 to increase the availability of mental health screenings, assessments and evaluations for juveniles referred to

Juvenile Probation Fund (continued)

and under the supervision of Juvenile Probation Departments and the provision of services, programs and placements to juvenile children with identified mental health needs. This department includes two (2) Counselor positions and a Field Contract Counselors line item.

Fire Code Enforcement Fund

The Commissioners Court adopted the new Denton County Fire Code effective January 1, 2007 for unincorporated Denton County. This fund was established during FY 2007 to account for expenses and fees collected. Funds may be used only for the administration and enforcement of the fire code. Funds are included in the FY 2015 budget at $192,869 which is a decrease of $87,565 below the FY 2014 budget due to the transfer of one (1) Senior Deputy Fire Marshal position to the General Fund- Emergency Services department due to budgetary constraints in this fund. As in prior years, a total of $50,000 was transferred from General Fund due to expenses exceeding revenues and available fund balance.

Justice of the Peace Technology Fund

This fund was established in FY 2002 to account for fees collected upon conviction of a misdemeanor offense in a justice court. Funds can only be utilized to finance the purchase of technological enhancements for justice courts. These funds were minimally used for replacement computers and technological equipment for some of the Justice of the Peace Courts in the past several years. Funds are included at $226,089 with the majority of the funds allocated for computer equipment, software maintenance and contingency for the technological needs of the Justice of the Peace departments.

Public Health Fund

Public Health Services include such functions as environmental, immunizations, well-baby care, disease control, HIV testing and counseling services, and other health-related services for the Clinical Division. The Environmental Division of this department provides septic tank inspections and design approval. The Clinical Division provides a variety of preventative medical services to Denton County residents including immunizations, pre-natal care, primary health care and other miscellaneous functions. This fund increased by $133,715 or 2.99% in FY 2015 to a total of $4,606,856. The increase in this fund is for employee salary and benefit increases, one (1) part-time to full-time Public Health Clinician position and an increase in fixed car allowance for the Health Department Director position.

Indigent Care Fund

Indigent Care includes state-mandated medical health care services provided to indigent residents of the County including hospital care, physician services and prescriptions. This budget increased by $9,748 in FY 2015, and is subject to change with economic conditions

Indigent Care Fund (continued)

and increased public awareness of the program. The increase in the FY 2015 budget is a result of salary and benefit increases. With the FY 2015 budget level of $2,527,195, the County is below the statutory limit of 10% of tax revenue or more than $14 million in expenses for FY 2015. Once this limit is reached, state funds become available to assist the County with this program.

Medicaid DSRIP Program Fund

The Medicaid 1115 Waiver expands Medicaid managed care, replaces the upper payment limit program and provides a new pool of funding to Denton County- the Delivery System Reform Incentive Payment (DSRIP). The DSRIP pool will provide payments to providers upon achieving certain goals that are intended to improve the quality and lower the cost of care. Basically Denton County's DSRIP programs expand adult immunizations and initiate a diabetes prevention program. Both are preventive programs as required by DSRIP guidelines. The DSRIP program is an incentive based program designed to improve health outcomes by funding preventive programs like ours. Funding is included at $828,668 in the FY 2015 budget which is a $27,921 increase above FY 2014. The increase can be attributed to salary and benefit increases and increased vaccines.

Health Care Relief Fund

In July 1998, Denton County received notice that a lawsuit filed by the State of Texas against various tobacco companies resulted in a settlement that provided a substantial amount of funds to the County. The first payment of the lawsuit settlement provided $300 million to Texas counties, with Denton County receiving $4.8 million. The funding formula for each County is based on a percentage of the amount spent on health related expenses. This is the sixteenth year that social service agency funding will be paid from this fund. A total of 8 social service agencies are funded in this budget for a total of $250,000 which is a decrease of $45,000 or 15.25% below FY 2014. The Social Service Committee (citizen committee appointed by Commissioners Court) makes funding recommendations and Commissioners Court ultimately approves funding for the agencies funded. The committee is charged with providing a recommendation that is within the new revenues projected for the year.

County and District Court Technology Fund

Fees are assessed as a court cost for all defendants convicted in county court, statutory county court or district court and may be used only to finance the purchase of technological enhancements for these courts. This was a new fund in the FY 2011 budget. Funding is included for at $22,377 in the FY 2015 budget which is a $16,707 or 294.66% increase above FY 2014. The increase can be attributed to increased computer equipment and software.

Records Management and Preservation Fund

The State legislature approved a fee to help fund the requirement to maintain certain records for an extended period of time for the County and District Clerks. This fee provides funding for five positions as well as various supplies, equipment and microfilming expenses for the identification, storage and preservation of local government records. This budget of $368,903 for FY 2015 is totally supported by this fee. This budget was decreased by $54,545 from FY 2014 due to the transfer of the Assistant Records Manager position to the General Fund- Records Management Department. In 2009 this position was transferred from the General Fund to assist with the budgetary constraints. Based on revenues collected it was necessary to transfer this position back to the General Fund.

Public Health Preparedness Grant Fund

This grant funded program was first received in FY 2003 for the purpose of developing a plan to assist Public Health in being able to respond to possible bioterrorism threats and events. A State-Wide Health Alert network has been implemented with these funds. A total of five (5) full-time positions including Bioterrorism Coordinators, Health Technicians and an Epidemiologist are funded with this grant. Other expenses include various supply items. This grant was not included in the FY 2015 budget and will be amended to increase revenues and allocate expenses upon award.

Sheriff's Forfeiture Fund

This is a discretionary fund of only the Sheriff's Department and is included in the FY 2015 budget at $384,907. This department is self-supported through funds awarded by court order to the Sheriff's Department. The funds are used primarily for supplies, training, covert financing, and lease payments and for capital equipment that is used in criminal investigations. This budget increased by $159,907 at the request of the Sheriff for patrol vehicles and equipment for three (3) new Deputy Sheriff positons approved in the General Fund- Sheriff's Department budget for increased patrol.

Vehicle Inventory Tax Interest Fund

This is a discretionary fund of only the Tax Assessor/Collector where interest earnings on vehicle inventory taxes can only be spent to defray the cost of the collections program. This fund is budgeted at $25,684 and is utilized for supplies and contingency funds for the Tax Assessor/Collectors office. This budget was decreased by the Tax Assessor/Collector by $1,554 with overall decreases in various line items.

Law Library

The Law Library Fund provides library services to residents, attorneys, judges, and County departments for researching areas of the law. These services are provided by the maximum

Law Library (continued)

level of fees collected on court case filings that are set at a level necessary to operate the department at an annual cost of $407,414. This budget was increased by approximately $5,786 primarily due to salary and benefit increases.

District Attorney Hot Check Fee Fund

This is a discretionary fund of only the Criminal District Attorney, which supports two (2) employees necessary to operate this division of the Criminal District Attorney's Office. In FY 2015, this budget totals $117,251 which includes an increase of $4,898 due to salary and benefit increases. This budget also includes a transfer of $75,000 from the District Attorney Chapter 59 Fund in order to fund the current level of services provided by this department.

District Attorney Chapter 59 Fund

This fund accounts for the use of criminal investigation funds such as seized property or forfeiture funds that are awarded by court orders to the Criminal District Attorney's Office. Funding is used for various supplies, training and education, evidence expenses and legal advertisements and expended at the discretion of the Criminal District Attorney. Funds are included in the FY 2015 budget at $303,843 which is an increase of $56,422. A budget for Treasury Purchases was established in this fund in FY2013 and is funded from forfeited assets seized by a federal task force specializing in complex financial crime matters in the area.

Jury Fund

The Jury Fund provides for the payment of fees to the public for serving on juries in the courts of the County. Effective January 1, 2006, jurors serving on grand jury will receive $40 per day and those serving on a regular jury will receive $6 for the first day and $40 for each day after. The state will reimburse the county $34 a day for each additional day above the first day that jurors serve. The state assessed a new jury fee for all persons convicted of an offense, other than an offense relating to a pedestrian or the parking of a motor vehicle. This fee is projected to off-set juror pay. Funds are included in the FY 2015 budget at $475,500. An additional $193,616 has been budgeted to transfer to this fund from the General Fund in lieu of levying a tax for this fund.

Debt Service Fund

The Debt Service Fund's purpose is to provide for principal and interest payments for the County's General Obligation Bonds, Permanent Improvement Bonds, Certificates of Obligation and Tax Notes. Revenues and expenditures will vary each year in relation to the timing of issuance and the schedule of repayments.

Debt Service Fund (continued)

General Obligation Bonds and Permanent Improvement Bonds are issued after approval by the public at open elections. Certificates of Obligation and Tax Notes are issued by the vote of the Commissioners Court as allowed under the state laws governing debt issuance. Principal and interest payments on the County's bonded debt are secured by ad-valorem taxes levied on all taxable property within the County. In FY 2015 budgeted revenues include $46,070,201 in ad-valorem tax revenue. Expenditures increased by $2,514,976 for recently issued debt for voter approved projects to a total of $49,420,782 or 5.36% above the FY 2014 budget. These projects include technology, facility, and county roads and highway projects referred to as Transportation Road Improvement Program (TRIP08) Bonds. See Debt Service tab for additional information.

Over the past few years we experienced significant savings on various project bids primarily based on economic conditions. Therefore, we were able to repair or replace additional roads, building and technology projects that were not originally included in the bond election. However, we are now seeing an increase in projects and in some cases bids are exceeding the allocation. When this occurs, projects may need to be reprioritized.

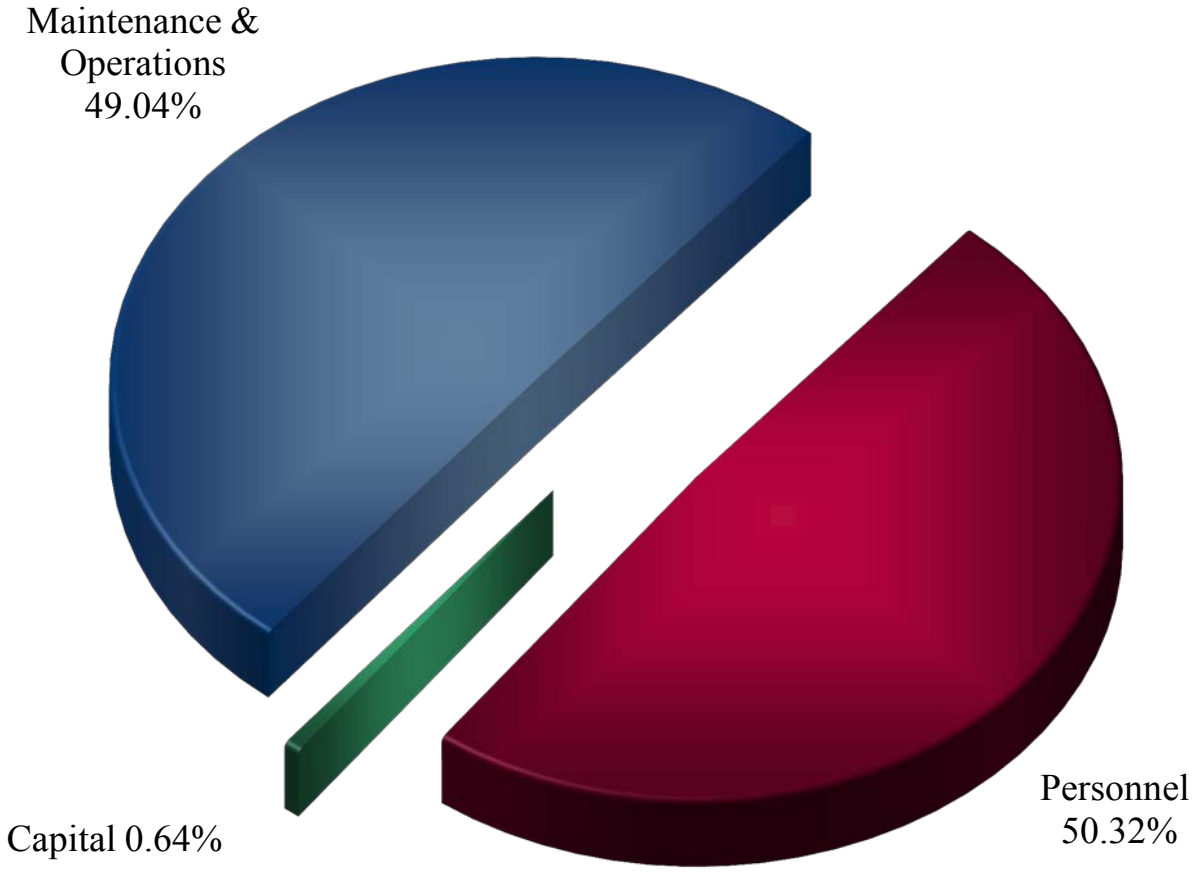
Capital Project Funds

Capital Project Funds are used to account for specific construction projects, and expenses are carried forward from one fiscal year to the next through the duration of the project. These funds have not been included in the FY 2015 budget. The principal and interest payments for these projects are included in the budget for the Debt Service Fund.

Capital Replacement Fund

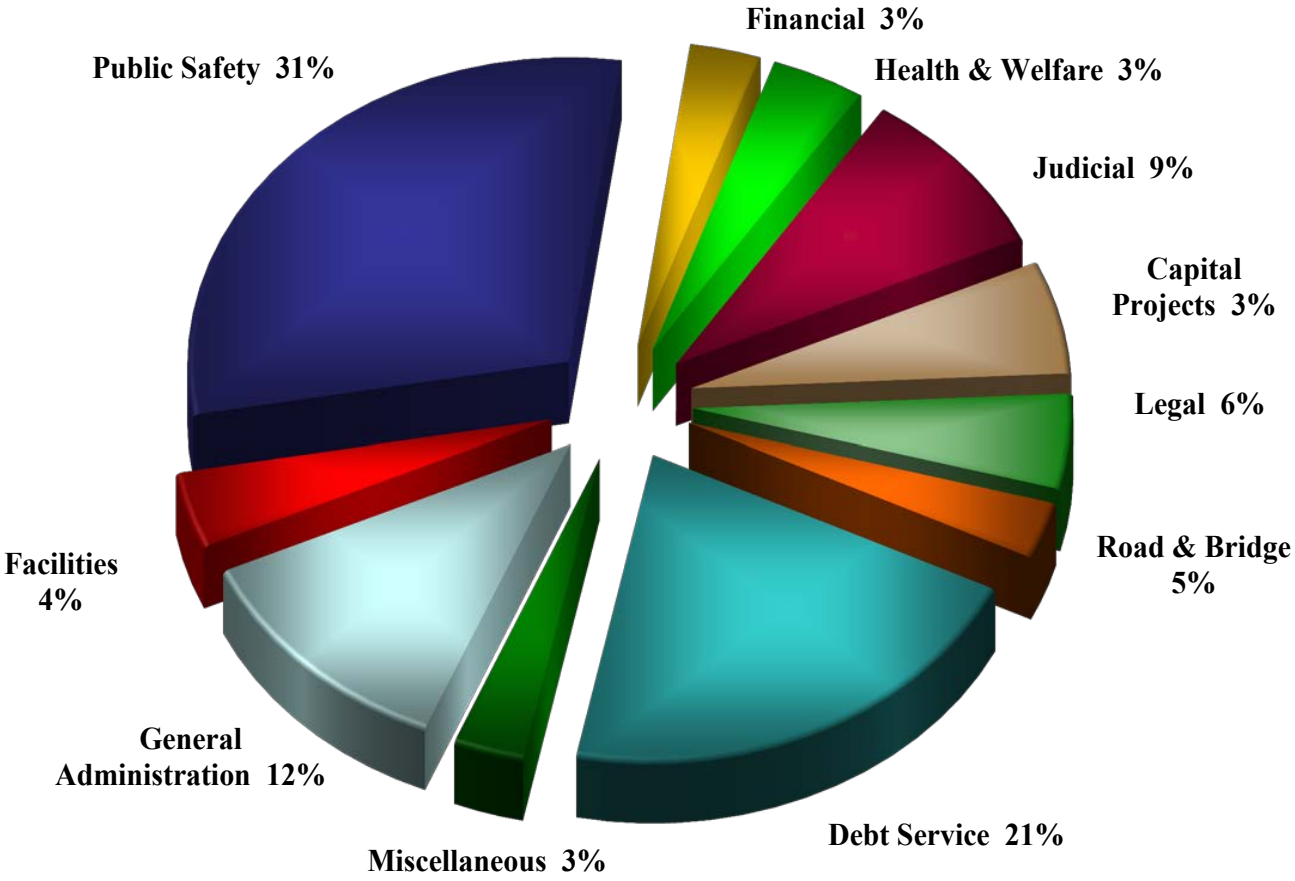
This fund was added to the Budget in FY 2008 and is used to account for the capital needs of the County that are not funded with long-term debt including the acquisition and construction of major capital facilities. The goal for this fund is to increase funding on an annual basis to allow for projects to be absorbed within the budget in lieu of financing capital projects with long-term debt. Projects could include road & bridge projects, drainage projects, facility repairs, facility upgrades, new or replacement facilities, major equipment expenditures and technological expenditures. Expenditures increased by $1,100,000 to $7,677,236 or 16.72% above the FY 2014 budget. This increase can be attributed to increased unappropriated contingency. See Capital Improvements tab for additional information.

Total Expenditures
$238,912,256



Personnel percentage represents all salary and benefit related expenditures for all funds. Maintenance and Operations percentage includes all line items for operating expense for all funds. Capital percentage includes expenditures for items over $5,000 each for all funds.

Total Expenditures
$238,912,256



Narrative on following pages

DENTON COUNTY

FY 2015 Budget - Total Comparative Expenditures
By Function

Function	FY 2013 Actual	% of Total	FY 2014 Estimates	% of Total	FY 2015 Budget	% of Total
General Administration	$19,373,219	9%	$22,216,692	10%	**$27,439,485**	**11%**
Judicial	19,453,340	10%	20,869,357	9%	**21,418,787**	**9%**
Legal	11,974,103	6%	12,590,843	6%	**13,527,894**	**6%**
Financial	6,116,399	3%	6,201,024	3%	**6,703,900**	**3%**
Facilities	8,378,900	4%	9,944,645	5%	**10,106,767**	**4%**
Public Safety	66,133,671	32%	66,508,091	31%	**74,293,565**	**31%**
Health and Welfare	7,151,881	3%	8,159,134	4%	**8,300,840**	**3%**
Conservation	337,415	0%	389,782	0%	**424,260**	**0%**
Intergovernmental	3,079,664	2%	3,203,313	2%	**3,245,638**	**1%**
Road and Bridge	11,132,456	5%	11,460,753	5%	**12,488,486**	**5%**
Capital Projects	2,313,020	1%	951,885	0%	**7,677,236**	**3%**
Debt Service	43,557,362	21%	46,905,806	22%	**49,420,782**	**21%**
Transfer of Funds	5,687,763	3%	3,816,042	2%	**3,864,616**	**2%**
Total Expenditures	$204,689,194	100%	$213,217,367	99%	**$238,912,256**	**100%**

DENTON COUNTY

FY 2015 Budget - Total Comparative Expenditures *
All Funds

	FY 2013 Actual	FY 2014 Estimates	% Change Act vs Est	FY 2015 Budget	% Change Est vs Bgt
General Fund	$122,847,866	$128,765,065	4.82%	$141,649,664	10.01%
Road and Bridge Fund	11,162,900	11,460,753	2.67%	12,488,486	8.97%
Dst Clerk Rec. Mgt. Fund	64,975	94,678	45.71%	139,145	46.97%
Co Clerk Rec. Mgt. Fund	1,823,846	3,127,329	71.47%	3,449,903	10.31%
Courthouse Security Fund	326,622	370,600	13.46%	402,500	8.61%
JP Courthouse Security Fund	2,949	845	-71.35%	19,900	2255.03%
Juvenile Probation Fund	10,875,884	11,341,533	4.28%	12,927,084	13.98%
Fire Code Enforcement Fund	262,115	277,272	5.78%	192,869	-30.44%
JP Technology Fund	83,929	109,430	30.38%	226,089	106.61%
Public Health Fund	4,402,550	4,652,369	5.67%	4,606,856	-0.98%
Indigent Care Fund	1,656,972	1,708,802	3.13%	2,527,195	47.89%
Medicaid DSRIP Prog. Fund	228,065	961,954	321.79%	828,668	-13.86%
Health Care Relief Fund	256,282	295,000	15.11%	250,000	-15.25%
County & Dist Ct Tech Fund	18,864	3,670	-80.54%	22,377	509.73%
Rec. Mgt. & Prsvtn Fund	337,503	412,028	22.08%	368,903	-10.47%
Public Health Prep Grant Fund	523,251	449,600	0.00%	0	-100.00%
Sheriff's Forfeiture Fund	1,466,038	147,880	-89.91%	384,907	160.28%
Veh. Invent. Tax Int. Fund	0	5,460	100.00%	25,684	370.40%
Law Library Fund	365,608	401,452	9.80%	407,414	1.49%
D.A. Hot Check Fund	94,938	98,941	4.22%	117,251	18.51%
D.A. Chapter 59 Fund	141,889	274,515	93.47%	303,843	10.68%
Jury Fund	398,924	400,500	0.40%	475,500	18.73%
Debt Service Fund	43,557,362	46,905,806	7.69%	49,420,782	5.36%
Capital Replacement Fund	3,789,862	951,885	-74.88%	7,677,236	706.53%
TOTAL	**$204,689,194**	**$213,217,367**	**4.17%**	**$238,912,256**	**12.05%**

* Including Interfund Transfers

Agency Funds

Agency Funds are created to act as a custodian for other funds and other governmental units. Agency Funds have no county revenues or expenditures; therefore, there is no fund balance or budget adopted for FY 2015. The following is a list of Agency Funds:

Pre-Trial Services Fund	Community Supervision Corrections
County Clerk Agency Fund	District Clerk Agency Fund
Tax Assessor/Collector Agency Fund	Justices of the Peace Agency Fund
Sheriff Agency Fund	Community Corrections Grant
Treatment Alternatives to Incarceration	Denton County Housing Authority Fund

Personnel Services and Benefits

The FY 2015 payroll budget is the largest portion of the County budget. Expenses for personnel stayed fairly consistent at approximately 50% of the budget. Of the top fifteen counties in Texas, Denton County has one of the lowest numbers of employees per capita of 2.26 versus the average of 3.35 per 1,000 county residents. Denton County's number of employees per capita has declined every year since 2005 except FY2014 with Jail and Juvenile expansion. For FY2015 the number of employees has declined from 2.28 per capita to 2.26.

Due to the economic conditions, employees did not receive salary increases in either FY 2010 or FY 2011. In FY 2012, a 2% increase was included and a 2.5% increase was included for FY2013. For FY 2014 a 4% increase was included. For FY2015 a 4% increase was included as well as increasing the minimum and maximum ranges of the regular pay scale (grades 1-20) and the law enforcement scale (grades 101-107) by 1.5% in an effort to begin the process of bringing our salary scale closer to the market. Also, employees hired after April 1, 2014 received a 2% increase as well. Historically these employees have not been eligible for a salary increase. These increases can be attributed to conservative budget requests submitted by the majority of county departments as well as increased tax revenues from new properties added to the tax roll.

The County has an excellent longevity pay program. Employees hired prior to October 1, 2002 will continue to receive $10 per month for every year of service; employees with eleven through twenty years will receive $15 per month for years eleven through twenty and employees with twenty-one and more years will receive $20 per month for years twenty-one through twenty-five. This was done in an effort to show long-term employees that their commitment to Denton County will be rewarded. This program was modified by the Commissioners Court effective October 1, 2002 and employees hired or rehired after this date will receive $5 per month for every year of service through the twenty-fifth year.

The County's health insurance plan is self-funded and employee health insurance premiums increased from $13,118 to $13,643 in FY 2015 based on projections provided by our claims

Personnel Services and Benefits (continued)

administrator. This increase can be attributed to rising medical costs and large claims. Employees pay a very small portion of their insurance premium based on the coverage options available with the majority of the county employee premium being paid by the County. The total cost for the County to provide this benefit is approximately $22 million in FY 2015 which increased by approximately $1.8 million.

Denton County has an employee Wellness Program to encourage healthy choices among employees. There are many personal choices that affect health and wellness. Not all of them are reflected in the initial framework of the wellness program. The purpose of the program is to promote a healthier workforce, improve employee productivity, and also favorably impact health care costs. The program has been growing over time due to increased employee participation. We are encouraged by the increased participation from employees. Funds are included in FY 2015 at $253,130 which is an increase of $158,130. The increased funding will be used for participation in a 3-year phased-in roll-out of a new wellness plan that will provide incentive and structure that follows best practices. The program includes an opportunity for all employees, including those who opt-out of the health plans, to be involved at a basic level each year.

Employees contribute 7% to the county retirement system and the County provides a 7% match. Due to economic factors the retirement system's investment earnings were significantly impacted and participating entities were required to increase their rates. The impact for FY 2012 was approximately $480,000 and was $571,476 in FY 2013. For FY 2014 the impact was $805,867 and for FY 2015 it is $973,616 which includes retirement benefits for the new hires.

Salaries total approximately $81.5 million, and benefits total approximately $38.7 million, for a combined total of approximately $120.2 million.

Of the 47 new employees requested during the budget process, thirty (30) Full-Time Equivalents (FTE's) and one (1) Part-Time to Full-Time were authorized. The majority of the positions approved were for the New District Court: Judicial 3; Legal 3; Public Safety 1. Additional positions were approved as follows: General Administration 3; Judicial 4; Legal 1; Public Facilities 3; Public Safety 11; Road & Bridge 1; and Public Health 1.

During the last ten years, Public Safety has seen a 24.8% increase in personnel from 712 in 2006 to 888.5 in 2015. Judicial increased by 20.33%.

The information on the following pages includes several schedules and charts that display personnel-related statistics to support the information provided above.

DENTON COUNTY

Number of Positions by Department-Comparative Summary *

Department	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015
County Budgeted Positions										
Commissioners Court	2.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0
Commissioner, Precinct #1	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0
Commissioner, Precinct #2	2.5	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0
Commissioner, Precinct #3	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0
Commissioner, Precinct #4	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0
County Judge	3.0	3.0	3.0	4.0	3.0	3.0	3.0	3.0	3.0	3.0
Economic Development	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
County Clerk	59.5	62.5	63.0	63.0	58.5	58.5	58.5	58.5	56.5	56.5
Human Resources	9.5	10.0	10.0	10.0	10.0	10.0	11.0	11.0	11.0	11.0
Purchasing	11.0	11.0	11.0	11.0	11.0	11.0	11.0	11.0	11.0	12.0
Vehicle Maintenance	6.0	6.0	6.0	6.0	6.0	6.0	5.0	5.0	5.0	5.0
Technology Services	18.0	19.0	19.0	20.0	21.0	21.0	21.0	30.0	31.0	33.0
Print/Mail	5.0	5.0	5.0	5.0	5.0	5.0	4.0	4.0	4.0	4.0
Geographic Information Services	0.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0	5.0	5.0
Department of Public Works	13.5	10.0	7.0	7.0	7.0	9.0	9.0	6.0	6.0	10.0
Office of History and Culture	3.5	3.5	3.5	3.5	3.5	3.5	3.5	5.5	5.5	5.5
Historical Commission	1.0	1.0	1.0	1.0	1.0	1.0	1.0	0.0	0.0	0.0
Records Management	6.0	6.0	6.0	6.0	4.0	4.0	4.0	4.0	4.0	5.0
CHOS/Bayless-Selby Hse museum Grt	1.0	1.0	1.0	1.0	1.0	1.0	1.0	0.5	0.5	0.0
Veterans Service	4.5	4.5	4.5	4.5	4.5	5.0	5.0	5.0	5.0	5.0
Elections Administration	9.0	10.0	10.0	10.0	10.0	10.0	10.0	9.0	10.0	11.0
County Clerk Records Mgmt	1.0	1.0	1.0	1.0	6.5	6.5	6.5	6.5	6.5	6.5
Law Library	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0
General Administration	**164.0**	**168.5**	**166.0**	**168.0**	**167.0**	**169.5**	**168.5**	**174.0**	**175.0**	**183.5**
16th District Court/State Funded	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0
16th District Court	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0
158th District Court/State Funded	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0
158th District Court	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0
211th District Court/State Funded	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0
211th District Court	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0
362nd District Court/State Funded	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0
362nd District Court	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0
367th District Court/State Funded	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0
367th District Court	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0
393rd District Court/State Funded	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0
393rd District Court	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0
431st District Court/State Funded	0.0	0.0	0.0	0.0	0.0	1.0	1.0	1.0	1.0	1.0
431st District Court	0.0	0.0	0.0	0.0	0.0	2.0	2.0	2.0	2.0	2.0
442nd District Court/State Funded	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	1.0
442nd District Court	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	2.0
County Court at Law #1	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0
County Criminal Court #2	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0
County Court at Law #2/Civil	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0
Probate Court	8.0	9.0	9.0	9.0	9.0	9.0	9.0	9.0	10.0	11.0
County Criminal Court #1	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0
County Criminal Court #3	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	4.0	4.0
County Criminal Court #4	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0
County Criminal Court #5	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0

DENTON COUNTY

Number of Positions by Department-Comparative Summary *

Department	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015
District Clerk	23.0	24.0	24.0	24.0	25.0	26.0	26.0	26.0	26.0	27.0
County Court Administrator	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0
Justice of the Peace, Pct 1	10.0	10.0	9.0	9.0	8.0	8.0	8.0	8.0	8.0	7.0
Justice of the Peace, Pct 2	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0
Justice of the Peace, Pct 3	6.0	6.0	6.0	6.0	7.0	7.0	7.0	7.0	7.0	7.0
Justice of the Peace, Pct 4	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0
Justice of the Peace, Pct 5	7.5	8.0	9.0	9.0	8.0	8.0	8.0	8.0	8.0	8.0
Justice of the Peace, Pct 6	4.5	5.0	5.5	6.0	6.0	6.0	6.0	6.0	6.0	6.0
Juvenile Case Manager	0.0	0.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0
District Court Administrator	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0
Jury and Grand Jury	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0
Justice Information Systems	2.0	2.0	2.0	2.0	2.0	2.0	2.0	4.0	3.0	4.0
Death Investigations/Medical Exmnr	5.0	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5
Collections Department	0.0	0.0	5.0	5.0	5.0	5.0	5.0	5.0	6.0	6.0
District Clerk Records Mgmt Fund	0.0	0.0	0.0	0.0	0.0	0.5	0.5	0.5	0.5	0.5
Contributions Fund - Probate Court	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Records Mgmt and Preservation	3.0	3.0	3.0	3.0	5.0	5.0	5.0	5.0	5.0	4.0
Judicial	**123.0**	**126.5**	**133.0**	**133.5**	**135.5**	**140.0**	**140.0**	**142.0**	**144.0**	**148.0**
Criminal District Attorney/State Funded	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0
Criminal District Attorney	88.0	88.0	88.0	91.0	90.5	91.5	96.5	97.5	98.5	99.5
Criminal District Attorney-CPS Div	3.0	3.0	6.0	6.0	6.0	7.0	7.0	7.0	7.0	10.0
Civil Domestic Violence Grant	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Child Abuse Prosecution Grant	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Prosecution Enhancement Grant	2.0	2.0	2.0	2.0	2.0	2.0	0.0	0.0	0.0	0.0
Criminal District Attorney/Civil	12.0	12.0	13.0	13.0	13.0	13.0	13.0	13.0	13.0	13.0
Family Viol./Victim Intervention Grt	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Juv Child Abuse Prosecution Grant	1.0	1.0	1.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Family Violence Expansion Grant	3.0	3.0	3.0	3.0	3.0	3.0	0.0	0.0	0.0	0.0
Child Victim Intervention Spec. Grant	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
DA-CIV Child Abuse Pro. Exp. Grant	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Civil Child Abuse Prosecution Grant	3.0	3.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
DA Hot Check Fund	5.0	3.0	3.0	3.0	3.0	2.0	2.0	2.0	2.0	2.0
Legal	**118.0**	**116.0**	**117.0**	**119.0**	**118.5**	**119.5**	**119.5**	**120.5**	**121.5**	**125.5**
County Auditor	15.0	15.0	15.0	15.0	15.0	15.0	15.0	15.0	15.0	15.0
County Treasurer	6.0	6.0	6.0	6.0	7.0	7.0	7.0	7.0	7.0	7.0
Tax Assessor/Collector	54.0	55.0	60.0	61.0	61.0	61.0	61.0	61.0	61.0	61.0
Budget Office	5.5	5.5	5.5	5.5	5.5	5.0	5.0	5.0	5.0	5.0
Financial	**80.5**	**81.5**	**86.5**	**87.5**	**88.5**	**88.0**	**88.0**	**88.0**	**88.0**	**88.0**
Construction Management	0.0	0.0	0.0	0.0	0.0	0.0	0.0	3.0	3.0	0.0
Sanger Annex	0.5	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Law Enforcement Facility	9.0	9.0	9.0	10.0	10.0	10.0	10.0	10.0	10.0	11.0
Facilities Management	19.0	19.0	19.0	19.0	19.0	19.0	19.0	19.0	19.0	20.0
Recycling	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0
Pre-Trial Facilities	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Telephone Department	1.0	1.0	1.0	2.0	1.0	1.0	1.0	1.0	1.0	1.0
Public Facilities/Buildings	**30.5**	**30.0**	**30.0**	**32.0**	**31.0**	**31.0**	**31.0**	**34.0**	**34.0**	**33.0**

DENTON COUNTY

Number of Positions by Department-Comparative Summary *

Department	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015
County Jail	330.0	366.0	366.0	373.0	378.0	378.0	378.0	376.0	426.0	427.0
Jail Health	31.0	33.0	33.0	35.0	35.0	35.0	35.0	35.0	45.0	45.0
Sheriff's Communications	26.0	26.0	29.0	29.0	35.0	35.0	35.0	34.0	34.0	34.0
Sheriff	134.0	136.5	140.0	143.0	143.0	145.0	145.0	142.0	142.0	149.0
DISD School Resource Officer	0.0	0.0	0.0	1.0	1.0	1.0	1.0	1.0	1.0	0.0
Mental Health Unit	9.0	9.0	9.0	9.0	9.0	9.0	9.0	9.0	9.0	9.0
Vehicle Emissions Enforcement Grant	0.0	0.0	0.0	1.0	1.0	1.0	1.0	1.0	1.0	0.0
Bartonville Interlocal Contract	1.0	1.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
DCTA Interlocal Contract	0.0	0.0	0.0	0.0	0.0	0.0	1.0	1.0	1.0	0.0
School Resource Officer	1.0	1.0	1.0	1.0	1.0	3.0	4.0	4.0	4.0	0.0
Copper Canyon Interlocal Contract	0.0	1.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	0.0
CSCD	0.0	0.0	0.0	0.0	0.0	0.0	1.0	2.0	3.0	3.0
Juvenile Accountability Grant	1.0	1.0	1.0	1.0	1.0	0.0	1.0	1.0	1.0	1.0
Shady Shores Law Enforcment	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
SO Freshwater Contract - Providence	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	0.0
Paloma Creek Freshwater Contract	0.0	0.0	0.0	0.0	0.0	0.0	1.0	1.0	1.0	0.0
Constable, Precinct #1	9.0	9.0	9.0	9.0	9.0	9.0	9.0	9.0	9.0	8.0
Constable, Precinct #2	6.5	6.5	7.0	8.0	8.0	8.0	8.0	8.0	8.0	8.0
Constable, Precinct #3	8.0	8.0	8.0	8.0	8.0	8.0	8.0	8.0	8.0	8.0
Constable, Precinct #4	7.0	7.0	8.0	8.0	8.0	8.0	8.0	8.0	8.0	8.0
Constable, Precinct #5	7.0	7.0	7.0	7.0	7.0	7.0	7.0	7.0	7.0	8.0
Constable, Precinct #6	6.5	6.5	6.5	6.5	7.0	7.0	7.0	8.0	8.0	8.0
License & Weight	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Northwest ISD ASAP Officer	0.5	0.5	0.5	0.5	1.0	1.0	0.0	0.0	0.0	0.0
Department of Public Safety	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0
Urban Area Security Initiative Grant	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
2011 Homeland Security Grant	0.0	0.0	0.0	0.0	0.0	0.0	0.5	0.0	0.0	0.0
Department of Emergency Services	6.5	8.5	9.5	9.5	9.5	9.5	9.5	10.0	10.0	11.0
2006 Homeland Security Grant	1.0	1.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
TJJD Mental Health	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	2.0	2.0
Juvenile Probation	21.5	22.5	22.5	22.5	22.5	22.5	26.5	26.5	26.5	26.5
Progressive Sanctions-JPO	8.0	8.0	8.0	8.0	8.0	8.0	0.0	0.0	0.0	0.0
Juvenile Detention	42.0	42.0	42.0	47.0	47.0	47.0	47.0	47.0	47.0	50.0
Juvenile Post Adjudication Center	28.0	28.0	28.0	36.0	36.0	36.0	37.0	37.0	53.0	53.0
Texas Juv Justice Dept/State Aid	3.0	2.5	2.0	2.0	2.0	2.0	17.0	17.0	17.0	17.0
Intensive Community Based Services	0.0	0.0	1.0	1.0	1.0	1.0	0.0	0.0	0.0	0.0
Juvenile Community Corrections	8.0	8.0	8.5	8.5	8.5	8.5	0.0	0.0	0.0	0.0
Progressive Sanctions-ISP	2.0	2.0	2.0	2.0	2.0	2.0	0.0	0.0	0.0	0.0
Juvenile Justice Alt. Education Pgm.	9.5	9.5	9.5	9.5	9.5	9.5	6.0	6.0	8.0	8.0
Fire Code Enforcement Department	0.0	2.0	2.0	3.0	3.0	3.0	3.0	3.0	3.0	2.0
Public Safety	**712.0**	**758.0**	**767.0**	**796.0**	**808.0**	**811.0**	**812.5**	**808.5**	**889.5**	**888.5**
County Extension/State Funded	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	4.0	4.0
County Extension	4.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0
Conservation	**9.0**	**9.0**	**9.0**	**9.0**	**9.0**	**9.0**	**9.0**	**9.0**	**8.0**	**8.0**
Road & Bridge, Pct. 1	39.5	39.5	40.5	40.5	39.5	39.5	39.5	39.5	39.5	39.5
Road & Bridge, Pct. 2	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Road & Bridge, Pct. 3	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Road & Bridge, Pct. 4	36.5	36.5	37.5	38.5	38.5	38.5	38.5	38.5	38.5	38.5

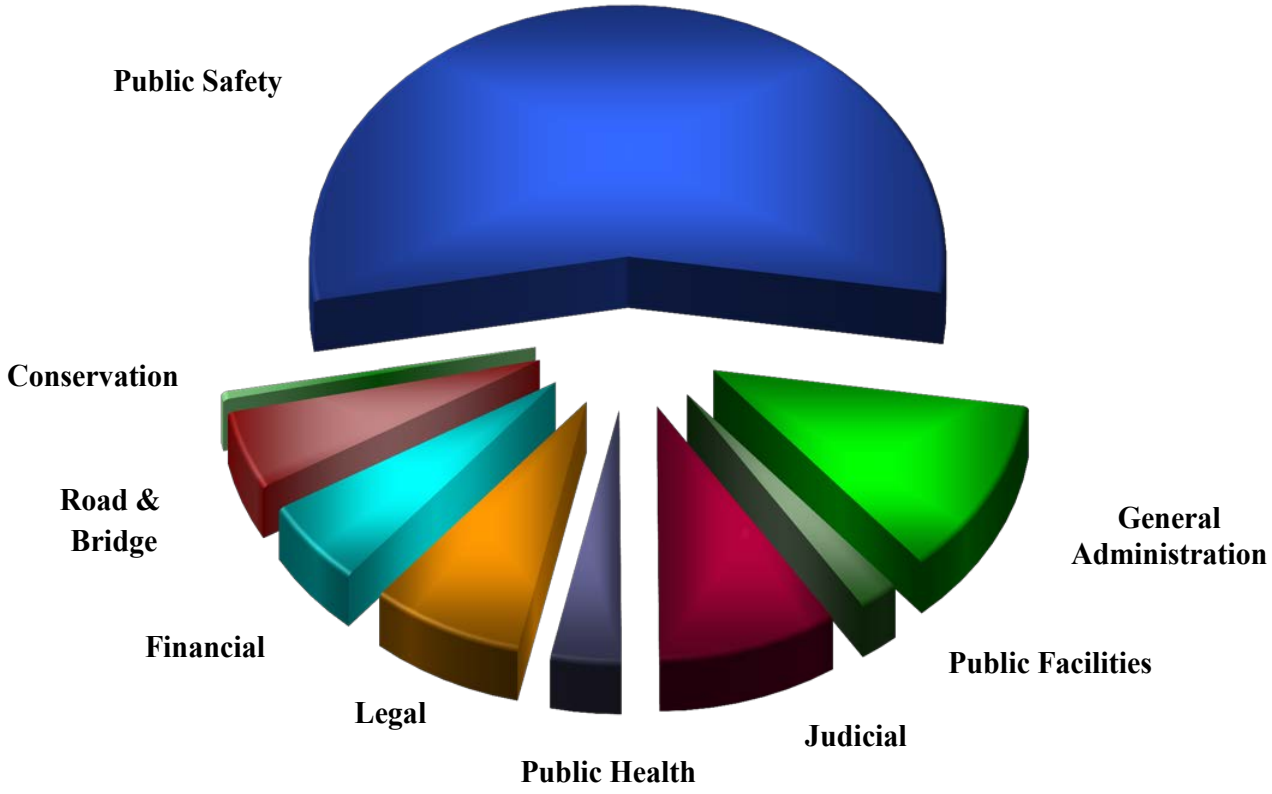
DENTON COUNTY

Number of Positions by Department-Comparative Summary *

Department	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015
Road & Bridge Engineering	5.0	5.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	3.0
Road and Bridge	**81.0**	**81.0**	**80.0**	**81.0**	**80.0**	**80.0**	**80.0**	**80.0**	**80.0**	**81.0**
Public Health/Environmental	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0
Expanded Primary Health Grant	0.0	0.0	0.0	0.0	0.0	0.0	0.5	0.0	5.0	0.0
Foodborne EPI Grant	0.0	0.0	0.0	0.0	0.0	0.0	0.5	0.0	1.0	0.0
Cities Readiness Initiative	0.0	0.0	0.0	0.0	0.0	0.0	1.0	1.0	1.0	0.0
Public Health/Clinic	33.0	34.5	34.5	34.5	35.5	35.5	35.5	35.5	35.5	36.0
HIV Education Grant	2.0	2.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
TB Prevention Grant - Federal	0.0	0.0	0.0	0.0	1.0	1.0	1.0	1.0	1.0	0.0
Immunization Grant	4.0	6.0	6.0	6.0	6.0	6.0	6.0	6.0	6.0	6.0
Lawence McWhorter Foundation Grt	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Influenza Surveillance Grant	0.0	0.0	0.0	0.5	0.0	0.0	0.0	0.0	0.0	0.0
Indigent Care	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0
Fed Health Care Facility Grant	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Crisis Counseling Program Grant	17.0	17.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Public Health Preparedness Grant	8.5	8.5	8.0	8.0	8.0	7.0	6.5	5.0	0.0	0.0
Pandemic Preparedness Grant	0.5	0.5	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Adult Immunication Program DSRIP	0.0	0.0	0.0	0.0	0.0	0.0	0.0	5.0	5.0	5.0
Diabetes Case Mngmt Prgrm DSRIP	0.0	0.0	0.0	0.0	0.0	0.0	0.0	5.0	5.0	5.0
Public Health/Welfare	**71.0**	**74.5**	**54.5**	**55.0**	**56.5**	**55.5**	**57.0**	**64.5**	**65.5**	**58.0**
Total County Funded Positions	**1389.0**	**1445.0**	**1443.0**	**1481.0**	**1494.0**	**1503.5**	**1505.5**	**1520.5**	**1605.5**	**1613.5**

*Note: All years are based on the fiscal year starting October 1st through September 30th of year stated. The number of positions include deferred hiring dates.

Total Number of Employees
1613.5



Total Number of Employees (Full Time Equivalents) By Function			
General Administration	183.5	Public Safety	888.5
Judicial	148.0	Conservation	8.0
Legal	125.5	Road & Bridge	81.0
Financial	88.0	Public Health	58.0
Public Facilities	33.0		

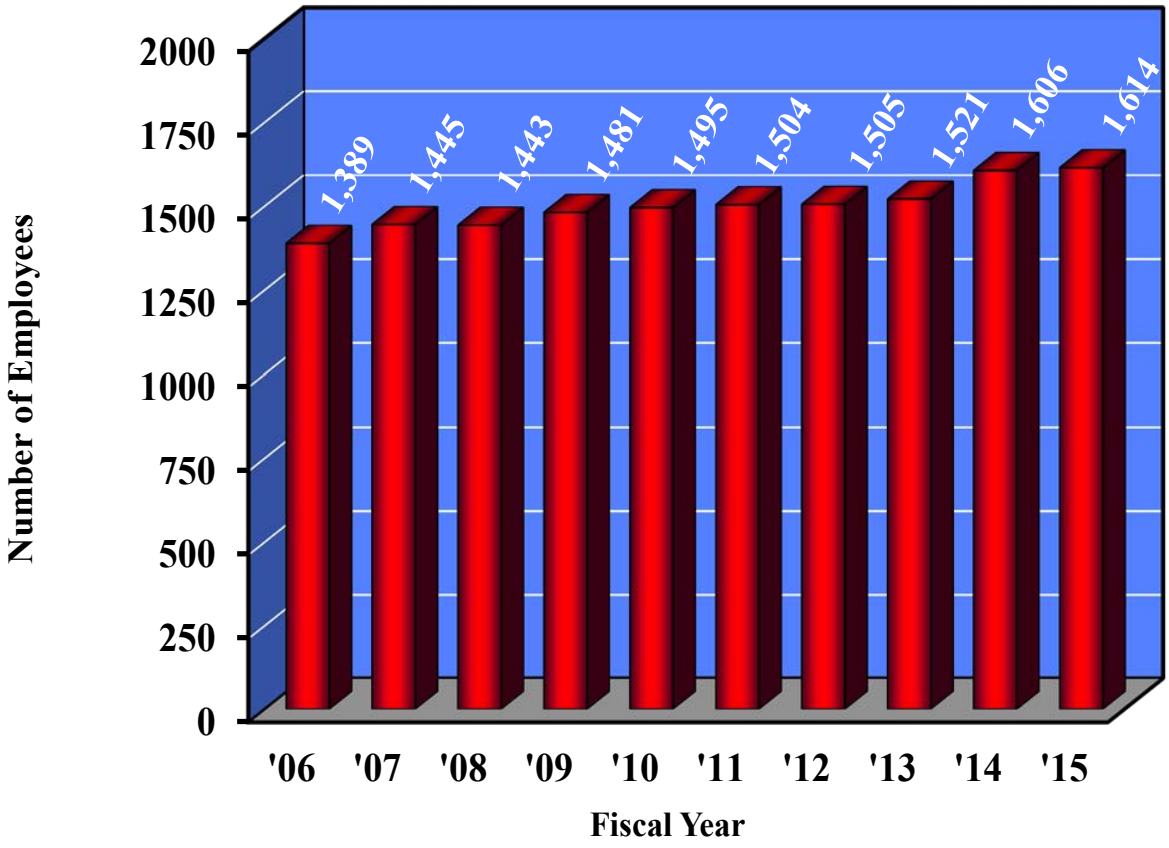
DENTON COUNTY

SUMMARY OF NEW POSITIONS/DELETED POSITIONS - FY 2015

Function	Department	Title	Number of Employees
		NEW POSITIONS	
General Administration	Purchasing Department	Sourcing Manager	1.0
	Technology Services	Mobile Systems Technician	1.0
	Elections Administration	Elections Technician	1.0
Judicial	442nd District Court	Court Administrator	1.0
		District Court Reporter	1.0
		State District Judge	1.0
	Probate Court	Probate Court Attorney/Admin	1.0
	District Clerk	Application Support Technician	1.0
	Justice Information System	Application Support Technician	2.0
Legal	Criminal District Attorney	Felony Intake Attorney	1.0
	Criminal DA - CPS Division	Family Law Attorney II	1.0
		Paralegal (DA)	1.0
		Investigator	1.0
Public Facilities/Buildings	Law Enforcement Facility	Correction Facility Tech I	1.0
	Facilities Management	Maint/Repair Specialist I	1.0
		Landscaping Project Manager	1.0
Public Safety	County Jail	Deputy Sheriff/Transport-Female	1.0
	Sheriff	Deputy Sheriff/Bailiff	1.0
		Deputy Sheriff/Patrol	6.0
	Constable, Pct. #5	Deputy Constable	1.0
	Juvenile Detention	Juvenile Supervision Officer	2.0
	Juvenile Justice Alt. Education	Juvenile Correction Officer	1.0
Road and Bridge	Road & Bridge Engineering	Engineer	1.0
Public Health/Welfare	Public Health - Clinical Div.	Primary Care Clinician	1.0
Positions Added:			**31.0**
		DELETED POSITIONS	
Judicial	Justice of the Peace, Pct. #1	Deputy Clerk III	1.0
Public Safety	Constable, Pct. #1	Deputy Constable	1.0
Positions Deleted:			**2.0**

DENTON COUNTY

EMPLOYEE HISTORY
Ten Fiscal Years



* This chart reflects the actual number of positions as of September 30th for fiscal years 2006 through 2014 (including grant employees and those assigned to law enforcement contracts), and the budgeted amount for fiscal year 2015. Part-time positions are counted as 0.5.

Financial Stability

Denton County remains extremely strong financially as reflected in the Moody's Investor Services, Inc. and Standards and Poor's bond rating of Denton County. Both agencies increased our rate in 2008 with Moody's Investor Services Inc. increasing from Aa1 to AAA and Standards and Poor's increased from AA- to AAA which is the highest possible rate. Our rate was reaffirmed by both rating agencies with the most recent debt issue. This rating system is given to borrowers with the strongest ability to repay the debt. The rating agencies look at a variety of factors when rating the county, including population growth, economic climate, financial stability, tax base expansion and diversification coupled with sound management practices and policies in place and the balance of reserve funds. This rate is great news to the taxpayers because it provides for lower interest rates on borrowed money for the county. Unallocated fund balance has been budgeted in FY 2015 at an estimated amount of $47.2 million, representing approximately 20% of budgeted expenses. These reserve funds are necessary to fund expenditures for the first three months of the fiscal year due to property tax revenues not being considered delinquent until January. The County utilizes reserve funds for capital and/or one-time expenditures during the budget process and only in a case of grave public necessity to meet an unusual or unforeseen condition that could not have been included in the original budget for emergency projects that may develop outside of the budget process.

Summary

The FY 2015 budget continues to provide quality services to the citizens of Denton County at a total of $239 million which is still a very conservative budget. In prior years we were faced with a sluggish economy, declining revenues and required increases due to inflation. However, we continue to remain financially stable and have acceptable reserve funds. This budget was prepared with the anticipation that services would remain at current levels. Denton County continues to see a more positive economic outlook for FY2015.

Several departments saw a decrease in operating expenses in an effort to maintain the lowest possible tax rate. Denton County adopted a Property tax rate of $0.272200 which is a 2.190986% increase above the effective tax rate for road and building projects approved by the voters. The primary focus of this budget was for debt service payments for voter approved road and building projects, Jail and Juvenile Expansion, a new District Court, salary increases, increased patrol, capital replacement contingency and court appointed attorneys and other court-ordered expenses.

Denton County is the ninth largest county in the State of Texas in 2014 and has also been known as one of the fastest growing counties in the nation. As this growth continues, Denton County continues to face the challenges of expanding services, with its most important goal to provide the necessary services to its citizens in the most efficient and economical manner possible. The charts on the next two pages will show a combined statement of revenues and expenditures for all funds.

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DENTON COUNTY

Combined Statement of Revenues, Expenditures and Changes in Fund Balances
All Budgeted Governmental Fund Types
Three Year Comparison

	General Fund			Special Revenue Funds		
	Actuals 2012-2013	**Estimate 2013-2014**	**Budget 2014-2015**	**Actuals 2012-2013**	**Estimate 2013-2014**	**Budget 2014-2015**
REVENUES						
Taxes	96,328,002	101,400,000	105,687,604	18,458,710	18,425,000	17,741,756
Auto Registration	2,937,701	3,400,000	3,900,000	6,295,809	6,280,000	5,900,000
Intergovernmental	7,759,037	7,869,795	5,816,473	5,658,314	6,981,260	5,600,397
Fees of Office	14,097,132	13,704,000	14,229,000	3,759,083	4,595,000	4,631,500
Fines	3,390,802	3,430,000	3,480,000	0	0	0
Interest	104,320 #	81,000	86,000	41,869	56,000	60,250
Miscellaneous	2,702,013	1,790,635	1,827,600	1,364,916	357,000	178,000
TOTAL REVENUES	127,319,007	131,675,430	135,026,677	35,578,701	36,694,260	34,111,903
EXPENDITURES						
General Administration	17,183,766	18,687,912	23,582,168	2,189,454	3,528,781	3,857,317
Judicial	18,219,574	19,477,606	19,764,373	1,233,766	1,391,751	1,654,414
Legal	11,777,276	12,287,387	13,181,800	196,827	303,456	346,094
Financial	6,116,399	6,195,564	6,678,216	0	5,460	25,684
Public Facilities	8,378,900	9,944,645	10,106,767	0	0	0
Public Safety	53,529,634	54,741,406	60,788,705	12,604,037	11,766,685	13,504,860
Health and Welfare	84,761	91,409	88,121	7,067,120	8,067,725	8,212,719
Conservation	337,415	389,782	424,260	0	0	0
Contract Services	3,079,664	3,203,313	3,245,638	0	0	0
Road and Bridge	0	0	0	11,132,456	11,460,753	12,488,486
Capital	0	0	0	2,313,020	951,885	7,677,236
Debt Service						
Principal Retirement	0	0	0	0	0	0
Interest and Service Charges	0	0	0	0	0	0
TOTAL EXPENDITURES	118,707,389	125,019,024	137,860,048	36,736,680	37,476,496	47,766,810
TRANSFERS IN	34,915	0	0	2,248,637	3,816,000	3,864,616
TRANSFERS (OUT)	(4,140,477)	(3,746,042)	(3,789,616)	(1,547,286)	(70,000)	(75,000)
FUND BALANCES, BEGINNING OF YEAR	29,206,566	33,712,622	36,622,987	23,588,304	23,131,678	26,095,439
FUND BALANCES, END OF YEAR	33,712,622	36,622,987	30,000,000	23,131,678	26,095,442	16,230,148

FY 2015 BUDGET

DENTON COUNTY

Combined Statement of Revenues, Expenditures and Changes in Fund Balances
All Budgeted Governmental Fund Types
Three Year Comparison - Page 2

	Debt Service Fund			Total-All Budgeted Funds		
	Actuals 2012-2013	**Estimate 2013-2014**	**Budget 2014-2015**	**Actuals 2012-2013**	**Estimate 2013-2014**	**Budget 2014-2015**
REVENUES						
Taxes	40,753,198	44,750,000	46,070,201	155,539,910	164,575,000	169,499,561
Auto Registration	0	0	0	9,233,510	9,680,000	9,800,000
Intergovernmental	1,812,039	1,758,000	1,760,000	15,229,390	16,609,055	13,176,870
Fees of Office	0	0	0	17,856,215	18,299,000	18,860,500
Fines	0	0	0	3,390,802	3,430,000	3,480,000
Interest	21,741	18,000	20,000	167,930	155,000	166,250
Miscellaneous	198,717	0	0	4,265,646	2,147,635	2,005,600
TOTAL REVENUES	42,785,695	46,526,000	47,850,201	205,683,403	214,895,690	216,988,781
EXPENDITURES						
General Administration	0	0	0	19,373,220	22,216,693	27,439,485
Judicial	0	0	0	19,453,340	20,869,357	21,418,787
Legal	0	0	0	11,974,103	12,590,843	13,527,894
Financial	0	0	0	6,116,399	6,201,024	6,703,900
Public Facilities	0	0	0	8,378,900	9,944,645	10,106,767
Public Safety	0	0	0	66,133,671	66,508,091	74,293,565
Health and Welfare	0	0	0	7,151,881	8,159,134	8,300,840
Conservation	0	0	0	337,415	389,782	424,260
Contract Services	0	0	0	3,079,664	3,203,313	3,245,638
Road and Bridge	0	0	0	11,132,456	11,460,753	12,488,486
Capital	0	0	0	2,313,020	951,885	7,677,236
Debt Service						
Principal Retirement	17,740,000	21,480,000	23,375,000	17,740,000	21,480,000	23,375,000
Interest and Service Charges	25,817,362	25,425,806	26,045,782	25,817,362	25,425,806	26,045,782
TOTAL EXPENDITURES	43,557,362	46,905,806	49,420,782	199,001,431	209,401,326	235,047,640
TRANSFERS IN	(42,092)	0	0	2,241,460	3,816,000	3,864,616
TRANSFERS (OUT)	0	0	0	(5,687,763)	(3,816,042)	(3,864,616)
FUND BALANCES, BEGINNING OF YEAR	3,684,146	2,870,387	2,490,581	56,479,016	59,714,687	65,209,007
FUND BALANCES, END OF YEAR	2,870,387	2,490,581	920,000	59,714,687	65,209,010	47,150,148

FY 2015 BUDGET

DENTON COUNTY

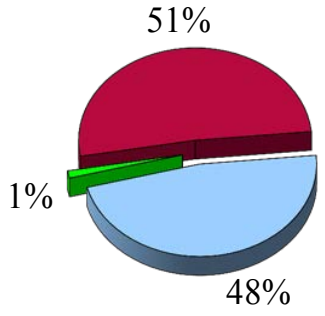
Combined Statement of Expenditures by Category
All Budgeted Governmental Fund Types
Three Year Comparison

CATEGORY	General Fund			Special Revenue Funds		
	Actuals 2012-2013	Estimate 2013-2014	Budget 2014-2015	Actuals 2012-2013	Estimate 2013-2014	Budget 2014-2015
Personnel	86,507,391	88,548,594	98,703,598	18,407,863	19,476,574	21,513,401
Maintenance and Operations*	35,235,590	39,307,043	41,703,124	18,348,378	16,918,237	26,034,475
Capital	1,104,885	909,428	1,242,942	1,527,725	1,151,685	293,934
TOTAL	122,847,866	128,765,065	141,649,664	38,283,966	37,546,496	47,841,810

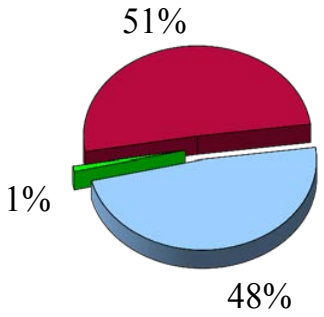
	Debt Service Fund			Total-All Budgeted Funds		
	Actuals 2012-2013	Estimate 2013-2014	Budget 2014-2015	Actuals 2012-2013	Estimate 2013-2014	Budget 2014-2015
Personnel				104,915,254	108,025,168	120,216,999
Maintenance and Operations*	43,557,362	46,905,806	49,420,782	97,141,330	103,131,086	117,158,381
Capital				2,632,610	2,061,113	1,536,876
TOTAL	43,557,362	46,905,806	49,420,782	204,689,194	213,217,367	238,912,256

Total-All Budgeted Funds

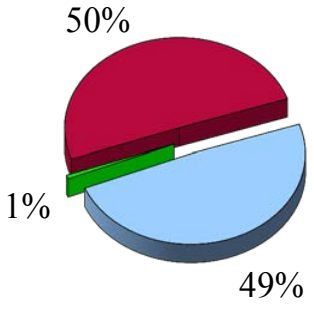
Actuals 2012-2013



Estimate 2013-2014



Budget 2014-2015



- Personnel: Salary and benefit related expenditures
- Maintenance and Operations: All operating related expenditures
- Capital: Expenditures for items over $5,000 each

*Includes Interfund Transfers

DENTON COUNTY
STATEMENT OF FINANCIAL GOALS AND POLICIES

ORGANIZATIONAL GOAL STATEMENT

The overall financial and service goals of Denton County are to provide the full range of statutorily required services to its citizens while maintaining the lowest prudent property tax rate. The County intends to continue to expand non-tax revenues to allow for budgetary growth as dictated both by the growth in the County's population and the growth in the demand for the County's services. The County will insure that budgetary growth is balanced by increases in demand for services. Denton County will provide for the expansion and renewal of its infrastructure through the use of long-term debt when it is considered appropriate and fiscally responsible.

I. GENERAL POLICIES

1.01 The County will operate on a fiscal year which begins on October 1 and ends on September 30.

1.02 The County will conduct its financial affairs in conformity with State and Federal laws, and this Statement of Financial Policy, which shall be approved by Commissioners Court and reviewed on an annual basis as a part of the budget process.

II. ACCOUNTING, AUDITING, AND FINANCIAL PLANNING

2.01 The Denton County Auditor's Office will continue to maintain records on a basis consistent with accepted principles and standards for local government accounting, as determined by GASB and GFOA.

2.02 Regular monthly and annual financial reports are issued summarizing financial activity by fund, and department, and comparing actual resources and expenditures with budgeted amounts, as required by Articles 114.025, 111.091, and 111.092 of the Revised Statutes of Texas.

2.03 The Auditor's Office provides monthly reports on the total cost of specific services by type of expenditure and by fund, in accordance with Articles 114.025, 111.091, and 111.092 of the Revised Statutes of Texas.

2.04 A financial audit will continue to be performed annually by an independent public accounting firm and an official opinion and annual financial report will continue to be published and issued, as authorized by Article 115.045 of the Revised Statues of Texas.

2.05 Denton County will continue to identify areas for evaluation efforts, by either staff, committees, or consultants, in order to judge the effectiveness and efficiencies of County services.

2.06 Cost/benefit studies will be conducted, where appropriate and applicable, on non-recurring expenditures and capital project.

2.07 Full disclosure will continue to be provided in the annual financial and budget reports and bond representations, in accordance with Articles 115.045, 114.025, 111.091, and 111.092 of the Revised Statues of Texas.

III. BUDGETING POLICIES

3.01 Budgetary Basis - The County's budgetary basis and accounting records are maintained on a modified accrual basis, and organized and operated on a fund basis in accordance with generally accepted accounting principles. Encumbrance accounting is utilized for materials, goods and services documented by purchase orders or contracts. The County will increase the subsequent year's appropriations, but only if necessary, to complete these transactions. The approved annual budget with amendments as approved by the Commissioners Court is the management control device utilized by the County. Annual appropriated budgets are adopted for the General, Special Revenue, and Debt Service funds. All annual appropriations lapse at fiscal year end. Encumbrance accounting, under which funds are reserved from purchase orders, contracts, and other commitments, is employed in these same funds and as of September 30, encumbrances are subject to re-appropriation in the budget of the subsequent year.

3.02 The County budgets resources on a fiscal year which begins October 1 and ends on the following September 30th.

3.03 Budget manuals are distributed, and budget module training sessions are held, for annual budget preparation, which includes forms and instructions, are distributed to County departments in March each year. Departments and Elected Officials must return their proposals no later than May 1 in that year.

3.04 The recommended budget shall be prepared and distributed to all of the Commissioners Court members on or before July 15 of the preceding fiscal year.

3.05 The proposed budget estimate shall be presented in the following format:

a) Revenue estimates by major item.
b) Operating and maintenance expenditures by object code, major expense categories, functionally related departments and program summaries.
c) Debt Service summarized by issues detailing principal, interest and reserve amount by fund.

3.06 The proposed budget estimate shall also contain information regarding:

a) Proposed personnel staffing levels.
b) A detailed list of capital equipment to be purchased by each department.
c) A detailed schedule of capital projects.
d) Any additional information, data, or analysis requested of management by the Commissioners Court.

3.07 The proposed budgeted revenues shall be provided by the Auditor's Office including ad valorem taxes, grant revenues, and inter-fund transfers.

3.08 The Commissioners Court shall adopt the budget by Court Order prior to October 1.

3.09 The Denton County budgeting procedures attempt to identify distinct functions and activities performed by the County and to allocate budget resources adequate to perform these functions and activities at a specified level of service.

3.10 The County will continue to integrate performance measurement and productivity indicators with the budget process where appropriate.

3.11 The committed, but not yet received purchases as of September 30th will be re-appropriated in the subsequent fiscal year per a list prepared by the County Auditor with appropriate Budget Amendment.

3.12 Only the Commissioners Court shall have authority to transfer expenditure appropriations from any department category of object codes to any other department or non-departmental major object code category. Transfers of such funds amount to a new appropriation and therefore must be adjusted prior to expenditure of such amounts.

3.13 Any transfer shall ONLY be made when it is submitted on the appropriate Budget Amendment Request or Intra-Departmental Operating Transfer forms. Each amendment request must be signed by an authorized departmental representative with review in the Budget Office. All transfer requests are submitted to the County Commissioners for final approval.

IV. REVENUES AND TRANSFERS POLICIES

4.01 Denton County will maintain a diversified and stable revenue system to shelter it from short-term fluctuations in any one revenue source by doing the following:

a) Establishing user charges and fees as permitted by law at a level related to the cost of providing that service including indirect costs.
b) Pursuing legislative change, where necessary, to permit increases in user charges and fee.
c) Aggressively collecting property tax revenues, including the filing of suit where appropriate and necessary, as authorized by the Texas Property Tax Code.

4.02 Denton County will pay for all current expenditures with current resources as required by Article XI, Section 7 of the Constitution, and by Article 111.091 -111.093 of the Revised Statutes of Texas.

4.03 Transfers of monies between funds will only be accomplished after approval of the Commissioner Court.

4.04 The County will support the majority of operations of the Road and Bridge districts from the vehicle registration fee authorized by the Texas Legislature, and property taxes.

V. CONTINGENCY FUND POLICIES

5.01 The County will maintain an unappropriated contingency to provide for small increases in service delivery costs as well as unanticipated needs that may arise throughout the year.

THEREFORE, IT WILL BE NECESSARY FOR OFFICIALS AND DEPARTMENT HEADS TO REVIEW AND CONTROL EXPENDITURES SUCH THAT THE RATE OF EXPENDITURE DOES NOT EXCEED THE APPROVED BUDGET.

Cases of anticipated material deviation should be covered by a request for a budget amendment. This request shall be from the Department Head in writing and include justification for such action. Such requests should be submitted to the Budget Office for initial review, they will then process the request and forward to Commissioners Court for their consideration and approval.

VI. PERSONNEL POLICIES

6.01 The number of employees on the payroll shall not exceed the total number of positions approved unless authorized by Commissioners Court. All personnel actions shall at all times be in strict conformance with applicable federal, state, and county policies.

6.02 Deletion and downgrades of positions may occur at any time during the fiscal year at the department head or elected official's request or if a review of workload statistics indicates that a reduction in force is practical in a department. Reductions in elected official's budgeted positions will only be accomplished with their approval after the budget is adopted.

6.03 Additions, position reclassifications, reorganizations, and equity adjustments must be presented with the initial budget request. Exceptions to this policy will only be allowed with Court approval.

6.04 The Court may institute a freeze during the fiscal year on hiring, promotions, transfers, and capital equipment purchases. Such action will not be used arbitrarily and will allow for exceptions in appropriate areas to comply with emergency needs such as natural disasters and/or loss of major revenue source.

VII. FIXED ASSET POLICIES

7.01 All purchases of physical assets with a value of $5000 (five thousand dollars) except computer software shall be placed on the County inventory.

7.02 The county will maintain these assets at a level adequate to protect Denton County's capital investment and to minimize future maintenance and replacement costs by:

a) Providing for adequate maintenance of capital equipment and equipment replacement under the above stated amount in the annual operating budget.

7.03 Capital expenditures for projects and equipment are budgeted by item or project and must be spent accordingly. Any request for unbudgeted capital equipment or projects throughout the fiscal year must be submitted to the Budget Office and approved by the Commissioners Court as a budget amendment prior to a requisition being presented to Purchasing.

7.04 Where possible, items in good useable condition placed in surplus will be used:

a) To supplement expenditure for new, budgeted capital purchases.
b) To supplement expenditure for replacement/budgeted capital purchases.
c) To supply needed unbudgeted new and replacement equipment.

VIII. DEBT MANAGEMENT POLICIES

8.01 See separate Debt Management Policy adopted by the Commissioners Court on February 20, 2007.

8.02 See Separate Bonded Debt Compliance Policy adopted by the Commissioners Court on October 21, 2008.

IX. INVESTMENT AND CASH MANAGEMENT

9.01 The Treasurer's Office will continue to collect, disburse, and deposit all funds on a schedule which insures optimum cash availability, in accordance with Article 113.043, 113.065, 113.901, 113.001-005, 113.021-024, and 113.041-047 of the Revised Statues of Texas.

9.02 The County Treasurer shall handle all original reconciliation of Denton County bank accounts with the Depository Bank and shall resolve any financial difference between Denton County and the Depository Bank.

9.03 The County Treasurer and County Auditor are Co-Investment Officer's of Denton County as authorized by the Commissioners Court and shall invest the funds of Denton County to achieve the highest and best yield, while at the same time maintaining the security and integrity of said funds.

9.04 Denton County shall maintain a written Denton County Investments Policy, as approved by the Commissioners Court, to achieve the highest and best yield, while at the same time, maintaining the security and integrity of said funds.

9.05 The County Treasurer will maintain an original copy of all security and/or surety pledges made by the Depository Bank in behalf of Denton County funds.

9.06 The County Treasurer will maintain an original copy of all security advice for all Denton County investment transactions.

9.07 There shall be a Denton County Investment Committee, consisting of the County Treasurer, County Auditor, Budget Officer, Civil Attorney, one Member of Commissioners Court and a citizen appointed by the Commissioners Court.

9.08 The Auditor's Office will continue to provide regular information concerning the cash position and investment performance, as required by Articles 114.025, 111.091, and 111.092 of the Revised Statues of Texas.

9.09 Denton County conducts its treasury activities with financial institution(s) based upon written contracts which specify compensating balances, service charges, term, and other conditions as authorized by the Local Government Code inclusive of the Revised Statutes of Texas.

X. GENERAL FUND UNRESERVED FUND BALANCE POLICY

10.01 See separate policy adopted by the Commissioners Court.

DENTON COUNTY, TEXAS
DEBT MANAGEMENT POLICY

Denton County recognizes the foundation of any well-managed debt program is a comprehensive debt policy. A debt policy sets forth the parameters for issuing debt and managing outstanding debt, and it provides guidance to decision makers regarding the timing and purposes for which debt may be issued, types and amounts of permissible debt, method of sale that may be used and structural features that may be incorporated.

I. POLICY SUMMARY

Denton County will adhere to the following specific policy statements with regards to (1) conditions for debt issuance; (2) restrictions on debt issuance; (3) debt service limitations; (4) limitations on outstanding debt; (5) debt structure; (6) the debt issuance process; and (7) debt maintenance procedures.

Conditions for debt issuance – The County will consider the use of debt financing only for one-time capital improvement projects. Long-term borrowing will not be used to finance current operations or normal maintenance. Debt financing may include general obligation bonds, revenue bonds, certificates of obligation, certificates of participation, tax notes, lease/purchase agreements, and other obligations permitted to be issued or incurred under Texas law. The County shall consider refunding outstanding bonds if one or more of the following conditions exist: (1) present value savings are at least 3%, with certain exceptions, of the par amount of the refunding bonds; (2) the bonds to be refunded have restrictive or outdated covenants; or (3) restructuring debt is deemed to be desirable.

Restrictions on debt issuance – Proceeds from long-term debt will not be used for current on-going operations.

Debt Service Limitations - In evaluating debt capacity, general-purpose annual debt service payments should generally not exceed 20% of the County's total budgeted expenditures for all funds.

Limitations on Outstanding Debt – As provided in the Constitution of the State of Texas, the Net Bonded Debt of Denton County shall not exceed twenty-five percent (25%) of the net value of the taxable real property of the County.

Characteristics of Debt Structure – The County will design the repayment of its overall debt so as to recapture rapidly its credit capacity for future use. The County shall strive to repay at least 20 percent of the principal amount of its general obligation debt within five years and at least 40 percent within ten years. The scheduled maturity of individual debt issues shall not exceed the expected useful life of the capital project or asset(s) financed. Also, the County shall consider purchasing bond insurance for debt issues when the present value of the estimated debt service savings from insurance (to be derived) is equal to or greater than the insurance premium.

Debt Issuance Process – The County shall use a competitive bidding process in the sale of debt unless market conditions the nature of the issue, such as refunding bonds, warrants a negotiated sale. The County will employ outside financial specialists, including financial advisors and bond counsel, to assist it in developing a bond issuance strategy, preparing bond documents and marketing bonds to investors.

Debt Maintenance Responsibilities – The County will seek to maintain and, if possible, improve our current bond ratings in order to minimize borrowing costs and preserve access to credit. Denton County will adhere to a policy of full public disclosure with regard to the issuance of debt, and the County will meet all requirements for continuing disclosure on debt of the County.

Approved: February 20, 2007

DENTON COUNTY, TEXAS
GENERAL FUND UNRESERVED FUND BALANCE POLICY

It is essential that governments maintain adequate levels of fund balance to mitigate current and future risks (e.g., revenue shortfalls and unanticipated expenditures) and to ensure stable tax rates. Fund balance levels are a crucial consideration, too, in long-term financial planning. In most cases, discussions of fund balance will properly focus on a government's general fund.

Credit rating agencies carefully monitor levels of fund balance and unreserved fund balance in a government's general fund to evaluate a government's continued creditworthiness. Likewise, laws and regulations often govern appropriate levels of fund balance and unreserved fund balance for state and local governments.

I. POLICY

Denton County will maintain General Fund unreserved fund balances at a level adequate to provide for unanticipated expenditures of a nonrecurring nature and to meet unexpected increases in service delivery costs. The target level for General Fund unreserved fund balances will be 12% of budgeted General Fund expenditures.

II. PROCEDURES

1. A goal of each year's budgeting process will be to adopt a budget that maintains compliance with the stated General Fund unreserved fund balance policy.

2. Specific County financial conditions, economic conditions, or special initiatives may be considered reasons for temporary non-compliance with this policy.

3. In the event of either planned or unplanned non-compliance, it is the County's intention to take action during the annual budget process to reach compliance within 2 annual budget cycles.

4. Actions in the budget process available to increase the unreserved General Fund balance may include increasing taxes, decreasing spending in specific areas, dedicating one-time revenues to fund reserves or making transfers of excess fund balances from other funds.

5. In the event that the level of unreserved General Fund balance is judged to be in excess of the amount required by this policy, amounts over that required may be used to fund one-time, non-recurring expenditures such as acquisition of capital items. Excess fund balances will not be used to fund recurring operating expenditures.

Approved: February 20, 2007

DENTON COUNTY, TEXAS
BONDED DEBT COMPLIANCE POLICY

Denton County acknowledges and will abide by any federal or state law regarding tax-exempt bonds.

I. POLICY SUMMARY

Denton County will adhere to the following specific policy statements with regards to (1) separate record keeping per bond issuance; (2) not mingling bond issuance money; (3) the use of bond proceeds only for their approved purposes; (4) the intent to use bond funds within 3 years of issuance; (5) meeting post-issue reporting requirements; (6) keeping interest earning with bond principal or debt service; (7) maintaining an interest and sinking fund for all tax-exempt debt; and (8) maintaining the tax-exempt status of all outstanding bonded debt of County..

Separate Accounting – The County will keep separate financial records of each bond issuance. A construction fund will be maintained for each bond issuance in the County's general ledger, the fund will be accounted for separately from all other funds of the county, and the fund will be used solely to pay costs of the projects for which the debt obligations were issued.

Not Mingling Bond Funds - Bond proceeds will not be co-mingled with any other County funds.

Approved Purposes – Bond proceeds will only be used for allowable purposes as specified by the bond election and bond order authorizing the issuance of the bonds.

Intent to Use within Three Years of Issuance – Denton County intends to use bond proceeds for their approved purposes within three years of their issuance.

Post-Issue Reporting Requirements – The County will adhere to all reporting requirements and deadlines that are applicable to tax exempt bonds. Specifically, Denton County will comply with the requirements of Securities and Exchange Commission Rule 15c2-12 which requires the filing of annual financial reports and other financial data and the filing of any required material events notices with each agency designated as an information repository. Denton County will also comply with US Treasury Regulation Section 148 which requires the computation and payment of any arbitrage rebate owed no less frequently than 5 years after issuing any tax-free debt.

Interest Earned Remains with Principal or Debt Service – Interest earned on bond proceeds will remain with the bond principal and will be used only to pay any cost overruns on approved projects, to fund new projects meeting the usage criteria in the original bond indentures, or it will be specified to go towards the payment of Debt Service.

Interest and Sinking Fund – Denton County will levy a tax on all taxable property in the County to pay principal of and interest on bonds or debt instruments issued. Amounts collected from the tax levied will be deposited to the credit of the Interest and Sinking Fund maintained in the accounting records of the County. Denton County will maintain its Interest and Sinking Fund in a manner to a proper matching of revenues and debt service payments on its debt issues. Specifically, the Interest and Sinking fund will be depleted at least once each bond year to the amount of the allowable carryover, all amounts deposited to the fund will be expended within twelve months of receipt, and all amounts received from the investment of the fund will be deposited to the fund and expended within twelve months.

DENTON COUNTY, TEXAS
BONDED DEBT COMPLIANCE POLICY - Continued

Maintenance of Tax-Exempt Status – Denton County shall not use, permit the use of, or omit to use the gross proceeds of any debt issuance in a manner which if allowed or omitted would cause the interest on any bond or debt instrument of the County to become includable in the gross income of the owner of the bond for federal income tax purposes. The County specifically will specifically comply with bond covenants which prohibit (1) private use or private payments of assets constructed or acquired with debt proceeds; (2) private loans of bond proceeds to any person other than a state or local government; (3) investment of bond proceeds in any investment with a yield that exceeds that of the bonds; (4) taking any actions that would cause the bonds to be federally guaranteed within the meaning of section 149(b) of the Internal Revenue Code; and (5) taking any unauthorized action having the effect of diverting arbitrage profits from payment to the US Treasury. Denton County will maintain its financial records until three years after final payment of all bonds to show compliance with federal and state laws regarding tax-exempt debt.

Approved: December 2, 2010

BUDGET AMENDMENT POLICY

Denton County Policy allows a Department Head, Appointed or Elected Official or his/her designees to request budget amendments throughout the fiscal year as follows:

A. BUDGET AMENDMENT STATUTE:

Pursuant to Local Government Code Section 111.070 the Commissioners Court may spend county funds only in strict compliance with the budget. The Commissioners Court by order may amend the budget to transfer an amount budgeted for one item to another budgeted item without authorizing an emergency expenditure.

B. INTRA-DEPARTMENTAL OPERATING TRANSFER

Transfers may be made up to $2000 (cumulative total for Intra-Departmental Operating Transfers for the fiscal year) between operating line items and surplus funds from capital items within an individual departmental budget. This type of amendment will be presented on the standing weekly agenda item for Intra-Departmental Operating Transfers. The amendment summary will be sent to each member of the Commissioners Court and other affected departments two working days prior to the actual Commissioners Court meeting. When a line item will be increased or decreased by more than $2,000 (cumulative total for Intra-Departmental Operating Transfers for the fiscal year), or if a new capital item is requested, the amendment must be presented to Commissioners Court for consideration and action as a separate agenda item.

C. ROUTINE BUDGET AMENDMENTS:

Includes transfer of funds within the maintenance and operations line items within the elected official or department head budget(s). These items can be placed directly on the consent agenda.

D. NON-ROUTINE BUDGET AMENDMENTS:

1. Inter-Departmental - Any amendment which moves funds from one elected official or department head's budget to another elected official or department heads budget must be presented to Commissioners Court for consideration and action.

2. Inter-Fund - Where permitted by law, any amendment which moves funds from one fund to another fund must be presented to Commissioners Court for consideration and action.

3. Personnel - Requests to transfer funds from any salary or benefit account are allowed for the specific purpose of salary related expenditures such as contract labor. Budget amendment requests for capital and operating accounts from personnel line items are allowed if there are no other funds available in that department's budget and the Commissioners Court deems it to be necessary. The Overtime-Cash Option line item for non-exempt employee overtime can be amended into but cannot be more than the original budgeted amount for the fiscal year. (See Policy # 3.3 Overtime (Non-Exempt)-Section II C-2).

4. Capital - Any request for additional capital equipment must be justified and specified in detail with cost estimates. Requests for additional capital items not included in the adopted budget or substitution of one item for another also requires approval from the Commissioners Court. Surplus funds in a budgeted capital item can be transferred to cover a shortage up to $2,000 in another budgeted line item with an Intra-Departmental Operating Transfer.

5. Computers – Any request including computer equipment, software, computer maintenance or technological requests requires a written recommendation from Technology Services when submitting the Briefing Memorandum/Request for Budget Amendment form to the Budget Office.

6. The re-appropriation at the beginning of a fiscal year of funds committed under valid Purchase Orders of the County but unspent by September 30 of the prior fiscal year requires a budget amendment from fund balance. These budget amendments have no net effect on spending but simply changes the accounting year for expenditures.

7. Pursuant to Local Government Code, Section 111.070 (b), the Commissioners Court may authorize an emergency expenditure as an amendment to the original budget only in a case of grave public necessity to meet an unusual and unforeseen condition that could not have been included in the original budget through the use of reasonably diligent thought and attention.

8. Pursuant to Local Government Code, Sections 111.0705 through 111.0708, when revenues not included in the original budget are received, such as proceeds of bonds or other obligations, grant or aid money, revenue from intergovernmental contracts, and pledging revenue as security for bonds and other obligations, a budget amendment is required to expend those funds. The adopted countywide budget will increase; however the revenue should exceed or equal the expenditure. This type of amendment must be submitted to Commissioners Court for consideration and action.

9. Any transfer that creates an increase in budgetary commitment for the next fiscal year must be presented to Commissioners Court for consideration and action.

10. New employee positions cannot be created without Commissioners Court consideration and action. Creation of a new position within a departmental budget will require that the Commissioners Court declare an emergency unless the actual line item under which that new position would be categorized currently exists within that specific budget. New employee requests outside of the budget process must include substantial written justification for the position.

11. New line items can only be created for Contracts or Grant-based programs. For any other department, the creation of a new line item that has not been previously created for the specific department, will require that the Commissioners Court declare an emergency in order to establish a new line item.

E. RESTRICTED LINE ITEM TRANSFERS:

Certain line items have restrictions, which are only allowed for specific purposes.

1. Court ordered expenditures can only be transferred to other court ordered line items.

2. Vehicle related expenditures can only be transferred to other vehicle related line items.

3. Salary related expenditures – see Section D. #3 of policy.

4. Body Armor – only excess funds from items requested and purchased can be transferred to another line item.

F. PROCEDURES:

1. Any request for a budget amendment must be justified and submitted to the Budget Office on the specified Briefing Memorandum/Request for Budget Amendment form. All requests must be submitted to the Budget Office by Friday noon in order to be placed on the following Commissioners Court Agenda (approximately 7 working days later) by the Budget Office. The Budget Office may hold a request that is not complete until clarified with the appropriate department. Scanned copies are acceptable as long as they all are legible.

BUDGET AMENDMENT POLICY - Continued

2. Budget Amendment transfer authorization may be delegated by the Elected/Appointed Official to other employees. Notification of signature authority must be on file in the Budget Office before requests are accepted. Therefore, the Request for Budget Amendment form must be personally signed by the Elected/Appointed Official who administers the department budget(s) or their designee(s).

3. The Commissioners Court reserves the right on a case by case basis, where legally permissible, to curtail a department's right to make Intra-Departmental Operating Transfers if the budget transfers appear to be making a programmatic change that was not approved by the Commissioners Court in budget hearings or if the financial condition of the department and/or the County warrants such a curtailment.

4. Notification of approved Budget Amendments and Intra-Departmental Operating Transfers will be e-mailed to the appropriate department(s) after the amendment is posted. The Budget Office is responsible for posting budget amendments on the financial computer system once the court order has all signatures and is received from the County Clerk's Office.

5. Budget Amendment Requests for new capital equipment must be submitted to the Budget Office for the current fiscal year by July 1st. This will allow the Purchasing Department to secure bids and order equipment prior to the end of the fiscal year.

6. Budget Amendment Requests other than capital requests for the current fiscal year must be submitted to the Budget Office no later than September 1st. Exceptions to the deadlines will be placed on the Agenda for consideration by the Commissioners Court.

7. Any request for placement on the agenda of a budget amendment or Intra-Departmental Operating Transfer, past the amendment deadline, requires a separate memo from the requesting department stating the urgency of the request.

Approved date: March 2, 2004
Revised Date: June 05, 2012

Denton County Budgeting Policies & Procedures

The Budgeting Policy of Denton County is to maintain a balance between demand for services and available resources that will have the least impact on the taxpayers of Denton County. Policy allows departments to submit their requests based on the needs of the individual department.

The annual budget process for Denton County begins in February. The Budget Office begins preparation of a Budget Manual in order to assist County departments with their requests. The manual includes instructions and sample forms including requests for performance and productivity measures, goals and objectives, revenue projections and new employee requests. Numerous line items and new programs require very detailed justification. A calendar of events is also included outlining the entire budget process as approved by Commissioners Court.

During the month of February, the Commissioners Court holds an initial budget "kickoff" meeting to establish the budget philosophy and goals where the Court provides the Budget Office with instructions for preparing and presenting a "Recommended Budget". Departmental budget workshops are held in March, as well as training sessions for the on-line computerized Budget Application. The Department of Information Services and the Budget Office developed this computer application and it has performed well during its eighth year of operation. Enhancements to the application will continue to be made in order to streamline the budgeting process for upcoming years.

Departments are given approximately four to six weeks to prepare and submit their Initial Budget Request to the Budget Office on or before May 1st. During this period of time it is the statutory responsibility of the County Auditor to provide revenue estimates for the next fiscal year along with expenditure projections for the current year. This information is provided to the Budget Office and is included in the Budget as required by statute.

During the months of May and June, the Budget Officer and staff compile Initial budget requests and finalize the Recommended Budget. After the Budget Office has established the baseline budget, major increases, decreases and new program requests are prioritized for consideration in the recommendation. Once the Recommended Budget is finalized, copies are distributed to the Elected Officials and Department Heads prior to the presentation to Commissioners Court in mid-July.

During July and August, departmental budget hearings are held to allow discussions between Elected Officials and Department Heads and the Commissioners Court. These sessions are held for those departments that do not agree with the funding levels included in the Recommended Budget, including discussions on other policy issues that may affect the budget. The Commissioners Court has the responsibility to make any changes they feel are necessary and justified during this process.

Denton County Budgeting Policies & Procedures – Continued

The Budget Office prepares and updates numerous statistical summaries to assist the Commissioners Court throughout the budget process. As decisions are made, the departmental budgets are revised accordingly and the final document is then prepared for adoption. The Budget Office is responsible for complying with all statutory requirements for any necessary public hearings, public notices and the filing of the budget for public review with the County Auditor and County Clerk prior to its adoption.

The public hearing on the budget is held within the first few weeks of September and any citizen is given the opportunity to express their opinion on the proposed budget and tax rate. The Commissioners Court has the opportunity to make any changes to the budget prior to formal adoption. After the public hearing is complete, the Budget and Tax Rates are adopted. The Adopted Budget is then distributed to all county departments for use in the new fiscal year.

All budget hearings with the Commissioners Court are posted according to the Open Meetings Act. Any interested citizen or taxpayer is encouraged to participate.

DENTON COUNTY	
2014 - 2015 BUDGET PLANNING CALENDAR	
Date	**Calendar of Events**
February 11	*Initial Budget Meeting with Commissioners Court; Establish Budget Philosophy, Goals and Objectives, and Role of the Budget Officer*
March 3	*Departmental Budget Preparation Packets Distributed to Departments*
March 3	*Social Service Agency Grant Applications Submitted to Agencies*
March 7	*Deadline for Facility, Technology Services and Purchasing for Various Reports*
April 14 - 21	*Deadline for Initial Budget Requests to the Budget Office - (See separate schedule for actual departmental due dates)*
April 22- July 14	*Compile Initial Budget Requests and Prepare and Finalize Recommended Budget*
July 15	*Presentation of Recommended Budget by Budget Office Tuesday @ 10:00 am*
July 15	*Appointment of Tax Assessor/Collector to Calculate the Effective and Rollback Tax Rates*
July 22	*Public Meeting - Budget Workshop with Commissioners Court for Appeals*
July 25	*Deadline for Chief Appraiser to Certify Tax Rolls to Taxing Units and Collector Certifies Anticipated Collection Rate*
July 29	*Public Meeting - Budget Workshop with Commissioners Court*
July 29	*Presentation of Certified Appraisal Roll from TaxAssessor/Collector*

DENTON COUNTY	
2014 - 2015 BUDGET PLANNING CALENDAR	
Date	**Calendar of Events**
July 29	*Presentation of Effective and Rollback Tax Rates to the Governing Body*
August 5	*Public Meeting - Final Budget Workshop with Commissioners Court*
August 5	*Meeting to discuss tax rate; if proposed tax rate will exceed the effective tax rate, take record vote and schedule two public hearings*
August 5	*Deadline for Setting Employee/Elected Official Raises and Send Notices of Their Salary and Personal Expenses to be Included in the Proposed Budget*
August 11	*Publish "Notice of Proposed Property Tax Rate" notice in newspaper, cable tv and county web-site*
August 19	*Publish Budget Hearing Public Notice in Newspaper and Post on County Website*
August 19	*Publish Elected Official Salary and Personal Expenses Public Notices*
August 19	*Public Hearing on Proposed Tax Rate - 7:00 pm*
August 26	*Public Hearing on Proposed Tax Rate - 10:00 am*
August 27	*File Proposed Budget with County Clerk, County Auditor and Post on County Website for Public Inspection*
September 2	*Public Hearing on Proposed Budget at the Courthouse on the Square - 10:00am*
September 2	*Public Meeting to Adopt Budget and Tax Rate*

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DENTON COUNTY
2014 – 2015 OPERATING BUDGET
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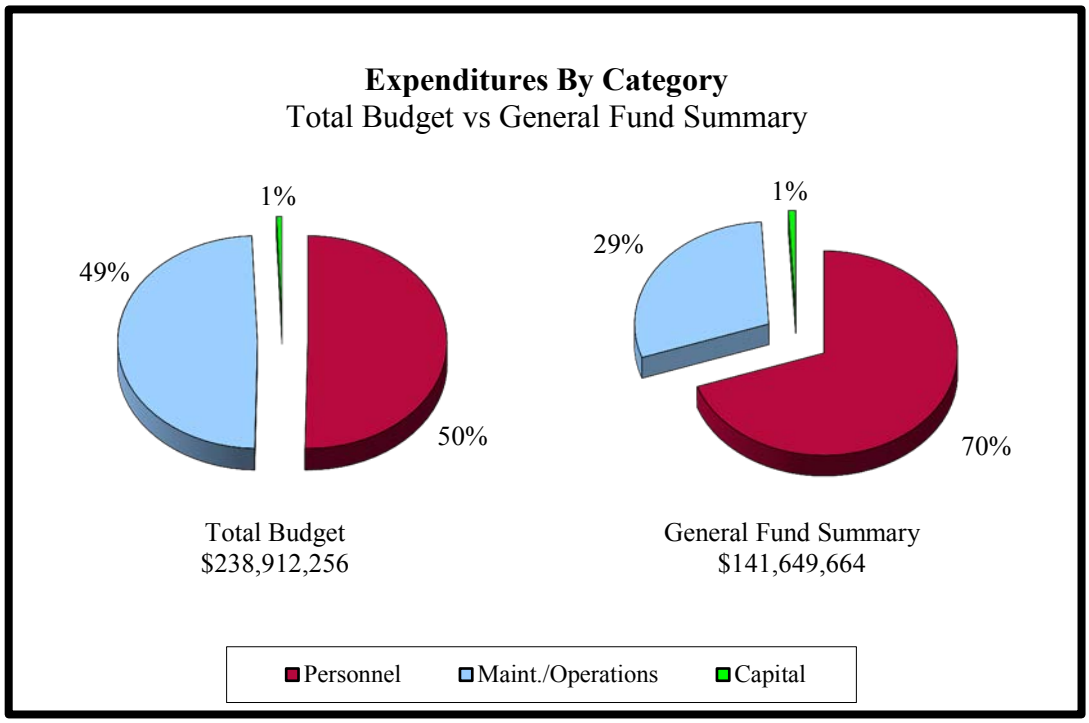
General Fund Summary

The General Fund accounts for resources traditionally with other governments which are not required to be accounted for in another fund. The General Fund accounts for the following functions: General Administration, Judicial, Financial, Legal, Public Facilities, Public Safety, Health and Welfare, Conservation, Contract Services, and Transfer of Funds.



DENTON COUNTY

FY 2015 Budget-Fund Analysis
General Fund
Fund #01

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Beginning Balance	**$29,206,566**	**$33,712,622**	**$36,622,987**
Revenues			
Taxes	96,328,002	101,400,000	105,687,604
Auto Registration Fee	2,937,701	3,400,000	3,900,000
Intergovernmental	7,759,037	7,869,795	5,816,473
Fees	14,097,132	13,704,000	14,229,000
Fines	3,390,802	3,430,000	3,480,000
Interest	104,320	81,000	86,000
Sale of Surplus Property	926,821	60,000	45,000
Miscellaneous	1,775,192	1,730,635	1,782,600
Total Revenues	127,319,007	131,675,430	135,026,677
Transfers			
Transfer In	34,915	0	0
Transfer Out	(4,140,477)	(3,746,042)	(3,789,616)
Total Transfers	(4,105,562)	(3,746,042)	(3,789,616)
Total Revenues and Transfers	123,213,445	127,929,388	131,237,061
Funds Available	**152,420,011**	**161,642,011**	**167,860,048**
Expenditures			
General Administration	17,183,766	18,687,912	23,582,168
Judicial	18,219,574	19,477,606	19,764,373
Legal	11,777,276	12,287,387	13,181,800
Financial	6,116,399	6,195,564	6,678,216
Public Facilities	8,378,900	9,944,645	10,106,767
Public Safety	53,529,634	54,741,406	60,788,705
Health and Welfare	84,761	91,409	88,121
Conservation	337,415	389,782	424,260
Intergovernmental	3,079,664	3,203,313	3,245,638
Total Expenditures	118,707,389	125,019,024	137,860,048
Ending Balance	**$33,712,622**	**$36,622,987**	**$30,000,000**

DENTON COUNTY

General Fund Revenues

Account Name	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Ad Valorem Taxes	96,328,002	101,400,000	104,987,604
Delinquent Ad Valorem Taxes	0	0	700,000
Auto Registration Fee	2,937,701	3,400,000	3,900,000
Subtotal Taxes	**99,265,703**	**104,800,000**	**109,587,604**
Payment in Lieu of Taxes	189,997	190,000	190,000
Mixed Beverage Taxes	1,392,506	1,500,000	1,600,000
CJAD Fiscal Service Fees	15,599	15,000	15,000
Hazardous Waste Fee	20,477	20,000	25,000
Emergency Service Response Reimbursement	13,196		0
SO- School Resource Officer	325,919	361,500	0
State Allocation Officer Training		9,000	0
Law Enforcement Byrne JAG Grant 2011	3,438	0	0
Miscellaneous Law Enforcement Grants/OCD	30,322	32,000	0
Law Enforcement Byrne JAG Grant 2011	4,167	0	0
Bingo Tax Revenue	20,719	25,000	25,000
Law Enforcement Services	30,070	0	0
TNRCC Emissions Program Grant	0	251,660	0
TNRCC Emissions Program Grant-SO	266,105	232,000	0
Title 4E Reimbursement CPS	6,532	5,000	0
State Criminal Alien Assistance Grant	190,547	201,825	200,000
Texas Traffic Safety Grant	4,348	0	0
Mobile Technology Fee	0	0	99,758
DISD School Resource	91,393	94,760	0
CSCD - IS Reimbursement	68,421	68,000	65,000
DCTA ICA Fees	86,250	87,300	0
Juvenile Accountability Grant	27,171	16,340	12,000
County Court Salary Reimbursement	565,000	672,000	672,000
Communication Contract Fees	721,210	500,000	500,000
Out-of-County Prisoner Housing Fee	831,900	800,000	700,000
Victim Notification Grant	29,174	27,715	27,715
State Homeland Security Grant	673,691	346,635	0
Elections Reimbursements	20,489	0	0
Organized Crime Drug Enforcement - DEA	11,888	0	0
CHOS Museum Tourism/Preservation Grant	95,300	116,200	0
Fresh Water District Law Enforcement Contract	251,371	282,860	0
Dispute Resolution Fees	124,730	120,000	120,000
State Indigent Defense Grant	390,365	770,000	450,000
Optional Child Safety Fee	859,981	875,000	885,000
North Texas HIDTA-FBI Contract	20,982	0	0
Org. Crime Drug Enforcement Task Force	2,191	0	0

DENTON COUNTY

General Fund Revenues

Account Name	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
State Longevity Pay	99,160	100,000	105,000
DA-Title IV-E CPS Legal Services	91,859	150,000	125,000
Copper Canyon Interlocal Contract	182,568	0	0
Subtotal Intergovernmental	**7,759,037**	**7,869,795**	**5,816,473**
Fees-County Sheriff	240,709	215,000	235,000
Fees-County Clerk	6,320,751	5,750,000	5,900,000
Fees-County Court Costs	299,228	290,000	320,000
Fees-Tax Assessor/Collector	2,875,077	2,800,000	3,000,000
Fees-District Clerk	1,085,871	1,125,000	1,150,000
Fees-Records Management Copies	13,130	15,000	15,000
Fees-Justice of the Peace, Pct # 1	91,631	100,000	110,000
Voter Registration Fees	313	2,000	2,000
Fees-Justice of the Peace, Pct # 2	50,628	75,000	75,000
Fees-Justice of the Peace, Pct # 3	90,785	115,000	115,000
Fees-Justice of the Peace, Pct # 4	121,063	135,000	135,000
Fees-Justice of the Peace, Pct # 5	201,030	175,000	200,000
Fees-Constable, Pct #1	173,598	220,000	230,000
Fees-Constable, Pct #2	150,186	160,000	170,000
Fees-Constable, Pct #3	215,238	240,000	240,000
Fees-Constable, Pct #4	125,475	130,000	130,000
Fees-Constable, Pct #5	178,565	185,000	185,000
Bond Processing Fees	51,286	50,000	50,000
Treasurer Commission on State Court Costs	184,710	190,000	190,000
County Treasurer's NSF Fees	60	0	0
Arrest Fees	172,691	185,000	185,000
Child Safety Court Cost Fees	11,143	15,000	15,000
Traffic Court Cost Fees	28,080	28,000	28,000
District Attorney Prosecution Fees	1,960	2,000	2,000
Fees-Justice of the Peace, Pct # 6	119,806	140,000	140,000
Fees-Constable, Pct #6	301,712	295,000	300,000
Sheriff's Arrest Fees	37,742	40,000	40,000
Tax Collections Contract Fees	499,904	565,000	565,000
Inmate Medical Fees	47,419	60,000	60,000
Scofflaw Contract Fees	2,000	2,500	2,500
County Treasurer Commission on BAT	26,422	30,000	35,000
Commission - Time Payment Fees	57,459	40,000	60,000
Commission - Judicial Service Fees	12,455	15,000	15,000
Public Works Fees	87,299	100,000	100,000
County Transaction Fees	52,950	55,000	55,000
Juvenile Delinquency Prevention Fee	150	1,000	1,000

DENTON COUNTY

General Fund Revenues

Account Name	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Child Safety Fund	846	0	0
Drug Court Fee	100,004	85,000	100,000
Probate - Guardianship Fees	20,249	20,000	20,000
Juvenile Case Manager Fees	43,239	50,000	50,000
Indigent Defense Commission	3,968	3,500	3,500
Veterans Court Program Fee	300	0	0
Subtotal Fees	**14,097,132**	**13,704,000**	**14,229,000**
Fines-Justice of the Peace, Pct # 1	204,079	250,000	225,000
Fines-Justice of the Peace, Pct # 2	169,920	175,000	200,000
Fines-Justice of the Peace, Pct # 3	173,084	175,000	175,000
Fines-Justice of the Peace, Pct # 4	243,588	235,000	235,000
Fines-Justice of the Peace, Pct # 5	510,718	520,000	520,000
Fines-Justice of the Peace, Pct # 6	148,361	175,000	175,000
Fines-County Courts	1,275,593	1,250,000	1,250,000
Fines-District Courts	665,460	650,000	700,000
Subtotal Fines	**3,390,803**	**3,430,000**	**3,480,000**
Interest on Money Market Accounts	103,901	80,000	85,000
Interest on Officer's Accounts	419	1,000	1,000
Subtotal Interest	**104,320**	**81,000**	**86,000**
Sales of Surplus Property	926,821	60,000	45,000
Subtotal Surplus Sales	**926,821**	**60,000**	**45,000**
Copy Fees	318	2,000	2,000
Vending Machine Commission	7,913	10,000	10,000
Bail Bond Board Application Fees	6,500	6,000	6,000
Museum Donations	6,000	0	0
Inmate Phone Fees	244,617	275,000	265,000
Denton Benefit League Donation	0	8,135	0
Attorney Refunds	125,767	125,000	125,000
Tax Attorney Rentals	30,000	30,000	30,000
Inmate Social Security Benefits	36,000	35,000	35,000
Ambulance Reimbursements	30	0	0
Witness Expense Refund	8,338	15,000	15,000
Data Request Fees	569	3,500	3,500
Recycling Proceeds	4,445	6,000	6,000
Miscellaneous Revenue	187,080	75,000	75,000
Probate Judge Salary Reimbursement	455	0	0
CAA-Reimbursement-Juvenile	50,688	40,000	60,000
ILB Fees	153,882	180,000	180,000

DENTON COUNTY

General Fund Revenues

Account Name	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Teen Court Fees	11	0	100
Office Rental	70,774	70,000	70,000
Bail Bond Forfeitures	439,252	450,000	500,000
Parks Foundation Donations	7,464	0	0
Animal Control Fees	0	0	0
CAA-Reimbursement-County Courts	261,796	260,000	260,000
Insurance Reimbursement	0	0	0
Economic Development Contract Fee	1,000	0	0
Veteran's Memorial Donations	990	0	0
Coin-Op Copy Fees	15	0	0
CPS Operational Costs	131,318	140,000	140,000
Subtotal Miscellaneous	**1,775,222**	**1,730,635**	**1,782,600**
Total Revenues	**127,319,038**	**131,675,430**	**135,026,677**
Transfer from Road and Bridge Fund	30,444	0	0
Transfer from County Clerk Records Mgmt Fund	0	0	0
Transfer from Elections Administration Fund	4,471	0	0
Total Transfers From Other Funds	**34,915**	**0**	**0**
TOTAL SOURCES	**127,353,953**	**131,675,430**	**135,026,677**

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DENTON COUNTY

General Fund Expenditures By Department

Department	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Commissioners Court	117,015	121,370	127,915
Commissioner, Precinct #1	217,086	225,355	234,435
Commissioner, Precinct #2	220,742	231,242	240,658
Commissioner, Precinct #3	231,534	244,211	252,382
Commissioner, Precinct #4	224,032	225,839	234,018
County Judge	334,450	348,173	362,303
Bail Bond Board	1,641	3,419	3,050
County Clerk	3,516,172	3,425,444	3,683,449
Human Resources	939,805	963,370	1,032,284
Purchasing	897,824	934,026	1,061,344
Vehicle Maintenance	354,372	357,951	376,579
Non-Departmental	1,747,236	2,305,314	5,724,562
Financial Information Systems	83,896	114,481	115,981
Technology Services	2,540,358	2,790,665	3,149,319
Print/Mail Department	305,130	344,323	344,493
Geographic Information Systems	440,993	391,686	511,870
Public Works Department	406,703	426,296	868,398
Historical Commission HOT Funds Grant	2,961	0	0
HOT Funds Tourism Grant 2013 / 2015	103,037	12,160	0
Office of History and Culture	374,527	451,131	454,092
Records Management	263,148	284,171	370,914
HOT Funds Tourism Grant 2012 / 2014	37,529	104,111	0
Veterans Service	384,349	351,079	399,434
Elections Administration Department	1,333,670	1,546,674	1,532,607
Civil Service Commission	606	4,900	4,900
County Wide Technology	2,104,947	2,480,520	2,497,181
Subtotal General Administration	**17,183,763**	**18,687,911**	**23,582,168**
Judiciary and Court Support	336,213	374,554	375,698
16th District Court	998,495	944,576	713,716
158th District Court	935,769	805,729	717,061
211th District Court	871,291	902,192	733,377
362nd District Court	889,474	859,068	729,494
367th District Court	883,836	867,206	714,682
393rd District Court	626,263	741,040	573,843
431st District Court	434,082	529,642	505,650
442nd District Court	0	0	455,314
County Court at Law #1	499,179	585,959	662,752
County Criminal Court #2	633,387	670,402	651,214
County Court at Law #2/Civil	377,199	407,424	426,288

DENTON COUNTY

General Fund Expenditures By Department

Department	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Probate Court	1,544,416	1,706,935	1,933,967
County Criminal Court #1	664,541	714,634	655,263
County Criminal Court #3	628,982	745,474	775,475
County Criminal Court #4	697,928	720,553	643,277
County Criminal Court #5	626,735	654,053	719,460
District Clerk	1,672,452	1,652,545	1,826,123
County Court Administrator	93,874	98,269	102,256
Justice of the Peace, Precinct #1	489,106	449,097	466,412
Justice of the Peace, Precinct #2	322,860	346,391	349,366
Justice of the Peace, Precinct #3	447,210	446,378	481,353
Justice of the Peace, Precinct #4	333,581	349,420	364,863
Justice of the Peace, Precinct #5	492,993	487,656	537,946
Justice of the Peace, Precinct #6	373,154	387,048	403,213
Juvenile Case Manager	47,331	42,453	60,509
District Court Administrator	184,454	193,092	206,602
Jury and Grand Jury	165,120	184,628	198,261
Justice Information Systems	743,481	1,383,810	1,455,750
Death Investigations/Medical Examiner Svcs	859,317	883,112	892,623
Collections Department	346,852	344,266	432,565
Subtotal Judicial	**18,219,575**	**19,477,606**	**19,764,373**
Criminal District Attorney	9,533,056	9,953,597	10,549,063
DA - CPS Division	742,840	747,971	996,993
Criminal District Attorney - Civil Division	1,501,381	1,585,819	1,635,744
Subtotal Legal	**11,777,277**	**12,287,387**	**13,181,800**
County Auditor	1,217,322	1,190,880	1,298,300
County Treasurer	597,262	614,120	652,385
Tax Assessor/Collector	3,824,839	3,933,565	4,158,885
Budget Office	476,976	456,999	568,646
Subtotal Financial Administration	**6,116,399**	**6,195,564**	**6,678,216**
Carroll Building / County Administration	219,295	432,528	260,294
Denton County Courts Building	554,841	665,490	699,567
Construction Management	304,578	318,542	0
DA Annex	20,637	25,064	28,958
Courthouse on the Square	111,357	154,956	149,529
Emergency Management Facility	103,301	124,647	116,541
Denton County Storage Building	14,735	19,340	19,740
Historical Park Projects	9,813	20,470	19,694
Historical Park Facilities	2,016	7,464	7,464

DENTON COUNTY

General Fund Expenditures By Department

Department	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Courthouse Annex	25,856	34,742	26,452
Precinct #3 Government Center	0	0	76,097
Mary and Jim Horn Government Center	122,585	167,428	113,885
Loop 288 Elections/Technology	131,319	227,311	250,318
Loop 288 Facilities/TABC/Parks	23,583	39,132	81,452
Loop 288 CSCD	34,740	55,400	54,752
Lee Walker Government Center	42,897	57,039	62,480
Precinct #4 Government Center	0	0	10,272
CPS Building/Lewisville	15,535	23,292	68,576
Loop 288 - Phase I	118,393	126,172	131,335
Loop 288 - Central Plant	247,271	364,527	285,020
Elections Storage Building	6,040	0	0
Sandy Jacobs Government Center	48,231	68,234	95,994
Steven E Copeland Government Center	127,850	144,616	128,624
The Colony Annex	31,550	37,875	36,311
Sanger Annex	13,910	0	0
Denton County Government Center	50,070	57,860	0
Charlie Cole Building	339,585	356,509	512,567
Law Enforcement Facility	2,210,701	2,570,329	3,056,225
East Oak Street Facilities	1,299	0	0
Facilities Management	2,452,904	2,758,942	2,739,753
County Leased Buildings	137,768	141,978	147,272
Vehicle Maintenance Facility	26,419	26,212	28,634
Recycling Department	64,486	73,623	73,379
Telephone Department	765,335	844,923	795,582
Precinct #2 Government Center	0	0	30,000
Subtotal Public Facilities	**8,378,900**	**9,944,645**	**10,106,767**
County Jail	24,006,747	24,485,400	28,646,545
Jail Health	3,708,636	4,194,031	4,617,525
Sheriff's Communications	2,779,634	2,227,704	2,476,993
Sheriff	12,982,854	13,140,737	15,242,545
DISD School Resource Officer	78,629	95,140	0
Sheriff's Mental Health Unit	760,969	786,790	887,358
Sheriff's Reserves Unit	46,620	56,167	44,031
Vehicle Emissions Enforcement Grant	58,860	186,189	0
DCTA Interlocal Contract	79,207	85,336	0
School Resource Officer	304,904	286,164	0
Copper Canyon Interlocal Contract	160,701	189,874	0
CSCD (Adult Probation)	255,161	311,838	387,167
Juvenile Accountability Grant	71,461	77,697	79,538
SO Freshwater Contract - Providence	158,035	171,974	0

DENTON COUNTY

General Fund Expenditures By Department

Department	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
SO Freshwater Contract - Paloma Creek	83,345	92,293	0
Constable, Precinct # 1	701,737	900,429	768,481
Constable, Precinct # 2	702,660	732,404	809,864
Constable, Precinct # 3	652,742	725,986	755,142
Constable, Precinct # 4	711,999	689,705	747,770
Constable, Precinct # 5	572,905	657,269	796,432
Constable, Precinct # 6	628,675	662,594	684,292
Fire and Ambulance Services	2,287,230	2,327,950	2,285,475
NWISD ASAP	0	3,799	0
Department of Public Safety	189,558	200,724	207,041
Alcoholic Beverage Commission	2,843	2,275	2,575
Texas Parks & Wildlife/Game Warden	3,282	4,233	2,462
2011 Homeland Security Grant	428,633	0	0
Emergency Services	1,086,305	1,100,070	1,347,469
2013 Homeland Security Grant	0	189,604	
2012 Homeland Security Grant	25,302	157,030	0
Subtotal Public Safety	**53,529,634**	**54,741,406**	**60,788,705**
Child Protective Services	84,761	91,409	88,121
Subtotal Health and Welfare	**84,761**	**91,409**	**88,121**
County Extension	337,415	389,782	424,260
Subtotal Conservation	**337,415**	**389,782**	**424,260**
Appropriations	3,079,664	3,203,313	3,245,638
Subtotal Contract Services	**3,079,664**	**3,203,313**	**3,245,638**
Total Expenditures	**118,707,388**	**125,019,023**	**137,860,048**
Transfer to Road & Bridge Fund	0	0	0
Transfer to Courthouse Security Fund	46,000	46,000	46,000
Transfer to Fire Code Enforcement Fund	0	50,000	50,000
Transfer to Public Health Fund	20,000	0	0
Transfer to Indigent Care Fund	0	0	0
Transfer to Jury Fund	142,637	150,042	193,616
Transfer to 2012 PI Bond Fund	779,398	0	0
Transfer to Capital Replacement Fund	2,000,000	3,500,000	3,500,000
Total Transfers To Other Funds	**2,988,035**	**3,746,042**	**3,789,616**
TOTAL USES	**121,695,423**	**128,765,063**	**141,649,664**

FY 2015 BUDGET

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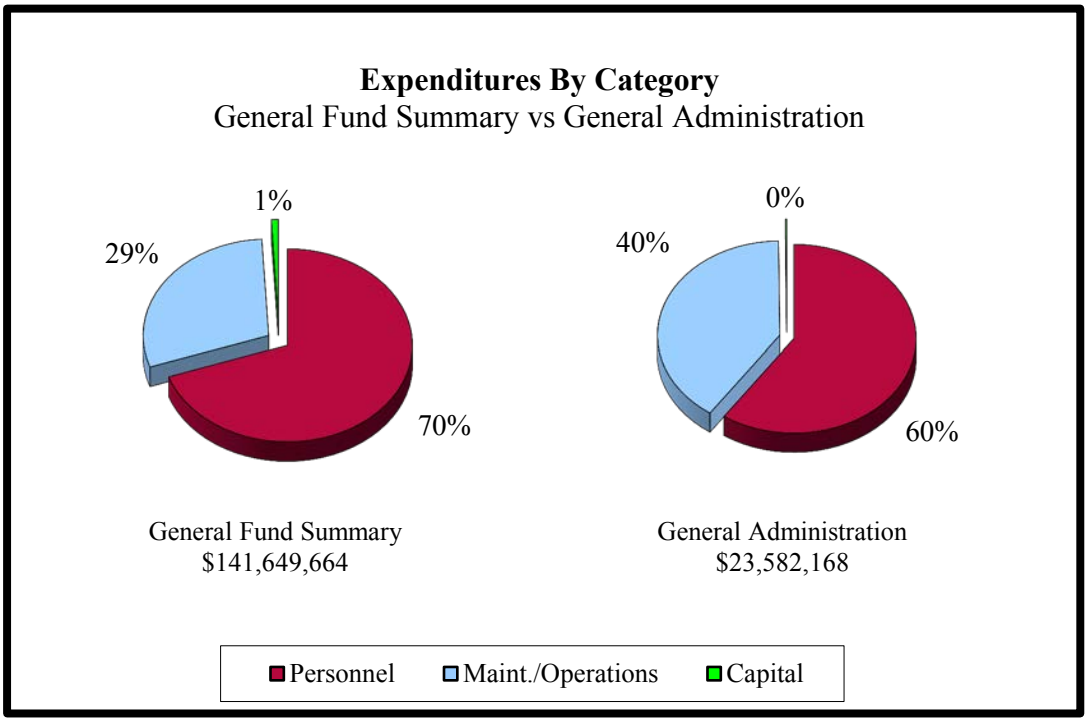
General Administration

General Administration departments include the basic administrative and management functions of the County's General Fund. The major departments include Commissioners Court, County Judge, County Clerk, Human Resources, Purchasing, Vehicle Maintenance, Technology Services, County Planning, Geographic Information Systems, Elections Administration, Non-Departmental, and Public Works.



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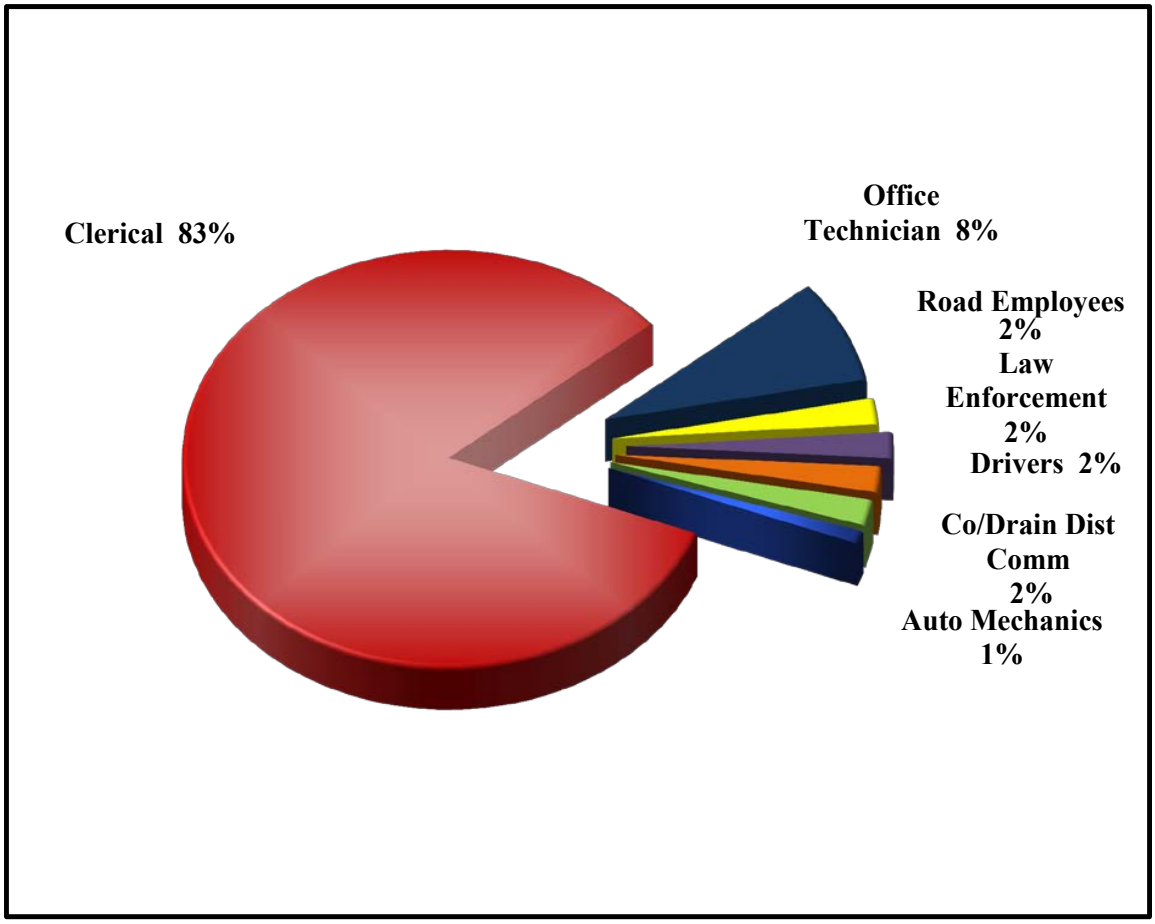


	Full-Time	Part-Time	FTEs *
Office Technician	14	-	14
Road Employees	4	-	4
Co. & Drain Dist. Commissioner	4	-	4
Drivers	3	-	3
Law Enforcement	4	-	4
Auto Mechanics	1	-	1
Clerical	143	4	145
TOTAL	**173**	**4**	**175**

* Full-time equivalents

DENTON COUNTY

Department: Commissioners Court *G/L# 01·10·10*

Department/Activity Description

The office of the Aide to the Court provides managerial and technical assistance to the Commissioners Court by interacting with County boards and committees, departments and elected officials as needed to enhance County government. This office organizes and publishes the weekly Commissioners Court agendas, attends all Commissioners Court Meetings, sets up courtroom, takes notes and records each meeting and issues all correspondence resulting from Commissioners Court. The office also maintains the County Boards and Committees Manual, and attends, records and transcribes the minutes for various County boards and committees. This office also assists the Housing Finance Corporation with their meetings and assists with various financial responsibilities.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$105,976	$109,045	$113,190
Operations	$11,039	$12,325	$14,725
Capital	$0	$0	$0
Total	$117,015	$121,370	$127,915

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- The program used for producing Commissioners Court agendas and packets changes quite often, and we were successful in ensuring that all changes were sent to departments and everyone was trained to implement the changes.
- Worked with Commissioners Court to reconstruct Denton County Boards and Committees.
- Worked to improve efficiency of Granicus and Legislature software.
- Successfully maintained all financial records and performed numerous administrative functions for the Denton County Housing Finance Corporation Board.
- Several facilities were added to the list of buildings available for outside use. This required calendar scheduling as well as security procurement for each event.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Complete implementation of new Agenda Program with all records updated and all issues resolved.			
% time spent on new agenda program	50%	40%	25%
E-agenda packets sent electronically each week	8	12	12
Agenda items posted	1,550	1,575	1,580
Goal: Provide administrative support to the Bail Bond Board and the Housing Finance Corporation.			
Bail bond companies monitored	26	28	28
Average hours spent each week on Bail Bond Board	12	15	10
Average hours spent each week on HFC bank records	1	1	1
Goal: Continue to refine procedures for filling vacancies for boards and committees.			
Boards and committees managed	30	30	30
Number of vacancies each year	20	15	10
Time to fill vacant position (weeks)	4	3	2

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	1	1	1
No. of Part-Time Employees	0	0	0

FY 2015 BUDGET

DENTON COUNTY

Department: Commissioner, Precinct #1 *G/L# 01·10·11*

Department/Activity Description

The Commissioners Court is the main body responsible for financial administration of the County, and is the executive body for the County which approves all policies and procedures and regulates many departments. It is the responsibility of the Commissioners Court to execute specific statutory duties, including legislative, executive and administrative functions while serving the County's hyper-growth population. It is the Commissioner's duty to serve as a leader in the community and to fulfill the needs of the citizens of Denton County. The County is divided into four Commissioners districts, each having equal population. Commissioners are elected by their district for a four-year term.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$208,777	$218,331	$226,899
Operations	$8,308	$7,024	$7,536
Capital	$0	$0	$0
Total	$217,086	$225,355	$234,435

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- Worked diligently with each of the seventeen cities in Precinct One to assist these towns and municipalities with prioritized road improvement projects through Commissioners Court-approved inter-local cooperative agreements.
- Completed numerous contracted road and bridge improvement projects, including culvert replacements and road reconstruction of projects in need of replacement and/or recycling/repaving in order to improve the safety of roads and the effectiveness of drainage.
- Planned for the construction of a new Mobberly extension road in anticipation of the needs of localized traffic near the future area of expansion of the Dallas North Tollway.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Improve the roads and bridges in Precinct 1.			
Bond funds available for public improvements to County-owned transportation and drainage projects	$7,500,000	$9,500,000	$5,500,000
Major transportation/drainage projects funded	2	4	5
Major transportation/drainage projects completed	2	3	3
Goal: Provide better service to citizens utilizing new R&B facility that is more centrally located and designed to promote efficient work flow.			
Public meetings hosted or participated in	67	70	70
Transportation-related meetings hosted or attended	20	24	24
Meetings with individual constituents and small groups	112	115	125
Goal: Provide better services to citizens in incorporated areas of Precinct 1.			
New interlocal agreements that support city infrastructure improvements	8	10	9

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	2	2	2
No. of Part-Time Employees	0	0	0

FY 2015 BUDGET

DENTON COUNTY

Department: Commissioner, Precinct #2 *G/L# 01·10·12*

Department/Activity Description

The Commissioners Court is the main body responsible for financial administration of the County, and is the executive body for the County which approves all policies and procedures and regulates many departments. It is the responsibility of the Commissioners Court to execute specific statutory duties, including legislative, executive and administrative functions while serving the County's hyper-growth population. It is the Commissioner's duty to serve as a leader in the community and to fulfill the needs of the citizens of Denton County. The County is divided into four Commissioners districts, each having equal population. Commissioners are elected by their district for a four-year term.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$215,100	$224,433	$233,359
Operations	$5,643	$6,809	$7,299
Capital	$0	$0	$0
Total	$220,742	$231,242	$240,658

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- Continued progress on road engineering and construction for FM 423, Memorial Rd, Flanagan Circle and FM 544.
- Continued development of County assets and building projects, including the design of the Carrollton expansion project and the new building in Frisco.
- Continued development of economic opportunities for Denton County and the municipalities within the County.
- Continued growth of the Denton County Veterans Memorial through donation/purchase of star memorial plaques and planting new landscaping.
- Researched and addressed legislative issues and new legislation that specifically affected or involved the participation of Denton County such as traffic issues and water supply districts.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Continue progress on multiple transportation, road and building projects (% completion).			
Planning and construction of FM 423	10%	45%	75%
Memorial Rd engineering complete, construction begun	30%	90%	100%
Design of Carrollton expansion project	25%	95%	100%
Design of new government center in Frisco	15%	95%	100%
Goal: Research and address legislative issues, review new legislative statutes and participate in issues involving Denton County.			
Legislative statutes reviewed	15	25	15
Meetings with Representatives and Senators attended	100%	100%	100%
Resolutions and solutions proposed	100%	100%	100%
Goal: Continue growth of the Denton County Veterans Memorial by donation/purchase of Star Memorial Plaques.			
Star Memorial Plaques added to memorial	3	15	25
Goal: Continue advancement of economic development opportunities.			
Economic incentive agreements with new businesses	1	3	3
Meetings with businesses interested in moving to Denton County	5	3	6

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	2	2	2
No. of Part-Time Employees	0	0	0

FY 2015 BUDGET

DENTON COUNTY

Department: Commissioner, Precinct #3 *G/L# 01·10·13*

Department/Activity Description

The Commissioners Court is the main body responsible for financial administration of the County, and is the executive body for the County which approves all policies and procedures and regulates many departments. It is the responsibility of the Commissioners Court to execute specific statutory duties, including legislative, executive and administrative functions while serving the County's hyper-growth population. It is the Commissioner's duty to serve as a leader in the community and to fulfill the needs of the citizens of Denton County. The County is divided into four Commissioners districts, each having equal population. Commissioners are elected by their district for a four-year term.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$223,889	$233,826	$243,126
Operations	$7,646	$10,385	$9,256
Capital	$0	$0	$0
Total	$231,534	$244,211	$252,382

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- Began construction of the Precinct #3 government building. This will combine County services in one location and add more services for the Citizens of Precinct #3 so they will not have to travel to Denton to conduct their County business.
- Began, continued or completed the following road projects: I35E, FM 407, FM 407/I35E interchange, FM 1171, Corporate, Purnell, Corporate Drive, Lakeview Drive, Point Vista and Main Street.
- Kept citizens informed on progress or delays in construction on I35E in a timely matter to assist them with alternate routes of travel during the lengthy construction process.
- Worked with Commissioners Court to expand and improve space for employees.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Encourage new businesses to relocate to Denton County by providing superior quality of life while keeping tax rates lo			
Denton County tax rate	0.282867%	0.284914%	0.272200%
Begin construction of new Pct #3 government center	N/A	yes	ongoing
Goal: Maintain committee appointments for all citizen and staff committees.			
Citizen committee appointments	6	8	6
Personal staff appointments	11	11	11
% appointments filled within 30 days	80%	80%	100%
Goal: Improve local transportation through implementation of road bond programs.			
Major Pct 3 road projects completed	1	2	2
Goal: Effectively oversee the design and construction of the new Lewisville Government Center project.			
Progress of project	100% design	30% construction	100% construction
New departments created in Pct #3	N/A	N/A	4
Departments relocated from rental space	N/A	N/A	3

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	2	2	2
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: Commissioner, Precinct #4 *G/L# 01·10·14*

Department/Activity Description

The Commissioners Court is the governing body of the County, and is therefore required to fulfill all responsibilities as stated in Texas law. Commissioners assist their constituents with issues regarding the County government process, road and drainage problems and road/bridge replacement and repairs. Commissioners Court is held weekly to set policy and approve items on the agenda. This includes approval of bills, contracts, purchases through bid process, hiring of employees, updates on transportation projects and overview of buildings and expansion of departments. The budget for Denton County is set by Commissioners Court. The Precinct 4 Commissioner delivers presentations to community groups to update and educate citizens regarding issues in Denton County. The Commissioner serves on departmental and community boards and committees. He assists municipalities with solutions for issues due to rapid growth and other community needs. He attends City Council meetings of all cities/town in Precinct 4 on a regular basis and upon their request.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$215,754	$217,271	$225,122
Operations	$8,278	$8,568	$8,896
Capital	$0	$0	$0
Total	$224,032	$225,839	$234,018

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- The efforts of the Pct #4 Commissioner and his staff led to the reconstruction and expansion of several TxDOT system projects in Denton County over the past several years. I35E, SH 114 urban and rural sections, US 380 rural section, interchange of SH 114 and 170, FM 407, and FM 1171 sections 1, 2 and 3 are all projects currently under construction or recently completed.
- Projects that are in design or environmental clearance process are three sections of US 377, FM 156, 156/114 interchange, I35W, and main lane expansion and construction for 114 and 170. Several multi-million dollar County Road and Bridge projects have been completed or are currently in the bid process. Numerous road reconstruction projects for Pct #4 cities have been managed by this office.
- One of the on-going challenges faced by Road and Bridge West is providing a financially competitive workplace. Considerable staff turnover and vacancies created by uncompetitive wages in comparison to private industry have been a challenge for remaining employees.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Progress of State Highway projects.			
SH 380, Segments 1 & 2	ongoing	ongoing	rural complete
SH 114, Sections 1 & 2	ongoing	ongoing	100% complete
FM 407	ongoing	100% complete	N/A
I35E	identify funding	begin construction	ongoing
FM 156	continue design	complete design	begin construction
Goal: Effectively oversee the design and construction of the Precinct #4 Government Center.			
Progress of design plans	ongoing	100% complete	N/A
Progress of utilities and roadway	ongoing	ongoing	100% complete

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Increase in-house training for Commissioner Office staff and R&B West employees.			
Heavy Equipment Operator training classes	5	3	5
Computer training classes for R&B staff	10	6	10
Leadership and communication training classes	10	10	12
Goal: Maintain open communication with constituents.			
Phone calls and messages returned within 24 hours	90%	95%	98%
Group meetings with constituents for project updates	4	7	4
Website, email and social media updates	50	64	70

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	2	2	2
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: County Judge *G/L# 01·10·15*

Department/Activity Description

The County Judge serves as the presiding officer of the Commissioners Court, which is the main body responsible for the financial administration of the County. The Judge's primary responsibility is to execute specific statutory duties, including legislative, executive and administrative functions, while serving the County's fast-growing population. It is the Judge's duty to serve as a leader in the community and to fulfill the needs of the citizens of Denton County. The County Judge is elected county-wide to a four-year term.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$326,528	$340,309	$353,663
Operations	$7,922	$7,864	$8,640
Capital	$0	$0	$0
Total	$334,450	$348,173	$362,303

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- Facilitated improvements to transportation infrastructure of Denton County, especially with groundbreaking and construction along I-35 East from Dallas to Hwy 380.
- Provided information to local, state, and national legislative delegates regarding needs of Denton County constituents, economic development, transportation, and water.
- Encouraged appropriate measures to respond to West Nile Virus mitigation through budget, staff, education, and other measures taken by Commissioners Court as response to lessons learned from earlier years.
- Developed and continued programs to promote economic development in Denton County.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Improve technological development county-wide in order to increase productivity and enhance performance and employee satisfaction.			
Special projects discussed with Director of Tech Svcs	5	5	5
Goal: Provide accurate and timely responses to constituent inquiries and requests from other governmental agencies.			
% constituent contacts returned within 24 hours	97%	95%	99%
% constituent complaints resolved within 7 days	95%	96%	99%
Contacts with other governmental agencies	100	150	170
Goal: Facilitate improvements to the transportation infrastructure of Denton County.			
Seek community support for I35E management lanes improvement project and SB1420	ongoing	ongoing	ongoing
Meetings with constituents and neighborhood groups	12	15	20
Goal: Develop new programs that will help make Denton County a prime destination for economic development.			
% special projects completed within 14 days	90%	90%	99%
Special projects completed or implemented	5	7	10

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	3	3	3
No. of Part-Time Employees	0	0	0

FY 2015 BUDGET

DENTON COUNTY

Department: Bail Bond Board *G/L# 01·10·16*

Department/Activity Description

The function of this department is to exercise any powers incidental or necessary to administer the Bail Bond Board Act, to enforce and regulate this Act, and to supervise and regulate all phases of the bonding business within the County. This Board conducts hearings and investigations and makes recommendations regarding the issuance, refusal, suspension or revocation of licenses to the Texas Judicial Council. The District Clerk is chairman of the board. The Bail Bond Coordinator reports to the County Treasurer and is responsible for all Bail Bond files and records kept in the Treasurer's office.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$0	$0	$0
Operations	$1,641	$3,419	$3,050
Capital	$0	$0	$0
Total	$1,641	$3,419	$3,050

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- Met all agenda deadlines and made sure that all new and renewal applications were turned in on time.
- Worked closely with Legal Department with issues relating to State and local statutes.
- Issued licenses to two new companies.
- Posted all meeting agendas and orders on the website.
- Worked with bail bond companies and the public to get informative information to them.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Streamline the agenda packets and accurately and efficiently post all updates.			
Hours of preparation per Bail Bond Board Meeting	50	47	45
New and renewal licenses filed	20	25	28
Hours spent monthly on Court Order spreadsheet	5	5	4
Goal: Process all new and renewal bail bond applications according to policy, maintaining various reports and information.			
New applications received and processed	4	2	2
Property and money backed companies	10	10	10
Insurance backed companies	16	16	18
Bailed bond companies closed	3	2	1
Goal: Maintain website, ensuring that all information is posted in a timely manner.			
Agendas submitted electronically to website	12	12	12
Orders submitted electronically to website	25	25	25

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

FY 2015 BUDGET

DENTON COUNTY

Department: County Clerk *G/L# 01·10·20*

Department/Activity Description

The County Clerk's Office maintains all records regarding County business including (but not limited to) marriage licenses, real property, recording, vital statistics, probate, UCC and juvenile. The County Clerk's Office is an ex-officio clerk of Commissioners Court, and serves as clerk for county, criminal, civil and probate courts. The County Clerk is elected to a four-year term by Denton County voters.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$3,361,878	$3,226,689	$3,530,591
Operations	$154,294	$198,755	$152,858
Capital	$0	$0	$0
Total	$3,516,172	$3,425,444	$3,683,449

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- Implemented the new business process of e-filing and going paperless in the Civil and Probate departments, thereby saving the County thousands of dollars by reducing use of exhaustible resources such as paper, case file folders and file labels.
- Oversaw moving to paperless process in Mental Health court.
- Implemented electronic filing of appeals in the Criminal, Civil and Probate departments.
- Received the 2013 release of Odyssey with new unhinges to the case management package.
- Worked with Judge and District Attorney's office to effect reorganization of the mental Health Department to ensure that it is in compliance with the law.
- Perfected the Tyler Technologies contract to better serve the County's patrons with increased online functions and services.
- We were challenged by the increased number of cases, new methods of filing the cases and a large number of phone payments.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Keep up with growing demands in the area of mental health.			
Increase in mental health cases filed	10%	15%	15%
Electronic filings	30%	99%	100%
Goal: Continue to finds ways to provide services to citizens without requiring their presence at the Courthouse.			
Electronic case filings	30%	75%	100%
Payments made by phone	13,000	7,500	2,000
Payments made on-line	0	6,000	12,000
Copy requests by fax	4,400	4,000	3,500
Goal: Maintain high level of service regardless of volume.			
Inventory and appraisements for probate and guardianships	502	525	575
Dispositions	294	325	375
Hearings	1,811	1,900	1,950

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	58	57	56
No. of Part-Time Employees	1	1	1

FY 2015 BUDGET

DENTON COUNTY

Department: Human Resources *G/L# 01·10·25*

Department/Activity Description

The Human Resources Department ensures compliance with federal, state and local employment legislation through policy administration, recruitment procedures, employment practices and job classification. The department is responsible for administering the medical and dental plan, life insurance, the cafeteria plan, workers compensation, safety, training, risk management and loss control which includes vehicle and building insurance programs, retirement, ADA, family leave, sick leave pool and other federal regulations. Other areas of responsibility include the Employee Forum, newsletters, service awards, annual employee picnic, flower program, and the placement of temporary employees.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$885,747	$909,522	$983,897
Operations	$54,058	$53,848	$48,387
Capital	$0	$0	$0
Total	$939,805	$963,370	$1,032,284

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- This year we have received more employment lawsuits and EEOC complaints than in previous years. Sometimes this seems to leave little time for work outside of employee relations.
- We rolled out an HDHP/HSA plan for the very first time, after months of work on it. We did a tremendous amount of education for employees and 14% of employees enrolled in this plan design.
- Denton County's Safety Program was recognized by Texas Association of Counties with a Gold Star Safety Award.
- We posted more jobs and screened more applications than ever before.
- We developed and rolled out some new training classes and provided more training to Denton County employees than ever before.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Be prepared to roll out an Account Based Health Plan this fall in the event that the PEBC Board approves the change.			
Train HR employees in all areas of the type of plan approved by the Board	45%	90%	100%
Plan, coordinate and conduct educational sessions regarding the new plan	20%	95%	100%
Complete transition to new benefit plan offerings	5%	85%	100%
Goal: Increase wellness program participation.			
% Increase in Wellness Program participation	0%	5%	10%
Meetings conducted with large departments to increase understanding of Wellness Program	0	1	3
Wellness Program flyers distributed	no	no	quarterly
Goal: Increase efficiency through transition to a new Human Resources Management System.			
Develop a scope of work for the RFP	0%	80%	100%
Evaluate proposals to select a new system vendor	0%	10%	100%
Train HR staff to use the new system	0%	0%	50%

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	11	11	11
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: Purchasing *G/L# 01·10·30*

Department/Activity Description

The Purchasing Department manages centralized procurement of the County's services, commodities and repairs. The department is charged with providing goods and services of the maximum value attainable by obtaining bids through the provisions of the Local Government Code, Section 262, Denton County Purchasing Policy, and other applicable laws. In addition, the Purchasing Department efficiently maintains fixed asset records through physical inventories, conducts sales or auctions of surplus and salvage equipment, monitors market supply, and performs license and title services for the entire County fleet.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$865,529	$896,569	$1,023,086
Operations	$32,295	$37,457	$38,258
Capital	$0	$0	$0
Total	$897,824	$934,026	$1,061,344

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- Received the 2013 Achievement of Excellence in Procurement Award for the 18th year from the National Purchasing Institute. The award measures innovation, productivity, leadership attributes, professional development and e-procurement initiatives. Denton County is one of only 6 governmental agencies in the United States to receive the award for all 18 years.
- The Purchasing Department has been challenged with significant workload increases due to both planned road and facility construction projects as well as new technology projects. The challenge has been adequately met with efforts to re-allocate commodity assignments within the office. However, we have great concern about meeting the challenges effectively and therefore have requested a reorganization and new position. We will continue to focus on economy, performance and risk management in managing all procurement functions; however, our greatest challenge is effectively managing all of the complex, high value projects on the horizon.
- Purchasing has been reporting annual cost avoidance analysis to record cost reduction opportunities which ultimately allows the County to supply additional resources and provide enhanced services. The annual report to Commissioners Court for FY2013 focused on cost avoidance measures totaling $2,059,110 not including additional savings from utilizing cooperative contracts.
- The department reviews available cooperative contracts for significant purchases or commodity classes to determine if savings can be realized. While it is difficult to assess actual savings over what a traditional county purchase cost would be (not retail), it is estimated the County averages 5% savings on cooperative purchases. The County purchased $10,323,266 in FY2013 with an estimated savings of $515,163.
- The Purchasing staff was involved in professional associations through leadership positions last year. Vanessa Freeman served as an officer on the board of the Public Purchasing Association of North Central Texas and Donna Riley is currently serving as President of the Texas Public Purchasing Association. Several other staff members served on similar boards and committees.
- Jennifer Harbour, Buyer, received the Certified Public Purchasing Buyer from the UPPCC in 2013.
- The Purchasing Department has successfully launched the P-Card program across the County holding numerous required training sessions.
- The Purchasing Department has increased communication with county employees through the quarterly "Purchasing Press". The online newsletter gives employees important information on cost savings and efficient processes. We have had very positive feedback on the newsletter.

DENTON COUNTY

Department: Purchasing (continued) *G/L# 01·10·30*

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Aggressively monitor and audit annual contracts to minimize billing discrepancies and review contractual compliance.			
Funds recovered from contract audit program	$9,323	$10,000	$10,000
Estimated costs avoided through corrective measures	$50,000	$50,000	$50,000
Goal: Maximize value of county expenditures through cost avoidance measures.			
Cost avoidance for new contracts	$1,366,561	$1,200,000	$1,500,000
Cost avoidance for renewed contracts	$192,395	$200,000	$300,000
Cost avoidance for POs under the bid threshold	$12,292	$35,000	$50,000
Goal: Maximize use of County resources through term contracting and use of cooperative contracts when possible.			
Term commodity/service contracts	$11,669,076	$12,000,000	$15,000,000
Cooperative contract purchases	$10,323,266	$11,000,000	$12,000,000
Goal: Develop and maintain outstanding performance by reviewing processes to ensure maximum efficiency and effectiveness.			
Average days to process capital purchase orders under the bid threshold	8	8	6
Average days to process formal quotes	10	10	8
Average weeks to provess competitive bids	6	6	6
Goal: Continue to maximize revenue through well-managed surplus auctions and revenue contracts.			
Surplus/salvage and sale revenue	$162,010	$175,000	$200,000
Commission/revenue contracts	$265,549	$300,000	$350,000
Cooperative contract rebates	$50,976	$75,000	$80,000

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	11	11	12
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: Vehicle Maintenance *G/L# 01·10·35*

Department/Activity Description

The Vehicle Maintenance Department is responsible for establishing and implementing a preventive maintenance program for the County's fleet of vehicles. In addition, the department performs minor repairs such as tune-ups, tire replacements and repair, brake and front end repair, as well as coordinating all repair work performed by outside vendors. This department also operates a sign shop which is responsible for making signs required for County roads and buildings, reviews all requests for vehicle purchases, provides recommendations on vehicle replacements and maintains the County alternative fuel program.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$281,264	$280,265	$307,902
Operations	$59,163	$70,191	$68,677
Capital	$13,946	$7,495	$0
Total	$354,372	$357,951	$376,579

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- Reduced the number of outside repairs through training and education of County mechanics and addition of needed equipment.
- Produced road signs, building signs and vehicle graphics in-house rather than purchasing from outside vendors.
- Decreased the average down time per vehicle.
- Developed the best alternative fuel program for County vehicles.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Maintain an average down time per vehicle of less than 2 days per year.			
Average down time per vehicle (days)	1.4	1.2	1.0
% of fleet down time	0.50%	0.45%	0.40%
Goal: Reduce the number of outside repairs through training and education of the County's mechanics.			
% of repairs sent to outside vendors	6.8%	5.5%	5.0%
Average training hours per mechanic	16	20	24
Goal: Assist in the annual vehicle purchases for County departments.			
Vehicles recommended for replacement	23	33	35
Vehicles in County fleet services	307	317	320
% vehicles replaced per year	7.5%	10.4%	10.9%
Goal: Provide preventive maintenance for County vehicles to ensure maximum service, performance and reliability.			
Oil changes	1,191	958	970
Average time for routine maintenance (minutes)	60	60	60
Average time for oil change (minutes)	30	30	30

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	5	5	5
No. of Part-Time Employees	0	0	0

FY 2015 BUDGET

DENTON COUNTY

Department: Non-Departmental *G/L# 01·10·40*

Department/Activity Description

This department is utilized for County-wide expenses such as professional services, insurance, equipment maintenance contracts, etc., which cannot be identified with a specific department. Also included are contingency funds for unanticipated expenses throughout the year.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$43,097	$74,902	$73,819
Operations	$1,704,139	$2,230,412	$5,650,743
Capital	$0	$0	$0
Total	$1,747,236	$2,305,314	$5,724,562

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- Developed innovative methods to manage rising cost of health insurance.
- Increased efforts in the area of wellness to promote employee health and fitness.
- Decreased expenditures for copier rental by reviewing copier contracts and ensuring that each department selects the most cost-effective copier plan for its individual needs.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Strive to minimize use of unappropriated contingency funds.			
Unappropriated contingency funds expended	$2,841,645	$3,000,000	$3,000,000
% Unappropriated contingency funds utilized	64.4%	68.0%	68.0%

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

FY 2015 BUDGET

DENTON COUNTY

Department: Financial Information Systems *G/L# 01·10·45*

Department/Activity Description

This department is utilized for the accounting of the costs of providing information and data processing system for departments involved in the financial applications of the County. Operating expenses include software and hardware maintenance and supplies. This system includes financial accounting, budgeting, human resources, payroll and purchasing functions. The system was approved in an effort to increase overall departmental efficiency and to provide departments direct access to pertinent financial information through on-line inquiry.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$0	$0	$0
Operations	$83,896	$114,481	$115,981
Capital	$0	$0	$0
Total	$83,896	$114,481	$115,981

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- Increased employee productivity by providing regular enhancements to the financial system.
- Avoided duplication of effort by ensuring that the financial activities of the County are processed without the need for multiple entries for any single transaction.
- Provided automated processes to replace manual ones.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Provide an efficient and effective data processing system for financial transactions and activities of the County.			
% Time system is operational	90%	95%	100%
% Hardware problems resolved within 1 working day	100%	100%	100%
Users of Financial Management System	48	48	50

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

FY 2015 BUDGET

DENTON COUNTY

Department: Technology Services *G/L# 01·10·46*

Department/Activity Description

The Technology Services Department is responsible for providing County-wide and intergovernmental automated integration, electronic access to public information, and 24-hour per day service to all departments and end users. This department provides weekly video taping of Commissioners Court meetings for cable and internet broadcast, provides telecommunications services to employees including comprehensive training, and develops and recommends policies and procedures to achieve maximum efficiency and to protect the integrity and security of data maintained on Denton County computer systems. Expenses for all other county departments are recorded in the County-Wide Technology Department (01.10.90).

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$2,464,168	$2,697,047	$3,083,198
Operations	$76,189	$69,350	$66,121
Capital	$0	$24,268	$0
Total	$2,540,358	$2,790,665	$3,149,319

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- Challenge - It has been difficult to maintain a high level of service and timely completion of new projects related to desktop, server, network support and application development due to inadequate technical and administrative staffing, lack of resources and staff training.
- Challenge - We have had some staff turnover again this year. Hiring and training new employees places a time and workload burden on existing staff, supervisors and management. Due to salary limitations, we have also experienced extreme difficulty in attracting highly qualified applicants for our vacancies. Training budgets are not sufficient to properly train staff on technologies that we support.
- Accomplishment - Connected the City of Corinth with fiber back to Denton County for TLETS, RMS and Odyssey access.
- Accomplishment - Implementation of Site Recovery Manager for the Odyssey system. This will allow for disaster recovery of the system.
- Accomplishment - The upgrade of the Sheriff camera system, including the migration of 200 cameras from the County Video system, to allow for better monitoring of inmates through improved quality as well as other enhancements.
- Accomplishment - The implementation of Rocket ruggedized cellular modems for Denton County law enforcement vehicles.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Goal: Offer instructor-led training courses ranging from beginner to advanced on the latest software and technologies.			
Computer training classes held	35	40	45
Employees trained in computer training classes	228	417	350
Goal: Increase efficiencies by creating in-house applications to automate tasks and manual procedures.			
Existing applications	169	184	199
New applications built or created	17	15	15
Goal: Implement Service Level Agreements (SLAs) with departments.			
Active SLAs	10	20	17
% SLAs meeting or exceeding service level goals	90%	95%	100%
% breached service requests	9.7%	10.0%	11.0%

FY 2015 BUDGET

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Continue to improve quality and timeliness of service and support to County departments.			
Average response time (hours) to complete request	7.60	4.30	4.00
Survey responses (range 1=low to 5=best):			
Overall handling of service request	4.88	4.42	4.50
Timeliness of problem resolution	4.88	4.40	4.50
Effectiveness of solution/information	4.89	4.45	4.50

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	30	31	33
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: Print/Mail Department *G/L# 01·10·50*

Department/Activity Description

The Print/Mail Department is responsible for the coordination and execution of printing requests from all County departments, including simple black and white copies to bound color presentations. The mail center also processes all incoming, outgoing USPS mail, interdepartmental, certified, registered and overnight mail for County departments, including license plates for the Tax Assessor/ Collector, specimen samples for the Health Department, child support checks for the District Clerk and election material. The department also presorts in-state bulk rate for first class for delivery to the post office, along with mail delivery to all satellite offices within Denton County.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$216,369	$224,592	$227,162
Operations	$88,762	$119,731	$117,331
Capital	$0	$0	$0
Total	$305,130	$344,323	$344,493

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- Completed requested print orders in a more timely manner and improved print quality, providing more professional literature to departments.
- Discovered discrepancies by verifying actual usage of copier compared to invoiced usage and corrected the problem by working with the company and Accounts Payable.
- Worked with all Departments in the Courts Building as their main mail pick up and drop off location.
- Rescheduled routes to accommodate new county buildings.
- Reduced mail and outside print costs to the county, especially color copying costs, by doing everything in-house.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Continue improving efficiency of mail delivery and pick-up across the County.			
Introduce checklists to monitor mail pick-up & delivery	3	4	5
New offices added to mail runs	6	10	12
Monthly cost of mail processed	$31,000	$30,500	$31,000
Goal: Continue to improve the quality and turnaround of print jobs requested.			
Turnaround time in days	2	1	0.5
% Jobs with improved print quality	75%	90%	95%
Copies processed	3,173,643	3,175,793	3,180,993
Goal: Encourage use of electronic resources in order to reduce number of printed agenda packets needed each week.			
Commissioners Court agenda packets printed weekly	7	6	4

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	4	4	4
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: Geographic Information Systems *G/L# 01·10·55*

Department/Activity Description

The Denton County Geographic Information Systems Division is responsible for providing GIS (Geographical Information Systems) applications, services and map products to all Denton County offices and departments for county management, planning and operations. The GIS office uses GPS and other data collection methods to obtain and map geographic and location information and uses GIS to store data in layers. The GIS Division has constructed and maintains approximately 150 map layers. These layers contain features, such as roads, 911 addresses, City limits, fire district boundaries and streams to name a few. The development of the Landmark IMS application has allowed the ability to provide an interactive online map to the public and staff. This allows for increased spatial analysis, geographical data modeling and new products to be produced such as the Denton County Landmark to Go map book.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$336,087	$337,001	$400,258
Operations	$91,410	$54,685	$111,612
Capital	$13,496	$0	$0
Total	$440,993	$391,686	$511,870

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- Challenge-GIS has had a number of staff changes this year, and in response to this we have spent more time than usual on staff training.
- Accomplishment-The Shelter Application is an application that the Emergency Management Department did not have funding for and we were able to create this difficult application utilizing only our internal staff.
- Accomplishment-Worked on a large number of new web and mobile applications that are very helpful to the various county departments. Some of these applications, such as the historical structure collection mobile application, not only solved a large problem for the staff of the department but also served as a great introduction to the type of projects we are capable of doing.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Create new GIS-related applications to make other departments more efficient and cost-effective.			
GIS applications maintained	4	10	16
New applications built or created	2	6	6
Goal: Improve the Landmark application and other GIS applications to ensure that they remain useful to our customers.			
Map modifications requested	38	25	35
Service requests submitted for map data edits	142	150	170
Service requests submitted for new GIS data layers	15	18	20
GIS service requests completed	356	380	405

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	2	4	4
No. of Part-Time (or Split Funded) Employees	2	2	2

DENTON COUNTY

Department: Department of Public Works *G/L# 01·10·56*

Department/Activity Description

The County Planning Department was reorganized and renamed in FY2015 to the Department of Public Works and was merged with the Construction Management Department and included in this budget. The Planning Division is responsible for the administration and management of various land use programs within unincorporated Denton County. These include the Lake Ray Roberts Land Use Ordinance, the Denton County Subdivision Rules and Regulations, and the National Flood Insurance Program including permitting, water quality and quantity and program compliance. This department also manages the Lake Ray Roberts Land Use Ordinance enforcement and its zoning cases, administers the E-911 addressing program and maintains a complete real property records section. Existing databases are critical and are a high priority to this department, other county departments and the public. Future development of the Web-based data will include all permits and inspections to better serve the public and other county offices. The Construction Management division acts as Denton County's liaison to architects, engineers, consultants and contractors on all of the county's building and remodeling projects. The department tracks all facility construction expenditures and budgets and reviews pay applications submitted by construction and architecture firms. The department promotes standardization, consistency and smart design to help Denton County realize improved efficiency, easier maintenance and cost savings. Projects are inspected for compliance with plans and specifications and deficiencies or unacceptable work are tracked to ensure that all issues are resolved by the contractor. The Construction Management department works to help projects stay on schedule and within budget, and compiles and maintains all reports, records, drawings, specifications and other required documents pertaining to facility construction projects. (See Construction Management 01.50.16 for specific Accomplishments and Challenges and Goals, Objectives and Performance Measures)

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$391,327	$403,296	$824,445
Operations	$15,376	$23,000	$43,953
Capital	$0	$0	$0
Total	$406,703	$426,296	$868,398

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- Scanned all development permits from early 1990s to present. Some years were scanned and lost, so they had to be re-scanned. Only two and a half years remain unscanned at this point. Aerial maps were also scanned.
- Partnered with Upper Trinity Regional Water District in the Household Hazardous Waste Program and held one event in Lantana.
- Developed a tracking system website for permitting, work orders and interoffice/ interdepartmental communication.
- Utility permit requests were moved to Landmark with letters and backup materials saved to the G Drive.
- Reviewed and consolidated files on the G Drive, deleting duplicate versions.
- Letters of map revision were moved to Landmark.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Continue to provide excellent customer service at all levels, processing an increasing number of requests.			
Flood plain inspections due to complaints	12	26	20
Customer walk-ins	2,490	2,400	2,400
Customer phone requests	5,557	4,800	5,000
Customer email or fax requests	19,743	16,000	13,000
Goal: Maintain our current turnaround time for development permits.			
Avg turnaround time for development permits (days)	3	3	3
Development permits issued	2,099	2,150	2,200

FY 2015 BUDGET

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Maintain our current time frame for plat approval process.			
Average weeks for final plat approval	3	3	3
Final plats reviewed	31	40	45
Final plats approved	28	38	43
Replats reviewed / approved	5 / 3	5 / 5	6 / 6

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	6	6	10
No. of Part-Time (or Split Funded) Employees	0	0	0

DENTON COUNTY

Department: Historical Commission HOT Funds Grant *G/L# 01·10·57*

Department/Activity Description

The HOT (Hotel Occupancy Tax) Funds Tourism Grant is designed to promote tourism and the convention and hotel industry by advertising and conducting solicitations and promotional programs to attract tourists and convention delegates or registrants to visit preserved historic sites and museums in Denton County. In FY2012 funds for historical restoration projects were separated from the main HOT Funds grant and accounted for in a separate department. Grant period ends December 31, 2013.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$0	$0	$0
Operations	$2,961	$0	$0
Capital	$0	$0	$0
Total	$2,961	$0	$0

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

Funds restricted to use for historical restoration projects designed to promote tourism in the County.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
N/A			

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	0	0	0
No. of Part-Time (or Split Funded) Employees	0	0	0

FY 2015 BUDGET

DENTON COUNTY

Department: HOT Funds Tourism Grant 2015 *G/L# 01·10·58*

Department/Activity Description

The HOT (Hotel Occupancy Tax) Funds Grant is designed to promote tourism and the convention and hotel industry by advertising and conducting solicitations and promotional programs to attract tourists and convention delegates or registrants to visit preserved historic sites and museums in Denton County. This grant was first awarded in FY 1999 and previously funded one part-time position as well as various equipment, supplies, and restoration/maintenance expenses. The County is funding the position in FY2015 and the grant will provide additional funds for contract labor expenses, archival supplies and restoration funds to assist with tourism functions. The grant period begins January 1, 2015.

FINANCIAL TRENDS

Budget Category	FY 2012 Actual	FY 2013 Estimates	FY 2014 Budget
Personnel	$27,306	$0	$0
Operations	$75,731	$12,160	$0
Capital	$0	$0	$0
Total	$103,037	$12,160	$0

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- Established social media pages to promote CHOS Museum /Historical Park of Denton County.
- Contacted all schools in Denton County, increasing number of school tours for museums, expanding traveling museum programs and developing curriculum for teachers at all grade levels.
- Continued to grow collections via our “History Detectives” project.
- Completed the move of the Taylor Farm artifacts and structures, located additional storage space and created a de-accessioning task force.
- Offered monthly lectures and programs to residents. Changing and traveling exhibits have helped us to reach more audiences. Our educational outreach to schools and organizations has resulted in a volunteer force that has grown four-fold since 2011. In addition, visitation to our museums and programs has increased.
- Secured grants, volunteer labor and free materials (value-added benefit to County property) to continue to minimize expenditures for County Museums.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Establish and maintain task forces to market Denton County's history and culture.			
Marketing task force implemented and active	0	1	1
Advertising task force implemented and active	0	1	1
Gift shop task force implemented and active	0	1	1
Goal: Create partnerships with other entities to reach more people and inform them of programs and exhibits that are available through the County's Museums and Historical Park.			
Local festivals attended	0	0	1
Coordination with other historical organizations	0	1	1
Partnerships created with municipalities	0	1	1
Schools contacted	60	75	80
Traveling museum programs	50	60	75

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	0	0	0
No. of Part-Time (or Split Funded) Employees	1	0	0

FY 2015 BUDGET

DENTON COUNTY

Department: Office of History and Culture *G/L# 01·10·59*

Department/Activity Description

The Office of History and Culture is the collection repository for the historical artifacts and archives for the County. It collects, preserves, maintains, and displays historical material. The Museum also interprets the County's history, acquires and preserves property and artifacts, publishes relevant materials, conducts educational programs through an outreach program, promotes tourism through tours of the Courthouse-on-the-Square and Museum facilities, and keeps current on changes in historical laws at the state and national levels. Six new facilities which are the responsibility of the museum staff were added to the Historical Park of Denton County in 2009-2010.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$347,947	$385,263	$429,292
Operations	$26,580	$65,868	$24,800
Capital	$0	$0	$0
Total	$374,527	$451,131	$454,092

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- Established social media pages to promote CHOS Museum /Historical Park of Denton County.
- Contacted all schools in Denton County, increasing number of school tours for museums, expanding traveling museum programs and developing curriculum for teachers at all grade levels.
- Continued to grow collections via our “History Detectives” project.
- Completed the move of the Taylor Farm artifacts and structures, located additional storage space and created a de-accessioning task force.
- Offered monthly lectures and programs to residents. Changing and traveling exhibits have helped us to reach more audiences. Our educational outreach to schools and organizations has resulted in a volunteer force that has grown four-fold since 2011. In addition, visitation to our museums and programs has increased.
- Secured grants, volunteer labor and free materials (value-added benefit to County property) to continue to minimize expenditures for County Museums.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Establish and maintain task forces to market Denton County's history and culture.			
Marketing task force implemented and active	0	1	1
Advertising task force implemented and active	0	1	1
Gift shop task force implemented and active	0	1	1
Goal: Create partnerships with other entities to reach more people and inform them of programs and exhibits that are available through the County's Museums and Historical Park.			
Local festivals attended	0	0	1
Coordination with other historical organizations	0	1	1
Partnerships created with municipalities	0	1	1
Schools contacted	60	75	80
Traveling museum programs	50	60	75

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	5	5	5
No. of Part-Time (or Split Funded) Employees	1	1	1

FY 2015 BUDGET

DENTON COUNTY

Department: Records Management *G/L# 01·10·61*

Department/Activity Description

The Records Management Department is responsible for administering the records management program and providing assistance to custodians of records in Denton County. This department prepares and files record control schedules required by Section 203.041 and the listing of obsolete records as required by Section 203.044, as well as preparing and filing the request for authorization to destroy records as provided by Section 203.045 (film) and Section 204.008 (electronic storage). This department stores county records in paper form, microfilm and CD-imaging media, and is responsible for the preservation and identification of local government records.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$241,493	$254,221	$345,357
Operations	$21,655	$29,950	$25,557
Capital	$0	$0	$0
Total	$263,148	$284,171	$370,914

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- Accomplishment - Reorganization of the Records Management Department staff duties and cross training of all team members.
- Accomplishment - Installation of new document scanner and training additional inmate trusty to operate.
- Challenge - Maintaining productivity with several key employees out on intermittent extended family medical leave and equipment down time due to multiple repairs on the microfilm processor.
- Accomplishment - 100% of team members attended a minimum of three HR or Technology Services training classes.
- Challenge - Ability to destroy records in a timely manner due to the amended Texas State Library and Archive Commission record retention schedules. We must first wait on other department heads / elected officials to authenticate historical value of their records. This potentially could increase the storage needs of paper documents.
- Accomplishment and Challenge - Training of department heads, elected officials and records liaisons on the amended Texas State Library and Archive Commission retention schedules and renewing the Declaration of Compliance forms.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Minimize the net growth of documents stored to less than 10% per year.			
Documents added to storage	92,640	156,880	171,800
Documents destroyed	48,520	50,400	60,000
Departments able to search paper documents in storage	44,120	106,480	111,800
Goal: Increase the number of documents imaged, indexed and processed for destruction.			
Documents prepped, microfilmed and scanned	1,863,310	1,820,000	1,920,000
Microfilm reels processed	740	827	873
Scanned files indexed	32,800	40,000	36,400
Paper files indexed	33,577	87,452	87,452
Goal: Provide records instruction and training to employees and assist departments in proper retention of records.			
Employees receiving in-depth training	109	50	100
Departments completing records inventories	0	1	12
Departments updating/completing retention schedules	42	0	10

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	4	4	5
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: HOT Funds Tourism Grant 2014 *G/L# 01·10·62*

Department/Activity Description

The HOT (Hotel Occupancy Tax) Funds Tourism Grant for 2014 was designed to promote tourism and the convention and hotel industry by advertising and conducting solicitations and promotional programs to attract tourists and convention delegates or registrants to visit preserved historic sites and museums in Denton County. This program also engages in historical restoration and preservation projects and activities. This grant was first accepted by the Commissioners Court in FY 1999 and provided funding for one part-time employee and various equipment and supplies. Grant period ended September 30, 2014.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$2,137	$24,873	$0
Operations	$35,392	$79,238	$0
Capital	$0	$0	$0
Total	$37,529	$104,111	$0

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- Established social media pages to promote CHOS Museum /Historical Park of Denton County.
- Contacted all schools in Denton County, increasing number of school tours for museums, expanding traveling museum programs and developing curriculum for teachers at all grade levels.
- Continued to grow collections via our "History Detectives" project.
- Completed the move of the Taylor Farm artifacts and structures, located additional storage space and created a de-accessioning task force.
- Offered monthly lectures and programs to residents. Changing and traveling exhibits have helped us to reach more audiences. Our educational outreach to schools and organizations has resulted in a volunteer force that has grown four-fold since 2011. In addition, visitation to our museums and programs has increased.
- Secured grants, volunteer labor and free materials (value-added benefit to County property) to continue to minimize expenditures for County Museums.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Establish and maintain task forces to market Denton County's history and culture.			
Marketing task force implemented and active	0	1	1
Advertising task force implemented and active	0	1	1
Gift shop task force implemented and active	0	1	1
Goal: Create partnerships with other entities to reach more people and inform them of programs and exhibits that are available through the County's Museums and Historical Park.			
Local festivals attended	0	0	1
Coordination with other historical organizations	0	1	1
Partnerships created with municipalities	0	1	1
Schools contacted	60	75	80
Traveling museum programs	50	60	75

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	0	0	0
No. of Part-Time (or Split Funded) Employees	1	1	0

FY 2015 BUDGET

DENTON COUNTY

Department: Veterans Service *G/L# 01·10·70*

Department/Activity Description

The function of the Veterans Service Office is to advise all Denton County veterans and their dependents of their legal benefits available under U.S. Code Title 38 as well as under other state and local laws. This department also assists veterans in the completion and submission of the required forms and in obtaining the necessary legal documents, medical reports and other data as required by law or in support of claims. Since rules, regulations and claim procedures have become more complicated and stringent each year, professional guidance has become essential to obtain all benefits provided by law.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$375,974	$339,306	$389,126
Operations	$8,375	$11,773	$10,308
Capital	$0	$0	$0
Total	$384,349	$351,079	$399,434

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- Accreditation and/or Certification training of the eligible Veteran Service Officer and Assistants. Three Accreditations and one Certification. New Assistant VSO not yet eligible for Accreditation.
- VA Data Base Access for Accredited VSO's. Two of three Accredited VSO's now have access to the VA Data Base and ability to use encryption for secure emails.
- Veteran County Service Officer Association of Texas President - State position held by the Veteran Service Officer.
- We experienced a 10% increase in new veteran visits to the office, many with claims in-process with another Regional Office or decision letters and the desire to appeal. Appeal is a longer process which requires more time and experience.
- We are now fully involved with the Stand-Up for the Veterans Court Program which is good for the community and ensures that participants are receiving all VA benefits they deserve.
- Experienced an increase in the number of Veterans enrolling in VA Health Care due to the Affordable Health Care Act. Many Veterans attempted to enroll but did not qualify due to income restrictions. The VA sent letters to all veterans about enrollment, but failed to inform many that they may not qualify.
- The use of the Fully Developed Claim was to take roughly 90 days for VA to process and make a decision. The high use of the new process has created a backlog and now the realistic time for completion is closer to 180 - 270 days.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Host Veterans Benefit Fair in cooperation with the University of North Texas and Texas Women's University.			
Veteran attendees	431	1,000	1,500
Disability and pension claims filed	42	100	150
VA Health Care and Education Benefit enrollees	33	75	100
Goal: Assist a growing number of veterans and dependents seeking to obtain benefits.			
Interviews	6,130	6,200	6,500
Counseling sessions	4,173	4,200	4,500
Attendance at presentations	3,267	4,000	4,500
Claims Filed	3,625	4,500	5,000

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	5	5	5
No. of Part-Time Employees	0	0	0

FY 2015 BUDGET

DENTON COUNTY

Department: Elections Administration *G/L# 01·10·75*

Department/Activity Description

The Elections Administration Department ensures compliance with Texas election laws and the National Voter Registration Act, oversees the process of all elections, including site selection, early voting, and computer and telephone support, and acts as liaison to candidate parties. Other responsibilities include the data entry of election results, the preparation of state-mandated reports as well as reports for County use and archive purposes. This department also maintains voter registration records and precinct, street, metes and bounds records, makes necessary changes to names and addresses, and provides lists of voters to cities and school districts.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$874,294	$959,718	$1,054,275
Operations	$459,376	$586,956	$440,222
Capital	$0	$0	$38,110
Total	$1,333,670	$1,546,674	$1,532,607

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- Continued to update and improve the Elections website with more voter information available online that used to require a visit to the office to obtain.
- Successfully performed the November 2013 General Elections, March 2014 Primaries, and the May 2014 City/School Elections. Additionally performed a successful fully manual recount on a county-wide election.
- A continued challenge is being able to perform our basic core functions without the use of temporary personnel. This is proving to be more and more difficult as the county population increases.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Increase percentage of voter registration applications that are successfully scanned with a readable signature to eliminate the necessity for hard copy applications on file.			
% Electronic captures of voter registration applications	90%	95%	100%
% Paper voter registration applications on file	100%	100%	50%
Goal: Continue implementation of electronic poll books in all elections.			
Early voting sites served by electronic poll books	17	21	25
Election day sites served by electronic poll books	86	90	100
Failures in the electronic poll book system	0	0	0

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	9	10	11
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: Civil Service Commission *G/L# 01·10·80*

Department/Activity Description

This department provides assistance to the County employee Civil Service Commission and employees with procedural information when an employee files a grievance with regard to hiring, firing or disciplinary actions. The commission provides employees with hearing forums and rules and regulations for grievance procedures as established by Commissioners Court, coordinates information between employee and general counsel, schedules court rooms and court reporters for hearings when required, and advises members of the Commission about hearings. This department was established by the Texas Government Code to provide a systematic method of appointing employees to office and to promote them for competency and performance.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$0	$0	$0
Operations	$606	$4,900	$4,900
Capital	$0	$0	$0
Total	$606	$4,900	$4,900

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- We were challenged by the receipt of two grievances prior to the establishment of the Civil Service System, which resulted in litigation.
- We were challenged by having to revise rules many times to express them in a way that would be acceptable to the Sheriff's Office, HR and the employee association.
- We were challenged by the expiration of the Commission Chair's term just as the Civil Service Commissioners had gotten to know each other.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Coordinate the adoption and publishing of the remaining chapters of the Sheriff's Department Civil Service Rules.			
% Completion of Sheriff's Dept Civil Service Rules	25%	75%	100%
Goal: Facilitate any grievances received to resolution within 60 days.			
Interested parties notified within 1 business day	0	4	6
% Hearings scheduled within 5 business days	N/A	25%	100%
% Hearings heard within 45 days	N/A	50%	100%

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: County Wide Technology *G/L# 01·10·90*

Department/Activity Description

The County-Wide Technology department was created in FY 2002 and is utilized to track expenses for all County-wide computer repairs, wiring, and networking. Staffing and other administrative expenses are included in the Technology Services budget.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$0	$0	$0
Operations	$2,104,947	$2,480,520	$2,497,181
Capital	$0	$0	$0
Total	$2,104,947	$2,480,520	$2,497,181

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- Challenge – DTS is currently in the process of implementing tighter security on the network which will include the ability to monitor and manage who is connecting to the Denton County Network. The product implementation has had issues which has prevented a successful installation. We are in the process of selecting a new product to implement.
- Challenge – Due to staffing shortages, we have been unable to complete several planned projects in a timely manner. With the increased demand on our department, it is becoming more difficult to devote the time necessary to each project. Some projects are not receiving adequate attention and have had to be postponed or delayed.
- Accomplishment - Data center redesign allowed for the recovery of hardware to be used in future Precinct #3 and Courts building Data Centers. This redesign enabled the county to improve the network in the other data center without additional costs.
- Challenge - End of life, end of support, for Windows XP from Microsoft. This prompted the replacement of several critical machines that are proving to be a challenge with system configurations and compatibility.
- Challenge - Taking over the support of all Sheriff office systems. This included critical areas such as communications, patrol (including remote agencies), CID and Jail system support.
- Accomplishment - Deployed the Project and Change Management modules in DTS Service Desk system to better support County staff.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Goal: Improve security of County network and computers by centralizing desktop management.			
Computers maintained by DTS	1,963	1,993	2,020
Desktops managed by desktop management software	1,550	1,715	1,800
Computers compliant with County policies, software licensing requirements and security updates	1,550	1,875	2,000
Goal: Implement wake on LAN functionality on County computers to power them down after hours to save on energy costs.			
Computers with wake on LAN configured/operational	1,415	1,500	1,800
Goal: Save time setting up new computers and restoring service in the event of software or hardware issues by implementing a standard desktop hard drive imaging system.			
Computers licensed for imaging software	600	804	1,350

GOALS, OBJECTIVES, PERFORMANCE MEASURES

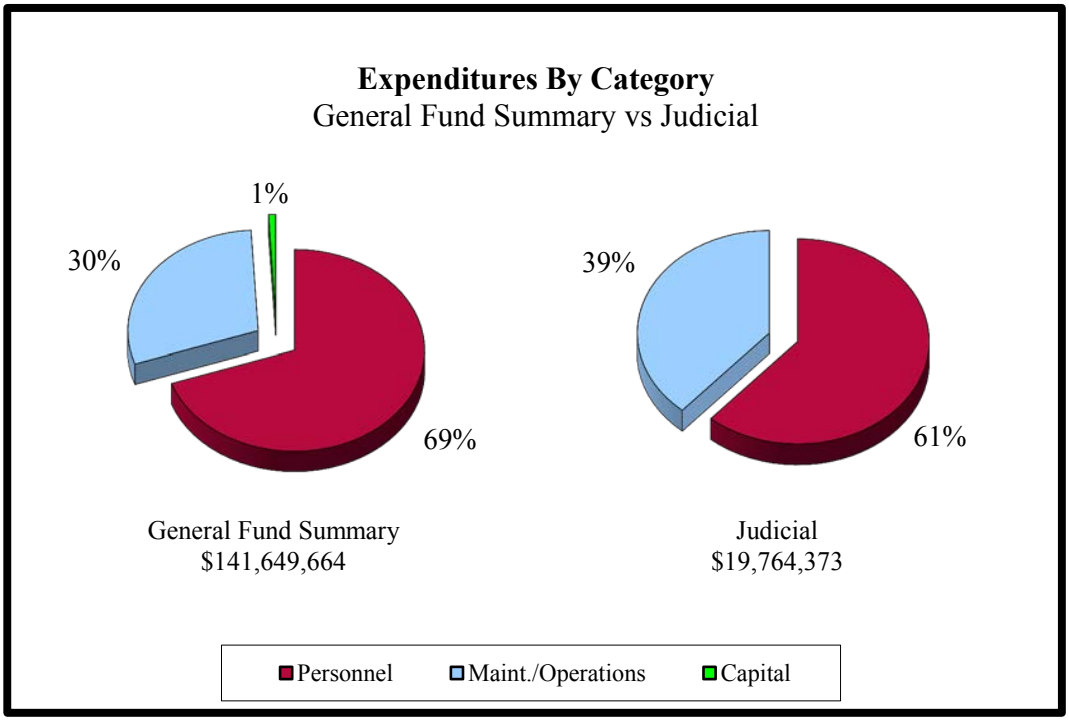
	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Goal: Enhance County network security by implementing network access control (NAC).			
% Remediated network ports	0%	0%	25%
Goal: Complete installation and configuration of new security cameras for the Sheriff's Office.			
Total cameras installed and configured	198	406	426

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

Judicial

The Judicial section includes departments that service the courts and criminal justice system of Denton County including (8) District Courts, (8) County Courts at Law, (6) Justices of the Peace, (1) District Clerk and other court-related functions. The courts are responsible for providing a forum for the resolution of civil disputes and criminal matters.



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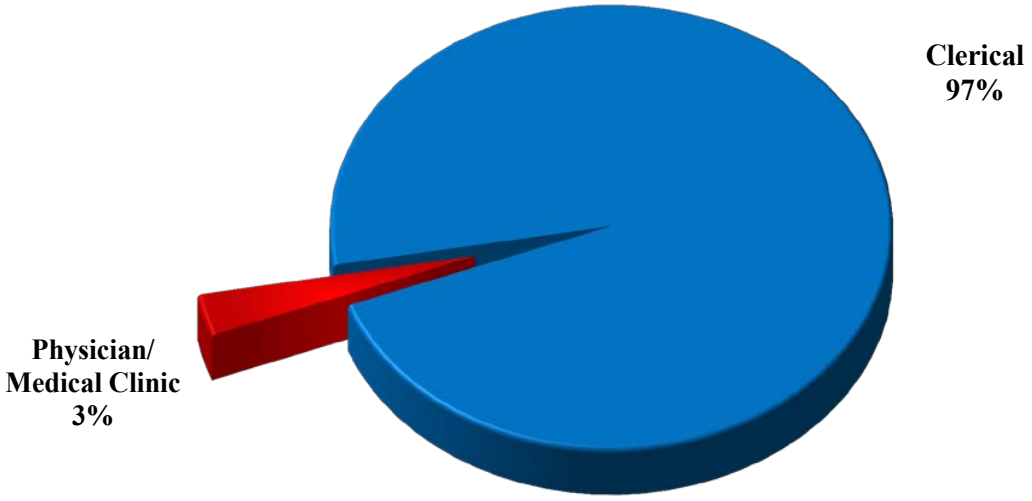
STAFFING BY CATEGORY
Judicial



	Full-Time	Part-Time	FTEs *
Clerical	137	4	139
Physician/Medical Clinic	4	1	4.5
TOTAL	**141**	**5**	**143.5**

* Full-time equivalents

DENTON COUNTY

Department: Judiciary and Court Support *G/L# 01·20·05*

Department/Activity Description

This fund is used for tracking miscellaneous court-ordered expenses for all District and County Courts. Major court-ordered expenses are included in the budget for each court. Expenditures include such items as interpreter charges, polygraphs and visiting judge expenses.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 BUDGET
Personnel	$0	$0	$0
Operations	$336,213	$374,554	$375,698
Capital	$0	$0	$0
Total	$336,213	$374,554	$375,698

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- Provided funds to cover the cost of interpreters, travel and other witness expenses, intoxilyzer tests, visiting judges, experts and investigators for District and County Courts.
- Supplied funds for Denton County's assessment for the 8th Administrative Judicial Region.
- Supplied funding for the contracted amount to the Denton County Alternative Dispute Resolution Program.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Expedite and increase dispositions of District and County Court cases.			
Interpreters provided	414	455	500
Days requiring visiting judges for District Courts	94	105	120
CPS, family and divorce cases disposed	6,860	7,546	7,700
District Court civil and tax cases disposed	2,887	3,176	3,300
Criminal and revocation cases disposed	3,198	3,517	3,700
Juvenile cases disposed	1,988	2,038	2,050
Misdemeanor cases disposed	9,901	9,950	9,980
County Court at Law civil cases disposed	5,567	5,600	5,800

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

FY 2015 BUDGET

DENTON COUNTY

Department: 16th District Court *G/L# 01·20·10*

Department/Activity Description

The 16th District Court is responsible for providing a forum for the resolution of civil disputes and the trial of felony criminal matters. District Courts have original jurisdiction in all felony criminal cases, divorce cases, cases involving title to land, election contest cases, civil matters in which the amount in controversy is $200 or more, and any matters in which jurisdiction is not placed in another trial court. The Court is required to dispose of its cases as efficiently as possible, while striving to decrease the delay in getting cases to trial. Each judge is elected to a four-year term by the Denton County voters.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 BUDGET
Personnel	$221,727	$228,573	$238,131
Operations	$776,769	$716,003	$475,585
Capital	$0	$0	$0
Total	$998,495	$944,576	$713,716

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- Increased the number of dispositions and disposed of all cases as quickly as possible.
- Successfully appointed Spanish speaking attorneys to all Spanish speaking defendants.
- Reduced case log by setting dismissal dockets every three months.
- Set dismissal dockets every 3 months to reduce case log.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Our main goal is to provide a fair justice system to the citizens of Denton County. There are no objective standards to measure a Court's ability to provide justice as guaranteed under the Texas and US Constitutions. While providing justice, we hope to reduce the number of cases currently pending in each Court. This includes criminal, civil and family cases.			
CPS, family and divorce cases disposed	734	807	820
Criminal and revocation cases disposed	624	686	700
Civil and tax cases disposed	342	376	390
Civil jury trials	7	10	12
Criminal jury trials	10	12	14

STAFFING TRENDS

Authorized Staffing	FY 2013 Actual	FY 2014 Estimates	FY 2015 BUDGET
No. of Full-Time Employees	3	3	3
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: 158th District Court *G/L# 01·20·15*

Department/Activity Description

The 158th District Court is responsible for providing a forum for the resolution of civil disputes and the trial of felony criminal matters. District Courts have original jurisdiction in all felony criminal cases, divorce cases, cases involving title to land, election contest cases, civil matters in which the amount in controversy is $200 or more, and any matters in which jurisdiction is not placed in another trial court. The Court is required to dispose of its cases as efficiently as possible, while striving to decrease the delay in getting cases to trial. Each judge is elected to a four-year term by the Denton County voters.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 BUDGET
Personnel	$217,711	$224,531	$242,007
Operations	$718,058	$581,198	$475,054
Capital	$0	$0	$0
Total	$935,769	$805,729	$717,061

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- Increased the number of dispositions and disposed of all cases as quickly as possible.
- Successfully appointed Spanish speaking attorneys to all Spanish speaking defendants.
- Reduced case log by setting dismissal dockets every three months.
- Set dismissal dockets every 3 months to reduce case log.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Our main goal is to provide a fair justice system to the citizens of Denton County. There are no objective standards to measure a Court's ability to provide justice as guaranteed under the Texas and US Constitutions. While providing justice, we hope to reduce the number of cases currently pending in each Court. This includes criminal, civil and family cases.			
CPS, family and divorce cases disposed	914	1,005	1,025
Criminal and revocation cases disposed	657	723	750
Civil and tax cases disposed	449	494	510
Civil jury trials	0	2	2
Criminal jury trials	10	12	14

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	3	3	3
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: 211th District Court *G/L# 01·20·20*

Department/Activity Description

The 211th District Court is responsible for providing a forum for the resolution of civil disputes and the trial of felony criminal matters. District Courts have original jurisdiction in all felony criminal cases, divorce cases, cases involving title to land, election contest cases, civil matters in which the amount in controversy is $200 or more, and any matters in which jurisdiction is not placed in another trial court. The Court is required to dispose of its cases as efficiently as possible, while striving to decrease the delay in getting cases to trial. Each judge is elected to a four-year term by the Denton County voters.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 BUDGET
Personnel	$234,851	$245,642	$255,703
Operations	$636,439	$656,550	$477,674
Capital	$0	$0	$0
Total	$871,291	$902,192	$733,377

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- Increased the number of dispositions and disposed of all cases as quickly as possible.
- Successfully appointed Spanish speaking attorneys to all Spanish speaking defendants.
- Reduced case log by setting dismissal dockets every three months.
- Set dismissal dockets every 3 months to reduce case log.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Our main goal is to provide a fair justice system to the citizens of Denton County. There are no objective standards to measure a Court's ability to provide justice as guaranteed under the Texas and US Constitutions. While providing justice, we hope to reduce the number of cases currently pending in each Court. This includes criminal, civil and family cases.			
CPS, family and divorce cases disposed	777	855	890
Criminal and revocation cases disposed	639	703	720
Civil and tax cases disposed	336	370	390
Civil jury trials	2	4	6
Criminal jury trials	8	12	16

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	3	3	3
No. of Part-Time Employees	0	0	0

FY 2015 BUDGET

DENTON COUNTY

Department: 362nd District Court *G/L# 01·20·25*

Department/Activity Description

The 362nd District Court is responsible for providing a forum for the resolution of civil disputes and the trial of felony criminal matters. District Courts have original jurisdiction in all felony criminal cases, divorce cases, cases involving title to land, election contest cases, civil matters in which the amount in controversy is $200 or more, and any matters in which jurisdiction is not placed in another trial court. The Court is required to dispose of its cases as efficiently as possible, while striving to decrease the delay in getting cases to trial. Each judge is elected to a four-year term by the Denton County voters.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 BUDGET
Personnel	$236,890	$219,977	$254,512
Operations	$652,584	$639,091	$474,982
Capital	$0	$0	$0
Total	$889,474	$859,068	$729,494

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- Increased the number of dispositions and disposed of all cases as quickly as possible.
- Successfully appointed Spanish speaking attorneys to all Spanish speaking defendants.
- Reduced case log by setting dismissal dockets every three months.
- Set dismissal dockets every 3 months to reduce case log.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Our main goal is to provide a fair justice system to the citizens of Denton County. There are no objective standards to measure a Court's ability to provide justice as guaranteed under the Texas and US Constitutions. While providing justice, we hope to reduce the number of cases currently pending in each Court. This includes criminal, civil and family cases.			
CPS, family and divorce cases disposed	856	942	990
Criminal and revocation cases disposed	631	694	710
Civil and tax cases disposed	365	402	425
Civil jury trials	3	5	6
Criminal jury trials	21	25	27

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	3	3	3
No. of Part-Time Employees	0	0	0

FY 2015 BUDGET

DENTON COUNTY

Department: 367th District Court *G/L# 01·20·26*

Department/Activity Description

The 367th District Court is responsible for providing a forum for the resolution of civil disputes and the trial of felony criminal matters. District Courts have original jurisdiction in all felony criminal cases, divorce cases, cases involving title to land, election contest cases, civil matters in which the amount in controversy is $200 or more, and any matters in which jurisdiction is not placed in another trial court. The Court is required to dispose of its cases as efficiently as possible, while striving to decrease the delay in getting cases to trial. Each judge is elected to a four-year term by the Denton County voters.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 BUDGET
Personnel	$233,646	$223,958	$238,470
Operations	$650,190	$643,248	$476,212
Capital	$0	$0	$0
Total	$883,836	$867,206	$714,682

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- Increased the number of dispositions and disposed of all cases as quickly as possible.
- Successfully appointed Spanish speaking attorneys to all Spanish speaking defendants.
- Reduced case log by setting dismissal dockets every three months.
- Set dismissal dockets every 3 months to reduce case log.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Our main goal is to provide a fair justice system to the citizens of Denton County. There are no objective standards to measure a Court's ability to provide justice as guaranteed under the Texas and US Constitutions. While providing justice, we hope to reduce the number of cases currently pending in each Court. This includes criminal, civil and family cases.			
CPS, family and divorce cases disposed	837	921	950
Criminal and revocation cases disposed	647	712	750
Civil and tax cases disposed	330	363	380
Civil jury trials	5	7	9
Criminal jury trials	16	18	20

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	3	3	3
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: 393rd District Court *G/L# 01·20·27*

Department/Activity Description

The 393rd District Court is responsible for providing a forum for the resolution of civil disputes and family law matters. District Courts have original jurisdiction in all felony criminal cases, divorce cases, cases involving title to land, election contest cases, civil matters in which the amount in controversy is $200 or more, and any matters in which jurisdiction is not placed in another trial court. The Court is required to dispose of its cases as efficiently as possible, while striving to decrease the delay in getting cases to trial. Each judge is elected to a four-year term by the Denton County voters.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 BUDGET
Personnel	$184,821	$232,514	$240,668
Operations	$441,442	$508,526	$333,175
Capital	$0	$0	$0
Total	$626,263	$741,040	$573,843

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- Increased the number of dispositions and disposed of all cases as quickly as possible.
- Successfully appointed Spanish speaking attorneys to all Spanish speaking defendants.
- Reduced case log by setting dismissal dockets every three months.
- Set dismissal dockets every 3 months to reduce case log.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Our main goal is to provide a fair justice system to the citizens of Denton County. There are no objective standards to measure a Court's ability to provide justice as guaranteed under the Texas and US Constitutions. While providing justice, we hope to reduce the number of cases currently pending in each Court. This includes civil and family cases only.			
CPS, family and divorce cases disposed	1,467	1,614	1,800
Civil and tax cases disposed	532	585	600
Civil jury trials	9	12	15

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	3	3	3
No. of Part-Time Employees	0	0	0

FY 2015 BUDGET

DENTON COUNTY

Department: 431st District Court *G/L# 01·20·28*

Department/Activity Description

The 431st District Court is responsible for providing a forum for the resolution of civil disputes and family law matters. District Courts have original jurisdiction in all felony criminal cases, divorce cases, cases involving title to land, election contest cases, civil matters in which the amount in controversy is $200 or more, and any matters in which jurisdiction is not placed in another trial court. The Court is required to dispose of its cases as efficiently as possible, while striving to decrease the delay in getting cases to trial. Each judge is elected to a four-year term by the Denton County voters. This court was created in FY2011.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 BUDGET
Personnel	$232,434	$242,521	$252,552
Operations	$201,648	$287,121	$253,098
Capital	$0	$0	$0
Total	$434,082	$529,642	$505,650

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- Increased the number of dispositions and disposed of all cases as quickly as possible.
- Successfully appointed Spanish speaking attorneys to all Spanish speaking defendants.
- Reduced case log by setting dismissal dockets every three months.
- Set dismissal dockets every 3 months to reduce case log.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Our main goal is to provide a fair justice system to the citizens of Denton County. There are no objective standards to measure a Court's ability to provide justice as guaranteed under the Texas and US Constitutions. While providing justice, we hope to reduce the number of cases currently pending in each Court. This includes criminal, civil and family cases.			
CPS, family and divorce cases disposed	1,275	1,402	1,500
Criminal and revocation cases disposed	533	586	600
Civil and tax cases disposed	0	180	650
Civil jury trials	5	8	10
Criminal jury trials	0	5	20

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	3	3	3
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: 442nd District Court *G/L# 01·20·29*

Department/Activity Description

The 442nd District Court will be responsible for providing a forum for the resolution of civil disputes and family law matters. District Courts have original jurisdiction in all felony criminal cases, divorce cases, cases involving title to land, election contest cases, civil matters in which the amount in controversy is $200 or more, and any matters in which jurisdiction is not placed in another trial court. The Court is required to dispose of its cases as efficiently as possible, while striving to decrease the delay in getting cases to trial. Each judge is elected to a four-year term by the Denton County voters. This is a new District Court that was created by the legislature to be effective January 1, 2015 and will provide preference to civil and family law matters. It is anticipated that this will become a general jurisdiction court in the future that will also handle criminal matters.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 BUDGET
Personnel	$0	$0	$174,761
Operations	$0	$0	$280,553
Capital	$0	$0	$0
Total	$0	$0	$455,314

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- Increased the number of dispositions and disposed of all cases as quickly as possible.
- Successfully appointed Spanish speaking attorneys to all Spanish speaking defendants.
- Reduced case log by setting dismissal dockets every three months.
- Set dismissal dockets every 3 months to reduce case log.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Our main goal is to provide a fair justice system to the citizens of Denton County. There are no objective standards to measure a Court's ability to provide justice as guaranteed under the Texas and US Constitutions. While providing justice, we hope to reduce the number of cases currently pending in each Court. This includes civil and family cases only.			
CPS, family and divorce cases disposed	0	0	1,000
Civil and tax cases disposed	0	0	450
Civil jury trials	0	0	5

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	0	0	3
No. of Part-Time Employees	0	0	0

FY 2015 BUDGET

DENTON COUNTY

Department: County Court at Law #1 *G/L# 01·20·30*

Department/Activity Description

County Court at Law #1 is the designated juvenile court handling juvenile cases by statutory preference. This court also handles Class A and B misdemeanor cases on a non-priority basis and serves in place of the Constitutional County Court in all matters of Class C misdemeanor appeals from municipal and Justice of the Peace courts. This court was originally created effective September 1, 1970. The jurisdiction, authority and responsibilities are set out in S.B. 241 74th Legislature effective May 1995. Each judge is elected to a four-year term by the voters of Denton County.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 BUDGET
Personnel	$397,251	$424,733	$435,352
Operations	$101,928	$161,226	$227,400
Capital	$0	$0	$0
Total	$499,179	$585,959	$662,752

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- Disposed of juvenile cases promptly so that there were immediate consequences for respondents' behavior. If children are not guilty, their names are cleared quickly. If allegations are true, justice is swiftly had for the victim(s) and/or society.
- Due to the nature of our court and statutory mandates, we are not always able to provide certified interpreters for detention hearings.
- Days of the week and times of the day have been set up in advance for routine matters to be brought before the court on a "walk-in" basis.
- Although it is a challenge, we are diligent in making sure children who are detained are quickly represented by an attorney.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Conserve time and resources by striving to make sure that cases are not disposed at the last minute after juries have already been impaneled.			
Set jury trial announcements for Friday prior to Tuesday trial			
Establish deadline for pleading cases set for jury trial			
Goal: Strive to make sure children are represented as soon as possible.			
Maintain very specific Indigent Plan			
Send "parent letters" along with summonses informing parents about their rights and duties			
Set court dates for parents to show proof of attorney or present documentation for court appointed attorney			
Goal: Work with other departments for the prompt collection of court-ordered restitution and repayment of fees.			
Obtain assistance of County Clerk's Office with collection efforts.			
Obtain assistance of Probation Department in monitoring of unpaid probation fees and unpaid restitution.			
The Court will order that fees be paid instanter whenever possible.			

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	3	3	3
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: County Criminal Court #2 *G/L# 01·20·35*

Department/Activity Description

County Criminal Court #2 handles criminal misdemeanor Class A and B cases and has concurrent jurisdiction with District Courts in cases arising under Title 49, Penal Code intoxication offenses. This court also serves in place of the Constitutional County Court for Class A and B criminal misdemeanor cases. Prior to August 1995, this court handled cases in all areas of County Court, but was specialized through the legislative process in order to provide a court dedicated to the exclusive handling of criminal misdemeanor cases. Each judge is elected to a four-year term by the voters of Denton County.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 BUDGET
Personnel	$401,783	$416,151	$435,545
Operations	$231,604	$254,251	$215,669
Capital	$0	$0	$0
Total	$633,387	$670,402	$651,214

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- Odyssey software does not combine defendant cases with the same name. As a result, we have to do a name search on each case to find out if defendants have other cases or hearings pending.
- Required all subsequent DWI offenders to have an interlock device installed on their motor vehicle as a condition of bond. This requires contacting the Probation Office which sometimes takes 2-3 weeks to hear back before the case can be set.
- Abided by and enforced the Constitution of the United States and the State of Texas.
- Once someone is arrested on an outstanding warrant and can't bond out, our office must call the attorney to see when he/she can come to court to take care of the case.
- Checked the jail list to see if anyone needs a Court Appointed Attorney or hearing.
- Set all non-disclosure hearings.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Dispose of all cases in a prompt, fair and efficient manner, checking to make sure each case with an outstanding warrant is entered in the computer system.			
Cases with warrants	300	250	200
Jury trials	41	40	43
Cases disposed	1,522	1,550	1,600
New cases filed (including Motion to Revoke)	1,694	1,750	1,850

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	3	3	3
No. of Part-Time Employees	0	0	0

FY 2015 BUDGET

DENTON COUNTY

Department: County Court at Law #2/Civil *G/L# 01·20·39*

Department/Activity Description

County Court at Law #2/Civil Court was approved during the 2001 legislative session by an amendment to 25.0631(a) of the Texas Government Code. Effective May 1, 2002, The Probate Court of Denton County transferred to the County Court at Law #2/Civil Court all civil jurisdiction other than probate, guardianship, mental health/litigation matters and eminent domain cases. As of May 1, 2002, this court receives all filed and pending civil cases from the statutory Probate Court. Each judge is elected to a four-year term by the voters of Denton County.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 BUDGET
Personnel	$372,053	$397,695	$416,559
Operations	$5,146	$9,729	$9,729
Capital	$0	$0	$0
Total	$377,199	$407,424	$426,288

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- Reduced the volume of misdemeanor bond forfeitures pending by adding more hearings to the docket.
- Reduced the number of cases pending on the active shelf by setting them for dismissal hearings 12 months from date of last filing.
- Added bankruptcy status hearings for cases that have had bankruptcy filed in 2010 and earlier. Also added status conference hearings for cases that currently have a bankruptcy pending so that the Court can be informed of the bankruptcy status.
- Cases that have announced settled are being set for a status hearing 30 days from the date announced settled. This is to ensure that the attorneys get the needed documents for the case to be closed.
- Effectively reduced the backlog of cases with no action or hearings.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Continue to implement procedures to enhance efficiency, improve accuracy and methodology for case statistical information.			
	N/A	N/A	N/A
Goal: Reduce the number of bond forfeiture and other civil cases pending.			
Civil cases filed	4,446	4,600	4,800
Civil cases disposed (including bond forfeitures)	5,567	5,600	5,800
Civil cases pending	3,625	3,200	3,000

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	3	3	3
No. of Part-Time Employees	0	0	0

FY 2015 BUDGET

DENTON COUNTY

Department: Probate Court *G/L# 01·20·40*

Department/Activity Description

The Probate Court of Denton County operates pursuant to Art. V, Tex. Const., Chap. 25, Tex. Govt. Code, and other applicable law. The court's jurisdiction, authority, and responsibilities are included in Tex. Govt. Code Sec. 25.0021, Sec. 25.0631-25.0635, Tex. Probate Code, and other applicable law. The court handles all probate, guardianship, mental health, probate-related civil, eminent domain, and related matters. This court also serves in the place and stead of the constitutional County Court for all original probate, guardianship, mental health, and probate-related civil matters and other jurisdiction not otherwise vested in statutory county courts. Each judge is elected to a four-year term by the voters of Denton County.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 BUDGET
Personnel	$971,836	$1,083,603	$1,296,208
Operations	$572,580	$623,332	$637,759
Capital	$0	$0	$0
Total	$1,544,416	$1,706,935	$1,933,967

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- The Court continues its efforts to ensure compliance with applicable reporting and filing requirements by personal representatives of probate estates and guardians. Because of the effectiveness of setting status conferences to gain compliance, the Court expects the number of hearings held to increase in FY2015.
- The Court continues to implement the volunteer Court Visitor Program (CVP). The program now has five active volunteers and 4 semi-active. It is extremely difficult to recruit a sufficient number of volunteers to monitor the Court's wards. The ability to reimburse mileage for these visitors remains a major benefit in our ability to recruit more participants into the program.
- The Court has begun to utilize non-paid student interns from collegiate social work programs to conduct Court visits and monitor the Court's wards. The Court hopes to expand this or a similar program in FY2015. The ability to reimburse mileage for these interns greatly enhances our ability to utilize these non-paid interns to conduct off-site visitations.
- Continued thorough auditing of all requests for attorney fees.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Process filed cases expeditiously to disposal.			
Probate cases filed (non-mental health)	1,150	1,230	1,310
Probate cases disposed (non-mental health)	4,917	5,250	5,390
Applications for mental health treatment filed	672	800	880
Commitment hearings held	641	760	840
Goal: Thoroughly audit probate filings and applications for attorneys' fees to ensure only reasonable and necessary fees for legal services are compensated.			
Probate inventories and appraisements approved	502	552	605
Attorney fee applications submitted and audited	262	288	310
Goal: Promptly process guardianship cases to appointment and monitor through annual reports and court visitors.			
Guardianship cases filed	177	194	214
Court visitor reports filed	87	120	200
Annual reports reviewed and approved	902	920	945

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	9	10	11
No. of Part-Time Employees	0	0	0

FY 2015 BUDGET

DENTON COUNTY

Department: County Criminal Court #1 *G/L# 01·20·41*

Department/Activity Description

County Criminal Court #1 handles all criminal misdemeanors, Class A and B, and has concurrent jurisdiction with the District Court in cases arising under Title 49 of the Penal Code for intoxication offenses. This court also serves in the place of the Constitutional County Court for Class A and B criminal misdemeanor cases. The judge is elected to a four-year term by the voters of Denton County.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 BUDGET
Personnel	$402,115	$429,303	$436,446
Operations	$262,426	$285,331	$218,817
Capital	$0	$0	$0
Total	$664,541	$714,634	$655,263

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- Worked many hours with Tyler Technologies to resolve issues with Odyssey and the new Texfile system.
- Revised and updated deferred adjudication forms.
- Kept jury trial announcement docket numbers to a minimum by working the caseload.
- Moved Motions to Revoke/Adjudicate to a quick resolution.
- Tried to keep court appointed attorney fees to a minimum.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Maintain short waiting period for jury trials.			
Average days to complete jury trial	1.5	1.5	1.5
Average time from request of jury trial setting to actual jury trial court date set (weeks)	3	3	3
Goal: Give priority to jury trial settings.			
Jury trials	34	48	50
Goal: Dispose of all matters promptly, efficiently and fairly.			
Cases disposed within 6 months	100%	100%	100%
Cases on docket within 3 months of filing	100%	100%	100%
Cases filed	1,716	1,800	1,850
Cases disposed	1,932	2,000	2,100

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	3	3	3
No. of Part-Time Employees	0	0	0

FY 2015 BUDGET

DENTON COUNTY

Department: County Criminal Court #3 *G/L# 01·20·42*

Department/Activity Description

In FY 1997, the Commissioners Court requested that the Texas Legislature create a new County Criminal Court to assist with the backlog of criminal court cases. The legislature approved the court, and it became effective September 1, 1997. This court handles criminal misdemeanors, Class A and B, and has concurrent jurisdiction with District Courts in cases arising under Title 49 of the Penal Code for intoxication offenses. This court also serves in the place of the Constitutional County Court for Class A and B criminal misdemeanor cases. The judge is elected to a four-year term by the voters of Denton County.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 BUDGET
Personnel	$397,862	$500,701	$523,127
Operations	$231,120	$244,773	$252,348
Capital	$0	$0	$0
Total	$628,982	$745,474	$775,475

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- Worked within the limitations and constraints of the Odyssey program which requires undue duplication of time and resources that curtails the effectiveness of the courts.
- The Denton County Veterans Court has just recently been added to this court's responsibilities. We are constantly seeking improvements to address the ever-growing needs of veterans. Our treatment team members attend educational programs to maximize their knowledge, training and experience to ensure they understand how to better serve the needs of our veterans.
- Continued to provide an avenue whereby defendants charged with subsequent or multiple DWIs are expedited through the court docket.
- Strived to have every case filed in our court scheduled for first appearance within six weeks of the date that we physically received the file. We are constrained, however, by individuals who are in jail and have companion felony cases waiting to be indicted.
- Provided trained professionals to assist our veterans with a variety of topics such as prescribed medications, finances, medical conditions, jobs, disability claims, education and dealing with the Veterans Administration. The Court also networked with our local community agencies/providers to ensure veterans are provided every available resource they needed.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Maximize the number of veterans served by or through the Denton County Veterans Court.			
Veterans served by Veterans Court	38	66	100
Veterans supervised	9	22	35
Veterans graduating from the Court	1	4	15
Goal: Provide access to the criminal justice system expeditiously and efficiently.			
% cases on docket within 60 days of filing	100%	100%	100%
Average number of days for jury trial	1 to 1.5	1 to1.5	1 to 1.5
Jury trials	32	30	35
Criminal cases closed	1,968	2,000	2,100
Civil nondisclosure cases closed	30	25	30

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	3	4	4
No. of Part-Time Employees	0	0	0

FY 2015 BUDGET

DENTON COUNTY

Department: County Criminal Court #4 *G/L# 01·20·43*

Department/Activity Description

In FY 1997, the Commissioners Court requested that the Texas Legislature create a new County Criminal Court to assist with the backlog of criminal court cases. The legislature approved the court, and it became effective October 1, 1998. This court handles criminal misdemeanors, Class A and B, and has concurrent jurisdiction with District Courts in cases arising under Title 49 of the Penal Code for intoxication offenses. This court also serves in the place of the Constitutional County Court for Class A and B criminal misdemeanor cases. The judge is elected to a four-year term by the voters of Denton County.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 BUDGET
Personnel	$391,727	$405,562	$429,346
Operations	$306,201	$314,991	$213,931
Capital	$0	$0	$0
Total	$697,928	$720,553	$643,277

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- Prepared for the upcoming implementation of eFiling.
- Continued efforts to resolve issues with the Odyssey computer system.
- Developed policies, procedures and systems to improve efficiency in moving cases from filing to disposition.
- Handled all traffic appeal cases filed in Denton County.
- Continued to build partnerships and improve communications with District Attorney's Office, Sheriff's Office, County Clerk's Office and Denton County Bar Association.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Implement process to enhance efficiency of traffic appeal docket.			
% cases on docket within 2 months	100%	100%	100%
% fines and court costs collected at time of disposition	85%	90%	95%
Goal: Streamline jury trial settings in order to make services for Denton County jurors more efficient.			
Time allotted to pick jurors for jury service (hours)	3	3	3
Avg time for trial once jury selection complete (days)	1	1	1
Goal: Implement new policies while maintaining current ones to improve efficiency in the judicial process.			
Time frame to appoint attorney for qualified defendant	40 hours	36 hours	24 hours
Interlock devices installed on vehicles of subsequent DWI offenders as a condition of bond	yes	yes	yes

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	3	3	3
No. of Part-Time Employees	0	0	0

FY 2015 BUDGET

DENTON COUNTY

Department: County Criminal Court #5 *G/L# 01·20·44*

Department/Activity Description

County Criminal Court #5 was created by the 76th Texas Legislature in 1999 and was included in the FY 2001 adopted budget effective January 1, 2001. This court was created to assist the other criminal courts with the backlog of cases. This court handles criminal misdemeanors, Class A and B, and has concurrent jurisdiction with the District Courts in cases arising under Title 49 of the penal code for intoxication offenses. This court serves as the DWI court, has civil jurisdiction and also assists other judges as needed. The judge is elected to a four-year term by the voters of Denton County.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 BUDGET
Personnel	$391,108	$405,277	$428,981
Operations	$235,626	$248,776	$290,479
Capital	$0	$0	$0
Total	$626,735	$654,053	$719,460

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- A major ongoing challenge is having to wait on both parties to confirm a jury trial date so it may be special set (#1 on the docket). This often takes as long as 3 weeks.
- Continued efforts to resolve issues with the Odyssey computer system.
- Made weekly phone calls to attorneys to determine if their clients could be brought from jail to plea.
- Responsible for setting all non-disclosures.
- Tried to keep court appointed attorney expenses to a minimum.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Streamline jury trial settings in order to make service for Denton County jurors more efficient.			
Time required to pick jurors for service (hours)	3	3	3
Average time for jury trial (days)	1	1	1
Jury Trials	12	20	30
Goal: Develop a team of criminal justice professionals who work together with repeat DWI offenders.			
Promote recovery accountability, reduce recidivism, enhance community safety and encourage positive behavior changes			
Achieve substance-free lifestyle for DWI offenders			
Reduce criminal activity			
Goal: Be more productive and dispose of more cases.			
Set bigger dockets	100%	100%	100%
Don't allow as many continuances	100%	100%	100%
Add two or more dockets to the work week	100%	100%	100%
Cases filed	1,669	1,800	1,850
Cases disposed	1,837	1,950	2,050

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	3	3	3
No. of Part-Time Employees	0	0	0

FY 2015 BUDGET

DENTON COUNTY

Department: District Clerk *G/L# 01·20·45*

Department/Activity Description

The District Clerk's Office is responsible for all the civil, criminal and family law records for the six District Courts. This office is also responsible for administering child support cases, collecting fees, issuing citations, writs and warrants. Other functions include processing passport applications, assisting the public with record searches, and maintaining the jury system for the 20 trial courts within the county. The District Clerk is elected to a four-year term by the voters of Denton County.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 BUDGET
Personnel	$1,581,528	$1,562,459	$1,746,410
Operations	$90,924	$90,086	$79,713
Capital	$0	$0	$0
Total	$1,672,452	$1,652,545	$1,826,123

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- Accomplishment: Reduced the size of our case filing system by 50% since we are now going as paperless as possible. This will allow room for the additional desks needed for newly created positions.
- Challenge and Accomplishment: Denton County was one of 10 counties mandated by a Supreme Court order for all attorneys to e-file their case documents with the clerks effective 1/1/2014. Denton County was the first county to implement the new program which was integrated with Odyssey, the case management system utilized by Denton County. Valuable input was shared by this office with the Office of Court Administration and efiling vendor in order to assist with as smooth a transition as possible in regards to Denton and other counties coming on-line.
- Major Challenge and Accomplishment: Transition to paperless courts for all civil and family cases. We are now working on the paper files, reviewing them for accuracy in Odyssey and disposing of the original documents. This does take quite a bit of time but we have several employees who are taking advantage of the cash overtime option.
- Challenge: Fulfilling mandated and standard customer-related duties with the current number of employees. Denton County has had tremendous growth, but the number of employees available to maintain services has not kept pace.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Remodel office space to accommodate new positions and created offices for supervisors.			
Filing system removed	3	2	2
Supervisory offices created	0	3	3
Office space created for new positions	0	0	2
Goal: Accommodate the addition of a new District Court .			
Computer systems configured for new Court	0	0	2
District Courts supported	7	7	8
Goal: Approval of two new positions in the coming budget.			
Request submitted for Software Manager	0	1	0
Request submitted for Deputy Clerk III position	0	1	0
New positions granted	0	0	2

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	25	25	25
No. of Part-Time Employees	2	2	2

FY 2015 BUDGET

DENTON COUNTY

Department: County Court Administrator *G/L# 01·20·50*

Department/Activity Description

The County Court Administrator department was created by Commissioners Court and was included in the FY 2002 adopted budget effective October 1, 2001. This department is responsible for performing clerical administrative work in support of all judges and other officials in the Denton County statutory courts system, Juvenile Board and Probate/Juvenile Master and Jail arraignment magistrate.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 BUDGET
Personnel	$90,804	$95,022	$99,011
Operations	$3,070	$3,247	$3,245
Capital	$0	$0	$0
Total	$93,874	$98,269	$102,256

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- Worked with judges to update the Denton County Indigent Defense Plans for Juvenile and Statutory County Courts which was submitted to the Texas Commission for Indigent Defense.
- Achieved 100% reporting from arresting agencies to be in compliance with 58.002 and 58.003 (destruction of fingerprints and photos of juveniles). This is reported each year to the Juvenile Board.
- Worked with Tyler Technologies to solve problems with Odyssey.
- Assisted various courts during court administrators' absences and vacations.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Prepare for new on-line reporting method for attorneys on court-appointment lists.			
% attorneys completing report on-line	n/a	80%	100%
Goal: Institute more efficient ways to perform daily duties using Odyssey.			
Minutes required to search for criminal defendant without a filed case	2.5	2.0	1.5
Merge requests to correct duplicate entries of individuals that need to be consolidated	300	380	400
Learn TexFile and share information with other administrators	n/a	n/a	yes
Classes/conferences attended	0	1	2

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	1	1	1
No. of Part-Time Employees	0	0	0

FY 2015 BUDGET

DENTON COUNTY

Department: Justice of the Peace, Precinct #1 *G/L# 01·20·52*

Department/Activity Description

Justice of the Peace courts have original jurisdiction over Class C misdemeanor cases with fines only and over small claims cases where the amount in controversy does not exceed $10,000. These courts also have jurisdiction over all Forcible Entry and Detainer Suits and Writs of Re-Entry. The Justice of the Peace issues warrants for arrest and search and seizure, and conducts various administrative and magistrate hearings, collects fines, and performs marriage ceremonies. In addition, the Justice of the Peace performs bail settings and arraignments, Failure to Attend School hearings, Seizure of Stolen Property and Illegally-Towed Vehicle hearings. Justices of the Peace are elected to four-year terms by Denton County voters.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 BUDGET
Personnel	$477,336	$435,200	$453,502
Operations	$11,769	$13,897	$12,910
Capital	$0	$0	$0
Total	$489,106	$449,097	$466,412

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- We are still making procedural changes regarding Odyssey as new upgrades are implemented and changes become necessary.
- Tyler Technologies spent about 5 months correcting a glitch in Odyssey that added an extra outside collection fee to over 900 cases we had sent to Outside Collections. During that time, we were unable to send any new cases and ultimately had to correct many of those cases manually.
- Since the fix to the Outside Collection fee was completed, we have submitted a new batch of cases to Outside Collections and are preparing another batch for submission.
- We have two more Clerks who now have Master Clerk Certification, for a total of 4 of 7 Clerks.
- The 6 Chief Clerks got together and did the mapping and configuration in preparation for the DPS Citation importer. Once that was completed, we were able to "Go Live" and are now importing most of the citations DPS issues.
- Effective September 1st, 2013, Justice Courts were able to hear certain Occupation DL cases. Since the cost for filing in a Justice Court is significantly lower than filing in County Court, the popularity for filing in Justice Court is growing

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 BUDGET
Goal: Decrease backlog of older pending Civil cases.			
% pending civil cases set for hearings and/or trials	40%	76%	90%
% pending civil cases disposed	30%	65%	85%
Goal: Successfully submit older pending cases to outside collection agency (CA).			
Warrants recalled prior to sending cases to outside CA	60%	85%	95%
Backlog of older cases submitted to collection agency	50%	75%	95%
Goal: Increase employee training.			
% clerks with Master Clerk Certification	57%	83%	100%
% clerks cross-trained in Odyssey procedures	71%	100%	100%
% clerks receiving Legislative and procedural updates	57%	100%	100%

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	8	8	7
No. of Part-Time Employees	0	0	0

FY 2015 BUDGET

DENTON COUNTY

Department: Justice of the Peace, Precinct #2 *G/L# 01·20·55*

Department/Activity Description

Justice of the Peace courts have original jurisdiction over Class C misdemeanor cases with fines only and over small claims cases where the amount in controversy does not exceed $10,000. These courts also have jurisdiction over all Forcible Entry and Detainer Suits and Writs of Re-Entry. The Justice of the Peace issues warrants for arrest and search and seizure, and conducts various administrative and magistrate hearings, collects fines, and performs marriage ceremonies. In addition, the Justice of the Peace performs bail settings and arraignments, Failure to Attend School hearings, Seizure of Stolen Property and Illegally-Towed Vehicle hearings. Justices of the Peace are elected to four-year terms by Denton County voters.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 BUDGET
Personnel	$315,418	$336,183	$339,288
Operations	$7,442	$10,208	$10,078
Capital	$0	$0	$0
Total	$322,860	$346,391	$349,366

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- In FY2013, the department had complete turnover in staff, with two being promoted into new roles and two new hires. These challenges created a slight decrease in efficiency while each employee became proficient in new responsibilities. The department is in the process of cross training staff members so each clerk becomes proficient with each area of the court's docket.
- SB 393 changed the procedures for handling all juvenile Class C Misdemeanor cases. This has led to a reduction in the number of cases being filed, especially Failure to Attend School cases.
- Odyssey's DPS Citation importer is now working efficiently. This helps reduce data entry time and errors.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Work with the Constable's Office to process and dispose of warrants more proficiently.			
% Time warrants issued monthly	50%	75%	100%
Warrants issued	1,292	1,300	1,350
Warrants recalled	1,238	1,260	1,300
Goal: Search for training opportunities for staff while working within a reduced training budget.			
Classes attended in local area to reduce costs	20%	80%	100%
Clerks attending training	2	2	2
Goal: Continue to work toward paperless goal.			
% decrease in paper usage	65%	10%	5%
% pages scanned rather than copied	0%	60%	70%
% copies double-sided when scanning not an option	65%	75%	80%

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	5	5	5
No. of Part-Time Employees	0	0	0

FY 2015 BUDGET

DENTON COUNTY

Department: Justice of the Peace, Precinct #3 *G/L# 01·20·56*

Department/Activity Description

Justice of the Peace courts have original jurisdiction over Class C misdemeanor cases with fines only and over small claims cases where the amount in controversy does not exceed $10,000. These courts also have jurisdiction over all Forcible Entry and Detainer Suits and Writs of Re-Entry. The Justice of the Peace issues warrants for arrest and search and seizure, and conducts various administrative and magistrate hearings, collects fines, and performs marriage ceremonies. In addition, the Justice of the Peace performs bail settings and arraignments, Failure to Attend School hearings, Seizure of Stolen Property and Illegally-Towed Vehicle hearings. Justices of the Peace are elected to four-year terms by Denton County voters.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 BUDGET
Personnel	$431,497	$429,450	$465,926
Operations	$15,714	$16,928	$15,427
Capital	$0	$0	$0
Total	$447,210	$446,378	$481,353

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- Implemented Supreme Court mandated new rules for civil cases. Judge and clerks attended necessary training to learn the new procedures (including how cases are now filed and all new processes such as new numbering of those rules and where the new laws are found). Forms were correctly updated according to the new rules. We are continuing to explain new procedures to the public as well as where they can be accessed on-line.
- Judge is still active on the Education Committee with the Texas Justice Court Training Center.
- The Judge and all clerks are now able to attend webinars offered by the Texas Justice Court Training Center at our office which saves time away from the office. We have never had enough funds in our Training/Education line item to send all our clerks to the 16-hour schools offered. We will continue to send 2-3 clerks each year to 16 hour schools as available.
- Implementation of Session Works. This system is used in the courtroom by the Judge to look at the court's docket to view pending cases. This has enabled our court to go paperless with our Eviction cases. As we get new releases with more options in Session Works the court may be able to go paperless on Criminal, Occupational Driver License and other cases. We no longer have file folders for Eviction cases reducing the costs of supplies.
- Our office implemented the process with all the necessary steps involved for accepting filings for Occupational Driver License from petitioners. The new law went into effect on September 1, 2013, allowing Justice Courts to also hear some Occupational Driver License cases.
- Even with all the challenges occurring over the past year, our office has continued to provide excellent customer service to our citizens.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: In the past our clerks have always been cross-trained, but this has not been the case since the implementation of Odyssey. In addition, 3 out of 4 of our designated clerk desks are manned with employees who have less than 6 months experience.			
% Clerks cross-trained in Odyssey procedures	60%	80%	100%
% Clerks trained in all areas of office	50%	75%	100%

FY 2015 BUDGET

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Implement Supreme Court mandated new rules for civil cases.			
Judge and Clerks trained on mandated changes	75%	100%	100%
Forms updated to reflect changes	25%	75%	100%
Goal: Implement changes and improvements in Criminal/Traffic desk and Civil case processing.			
Implement the use of postcards	0%	50%	100%
Postage and printing savings	$0	$100	$135
Odyssey batch processing operational	60%	90%	100%

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	7	7	7
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: Justice of the Peace, Precinct #4 *G/L# 01·20·57*

Department/Activity Description

Justice of the Peace courts have original jurisdiction over Class C misdemeanor cases with fines only and over small claims cases where the amount in controversy does not exceed $10,000. These courts also have jurisdiction over all Forcible Entry and Detainer Suits and Writs of Re-Entry. The Justice of the Peace issues warrants for arrest and search and seizure, and conducts various administrative and magistrate hearings, collects fines, and performs marriage ceremonies. In addition, the Justice of the Peace performs bail settings and arraignments, Failure to Attend School hearings, Seizure of Stolen Property and Illegally-Towed Vehicle hearings. Justices of the Peace are elected to four-year terms by Denton County voters.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 BUDGET
Personnel	$323,061	$336,824	$351,621
Operations	$10,521	$12,596	$13,242
Capital	$0	$0	$0
Total	$333,581	$349,420	$364,863

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- Education is always a very important focus for us. This year we are on track to meet our Texas Justice Court Training Center continuing education goals, with Judge Hand scheduled to complete his mandatory hours this spring and two clerks set to complete classes this summer. Our FY2014 goal for attending webinars and other classes has already been exceeded, as we have completed 7 classes (provided by Denton County Technology Services, Records Management and the Sheriff's Office; Tyler Technologies; the Texas Justice Court Training Center; and the Texas State Library and Archives Commission).

- Another on-going goal is to update and expand our procedures manual. This year we revised and greatly expanded our accounting procedures from cash drawer handling and a few other fundamentals to a comprehensive guide. This new guide covers everything from cashiering basics to administrative procedures and includes step-by-step instructions as well as screenshots. We have also developed procedures for evictions and repair & remedy cases, two of the civil case types affected by the new rules, as well as a time table used as a reference for application of the new civil rules regarding dates for filing of various pleadings and motions for setting hearings and trials, and for filing appeals and writs of certiorari. In addition, procedures have been written for Failure to Attend School violations.

- New civil rules took effect on August 31, 2013, which replaced all of the Texas Rules of Civil Procedure and the sections of the Texas Government Code specifically affecting justice and small claims court. In fact, while the new rules preserved small claims as a case type, they abolished the small claims court. After learning the new rules, we had to apply them; thus, many of our forms had to be altered and new forms had to be created. We changed our business processes accordingly and coordinated the implementation of some new procedures with our Constable's office. We rewrote all the information on our website concerning civil suits and redesigned it from scratch. The result is a fairly comprehensive treatment that includes a link to the new rules, descriptions of the four main case types, procedural information for pro se litigants, a fee schedule, new forms and a variety of links to other websites for research and assistance.

- New legislation concerning juvenile cases affected our court. One major change in the Education Code prohibits law enforcement officers from issuing citations to students under age 18 for "school offenses" (any fine-only non-traffic offense on school property). The court communicated with school principals, attendance personnel and school resource officers to make sure everyone understands the remaining options within the judicial system. Another major change in the Penal Code made it a presumption under the law that a child under age 15 lacks the capacity to commit a criminal offense, but allows the prosecution to prove to the court that the child had sufficient capacity to understand the conduct was wrong. We worked with the District Attorney's office to develop a business process that enables the State to meet this requirement.

DENTON COUNTY

Department: Justice of the Peace, Precinct #4 (continued) *G/L# 01·20·57*

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: As always, we strive to remain knowledgeable and current on the laws, rules and regulations relevant to the court. Our primary educator is the Texas Justice Court Training Center. Travel is required, thus under current budget constraints we are unlikely to be able to provide an opportunity for all personnel to attend.			
Continuing education classes for Judge (hours)	20	20	20
Continuing education classes for clerks (hours)	32	32	32
Legislative update (hours)	50	n/a	50
Goal: In order to maintain and enhance our effectiveness and efficiency, our goal is to update and create training materials such as step-by-step instructions for specific processes as well as manuals, charts and guidelines. Our current Standard Operating Procedures Manual is comprehensive, but now much in need of revision.			
Step-by-step instructions created for Odyssey	3	2	2
Charts and instructions created for Civil and Criminal	2	4	4
SOP manual subjects updated and revised	1	1	1
Goal: Also in furtherance of our efficiency, our goal is to improve and update job skills through available classes.			
Denton County in-service classes attended	6	4	4
Tyler Technologies classes and webinars attended	5	1	1
TSLAC, TJCTC and MVBA classes and webinars	1	3	3

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	5	5	5
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: Justice of the Peace, Precinct #5 *G/L# 01·20·59*

Department/Activity Description

Justice of the Peace Precinct Five has jurisdiction over criminal and civil matters as well as a number of other duties that are not judicial in nature. Pre and post trial procedures for criminal class C misdemeanors in addition to processing civil cases resulting in rendering judgments and post judgment remedies are the major responsibilities of this office. Additional duties include but are not limited to the issuance of marriage licenses, serving as a local registrar of vital statistics in regard to birth and death records, as well as offering vehicle registration renewals. Accurate accounting procedures for daily and weekly transactions result in proficiently meeting monthly reporting requirements as this JP office works together with the county auditor and county treasurer to ensure a sound financial management system.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 BUDGET
Personnel	$476,802	$468,464	$518,870
Operations	$16,191	$19,192	$19,076
Capital	$0	$0	$0
Total	$492,993	$487,656	$537,946

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- After many months of training, mapping and configuration we successfully completed the implementation of Odyssey Citation Importer. This accomplishment has been realized by all JP's. The chief clerks worked very hard with Tyler Technologies to make this happen. We still have a few glitches now and then, but for the most part, it works rather well.
- We have actually accomplished sending one of our clerks to a class presented by Human Resources on customer service. Improvement has been observed in the clerk as a result of attending this class, and we will certainly try to send more employees this coming budget year.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Update and create detailed training manuals with step-by-step instructions for specific processes.			
Instructions created for processing various case types	0	0	4
SOP manual subjects updated and revised	0	0	4
Goal: Increase employee participation in training programs.			
Clerks attending at least 1 class presented by HR	0	3	4
Clerks attending at least 1 class presented by Tech Svc	1	3	5
Clerks attending at least 1 outside training class	2	3	5
Goal: Reduce postage costs on past due cases and default judgments.			
Postcards sent in lieu of letters	0	2,000	5,000
Postage saved by utilizing postcards instead of letters	0	$300	$750

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	8	8	8
No. of Part-Time Employees	0	0	0

FY 2015 BUDGET

DENTON COUNTY

Department: Justice of the Peace, Precinct #6 *G/L# 01·20·60*

Department/Activity Description

Justice of the Peace courts have original jurisdiction over Class C misdemeanor cases with fines only and over small claims cases where the amount in controversy does not exceed $10,000. These courts also have jurisdiction over all Forcible Entry and Detained Suits and Writs of Re-Entry. The Justice of the Peace issues warrants for arrest and search and seizure, and conducts various administrative and magistrate hearings, collects fines, and performs marriage ceremonies. In addition, the Justice of the Peace performs bail settings and arraignments, Failure to Attend School hearings, Seizure of Stolen Property and Illegally-Towed Vehicle hearings. Justices of the Peace are elected to four-year terms by Denton County voters.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 BUDGET
Personnel	$358,305	$367,901	$386,746
Operations	$14,849	$19,147	$16,467
Capital	$0	$0	$0
Total	$373,154	$387,048	$403,213

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- The new rules of civil procedure, eviction proceedings and debt collection cases were implemented. The Court policy, procedures and forms prepared in FY2013 were updated.
- The 83rd Texas Legislature passed an update to the Transportation Code allowing a Justice of the Peace the authority to grant occupational driver licenses. Research, training, development of forms and procedures are ongoing.
- Beginning January 1, 2014, all eviction cases were processed without placing the documents in a folder. The Judge reviews the filed documents via the computer, rather than the folder. This is the beginning of the process of moving into a paperless environment.
- Lewisville Police Department monitors State Highway 121 and began filing traffic citations in our court in June 2013. Citations had been previously filed in JP Precinct #2 court as officers were not aware that precinct boundaries had changed.
- The Deputy I position has frequent turnover. Historically, the reason given for leaving is a new job with higher pay. Training new employees monopolizes the time of the Deputy III clerk. As of March 2014 we have one opening and one clerk with less than a year of experience.
- Renovation plans for the Sandy Jacobs Government Center are ongoing. Construction is expected to begin in 2014 and be completed in 2015. A great deal of time is required of the Judge, Chief Clerk and Deputy Clerk III during the planning and construction phase of the project.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Learn, train and implement the new rules of civil procedure, eviction proceedings and debt collection which were written by the Task Force appointed by the Supreme Court of Texas. Learn laws and procedures for handling Occupational Driver License Petitions.			
Training classes attended	7	5	6
In-house training on new rules and procedures	3	0	0
New forms created and modified	100	25	25

FY 2015 BUDGET

DENTON COUNTY

Department: Justice of the Peace, Precinct #6 (continued) *G/L# 01·20·60*

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Continue to train and cross-train staff.			
In-house classes attended	12	12	15
Outside classes attended	13	6	7
# clerks who have been cross-trained	3	3	3
Goal: Institute changes and improvements to further computerize operations.			
Implement Citation Importer for uploading DPS citations	50%	90%	100%
Implement e-filing of civil cases	0%	25%	50%

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	6	6	6
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: Juvenile Case Manager *G/L# 01·20·63*

Department/Activity Description

Article 45.056 of the Texas Code of Criminal Procedures gives the County the authority to employ Juvenile Case Managers to provide services in cases involving juvenile offenders. They act as liaisons between the school and the court and monitor the progress of defendants who have been placed on probation or have been sanctioned for failing to attend school. These employees report to the Administrative Judge or a Judge appointed by the Administrative Judge. Authorized by Article 102.0174 of the Code of Criminal Procedure, a juvenile case manager fee was created effective November 1, 2007, to fund these positions.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 BUDGET
Personnel	$44,379	$35,190	$53,246
Operations	$2,953	$7,263	$7,263
Capital	$0	$0	$0
Total	$47,331	$42,453	$60,509

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- In December 2013, Juvenile Case Manager service JP Precincts #3, #4 and #6 tendered a letter or resignation. The judges decided to not post and fill the position until September 2014, due to the time it would take to hire and train a new JCM and the short period of school year that would remain.
- Senate Bill 393 changed the dynamics of filing Failure to Attend School Cases. In response to the changes in law, the scope of JCM duties were changed to include assisting schools with truancy prevention measures as outlined in the bill.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Coordinate with school administrators to provide assistance with truancy prevention measures as outlined in SB 393.			
Truancy prevention programs facilitated	0	50	100
Students participating in truancy prevention programs	0	1,200	2,000
Monthly hours spent in truancy prevention measures	0	25	50
Goal: Identify and initiate programs that educate parents on the factors that lead to truancy and juvenile delinquency.			
New programs that assist in reducing truancy	3	2	2
New programs that assist in building parenting skills	1	1	1
New programs to reduce recidivism	2	2	2
Goal: Reduce the number of days between defendant's non-compliance and a show cause hearing before the judge.			
Avg days between non-compliance & hearing	30	25	21

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	2	2	2

FY 2015 BUDGET

DENTON COUNTY

Department: District Court Administrator *G/L# 01·20·65*

Department/Activity Description

The District Court Administrator Department is responsible for coordinating cases between all District Courts for efficient operation. The responsibilities include setting cases for arraignments, pleas, revocations and trials. This department also reviews requests for court-appointed attorneys and makes recommendations to the judges on fees for court-appointed attorneys.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 BUDGET
Personnel	$180,680	$188,771	$196,699
Operations	$3,774	$4,321	$9,903
Capital	$0	$0	$0
Total	$184,454	$193,092	$206,602

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- Implemented new policies to streamline and/or reduce budgetary impact of court appointments for civil, family, criminal and IV-D cases.
- Implemented new policy wherein parties will be required to reimburse fees for court appointed attorneys.
- Implemented new policy requiring that attorneys who are appointed counsel are heard at the top of the docket to reduce billable hours.
- Implemented new policy adding an additional day for Denton County which may dramatically increase the number of cases filed and instances where a court appointed attorney may be required.
- Provided high quality staff support to each of the seven district courts and stayed within the budget for each.
- Processed appointments of court appointed attorneys for indigent defendants and reviewed attorney fees submitted on each indigent case.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Implement new attorney fixed fee amounts to reduce staff hours required to review attorney invoices.			
Hours spent monthly reviewing attorney bills	50	45	35
Attorney bills reviewed	1,340	1,474	1,500
Goal: Identify, report and monitor technical errors for Odyssey software.			
Merge requests	960	840	720
Reports requiring validation of data	10	8	6
Goal: Provide coverage for District Court Administrators who are on vacation or absent.			
Days providing staff coverage	118	120	120

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	2	2	2
No. of Part-Time Employees	0	0	0

FY 2015 BUDGET

DENTON COUNTY

Department: Jury and Grand Jury *G/L# 01·20·70*

Department/Activity Description

This department is used to account for expenses incurred in summoning jurors to appear for possible selection for jury service in the seven District Courts, eight County Courts at Law and six Justice of the Peace Courts. Other responsibilities include working with the Elections Administrator, the Department of Public Safety and the Secretary of State to insure a valid juror database, coordinating with all courts to compile adequate number of juror assignments for all trials, coordinating the printing, mailing and processing of all jury summonses and keeping detailed records of each individual juror's summons and assignment.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 BUDGET
Personnel	$117,709	$122,181	$127,823
Operations	$47,412	$62,447	$70,438
Capital	$0	$0	$0
Total	$165,120	$184,628	$198,261

ACCOMPLISHMENTS AND CHALLENGES IN FY2013

- Challenge: Lack of parking. Usually jurors are summoned to appear on Mondays and Tuesdays. There are currently 21 courts that may have juror trials. This number will increase to 22 on Jan 1, 2015. In order to supply the courts with the requested number of jurors for trials it is necessary to summon approximately 300 jurors for each Monday and Tuesday panel. The lack of parking (especially with the new building under construction) often causes jurors to appear late for their service. They are then re-scheduled to appear on another date. Our constituents deserve adequate parking when they appear for jury service.

- Challenge and Accomplishment: Denton County is the 9th largest county in the state and we continue to provide excellent juror services with only two full-time staff members. However, a review of the pay grades and salaries in the Jury Services department is needed for staff retention. Without opportunities for advancement within the department, we have already experienced numerous staff members finding opportunities outside the department. We do not wish to lose our valuable trained staff members to another department. We want to retain and reward our Jury Services staff with equal pay to other similar positions with the same level of responsibilities who require little supervision from outside the Jury Services department.

- Challenge: There are only two full-time employees in Jury Services. When one is out for vacation or illness, it is problematic. A few other deputy clerks have been cross-trained to assist, but when they do, it then causes a shortage of staff in the main District Clerk's Office.

- Accomplishment: Established an in-house jury web site. The web site has been set up wonderfully by the county Tech Services department with the direction of the Jury Administrator and rarely has issues. If any appear, Tech Services responds immediately and resolves any issues. This has saved time and money for the County.

- Accomplishment: Purchased and set up self check-in kiosks for jurors. They are now able to check in themselves at three separate kiosks instead of standing in a long line to check-in with one of the jury staff..

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Process more show cause notices on jurors who repeatedly fail to appear for jury service. This is extremely time consuming and will be somewhat dependent on workload.			
Failure to appear notices mailed	5,455	6,000	6,500
Show cause orders signed and issued	43	60	75
Contempt fines collected for failure to appear	$6,260	$7,200	$8,000

FY 2015 BUDGET

DENTON COUNTY

Department: Jury and Grand Jury (continued) *G/L# 01·20·70*

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Maintain all documents electronically and become as much of a "paperless" department as possible.			
On-line forms submitted	25,103	26,800	28,300
Juror summonses scanned and original forms shredded	18,810	18,000	17,200
Work with JSI to produce software upgrade that will allow attachment of documents to jurors or cases	N/A	yes	N/A
Questionnaires, case dispositions, medical affidavits, show cause orders, notices, etc, scanned and attached	N/A	N/A	75,000

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	2	2	2
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: Justice Information Systems *G/L# 01·20·75*

Department/Activity Description

The Justice Information Systems department accounts for expenses related to the Criminal Justice System and includes funding for two employees, one of which was previously funded in the Technology Services (01.10.46) This department is responsible for developing and enhancing applications associated with the Justice Information Systems, maintaining, troubleshooting and backing-up data, and monitoring user permissions to maintain security of the system. All other county-wide computer expenses are funded in the County-Wide Technology budget (01.10.90).

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 BUDGET
Personnel	$281,279	$271,997	$295,943
Operations	$462,202	$1,111,813	$1,159,807
Capital	$0	$0	$0
Total	$743,481	$1,383,810	$1,455,750

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- Accomplishment: Upgraded Odyssey to the 2013 release. This is the Odyssey upgrade that impacted the system more than any other. It affected every office and took hours of testing to assure a smooth upgrade.
- Accomplishment: E-File Texas (TexFile) configuration, testing and deployment into production.
- Accomplishment: Implemented Mobile Field Reporting with three existing agencies and brought two new police agencies onto the SunGard systems.
- Accomplishment: Implemented two new SunGard applications to support the crime analysis and proactive policing needs of the Sheriff's Office.
- Accomplishment: Implemented E-Payments solution.
- Challenge: Implementation of new public portal along with E-Payment solution.
- Challenge: Completing project and system administrative tasks on a weekly basis.
- Challenge: Keeping up with the ever changing applications and making sure that users are getting the most from the applications.
- Challenge: Meeting the needs of external municipal agencies with application support and training.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Implement SunGard in all Denton County agencies.			
Agency implementation	3	4	2
Agencies using SunGard	11	15	17
Goal: Increase and improve SunGard services			
SunGard to Odyssey interface points implemented	0	1	1

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	4	3	4
No. of Part-Time Employees	0	0	0

FY 2015 BUDGET

DENTON COUNTY

Department: Death Investigations/Medical Examiner Services *G/L# 01·20·80*

Department/Activity Description

The Death Investigations/Medical Examiner Services Department is charged with the responsibility to conduct statutory inquests as required by the Texas Code of Criminal Procedures. This entails performing medicolegal autopsies, drug and alcohol analyses, microscopy, radiology, biology and trace evidence analyses, and firearm and tool mark analyses. Other duties include the issuance of death certificates listing the cause and manner of death, identification of unidentified bodies, and issuing authorization permits for cremations. Assistance is provided to law enforcement agencies and district attorneys' offices through the analysis and interpretation of evidence submitted to the crime lab and expert courtroom testimony.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 BUDGET
Personnel	$387,783	$404,734	$407,634
Operations	$471,534	$478,378	$484,989
Capital	$0	$0	$0
Total	$859,317	$883,112	$892,623

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- Maintained 24 hour/365 day schedule with only 3 full time and 1 part time investigators which is often very difficult.
- Sent investigators to training at New York City Medical Examiners Office at no charge to the County.
- Provided support to the Denton County Victims Impact Panel.
- Attended career days at Aubrey ISD, Denton ISD, Lewisville ISD and Coppell ISD.
- Improved response times to scenes.
- Instructed students at Denton PD attempting to gain crime scene certification.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Completion of investigations including statutory inquests, analysis and interpretation of evidence.			
# of Jurisdiction Terminated Cases	1,179	1,300	1,450
# of Medical Examiner Cases	324	340	355
Goal: Successfully determine the manner of death thru medicolegal autopsies, drug and alcohol analyses, microscopy, radiology, biology and trace evidence analyses, and firearm and tool mark analyses.			
Cases reviewed	324	340	355
Goal: Enhance the positive image of the department to law enforcement, public schools and hospital staff.			
Career days attended	6	8	10
Crime scene certification classes	1	1	1
Monthly participation in Denton County Victims Impact Panel	12	12	12

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	5	5	5
No. of Part-Time Employees	1	1	1

FY 2015 BUDGET

DENTON COUNTY

Department: Collections Department *G/L# 01·20·85*

Department/Activity Description

The Collections Department was created during the FY 2008 budget process. Three positions were transferred from the County Clerk's Office and two new positions were added. This department performs collections for District, County and Justice Courts. Employees are responsible for coordinating collection activities, evaluating credit applications of defendants and locating delinquent debtors. This entails researching a variety of legal records, forms and other sources to determine amounts of money owed to the County and parties' ability to pay.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 BUDGET
Personnel	$324,351	$319,176	$402,080
Operations	$22,502	$25,090	$30,485
Capital	$0	$0	$0
Total	$346,852	$344,266	$432,565

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- Accomplishment: Audited by OCA and found to be in compliance with zero issues.
- Accomplishment: Streamlined office for better efficiency by implementing new procedures.
- Accomplishment: Reduced postage expenditures.
- Accomplishment: Laid foundation to take on an additional employee.
- Accomplishment: Gained a better rapport with elected officials, court staff and attorneys.
- Challenge: Restructuring of department to accommodate staffing changes.
- Challenge: Working within the guidelines of limited space and budgetary funds.
- Challenge: Maintaining compliance with high volume of phone calls to each past due patron.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Increase collection percentages and amounts collected by aggressively pursuing the collection of fines and court costs.			
120-day collection rates for District Courts	17.5%	18%	20%
120-day collection rates for County Courts	41.7%	42%	44%
120-day collection rates for Justice Courts	65.8%	66%	66%
Amount collected on misdemeanor cases	$3,195,442	$3,300,000	$3,500,000
Amount collected on felony cases	$997,939	$1,100,000	$1,300,000
Amount collected in JP Court	$1,767,312	$1,800,000	$1,700,000
Payment plans for misdemeanor cases	$2,897	$3,100	$3,200
Payment plans for felony cases	$1,226	$1,400	$1,500
Payment plans for JP Court	$1,447	$1,550	$1,700

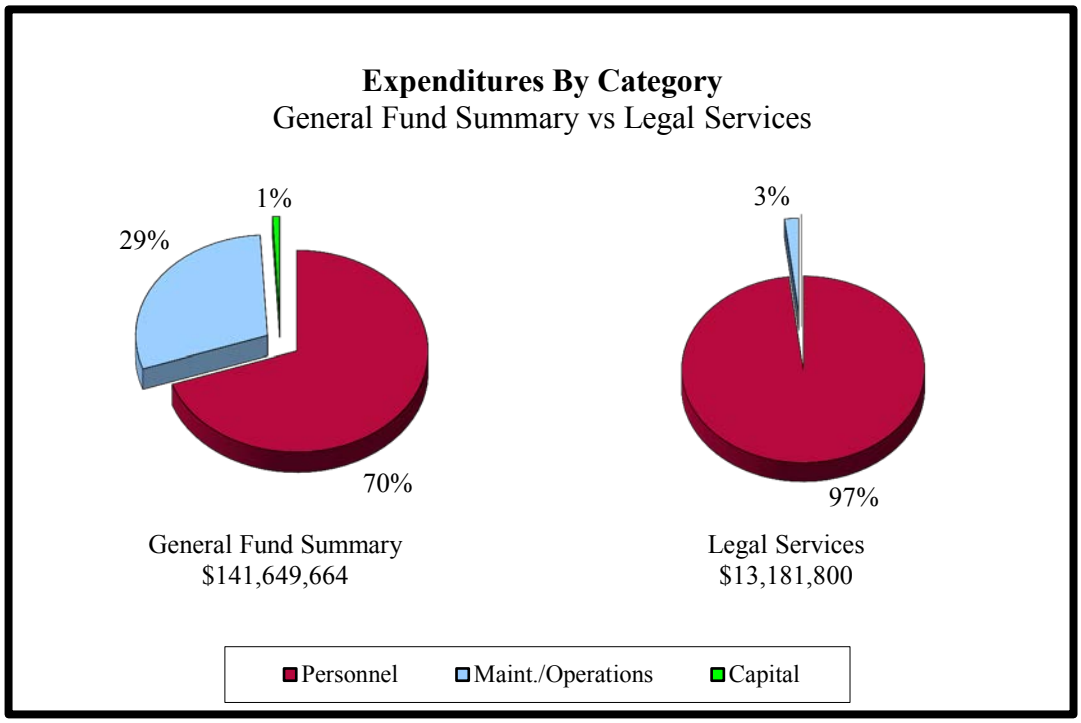
STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	5	5	6
No. of Part-Time Employees	0	0	0

FY 2015 BUDGET

Legal

Legal Services includes departments of the Criminal District Attorney's Office. Functions include case preparation and criminal prosecution in the courts and legal advice to Commissioners Court and county departments in civil matters. Special divisions assist with programs such as victim assistance, child abuse prosecution, mental health, family violence, and appellate review.



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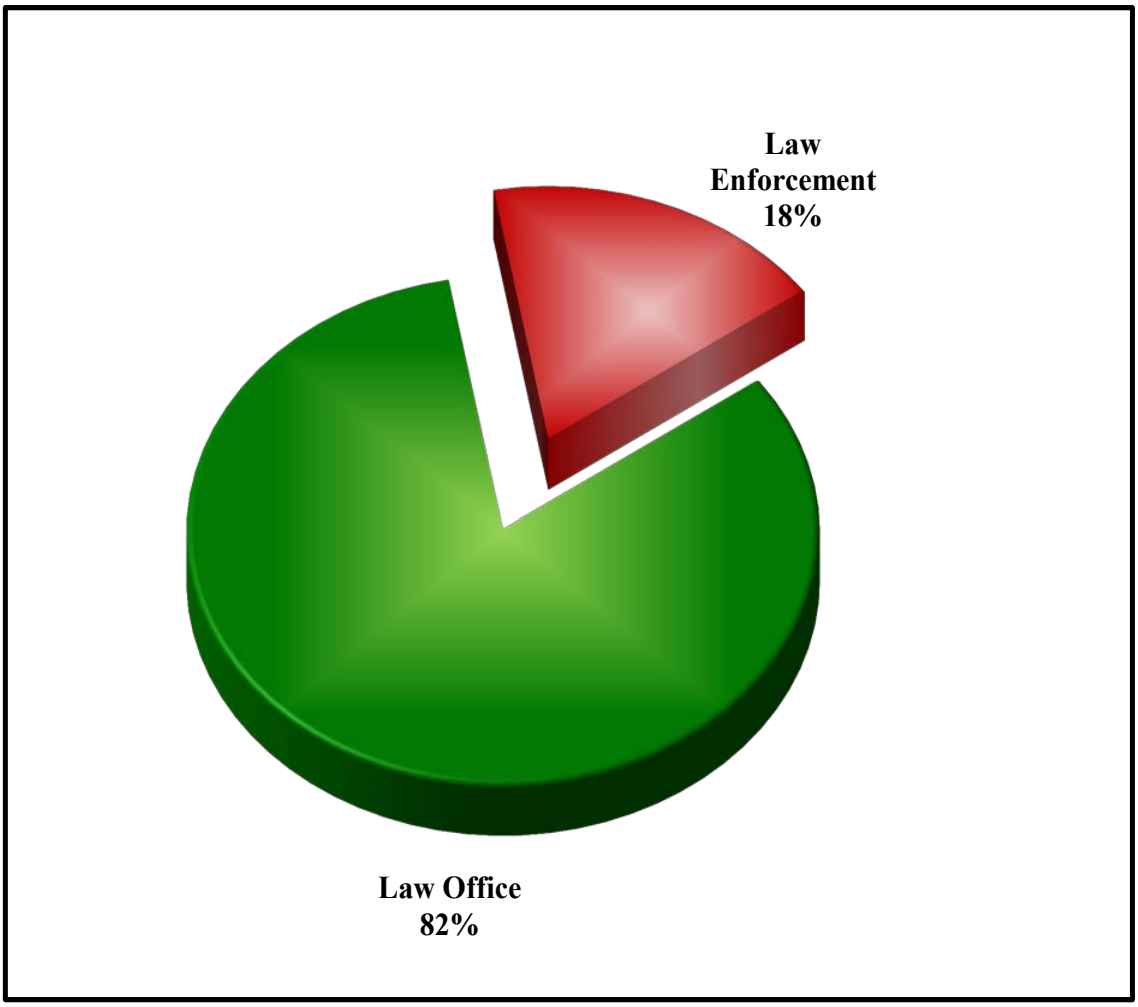
STAFFING BY CATEGORY
Legal



	Full-Time	Part-Time	FTEs *
Law Enforcement	22	-	22
Law Office	99	5	101.5
TOTAL	**121**	**5**	**123.5**

* Full-time equivalents

DENTON COUNTY

Department: Criminal District Attorney *G/L# 01·30·10*

Department/Activity Description

The Criminal District Attorney is the Chief Law Enforcement Officer of the County, and is responsible for receiving cases from local police and sheriff's departments for review and presentation, investigating criminal activity, and preparing cases for the Grand Jury to review. Other functions include handling pre-trial matters, revocations, jury and non-jury trials, post-trials and habeas corpus matters. Other areas which are served through this office are the juvenile, victim assistance and mental health programs, drug/alcohol abuse cases, and appellate review which includes transcripts and statements of facts, writing briefs, and oral arguments in appellate courts.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$9,238,480	$9,634,559	$10,263,456
Operations	$294,576	$319,038	$285,607
Capital	$0	$0	$0
Total	$9,533,056	$9,953,597	$10,549,063

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- Challenge: Limited technological resources especially for 21st century courtroom presentations.
- Accomplishment: Created and implemented an in-house law enforcement e-filing system because purchasing one off the shelf was not an option budgetarily.
- Challenge: Office space is at capacity with no room for any additional staff.
- Challenge: Courtrooms need audio/visual capabilities and upgrades. There is a total reliance on our office to supply which requires mobility.
- Challenge: Having 3 divisions off-site in a separate building - need to all be under one roof.
- Challenge: Anticipated retirement of Chief Appellate Attorney and Administrative Manager in Appellate Division.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Complete the electronic case filing system project for all police agencies in Denton County.			
Police agencies added to e-filing system	13	2	0
Cases submitted electronically	7,405	10,000	12,000
Goal: Increase the conviction rate and number of felony jury trials completed.			
Felony jury trials	65	70	72
Conviction rate for felony jury trials	74%	80%	84%
% Appeals affirmed	96%	97%	98%
Goal: Improve efficiency of Intake screening of cases.			
Average time between case filing and indictment (days)	60	55	50
Average # cases heard in one day by Grand Jury	70	75	80
Cases filed with Intake	13,322	13,500	13,600
Goal: Maintain a pre-trial diversion program for low level first offenders.			
Defendants placed on Pre-Trial Diversion	609	650	680
Defendants denied PTD after interview	112	119	120

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	97	98	99
No. of Part-Time Employees	3	3	3

DENTON COUNTY

Department: Criminal District Attorney - CPS Division *G/L# 01·30·11*

Department/Activity Description

The Child Protective Services (CPS) Division increases the District Attorney Office's ability to address abuse cases rapidly and effectively. The number of children removed from their homes by the Texas Department of Family Protective Services (TDFPS) because of abuse and neglect has grown. The Texas Family Code now requires that permanency for the child be achieved within a one year time frame. This is accomplished by returning the children to the home from which they were removed, placing them in a relative's home or by terminating their parents' rights to them so that they can be adopted into a loving home. Permanency, safety, and stability are critical to young children overcoming issues of abuse and neglect and going on to become productive individuals within our community.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$721,739	$726,894	$972,042
Operations	$21,101	$21,077	$24,951
Capital	$0	$0	$0
Total	$742,840	$747,971	$996,993

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- Accomplishment: The CPS unit tried an increased number of jury trial cases while short an attorney who was out on extended medical leave.
- Accomplishment: A new Division Chief took over and did some reorganization and reassignments.
- Challenge: We experienced a high turnover rate which included one support staff position, the paralegal position and one attorney who has just announced her resignation to accept a position in the US Attorney's Office. High turnover in this Division is an on-going problem.
- Challenge: A new District Court will open January 1, 2015, during this budget cycle requiring three new hire requests.
- Challenge: No office space is available for the 3 requested new hires.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Increase use of mediation to resolve CPS cases.			
Cases sent to mediation	32	35	40
Cases settled in mediation	26	30	32
Estimated savings in court-appointed attorney fees	$30,000	$40,000	$45,000
Goal: Increase level of protection for children at risk due to abuse and neglect.			
Service plans completed	380	390	400
Average time to complete case (months)	12	12	12
% cases resulting in permanent placement with relatives	55%	60%	65%
Goal: Maintain effective and efficient litigation in CPS cases.			
Jury trials	13	14	15
Cases filed	155	165	180
Cases disposed	148	155	170

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	7	7	10
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: Criminal District Attorney - Civil Division *G/L# 01·30·15*

Department/Activity Description

The Criminal District Attorney - Civil Division is responsible for advising the Denton County Commissioners Court, elected officials and department heads on relevant law and legal issues. Legal representation is provided to the County and its representatives in federal and state court. Counsel is also provided to the Denton County Bail Bond Board, the Civil Service Commission, the Lake Ray Roberts Planning and Zoning Commission, the Development Review Committee and various departmental and citizens advisory committees. This office is also prosecuting bail bond cases in twelve courts and non-task force seizure cases in five District Courts.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$1,473,096	$1,549,612	$1,600,698
Operations	$28,285	$36,207	$35,046
Capital	$0	$0	$0
Total	$1,501,381	$1,585,819	$1,635,744

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- Worked to help implement the Denton County Sheriff's Civil Service Rules and began serving as Counsel to the Denton County Sheriff's Civil Service Commission. Also worked as Counsel to the Denton County Civil Service Commission regarding County Civil Service for non-law enforcement personnel. Continued to work with the Human Resources Department to provide them legal advise and perform legal research necessary to help clients to make informed decisions.
- Continued to handle consistent workload of Economic Development agreements to bring new business prospects to local municipalities. Drafted and reviewed Engineering and Construction contracts, amendments and change orders for expansion of County facilities and worked on real property contracts for the purchase and sale of real property by the County.
- Reduced the number of pending bail bond forfeiture cases in District Court and County Court. Continued to represent the Denton County Bail Bond Board and continued work with on-going litigation pertaining to validity of the established cost for issuance of Citation and Service of process by Certified Mail in Bond Forfeiture Cases.
- Continue to increase dollar amounts forfeited to the State of Texas in Chapter 59 Asset Forfeiture cases and also reduced the number of pending cases. Worked with local law enforcement agencies in screening cases to determine if they are appropriate for filing in District Court.
- Responded to Subpoenas and filed Motions to Quash for clients throughout Denton County government, including a significant number of Subpoenas for DCCSD. Provided Legal advice to the Sheriff's Office, Health Department, Juvenile Probation Department and served as legal counsel to the Denton County Bail Bond Board.
- Drafted and reviewed a significant number of interlocal cooperation contracts ("ICAs") for transportation related projects with local municipalities and the State of Texas through the Texas Department of Transportation ("TxDOT"), while working in conjunction with individual County Commissioners, the Public Works-Engineering Department and Innovative Transportation Solutions ("ITS"). Verified funding information for accuracy prior to placing contracts on the Commissioners Court Agenda for formal consideration.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Improve response to the increasing number of public information requests by decreasing the percentage of pending responses.			
Written requests closed	135	150	155
Written requests pending	14	12	13

DENTON COUNTY

Department: Criminal District Attorney - Civil Division (continued) *G/L# 01·30·15*

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Goal: The County is currently engaged in numerous construction projects. Our goal is to effectively and efficiently prepare all related contracts for professional services for architects and engineers, building construction, material testing and 3-way development. This also includes Covenant Not to Sue agreements, Hold Harmless agreements and ICAs with Denton Municipal Electric and other utility providers.			
Building construction contracts	19	15	15
Road construction contracts	10	13	13
Professional service contracts	22	20	20
Goal: Prepare Interlocal Cooperation Agreements (ICAs) with local municipalities on transportation projects for the Denton County Commissioners Court and Innovative Transportation Solutions, Inc (ITS). This includes negotiation of terms, obtaining appropriate funding information, forwarding documents to municipalities for appropriate signatures and preparing Agenda Placements for formal approval by the Denton County Commissioners Court.			
Transportation project ICAs	32	36	36
Average turn-around time for contract submission	30 days	30 days	30 days
Goal: Improve timeliness of submitting Interlocal Cooperative Agreements to local municipalities.			
Fire and Ambulance ICAs (days to submit to agency)	55	53	50
Social Service ICAs (days to submit to agency)	12	11	10
Library ICAs (days to submit to agency)	16	15	14

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	13	13	13
No. of Part-Time Employees	0	0	0

FY 2015 BUDGET

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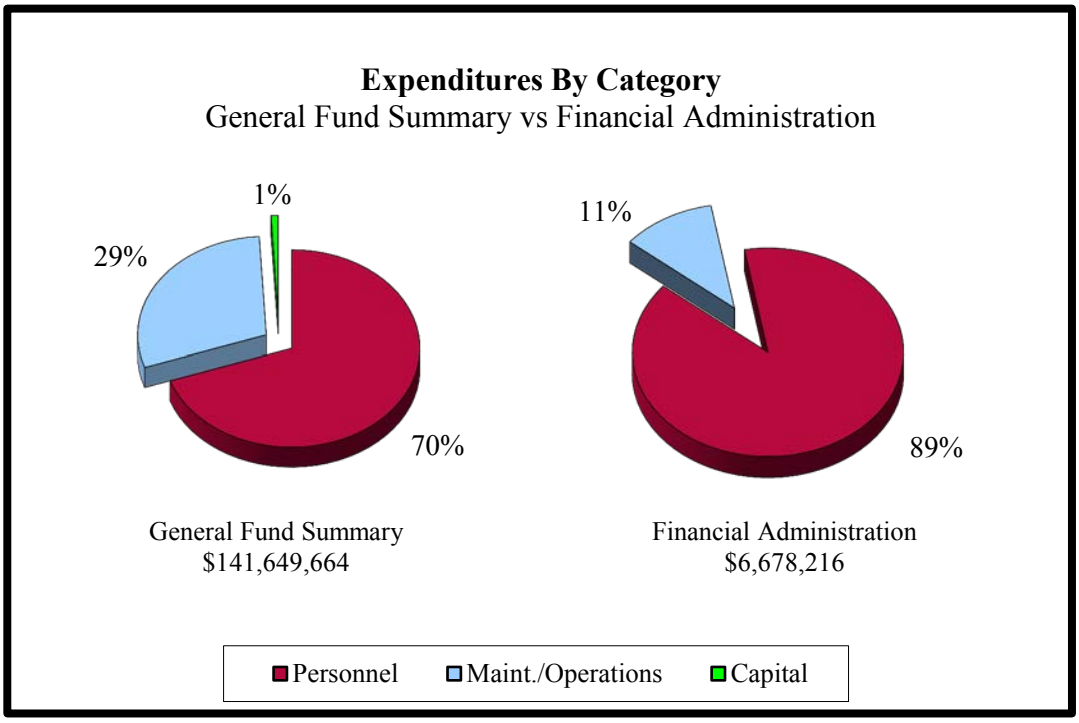
Financial Administration

Financial Administration includes the County Auditor, County Treasurer, Tax Assessor/Collector, and Budget offices. Services provided are collecting, safeguarding, investing, disbursing, and budgeting funds as well as financial reporting.



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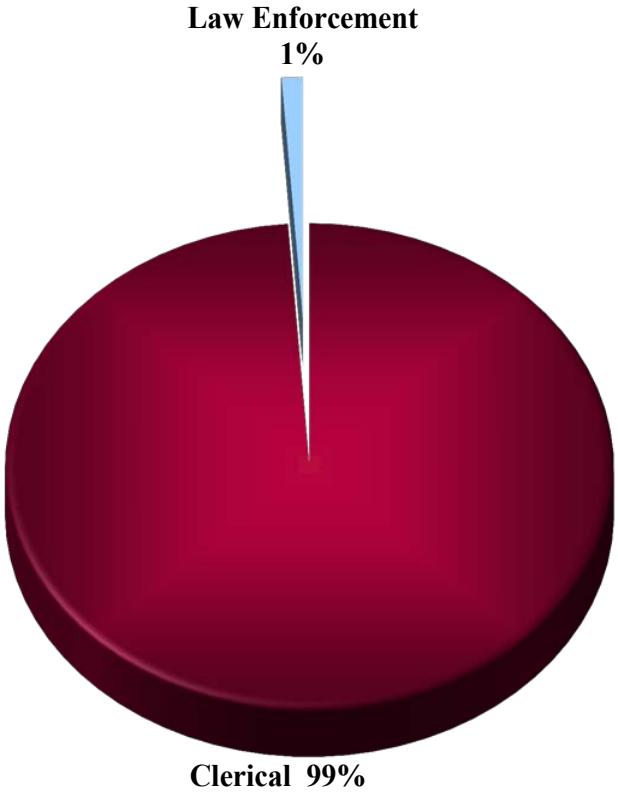

	Full-Time	Part-Time	FTEs *
Clerical	86	2	87
Law Enforcement	1	-	1
TOTAL	**87**	**2**	**88**

* Full-time equivalents

DENTON COUNTY

Department: County Auditor *G/L# 01·40·10*

Department/Activity Description

As Chief Financial Officer for the County, the County Auditor has functions in all areas of county finance including financial accounting and reporting, accounts payable, internal auditing, revenue estimating for budget preparation and budget monitoring, grant administration and reporting, capital project accounting and control, and cash management and investing. Other financial duties include preparation of financial information for debt management and issuance, administration of the financial computer system, offering advice on financial matters to the Commissioner Court and serving on various committees and special project committees as requested.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$1,191,596	$1,160,208	$1,261,005
Operations	$25,726	$30,672	$37,295
Capital	$0	$0	$0
Total	$1,217,322	$1,190,880	$1,298,300

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- We had to replace three staff members who left due to retirement, including the Accounts Payable Supervisor. All were long term highly experienced co-workers, so replacement decisions were key.
- Re-examined and re-evaluated all accounts payable procedures and work assignments due to having a new supervisor and new assistant.
- Assisted in the implementation of County Purchasing card program which provides great efficiencies in the purchasing and accounts payable process for small dollar purchases.
- Managed an increasing workload without increases to staff. Increases in the county budget and new programs all ultimately affect the workload in our office.
- Completed the annual independent audit and financial statement process well within deadlines with no significant findings of noncompliance by independent auditors.
- Managed 12 capital projects funds to oversee the expenditure of over $230 million in tax exempt debt proceeds.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Maintain a thorough on-going internal audit function to ensure the safety and preservation of County financial assets.			
Revenues audited	$200,000,000	$210,000,000	$220,000,000
Goal: Manage all capital project funds, ensuring the County's compliance with applicable laws regarding the use of, and accounting for, debt proceeds.			
% increase in debt proceeds managed	26%	20%	15%
Federal arbitrage compliance	100%	100%	100%
SEC continuing disclosure compliance	100%	100%	100%
Goal: Maintain the County's financial records in a manner that will ensure our ability to prepare and publish all required financial reports in a timely and accurate manner.			
% reports accepted without comment by grantor or compliance agency	95%	95%	100%
Significant audit findings by independent auditors	0	0	0

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	15	15	15
No. of Part-Time Employees	0	0	0

FY 2015 BUDGET

DENTON COUNTY

Department: County Treasurer *G/L# 01·40·20*

Department/Activity Description

The County Treasurer is the chief custodian of all County funds and is responsible for distributing all County funds by processing the bi-monthly payroll for County employees, weekly jury payments, and weekly accounts payable payments. Other duties include performing original bank reconciliation of County bank accounts and funds and serving as co-investment officer. The County Treasurer is a member of the Denton County Investment Committee, Personnel Policy Committee, Payroll Deduction Committee and the Denton County Bail Bond Board. The County Treasurer also serves as the auditor for the Denton County Bail Bond Board and Investment Officer for the Denton County Housing Authority. The Treasurer maintains the bail bond collateral and unclaimed funds less than $100 and supervises the Bail Bond Board Coordinator.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$555,789	$567,160	$605,536
Operations	$41,474	$46,960	$46,849
Capital	$0	$0	$0
Total	$597,262	$614,120	$652,385

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- Payroll assisted with the implementation of new health insurance options during open enrollment. This required implementation of new deduction types and establishment of an automated process in uploading open enrollment data into our payroll financial software.
- Worked with Wells Fargo staff to implement electronic payments for Accounts Payable payments.
- Through excellence in financial reporting we were able to secure the Texas State Comptroller Gold Leadership Circle Award for the 4th year and we have already submitted for a designation for 2014, hoping to receive the new Platinum designation which includes a report of our debt information.
- Hosted the Texas State Comptroller for an Unclaimed Property event that assisted Denton County residents find unclaimed funds/property held with the state.
- Continuously fostered new innovations and creativity for improvement in financial management and reporting.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Finalize project of issuing W2s electronically to all county employees and election workers.			
Electronic W2s issued	2,500	2,500	2,500
Progress of project	10%	60%	100%
Goal: Work with other departments to review their banking services to assess if any new efficiencies can be implemented through our depository services.			
Progress of project	50%	90%	100%
Goal: Work toward implementation of electronic payments for Accounts Payable.			
Progress of project	30%	60%	100%

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	7	7	7
No. of Part-Time Employees	0	0	0

FY 2015 BUDGET

DENTON COUNTY

Department: Tax Assessor/Collector *G/L# 01·40·30*

Department/Activity Description

The Tax Assessor/Collector is responsible for the collection of current and delinquent taxes, penalties and interest, the computation of taxes on agricultural rollbacks, the issuance of tax certificates, and refunds for overpayments. In addition to collecting County taxes, the department also collects for other entities including many Fresh Water Districts. This office works closely with TXDOT and the State Comptroller's office to ensure proper handling and recording of title transactions/registrations as well as collection and disbursement of tax on vehicle sales. The office is also responsible for the issuance of liquor licenses. The Tax Assessor/Collector must comply with State and County statutory requirements for depositing and reporting, and due to these requirements, operates on a calendar year instead of on the County fiscal year.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$3,247,325	$3,162,988	$3,504,249
Operations	$571,100	$627,960	$654,636
Capital	$6,414	$142,617	$0
Total	$3,824,839	$3,933,565	$4,158,885

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- Reorganized Tax Office by changing from a "department" philosophy to a "functional" philosophy. This allows for more levels of cross training and improving competency levels in staff. We opened an "Information Desk" at the front of the registration/ property tax payment counter to assist disabled patrons and answer questions prior to entering a line.
- Created computer logs and database to track various items including title rejections, mail and special plates, error report logs, returned mail, mechanics liens, etc. The logs are held on a shared drive providing access for the entire department. This removed the hard copy logs held in each office and allowed administration to manage the department more efficiently and with greater accuracy.
- Finalized the contract with Kroger Food Stores to open more subcontractors in Denton County. As of budget preparation in April 2014, ten Kroger stores in Denton County have been deputized and the "go live" date was tentatively set for 4/28/14.
- Held the 1st Annual Taxing Entity Liaison Meeting in April 2013. The meeting introduced the Tax Office Entity Liaison (a member of Financial Admin) to be the point person for questions about reports, contracts and Truth In Taxation. We partnered with the Appraisal District to discuss the CAD Budget with the entities. We will hold our 2014 meeting in April 2014 and will include the delinquent tax attorney to discuss penalty/interest waivers.
- Revised and reduced Administration to a more streamlined environment. This created a "back office" supervisor in the Denton campus which supervises the phone bank and dealer room area. The "front office" supervisor is responsible for the registration and title customer service counters.
- Opened a DTA processing service counter in Lewisville. This is a first for Denton County. Previously all DTA processing was performed in Denton. A DTA desk was set up in Lewisville and the franchise DTA dealers were split into two groups: Those north of Lake Lewisville and those South of Lake Lewisville. This created an equal balance between the 14 franchise DTA dealers. The (north) DTA dealers were incrementally moved to the Lewisville DTA desk until all 14 dealers were reassigned. The dealers have expressed their approval of this move which has helped them accomplish their work more efficiently. Held the 1st Annual Dealer Liaison DTA Franchise Meeting in August 2013. The meeting was held to discuss annual contracts, opening the DTA processing desk in Lewisville and the split between the north/south locations. We will hold the 2014 meeting in August 2014.
- Established Property Tax Escrow Option - a taxpayer now has the option to enter into an Escrow Agreement (much like a mortgage escrow) with the Tax Office to make monthly escrow payments toward their next year's property tax payments.
- Due to high staff turnover and being in a constant state of training, some of the plans for tutorials and training have had to be delayed. If the tiers of Clerk I, II and III are approved, we believe we can institute the robust training program that is so needed. Additionally, our Department Managers have undergone training with TACA to teach various courses for CE credit.

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- Automated the Penalty and Interest Waiver Request application procedure so that property owners can submit their requests online. Technology App-Dev was very helpful in assisting us to create and automate this process.
- For the first time, we mailed a February Delinquent Reminder Notice to over 33,000 property accounts. The notice was a postcard to let property owners know their taxes were not paid and that they could minimize the amount of penalty/interest due. We anticipate May 33.07 Notices will be greatly reduced due to the February postcards. Funds were diverted from Legal Ads to Tax Statements to pay for this solution. Collections for the month of March were significantly increased and taxpayers owed less penalty/interest. We took in 2.3 million dollars more in March than in previous years due to this solution.
- We have experienced a high turnover rate over the last year. We are hoping to resolve this by building in tiers in the clerk levels to Clerk I, II and III. A lack of longevity of staff equates to training issues and increased error rates.
- Ever increasing legislative mandates change or modify the manner by which we perform services. An example is the Installment Agreement Mandate for those receiving a homestead exemption. The law now requires that we enter into an Installment Agreement for those subject to a Homestead upon request by property owner. Previously the law stated a Tax Assessor-Collector MAY enter into an agreement. It now states SHALL enter for a homesteaded property. This greatly increased the number of agreements that required. The law also changed the penalty/interest structure for those under the installment.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Implement more defined strategies to serve all taxpayers and focus on additional assistance to elderly and disabled.			
Use Remittance Processing System to greatly enhance processing of registration renewals and property tax payments.	N/A	planning stage	yes
Employ the Title Services Policy including licensing Services, their runners and dealer runners	planning stage	policy updated	program launched
Utilize tutorials to better inform taxpayers of requirements to renew registration and pay property taxes	planning stage	training manual for staff completed	online tutorials created
Goal: Implement the County Scofflaw Program. A county scofflaw committee was formed in the fall of 2013 which has been meeting regularly to discuss and implement the county scofflaw. We have worked with Technology Services, JP offices, Legal, Budget, County Clerk and Commissioner Pct #1 offices to discuss, strategize and create the county scofflaw program. It is a given that there are fines/fees that are not collected for which the county scofflaw will be a value added.			
Establish database to check DL #s of applicants/ vehicle owners (% completion)	0%	30%	100%
Train staff and implement program	0%	50%	100%
Goal: The Tx Dept of Motor Vehicles is working to launch the Web-Dealer application which will be the first phase to automate the DTA and Pre-Owned Dealer Title Application (DTA) processing. Because Denton County already has employed the Pre-Owned DTA Processing strategy, we have requested to be one of the first "go live" counties. Eventually the Web-Dealer will automate the pre-owned application. The New Vehicle DTA is planned to be automated late summer or early fall within TxDMV.			
"Beta test" dealers to pre-launch application	N/A	1	2
Dealers launching application	N/A	2	4
Work with TXDMV on "pre-owned" DTA processing	N/A	N/A	20% complete

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	61	61	61
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: Budget Office *G/L# 01·40·40*

Department/Activity Description

The Budget Office is responsible for preparing and recommending a balanced annual County budget to the Commissioners Court which legally controls County spending for the fiscal year. In addition, this office maintains, updates, and prepares the payroll budget for all County departments, and serves the Commissioners Court by preparing budget amendments, financial impact statements, and recommending budgetary policies and procedures. This office also conducts analytical research throughout the year for various departments and projects, serves on various County committees, and provides other reports and recommendations to the Commissioners Court, elected officials and department heads as requested.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$467,059	$445,104	$556,037
Operations	$9,917	$11,895	$12,609
Capital	$0	$0	$0
Total	$476,976	$456,999	$568,646

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- We had a long term employee retire 01/01/13. This position is both technical and financial in nature and has proven to be very difficult to fill. As a result we have had to absorb these additional duties in an already busy office. The difficulties with filling this position will be further complicated with the start of the budget process. Filling this position and training a new employee during the budget process will be extremely challenging for us.

- Pursued and received the Distinguished Budget Presentation Award for the FY2013 budget document from the Government Finance Officers Association (GFOA). FY2013 makes our 22nd award year.

- In cooperation with the Capital Improvement committee we will be able to request that the Commissioners Court approve the recommendation of the Committee to proceed with the issuance of debt for FY2014, including approval of the list of projects. The recommendation will include the issuance of debt based on the proposed Capital Improvement Program.

- Our office was able to recommend a 4% salary increase for County employees as well as recommending alternative funding scenarios to provide for the increase. This increase can be attributed to conservative budget requests submitted by the majority of County departments, careful scrutiny by our office and increased tax revenues from new properties added to the tax roll.

- A significant challenge for FY2014 for this already understaffed office can be attributed to County Jail and Juvenile expansion. This process included working closely with departments in the preparation of budgetary estimates for 58 Public Safety employees, 18 Juvenile Probation positions as well as various maintenance, operating and supply expenses.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Carefully examine departmental requests to streamline recommendations to Commissioners Court and allow the County to approve raises for its employees.			
Raise approved for County employees	2.5%	4.0%	3.0%
Reasonable reductions made to departmental requests without sacrificing County services (in millions)	$8.3	$6.0	$7.0

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Rewrite and update Budget Amendment Policy			
Problem areas corrected with new procedures	1	1	1
% completion of new policy	100%	update	update
Goal: Enhance the budget application until modifications are no longer necessary.			
Improvements made to budget application	7	7	5
User suggestions implemented into budget application	3	4	3
Goal: Improve and perfect the Operating Budget, especially in the area of performance measures.			
Consecutive years receiving GFOA Budget Award	22	23	24
% departments providing meaningful information	60%	70%	75%
Reviewer suggestions implemented	3	2	2
Goal: Streamline the CIP process by improving accounting/tracking procedures for projects.			
Total CIP projects	170	180	186
BAs completed to track projects	73	75	80
CIP projects funded	41	35	18

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	5	5	5
No. of Part-Time Employees	0	0	0

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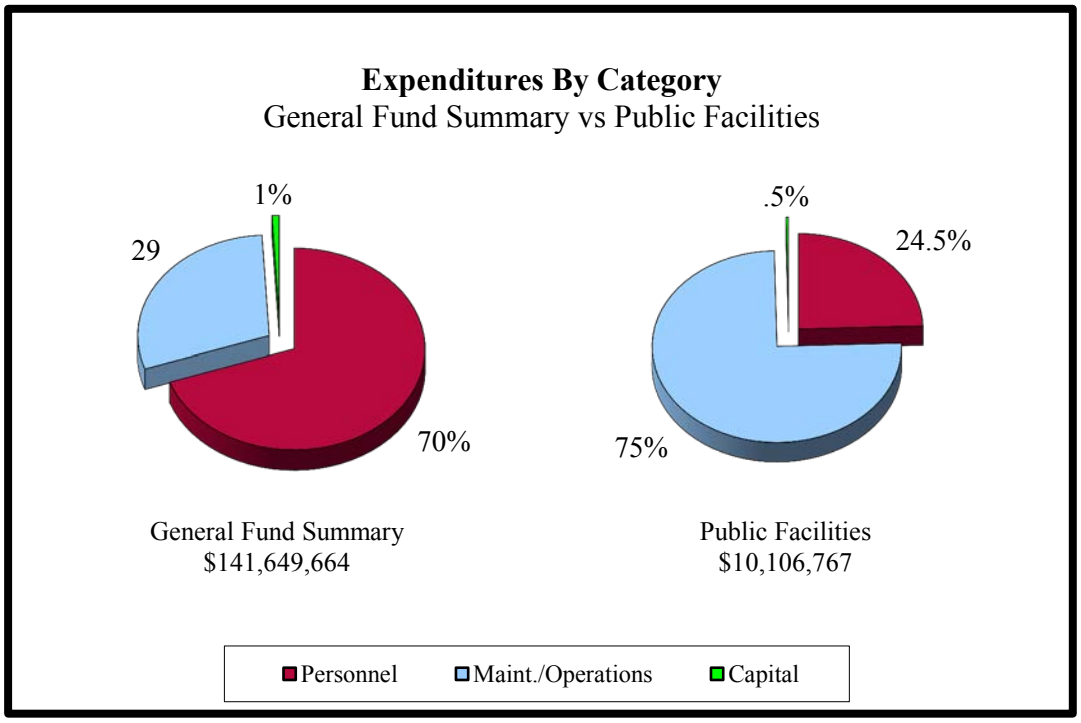
Public Facilities

Public Facilities includes the maintenance of county facilities on a continuous basis. All county-owned buildings and leased space facilities are accounted for in this section. Expenses include utilities, routine maintenance, and equipment necessary to care for these facilities.



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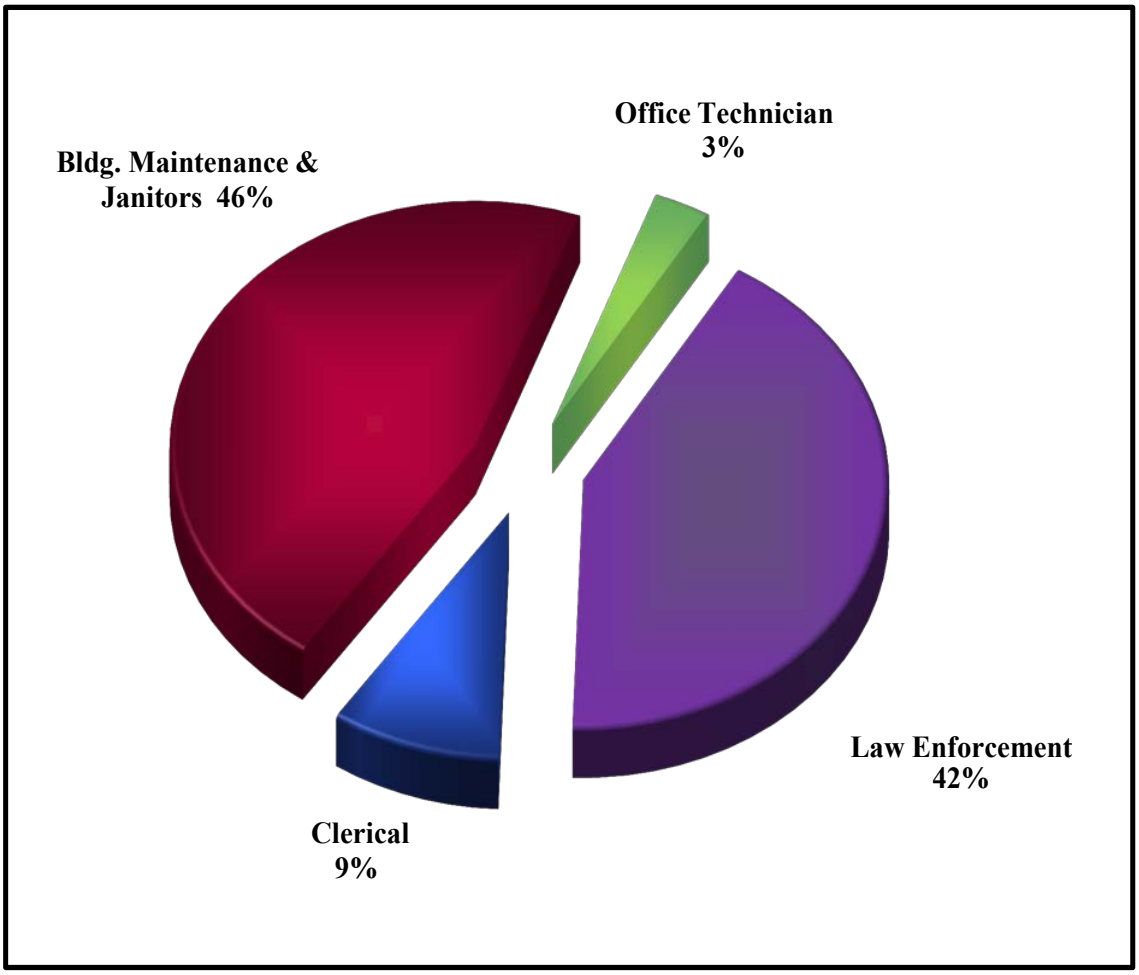
STAFFING BY CATEGORY
Public Facilities



	Full-Time	Part-Time	FTEs *
Office Technician	1	-	1
Law Enforcement	14	-	14
Clerical	3	-	3
Bldg. Maintenance & Janitors	15	-	15
TOTAL	**33**	**-**	**33**

* Full-time equivalents

DENTON COUNTY

Department: Public Facilities *G/L# 01·50·10-94*

Department/Activity Description

The Facilities Management Department (01.50.90) is responsible for the maintenance of County-owned facilities and property as well as limited repairs of leased facilities. The budget, goals, measures and staffing trends for Facilities Management are presented on a separate page, while the budgets for the individual buildings are shown here. Facilities Management provides 24-hour emergency response as needed for these facilities. This page represents all buildings and their corresponding budgets with the exception of the Law Enforcement Facility which is presented on a separate page.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$0	$0	$0
Operations	$2,580,897	$3,378,286	$3,441,828
Capital	$0	$0	$0
Total	$2,580,897	$3,378,286	$3,441,828

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- Carroll Building: Painted exterior of building and demolished two portable buildings. HVAC and plumbing pipes are aging and continue to be maintenance issues. Pigeons still roost on the ledges of the building which creates a smell and deteriorates paint. The parking lot needs to be resurfaced. Large potholes were filled by R&B but are an on-going problem.
- Courts Building: Repaired portion of walking pavers and reconfigured offices in Mental Health, Civil County Clerk and Recording. The HVAC on the 2nd floor Jury Assembly room needs to be redesigned due to the amount of public traffic. This cost will be very high requiring an engineer to evaluate and submit a recommendation. Winter months in the lobby around the security guard area continues to be an issue because of the opening and closing of the revolving doors. Trees were trimmed and cut back to increase the health and prosperity of the perimeter. Humidity and HVAC controls were added to the basement in compliance with state and federal mandates. The facia rock at the top of the building is weather damaged and starting to crack and split. This could be a safety hazard and we have requested to have these issues repaired in our 2015 Budget.
- Courthouse on the Square: Worked with Master Gardeners to upgrade the flowerbeds around the CHOS. Planted several new pecan trees to replace old dying trees. We are always striving to maintain the appearance of the CHOS since it is a Historical Landmark and the centerpiece of downtown Denton, but maintaining the lawn continues to be a challenge because of all the foot traffic. Other challenges include: keeping vagrants from vandalizing the property; keeping squirrels from destroying pecan trees by gnawing on the branches; and minimizing the nuisance caused by pigeons.
- Emergency Management Facility: Flag poles were placed in front of the facility and exterior lighting was added in the parking lot. The foundation at this facility was damaged in previous years but is now showing signs of movement and causing the northeast corner of the building to shift. This issue is keeping doors from opening and shutting correctly and causing cracks in sheetrock. The structural part of the roof is not designed for an office type setting with the weight of the HVAC units, lighting, etc, and ice storms have damaged the structural integrity with the purling. There is evidence of the roof line shifting up to 3 inches inside the building.
- County Storage Building: We rearranged the space at this facility and Tech Services storage area was reassigned to Emergency Management. Our Recycle Program continues to be housed at this storage facility along with our cardboard bailer.
- Historical Park Facilities: The Welcome Center was added to the Historical Park and the Church was removed due to asbestos. Facilities is currently providing janitorial services for the Bayless Selby and African American Museum. This is due to the janitorial company not giving us accurate budgetary numbers. However, we have requested a day porter for 2015. Facilities continues to provide trash pick up weekly since they do not generate enough trash to warrant a dumpster. Porches were repainted in 2013-2014 at Bayless Selby House.

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- Courthouse Annex: One elevator needs to be decommissioned and the other needs to be retrofitted with current equipment. We continue maintaining this facility even though it is vacant. The boiler and HVAC system need to be replaced.
- DA Annex: Continued to keep vagrants from Salvation Army out of the area and kept the back portion of the building from collecting water during heavy rains. Repaired hot water throughout the building and raised the canopy on trees in the lot. Master gardeners updated the flower beds with new landscaping.
- Mary & Jim Horn Government Center: Painted interior of building, installed new security rollup doors for Tax Office and added some zero scape low water landscaping. The fence that adjoins our property and the surrounding neighborhood is at its life expectancy and beginning to fall apart. We are constantly making repairs because the homeowners will not. We are anticipating the implementation of video visitation and the Veterans Services Department will be relocating to the old GIS Offices in the back portion of the building.
- Loop 288/Elections/Tech Services: The biggest challenge is getting HUNT to complete the punch list so that the building can be finished. There are numerous items that we cannot complete because the contractor won't come and finish the job. A flock of geese has adopted this area as their home to nest their eggs. We have placed signs and cones as they are protected and we are unable to disturb their nests. The Elections training room was used several times for political forums this year and is continuously used for meetings and training. This conference room use seems to be successful.
- Loop 288/Facilities/TABC/Parks: Two winter storms this year caused major roof and gutter damage, as well as damage to a vehicle due to large sheets of falling ice. We hope to add ice stops to the roofs of Phase I & II. We have experienced continuous roof leaks in the brand new roof and have been unable to get the contractor to repair. The amount of landscaping is a challenge to maintain and it seems to be a full time job. There are many different plants and vegetation, numerous flowerbeds and natural areas that need constant attention. Exterior signage is an issue and the public continues to go to the wrong location looking for departments.
- Loop 288/CSCD: Trim was not installed properly in the lobby and is a hazard. The contractor will not fix, saying it's not under warranty, so Facilities has repaired it numerous times.
- Lee Walker Government Center: The HVAC systems are a challenge due to age of equipment. It is difficult to keep it running during the summer months and maintain a cool temperature. We are trying to keep them going until occupants move out without replacing major expensive parts. The roofs have flat tops and are worn out; therefore, we have continuous roof leaks. This building has continuous issues with plumbing and is now beginning to have electrical issues, which have all increased due to the age of the building. This building is slated for demolition once the new Pct. #3 Govt Center is built.
- CPS - Lewisville: Glass block front needs replacement because the gas seals in the windows have deteriorated and the glass is milky and leaks when it rains. This makes the exterior of the building look awful. Just rekeyed the entire facility to make it easier for employees and maintenance staff to enter the building with two keys instead of multiple keys. Interior paint is difficult to maintain due to juvenile clientele. Replaced the tile in the play room and have been working with janitorial service to address complaints from occupants. Front area interior needs new carpet (just completed 5 years ago) due to heavy traffic.
- Loop 288 - Phase I: We have had several roof leaks in 1st and 2nd floor areas and have addressed this issue with the vendor but were unable to receive any help since the roof and gutters suffered damage during the ice storm this winter. Future ice storms may cause the building to be shut down due to sliding ice from 2nd floor creating a tremendous hazard along sidewalks. Landscaping is difficult to maintain since there are many natural areas, flowerbeds and islands throughout the parking lot.
- Loop 288 - Central Plant: This building requires an annual deep cleaning to maintain all HVAC equipment. It is imperative to maintain peak performance because of all the electronic equipment in this building. We kept the utility cost down as much as possible.

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- Sandy Jacobs Government Center: Discussions are underway regarding renovation of this building. Plans are for renovations to begin at the end of summer in 2014. This is a high profile facility with extensive landscaping and our goal is to provide pleasing surroundings for visitors who come to our government facilities.
- The Colony Annex: This building has been sold and is occupied only until the new Frisco Government Center is built. The drainage ditch has had issues and the City of The Colony is addressing these issues.
- Charlie Cole Building: The 55,000 sq ft expansion will open in June. The current facility has many issues including an aging roof which has depreciated through its life expectancy. We requested CIP funds to replace the roof this year. The existing facility is in need of several upgrades such as paint, carpet and fixtures. The irrigation system was severely damaged during the expansion process. Until this is resolved, we are limited in landscaping and whatever is lost will have to be replaced. Temporary buildings will be sold, removed and replaced with sod. Exterior doors were replaced this budget year and gym lighting will also be updated.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Eliminate roof leaks in the Emergency Management Facility.			
Aggressive preventive maintenance program	N/A	N/A	yes
Goal: Monitor erosion caused by water run-off during heavy rains at the Denton County Storage Building.			
Preventive maintenance	119	120	135
Service requests	21	32	35
Goal: Finalize establishment of the Visitor Center at the Historical Park			
% Completion of Visitor Center	20%	60%	100%
Goal: Transition and successfully move all departments from the Lee Walker Govt Center to the new Pct #3 Govt Center.			
% Departments successfully moved to new building	0%	0%	100%
Goal: Improve the efficiency and effectiveness of maintenance efforts at the CPS building in Lewisville.			
% Savings in electricity cost due to new HVAC system	0%	10%	30%
Building leaks alleviated	0	2	4
Preventive maintenance	26	30	35

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: Construction Management *G/L# 01·50·16*

Department/Activity Description

The Construction Management department was created in FY2013 to serve as Denton County's liaison to architects, engineers, consultants and contractors on all of the county's building and remodeling projects. The department tracks all facility construction expenditures and budgets and reviews pay applications submitted by construction and architecture firms. The department promotes standardization, consistency and smart design to help Denton County realize improved efficiency, easier maintenance and cost savings. Projects are inspected for compliance with plans and specifications and deficiencies or unacceptable work are tracked to ensure that all issues are resolved by the contractor. The Construction Management department works to help projects stay on schedule and within budget, and compiles and maintains all reports, records, drawings, specifications and other required documents pertaining to facility construction projects. This department was reorganized and merged with the County Planning Department, which was renamed to the Department of Public Works 01.10.56.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$293,553	$306,030	$0
Operations	$11,025	$12,512	$0
Capital	$0	$0	$0
Total	$304,578	$318,542	$0

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- Completed construction of Juvenile Detention and Jail Expansion projects.
- Courts Building: Repaired portion of walking pavers and reconfigured offices in Mental Health, Civil County Clerk and
- Started construction of the Government Centers at Carrollton and Lewisville.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Reduce utility costs for Denton County facilities. Costs below were calculated on average for the Month of March.			
Annual electrical cost for Carroll Building	$1.79	$1.50	$1.40
Annual electrical cost for Loop 288 / Phase I	$0.94	$1.06	$1.00
Annual electrical cost for Denton County Govt Ctr	$0.82	$0.83	$0.80
Goal: Implement a satisfaction survey for end users of new construction spaces.			
Persons surveyed	0	0	25
% positive feedback overall	N/A	N/A	80%
% projects surveyed	0%	0%	100%
Goal: Complete all construction projects without going over expected contingency allowance amount (3% for new construction and 10% for renovations).			
Construction projects completed	2	3	4
Construction projects with some contingency amt left	2	3	4

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	3	3	0
No. of Part-Time Employees	0	0	0

FY 2015 BUDGET

DENTON COUNTY

Department: Law Enforcement Facility *G/L# 01·50·80*

Department/Activity Description

The Law Enforcement Facilities Division of the Denton County Sheriff's Department is responsible for maintaining, repairing, installing and improving the wide variety of safety, security and operational systems of the Denton County Law Enforcement Facility. This department is responsible for 14 buildings and the grounds around them. We maintain and repair these buildings including the two Main Jail Facilities that are occupied 24 hours a day by an average of 115 personnel and approximately 1200-1300 inmates. We make a wide range of repairs that include electrical and technical issues, painting, plumbing and handle all major remodels to offices and jail facilities. We also oversee contractors and develop specifications for new construction projects.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$649,877	$676,828	$786,400
Operations	$1,538,657	$1,827,501	$2,235,129
Capital	$22,167	$66,000	$34,696
Total	$2,210,701	$2,570,329	$3,056,225

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- Replaced carpet in 6 office areas and built a new Captain's office in the Law Enforcement Center. Repainted main lobby and pods and replaced all cabinets and counter-tops in pods 1-8 in the pod wing of the Main Jail Facility. Replaced tile flooring in 8 multipurpose rooms in pods 15-18 at the Pretrial Facility.
- Courts Building: Repaired portion of walking pavers and reconfigured offices in Mental Health, Civil County Clerk and Recording. The HVAC on the 2nd floor Jury Assembly room needs to be redesigned due to the amount of public traffic. This cost will be very high requiring an engineer to evaluate and submit a recommendation. Winter months in the lobby around the security guard area continues to be an issue because of the opening and closing of the revolving doors. Trees were trimmed and cut back to increase the health and prosperity of the perimeter. Humidity and HVAC controls were added to the basement in compliance with state and federal mandates. The facia rock at the top of the building is weather damaged and starting to crack and split. This could be a safety hazard and we have requested to have these issues repaired in our 2015 Budget.
- Upgraded 4 tower sites with UPS systems, weather monitoring systems and access control systems: 1 in Grapevine, 1 in Lewisville, 1 in Aubrey and 2 in Denton. Took over all generator and other preventive maintenance at all 5 tower buildings.
- Wired and installed equipment for video visitation for pods in the Pretrial and Main Jail Facilities and for the public area of video visitation.
- Continued in-house cross training of employees to increase efficiency in HVAC, plumbing, electrical, jail doors, security systems, intercom systems and life safety systems.
- Major Accomplishment: Updated security camera system for the Main Jail, Pretrial Facility and new barracks, along with other security and life safety systems. This was a very complicated and time consuming task tying all of these systems together for all buildings.
- Major Accomplishment: Installed an SCBA (air pack) fill station at the Main Jail to refill air tanks for life safety equipment in-house. This will save money because we no longer have to take air tanks to a vendor to have them filled every time they are emptied from training.
- Major Accomplishment: Upgraded 4 tower sites with UPS systems, weather monitoring systems and access control systems: 1 in Grapevine, 1 in Lewisville, 1 in Aubrey and 2 in Denton.

DENTON COUNTY

Department: Law Enforcement Facility (continued) *G/L# 01·50·80*

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Upgrade fire alarm system in the pod wing of the main jail building (measures represent % completion of task).			
Change out the smoke, duct and audio/visual detectors	0%	35%	100%
Install new fire alarm panel and remote enunciators	0%	0%	100%
Training sessions on operation of new panel	0	0	1
Goal: Update life safety equipment throughout the jail.			
Complete air packs replaced	0	4	7
Air pack fill station installed	0	1	1
Smoke evacuation fans replaced	2	4	8
Pneumatic solenoid valves replaced	6	4	8
Goal: Continue upgrading of plumbing at main jail and pre-trial facilities per the Texas Commission on Jail Standards inspector.			
Pneumatic valves installed in showers and toilets	90	90	90
Lavatory faucets replaced in direct supervision housing	0	64	64
Valves replaced under building for water isolation	0	0	6
Goal: Increase utility efficiency and improve maintenance, security and operational systems.			
HVAC systems replaced	2	4	4
Replace perimeter security lights with LED lighting	0	27	33
% reduction in work orders due to efforts	0%	5%	10%

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	10	10	11
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: Facilities Management *G/L# 01·50·90*

Department/Activity Description

The Facilities Department is responsible for maintaining and improving all County facilities and all County owned properties with the exception of the County Jail. The department identifies, manages, responds to maintenance needs, provides first response to emergencies and urgent services, maintains and manages all preventive and routine maintenance for all assets. The department provides maintenance for equipment/systems, purchasing and inventory management of maintenance supplies, maintains record drawings, plans and equipment systems manuals. The department maintains keyed access for all County properties, maintains alarm systems monitoring and programming, oversees the maintenance of all security equipment, sound systems and intercoms. The department staffs and/or coordinates after hours and special events and transports and handles surplus/materials moves.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$1,340,852	$1,379,145	$1,511,593
Operations	$988,585	$1,301,863	$1,228,160
Capital	$123,467	$77,934	$0
Total	$2,452,904	$2,758,942	$2,739,753

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- Assisted with move of all departments to Phase II.
- Courts Building: Repaired portion of walking pavers and reconfigured offices in Mental Health, Civil County Clerk and Recording. The HVAC on the 2nd floor Jury Assembly room needs to be redesigned due to the amount of public traffic. This
- Looked at innovative ways to keep our older facilities operational and explored different possibilites of optimizing the use of available funding.
- Tried to minimize overtime hours without sacrificing quality service and good response time for work orders.
- New facilities completed in recent years have more esthetics to their exteriors and require more external maintenance for landscaping and natural areas.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Provide aggressive preventive maintenance program for all County buildings.			
Work orders completed	7,827	7,623	7,623
Square footage of owned facilities maintained	625,520	726,050	824,706
Square footage of leased facilities maintained	36,434	36,434	36,434
Goal: Monitor erosion caused by water run-off during heavy rains at the Denton County Storage Building.			
Preventive maintenance	119	120	135
Service requests	21	32	35
Goal: Finalize establishment of the Visitor Center at the Historical Park			
% Completion of Visitor Center	20%	60%	100%
Goal: Transition and successfully move all departments from the Lee Walker Govt Center to the new Pct #3 Govt Center.			
% Departments successfully moved to new building	0%	0%	100%

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Improve the efficiency and effectiveness of maintenance efforts at the CPS building in Lewisville.			
% Savings in electricity cost due to new HVAC system	0%	10%	30%
Building leaks alleviated	0	2	4
Preventive maintenance	26	30	35

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	19	19	20
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: Operations/Recycling *G/L# 01·50·93*

Department/Activity Description

Operate state mandated paper and cardboard Recycling Program. Maintain contracts with recycling vendors for acceptance of recycled goods. Generate revenues from the sale of recycled materials. Implement state mandated award and incentive programs for county employees participating in recycling efforts.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$58,290	$60,673	$63,579
Operations	$6,196	$12,950	$9,800
Capital	$0	$0	$0
Total	$64,486	$73,623	$73,379

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- Due to the growth of the County, workload has significantly increased; however, the technician has run the program efficiently and even expanded in areas.
- Courts Building: Repaired portion of walking pavers and reconfigured offices in Mental Health, Civil County Clerk and
- Denton County moved its recycle facility to a company within the Denton City limits which has decreased fuel usage and maximized productivity.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Continue to expand and improve the recycling program.			
Inmate hours utilized	1,553	1,469	1,600
Recycling stops for pickup	31	30	32

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	1	1	1
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: Telephone Department *G/L# 01·50·95*

Department/Activity Description

The Telephone Department is responsible for managing and coordinating the installation, repair and maintenance of the County-wide telecommunications equipment and services. This department provides assistance to all County departments and agencies by forecasting future automation needs, recommending a plan of action, and assisting those departments in implementing the plans of action. In FY 1994, all telephone charges were moved from various budgets to this department for centralized monitoring.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$97,514	$106,321	$111,032
Operations	$667,821	$738,602	$684,550
Capital	$0	$0	$0
Total	$765,335	$844,923	$795,582

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- Challenge: We do not currently have enough employees on the Infrastructure Team to meet the existing workload and demands. We no longer have a dedicated employee who maintains and supports the county's telephone system as we had in years past. Additional staff is needed to adequately manage the county's network infrastructure and phone system.
- Courts Building: Repaired portion of walking pavers and reconfigured offices in Mental Health, Civil County Clerk and
- Challenge: During the migration of the Sheriff's office NEC phone system, several issues arose while migrating the alarm connections to the new system. New phone lines needed to be added before the alarm connections could be moved and thus complete the NEC migration.
- Accomplishment: Completed a major upgrade to the County-wide phone system.
- Accomplishment: Migration of primary AT&T phone service in Denton to Windstream to help reduce annual telephone costs.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Improve network capacity by installing fiber optic cabling to various County facilities.			
County facilities connected with fiber	35	35	38
Miles of new fiber installed	15	15	18
Goal: Migrate NEC phone system to Cisco (County standard) in the Sheriff's Office.			
IP phones migrated	0	300	0
Non-digital lines migrated	0	75	0
Goal: Provide resources and support to manage and maintain the county-wide telephone system.			
Phones maintained and serviced	1,450	1,750	1,850
Voice mail accounts maintained	990	1,019	1,055

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	1	1	1
No. of Part-Time Employees	0	0	0

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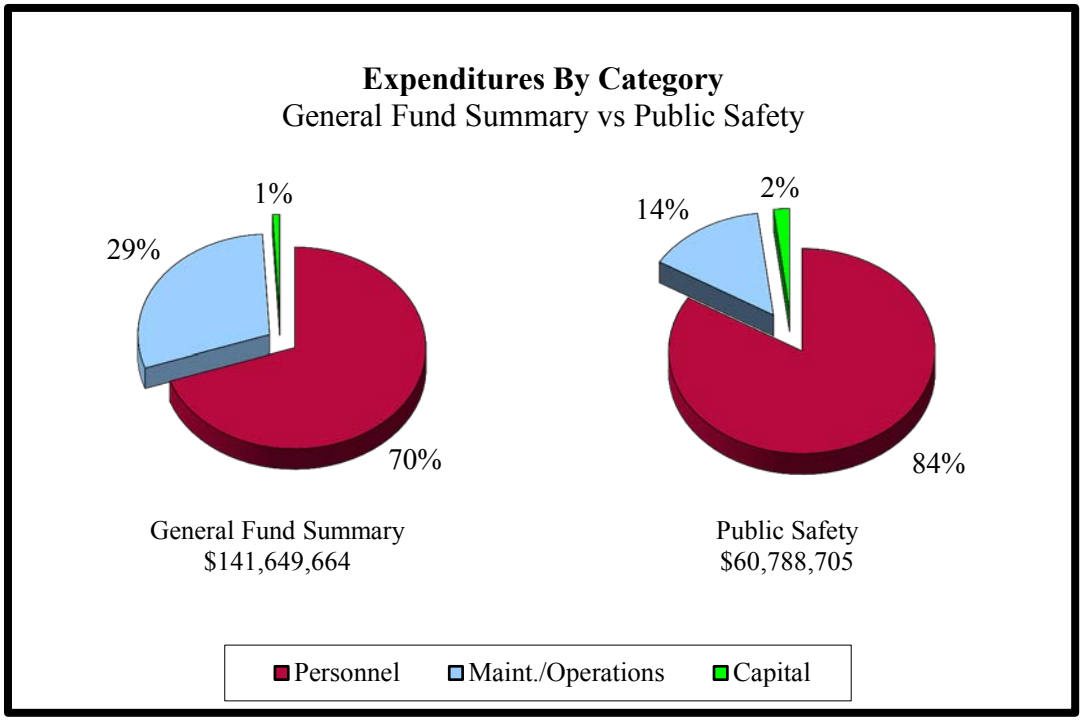
Public Safety

Public Safety Departments include the County Jail, Sheriff's Department, and Constables offices. The County also funds Emergency Management departments including volunteer fire departments for providing protection to the unincorporated areas of the County. Partial funding of state agencies include C.S.C.D. (Adult Probation), Department of Public Safety, Texas Parks and Wildlife, and Alcoholic Beverage Commission.



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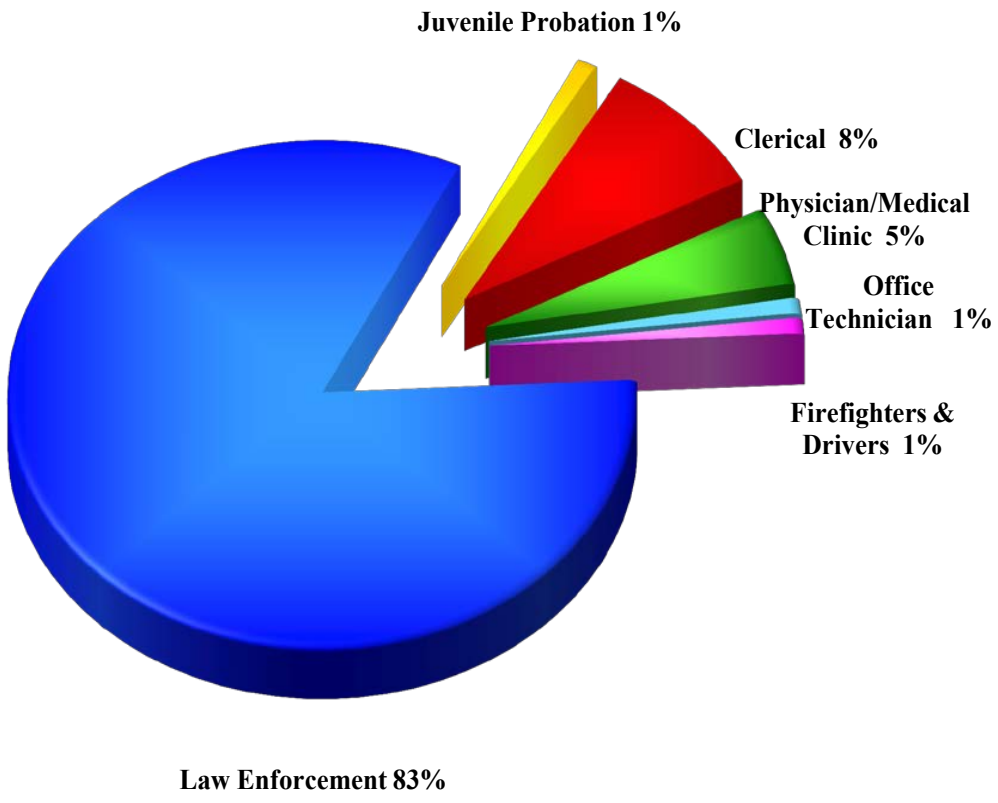
STAFFING BY CATEGORY
Public Safety



	Full-Time	Part-Time	FTEs *
Office Technician	2	-	2
Firefighters & Drivers	8	-	8
Law Enforcement	606	-	606
Juvenile Probation	1	-	1
Clerical	68	-	68
Physician/Medical Clinic	45	-	45
TOTAL	**730**	**0**	**730**

* Full-time equivalents

DENTON COUNTY

Department: County Jail *G/L# 01·60·10*

Department/Activity Description

The County Jail is responsible for housing and managing offenders and is under the direct supervision of the Sheriff. Jail administration focuses on facilitating the operation and interaction of all sections, shifts and activities of the detention facility. The major jail function is to protect the public by securely and safely isolating from the community those convicted or accused of crimes. These responsibilities are executed in compliance with Texas Jail Standards rules and regulations. The County Jail has the responsibility of holding and managing convicted felons not yet accepted by the Texas Department of Corrections. Other jail functions include transporting inmates and providing medical treatment as well as educational programs for the inmate population.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$22,049,002	$22,369,921	$26,388,997
Operations	$1,957,744	$2,088,554	$2,242,443
Capital	$0	$26,925	$15,105
Total	$24,006,747	$24,485,400	$28,646,545

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- Continued construction on Jail Expansion Project.
- Began planning on Pre-Trial Booking remodel design.
- Passed the State Jail Inspection by the Texas Commission on Jail Standards.
- Implemented an Automated Information System to reduce the workload of Front Desk personnel.
- Implemented a Video Visitation Program for four Direct Supervision Pods in the Pre-Trial Facility.
- Started renovation of two existing jails areas to attach to the new Jail Expansion.
- Provided tours of the facilities to over 800 Jail visitors from various leadership groups, business professionals, public school students, community colleges and universities.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Improve training program for staff.			
% increase in training courses completed	20%	31%	12%
Basic jailer training courses	63	110	125
Field training courses	23	20	25
Defensive driving classes	174	210	230
Goal: Plan, design and construct additional jail facilities.			
% completion of planning/design phase for Jail Exp	50%	100%	0%
% completion of construction phase for Jail Expansion	0%	80%	100%
% completion of transition to new expansion facility	0%	0%	75%
% completion of planning/design phase for Pre-Trial	0%	50%	100%
Goal: Be compliant with Texas Commission on Jail Standards.			
Jail inspections passed	1	1	1
Average compliant jail population	1,171	1,190	1,210
Inmate disciplinaries processed	3,126	3,334	3,600

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	376	426	427
No. of Part-Time Employees	0	0	0

FY 2015 BUDGET

DENTON COUNTY

Department: Jail Health *G/L# 01·60·15*

Department/Activity Description

The Jail Health Department is responsible, by statute, for providing health care services to County jail inmates. The department also provides services to the Denton County Law Enforcement Center and Juvenile Detention Facility. Duties include administering medications, deciding whether emergency treatment is necessary, maintaining medical charts and various other duties under the direct supervision of a physician. The Commissioners Court implemented an Inmate Pay for Care Program in FY 1994 to begin charging inmates for their medical services. The department also provides tactical and field support for Denton County law enforcement, including high risk medical support for mental health patient transports.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$2,414,139	$2,593,549	$3,321,788
Operations	$1,294,497	$1,566,982	$1,295,737
Capital	$0	$33,500	$0
Total	$3,708,636	$4,194,031	$4,617,525

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- Pharmacy continues to be our greatest product expense. We are pleased to see the business model we implemented for a more cost efficient medication pricing process is demonstrating a significant savings, but the market index is wide ranging and fluctuates rapidly. Auditing price indexes, evaluating clinical reasoning on usages and waste management is a day-to-day necessity for the overall mitigation of pharmacy expense.

- Correctional health is 100% physician-dependent. Every clinical encounter requires a physician review or direct care follow-up. Available physician hours are being overtaken by increased inmate patient reviews, evaluations and examination needs. To maximize efficient usage of physician time, we initiated supervisor clinics to separate administrative interventions and evaluate all patient encounters for protocol efficiency and physician evaluation preparation. Patient evaluation preparations, or "clinic bundling", includes assuring that clinically indicated diagnostic measures such as laboratory processing, radiological imaging, EKG's and other baseline clinical profiles are accomplished prior to physician examination. This approach has greatly benefited our efforts to streamline physician clinics, but we are struggling with the volume of inmate assessments and direct care examinations.

- A facility's ability to provide on-site medical, dental and mental health services to inmates is the most important factor in mitigating the cost of inmate care. When an inmate requires medical services that the health care staff cannot provide on-site, the inmate must be transferred to an outside community care provider, usually for hospitalization, or to a specialist. However, irrespective of the inmate population census, our inmate patient-to-providers ratios are maximized and we are operating at the limits of on-site clinical capacity and interrelated obligations. We are studying and evaluating our clinical processes to help determine whether there are additional daily operational changes we can make to better facilitate patient time-to-tasking ratios.

- Effective training is an important part of any profession, but when your profession is providing mandated health care for criminal offenders, it is critical. Because of the dangers in corrections, having the best possible training in areas of both the correctional environment and best clinical practice standards is crucial to keep medical personnel not only informed and competent, but also safe. We have renewed our registration as a certified Continuing Education Provider through the Texas Department of State Health Services.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Stewardship over pharmacy expenses is even more enhanced through strict formulary management. We are working closely with our current pharmacy supplier and primary care providers to identify and coordinate cost effective formulary options.			
Update and restructure our tiered pharmacy formulary to reflect new generic availabilities (% completion)	0%	50%	100%
Measure competing medication costs against Average Wholesale Pricing, Federal Upper Limit and Texas Maximum Allowable Medicaid indexes to demonstrate best pricing values (%	0%	50% implemented procedure	100% implemented procedure
Provide allied community providers with our standardized medication formulary to help facilitate continuity in availability and timeliness of on-site medication administration	1000%	50% implemented procedure	100% implemented procedure
Goal: Move away from 100% physician dependency by the addition of a Physician Assistant or Nurse Practitioner.			
Physician Assistant or Nurse Practitioner position	0	0	1
Goal: Prepare for increases to the adult inmate and juvenile detainee populations by restructuring the intake process to 24-hour direct assessments of new incoming prisoners.			
Incoming prisoners assessed in 24-hr intake process	9,000	11,000	14,200
Routine supervisor inmate health and welfare reviews	10	15	40
Acute care transports and off-site inmate consultations	20	25	20

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	35	45	45
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: Sheriff's Communications *G/L# 01·60·19*

Department/Activity Description

The Sheriff's Communications Department is responsible for processing and dispatching appropriate emergency response personnel to the citizens of 28 municipalities in Denton County and all of rural Denton County. Calls for police, fire and medical services are prioritized and relayed to 16 police departments, 12 fire departments, state troopers, constables, game wardens, corps of engineers and park rangers as well as County patrol, warrant, investigations, mental health, transport and fugitive deputies. Related radio and telephone traffic, local, state and national computer requests and warrant confirmations are also handled by this section.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$2,311,953	$2,180,574	$2,440,274
Operations	$409,454	$47,130	$36,719
Capital	$58,228	$0	$0
Total	$2,779,634	$2,227,704	$2,476,993

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- An additional radio channel was added and is operational for 20 hours a day.
- Transition of radio traffic from 10-codes to plain language.
- Reclassification of section titles.
- Implemented online version of schedule.
- Implemented a monthly training project identifying areas of high risk and/or liability.
- Updated the policy manual to address current needs.
- Implemented and regulated monthly staff meetings to promote consistency within the center.
- Due to staffing shortages we were not able to fully implement a quality control system. Compliance with standards for Emergency Medical Dispatch protocols is perilously below acceptable levels.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Justify need and get approval to hire a full-time Quality Assurance Coordinator to comply with National Standards for Emergency Medical Dispatch protocols.			
Quality Assurance Coordinator approved in budget	0	0	1
Emergency 911 calls handled	91,158	95,340	99,522
Goal: Increase number of staff who achieve 98% compliance to protocols for Emergency Medical Dispatch.			
Staff achieving 98% compliance	12	18	25
Calls reviewed	70	140	150
Goal: Maintain County-Wide Combined Communications System, including interlocal agreements with municipal entities for Shared Governance and shared funding.			
County and State agencies served	11	11	11
Police and Fire agencies served	29	30	31
Average hold time (seconds)	65	57	49
% workload for municipalities	63.50%	71.87%	80.24%
Average # mobile units in service countywide	160	170	180

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	34	34	34
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: Sheriff *G/L# 01·60·20*

Department/Activity Description

The Sheriff's Department provides the following services to the citizens of Denton County: Crime Prevention Programs, Crime Stoppers Program, victim assistance, animal control, Neighborhood Watch Program, traffic enforcement, narcotics investigations, DWI interdiction, DARE Program, criminal investigation, warrant service, fugitive extradition, court bailiffs, civil process, lake patrol, Greenbelt and Corp of Engineer property patrols, high risk entry/hostage rescue, school resource deputy and dispatch services. In addition, the department provides similar services to many of the smaller police and fire departments located within the County. The Sheriff is elected to a four-year term by the voters of Denton County.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$11,201,240	$11,401,581	$12,601,704
Operations	$1,490,691	$1,703,298	$1,916,723
Capital	$290,924	$35,858	$724,118
Total	$12,982,855	$13,140,737	$15,242,545

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- Support Services Division: Although some minor administrative actions remain, the radio rebanding project was a large tasking project that has helped shape the next phase of the radio project. Completion of the public safety radio system evaluations have now begun and should be on task to finish in FY2015. This division also completed the following: New updated policy manual; quartermaster inventory module; new Peace Officer Academy processes; upgrade of body armor from IIA to IIA; NIMS compliant plain language public safety communications; and updated qualification procedures.

- Patrol Division: Responded to 14,187 calls for service between October 1 and March 1 of this budget cycle. Patrol participated in Road Check 2013, a nationwide commercial vehicle enforcement effort in June 2013. Other local agencies involved were Denton PD, Lewisville PD and Carrollton PD. We initiated Operation Safe Lake to promote safety on Lake Lewisville and Lake Ray Roberts during the Memorial Day, July 4th and Labor Day holiday weekends. Due to the increased volume of calls for service and instances where Patrol Deputies were ill, injured, in court or attending training, the Deputies assigned to the Traffic and Special Enforcement Units were often re-assigned to one of the three patrol shifts to insure adequate staffing levels were met and calls for service were answered in a timely manner. This re-assignment often meant targeted goals for the Traffic and Special Enforcement Units could not be met.

- Warrant/Extradition Division: Executed as many warrants (felony and misdemeanor) as possible with as little overtime as possible; planned and executed all in-state and out-of-state prisoner extraditions in an efficient manner utilizing the least amount of overtime possible; instituted day/evening shifts in the Warrant Unit to reduce overtime; and trained new Warrant Deputies.

- Court Services Division: Continued to successfully cross-train bailiffs and updated the monthly and annual reports to an electronic format. Senior members of the unit continued the process of updating and refining the bailiff manual. The unit has taken responsibility for all calls for service dispatched to the courthouses and initiated a patrol rifle program to improve active shooter response. We maintained a safe courthouse environment with limited manpower, better assessed the needs for overall courthouse security and implemented the use of computer reporting programs.

- Criminal Investigations Division: Successfully completed the following: MOU with UNT for implementation of a Drug Lab on campus; outside purge of property and evidence room; and implementation of E-File system with District Attorney's Office. We worked with OSU to utilize their personnel to check sex offenders and began implementation of the Drug Lab with UNT. Investigator workload continued to be a major challenge. Other accomplishments include: training of new personnel; training of Patrol on basic crime scene investigation and evidence collection; and maintenance of evidence and entrusted property.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Implement Denton County SO Records Division.			
Identify and renovate office space	0%	0%	100%
Identify records staff	0%	0%	100%
Create policy	0%	20%	100%
Goal: Implement P25 Phase II Public Safety Radio System.			
Permission to negotiate contract	100%	0%	0%
Contract negotiated and signed	100%	0%	0%
New system implemented	0%	20%	100%
Goal: Improve capabilities of the Crime Scene Unit in the effective use of recently upgraded forensics equipment.			
Crime scene call-outs	215	230	245
Video and audio evidence processed	1,400	1,500	1,600
Pieces of evidence logged	6,430	6,500	6,550
Goal: Conduct visible boating safety, security and enforcement operations on Lake Ray Roberts and Lake Lewisville during seasonal boating months.			
Safety inspections conducted	556	606	656
Citations and warnings issued	179	204	229
Goal: Reduce juvenile crime, increase awareness and provide relevant and deterrent-based training and information to attendees of juvenile impact programs. Continue to network with juvenile courts and utilize neighborhood resources. Network with other juvenile trainers and continue efforts in starting and expanding other juvenile programs.			
Stay-Safe attendees	3,000	3,763	4,100
Juvenile Impact course attendees	27	50	55

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	142	142	149
No. of Part-Time (or Split Funded) Employees	0	0	0

DENTON COUNTY

Department: DISD School Resource Officer *G/L# 01·60·21*

Department/Activity Description

The School Resource Officer position exists as a result of an interlocal agreement between Denton County and the Denton Independent School District (DISD). The school district fully funds the program with the only expense to the County being a portion of training & education. Both the District and the County bear an equitable portion of the cost of the School Resource Deputy continuing education and specialized training courses. The function of a School Resource Deputy is to act as an educator, investigator and law enforcement official on the campuses of DISD. The School Resource Deputy is a licensed peace officer under the laws of the State of Texas and provides duties consistent with law enforcement as requested by the District or County. As of budget adoption, a contract for FY 2015 had not been finalized. A budget amendment will be processed to allocate funding once the contract is in place.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$75,135	$78,276	$0
Operations	$3,495	$16,864	$0
Capital	$0	$0	$0
Total	$78,629	$95,140	$0

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- Planned and maintained documentation of all crisis management drills for Harpool Middle School.
- Continued to provide dedicated law enforcement service to Denton Independent School District as the population in the Harpool Middle School area continues to increase.
- Continuously made active and on-time response to DISD administrators and staff members on issues pertaining to adverse student behavior, possible criminal activity and actual criminal activity, criminal intelligence, truancy and any other security of safety issues as called upon to address.
- Attended up-to-date training on current issues pertaining to School Resource Officer duties and responsibilities, including legal aspects and legislative changes. Based on training, SROs implemented change as necessary and made recommendations to the DISD.
- Performed duties above and beyond those described in the SRO job description, including interaction with staff and students to promote a safe and secure learning environment. Continued to actively pursue information beyond criminal intelligence that could aid the DISD in decisions on security and safety matters, including understanding the surrounding neighborhoods to determine issues that may be of concern to the district.
- Performed counseling and conducted training events as necessary for staff and students pertaining to the security and safety of the campus assigned. These subjects include general crime prevention, drug abuse and campus safety.
- The challenges are typical to a school environment, including obtaining reliable and usable information to prevent or identify crime and those involved in criminal activity. Put forth a constant effort to establish rapport with students and teaching staff to obtain good usable information to prevent crime or issues that may be a threat to overall school safety.
- An additional challenge is dealing with parents as their child's behavior or activities warrant SRO contact. SROs are continually promoting open and honest communications with parents of students on all aspects of security and safety, especially when their children are being investigated as suspects or detained/arrested on a criminal event.

FY 2015 BUDGET

DENTON COUNTY

Department: DISD School Resource Officer (continued) *G/L# 01·60·21*

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- An on-going challenge is building trust between students and SROs. We want to be seen as advocates of safety and security and not just figures of authority. This is an ongoing issue in society as a whole and it the effort of all law enforcement personnel, most specifically SROs seeking to change this perception when working in a school environment.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Maintain and evaluate campus security.			
Meetings with faculty/DISD regarding security issues	20	30	35
Training sessions with students about security issues	10	15	20
Goal: Increase presence at campus sporting events and school activities.			
Sporting events attended	20	30	35
School activities and programs attended	15	20	30
Goal: Increase security of property and safety of students and faculty.			
Investigations conducted	100	110	120
Charges filed	2	5	10
Court appearances	0	2	5
Goal: Maintain liaison and rapport with DISD faculty, students and parents.			
Extracurricular activities	35	48	65
Students counseled	400	450	475
Class presentations	30	30	30

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	1	1	0
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: Sheriff's Mental Health Unit *G/L# 01·60·22*

Department/Activity Description

The Mental Health Unit of the Sheriff's Department is responsible for providing transportation for all mental subjects who are committed by emergency apprehension and detention or court order. These patients are transported to one of six state hospitals. All members of the unit carry dual certification as peace officers and as mental health peace officers. The MHU does emergency apprehensions and detentions both independently and in conjunction with MHMR. The unit continuously works to educate everyone involved with the mentally ill in Denton County. This process includes presentations to law enforcement agencies, medical facilities and mental health professionals.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$657,531	$691,249	$749,476
Operations	$75,920	$95,541	$105,969
Capital	$27,518	$0	$31,913
Total	$760,969	$786,790	$887,358

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- Through continued administrative changes, the Mental Health Investigative Unit (MHIU) has built better working relationships with Denton County Mental Health Mental Retardation (MHMR), Denton County Patrol Deputies and other local law enforcement agencies within Denton County.
- MHIU has re-constructed daily operations to comply with new legislative updates and guidelines. Several new policies have been implemented and procedures have been streamlined to fulfill the unit's role as Peace Officers and Mental Health Investigators while adhering to the new laws that govern the unit in the Health and Safety Code and Code of Criminal Procedure.
- The Mental Health Unit has implemented the RMS mobile reporting system for the past 8 months. This is a universal tool that most law enforcement agencies within Denton County use in everyday law enforcement activities. It has improved communications and given officers the ability to access the history of a person, alerting them when someone has been previously handled by the MHIU. This is beneficial in aiding jail diversions and helping the officer on scene know that a person is possibly in need of mental health treatment and may not be accountable for criminal behavior at that time.
- To keep in compliance with the Health and Safety Code, when a female patient is transported after a court hearing or from a hospital they have already been ordered to by the court, a female attendant is required. This presents a challenge to the MHIU because there are often multiple female patients who need to be transported simultaneously to different locations. Currently, the MHIU has only two female Investigators, requiring the unit to seek voluntary assistance from female Detention Officers. The challenge is locating a female attendant when no one has volunteered due to manpower shortages within the unit.
- Denton County continues to grow, but the MHIU has not. With the growth of the county, there are an increased number of people that have life altering/threatening crises on a daily basis and are in need of mental health treatment. The MHIU has six investigators who are responsible for responding to crisis calls for all of Denton County, working with the LMHA and transporting patients to and from court and hospitals both in and out of the county on a daily basis. The volume of these duties often creates an environment where investigators are working well over eight hours in one work day. This puts a strain on investigators, both mentally and physically, due to the extended work hours.

DENTON COUNTY

Department: Sheriff's Mental Health Unit (continued) *G/L# 01·60·22*

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Add two new employees to specifically perform transports for the unit to alleviate the time Investigators spend on this.			
Transports to mental hospitals	640	672	706
Total transport time (hours)	2,192	2,301	2,416
Transport time by Investigators	2,192	2,301	0
Transports that require a female	260	273	287
Goal: Focus efforts on duties required of the MHIU and eliminate unnecessary duties.			
Direct responses to local law enforcement agencies	26	29	32
Pre/post jail diversions	11	12	13
Average response time (minutes)	28	27	26

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	9	9	9
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: Sheriff's Reserve Unit *G/L# 01·60·25*

Department/Activity Description

The Sheriff's Reserve Unit provides the following services: crime prevention, Crime Stoppers, criminal investigation, emergency response, extradition/prisoner transport, fugitive apprehension, warrant service, handicap parking enforcement, lake patrol, special assignments, task forces, special events security, traffic enforcement and routine patrol. The Reserve Unit is comprised of Denton County residents who are fully-certified peace officers and donate their time in order to protect and serve their fellow citizens in a cost-effective and professional manner. Since 1993 Sheriff's Reserves have donated an annual average of 9,257 hours, representing the equivalent of five full-time deputies.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$0	$0	$0
Operations	$46,620	$56,167	$44,031
Capital	$0	$0	$0
Total	$46,620	$56,167	$44,031

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- Increased overall volunteer hours from 8,218 to 10,292 and increased the number of OSU deputies completing the Second Deputy in Patrol program from 2 to 3.
- Three OSU deputies have been approved for entry into the Patrol FTO program and are awaiting assignment.
- OSU deputies have assumed the principal role of field verification of sex offender registration. This is being done in connection with a newly organized weekend warrants initiative.
- OSU deputies have increased contributions to boat patrol, enabling the Sheriff's Office to maintain boats on both county lakes during the 2013 boating season.
- Reliability, maintenance and officer safety issues of the aging high-mileage marked vehicles used by our lead deputies to patrol Denton County roads and respond to calls for service has been a major continuing challenge. Having adequate up-to-date vehicles is important for both OSU's patrol and warrant/fugitive apprehension functions.
- Recruitment and retention of experienced law enforcement officers has been an on-going challenge. Many applicants are recent graduates from law enforcement academies who are seeking full-time positions. This contributes to high turnover within OSU, and we have invested considerable supervised training in order to make them "street-effective". The training and experience OSU provides enhances the Unit's law enforcement contribution. It also benefits the Sheriff's Office by providing well-trained experienced deputies who are able to transition smoothly to full-time paid positions without having to go through the time-consuming and expensive FTO programs required for inexperienced deputies.
- We implemented training enhancements and growth to include medical and trauma related situations. OSU deputies deal with the very same day-to-day threats and challenges on the street as do their paid counterparts, so their training must be just as robust as that received by paid deputies.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Implement program to address human trafficking.			
Planned sting operations	0	1	4
Trafficking suspects arrested	0	0	4
Trafficked victims rescued	0	0	4

DENTON COUNTY

Department: Sheriff's Reserve Unit (continued) *G/L# 01·60·25*

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Increase OSU officer certification levels.			
Intermediate Peace Officer licenses	1	2	5
Advanced Peace Officer licenses	2	3	5
Goal: Increase training provided for OSU officers.			
Classroom and gun range training hours	1,200	1,400	1,600
FTO programs in Patrol, Warrants/Fugitive	1	3	4
Second Deputy in Patrol and boat patrol programs	2	3	5
Goal: Increase number of lead deputies.			
Warrant/Fugitive leads	4	7	8
Boat patrol leads	4	4	6

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: Vehicle Emissions Enforcement Grant *G/L# 01·60·26*

Department/Activity Description

Denton County entered into an agreement with the Texas Commission on Environmental Quality (TCEQ) effective June 26, 2008. This Emissions Enforcement Grant dedicates one full-time officer in the Sheriff's Office to emissions enforcement, including covert operations performed at State Vehicle Emissions Inspection Stations. Other law enforcement officers in Denton County will utilize the North Central Texas Council of Governments Emissions Database (NED) to provide on-road enforcement of improper State vehicle inspection certificates. These combined efforts will help to improve air quality in Denton County by reducing vehicle emissions. As of budget adoption, a contract for FY 2015 had not been finalized. A budget amendment will be processed to allocate funding once the contract is in place.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$53,777	$23,901	$0
Operations	$5,083	$13,858	$0
Capital	$0	$148,430	$0
Total	$58,860	$186,189	$0

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

-
- Maintained liaison with other agencies receiving TCEQ grant funding and the North Central Texas Council of Governments.
- Received funding to purchase 10 license plate readers and installed them on marked Patrol vehicles. Trained 10 Deputies to operate and utilize the new license plate readers.
- Continued to enforcement inspection and registration violations as the number of vehicles on Denton County roadways increased substantially with the growing population.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Target high emitting and/or smoking vehicles.			
Citations written to high emitting or smoking vehicles	3	5	7
Warnings written to high emitting or smoking vehicles	3	4	5
Goal: Target inspection certificate and registration violations.			
Citations issued for inspection sticker violations	114	192	225
Warnings issued for inspection sticker violations	54	70	90
Citations issued for registration violations	47	78	105
Warnings issued for registration violations	10	55	75

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	1	1	0
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: DCTA Interlocal Contract *G/L# 01·60·27*

Department/Activity Description

Denton County SO entered into an agreement with Denton County Transportation Authority (DCTA) which provides the DCTA with dedicated law enforcement and security services. DCTA agreed to fully fund and reimburse the County for all expenditures necessary to implement and maintain the services and provides funding for (1) Full-Time Deputy and necessary operating expenses and supplies. Duties include providing transit security as required by the federal government plus fare checks and enforcement, both routine and random patrols of DCTA transit properties, vehicles and facilities, transit security duties as required by the Department of Homeland Security, Transportation Security Administration, Federal Railroad Administration, and/or Federal Transit Administration and additional services that may be agreed to by the respective liaisons. As of budget adoption, a contract for FY 2015 had not been finalized. A budget amendment will be processed to allocate funding once the contract is in place.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$75,070	$76,232	$0
Operations	$4,136	$9,104	$0
Capital	$0	$0	$0
Total	$79,207	$85,336	$0

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- Facilitated training of DCSO Deputies and area Law Enforcement agencies regarding DCTA A-Train operations.
- Adjusted enforcement schedule to adapt to increased ridership and expanded service times.
- Began issuing citations for fare evasion.
- Continued to provide the same level of service with one Deputy as ridership continued to increase and service hours expanded.
- Continued fare evasion enforcement and coordinated efforts with civilian fare enforcement officers.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Increase enforcement efforts in an effort to decrease fare evasion and maximize security on the A-Train.			
Arrests for violations of State law	2	2	2
Citations issued	172	260	300
Warnings issued	424	450	500
Goal: Maintain a visible police presence on the "A" Train and DCTA property.			
Ride "A" train	50%	80%	80%
Patrol parking lots of DCTA "A" train	50%	20%	20%
Goal: Maintain awareness and keep up-to-date with DCTA procedures and policies.			
DCTA training classes	1	1	2
Goal: Serve as liaison between local law enforcement and federal agencies with oversight of rail systems.			
Scheduled meetings with local agencies	5	5	5
Joint Terrorism Task Force meetings	2	2	2
Communication with local and federal agencies	2	2	2

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	1	1	0
No. of Part-Time Employees	0	0	0

FY 2015 BUDGET

DENTON COUNTY

Department: School Resource Officer *G/L# 01·60·28*

Department/Activity Description

The School Resource Officer (SRO) contract exists as the result of an interlocal agreement between Denton County and the Northwest Independent School District (NWISD). It is a joint effort by the Denton County Sheriff's Department and NWISD to provide a safe learning environment for the students and staff of NWISD. This school district contracts with Denton County for these services and fully funds the program. As of budget adoption, a contract for FY 2013 had not been finalized. A budget amendment will be processed to allocate funding once the contract is in place The Northwest ISD ASAP Officer contract was previously a separate contract also funded by NWISD. For FY2012 the ASAP contract was merged with the School Resource Officer contract at the request of NWISD. As of budget adoption, a contract for FY 2015 had not been finalized. A budget amendment will be processed to allocate funding once the contract is in place.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$299,921	$259,695	$0
Operations	$4,983	$26,469	$0
Capital	$0	$0	$0
Total	$304,904	$286,164	$0

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- Continued to provide dedicated law enforcement service to parents, students and faculty of Northwest Independent School District as the school population increased due to additional families moving into the district.
- Continuously made active and on-time response to NWISD administrators and staff members on issues pertaining to adverse student behavior, possible criminal activity and actual criminal activity, criminal intelligence, truancy and any other security of safety issues as called upon to address.
- Attended up-to-date training on current issues pertaining to School Resource Officer duties and responsibilities, including legal aspects and legislative changes. Based on training, SROs implemented change as necessary and made recommendations to the NWISD.
- Performed duties above and beyond those described in the SRO job description, including interaction with staff and students to promote a safe and secure learning environment. Continued to actively pursue information beyond criminal intelligence that could aid the NWISD in decisions on security and safety matters, including understanding the surrounding neighborhoods to determine issues that may be of concern to the district.
- Performed counseling and conducted training events as necessary for staff and students pertaining to the security and safety of the campus assigned. These subjects include general crime prevention, drug abuse and campus safety.
- The challenges are typical to a school environment, including obtaining reliable and usable information to prevent or identify crime and those involved in criminal activity. Put forth a constant effort to establish rapport with students and teaching staff to obtain good usable information to prevent crime or issues that may be a threat to overall school safety.
- An additional challenge is dealing with parents as their child's behavior or activities warrant SRO contact. SROs are continually promoting open and honest communications with parents of students on all aspects of security and safety, especially when their children are being investigated as suspects or detained/arrested on a criminal event.
- An on-going challenge is building trust between students and SROs. We want to be seen as advocates of safety and security and not just figures of authority. This is an ongoing issue in society as a whole and it the effort of all law enforcement personnel, most specifically SROs seeking to change this perception when working in a school environment.

DENTON COUNTY

Department: School Resource Officer (continued) *G/L# 01·60·28*

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Maintain and evaluate campus security.			
Meetings with faculty/staff regarding security issues	155	160	170
Talks with students about security issues	350	400	425
Goal: Increase presence on NWISD campuses.			
Hours on campus during regular school year	5,280	5,280	5,280
Hours on campus during summer months.	2,080	2,080	2,080
Goal: Increase security of property and safety of students and faculty.			
Investigations conducted	159	100	100
Charges filed	19	25	30
Court appearances	3	5	7
Goal: Maintain liaison and rapport with NWISD faculty, students and parents.			
Time spent with campus faculty	33%	30%	30%
Time spent with students	60%	60%	60%
Time spent with parents	7%	10%	10%

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	4	4	0
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: Copper Canyon Interlocal Contract *G/L# 01·60·29*

Department/Activity Description

The Copper Canyon Interlocal Contract provides law enforcement services to the Town of Copper Canyon. Duties are limited to patrol services, routine paperwork for filing reports, general service calls, arrests, and the issuance of citations for offenses and violations of Texas law and local ordinances. The Town of Copper Canyon contracts with Denton County for these services and fully funds the program. As of budget adoption, a contract for FY 2015 had not been finalized. A budget amendment will be processed to allocate funding once the contract is in place.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$148,355	$156,916	$0
Operations	$12,347	$32,958	$0
Capital	$0	$0	$0
Total	$160,701	$189,874	$0

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- Provided dedicated law enforcement service to the residents of Copper Canyon as newly developed subdivisions brought an increase in motor vehicle traffic traveling through the town.
- Monitored the speed of vehicles traveling newly constructed roadways and provided traffic enforcement as necessary.
- Road construction in Copper Canyon made navigation difficult at times for residents and Deputies.
- Scheduling for days off, holidays, training and other circumstances left some gaps in service at times.
- Understanding the desires and concerns of the community and its leaders has been a challenge, but enhanced communication and additional time spent serving the community has improved this area of interaction.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Increase visible police presence in the Town of Copper Canyon and provide efficient police service to citizens.			
Deputy-initiated enforcement and patrol actions	934	984	1,034
Average response time to calls for service	12.56	13.33	14.10
Goal: Increase security of property and safety of Copper Canyon citizens.			
Traffic citations and warnings issued	1,100	1,125	1,150
Arrests made for violations of State law	1	2	2
Offense and incident reports filed	17	20	23
Goal: Participate in local community and government.			
Town Council meetings attended	12	12	12
Community events attended to promote awareness	0	1	2
Goal: Improve quality of police service through continuing education.			
Training hours	74	100	100

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	2	2	0
No. of Part-Time Employees	0	0	0

FY 2015 BUDGET

DENTON COUNTY

Department: Community Supervision Corrections Department/General Fund *G/L# 01·60·30*

Department/Activity Description

The Community Supervision Corrections Department (C.S.C.D.) supervises and rehabilitates offenders placed on probation in Denton County and probationers who reside or work in, or adjacent to, Denton County. The level of supervision of each probationer is dictated through risk/needs assessments while keeping the protection of the community as the highest priority. This department funds the office space and related expenses, such as utilities and telephone service, and also provides capital assets. These areas are excluded from the C.S.C.D. state grant (#25.60.31) which funds the personnel, office supplies and selected equipment.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$71,180	$97,093	$154,197
Operations	$183,981	$214,745	$232,970
Capital	$0	$0	$0
Total	$255,161	$311,838	$387,167

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- The County-funded Pre-Trial Bond caseload continued to increase during FY2013 and 14. The caseload grew from 468 defendants in March 2012, to 586 defendants in March 2013, to 822 defendants in March 2014. A second employee was hired for the program in March 2013, and it was necessary to request a third employee in March 2014, which was approved by Commissioners Court on March 18, 2014. State funds cannot be used to support the program since it is a County function, so the workload cannot be spread among other CSCD employees. Revenue from the program also increased significantly from approximately $46,500 in FY2012, to $153,800 in FY2013. Revenue for the first four months of FY2014 was approximately $73,000. Expenses in FY2013 were approximately $80,600 and expenses during the first four months of FY2014 were approximately $37,000.
- Over a year after moving into the new facility in the Denton Administrative Complex, some of the original construction issues remain and new issues have developed. Public Facilities, Purchasing and Technology Services continue to provide excellent support in attempting to find short-term and long-term solutions.
- The CSCD provided behavioral treatment and/or education through contract services for over 1,400 probationers in an effort to facilitate positive changes that lead to a reduction in crime.
- The CSCD continued to focus on increasing the use of evidence based practices by providing skill-based training to staff members and through ongoing evaluation of current programs.
- The CSCD participated in the expansion of the Veterans Court in an effort to better serve eligible veterans through early identification and coordination of services.
- The CSCD software provider and new drug testing lab have enabled the department to make better use of technology. State reports are now accurate and timely, and they require less time and effort. Text appointment reminders are sent automatically and batch emails have improved fee collections without the expense of printing and mailing letters. Certain high risk probationers are required to participate in frequent random drug testing by calling an interactive voice response system provided by the drug testing lab. The software provider and drug testing lab are preparing to establish a data exchange that will post lab results to the CSCD database each night.
- The CSCD experienced greater turnover than in previous years as a number of officers left for better paying jobs. Additionally, four officers retired and one employee died. Events of the past year have taken an emotional toll on remaining staff members, and training replacements has required a significant commitment of time and effort from our supervisors, trainer, HR officer and mentor employees. Many employees have gone above and beyond to ensure that our services to the courts and the community have not suffered.

DENTON COUNTY	
Department: CSCD/General Fund (continued)	*G/L# 01·60·30*

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Increase number of offenders who are required to pay restitution and amount of restitution collected and distributed.			
Offenders paying restitution	1,198	1,230	1,270
Restitution collected and disbursed to victims	$741,745	$765,000	$785,000
Restitution collected through Crime Stoppers Program	$71,290	$73,430	$75,630
Goal: Facilitate positive behavior changes in probationers by providing evidence-based treatment and education services to probationers who are unable to afford the services that they need.			
Offenders receiving substance abuse education or treatment	979	1,000	1,030
Offenders receiving non-substance abuse education or treatment	459	475	490
Goal: Effectively supervise and assist a growing number of probationers in successful completion of probation, while vigilantly reporting violations of probation to the courts for disposition.			
Probationers supervised	15,495	16,000	16,480
Probationers successfully completing community supervision	3,129	3,300	3,400
Probationers revoked to jail or prison	945	950	955

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	2	2	3
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: Juvenile Accountability Grant *G/L# 01·60·34*

Department/Activity Description

Denton County was awarded funds for the Juvenile Accountability Grant in FY1999. This grant funds the Deputy Impact Program Officer position for the Early Intervention and Prevention Juvenile Impact Program of Denton County. This grant enables Denton County to maintain and administer a full-time education program that holds juvenile offenders accountable for their behavior. This allows juvenile courts and probation officers to be more effective and efficient in reducing the recidivism rate of juvenile offenders. The Juvenile Impact Program is a 3.5 hour, face-to-face look at the consequences of delinquent or criminal behavior. In FY2011 this position was transferred to GL #01.60.20 and was overseen by the Sheriff's Office. In FY2012 the grant was reinstituted with an additional position funded through GL #01.60.34. As of budget adoption, a contract for FY 2015 had not been finalized. A budget amendment will be processed to allocate funding once the contract is in place.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$71,413	$74,945	$78,138
Operations	$48	$2,752	$1,400
Capital	$0	$0	$0
Total	$71,461	$77,697	$79,538

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- Received recognition as "Program of the Year" through the National Association of Truancy and Dropouts.
- Increased the number of at-risk females reached, as well as parent participation.
- Additional schools have allowed placement of the program.
- Promotion of the program and making it accessible is somewhat of a challenge since we have no avenue for advertisement.
- School programs: Wake Up Call, Choices and Consequences, Shattered Dreams.
- Community outreach participants: Girl Scouts, Friends of the Family, Big Brothers and Sisters.
- Student awareness programs: Sex Trafficking, Truancy, Drugs and Alcohol, Social Media, Peer Pressure, Bullying.
- It has been difficult to find and train adequate volunteers for the program.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Reduce juvenile crime by reaching more at-risk juveniles through the program which provides a face-to-face look at the consequences of delinquent or criminal behavior and teaches conflict resolution and other coping skills.			
School programs conducted	23	30	40
Community outreach programs conducted	12	30	40
Student awareness programs conducted	4	8	12
Goal: Begin campaign to "advertise" our program to cities, schools and other entities who could benefit from it.			
Cities and schools contacted	4	8	12
School Resource Officers participating	2	4	6
Goal: Redefine the content structure of our program to focus more on female and parent participation.			
Program revised (% completion)	0%	30%	100%
Parent evaluations and feedback received	89	130	160
Instances where both parents attend program	10	35	50

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	1	1	1
No. of Part-Time Employees	0	0	0

FY 2015 BUDGET

DENTON COUNTY

Department: SO Freshwater Contract - Providence *G/L# 01·60·37*

Department/Activity Description

This contract provides law enforcement services for the Denton County Freshwater District(s) No. 8A-C, 9, 10 and District No. 11A-B. This is a fully funded contract for two full-time Sheriff's Deputies including all operating expenses. The deputies provide routine patrol, traffic enforcement and other law enforcement services in designated areas. As of budget adoption, a contract for FY 2015 had not been finalized. A budget amendment will be processed to allocate funding once the contract is in place.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$145,445	$146,718	$0
Operations	$12,590	$25,256	$0
Capital	$0	$0	$0
Total	$158,035	$171,974	$0

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- Increased presence in school zones.
- Recruited and trained new deputy to assume the duties of Deputy Barnes who accepted a new assignment.
- The presence of an enforcement deputy who has participated in local community functions and meetings of the citizens council has improved overall communications between the community and Sheriff's Office.
- Understanding and determining peak enforcement and patrol times has been a challenge but with added experience in the community, adjustments have been made to best suit its needs.
- Understanding the desires and concerns of the community and its leaders has been a challenge, but enhanced communication and additional time spent serving the community has improved this area of interaction.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Improve patrol services in Providence Village.			
Hours providing visible patrol	4,073	4,098	5,023
Average response time to calls for service (minutes)	10.42	10.07	10.50
Traffic citations and warnings issued	161	450	500
Arrests made for violations of State law	32	20	25
Calls for service	1,243	1,263	1,283
Offense and incident reports filed	144	40	45
Goal: Participate in local community and government.			
Community meetings attended	24	24	24
Public events attended	4	8	10
Goal: Improve quality of police service through continuing education.			
Training hours	110	80	80

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	2	2	0
No. of Part-Time Employees	0	0	0

FY 2015 BUDGET

DENTON COUNTY

Department: Paloma Creek Freshwater Contract *G/L# 01·60·38*

Department/Activity Description

This contract provides law enforcement services for the Denton County Fresh Water District No. 8-A, 8-B, 11-A, and 11-B-Paloma Creek (P.C. Districts). Effective May 2012 this contract was revised to transition from an "overtime only" contract to one providing funding for a full-time deputy to patrol in the P.C. Districts. Denton County does not provide supplemental funding for this position and/or expenses. The P.C. Districts provided up-front funding for the vehicle, vehicle equipment, radio, radar and computer. As of budget adoption, a contract for FY 2015 had not been finalized. A budget amendment will be processed to allocate funding once the contract is in place.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$71,507	$82,867	$0
Operations	$11,837	$9,426	$0
Capital	$0	$0	$0
Total	$83,345	$92,293	$0

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- More frequent communication with citizens has improved our understanding of the concerns and expectations of the community.
- Deputy has participated in local community events and meets periodically with the Safety Committee to improve communications between the community and the Sheriff's Office.
- Understanding and determining peak enforcement and patrol times has been a challenge but with added experience in the community, adjustments have been made to best suit its needs.
- Provided dedicated law enforcement service to the residents of the Paloma Creek Subdivision as the number of houses and residents increased.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Improve patrol services in Paloma Creek.			
Hours providing visible patrol	1,531	1,581	1,631
Calls for service and deputy initiated calls	2,665	2,740	2,815
Average response time to priority 1 calls (minutes)	13.99	14.26	14.50
Average response time to priority 2 calls (minutes)	14.85	15.06	15.25
Traffic citations and warnings issued	10	14	18
Arrests made for violations of State law	10	10	10
Offense and incident reports filed	73	64	64
Goal: Participate in local community and government.			
Community meetings attended	12	12	12
Goal: Improve quality of police service through continuing education.			
Training hours	36	105	80

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	1	1	0
No. of Part-Time Employees	0	0	0

FY 2015 BUDGET

DENTON COUNTY

Department: Constable, Precinct #1 *G/L# 01·60·51*

Department/Activity Description

Constables are the chief process servers for the Justice of the Peace courts. These offices serve a variety of judicial processes and notices from justice, county, district and other state courts. They also enforce traffic laws, transport prisoners, and assist other law enforcement agencies and the public as needed. Staff from the Constables' offices also serve as bailiffs to the Justice of the Peace courts, serve hot check warrants for the Criminal District Attorney's Office and provide funeral escorts. Denton County has six Constables, each elected to four-year terms by the voters of Denton County.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$658,355	$715,909	$673,749
Operations	$43,382	$118,520	$55,732
Capital	$0	$66,000	$39,000
Total	$701,737	$900,429	$768,481

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- Accomplishment: Our office has automated the actual warrants into a searchable database. This has helped increase the number of warrants served, especially in the off hours, since Deputies can remotely access and send warrants directly to the jail. This
- Challenge: Even though we budgeted for 7 laptops for our patrol units, we have not received them to date. This has hindered our efficiency since deputies have to return to the office to perform many tasks that could be done in their patrol units.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Increase efforts in the area of warrant service.			
Warrants served	298	1,128	1,200
Goal: Train staff on the use of new laptops, tasers and video equipment.			
Training hours received on use of equipment	140	120	140
Goal: Increase deputy TCLEOSE training.			
TCOLE training hours received	680	140	300

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	9	9	8
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: Constable, Precinct #2 *G/L# 01·60·52*

Department/Activity Description

Constables are the chief process servers for the Justice of the Peace courts. These offices serve a variety of judicial processes and notices from justice, county, district and other state courts. They also enforce traffic laws, transport prisoners, and assist other law enforcement agencies and the public as needed. Staff from the Constables' offices also serve as bailiffs to the Justice of the Peace courts and serve hot check warrants for the Criminal District Attorney's Office. Denton County has six Constables, each elected to four-year terms by the voters of Denton County.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$647,824	$625,216	$669,405
Operations	$54,836	$69,272	$62,459
Capital	$0	$37,916	$78,000
Total	$702,660	$732,404	$809,864

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- ACCOMPLISHMENT: We participated in the statewide warrant round-up. This initiative was a collaboration of almost 300 Texas law enforcement agencies in an effort to track down and arrest all Texas citizens with active warrants. The officers and staff of Precinct #2 cleared a total of 93 warrants and collected nearly $12,000 in fees and fines.
- ACCOMPLISHMENT: During the first part of this budget year, our deputies were actively seen in all of Precinct #2's elementary schools, middle schools and high schools. Each deputy was assigned a section schools to visit and while visiting, they delivered age-appropriate information regarding issues facing the youth of today. For example, the elementary schools were given coloring books about fire safety and the danger of strangers. Middle schools were given pamphlets regarding cyber bullying and drug use and high schools were given informational brochures regarding abusive relationships and drug/alcohol abuse.
- ACCOMPLISHMENT: During FY14, our office started to electronically save all documents. As of this date, approximately 40% of our important documents have been scanned and saved to a drive on our computer system.
- ACCOMPLISHMENT: We are proud of the fact that we have continued to build public support and confidence for this office by participating in community activities. In addition to community involvement, the officers and staff of Constable Precinct #2 provide needed support to federal, state and local law enforcement agencies that serve Denton County.
- ACCOMPLISHMENT: During the instruction of Constables all across the state, the office of Precinct #2 was used as a positive "how to" example for properly maintaining and running a small to medium sized office. In addition, several members of our staff were used as expert resources by Constables across the State of Texas.
- ACCOMPLISHMENT: The percentage of civil papers served within 24 hours of receiving them is at 28%. This means that out of 1,452 civil papers received this first half of the fiscal year, 406 of them were served with only one attempt at delivery. Additionally, 85% of all civil papers received were attempted within the first 24 hours. The reason for these achievements is the excellent teamwork by the entire department as well as the solid research done by serving deputies. This research pinpoints the location of individuals for service. This allows more papers to be served in a shorter time period, thus greatly improving efficiency.
- CHALLENGE: The constant influx of untrained or minimally trained private process servers within the County continues to take business away from Constables and Deputy Constables. This challenge takes away from the number of papers this and every other office receives from both in-county and out-of-county courts. It is for this reason that we have started an initiative centered around attorneys. This effort reaches out to local attorneys who specialize in civil law and civil process with the goal of bringing more papers to this office rather than them utilizing private process servers.
- CHALLENGE: Ongoing construction on FM 423 adds drive time to the north end of the precinct which leads to slower times for delivery of civil papers and execution of warrants.

DENTON COUNTY

Department: Constable, Precinct #2 (continued) *G/L# 01·60·52*

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Have all eligible sworn personnel take the Texas Civil Process Certification course and obtain Texas Civil Process Certification.			
Full time deputies with Civil Process Certification	75%	75%	100%
Reserve deputies with Civil Process Certification	0%	50%	100%
Goal: Implement fully electronic methods of document retention for all paperwork generated by Constable Pct #2.			
Evaluate retention policies	40%	90%	100%
Scan and shred all documents where retention of originals is not required	30%	60%	100%
Goal: Increase process serving efficiency and timeliness.			
% Papers served within 24 hours of receipt	28%	60%	80%
Goal: Develop and implement training and education programs geared toward students and young adults.			
Meet with each school to provide material on drug awareness, bullying and general safety	0%	60%	100%
Meet with each school to provide education on sexual assault, domestic/dating violence and stalking	50%	70%	100%

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	8	8	8
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: Constable, Precinct #3 *G/L# 01·60·53*

Department/Activity Description

Constables are the chief process servers for the Justice of the Peace courts. These offices serve a variety of judicial processes and notices from justice, county, district and other state courts. They also enforce traffic laws, transport prisoners, and assist other law enforcement agencies and the public as needed. Staff from the Constables' offices also serve as bailiffs to the Justice of the Peace courts and serve hot check warrants for the Criminal District Attorney's Office. Denton County has six Constables, each elected to four-year terms by the voters of Denton County.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$607,954	$639,124	$667,923
Operations	$44,788	$51,542	$48,219
Capital	$0	$35,320	$39,000
Total	$652,742	$725,986	$755,142

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- A new vehicle was approved to replace the oldest patrol vehicle in our fleet. This has alleviated vehicle repair costs associated with a high mileage older vehicle.
- Our Justice of the Peace has jurisdiction over all Denton County Transit Authority violations. This has substantially increased the number of warrants received by our department. With our current civil process load and the priority that must be given these documents, warrant productivity has declined.
- The Verizon Air Cards for the Toughbook Lap Tops have presented many problems. Frequently deputies are unable to connect when they are out in the field and must return to the office to complete duties that should be accomplished in the field.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Continue to update our fleet vehicles in an effort to maximize efficiency and minimize maintenance costs. This year we want to replace our 2008 Ford Escape hybrid to avoid replacing the main battery due to the wear and tear cause by emergency equipment.			
Cost savings from not having to replace hybrid battery	$0	$0	$9,000
Goal: Provide each certified officer with quality body armor to ensure safety in the field.			
Expired body armor replaced	2	2	2
Goal: Reduce ammunition costs and range time by purchasing ammunition laser training devices. Deputies can take the devices home to practice firearms skills, thereby partially eliminating the need for a firearms instructor at the range.			
Ammunition costs	$3,055	$2,500	$2,000
Firearms instructor hours	500	550	275
Average scores on TCLEOSE training course	80%	90%	100%

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	8	8	8
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: Constable, Precinct #4 *G/L# 01·60·54*

Department/Activity Description

Constables are the chief process servers for the Justice of the Peace courts. These offices serve a variety of judicial processes and notices from justice, county, district and other state courts. They also enforce traffic laws, transport prisoners, and assist other law enforcement agencies and the public as needed. Staff from the Constables' offices also serve as bailiffs to the Justice of the Peace courts and serve hot check warrants for the Criminal District Attorney's Office. Denton County has six Constables, each elected to four-year terms by the voters of Denton County.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$571,142	$617,573	$641,105
Operations	$82,525	$72,132	$67,665
Capital	$58,332	$0	$39,000
Total	$711,999	$689,705	$747,770

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- Challenge: According to the new racial profile guidelines set by TCOLE, Constable Pct #4 is considered a Tier 1 Agency because we perform traffic stops as part as our daily duties. Under these new guidelines, we are required to make audio and video recordings of all traffic stops.
- Accomplishment: Our office has collected $58, 201.83 in Writs of Executions this fiscal year. Under the new administration, deputies have cleared 65% of all warrants received, returning thousands of dollars to the taxpayers of Denton County.
- Accomplishment: We are now equipped with new cell phones and air cards that allow deputies to be more efficient in the field. This was accomplished by minimizing the number of dropped calls and time spent rebooting computers.
- Challenge: We currently has two patrol vehicles with very high mileage and one of these vehicles is constantly in for repairs.
- Accomplishment: Under the new administration, we have become a full service Constable's office with rotating shifts. We have a full time warrant deputy and our precinct is divided into four districts, which has enabled us to be even more efficient than in previous years.
- Accomplishment: On a daily basis, we receive a huge number of eviction papers, juvenile summonses, class C warrants, writs of possession and writs of execution that we serve and return to the Justice Court in a timely manner.
- Challenge: Keeping up with the socio-economic growth in Denton County.
- Challenge: We have outgrown our current office which is leased on a month-to-month basis. We have limited space with outdated equipment and no proper evidence storage that our new facility is anticipated to have.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Increase training provided for both deputies and office personnel..			
Deputy training hours	1,250	1,350	1,500
Office personnel training hours	50	50	100
Goal: Work with Tyler Technologies to develop more meaningful reports and rectify the on-going problems with Odyssey.			
New reports developed	3	5	3
Software problems solved	6	6	10

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	8	8	8
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: Constable, Precinct #5 *G/L# 01·60·55*

Department/Activity Description

Constables are the chief process servers for the Justice of the Peace courts. These offices serve a variety of judicial processes and notices from justice, county, district and other state courts. They also enforce traffic laws, transport prisoners, and assist other law enforcement agencies and the public as needed. Staff from the Constables' offices also serve as bailiffs to the Justice of the Peace courts, serve hot check warrants for the Criminal District Attorney's Office and provide funeral escorts. Denton County has six Constables, each elected to four-year terms by the voters of Denton County.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$512,157	$564,494	$658,114
Operations	$60,748	$60,539	$60,318
Capital	$0	$32,236	$78,000
Total	$572,905	$657,269	$796,432

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- This office began aggressively working hot checks and traffic warrants over the past year. The warrant files have been streamlined so that deputies actively work only those warrant and hot check files on defendants who reside or work within the jurisdiction of Pct #5. Deputies have been diligently performing their civil process services and during non-peak times of their shifts, they investigate these streamlined files. They make contact with defendants to get them to pay restitution, pay their fines or in some cases, they are taken into custody. Traffic warrant revenue from this office has quadrupled from the previous year and hot check service revenue has doubled from the previous year. In this budget, Constable Boydston will be requesting a fourth Deputy position who will be assigned specifically to traffic warrant and hot check services.

- This office had considerable equipment issues that have been rectified over the past year. This year officers were supplied with replacement uniforms, leather gear and portable radio holders. A Co-Serv Grant approved by the Commissioners Court supplied Deputy Holliefield, Chief Deputy Nivens and Constable Boydston with needed body armor along with outer uniform carriers for all five deputies. A budget amendment was recently approved by the Commissioners Court to supply all five deputies with body and vehicle video camera systems.

- Our office staff continues to work with Odyssey program managers to address problems with the system relating to inaccurate numbers and information stored by Odyssey regarding traffic and hot check warrants. Manual records continue to be kept and stored in order to have access to accurate information. This is an on-going issue from the previous year and our office will continue to work with the proper program personnel to try to assist them to alleviate this problem area.

- Construction of a new holding/evidence room was requested during the last budget process but was not approved. We have had to request assistance from other agencies to deal with the storage problems associated with evidence and found property. The storage space required is minimal, but necessary. This office will continue to work with other agencies to store and maintain evidence during the interim, but will continue to push for the conversion of an evidence/property holding area.

- In last year's budget one of our squad cars was replaced. Constable Boydston will be requesting two more new squad cars to replace two units which have met the specifications for replacement. This should cut down on future maintenance costs.

- One of the initiatives that was important to Constable Boydston when he took office was to involve deputies in school safety and security for all of the school districts within the jurisdiction of Pct #5. Deputies have been assigned to specific schools within their assigned areas of the precinct and have been very active in making contact with school administrators and conducting walk-thrus in the schools. This type of activity will continue to be a mandate of Constable Boydston in the 2014-2015 fiscal year. We have received a lot of positive feedback from school administrators regarding these walk-thrus.

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- Training continues to be a top priority. The personnel of this office continue to receive TCOLE training above the State requirements. With only three Deputies, scheduling of training is sensitive due to manpower, but Chief Deputy Nivens and Constable Boydston assist with service along with their administrative duties during those periods of mandated training. The approval by the Commissioners Court of a new Deputy position will also help to resolve this issue and make civil process more efficient. Deputy Holliefield, who is also a Conceal and Carry instructor, obtained his Range Safety Officer Certification and is in the process of being scheduled for his Firearms Instructor training. He will become the designated Firearms Instructor of this Department to keep officers qualified and trained with their duty weapons.

- Constable Boydston has mandated that it be a goal for this Office to attempt to serve all Civil Processes within the first 24 hours of receiving the papers. This will continue to be our goal in order to meet the demands of our Precinct citizens and businesses.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Serve civil process papers in a more timely manner and increase productivity without increasing costs to the County.			
Civil process papers served within 24 hours of receipt	25%	40%	60%
Warrants served	1,697	1,934	2,127
Citizen complaints investigated	1,045	1,472	1,619
Goal: Provide a higher standard of training than the minimum State requirements, especially in the area of civil law and civil process.			
Civil process training hours	140	200	230
Training hours other than civil process	100	100	120
Goal: Increase inter-agency cooperation with the nine law enforcement agencies that operate within the jurisdiction of Precinct 5 and become more involved with the local school districts.			
Agency assists	197	154	169
Programs presented at local schools	3	10	12
Community events attended	2	4	5
Goal: Work with Tyler Technologies to develop more meaningful reports and rectify the on-going problems with Odyssey.			
New Odyssey reports developed	3	5	2
Software problems solved	4	2	2

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	7	7	8
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: Constable, Precinct #6 *G/L# 01·60·56*

Department/Activity Description

Constables are the chief process servers for the Justice of the Peace courts. These offices serve a variety of judicial processes and notices from justice, county, district and other state courts. They also enforce traffic laws, transport prisoners, and assist other law enforcement agencies and the public as needed. Staff from the Constables' offices also serve as bailiffs to the Justice of the Peace courts and serve hot check warrants for the Criminal District Attorney's Office. Denton County has six Constables, each elected to four-year terms by the voters of Denton County.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$534,701	$561,921	$626,973
Operations	$59,772	$67,547	$57,319
Capital	$34,201	$33,126	$0
Total	$628,675	$662,594	$684,292

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- We are serving more civil court papers at the present time. This increase is due to new homes and apartment complexes being built within the precinct. During FY2014 we have been able to keep up with the increase with positive results. We expect this increase to continue each year through 2019.
- Overall performance of Warrant Department has increased every year from 2009 to present. Our Warrant Department works with offenders, promoting and encouraging complete payment and/or payment plans that result in bringing revenue into Denton County. Over the past four years, this office has directed revenue flow into the county of approximately $1,500,000. With the right tools, people and participation, there is no reason why this cannot continue and increase.
- Increased Reserve Officer program to five officers which has provided extra manpower at limited direct cost.
- Increased community awareness within precinct by meeting with civic organizations, homeowner associations and other organizations to promote our Vacation Watch Program.
- Our Teen Driving Program has been well accepted and we will continue this program for the direct benefit of improved communication with teens and parents in our precinct.
- We need a database that would better serve our organizational and tracking needs for warrants. At present, we are using the Task Manager program in Outlook for warrant follow-up management.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Establish TWC contract with Texas which will allow us to locate and close more warrants and reduce overall costs.			
Warrants closed by payment of fine	1,070	1,260	1,400
Warrants cleared by return not executed	91	90	90
Warrants cleared by arrest	51	60	65
Goal: Add scanning capability within department to limit paper filing and storage. Warrant organization and on-line access to confirm warrants are priorities.			
Scanners budgeted	1	2	1
% decrease in paper use	10%	30%	40%
Goal: Continue Reserve Officer Program which has been of great assistance to our department.			
Time donated by Reserve Deputies (monthly)	25	40	50
Annual value of donated time (figured @ $20/hour)	$6,000	$9,600	$12,000

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	8	8	8
No. of Part-Time Employees	0	0	0

FY 2015 BUDGET

DENTON COUNTY

Department: Fire and Ambulance Services *G/L# 01·60·60*

Department/Activity Description

Denton County funds volunteer fire departments that provide coverage to all of the unincorporated areas of the County. The Emergency Services Department holds interlocal, mutual aid and emergency management disaster assistance agreements with area fire, rescue and emergency medical services providers. Ambulance funding was transferred from contract services to Emergency Services in FY 2002. Ambulance funding is determined with a three tier funding formula: readiness, number of runs and number of rural miles served.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$0	$0	$0
Operations	$2,287,230	$2,327,950	$2,285,475
Capital	$0	$0	$0
Total	$2,287,230	$2,327,950	$2,285,475

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- Increased fire funding to $500 per call and sustained the $10,000 readiness fee.
- Maintained good working relationships with area fire and EMS agencies.
- Developed county-wide task forces for specialized operations and increased training provided to county departments related to task force or strike team operations.
- Currently there are only 2 "volunteer only" fire departments remaining in Denton County. All other departments are fully paid or are a combination of paid and volunteer personnel. The migration to paid or combination has created increased costs for local municipal budgets due to salaries of paid personnel.
- Maintained task forces that have been established for Structural Task Force, Tanker Task Force and Emergency Medical Ambulance Task Force.
- Increased population in unincorporated areas of Denton County has created a dramatic increase in fire service and ambulance calls in unincorporated areas of Denton County. This increase is directly related to population growth and development in these unincorporated areas.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Increase safety of fire and EMS service personnel.			
Additional training hours provided	40	40	80
Task forces providing faster response	3	3	4
Courses provided	1	1	3
Goal: Maintain good relationships with agencies contracting with the County for fire and EMS service.			
Fire departments contracted for service	21	21	21
EMS agencies contracted for service	19	19	19
Training programs for personnel (hours)	80	80	120
Goal: Provide adequate funding to support fire and ambulance services.			
EMS and Fire runs	3,632	3,905	4,075
Population for EMS funding	570,282	620,000	675,000
Rural square miles	482	475	470

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

FY 2015 BUDGET

DENTON COUNTY

Department: Northwest Independent School District ASAP *G/L# 01·60·62*

Department/Activity Description

The Northwest ISD ASAP Officer department is funded through an agreement between Denton County and the Northwest Independent School District. This program is a joint effort by Denton County Sheriff's Department and NWISD for enforcement of compulsory school attendance laws for the students of NWISD. This contract, funded by the NWISD, provides for a full-time deputy to investigate, and if necessary, deliver warning notices to students for whom the District has reported unexcused absences. All warning notices are delivered in person, and a report is provided to the District of the outcome of visits with these persons. For FY2012 the ASAP contract was merged with the School Resource Officer contract at the request of NWISD. All expenditures beginning FY2012 will be recorded in 01.60.28.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$0	$0	$0
Operations	$0	$3,799	$0
Capital	$0	$0	$0
Total	$0	$3,799	$0

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

N/A

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
N/A			

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

FY 2015 BUDGET

DENTON COUNTY

Department: Department of Public Safety *G/L# 01·60·70*

Department/Activity Description

The Department of Public Safety has two sergeants, two corporals and 18 Highway Patrol troopers assigned to work traffic in Denton County. Four troopers are assigned to commercial vehicle enforcement, and two troopers are assigned to the driver license office along with five clerks and two examiners. Two Motor Vehicle Inspection agents are responsible for supervising the MVI stations in this area. One Ranger provides assistance to local agencies on major criminal investigations. Five CID agents and one CID lieutenant conduct criminal investigations into auto theft, narcotics and criminal intelligence operations. The County furnishes three clerical positions as well as some of the operating expenses and capital equipment.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$179,963	$187,788	$195,164
Operations	$9,594	$12,936	$11,877
Capital	$0	$0	$0
Total	$189,558	$200,724	$207,041

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- The Department of Public Safety has made Denton County a much safer community through targeted enforcement practices and criminal investigations that have resulted in the seizure of several hundred pounds of narcotics, recovered stolen property and the apprehension of wanted and/or dangerous criminals.
- Increased visibility on county roadways has garnered voluntary compliance with traffic laws, making driving conditions safer, thus lowering the traffic crash rate. Additionally, increased enforcement of commercial motor vehicle laws was achieved through directed patrols by Coumaric Vehicle Enforcement troopers and CMV task forces. Through targeted operations, troopers have significantly increased the amount of narcotics seized on interstate highways in Denton County.
- The Driver License Division personnel in the Denton office provide driver license testing, road testing, and identification cards to about 250 Denton County residents daily. Our current challenge is the limited parking and facility size of the Denton DPS office, which is routinely overflowing with customers and vehicles.
- One region liaison officer provides emergency management expertise and liaison between local and state government officials. Considerable planning and coordination between county and state is conducted on a routine basis to mitigate hazards and increase timely response and utilization of available resources in the event of man-made or natural disasters occurring in Denton County or surrounding areas.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Increase enforcement and visibility on County roads to decrease accidents and increase compliance with traffic laws.			
Reported traffic crashes	428	424	400
Violator contacts	23,410	23,750	23,850
Goal: Aggressively target intoxicated drivers.			
Intoxicated drivers apprehended	250	260	275
Goal: Provide superior investigative support to local law enforcement agencies.			
Requests for assistance from local agencies	354	375	375
Goal: Improve service to driver license customers.			
Wait time in lobby for driver license services	90 minutes	60 minutes	60 minutes

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	3	3	3
No. of Part-Time Employees	0	0	0

FY 2015 BUDGET

DENTON COUNTY

Department: Alcoholic Beverage Commission *G/L# 01·60·75*

Department/Activity Description

The Alcoholic Beverage Commission is an agency of the State of Texas that provides investigative services in the areas of compliance with state alcohol and beverage laws for establishments that are licensed to sell alcohol on the premises. By legislative mandate, this office is responsible for inspection and regulation of each phase of the business of manufacturing, importing, transporting, storing, selling, advertising and distributing alcoholic beverages, and the possession of alcoholic beverages for the purpose of sale or otherwise. Denton County provides office space, supplies and some equipment for this state office.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$0	$0	$0
Operations	$2,843	$2,275	$2,575
Capital	$0	$0	$0
Total	$2,843	$2,275	$2,575

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- We have added 3 staff members to the Denton office. Each has an assigned area of responsibility. This allows us to focus on the permits that are the problem spots and assist local law enforcement in identifying potential problem spots.
- We have been working closer with local law enforcement to identify problem licensed locations. We will focus more on our "priority" spots.
- We are focusing more on public safety violations and investigations and getting away from less serious violations such as bottles without tax stamps, improper record keeping, etc. These duties are now being delegated to non-sworn personnel.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Increase the number of undercover operations and focus efforts on "priority spots".			
Undercover operations	46	75	85
Public safety investigations	168	170	180
Locations inspected	2,039	2,200	2,250
Complaints investigated	168	180	185
Administrative cases filed	119	140	150
Minor stings	237	350	380
Goal: Decrease education efforts to follow our mission. We will still be educating local officials, permit holders and civic groups but we are getting away from school age children and letting our compliance division take that over.			

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: Texas Parks & Wildlife/Game Warden *G/L# 01·60·90*

Department/Activity Description

Texas Parks and Wildlife game wardens are charged with the responsibility of enforcing game and fish regulations, water safety laws and penal code laws, including trespassing, shooting across or on a public road, and boating while intoxicated as prescribed by the Texas Water Safety Act. Another function is the patrol of area lakes located within the County, including search and rescue operations for missing or overdue fishermen or swimmers. Denton County funds boat stall rental expenses to allow for immediate access to lakes in emergency situations. Other funding includes operating supplies, telephone and radio expenses.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$0	$0	$0
Operations	$3,282	$4,233	$2,462
Capital	$0	$0	$0
Total	$3,282	$4,233	$2,462

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- Increased patrol and enforcement of Texas Water Safety Act and Penal Code on area lakes which include Lewisville Lake, Lake Ray Roberts and Lake Grapevine. Involved in search and rescue cases and search and recovery of victims involved in accidents on area lakes.
- Increased patrol of county enforcing hunting and fishing regulations. Also answered calls for service including, but not limited to, complaints from citizens involving dove hunters, deer hunters, fisherman, trespassing related to hunters and fisherman, etc.
- Provided public programs to the citizens of Denton County covering topics such as nuisance wildlife issues, hunter education, boater education, landowner's rights, hunting and fishing regulations and career opportunities.
- Denton County Game Wardens filed numerous cases that were outside the scope of hunting, fishing and water safety. These included controlled substance cases, DWIs, BWIs, trespassing, assault, family violence, indecent exposure and traffic violations.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Strengthen the relationship between Game Wardens and the Denton County Sheriff's Office and other local agencies.			
Goal: Continue to improve service to Denton County in regards to water safety and hunting/fishing regulation enforcement.			
Criminal cases filed in Denton County	1,250	1,250	1,300
Hours spent patrolling area lakes	2,150	2,150	2,200
Public programs presented	71	75	80
"Boating While Intoxicated" cases filed	24	24	30

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: 2011 Homeland Security Grant *G/L# 01·60·92*

Department/Activity Description

The 2011 Homeland Security Grant is a part of the Urban Area Security Initiative Grant Program. The Governor's Division of Emergency Management (GDEM) is administering this grant on behalf of the State of Texas. Funding is to be used in accordance with the Homeland Security Grant Program Guidelines for the fiscal year and must support the goals and objectives included in the State Homeland Security Strategic plan and the Urban Area Homeland Security (UASI) Strategies. Grant funds must be used for projects that support the investments approved by the Department of Homeland Security. These funds were for regional interoperability communications equipment, logistics support trailer, mobile command interoperability expansion; regional citizen corp enhancement and county building critical infrastructure enhancement.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$16,225	$0	$0
Operations	$41,654	$0	$0
Capital	$370,753	$0	$0
Total	$428,633	$0	$0

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

N/A

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
N/A			

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

FY 2015 BUDGET

DENTON COUNTY

Department: Emergency Services *G/L# 01·60·95*

Department/Activity Description

The Emergency Management Department is a law enforcement agency responsible for enforcing all laws that relate to fire, including arson, insurance fraud, outdoor burning, fire deaths and explosives. The office serves unincorporated Denton County, investigates all fire/explosive-related incidents for cause and origin and conducts criminal investigations. The Litter Abatement department (01.60.80) was merged with the Emergency Management department. This department is responsible for litter abatement, which includes incidents of illegal dumping, illegal septic waste disposal and illegal transport of debris.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$799,347	$866,176	$1,005,333
Operations	$211,314	$233,894	$216,136
Capital	$75,644	$0	$126,000
Total	########## ##	$1,100,070	$1,347,469

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- Presented multiple educational and awareness training programs regarding emergency service responsibilities and expectations to various departments including Fire Departments, Road and Bridge, Dispatch and other field operational personnel in Denton County.
- Evaluated and designed recommendations for the current County public safety radio system. This included determining replacement needs of the county radio committee. Worked with new Sheriff on current communications deficiencies including coordinating with agencies that are serviced by the system.
- Updated emergency management plan and facility emergency plans to include mitigation programs such as safe room rebate program, updates to knowwhat2do.com program, debris management plans and contractor updates.
- Evaluated, purchased and implemented new mass notification system to cover 100% of county area. New Code Red Warning system is a self registration system that allows citizens to sign up for emergency notifications.
- Implemented and established new office addition to be utilized as the Technical Operations Center. This room will be utilized for daily emergency operations to monitor video feeds and radio traffic related to daily activities such as traffic issues, weather, EOC activations and fire/law enforcement related emergencies.
- Trained and coordinated CERT programs to include additional specialized teams consisting of REHAB, Search and Rescue, Damage Assessment and Administrative teams. The Rehab team responds to fire and law enforcement emergencies and provides needed rehabilitation of responders by providing them a place to rest and rehydrate. The Search and Rescue team is trained to conduct missing persons searches, evidence recovery and other situations requiring wide area searches. The Damage Assessment team determines damage created by weather events. The Administrative team conducts EOC functions such as setting up phone banks.
- Created and improved current social media methods including the addition of Facebook, Twitter and Google Plus as methods of notifying citizens of everyday news and emergency occurrences. Updated and utilized NIXLE for county employees and citizen notification during emergency events or general notification to citizens about potential conditions.
- Secured funding to update the county's hazard mitigation action plan and included more municipalities throughout the county. $225,000 has been awarded to update the plan and extend it an additional 5 years with FEMA approval. The current plan expires in 2015.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Conduct efficient investigations into Illegal dumping including use of surveillance operations to detect, deter and prosecute the crime of illegal dumping.			
% Time dedicated to illegal dumping issues	18%	20%	23%
Illegal dumping investigations conducted	42	50	60
Clearance rate for illegal dumping cases	5%	7%	10%
Goal: Complete full transition of Records Management System. The department changed to the County Sheriff RMS system and is still working out the transition of records between systems.			
Weekly hours spent working to accurately convert data	10	12	0
Weekly hours spent developing procedures for input	4	5	0
Annual training hours	40	40	20
Goal: Ensure adequate preparedness of all hazards emergency management programs and emergency services response capabilities.			
Exercises conducted to test existing plans	8	10	10
Training events with emergency responder personnel	6	8	8
Goal: Ensure adequate planning for response and recovery, encompassing all foreseeable hazards.			
Review & revise Emerg Mgmt Plan (annexes updated)	60	60	60
Maintain level of participation with municipalities (# of jurisdictions)	28	28	29

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	10	10	11
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: 2013 Homeland Security Grant *G/L# 01·60·98*

Department/Activity Description

The 2013 Homeland Security Grant is a part of the Urban Area Security Initiative Grant Program. The Governor's Division of Emergency Management (GDEM) is administering this grant on behalf of the State of Texas. Funding is to be used in accordance with the Homeland Security Grant Program Guidelines for the fiscal year and must support the goals and objectives included in the State Homeland Security Strategic plan and the Urban Area Homeland Security (UASI) Strategies. Grant funds must be used for projects that support the investments approved by the Department of Homeland Security. These funds were for increased regional interoperability communications equipment of the mobile command unit, logistics support unit and emergency technical operations center; for various Citizens Emergency Response Team (CERT) training, equipment and exercise funds; and will provide the Sheriff's Department with personal protective gear to mitigate Chemical, Biological, Radiological, Nuclear and Explosives (CBRNE) for the SWAT Team and support staff.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$0	$0	$0
Operations	$0	$189,604	$0
Capital	$0	$0	$0
Total	$0	$189,604	$0

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- Accomplishment - Obtain equipment for the Denton County Sheriff's Office SWAT Team and support staff for various personal protective gear. $42,374 or 30% complete
- Accomplishment - Continue to enhance regional interoperability communications equipment. $125,000 or 100% complete
- Accomplishment - Obtain equipment for growing Denton Co Citizen Emergency Response Teams. $22,230 or 60% complete

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
% of Radio over IP Project Completed	100%	n/a	n/a
Continue to Grow Citizen Emergency Response Team	60%	40%	0%
SWAT Team Equipment	0%	10000%	0%

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

FY 2015 BUDGET

DENTON COUNTY

Department: 2012 Homeland Security Grant *G/L# 01·60·99*

Department/Activity Description

The 2012 Homeland Security Grant is a part of the Urban Area Security Initiative Grant Program. The Governor's Division of Emergency Management (GDEM) is administering this grant on behalf of the State of Texas. Funding is to be used in accordance with the Homeland Security Grant Program Guidelines for the fiscal year and must support the goals and objectives included in the State Homeland Security Strategic plan and the Urban Area Homeland Security (UASI) Strategies. Grant funds must be used for projects that support the investments approved by the Department of Homeland Security. These funds were for regional interoperability communications equipment, logistics support trailer, mobile command interoperability expansion; regional citizen corp enhancement and county building critical infrastructure enhancement.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$0	$0	$0
Operations	$15,506	$15,227	$0
Capital	$9,796	$141,803	$0
Total	$25,302	$157,030	$0

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- Accomplishment - In 2013 received approval from the State to proceed with the CISCO Radio over IP Project. This project will allow Department of Emergency Services to connect Public Safety radios into the Denton County network infrastructure and allow communications to take place from either a CISCO phone, computer desktop or networked smart device to increase the communications capabilities at the Denton County Emergency Operations Center. This will be a grant funded pilot project that will take advantage of Denton County Technology Services county wide network system and be expandable in the future. using 100% grant funds.
- Accomplishment - Obtain equipment for growing Denton County Citizen Emergency Response Teams.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
% of Radio over IP Project Completed	10%	100%	N/A
Continue to Grow Citizen Emergency Response Team	650	750	N/A

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

FY 2015 BUDGET

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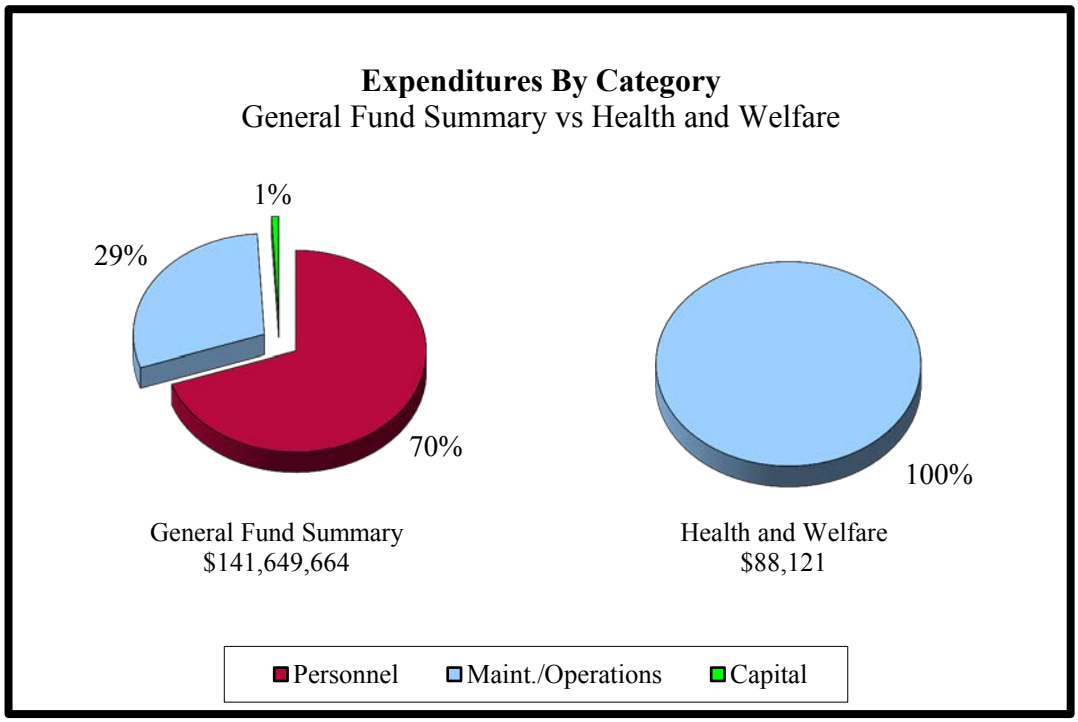
Health and Welfare

Health and Welfare includes the Child Protective Services Department, a state agency that receives partial funding from the County. Services provided by this department include protecting the safety and emotional well-being of children ages 0-17.



DENTON COUNTY

Department: Child Protective Services *G/L# 01·70·40*

Department/Activity Description

Child Protective Services, a division of the Texas Department of Protective and Regulatory Services, is charged with the responsibility of protecting the safety and emotional well-being of children between the ages of 0 and 17. The agency protects children from abuse and neglect, helps children recover from abuse and neglect, and secures counseling and other services to help rehabilitate abusive and neglectful parents as mandated through legislation outlined in the Texas Family Code. FY 1998 was the first year that expenses for this department were funded. Denton County funds office rental expense, utilities and other operating expenses.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$0	$0	$0
Operations	$84,761	$91,409	$88,121
Capital	$0	$0	$0
Total	$84,761	$91,409	$88,121

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- Executed investigations received from the State hotline of abuse and neglect.
- Applied a plan of action for parents through Conservatorship Services for families to work toward reunification.
- Established a plan through Family Preservation Services to remove risk factors and implement safety measures.
- Developed and enhanced effective partnerships with other agencies within the Denton County community to improve services for children and their families.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

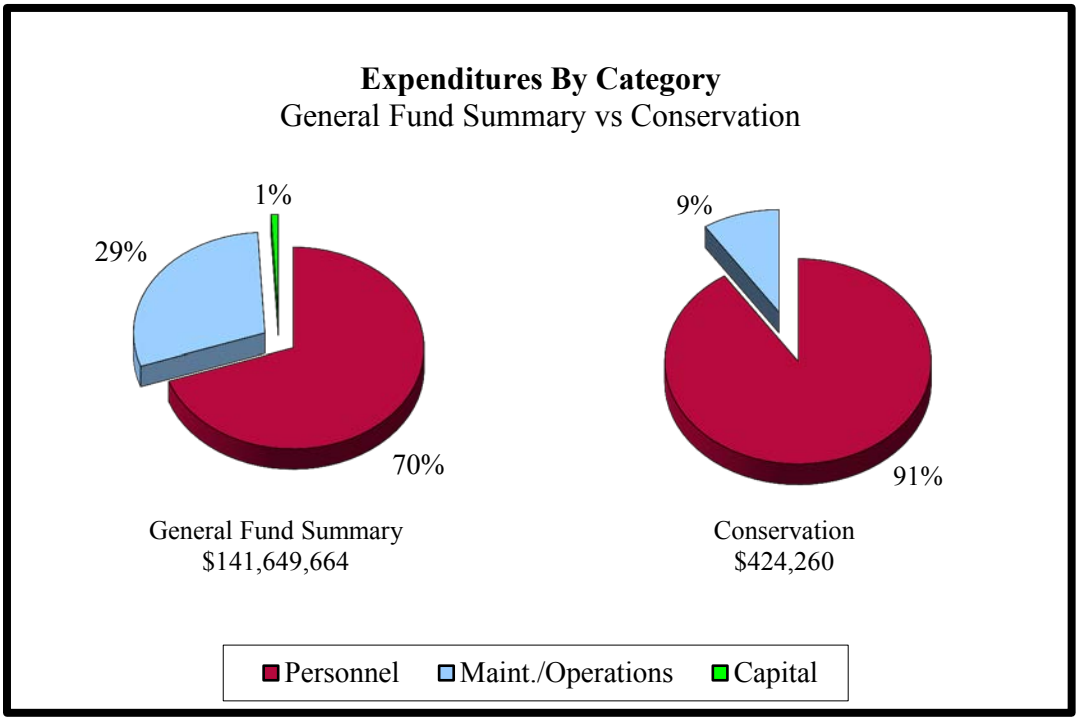
	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Conservatorship & Kinship Adoptions: Increase the number of children placed in permanent, loving and safe homes.			
Children in foster care	358	383	390
Children in kinship placement	137	140	145
Children adopted	91	95	100
Goal: Complete investigations thoroughly and effectively to ensure the safety and well being of children.			
Intakes assigned	3,528	3,540	3,545
Children with PMC/parental rights terminated	145	147	150
Intakes assigned	3,528	3,540	3,545
Investigations completed	3,029	3,050	3,060
Goal: Provide services and tools to strengthen families and keep them intact to avoid the removal of children.			
Monthly average of cases opened in the FBSS stage	156	193	200
Children removed in the FBSS stage of service	17	22	26
Monthly average of cases closed in the FBSS stage	184	200	210

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

Conservation

Conservation includes the County Extension Department. Services include agricultural, horticultural, 4-H programs, and home economic services for the residents of the County.



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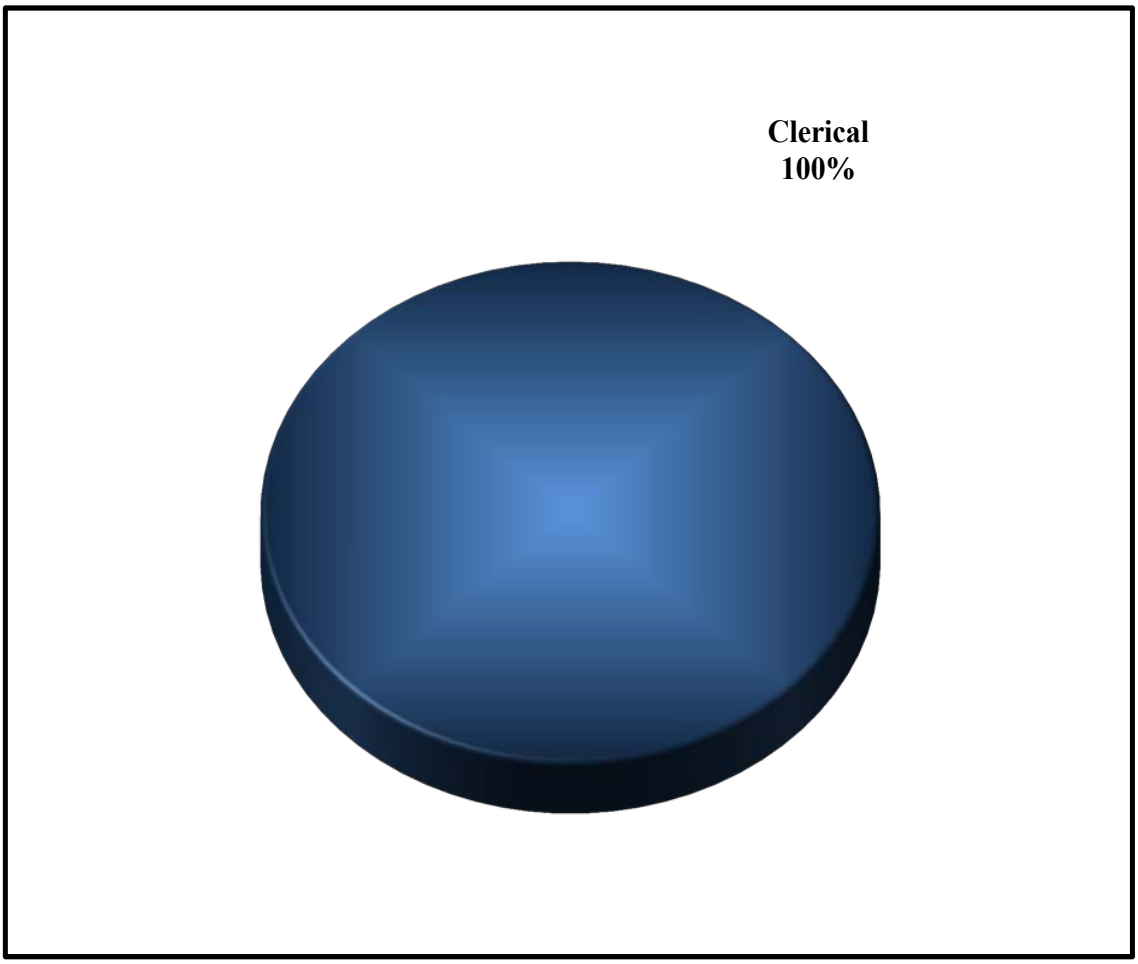

	Full-Time	Part-Time	FTEs *
Clerical	8	-	8
TOTAL	**8**	**-**	**8**

* Full-time equivalents

DENTON COUNTY

Department: County Extension *G/L# 01·75·10*

Department/Activity Description

The Texas Agricultural Extension Service of Denton County operates in cooperation with the Commissioners Court to provide reliable current information in all aspects of agriculture, family and consumer sciences, horticulture, ecology, environmental and natural sciences, and rural/urban youth and community development through educational programming.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$309,499	$350,582	$384,697
Operations	$27,917	$39,200	$39,563
Capital	$0	$0	$0
Total	$337,415	$389,782	$424,260

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- AG/NR and 4-H YD Agents established a Livestock Coalition Task Force made of local livestock producers to develop species specific livestock clinics to educate new families on raising and showing livestock. Also, there were 35 entries submitted in the hay contest of the Annual Denton County Open Hay Show and Clinic. Topics for the clinic included a Pasture & Forage Range Outlook for 2014.
- Winning With Nutrition Program: Contacted athletic representatives from each school district in Denton County, reaching hundreds of students, to educate and inform them about the benefits of nutrition and hydration in safe athletic programs.
- The demand for our certification classes to become Master Gardeners and Master Naturalists is always more than we can accommodate. On average, about 20 people each year cannot be accepted into the classes due to lack of resources. This is a common problem for our department in other areas as well, with demand frequently exceeding the manpower and resources available.
- As more landowners become aware of the services provided by our AG/NR agent, more time is spent making one-on-one site visits to identify landowner goals and obstacles and help build a management plan to reach their goals. Since July 2013, 70 families have been assisted with land management plans.
- We currently have no recommendations for responsible land use for new property owners who wish to utilize 1-D-1 agriculture evaluation. This can cause land to be overstocked and overgrazed, and can easily begin to pollute public water supplies. The Denton County Central Appraisal District must develop best practice recommendations.
- There were over 200 attendees at type 2 diabetes education activities who indicated they are better able to manage blood glucose levels. Also, there were 450 attendees at child care provider training programs who received the instruction hours required to maintain their employment in child care centers.
- Through the implementation of State House Bill 5, agents will be working directly with school authorities to provide programming for students in preparation for secondary education.
- Master Gardener activities included: 820 telephone inquiries, 26 speaking engagements, 701 attendees and 6 school/youth gardens supported by the Master Gardeners.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Expand efforts working with county youth in 4-H, Ag in the Classroom (hands-on demonstrations for students in collaboration with the Farm Bureau) and other youth-oriented programs.			
Participants in 4-H	350	550	700
Participants in Ag in the Classroom	300	300	350
Lamb, goat and horse show clinics	0	2	3

FY 2015 BUDGET

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Extend the outreach of Texas AgriLife Extension by training more Master Volunteers (Master Gardeners, Master Naturalists, Master Wellness and Money Volunteers).			
Master Gardeners and Master Naturalists managed	337	360	410
Contacts made by volunteers	15,317	16,000	16,500
Goal: Assist Denton County residents with horticulture info & educate residents with various other life-enhancing programs.			
Attendees at financial literacy programs	1,300	1,500	1,700
Attendees at diabetes education programs	200	250	300
Child care providers participating in child care training	450	650	700
Attendees at Better Living for Texans programs	75	100	150

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	9	8	8
No. of Part-Time Employees	0	0	0

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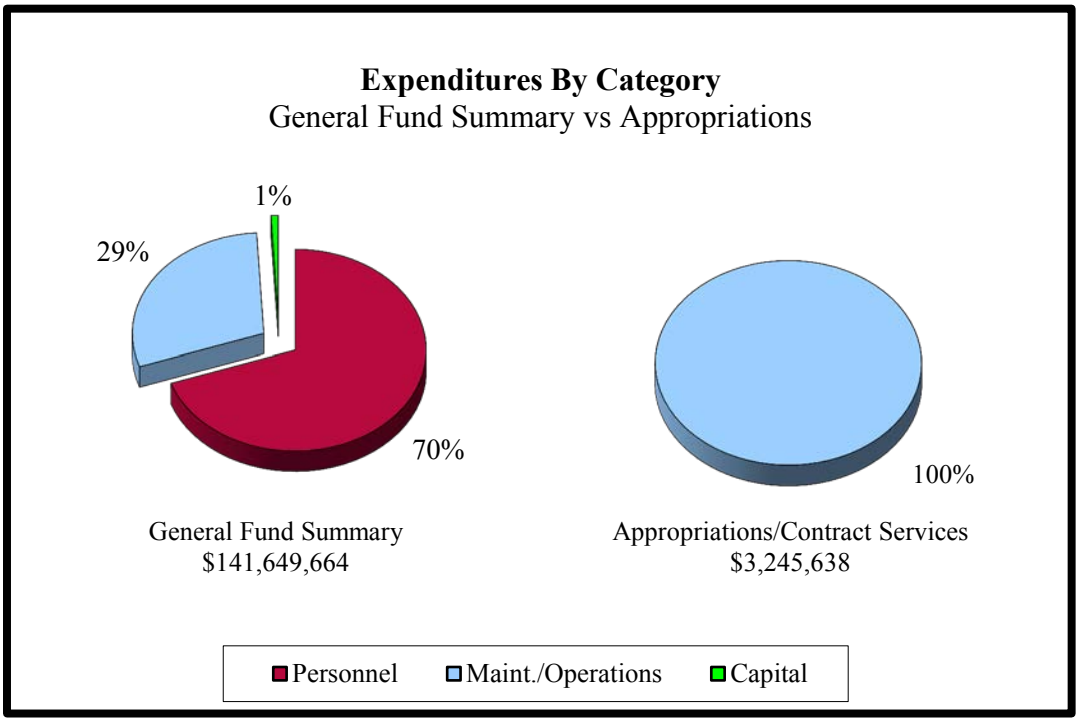
Appropriations

Appropriations includes funding for libraries and other programs that the county contracts with or is obligated to fund by state law.



DENTON COUNTY

Department: Appropriations *G/L# 01·80·10*

Department/Activity Description

The Appropriations department is used to account for various annual appropriations for various county-wide association dues, library funding, and other programs that the County contracts with or is obligated to fund by state law. Funds are included for E-911, the Denton Central Appraisal District appropriation, water conservation programs and other state and federal transportation association dues.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$0	$0	$0
Operations	$3,079,664	$3,203,313	$3,245,638
Capital	$0	$0	$0
Total	$3,079,664	$3,203,313	$3,245,638

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

N/A

GOALS, OBJECTIVES, PERFORMANCE MEASURES

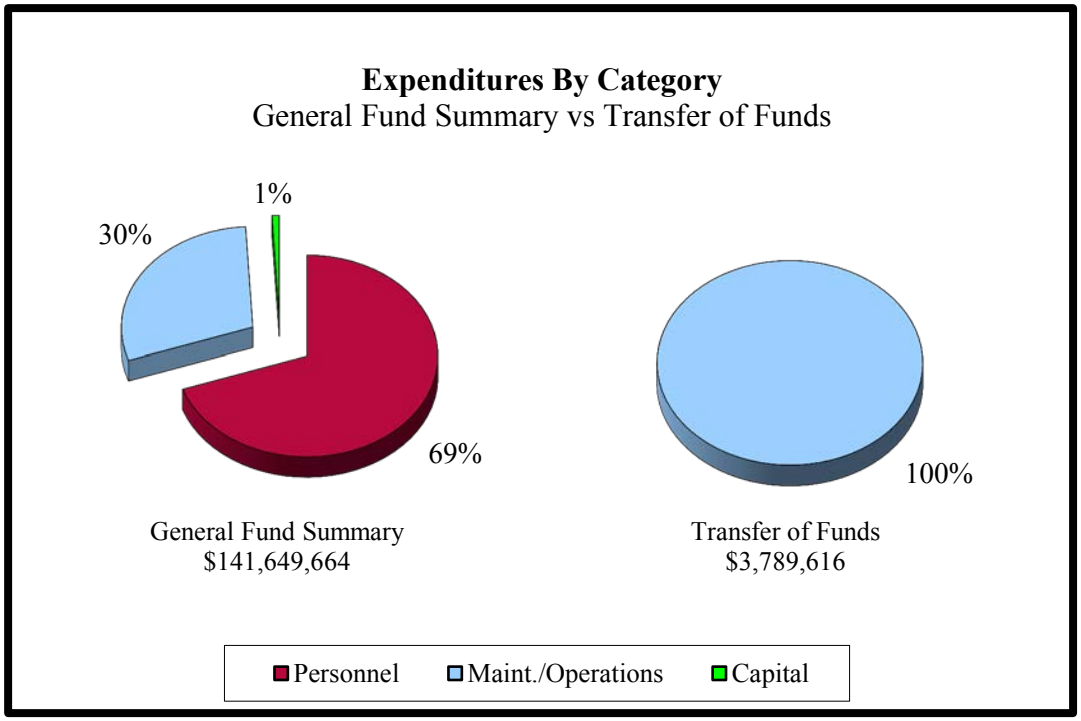
	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
N/A			

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

Transfer Of Funds

This department is used to budget for the Interfund expenditure-type transactions between the General Fund and other governmental-type funds.



DENTON COUNTY

Department: Transfer of Funds Department *G/L# 01·99·10*

Department/Activity Description

The Transfer of Funds Department is used to budget and account for the interfund expenditure-type transactions between the General Fund and all other governmental-type funds. Interfund transactions between the General Fund and non-governmental funds are recorded as expenditures in the originating fund.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$0	$0	$0
Operations	$4,140,477	$3,746,042	$3,789,616
Capital	$0	$0	$0
Total	$4,140,477	$3,746,042	$3,789,616

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- We have been able to transfer funds to the Capital Replacement Fund each year in an effort to pay for capital improvement projects in lieu of issuing long term debt.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Continue to transfer funds from General Fund to the Capital Replacement Fund in lieu of issuing long-term debt.			
Funds transferred to Capital Replacement Fund	$2,000,000	$3,500,000	$3,500,000
Goal: Continue to transfer funds to the Courthouse Security Fund to pay for security guard services contract at the Courthouse-on-the-Square, due to the parameters set forth in the statue that the fee generated in the fund can only pay for security for judicial courts. The Courthouse on the Square houses the Commissioners Court which does not qualify as a judicial court. This transfer of funds simplifies the administration of the contract.			
Funds transferred to Courthouse Security Fund	$46,000	$46,000	$46,000
Goal: Attempt to maintain the current level of funds being transferred to the Jury Fund to pay for expenses above what fees generate.			
Funds transferred to Jury Fund	$142,637	$150,042	$193,616

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

FY 2015 BUDGET

DENTON COUNTY
2014 - 2015 OPERATING BUDGET
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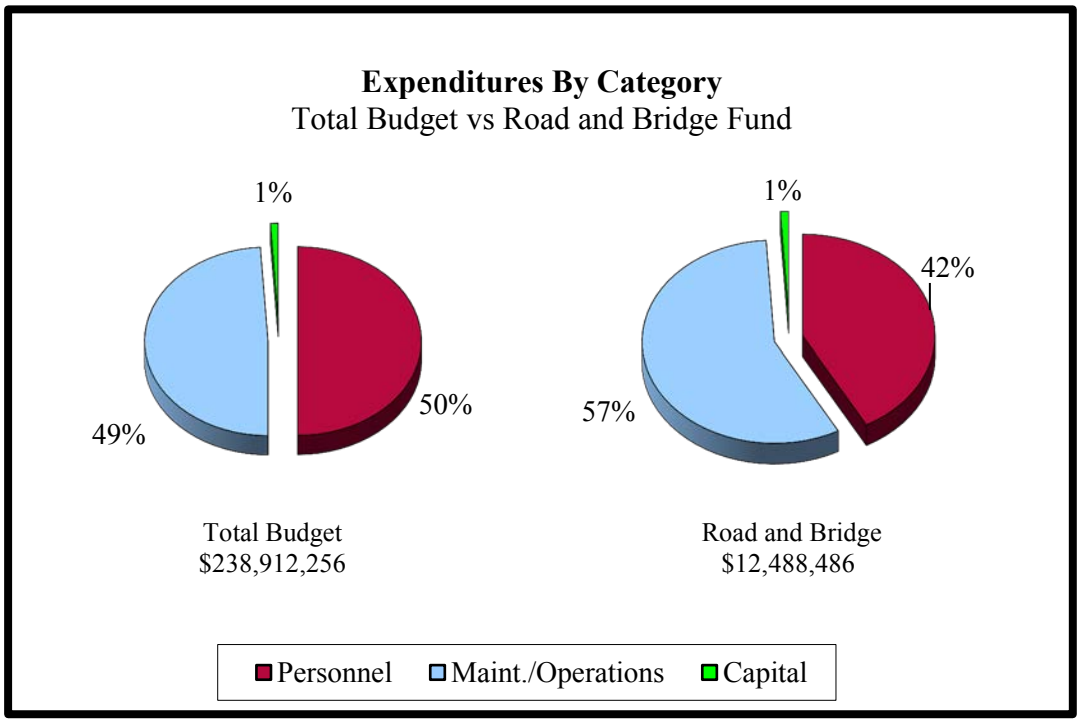
Road and Bridge Fund

Special Revenue Funds are used to account for special revenues that are restricted to expenditures for particular purposes. The Road and Bridge Fund accounts for the operation, repair, and maintenance of roads and bridges. Vehicle registration fees are the primary source of funding. However, a portion is funded by ad valorem taxes.



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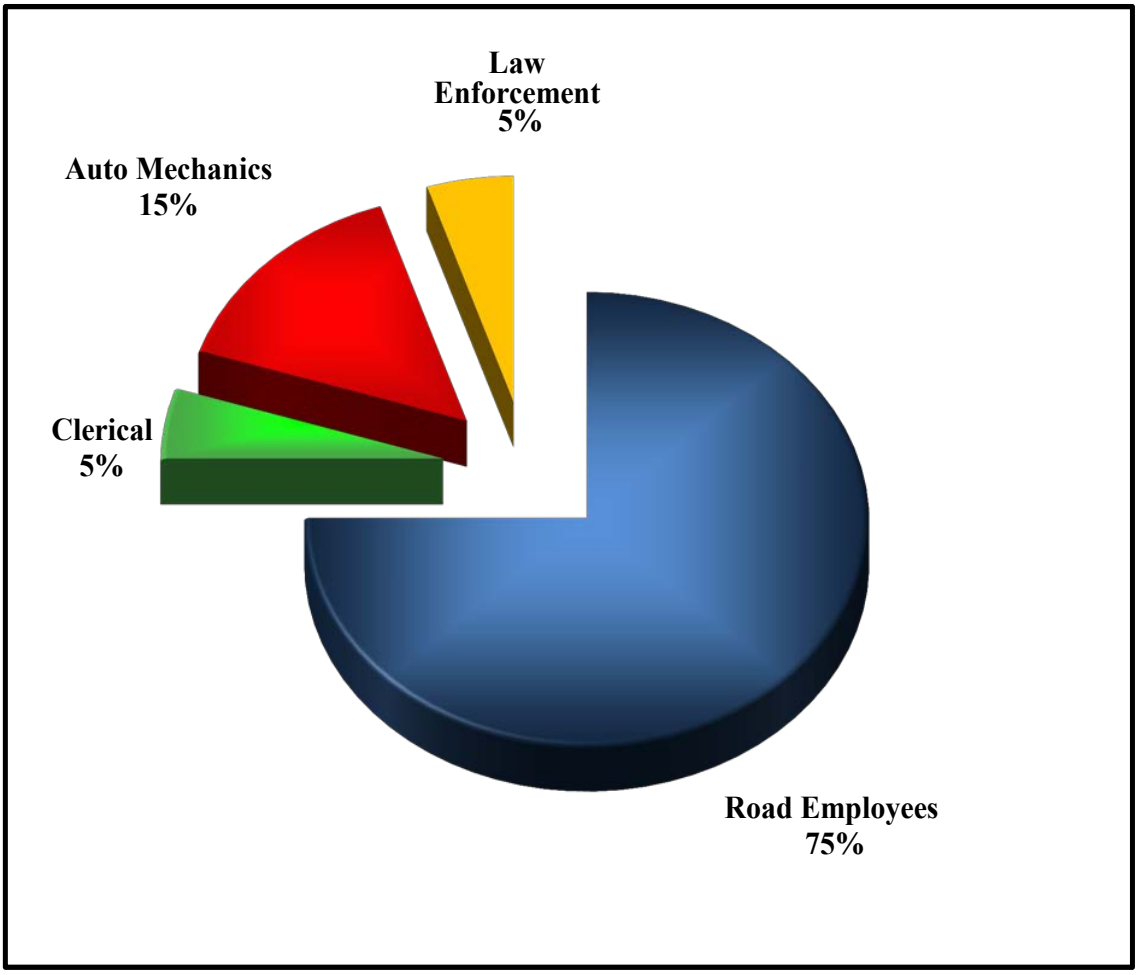
STAFFING BY CATEGORY
Road and Bridge



	Full-Time	Part-Time	FTEs *
Road Employees	62	-	62
Law Enforcement	4	-	4
Auto Mechanics	12	-	12
Clerical	2	2	3
TOTAL	**80**	**2**	**81**

* Full-time equivalents

DENTON COUNTY

FY 2015 Budget-Fund Analysis
Road and Bridge
Fund #20

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Beginning Balance	**$4,766,898**	**$5,557,055**	**$5,082,302**
Revenues			
Taxes	5,338,779	4,485,000	4,305,184
Auto Registration	6,295,809	6,280,000	5,900,000
Fees	0	0	0
Interest	8,576	12,000	10,000
Intergovernmental	259,051	189,000	190,000
Miscellaneous	50,842	20,000	1,000
Total Revenues	11,953,057	10,986,000	10,406,184
Transfers			
Transfer In	0	0	0
Transfer Out	(30,444)	0	0
Total Transfers	(30,444)	0	0
Total Revenues and Transfers	11,922,613	10,986,000	10,406,184
Funds Available	**16,689,511**	**16,543,055**	**15,488,486**
Expenditures	11,132,456	11,460,753	12,488,486
Total Expenditures	11,132,456	11,460,753	12,488,486
Ending Balance	**$5,557,055**	**$5,082,302**	**$3,000,000**

DENTON COUNTY

Department: Road and Bridge, Precinct #1 *G/L# 20·85·10*

Department/Activity Description

Road and Bridge, Pct. 1 is responsible for maintaining County roads and bridges in unincorporated Denton County, including preventative maintenance, emergency maintenance, installation of road signs, tree trimming and removal, drainage improvements and mowing of County right-of-way. During inclement weather, this division is responsible for closing roads as needed to insure public safety in flooding or icing conditions. This department is also responsible for mowing right-of-way, trash pickup, and other projects as needed. Expenses are budgeted based on the number of road miles and projects for each precinct. Effective January 1, 2012, due to redistricting, this precinct will become responsible for maintaining 360.41 miles of County roads.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$2,231,183	$2,310,268	$2,520,820
Operations	$2,676,688	$2,908,115	$3,546,038
Capital	$908,055	$486,500	$24,374
Total	$5,815,927	$5,704,883	$6,091,232

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- R&B East worked hard to keep up with new products and materials used in road repair and paving to produce more durable and improved roads.
- Worked with the Engineering Department and TX-DOT to replace bridges that were contracted for replacement through the BRINSAP program.
- Worked with the Engineering Department to maintain a drainage system that through positive flow insures the safety of citizens and longevity of the road system.
- A change in front-line management personnel and policies seems to have helped raise morale. We have been able to hire a good group of new employees with a wide scope of talent and skills. Our problem now is losing good employees to higher paying jobs like the oil field or other private industry.
- We have expanded our safety program, thereby decreasing injuries and accidents. We are continually improving our safety training and anticipate an improvement in work efficiency and overall production.
- Our recently acquired equipment has helped improve and increase work productivity. Our goal is to pave and chip seal more roads this fiscal year, performing more of this work in-house to save money.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Decrease the number of accidents involving county employees, equipment or vehicles.			
Accidents involving county equipment or vehicles	1	1	0
Accidents resulting in physical harm or injury	5	1	0
Goal: Raise the level of training for crew members and mechanics to improve overall efficiency.			
Man-hours spent cross-training equipment operators	500	1,400	2,000
Man-hours spent in training classes	250	440	500
Goal: Identify and replace undersized culverts and those in poor condition with box culverts.			
Large culverts replaced	1	7	8

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	39	39	39
No. of Part-Time Employees	1	1	1

FY 2015 BUDGET

DENTON COUNTY

Department: Road and Bridge, Precinct #2 *G/L# 20·85·20*

Department/Activity Description

Road and Bridge, Pct. 2 is responsible for maintaining County roads and bridges in unincorporated Denton County, including preventative maintenance, emergency maintenance, installation of road signs, tree trimming and removal, drainage improvements within the county road policy and mowing of County right-of-way. During inclement weather, this division is responsible for closing roads as needed to insure public safety in flooding or icing conditions. This department is also responsible for mowing right-of-way, trash pickup, and other projects as needed. Expenses are budgeted based on the number of road miles and projects for each precinct. Effective January 1, 2012, due to redistricting, the road mileage maintained by this precinct will increase from 3.37 to 6.99 miles.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$0	$0	$0
Operations	$4,500	$70,000	$230,000
Capital	$0	$0	$0
Total	$4,500	$70,000	$230,000

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- When compared to 2012, more than twice the total number of employee work hours were logged in 2013, as 884 regular employee hours were spent maintaining and repairing county roads in Pct #2.
- One interlocal agreement was prepared, and is still under discussion, for participation with a local municipality in the repair of a road in Pct #2.
- Fourteen traffic signs were placed or replaced as older signs deteriorated.
- Culverts were cleaned out as needed and drainage was maintained according to Denton County policy.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Work with local municipalities to maintain safe driving conditions for citizens.			
Interlocal agreements instituted	1	3	3
Goal: Maintain safe county roads and install traffic signs when necessary to assist with safety issues.			
Road repairs completed	26	30	30
Traffic signs replaced	9	10	10
New traffic signs placed	5	10	10
Goal: Continue with the road culvert maintenance plan in order to avoid drainage issues on county roads.			
Road culverts maintained	50	50	55

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

FY 2015 BUDGET

DENTON COUNTY

Department: Road and Bridge, Precinct #3 *G/L# 20·85·30*

Department/Activity Description

Road and Bridge, Pct. 3 is responsible for maintaining County roads and bridges in unincorporated Denton County, including preventive maintenance, emergency maintenance, installation of road signs, tree trimming and removal, drainage improvements and mowing of County right-of-way. During inclement weather, this division is responsible for closing roads as needed to insure public safety in flooding or icing conditions. There are currently no county maintained roads or bridges within Precinct #3. However, due to redistricting, this precinct will become responsible for the maintenance of two county roads effective January 1, 2012. These two roads are partially in an unincorporated area for a total of 1.41 miles.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$0	$0	$0
Operations	$184,580	$160,000	$273,000
Capital	$0	$90,500	$0
Total	$184,580	$250,500	$273,000

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- Completed annual maintenance for Lake Dallas - ICA - N Hook Street.
- The department crew worked to improve drainage and driving surfaces.
- Completed road maintenance as per inter-local agreement with the Town of Hickory Creek.
- Entered into an inter-local agreement with the City of Lake Dallas for road maintenance.
- Ensured that all County roads had appropriate signage in order to direct traffic in the safest way possible.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Continue to provide general maintenance and assist local cities with a cost-effective method of maintaining roads.			
Interlocal agreements with Lake Dallas	1	1	1
Interlocal agreements with Hickory Creek	1	0	1
Preventive maintenance plans instituted	2	2	3
Maintenance hours in Lake Dallas	329	662	300
General maintenance hours	207	500	500
Goal: Upgrade and reconstruct roads to improve driving surfaces, drainage and overall driving conditions for citizens.			
Hours of drainage work to re-establish positive flow	350	50	25
Labor and equipment hours spent on road repairs	740	500	500
Miles of county roads maintained	1.41	1.41	1.41

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: Road and Bridge, Precinct #4 *G/L# 20·85·40*

Department/Activity Description

Road and Bridge, Pct. 4 is responsible for maintaining County roads and bridges in unincorporated Denton County, including preventative maintenance, emergency maintenance, installation of road signs, tree trimming and removal, drainage improvements and mowing of County right-of-way. During inclement weather, this division is responsible for closing roads as needed to insure public safety in flooding or icing conditions. This department is also responsible for mowing right-of-way, trash pickup, and other projects as needed. Expenses are budgeted based on the number of road miles and projects for each precinct. Effective January 1, 2012, the number of County road miles to maintain will increase to 247.78 miles.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$2,112,046	$1,969,272	$2,429,617
Operations	$2,630,024	$2,548,130	$2,869,271
Capital	$118,394	$454,050	$113,300
Total	$4,860,464	$4,971,452	$5,412,188

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- FY 2014 was a cold and wet winter. Our crew was challenged with equipping trucks and sanding roads during the worst conditions. With only 3 large sanders and 2 small sanders, our crew stepped up and met this challenge head-on. Not only did they sand our county roads, but they assisted TxDOT and Road & Bridge East with their roads as well, and also provided assistance to Facilities with county parking lots.
- Roads have deteriorated quicker due to the cold and wet conditions. Damage is wide-spread and will present a challenge for the 2015 paving season.
- We were very fortunate last year to update some of our heavy equipment and we need to continue with capital replacements to catch up. Our heavy trucks our ageing and parts are becoming obsolete. Replacement of our heavy trucks is a priority for 2015.
- The Road and Bridge Department and Vehicle Maintenance Department purchased additional vehicle inspection equipment which was installed at the Vehicle Maintenance facility in September 2013. The additional equipment has saved a tremendous amount of time and money for all departments. Road & Bridge West completed all the safety and emission inspections for the County's fleet at our Argyle location. With this equipment located at Vehicle Maintenance, it allows the Sheriffs Department, Constables and other county departments to have their inspections completed at the same time as other services. This has saved employee time and tax dollars. The Road & Bridge West Department still completes inspections for the entire Road & Bridge fleet, as well as for other vehicles that may be closer to our location.
- The well traffic continues in Pct #4. This creates a constant challenge to ensure safety on our roads.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Continue an efficient and effective maintenance program and work with residents to meet standards so that the county can accept their roads for maintenance.			
Miles of road accepted for maintenance	0.00	1.00	1.00
Requests for assistance received and completed	130	125	100
Maintenance cost per mile for asphalt roads	$16,640	$20,000	$22,000
Maintenance cost per mile for chip seal roads	$11,332	$15,000	$20,000
Maintenance cost per mile for gravel roads	$5,463	$6,025	$6,600

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Maintain safe driving surfaces for all who travel county roads while we are working on continuing upgrading and reconstruction projects.			
Miles of roads reconstructed	1.00	2.00	2.00
Miles of roads upgraded from gravel to asphalt	3.43	2.00	2.00
Labor and equipment hours spent on road repairs	4,911	5,000	5,000
Goal: Effectively maintain right-of-way and ensure positive flow of drainage system.			
Labor and equipment hours spent tree trimming	1,455	1,200	1,200
Labor and equipment hours spent on drainage	1,192	1,000	1,000

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	38	38	38
No. of Part-Time Employees	1	1	1

DENTON COUNTY

Department: Road and Bridge Engineering *G/L# 20·85·50*

Department/Activity Description

The Road and Bridge Engineering Department provides guidance and direction of all planning, design and construction of capital and development projects with Denton County, while maintaining a commitment to cost effective customer service. This department is responsible for ensuring compliance of projects within the Denton County Subdivision Rules and Regulations, the National Flood Insurance Program, Storm Water Management Program and review of floodplain submittals for FEMA.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$238,578	$248,523	$346,077
Operations	$58,852	$215,395	$135,989
Capital	$0	$0	$0
Total	$297,430	$463,918	$482,066

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- Held a Household Hazardous Waste event in Lantana.
- Semi-automated utility permit process by converting the Access database to an Excel file and providing automatically generated permits.
- Denton County was one of three counties chosen by FEMA from across the country to participate in a pilot program utilizing LIDAR data to determine the elevations of the structures located in a floodplain. FEMA has not made a final ruling on the project, but if successful, a property owner could use LIDAR to determine structure elevations without having to hire a surveyor to measure it in the field. This could be a huge cost savings for people if they could determine their structure was above the floodplain, then they wouldn't need flood insurance.
- Managed the design of 15 road projects and construction of 10 of those projects. The remaining design projects should go to construction in FY 2015.
- Implemented a new project tracking software to manage design and construction projects. The software provides the ability to maintain daily logs, photographs, lab data, schedules, to-do lists, etc, all in one location for easy use.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Evaluate and improve the subdivision review process.			
Average days for subdivision plan review	10	8	7
Subdivisions reviewed and approved	12	15	18
Goal: Link the utility permit database with Landmark GIS to identify permit locations.			
Convert utility database from Access	100%	0%	0%
Link database with Landmark	0%	100%	100%
Goal: Streamline the data entry of information into databases of various systems used throughout the department.			
Develop single point data entry solution	50%	100%	100%
Deploy solution and migrate existing databases	0%	50%	100%

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Evaluate how hand-held electronic equipment can be utilized in the field to streamline project management.			
iPADs field tested	1	2	1
Consult with Tech Svcs for other ideas (% complete)	0%	50%	100%

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	2	2	3
No. of Part-Time (or Split Funded) Employees	0	0	0

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Other Special Revenue Funds

Special Revenue Funds are used to account for revenues that are restricted to expenditures for particular purposes.

District Clerk Records Management Fund
This fund accounts for receipt and expenditure of records preservation fees assessed by the District Clerk and is restricted to records preservation functions.

County Clerk Records Management Fund
This fund accounts for receipt and expenditure of records preservation fees assessed by the County Clerk and is restricted to records preservation and management.

Courthouse Security Fund
This fund accounts for the County's costs for providing security services for the various courts. This is funded totally by fees collected for document filings.

Justice of the Peace Courthouse Security Fund
One quarter of the fees collected for the Courthouse Security Fund are deposited in this fund and can only be used for the security purposes for a justice court that is located in a building that is not the courthouse security services.

Juvenile Probation Fund
This fund accounts for the County's costs of administering the County's Juvenile Probation and Detention Departments, primarily funded by taxes, fees, and intergovernmental revenues.

Fire Code Enforcement Fund
This fund was established to account for fees collected. Funds may be used only for the administration and enforcement of the fire code.

Justice of the Peace Technology Fund
This fund accounts for the County's costs of technological enhancements for a Justice Court, primarily funded from fees accessed upon conviction of a misdemeanor offense.

Public Health Fund
This fund accounts for the County's cost of administering the County Health Department, and is funded from tax revenues and fees for service.

Indigent Health Care Fund
This fund accounts for the County's costs for providing medical care to indigent County residents. The funding is primarily from property taxes.

Health Care Relief Fund
This fund accounts for the receipt of monies from the Tobacco Settlement and interest earnings. Funds are used to provide funding for various Non-Profit Agencies.

County and District Court Technology Fund
This fund accounts for the County's costs of technological enhancements for County and District Courts, primarily funded from fees accessed upon conviction of an offense in a County or District Court.

Records Management and Preservation Fund
This fund accounts for the receipt and expenditure of records preservation fees assessed by the District and County Clerks, and are restricted to preservation projects.

Public Health Preparedness Grant Fund
This fund accounts for grant funds that are used for the development of a plan to handle bioterrorism threats and events. Funds will be used to implement a state-wide Health Alert Network with other public health partners.

Medicaid DSRIP Program Fund
This fund accounts for a program called Delivery System Reform Inventive Payments (DSRIP) which creates federal matching dollars for selected initiatives that have preventative potential for two programs for adult immunization and diabetes case management.

Sheriff's Forfeiture Fund
This fund accounts for the use of criminal investigation funds awarded by court order to the Sheriff's Department.

Vehicle Inventory Tax Interest Fund
This fund accounts for interest revenues earned by the Tax/Assessor Collector on vehicle inventory tax receipts collected during the fiscal year. Funds can only be spent to defray costs of the collection program.

Law Library Fund
This fund accounts for the costs of providing jury services for the district, county, and justice courts. Funding is primarily from property taxes.

District Attorney Hot Check Fee Fund
Expenditures from this fund shall be at the sole discretion of the DA pursuant to the Hot Check Statute and may be used only to defray the salaries and expenses of the office.

District Attorney Chapter 59 Fund
This fund accounts for the use of criminal investigation funds awarded by court order to the Criminal DA's office.

Jury Fund
This fund accounts for the costs of providing jury services for the district, county, and justice courts. Funding is primarily from property taxes.

Capital Replacement Fund
This fund is used to account for the major capital needs of the County including the acquisition and construction of major capital facilities.

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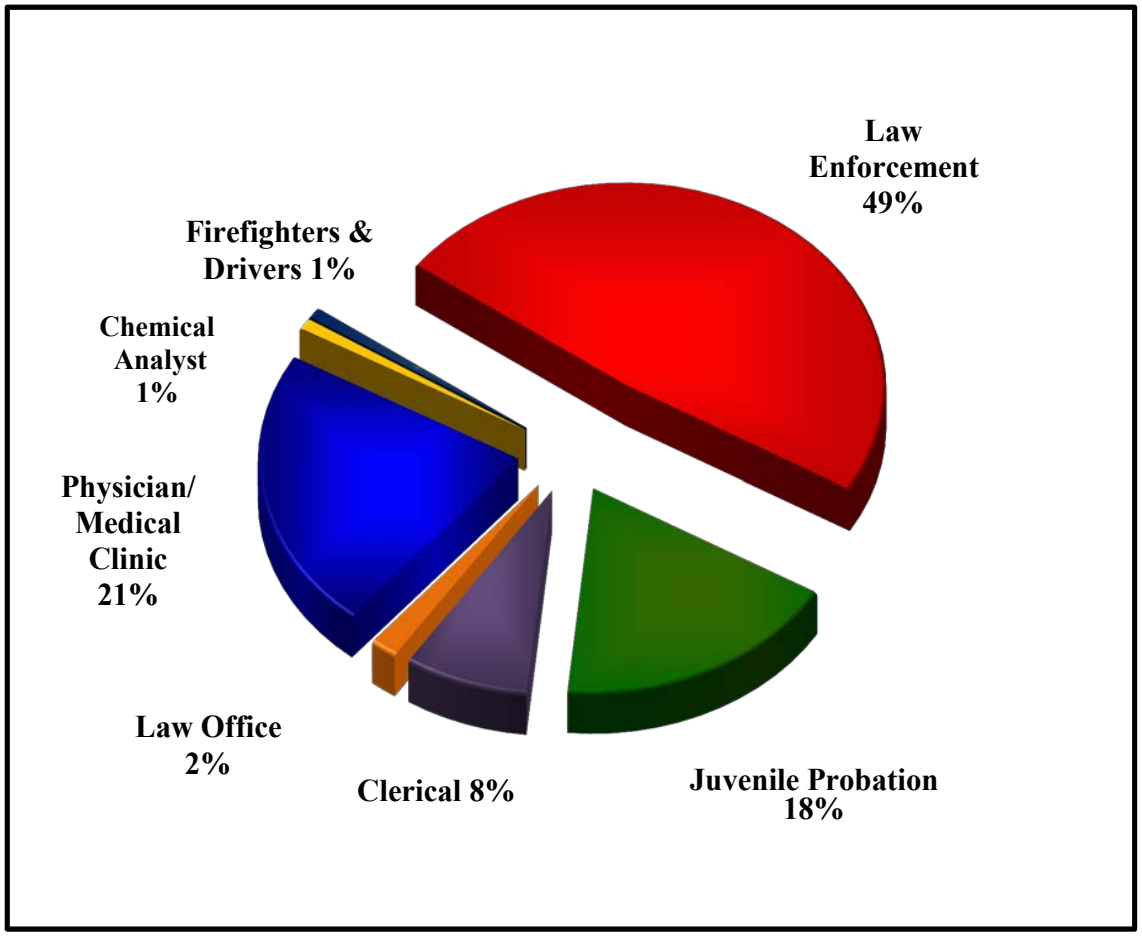
STAFFING BY CATEGORY
Special Revenue Funds



	Full-Time	Part-Time	FTEs *
Chemical Analyst	2	-	2
Firefighters & Drivers	2	-	2
Law Enforcement	113	-	113
Juvenile Probation	41	1	41.5
Clerical	17	1	17.5
Law Office	4	-	4
Physician Medical Clinic	51	1	51.5
TOTAL	**230**	**3**	**231.5**

* Full-time equivalents

DENTON COUNTY

FY 2015 Budget-Fund Analysis
District Clerk Records Management Fund
Fund #21

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Beginning Balance	**$79,584**	**$104,215**	**$120,037**
Revenues			
Fees	89,552	110,000	110,000
Interest	55	500	500
Total Revenues	89,607	110,500	110,500
Transfers			
Transfer In	0	0	0
Transfer Out	0	0	0
Total Transfers	0	0	0
Total Revenues and Transfers	89,607	110,500	110,500
Funds Available	**169,191**	**214,715**	**230,537**
Expenditures	64,976	94,678	139,145
Total Expenditures	64,976	94,678	139,145
Ending Balance	**$104,215**	**$120,037**	**$91,392**

DENTON COUNTY

Department: District Clerk Records Management Fund *G/L# 21·20.45*

Department/Activity Description

This department was created by the Texas Legislature effective January 1, 2004 to provide for records preservation functions of the District Clerk's Office. This budget will be fully supported by the fees collected. Funds are to be used to support any necessary materials and staff needed to provide for records management with the District Clerk's office.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$15,523	$24,233	$39,301
Operations	$2,451	$5,445	$34,844
Capital	$0	$0	$0
Total	$17,974	$29,678	$74,145

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- Challenge and Accomplishment: Processing all the physical case files for 5 courts and the tax suits for removal to the Records Management Department in order to be able to remove the shelving system where they had been stored. This has provided more floor space for additional furniture for the new employees which will be needed due to the new District Court being added effective 1/1/2015.
- Challenge: There are thousands of administrative documents maintained in file cabinets within the office. These documents need to better organized and scanned for retention.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Better organize and scan administrative documents.			
Administrative documents categorized and scanned	0	1,500	3,000
Goal: Continue efforts toward more "paperless" record retention system.			
Attorneys filing documents electronically	10%	50%	95%
Public terminals installed for electronic viewing	0	2	2
Employees trained on electronic receiving/filing	2	17	4
Goal: During the budget process, request and received an increase in hours for our part-time position.			
Hours budgeted for part-time position	20	20	30

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	1	1	1

FY 2015 BUDGET

DENTON COUNTY

Department: District Court Technology Fund *G/L# 21·20.46*

Department/Activity Description

SB 1685 created a dedicated District Court Records Technology Fund and authorizes District Clerks to collect an additional fee not to exceed $5 per certain types of filings. The bill provides that these funds be used only for the preservation and restoration of the District Court records archive. This bill authorized the Commissioners Court to adopt a records archive fee for deposit in the District Court Records Technology Fund as part of the County's annual budget. The purpose of this department is to identify older books and case records which can be considered of historical value. Services of professionals will be employed to restore any books and/or cases which have deteriorated to ensure the preservation of current and future documents, ledgers, etc.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$0	$0	$0
Operations	$47,001	$65,000	$65,000
Capital	$0	$0	$0
Total	$47,001	$65,000	$65,000

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- Had 5 boxes of cases records dated from the late 1800's restored and preserved.
- Purchased shelving to house preservation books.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Restore and preserve as many boxes of case records and books as possible.			
Boxes of case records restored and preserved	5	5	8

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

FY 2015 BUDGET

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DENTON COUNTY

FY 2015 Budget-Fund Analysis
County Clerk Records Management Fund
Fund #22

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Beginning Balance	**$2,386,787**	**$2,255,777**	**$1,700,448**
Revenues			
Fees	1,689,870	2,562,000	2,587,000
Interest	2,966	10,000	10,000
Total Revenues	1,692,836	2,572,000	2,597,000
Transfers			
Transfer In	0	0	0
Transfer Out	0	0	0
Total Transfers	0	0	0
Total Revenues and Transfers	1,692,836	2,572,000	2,597,000
Funds Available	**4,079,623**	**4,827,777**	**4,297,448**
Expenditures	1,823,846	3,127,329	3,449,903
Total Expenditures	1,823,846	3,127,329	3,449,903
Ending Balance	**$2,255,777**	**$1,700,448**	**$847,545**

DENTON COUNTY

Department: County Clerk Records Management Fund *G/L# 22·10·20*

Department/Activity Description

The County Clerk is mandated to provide archival copies of all records stored for permanent retention within the County Clerk's Office. The Records Preservation Fund was established in FY 1992, and is self-supported by an optional $5 fee for all record filings in the County Clerk's Office, with the funds to be used specifically for records preservation projects and expenses. The collection of this fee is at the discretion of the County Clerk, and approval of expenditures requires Commissioners Court authorization. This department includes salary, benefits and operating expenses for staffing and microfilming and imaging expenses.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$315,540	$340,739	$381,418
Operations	$708,264	$1,286,590	$1,328,485
Capital	$0	$0	$0
Total	$1,023,804	$1,627,329	$1,709,903

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- Denton Vitals office received the 2013 Five Star Award from the Texas Department of State.
- We have implemented taking personal checks or credit cards over the phone.
- We continue to increase our Electronic Filings (ERX).
- Four of are vital clerks are certified in Acknowledge of Paternity (AOP).
- We redesigned and streamlined our operations in the Carrollton office to better serve the constituents of Denton County.
- Took part in educational and improvement opportunities by attending the 59th Annual Vital Statistics Conference.
- The office participated in the UNT Job Shadowing Program.
- Staff continues to attend Passport Acceptance Training and meet the demands and scrutiny of the federal government.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Improve website by making it more user friendly for bulk data requests, approvals and fulfillments.			
FTP bulk data requests with same day turnaround	988	864	928
Odyssey bulk data requests with same day turnaround	556	592	656
Goal: Continue timely management of all records despite increased volume.			
Plats filed	356	440	500
Real property records	159,012	162,000	164,200
Passports	14,776	15,886	16,700
Marriage licenses	3,084	3,425	3,850
Goal: Streamline operations to increase quality of customer service and reduce wait/transaction times.			
% Requests filled within 20 minutes	80%	90%	95%
Average turnaround in preparing copies	5-7 minutes	3-6 minutes	2-4 minutes
Average turnaround in indexing documents	3-5 days	2-3 days	2-3 days
Average customer wait time	2 minutes	1 minutes	<1 minute

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	6	6	6
No. of Part-Time Employees	1	1	1

DENTON COUNTY

Department: Records Preservation Fee *G/L# 22·10·21*

Department/Activity Description

This department accounts for the optional $5 fee for all record filings in the County Clerk's Office, with the funds to be used specifically for records preservation projects and expenses. The collection of this fee is at the discretion of the County Clerk, and approval of expenditures requires Commissioners Court authorization.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$0	$0	$0
Operations	$800,042	$1,500,000	$1,740,000
Capital	$0	$0	$0
Total	$800,042	$1,500,000	$1,740,000

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- Denton Vitals office received the 2013 Five Star Award from the Texas Department of State.
- We have implemented taking personal checks or credit cards over the phone.
- We continue to increase our Electronic Filings (ERX).
- Four of are vital clerks are certified in Acknowledge of Paternity (AOP).
- We redesigned and streamlined our operations in the Carrollton office to better serve the constituents of Denton County.
- Took part in educational and improvement opportunities by attending the 59th Annual Vital Statistics Conference.
- The office participated in the UNT Job Shadowing Program.
- Staff continues to attend Passport Acceptance Training and meet the demands and scrutiny of the federal government.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Improve website by making it more user friendly for bulk data requests, approvals and fulfillments.			
FTP bulk data requests with same day turnaround	988	864	928
Odyssey bulk data requests with same day turnaround	556	592	656
Goal: Continue timely management of all records despite increased volume.			
Plats filed	356	440	500
Real property records	159,012	162,000	164,200
Passports	14,776	15,886	16,700
Marriage licenses	3,084	3,425	3,850
Goal: Streamline operations to increase quality of customer service and reduce wait/transaction times.			
% Requests filled within 20 minutes	80%	90%	95%
Average turnaround in preparing copies	5-7 minutes	3-6 minutes	2-4 minutes
Average turnaround in indexing documents	3-5 days	2-3 days	2-3 days
Average customer wait time	2 minutes	1 minutes	<1 minute

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

FY 2015 BUDGET

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DENTON COUNTY

FY 2015 Budget-Fund Analysis
Courthouse Security Fund
Fund #23

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Beginning Balance	**$176,071**	**$189,780**	**$166,180**
Revenues			
Fees	294,261	300,000	300,000
Interest	70	1,000	1,000
Total Revenues	294,331	301,000	301,000
Transfers			
Transfer In	46,000	46,000	46,000
Transfer Out	0	0	0
Total Transfers	46,000	46,000	46,000
Total Revenues and Transfers	340,331	347,000	347,000
Funds Available	**516,402**	**536,780**	**513,180**
Expenditures	326,622	370,600	402,500
Total Expenditures	326,622	370,600	402,500
Ending Balance	**$189,780**	**$166,180**	**$110,680**

DENTON COUNTY

Department: Courthouse Security Fund *G/L# 23·20·85*

Department/Activity Description

The State Legislature approved the collection of a courthouse security fee on certain document filings. Money in this fund may only be used to finance items which are used for the purpose of providing security services for buildings housing a district, county or justice court. This fee is used to assist with the courthouse security guard service and capital equipment such as metal detectors.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$0	$0	$0
Operations	$326,622	$370,600	$402,500
Capital	$0	$0	$0
Total	$326,622	$370,600	$402,500

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- Began the initial stages of the installation of a secure employee entrance at the front of the main courthouse. This entrance should reduce congestion during peak hours and times, thereby reducing frustration of both employees and citizens. It also allows contract security personnel to focus their screening efforts on the public-at-large who are entering the courthouse.
- Created a better working relationship with District Attorney's Investigators in response to possible major threats.
- Sheriff's Bailiffs, as well as security personnel, received more practical firearms training and trauma medical training to better respond to incidents in and around the courts and courthouses they serve.
- Challenges: Technology challenges for the Mental Health Probate Court; housing/seating for mental health patients waiting on a hearing in Probate Court; law enforcement staffing in and around the courthouse; and acquiring specialized training for all law enforcement personnel who work in the courthouses.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Complete installation of a secure employee entrance at the front of the main courts building.			
% completion of secure employee entrance	0%	20%	100%
Goal: Provide more area specific law enforcement and medical training for law enforcement, security and judicial personnel to enhance security, safety and awareness.			
Hours TCOLE and specialized training per officer	16	32	48
Training hours per contract security officer	8	8	16
Training events for employees and judicial personnel	0	1	2
Goal: Develop a comprehensive communications system to share information throughout the Courts building to address circumstances and incidents where security and safety issues require immediate response.			
Coordinated security efforts with other law enf agencies	1	2	4
Incidents requiring immediate response	25	30	35

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

FY 2015 BUDGET

DENTON COUNTY

FY 2015 Budget-Fund Analysis
Justice of the Peace Courthouse Security Fund
Fund #24

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Beginning Balance	**$91,056**	**$102,958**	**$118,463**
Revenues			
Fees	14,796	16,000	16,000
Interest	55	350	350
Total Revenues	14,851	16,350	16,350
Transfers			
Transfer In	0	0	0
Transfer Out	0	0	0
Total Transfers	0	0	0
Total Revenues and Transfers	14,851	16,350	16,350
Funds Available	**105,907**	**119,308**	**134,813**
Expenditures	2,949	845	19,900
Total Expenditures	2,949	845	19,900
Ending Balance	**$102,958**	**$118,463**	**$114,913**

DENTON COUNTY

Department: JP Courthouse Security Fund *G/L# 24·20·85*

Department/Activity Description

In September 2005, the State Legislature approved the collection of a courthouse security fee on certain document filings for justice court building security. This fee is used to assist with providing security services for buildings housing a justice court and equipment such as metal detectors, camera systems, identification systems, and other security related items.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$0	$0	$0
Operations	$2,949	$845	$19,900
Capital	$0	$0	$0
Total	$2,949	$845	$19,900

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

N/A

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
N/A			

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

FY 2015 BUDGET

DENTON COUNTY

FY 2015 Budget-Fund Analysis
Juvenile Probation Fund
Fund #26

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Beginning Balance	**$1,143,009**	**$646,496**	**$1,770,003**
Revenues			
Taxes	7,969,027	9,350,000	9,321,552
Fees	71,956	70,000	75,000
Interest	3,314	3,000	4,500
Intergovernmental	2,332,092	3,040,040	2,954,029
Miscellaneous	2,982	2,000	2,000
Total Revenues	10,379,371	12,465,040	12,357,081
Transfers			
Transfer In	0	0	0
Transfer Out	0	0	0
Total Transfers	0	0	0
Total Revenues and Transfers	10,379,371	12,465,040	12,357,081
Funds Available	**11,522,380**	**13,111,536**	**14,127,084**
Expenditures	10,875,884	11,341,533	12,927,084
Total Expenditures	10,875,884	11,341,533	12,927,084
Ending Balance	**$646,496**	**$1,770,003**	**$1,200,000**

DENTON COUNTY

Department: Texas Juvenile Justice Department/Mental Health *G/L# 26·60·39*

Department/Activity Description

The Mental Health Grant provides funding from the Texas Juvenile Justice Department to local juvenile probation departments to increase mental health services and to supplement existing mental health services to juveniles, including juveniles housed in pre- or post-adjudication facilities and in community settings.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$0	$87,106	$140,747
Operations	$0	$0	$66,535
Capital	$0	$0	$0
Total	$0	$87,106	$207,282

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- The department increased mental health counselors in pre-adjudication and post-adjudication facilities by 40%. Increased counselors allow for more assessment, crisis intervention and mental health treatment for juveniles in pre- and post- adjudication facilities.

- While juvenile referral rates remain static, the number of juveniles with one or more mental health issues has been increasing by almost 30% each year. Challenges include: locating and contracting with local mental health providers as partners in serving juveniles with mental health needs; the increase in costs for counseling services; and the need for psychological evaluations for juveniles with specialized treatment needs who require placement outside the home.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Expand and supplement mental health services for juveniles, including assessments and treatment hours.			
Juveniles receiving mental health services	195	234	281
Mental health assessments (psychological evaluations)	55	58	60
Mental health treatment hours	1,645	3,170	4,000

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	0	0	2
No. of Part-Time (or Split Funded) Employees	0	0	0

FY 2015 BUDGET

DENTON COUNTY

Department: Juvenile Probation *G/L# 26·60·40*

Department/Activity Description

Juvenile Probation services are statutorily mandated by the Texas Legislature. The department is governed by the local Juvenile Board, and its purposes and functions are outlined in the Juvenile Justice Code, Title 3, Texas Family Code. The services provided by this department include detaining youth, deferred prosecution, monitoring youth placed on probation, intake and preliminary investigation, discharge from placement, and consideration of victim impact statements. Other services include MHMR referrals, family education, drug and alcohol counseling, individual and family counseling, court-ordered placements, electronic monitoring, and operation of a Juvenile Justice Alternative Education Program.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$2,027,724	$2,063,971	$2,213,413
Operations	$543,114	$563,815	$619,034
Capital	$0	$0	$0
Total	$2,570,838	$2,627,786	$2,832,447

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- Challenge: Conversion of Juvenile Probation Department data from the Tyler Technologies Legacy Courts and Justice Juvenile Probation Module (AbleTerm) to TechShare.Juvenile (Juvenile Case Management System (JCMS)). The conversion process involved copying all electronically stored data from the Department's aging Legacy System (AbleTerm) into JCMS. Changes in the data collection processes as directed by the Texas Juvenile Justice Department and systemic issues with how AbleTerm coded, stored and displayed data will have to be worked through in a multi-phase data validation process to ensure the accuracy of past, current and future data and make sure that JCMS efficiently supports the Juvenile Probation Department's workflow processes. Personnel in all areas of the Department will encounter challenges associated with learning a new data system and changes in workflow driven by necessity or opportunity within JCMS to support department operations.

- Challenge: The Juvenile Probation Department will be a key partner in the maintenance and improvement of JCMS in current and future builds in the system. Key personnel are being tasked with reviewing weekly upgrades pushed out to JCMS from the system developer and ensuring the upgrades function as intended. They will also perform System Administrator duties to ensure that user roles are correctly assigned, that data system questions and concerns from end-users are worked through and that issues requiring technical support are identified and classified according to criticality, and communicated to the developer's system support hub for review and resolution.

- Challenge: The Juvenile Probation Department anticipates going live with JCMS in mid-June. Comprehensive end-user training will be required.

- Challenge: The Department meets regularly with key staff in preparation for the move into new facilities for our Post Adjudication program and the Juvenile Justice Alternative Education Program. We have identified furniture needs for both purchase and moving. We are involved in hiring new staff, organizing programming and training.

- Challenge: The Assistant Director meets regularly with the construction team to review the progress of construction and assist in addressing various concerns related to design and construction.

- Accomplishment: The Department received successful outside audit results for fiscal year 2013.

- Challenge: The cost of residential placement increased about 7% over last year but the placement budget did not increase, so the net effect was less money for placement. In addition, many of our juveniles have increasingly severe mental and behavioral problems that require higher levels of intervention at increased costs.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Implement TechShare.Juvenile (JCMS) with a go-live date anticipated for mid-June 2014. Continue to reduce storage space needed and costs incurred with retaining hard-copy documentation for records and files and begin to utilize JCMS and other electronic resources for paperless storage.			
Utilize JCMS upload features to retain records	0%	33%	66%
Data migration checks to ensure accuracy (% complete)	0%	100%	0%
Users receiving JCMS training	0%	100%	0%
Goal: While the overall numbers of juveniles on probation remain static, mental health and substance abuse needs have increased approximately 28.83% from 2012 to 2013. Statistics to-date indicate a similar rate of increase for 2014 (estimated at 22.38%). Our goal is to strengthen existing programs while implementing additional programs and services to address this challenge.			
Mental health and substance abuse programs	46	51	56
Full drug assessments	46	52	58
Psychological evaluations	55	60	65
Goal: Develop a more efficient and effective collection process and disbursement of Court-ordered fees.			
Probation fees collected	$76,072	$77,000	$78,000
Restitution fees collected	$83,455	$84,000	$85,000
Placement fees collected from parents/guardians	$74,765	$75,000	$76,000

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	25	25	25
No. of Part-Time (or Split Funded) Employees	3	3	3

DENTON COUNTY

Department: Juvenile Detention *G/L# 26·60·42*

Department/Activity Description

The Juvenile Detention Center is a part of the Juvenile Probation Department and is statutorily mandated by the Texas Legislature. The Center is governed by the Juvenile Board, and its purposes and functions are outlined in the Juvenile Justice Code, Title 3, Texas Family Code. It is funded by property taxes, Texas Juvenile Probation Commission grant funds, and other applicable grants. The Center, which is open 365 days a year, 24 hours a day, provides maximum security juvenile detention services for juveniles ages 10 through 16 who are referred by local enforcement agencies on probable cause for Class B offenses or greater. Education services are provided through an interlocal agreement with the Denton Independent School District.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$2,784,592	$2,787,454	$3,152,954
Operations	$119,953	$132,974	$134,954
Capital	$4,905	$21,000	$0
Total	$2,909,450	$2,941,428	$3,287,908

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- The detention center kitchen received 100% compliance from the Denton County Health Inspectors this year.
- The detention center pre-adjudication program received a 99.77% on the State Audit this year.
- Policies were revised to be in compliance with the Prison Rape Elimination Act (PREA), and all existing and new staff have been trained to meet the requirements for PREA.
- We have taken positive steps to reduce the storage of hard-copy documentation in favor of electronic storage of records and documents.
- Facility maintenance is always a challenge due to the age of the building and the constant use of equipment. Many repairs and replacements are required which often impact the budget.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Improve monitoring scores that show compliance with State Standards for the Juvenile Detention Facility.			
Annual compliance monitoring score	99.03%	99.77%	100.00%
Compliance scores for Prison Rape Elimination Act Standards for Juvenile Facilities (28 CFR Part 115)	N/A	90.00%	96.00%
Goal: Clarify policies, train staff and implement changes on all monitoring findings and technical assistance offerings from the Texas Juvenile Justice Department as reported in the most recent monitoring cycle.			
Fiscal audit score from TJJD	N/A	100.00%	100.00%
Post-Adjudication audit score	99.41%	99.10%	100.00%
Probation standards score (internal or State audits)	100.00%	100.00%	100.00%
Goal: Provide quality medical and mental health services to detained juveniles.			
Juvenile injuries	49	44	40
Resident-related staff injuries	1	0	0
Staff injuries not resident-related	6	5	4
Transports to medical, dental, mental health appts	257	285	300

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	47	47	50
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: Post-Adjudication Center *G/L# 26·60·43*

Department/Activity Description

The Post-Adjudication Center, a division of the Juvenile Probation Department, opened in April 1998. The center expanded the capacity of the Juvenile Detention Center. The post program receives juveniles for residential care who have proven through their behavior to not be successfully living in the community. Juveniles are helped to establish positive goals for family relationships, good citizenship, education, career and personal behavior. The program provides counseling, education services, drug treatment programming, physical training and other services designed to help juveniles live successfully in the community upon completion of the program.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$1,931,460	$2,172,217	$3,032,689
Operations	$122,778	$173,447	$153,646
Capital	$0	$0	$0
Total	$2,054,238	$2,345,664	$3,186,335

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- The post-adjudication program received a compliance rating of 100% in the Texas Juvenile Justice Department audit this year. All juvenile supervision officer certifications audited also received a compliance score of 100%.
- The post-adjudication program has been diligently hiring to support facility expansion. Six (6) shift leaders and nine (9) new juvenile supervision officers have been hired to achieve the ratios needed to safely operate the post-adjudication program in its new location.
- Policies were revised to be in compliance with the Prison Rape Elimination Act (PREA), and all existing staff and new staff have been trained to meet the requirements for PREA.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Increase participation in Specialized Program Tracks for Female Offenders, Substance Abuse and Crossroads 90-Day.			
% juveniles enrolled in specialized programs	89.79%	92.00%	94.00%
Goal: Improve monitoring scores that exhibit compliance with State and Federal standards for the Post-Adjudication Facility.			
Annual compliance score from TJJD (State)	97.11%	100.00%	100.00%
Compliance with the National Prison Rape Elimination Act Standards for Juvenile Facilities (28 CFR Part 115)	N/A	90.00%	96.00%
Goal: Due to the around-the-clock nature of our department, it is imperative that we diligently maintain the building, ensuring that all areas of operation are functioning at adequate levels.			
Work orders submitted	168	180	192

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	37	53	53
No. of Part-Time Employees	0	0	0

FY 2015 BUDGET

DENTON COUNTY

Department: Texas Juvenile Justice Department/State Aid - Grant A *G/L# 26·60·45*

Department/Activity Description

This department is funded primarily by an agreement between the Texas Juvenile Probation Commission and the Denton County Juvenile Board. Funding is used for staffing expenses, residential placements, psychiatric services and counseling services. This program is designed for the department to develop local services and alternative placements to reduce commitments to the Texas Youth Commission. Beginning in FY2012 several previously-funded departments were combined into this State-funded department and titled TJCP State Aid - Grant A.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$1,420,632	$1,466,969	$1,496,161
Operations	$510,445	$487,200	$374,625
Capital	$0	$0	$0
Total	$1,931,077	$1,954,169	$1,870,786

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- We have achieved a score of 90% or higher in all compliance standards in all areas of our department in state audits conducted by the Texas Juvenile Justice Department.
- We are currently working with the Texas Conference of Urban Counties, the Texas Juvenile Justice Department, other Texas counties and our staff in development, planning, installation and training for a next generation software, the Juvenile Case Management System (JCMS), to improve our record keeping, tracking and communication regarding juvenile offenders.
- While our rate of referral for juvenile offenders remains static, the number of juveniles with one or more diagnosed mental health issues has increased by almost 30% each year. This continues to increase costs associated with treatment and rehabilitation of juvenile offenders. The cost and impact on our budget of out of home placements of juveniles to residential treatment facilities has increased by 7%.
- Urinalysis Drug Testing (UA) costs continue to increase due to needed supplies to screen for and lab costs to obtain confirmation test results for illegal substances. While department procedures dictate that families bear the costs whenever possible, it still leaves a considerable cost for the department to absorb for families who are unable to pay. Challenges have included the need to develop a custom test panel that screens for substances that are trending among adolescent users while attempting to minimize the impact on the budget.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Plan, assist and facilitate with staff, local architects and construction personnel regarding the construction phase of the facility expansion project.			
Construction progress toward occupancy	50%	95%	100%
Goal: Increase the kinds of services available in residential treatment programs by contracting with both secure and non-secure facilities.			
Juveniles served through residential placement	35	19	24
Goal: Work with the Texas Conference of Urban Counties, TJJD and other counties in developing, planning, installing and training regarding the next generation software, the Juvenile Case Management System (JCMS).			
% completion of software design	90%	100%	100%
% completion of installation in Denton County	0%	90%	100%
% completion of software training for staff	0%	100%	100%

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	17	17	17
No. of Part-Time Employees	0	0	0

FY 2015 BUDGET

DENTON COUNTY

Department: Title IV-E Federal Reimbursement Grant *G/L# 26·60·49*

Department/Activity Description

The Title IV-E Foster Care program's purpose is to help provide proper care for eligible children who need placement outside their homes, in a foster family home, or a residential treatment center. The Texas Juvenile Probation Commission has contracted with the Texas Department of Protective and Regulatory Services (TDPRS) to make these federal funds available to reimburse part of the foster care costs of eligible children in the juvenile justice system. Title IV- E funds can only be used to pay for non-secure placements.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$0	$0	$0
Operations	$126,781	$75,000	$75,000
Capital	$0	$0	$0
Total	$126,781	$75,000	$75,000

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- The Juvenile Probation Department was able to claim $28,546.46 in reimbursements for the first eight months of FY 2014 through the federal Title IV-E reimbursement program for placement costs. In FY2014, three juveniles who were placed by the Juvenile Probation Department were eligible for Title IV-E reimbursement funds.
- Eligibility of our families for the Title IV-E program remains a challenge because their income cannot be more than 185% of the federal poverty level. This was a change that occurred last year and caused a major reduction in the Title IV-E budget.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: The goal for Title IV-E reimbursement is to have at least 5 juveniles in the program for FY 2015. This can be accomplished by accurate screening. We would like to retain at least a portion of the revenue stream from Title IV-E reimbursement.			
Juveniles certified eligible for program reimbursement	6	6	8
Funds received through Title IV-E	$82,260	$75,000	$85,000

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

FY 2015 BUDGET

DENTON COUNTY

Department: Juvenile Justice Alternative Education Program *G/L# 26·60·50*

Department/Activity Description

In FY 1997, Denton County received funding from the Texas Education Agency to cover startup and operation costs associated with the Juvenile Justice Alternative Education Program. Denton County and Denton Independent School District entered into an interlocal agreement whereby DISD would provide the educational component and Denton County would provide the counseling, discipline and behavior management components of the program. Revenues generated per student per day will pay the majority of expenses for this program.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$424,942	$437,245	$578,768
Operations	$540,806	$554,650	$570,073
Capital	$0	$0	$0
Total	$965,747	$991,895	$1,148,841

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- The Denton County JJAEP was audited for compliance with the Texas Juvenile Justice Department Standards and received a compliance score of 100%.
- The JJAEP will transition to the new building in July 2014. In doing so, work group meetings are necessary to address budget needs, moving schedules, policy and procedural updates, program schedule changes, hiring of new staff and training of all JJAEP staff.
- JJAEP has a diverse population of students including those with mental health needs, dual diagnoses and persistent misbehavior. The location(s) to be used for the provision of the multiple program components required to serve the students (physical training, group activities, counseling services and academic) will be reviewed in order to maximize the JJAEP's efficiency while remaining focused on the safety and security of students, staff and other building occupants.
- Specialized training is needed for the types of students served which include lower functioning students, emotionally disturbed students, daily supervision and education of dual diagnosis students and gang-involved students. Trainings need to focus on creative ways to discipline and motivate these students. The Texas Juvenile Justice Department has not offered JJAEP-targeted trainings in the past two years, so development and delivery of such training may have to occur at the local level.
- Specialized training in the area of advanced technology uses in the classrooms would be beneficial. Due to STARR testing, textbooks and curriculum development transitioning to on-line access, JJAEP needs to gain the technology and receive the necessary training to efficiently utilize emerging technology.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Increase programming services for discharged Post-Adjudication residents in transitioning back to the community.			
Programs added in life skills, alcohol and drug issues	8	9	9
Additional on-site programs to minimize family transportation issues	0	1	2
Goal: Achieve and maintain full compliance related to revised and implemented JJAEP State Standards.			
Monitoring score using new JJAEP standards	100.00	100.0%	100.0%
Internal audit compliance score	N/A	100.0%	10000.0%

FY 2015 BUDGET

DENTON COUNTY

Department: Juvenile Justice Alternative Education Program (continued) *G/L# 26·60·50*

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Maintain an average attendance rate of not less than 85% for the total number of student attendance days.			
Total attendance days	4,521	4,960	5,397
Total absence days	274	300	375
Attendance rate	93.94%	93.95%	93.05%
Goal: Increase academic post-testing scores of students used to assess performance in the areas of reading and mathematics.			
Average reading grade level upon enrollment	8.58	8.75	9.00
Average math grade level upon enrollment	8.63	8.75	9.00
Average reading grade level upon exit	8.92	9.00	9.25
Average math grade level upon exit	9.01	9.00	9.00

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	6	8	8
No. of Part-Time (or Split Funded) Employees	0	0	0

DENTON COUNTY

Department: Texas Juvenile Justice Department/Commitment Reduction - Grant C *G/L# 26·60·51*

Department/Activity Description

This grant seeks to reduce the statewide number of commitments to the Texas Juvenile Justice Department (TJJD) by providing counties with additional resources to expand community-based services. In order to receive this funding, local juvenile probation departments are asked to reduce their commitments to TJJD by a commitment target established by them. The commitment target for Denton County is 16. If the department fails to meet that target, there is a possibility that funds will be reduced the following fiscal year.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$0	$0	$0
Operations	$317,752	$318,485	$318,485
Capital	$0	$0	$0
Total	$317,752	$318,485	$318,485

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- Residential placement costs increased approximately 7% due to a rate increase by DFPS. This reduced the number of juveniles we could serve in Juvenile residential placements because the budget did not increase accordingly.
- The number of juveniles Denton County committed to TJJD decreased this year.
- We have been able to increase the number of juveniles served through MHMR with medications.
- The department has been able to steadily increase the number of juveniles served in the TARMAC program through counseling after school.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Increase offender accountability and offer community based rehabilitative services through a comprehensive array of residential treatment and community options to address the specific needs of each juvenile.			
Juveniles served through residential placement	19	20	22
Juveniles committed to TJJD	12	10	10
Students receiving after-school tutoring thru TARMAC	58	62	66
Goal: Provide psychiatric services for juveniles adjudicated to the Post program. Juveniles in the Denton Post program are not Medicaid eligible. This funding pays for psychotropic medications when families cannot afford the cost.			
Juveniles maintained on effective medications	7	9	11

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	0	0	0
No. of Part-Time (or Split Funded) Employees	0	0	0

FY 2015 BUDGET

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DENTON COUNTY

FY 2015 Budget-Fund Analysis
Fire Code Enforcement Fund
Fund #27

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Beginning Balance	**$102,928**	**$28,946**	**($8,226)**
Revenues			
Fees	188,100	190,000	190,000
Interest	33	100	100
Total Revenues	188,133	190,100	190,100
Transfers			
Transfer In	0	50,000	50,000
Transfer Out	0	0	0
Total Transfers	0	50,000	50,000
Total Revenues and Transfers	188,133	240,100	240,100
Funds Available	**291,061**	**269,046**	**231,874**
Expenditures	262,115	277,272	192,869
Total Expenditures	262,115	277,272	192,869
Ending Balance	**$28,946**	**($8,226)**	**$39,005**

DENTON COUNTY

Department: Fire Code Enforcement Fund *G/L# 27·60·80*

Department/Activity Description

The Commissioners Court adopted the Denton County Fire Code effective January 1, 2007. The fire code will provide a safer commercial and public environment throughout the unincorporated areas of Denton County by requiring that minimum standards be met for construction projects. This program is funded through revenue generated from fees collected for permits, inspections and plan reviews. The Fire Code Enforcement Department is responsible for enforcement of the regulations.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$244,828	$256,222	$174,327
Operations	$17,287	$21,050	$18,542
Capital	$0	$0	$0
Total	$262,115	$277,272	$192,869

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- Provided prevention activities and compliance related to commercial and public facilities in Denton County through inspections, plans review and permitting.
- Continued inspections program to verify compliance with safety standards of State agencies. Evaluated ways to confront non-payment of annual inspection fees and present a method to turn over non-payments to collections. Allowed for credit card payments online.
- Dealt with challenges related to limited authority granted by State law with regard to certain fire code law as well as gas well enforcement regulations.
- Conducted an assessment of the Fire Code Program to establish new protocols for determining fee for each permit application such as operations permits for established businesses. Additionally, researched methods to increase rate of payment regarding overdue or non-payment for annual inspections.
- Provided fire prevention education to citizens throughout Denton County through community organized special events in the County and area municipalities.
- Enhanced performance and efficiency of the fire code as it relates to public perception and delivery.
- Upgraded to Firehouse software program for maintaining data and permit operations which included the use of field software that allows inspectors to use Ipads during inspections and submit inspection reports to business owners by email.
- Continued to streamline the permitting process utilizing online capabilities for citizens and business owners to process applications for permits.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Increase public awareness and education for fire prevention.			
Public education events	26	30	40
Time spent preparing for public events (hours)	208	240	320

DENTON COUNTY

Department: Fire Code Enforcement Fund (continued) *G/L# 27·60·80*

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Keep fire inspectors informed on most up-to-date procedures for inspections, plans review and enforcement issues.			
Hours of fire prevention training per employee	120	120	160
Fire prevention conferences attended	3	3	3
Employees certified to conduct inspections	9	9	9
Goal: Ensure that commercial and public structures meet minimum standards and requirements.			
Hours spent doing research	832	832	936
Hours spent coordinating with developers/engineers	416	416	624

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	3	3	2
No. of Part-Time Employees	0	0	0

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DENTON COUNTY

FY 2015 Budget-Fund Analysis
JP Technology Fund
Fund #32

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Beginning Balance	**$385,351**	**$361,259**	**$312,329**
Revenues			
Taxes	0	0	0
Fees	59,591	60,000	62,000
Interest	246	500	500
Miscellaneous	0	0	0
Total Revenues	59,837	60,500	62,500
Transfers			
Transfer In	0	0	0
Transfer Out	0	0	0
Total Transfers	0	0	0
Total Revenues and Transfers	59,837	60,500	62,500
Funds Available	**445,188**	**421,759**	**374,829**
Expenditures	83,929	109,430	226,089
Total Expenditures	83,929	109,430	226,089
Ending Balance	**$361,259**	**$312,329**	**$148,740**

DENTON COUNTY

Department: JP Technology Fund *G/L# 32-20-62*

Department/Activity Description

In 2001 the Texas Legislature established a fee that counties are allowed to collect in order to finance technological enhancements for the justice court system. Funds may also be used for continuing education and training for justice court judges and clerks regarding technological enhancements for justice courts. This fund accounts for a $4 fee that is collected upon conviction of a misdemeanor offense in a Justice Court.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$0	$0	$0
Operations	$83,929	$109,430	$226,089
Capital	$0	$0	$0
Total	$83,929	$109,430	$226,089

ACCOMPLISHMENTS AND CHALLENGES IN FY2013

N/A

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
N/A			

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

FY 2015 BUDGET

DENTON COUNTY

FY 2015 Budget-Fund Analysis
Public Health Fund
Fund #34

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Beginning Balance	**$781,745**	**$1,439,477**	**$1,386,923**
Revenues			
Taxes	2,865,092	2,340,000	2,576,233
Fees	529,300	465,000	465,000
Interest	1,850	2,000	3,000
Intergovernmental	1,644,040	1,792,815	1,175,700
Miscellaneous	0	0	0
Total Revenues	5,040,282	4,599,815	4,219,933
Transfers			
Transfer In	20,000	0	0
Transfer Out	0	0	0
Total Transfers	20,000	0	0
Total Revenues and Transfers	5,060,282	4,599,815	4,219,933
Funds Available	**5,842,027**	**6,039,292**	**5,606,856**
Expenditures	4,402,550	4,652,369	4,606,856
Total Expenditures	4,402,550	4,652,369	4,606,856
Ending Balance	**$1,439,477**	**$1,386,923**	**$1,000,000**

DENTON COUNTY

Department: Public Health - Environmental *G/L# 34·70·10*

Department/Activity Description

The Environmental Health Services Department is responsible for providing permits and inspections for private sewage facilities. In the case of a complaint, the sanitarian is responsible for investigating the sewage facility in question. This department also inspects food service establishments for statutory compliance in the unincorporated areas of Denton County.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$166,488	$176,002	$192,123
Operations	$10,726	$15,190	$64,418
Capital	$0	$0	$0
Total	$177,214	$191,192	$256,541

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- All new documents that are received through our office are now digitally archived on a daily basis, and all historical files have been digitalized to date. This enables us to find an inspection or complaint much quicker.
- Responded to all inspection requests within 7 days.
- We are in compliance with the Texas Mass Gathering Act sanitation requirements for all events.
- Inspected ten (10) school cafeterias that are located in the unincorporated areas of Denton.
- On a daily basis, we received a large amount of inspection paperwork from homeowners which creates a challenge; however, all paperwork has been scanned and digitalized.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Assist in the effort toward adequate preparation for possible West Nile virus cases.			
Mosquito traps placed throughout the County	315	330	345
Mosquitos tested	5000	6000	6500
Communities informed of positive mosquito pools	2	4	6
Goal: Digitally archive files for increased efficiency and convenience.			
Calendar year files archived	thru 2006	thru 2009	thru 2010
Goal: Maintain complaints and investigations in a timely manner.			
Complaints resolved within 60 days	98%	96%	96%
Expired contract letters for aerobic systems	1,813	2,050	2,200
Repair permits	35	50	60
Contract renewals recorded and filed	4,378	4,400	4,840

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	3	3	3
No. of Part-Time Employees	0	0	0

DENTON COUNTY

Department: Chronic Diseases Grant *G/L# 34·70·11*

Department/Activity Description

The Chronic Diseases Grant from Texas Department of State Health Services (DSHS) provides funding for Local City CVD (Cardiovascular Disease) and Stroke Prevention Plans. The Denton County Health Department will expand and improve healthy heart and stroke activities, with the majority of funding used for contractual help. This funding will facilitate the use of an intern and a consultant to strengthen the work of the Healthy Communities Coalition. Funding for this grant ended on August 31, 2011.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$0	$13	$0
Operations	$0	$0	$0
Capital	$0	$0	$0
Total	$0	$13	$0

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

N/A

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
N/A			

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	0	0	0
No. of Part-Time (or Split Funded) Employees	0	0	0

FY 2015 BUDGET

DENTON COUNTY

Department: Expanded Primary Health Grant *G/L# 34·70·13*

Department/Activity Description

This grant assists the Denton County Health Department with the delivery of preventive and primary health care services to eligible low income women age 18 and older. The services include diagnosis, treatment and preventive health services including immunizations, breast and cervical cancer screening, family planning services, health screening, prescription/supplies for contraceptive services, emergency medical services and diagnostic testing. As of budget adoption, a contract for FY 2015 had not been finalized. A budget amendment will be processed to allocate funding once the contract is in place.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$0	$199,026	$0
Operations	$0	$60,550	$0
Capital	$0	$0	$0
Total	$0	$259,576	$0

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- Provided cervical cancer screenings, diagnoses and treatment.
- Provided preventive health services and health screenings.
- Provided breast cancer screenings, diagnoses and treatment.
- Provided family planning services with prescriptions/supplies for contraceptive services.
- Provided immunizations and diagnostic testing including laboratory tests and x-rays.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Establish a women's health care patient registry.			
Women receiving primary care	N/A	800	1100
Women receiving planning services	N/A	500	800
Women receiving maternity care	N/A	100	250

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

FY 2015 BUDGET

DENTON COUNTY

Department: Cities Readiness Initiative Grant *G/L# 34·70·14*

Department/Activity Description

The stated goal of the Cities Readiness Initiative (CRI) is to rapidly prepare selected areas to be capable of dispensing needed drugs and medical supplies within 48 hours of the decision to do so, to the entire population of the area. This program mirrors the Strategic National Stockpile program which has been underway in Texas for several years and expedites local preparations for response to a biological event. Denton County Health Department has had the Cities Readiness Initiative grant since January 2006. Funding is used to help prepare for major events such as a biological attack or a natural disaster like a flood or even a pandemic. CRI funding is used to prepare for these primary functions: Dispensing medications at point of distribution (POD) sites, providing medications to first responders, public information and communication, developing a strategic national stockpile plan, command and control, public information and security. As of budget adoption, a contract for FY 2015 had not been finalized. A budget amendment will be processed to allocate funding once the contract is in place.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$4,722	$60,448	$0
Operations	$524	$40,350	$0
Capital	$0	$0	$0
Total	$5,246	$100,798	$0

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

N/A

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
N/A			

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	1	1	0
No. of Part-Time (or Split Funded) Employees	0	0	0

FY 2015 BUDGET

DENTON COUNTY

Department: Public Health - Clinical *G/L# 34·70·15*

Department/Activity Description

The Public Health - Clinical division is responsible for providing preventative medical services to Denton County residents. These services include immunizations, prenatal care, well child care, primary health care, education services, and testing for sexually transmitted diseases, AIDS and tuberculosis.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$2,836,699	$2,858,968	$3,080,167
Operations	$751,325	$734,791	$814,675
Capital	$0	$0	$0
Total	$3,588,024	$3,593,759	$3,894,842

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- Successfully assisted DCHD clients in navigating the changing health care delivery system.
- Continued working with Facilities and appropriate parties to ensure proper maintenance of our new facility.
- Enrolled in the "Medicaid Administrative Claiming" (MAC) program which will allow us to collect more Medicaid dollars.
- All physicians are credentialed and active in all Medicaid managed care programs.
- Submitted two substantial proposals for the Medicaid 1115 Waiver program.
- Promptly addressed infectious disease issues that threatened public health in the County.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Increase public health services to residents in need of health care.			
Immunizations given	9,871	10,000	10,500
Individuals seen in Primary Care Clinic	7,399	8,000	8,500
Individuals seen in all clinics	36,113	37,500	39,000
Health fairs participated in	35	40	42
Goal: Provide specialized treatment and services to residents.			
Direct Observed Therapy (DOT) visits to TB patients	3,678	3,000	3,000
Staff members involved in delivery of DOT	6	6	6
Home inspections for adoptions	98	100	100
Revenue generated from home inspections	$1,504	$1,600	$1,600
Goal: Continue participation in the Medicaid Administrative Claiming (MAC) program and encourage clients to reassign to Denton County Health Department.			
% staff participation	100%	100%	100%
Medicaid revenue from MAC	$201,788	$210,000	$215,000
Billing revenue for Medicaid services	$440,457	$450,000	$455,000

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	35	35	36
No. of Part-Time (or Split Funded) Employees	1	1	0

FY 2015 BUDGET

DENTON COUNTY

Department: Cities Readiness Part II *G/L# 34·70·16*

Department/Activity Description

The Health Department has had the Cities Readiness Initiative (CRI) funding since January, 2006. The stated goal of the CRI is to develop plans and infrastructure to provide prophylactic medications to the entire population within 48 hours of a large-scale public health emergency. The Cities Readiness contract has been tracked exclusively in the 34.70.14- Cities Readiness budget until FY2011. At that time the Department of State Health Services (DSHS) transitioned contracts from a one (1) year term to a two (2) year term. For accounting purposes a separate budget- Cities Readiness Part II- was established to track the 2nd year expenses. The term of the contract was August 1, 2010 - July 31, 2012. In FY2012 the contract was changed back to a one-year term and is being tracked in 34.70.14.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$0	$0	$0
Operations	$127,483	$0	$0
Capital	$0	$0	$0
Total	$127,483	$0	$0

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

N/A

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
N/A			

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	0	0	0
No. of Part-Time (or Split Funded) Employees	0	0	0

FY 2015 BUDGET

DENTON COUNTY

Department: TB Prevention Grant - Federal *G/L# 34·70·17*

Department/Activity Description

Denton County Health Department has been providing a range of TB Prevention and Control Services for over 20 years. The TB Prevention Grant is funded to continue and expand these existing services. Most services are provided by DCHD staff, although some physician, lab and x-ray services are contracted. Selected services such as skin testing may be available to individuals residing outside of Denton County, but the primary target population is Denton County residents. As of budget adoption, a contract for FY 2015 had not been finalized. A budget amendment will be processed to allocate funding once the contract is in place.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$67,099	$71,033	$0
Operations	$11,596	$5,690	$0
Capital	$0	$0	$0
Total	$78,695	$76,723	$0

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- Completed Direct Observed Therapy (DOT) services on 100% of clients with TB or with documented exposure to TB.
- Identified and located case contacts and provided those individuals with initial skin testing and follow up services.
- Successfully dealt with individuals with initial positive testing for TB and symptoms who were reluctant to begin treatment prior to confirmatory testing.
- Completed DOT while working within client schedules.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Cases, and suspected cases, of TB under treatment by Contractor shall be placed on timely and appropriate Direct Observed Therapy (DOT).			
Number of cases, including suspected cases, who have been reported to Contractor	15	23	N/A
Number of cases who have entered into Direct Observed Therapy	100%	100%	N/A
Goal: Ensure that newly-reported suspected cases of TB disease are started in a timely manner on the recommended initial 4-drug regimen.			
Average number of days from initial report of suspected TB to the treatment start date	1 day	1 day	N/A
Goal: Newly-reported cases of TB with Acid-fast Bacillus (AFB) positive sputum culture results will have documented conversion to sputum culture-negative within 60 days of initiation of treatment.			
Number of cases of TB who documented conversion to sputum culture negative within 60 days of treatment	15	23	N/A

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	1	1	0
No. of Part-Time Employees	0	0	0

FY 2015 BUDGET

DENTON COUNTY

Department: Immunization Grant (IMM/Locals) *G/L# 34·70·18*

Department/Activity Description

The Immunization Grant fund is an immunization program for children, adolescents and adults with special emphasis on children two years of age. This department complies with all state and federal laws regarding vaccine usage and does not collect fees from Medicaid recipients. As of budget adoption, a contract for FY 2015 had not been finalized. A budget amendment will be processed to allocate funding once the contract is in place.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$339,345	$330,308	$355,473
Operations	$0	$0	$0
Capital	$0	$0	$0
Total	$339,345	$330,308	$355,473

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- Increased efforts toward encouraging adults to get routine immunizations.
- Increased the percentage of children under the age of 2 getting immunizations.
- Increased registered providers and conducted training classes for provider enrollment.
- Increased efforts toward decreasing the number of infants born with hepatitis B.
- It continues to be a challenge to provide immunizations to the uninsured and underinsured due to the change in the guidelines set forth by the Texas Department of Health.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Effectively utilize ImmTrac (DSHS immunization registry) in our clinics.			
% client encounters where imm history searched	89%	95%	100%
% client records reviewed for due and overdue vaccines	90%	95%	100%
Goal: Maintain a comprehensive immunization program following requirements set out by the DSHS Immunization Guide.			
Maintain current policies in compliance	100%	100%	100%
Maintain required staffing levels	100%	100%	100%
Goal: Ensure that expired, wasted and unaccounted for vaccines do not exceed 5%.			
Maintain storage and handling policies and procedures according to DSHS guidelines	100%	100%	100%
Ensure that all Vaccine for Children providers in County maintain appropriate vaccine stock levels	94%	97%	100%
Ensure that an appropriate vaccine management plan is in place at each location and keep an updated Emergency Contingency Plan	100%	100%	100%
Goal: Ensure that all pregnant women are screened for hepatitis B surface antigen and that all positive tests are reported.			
% providers who report positive tests	83%	95%	100%
% providers who report lab results to delivery facility	95%	98%	100%
% providers who test for hepatitis B at delivery	94%	98%	100%

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	6	6	6
No. of Part-Time Employees	0	0	0

FY 2015 BUDGET

DENTON COUNTY

Department: Project Access *G/L# 34·70·19*

Department/Activity Description

Project Access is a collaborative initiative that focuses upon volunteer doctors providing health care to disadvantaged Denton County clients at no charge. Project Access is an alternative for families with complicated conditions that require specialty care that is well beyond the scope of practice at the Public Health Department. Hospitals are participating as well and have made commitments to provide some MRI's, colonoscopies, and stress tests at no charge.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$0	$0	$0
Operations	$73,542	$100,000	$100,000
Capital	$0	$0	$0
Total	$73,542	$100,000	$100,000

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- The use of Project Access funding for part-time staff proved unproductive.
- Reduction in administrative costs made more funding available for direct care.
- Fifty clients received specialized care including surgery and associated hospitalization.
- The collaborative nature of Project Access requires extensive cooperation among physicians, hospitals and the Denton County Health Department which can sometimes create many issues and challenges.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Enroll all Denton County Hospitals in Project Access.			
Hospitals enrolled	4	3	3
Goal: Encourage participation of physicians and specialists.			
Enrolled physicians who are participating	75	38	38
Physicians signed up but not participating	3	19	19

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

FY 2015 BUDGET

DENTON COUNTY

Department: CPS/BIO Discretionary Funds Projects Phase II *G/L# 34·70·21*

Department/Activity Description

Discretionary funds for specific projects were made available by the Texas Department of State Health Services to the Denton County Health Department. Since 2005 the Texas Department of State Health Services has granted the Denton County Health Department the use of excess funds from the previous fiscal year. The funding in FY2013 was a carryover from FY2012. Funds were to be used to help resolve identified gaps in or enhance local preparedness.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$0	$0	$0
Operations	$13,000	$0	$0
Capital	$0	$0	$0
Total	$13,000	$0	$0

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

N/A

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Provide training on bio-surveillance and lessons learned for H1N1 pandemic outbreak.			
N/A			

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

FY 2015 BUDGET

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DENTON COUNTY

FY 2015 Budget-Fund Analysis
Indigent Health Care Fund
Fund #36

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Beginning Balance	**$1,012,879**	**$1,643,710**	**$2,186,408**
Revenues			
Taxes	2,285,811	2,250,000	1,538,787
Interest	1,992	1,500	2,000
Miscellaneous	0	0	0
Total Revenues	2,287,803	2,251,500	1,540,787
Transfers			
Transfer In	0	0	0
Transfer Out	0	0	0
Total Transfers	0	0	0
Total Revenues and Transfers	2,287,803	2,251,500	1,540,787
Funds Available	**3,300,682**	**3,895,210**	**3,727,195**
Expenditures	1,656,972	1,708,802	2,527,195
Total Expenditures	1,656,972	1,708,802	2,527,195
Ending Balance	**$1,643,710**	**$2,186,408**	**$1,200,000**

DENTON COUNTY

Department: Indigent Health Care Fund *G/L# 36·70·80*

Department/Activity Description

The Indigent Care Department determines client eligibility including verification and investigation, and bill payment, which involves medical audit and rate calculation. There are also extensive record-keeping and other administrative and clerical functions performed to insure accountability. All these services and functions are done in compliance with the Indigent Health Care and Treatment Act.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$182,472	$180,652	$194,757
Operations	$1,474,500	$1,528,150	$2,332,438
Capital	$0	$0	$0
Total	$1,656,972	$1,708,802	$2,527,195

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- Successful hiring and training of replacement staff: This was both a challenge and an accomplishment. At almost the same time, two staff members left, one due to retirement and the other to advancement. This had never before been experienced before in our office but as a result of communication and cooperation between the Program Coordinator and the Administrative Specialist, we were able to identify ways to train, streamline and simplify duties of both the Administrative Specialist and Financial Support Specialist prior to the hiring of replacement staff members. Procedures and tools learned in Piloting the Flight were applied in this endeavor.
- Participated in planning the 2014 Texas Indigent Health Care Association annual conference in Austin and our entire staff was able to attend the conference. Attendance was especially beneficial for new staff members, providing them with a sense of the diversity of various programs as well as the complexity of issues experienced by Indigent Care offices throughout the State. This would not have been possible without the assistance of Health Department personnel who stepped in and helped in the office while our staff attended the conference.
- Challenge: Affordable Care Act - We do not know how much of an impact it will have on the program after the implementation of ACA benefits. There has been much confusion and worry by both the public and staff on how ACA will affect them this year as enrollment begins. The department has received many calls from people wanting to know more about Indigent Care and its role in the ACA.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Successfully manage the impact of implementation of the Affordable Care Act.			
% of time devoted to ACA questions and changes	N/A	20%	25%
Goal: Obtain a better understanding of other agencies and services available to benefit our clients and stay up-to-date on changes in law that affect the Indigent Care Program.			
% employees attending indigent care conference	75%	100%	75%
Other agencies located to benefit clients	1	2	3
Goal: Establish and utilize a screening process to validate potential clients.			
Screening tool utilized to streamline screening process	no	yes	yes
% applicants where source of referral is identified	70%	70%	85%

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	3	3	3
No. of Part-Time Employees	0	0	0

FY 2015 BUDGET

DENTON COUNTY

FY 2015 Budget-Fund Analysis
Medicaid DSRIP Program Fund
Fund #37

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Beginning Balance	**$0**	**$182,423**	**$273,974**
Revenues			
Intergovernmental	410,464	1,053,305	828,168
Interest	24	200	500
Total Revenues	410,488	1,053,505	828,668
Transfers			
Transfer In	0	0	0
Transfer Out	0	0	0
Total Transfers	0	0	0
Total Revenues and Transfers	410,488	1,053,505	828,668
Funds Available	**410,488**	**1,235,928**	**1,102,642**
Expenditures	228,065	961,954	828,668
Total Expenditures	228,065	961,954	828,668
Ending Balance	**$182,423**	**$273,974**	**$273,974**

DENTON COUNTY

Department: Adult Immunization Program DSRIP *G/L# 37·70·11*

Department/Activity Description

The Adult Immunization DSRIP Program will provide low cost vaccines to adults who are no longer eligible for the Adult Safety Net Program. The program will provide a variety of vaccines and maintain complete immunization histories through the Texas immunization registry (IMMTrac). As of budget adoption, a contract for FY 2015 had not been finalized. A budget amendment will be processed to allocate funding once the contract is in place.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$0	$253,530	$271,830
Operations	$167,059	$333,750	$141,649
Capital	$0	$0	$0
Total	$167,059	$587,280	$413,479

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- Challenge: Acquiring adequate adult vaccine supply.
- Challenge: Recruiting and selecting appropriate staff members.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Provide low cost vaccinations to adults.			
Doses of Tdap vaccine administered	N/A	200	250
Doses of meningococcal vaccine administered	N/A	100	150
Doses of pneumonia vaccine administered	N/A	60	120
Goal: Administer at least 120 doses of various adult vaccines per month.			
Various adult vaccines administered	N/A	1800	2,200
Goal: Involve staff members in the Adult Immunization DSRIP Program.			
Staff members involved in program	N/A	5	5

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	5	5	5
No. of Part-Time Employees	0	0	0

FY 2015 BUDGET

DENTON COUNTY

Department: Diabetes Case Management Program DSRIP *G/L# 37·70·12*

Department/Activity Description

The Diabetes DSRIP Program will establish a diabetes registry and provide coordinated case management to Denton County residents. As of budget adoption, a contract for FY 2015 had not been finalized. A budget amendment will be processed to allocate funding once the contract is in place.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$50,300	$336,254	$370,648
Operations	$10,705	$38,420	$44,541
Capital	$0	$0	$0
Total	$61,006	$374,674	$415,189

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- Challenge: Initiation of new program.
- Challenge: Meeting designated performance measures.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Establish a diabetes registry.			
Participants in diabetes registry	N/A	50	100
Participants from partnering clinics	N/A	30	50
Goal: Provide coordinated case management to Denton County residents who have diabetes.			
Monthly case management provided	N/A	38	150
Staff members involved in program	N/A	5	7
Home visits or phone conversations initiated	N/A	100	300

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	5	5	5
No. of Part-Time Employees	0	0	0

FY 2015 BUDGET

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DENTON COUNTY

FY 2015 Budget-Fund Analysis
Health Care Relief Fund
Fund #39

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Beginning Balance	**$2,089,390**	**$2,127,670**	**$2,087,370**
Revenues			
Fees	47,038	48,500	53,500
Interest	3,160	2,200	2,500
Intergovernmental	244,364	204,000	205,000
Total Revenues	294,562	254,700	261,000
Transfers			
Transfer In	0	0	0
Transfer Out	0	0	0
Total Transfers	0	0	0
Total Revenues and Transfers	294,562	254,700	261,000
Funds Available	**2,383,952**	**2,382,370**	**2,348,370**
Expenditures	256,282	295,000	250,000
Total Expenditures	256,282	295,000	250,000
Ending Balance	**$2,127,670**	**$2,087,370**	**$2,098,370**

DENTON COUNTY

Department: Health Care Relief Fund *G/L# 39·70·15*

Department/Activity Description

The Health Care Relief fund was established in FY 1999 when Denton County received approximately $4.8 million from a tobacco settlement lawsuit. The Commissioners Court determined that this fund would be utilized only for health care and human service services as determined necessary by the Commissioners Court. A citizen committee was formed to make funding recommendations for various social service agencies within Denton County. This budget currently provides various funding levels through interlocal contracts with 8 non-profit health and human service agencies.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$0	$0	$0
Operations	$256,282	$295,000	$250,000
Capital	$0	$0	$0
Total	$256,282	$295,000	$250,000

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- Accomplishment: Committee recommended funding levels consistent with policy that the principal in the fund will not be allocated, only interest earnings and new revenue.
- Challenge: Shortage of funds to meet agency needs.
- Accomplishment: All funds are cost reimbursement only.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Provide financial assistance to social service agencies at a reduced rate without impacting their ability to function.			
Social service agencies requesting funds	9	8	8
Social service agencies receiving funds	8	8	8
Funding reductions recommended by committee	$476,983	$95,038	$150,000
Goal: Provide funding to social service agencies at the level prescribed by Commissioners Court.			
Total social service agency funding	$256,282	$295,000	$295,000

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

FY 2015 BUDGET

DENTON COUNTY

FY 2015 Budget-Fund Analysis
County and District Court Technology Fund
Fund #40

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Beginning Balance	**$22,407**	**$28,335**	**$49,715**
Revenues			
Fees	24,783	25,000	25,000
Interest	9	50	50
Total Revenues	24,792	25,050	25,050
Transfers			
Transfer In	0	0	0
Transfer Out	0	0	0
Total Transfers	0	0	0
Total Revenues and Transfers	24,792	25,050	25,050
Funds Available	**47,199**	**53,385**	**74,765**
Expenditures	18,864	3,670	22,377
Total Expenditures	18,864	3,670	22,377
Ending Balance	**$28,335**	**$49,715**	**$52,388**

DENTON COUNTY

Department: County and District Court Technology Fund *G/L# 40·20·45*

Department/Activity Description

The Texas Legislature established a fee that counties are allowed to assess and collect in order to pay for technological expenses. These funds may be used in two areas: (1) continuing education and training for county court, statutory county court, or district court judges and clerks regarding technological enhancements for those courts; and (2) the purchase and maintenance of technological enhancements for county courts, statutory county courts or district courts.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$0	$0	$0
Operations	$18,864	$3,670	$22,377
Capital	$0	$0	$0
Total	$18,864	$3,670	$22,377

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

N/A

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
N/A			

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

FY 2015 BUDGET

DENTON COUNTY

FY 2015 Budget-Fund Analysis
Records Management and Preservation Fund
Fund #41

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Beginning Balance	**$188,805**	**$186,614**	**$105,086**
Revenues			
Fees	335,167	330,000	340,000
Interest	145	500	500
Total Revenues	335,312	330,500	340,500
Transfers			
Transfer In	0	0	0
Transfer Out	0	0	0
Total Transfers	0	0	0
Total Revenues and Transfers	335,312	330,500	340,500
Funds Available	**524,117**	**517,114**	**445,586**
Expenditures	337,503	412,028	368,903
Total Expenditures	337,503	412,028	368,903
Ending Balance	**$186,614**	**$105,086**	**$76,683**

DENTON COUNTY

Department: Records Management and Preservation Fund *G/L# 41·20·45*

Department/Activity Description

Records Management Services is accountable for the identification, storage and preservation of local government records. The Records Management Department is responsible for establishing, promoting and supporting an active and continuing program for the efficient and economical management of all County government records as required by Section 201.002 of the Local Government Code. This department manages the permanent recording, filing and information retrieval of County records, maintains the paper and micrographic storage systems of these records, and administers the records control schedules for the protection of essential and vital documents as required by 203.041 of the Records Act.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$288,023	$300,668	$251,282
Operations	$49,480	$91,360	$90,361
Capital	$0	$20,000	$27,260
Total	$337,503	$412,028	$368,903

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- Accomplishment - Reorganization of the Records Management Department staff duties and cross training of all team members.
- Accomplishment - Installation of new document scanner and training additional inmate trusty to operate.
- Challenge - Maintaining productivity with several key employees out on intermittent extended family medical leave and equipment down time due to multiple repairs on the microfilm processor.
- Accomplishment - 100% of team members attended a minimum of three HR or Technology Services training classes.
- Challenge - Ability to destroy records in a timely manner due to the amended Texas State Library and Archive Commission record retention schedules. We must first wait on other department heads / elected officials to authenticate historical value of their records. This potentially could increase the storage needs of paper documents.
- Accomplishment and Challenge - Training of department heads, elected officials and records liaisons on the amended Texas State Library and Archive Commission retention schedules and renewing the Declaration of Compliance forms.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Minimize the net growth of documents stored to less than 10% per year.			
Documents added to storage	92,640	156,880	171,800
Documents destroyed	48,520	50,400	60,000
Departments able to search paper documents in storage	44,120	106,480	111,800
Goal: Increase the number of documents imaged, indexed and processed for destruction.			
Documents prepped, microfilmed and scanned	1,863,310	1,820,000	1,920,000
Microfilm reels processed	740	827	873
Scanned files indexed	32,800	40,000	36,400
Paper files indexed	33,577	87,452	87,452

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Provide records instruction and training to employees and assist departments in proper retention of records.			
Employees receiving in-depth training	109	50	100
Departments completing records inventories	0	1	12
Departments updating/completing retention schedules	42	0	10

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	5	5	5
No. of Part-Time Employees	0	0	0

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DENTON COUNTY

FY 2015 Budget-Fund Analysis
Public Health Preparedness Grant Fund
Fund #43

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Beginning Balance	**$10,377**	**$11,794**	**$11,794**
Revenues			
Interest	0	0	0
Intergovernmental	524,668	449,600	0
Miscellaneous	0	0	0
Total Revenues	524,668	449,600	0
Transfers			
Transfer In	0	0	0
Transfer Out	0	0	0
Total Transfers	0	0	0
Total Revenues and Transfers	524,668	449,600	0
Funds Available	**535,045**	**461,394**	**11,794**
Expenditures	523,251	449,600	0
Total Expenditures	523,251	449,600	0
Ending Balance	**$11,794**	**$11,794**	**$11,794**

DENTON COUNTY

Department: Public Health Preparedness Grant 2015 *G/L# 43·70·05*

Department/Activity Description

The Public Health Preparedness Team will continue to provide preparedness leadership and response to cases involving any threat to public health including acts of terriorism in Denton County. This grant will enable state and local health departments to enhance and develop systems for rapid detection of unusual outbreaks of illness as well as to monitor routine evnts that may become severe. The team continues to routinely provide public health information on new and emerging threats for the general public and those who might be considered most at risk. Budgeting of funds is alternated between 43.70.05 and 43.70.10 for tracking purposes. A budget amendment is processed to allocate funding after October 1 of the fiscal year.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$451,755	$0	$0
Operations	$27,045	$0	$0
Capital	$0	$0	$0
Total	$478,801	$0	$0

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- All key County leadership, emergency responders, and other partners were fully informed regarding the County's response to Ebola, West Nile Virus and other threats.
- Received a 100 % on our Technical Assistance Review on the recent Strategic National Stockpile assessment.
- Provided 2800 Prepare Denton County Bags with presentations to the general public
- Recruited and Trained over 930 active Medical Reserve Corps Members
- Conducted 15 Training Events for Medical Reserve Corps Members

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Continue to improve our County profile on the new Operational Readiness Review set by the Center for Disease Control.			
Move overall rating to Intermediate or Advanced	N/A	N/A	3 Categories
Capability Focus Areas 3, 6 & 9	N/A	Early	Intermediate
Goal: Increase Response Capacity at Points of Dispensing			
Increase the Number of MRC Volunteers	N/A	900	1,100
Goal: Increase the number of Information Updates Targeting Community Partners			
Emergency Managers	6	12	10
Other Community Partners	7	12	20
Goal: Enhance, design and develop systems for rapid detection of unusual outbreaks of illness that may be a result of intentional biological outbreaks.			
Epidemiological investigations conducted	618	1,240	2,000
Diseases reported	678	1,179	1,000

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	5	5	7
No. of Part-Time (or Split Funded) Employees	2	2	0

FY 2015 BUDGET

DENTON COUNTY

Department: Public Health Preparedness Grant 2014 *G/L# 43·70·10*

Department/Activity Description

The Public Health Preparedness Team will continue to provide preparedness leadership and response to cases involving any threat to public health including acts of terriorism in Denton County. This grant will enable state and local health departments to enhance and develop systems for rapid detection of unusual outbreaks of illness as well as to monitor routine evnts that may become severe. The team continues to routinely provide public health information on new and emerging threats for the general public and those who might be considered most at risk. Budgeting of funds is alternated between 43.70.05 and 43.70.10 for tracking purposes. A budget amendment is processed to allocate funding after October 1 of the fiscal year.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$31,331	$291,970	$0
Operations	$3,932	$157,630	$0
Capital	$0	$0	$0
Total	$35,263	$449,600	$0

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- All key County leadership, emergency responders, and other partners were fully informed regarding the County's response to Ebola, West Nile Virus and other threats.
- Received a 100 % on our Technical Assistance Review on the recent Strategic National Stockpile assessment.
- Provided 2800 Prepare Denton County Bags with presentations to the general public
- Recruited and Trained over 930 active Medical Reserve Corps Members
- Conducted 15 Training Events for Medical Reserve Corps Members

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Continue to improve our County profile on the new Operational Readiness Review set by the Center for Disease Control.			
Move overall rating to Intermediate or Advanced	N/A	N/A	3 Categories
Capability Focus Areas 3, 6 & 9	N/A	Early	Intermediate
Goal: Increase Response Capacity at Points of Dispensing			
Increase the Number of MRC Volunteers	N/A	900	1,100
Goal: Increase the number of Information Updates Targeting Community Partners			
Emergency Managers	6	12	10
Other Community Partners	7	12	20
Goal: Enhance, design and develop systems for rapid detection of unusual outbreaks of illness that may be a result of intentional biological outbreaks.			
Epidemiological investigations conducted	618	1,240	2,000
Diseases reported	678	1,179	1,000

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	5	5	7
No. of Part-Time (or Split Funded) Employees	2	2	0

FY 2015 BUDGET

DENTON COUNTY

Department: Risk Based Funding *G/L# 43·70·30*

Department/Activity Description

The purpose of this contract is to develop all-hazards public health reduction strategies through a one year Risked Based Pilot Project to help fund projects that will address Community Preparedness and Recovery. To accomplish this task, a Health Hazard Risk Assessment of Denton County will be conducted. This assessment plan will help identify populations that are in need of public health preparedness education and aid in the recovery after an emergency. Our Prepare Denton County education campaign will be amended to focus on the business, special needs and faith based community. Contract public health educators will be used throughout Denton County to conduct preparedness training to those identified populations. The goal is to have these populations better prepared, so that during an actual emergency, they will have the ability to prepare for, withstand and recover from public health incidents. Contract ended FY2013.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$0	$0	$0
Operations	$9,188	$0	$0
Capital	$0	$0	$0
Total	$9,188	$0	$0

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

N/A

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Respond to the H1N1 pandemic by providing community clinics.			
N/A			

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	0	0	0
No. of Part-Time (or Split Funded) Employees	0	0	0

FY 2015 BUDGET

DENTON COUNTY

FY 2015 Budget-Fund Analysis
Sheriff's Forfeiture Fund
Fund #45

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Beginning Balance	**$1,682,945**	**$779,847**	**$823,167**
Revenues			
Taxes	0	0	0
Interest	1,867	1,200	2,000
Miscellaneous - Forfeiture Funds	561,073	190,000	100,000
Total Revenues	562,940	191,200	102,000
Transfers			
Transfer In	0	0	0
Transfer Out	0	0	0
Total Transfers	0	0	0
Total Revenues and Transfers	562,940	191,200	102,000
Funds Available	**2,245,885**	**971,047**	**925,167**
Expenditures	1,466,038	147,880	384,907
Total Expenditures	1,466,038	147,880	384,907
Ending Balance	**$779,847**	**$823,167**	**$540,260**

DENTON COUNTY

Department: Sheriff's Forfeiture Fund *G/L# 45·60·20*

Department/Activity Description

This is a discretionary fund of the Sheriff's Department and is self supported through funds awarded by court order to the Sheriff's Department. Funds are used primarily for supplies and equipment for use in Criminal Investigations.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$12,062	$12,020	$25,054
Operations	$1,096,953	$135,375	$230,853
Capital	$357,023	$485	$129,000
Total	$1,466,038	$147,880	$384,907

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- The Denton County Sheriff's Office Drug Enforcement Unit seized approximately $32,000,000 in illegal narcotics in 2013.
- DEU seized approximately $5,100,000 in US currency in 2013.
- DEU hired and is in the process of training 2 new Investigators and 1 new K-9 Investigator.
- DEU purchased 2 police K-9s for use in DEU and Patrol.
- DEU participated in both the FBI and DEA task forces. All DEU members were deputized as Special Officers for the DEA.
- Developed of a system that addresses the flow of intelligence information, providing the intelligence to appropriate personnel in a timely manner so that it is relevant.
- Implemented the K-9 program and developed new policies related to its operation.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Increase the number of quality training hours received by new investigators and ensure that all officers in the unit are receiving continued education in the field of narcotics detection that is useful and relevant to their assignments.			
Courses presented by expert unit members	7	8	9
Regional training programs attended	2	2	2
Memberships in professional associations	4	4	4
Goal: Maintain the ability to seize multi-million dollar quantities of narcotics and provide state and federal contacts in the forfeiture funds process to maximize the seizure of assets.			
Special officers with DEA (full time equivalents)	1	3	3
Participants with FBI and Northern Drug Squad	1	1	1
Relationships with local agencies	3	3	3

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

FY 2015 BUDGET

DENTON COUNTY

FY 2015 Budget-Fund Analysis
Vehicle Inventory Tax Interest Fund
Fund #48

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Beginning Balance	**$30,775**	**$37,477**	**$41,217**
Revenues			
Interest	6,702	9,200	9,000
Miscellaneous	0	0	0
Total Revenues	6,702	9,200	9,000
Transfers			
Transfer In	0	0	0
Transfer Out	0	0	0
Total Transfers	0	0	0
Total Revenues and Transfers	6,702	9,200	9,000
Funds Available	**37,477**	**46,677**	**50,217**
Expenditures	0	5,460	25,684
Total Expenditures	0	5,460	25,684
Ending Balance	**$37,477**	**$41,217**	**$24,533**

DENTON COUNTY

Department: Vehicle Inventory Tax Interest Fund *G/L# 48.40.30*

Department/Activity Description

This is a discretionary fund of the Tax Assessor/Collector where interest earnings generated by an escrow account on vehicle inventory taxes can be spent only to defray the cost of the collections program and may not be used for general office expenses of the Tax Assessor/Collector unrelated to the cost of administering the program. This department was included in the adopted budget beginning in FY 2003.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$0	$0	$0
Operations	$0	$5,460	$25,684
Capital	$0	$0	$0
Total	$0	$5,460	$25,684

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- Worked within the department to enhance the overall operation and management of the VIT program. Our Deputy Clerk II monitors the collection and reporting of VIT payments from dealerships. Additionally, we worked directly with the appraisal district to identify, manage and notify new and existing dealers of reports that are due.
- Software enhancements allowed the ability to send notices to dealers reminding them of report deadlines.
- It is always a challenge to track those who do not report properly. We will be discussing the imposition of late filing fines as allowed in Section 23 of the Texas Property Tax Code.
- We have worked closely with the Appraisal District to better communicate with dealers.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Begin discussions with appropriate county personnel to create a collection program as allowed under Sec. 23 of the Property Tax Code. The TPT Code allows a tax assessor/collector to work directly with the county district attorney office to notify dealers who are not submitting timely reports that they may be subject to penalties and fines.			
Discussions regarding collection program	N/A	N/A	1

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

FY 2015 BUDGET

DENTON COUNTY

FY 2015 Budget-Fund Analysis
Law Library Fund
Fund #50

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Beginning Balance	**$248,644**	**$270,340**	**$264,388**
Revenues			
Fees	367,868	375,000	365,000
Interest	361	500	500
Miscellaneous	19,075	20,000	20,000
Total Revenues	387,304	395,500	385,500
Transfers			
Transfer In	0	0	0
Transfer Out	0	0	0
Total Transfers	0	0	0
Total Revenues and Transfers	387,304	395,500	385,500
Funds Available	**635,948**	**665,840**	**649,888**
Expenditures	365,608	401,452	407,414
Total Expenditures	365,608	401,452	407,414
Ending Balance	**$270,340**	**$264,388**	**$242,474**

DENTON COUNTY

Department: Law Library Fund *G/L# 50·10·65*

Department/Activity Description

The Law Library is responsible for providing easy access to current legal reference materials for library patrons through acquisition, maintenance and circulation of library holdings. The Law Library also provides services such as location, retrieval and dissemination of materials for both professional and non-professional patrons. With the help of the Library Board, materials are selected and acquired. In addition, the Law Library staff is responsible for maintaining security for all library materials and for collecting fees for copies and overdue books.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$135,580	$142,522	$148,524
Operations	$230,028	$258,930	$258,890
Capital	$0	$0	$0
Total	$365,608	$401,452	$407,414

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- Librarian served as President of the Southwestern Association of Law Libraries branch of the American Association of Law Libraries.
- Negotiated with vendors to maximize services and media available to patrons while streamlining cost and processes.
- Printing/paper management from public computers continues to be a challenge.
- Attempted to create regular communication/partnerships with city libraries and maintained a newsletter.
- Worked with the Texas Access to Justice Commission by sharing our library experiences.
- Acquisition and installation of computer and scanner in Attorneys' Lounge to aid in electronic filings.
- Networked a third option for public printing as a backup for other printer outages.
- Upgraded from WestlawClassic to WestlawNext on every public computer with training from our Westlaw representative.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Continue to improve service to patrons seeking legal resources.			
New books or sources acquired	45	45	45
Reference requests, phone calls, computer patrons	14,000	16,000	18,000
Phone calls received and handled	1,700	2,000	3,000
Patrons monitored and assisted on computers	7,500	8,000	8,500
Goal: Implement and enhance e-government solutions and technologies.			
% cases filed electronically	10%	75%	100%
% documents scanned (rather than copied) for patrons	<5%	75%	100%
Information available on-line	30%	50%	70%
Services automated	50%	70%	80%
Goal: Continue streamlining operations to increase quality of customer service and reduce wait times.			
Average turnaround in preparing copies	15-20 minutes	10-15 minutes	5-10 minutes
Average turnaround directing to materials	10-12 minutes	8-10 minutes	5-10 minutes
Average customer wait time	5 minutes	3 minutes	3 minutes

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	2	2	2
No. of Part-Time Employees	0	0	0

FY 2015 BUDGET

DENTON COUNTY

FY 2015 Budget-Fund Analysis
District Attorney Hot Check Fund
Fund #55

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Beginning Balance	**($9,742)**	**($15,500)**	**$59**
Revenues			
Intergovernmental	22,500	22,500	22,500
Fees	26,680	22,000	20,000
Interest	0	0	0
Miscellaneous	0	0	0
Total Revenues	49,180	44,500	42,500
Transfers			
Transfer In	40,000	70,000	75,000
Transfer Out	0	0	0
Total Transfers	40,000	70,000	75,000
Total Revenues and Transfers	89,180	114,500	117,500
Funds Available	**79,438**	**99,000**	**117,559**
Expenditures	94,938	98,941	117,251
Total Expenditures	94,938	98,941	117,251
Ending Balance	**($15,500)**	**$59**	**$308**

DENTON COUNTY

Department: District Attorney Hot Check Fund *G/L# 55·30·20*

Department/Activity Description

The Hot Check Department is a division of the Criminal District Attorney's Office, and is a computerized operation for the prosecution and collection of worthless checks. This department assists merchants by receiving and filing worthless check cases for collection and/or prosecution, sending statutory notices, preparing probable cause affidavits, reviewing claims of check forgery and collection of restitution. They also manage a payment program for check writers to make restitution to merchants. In addition, the Hot Check Department assists with the coordination of the Hot Check Docket in County Criminal Court #1, and assists in the preparation and execution of all Hot Check Roundups. Statutorily, this department must file a budget with the Commissioners Court within 30 days after the beginning of the County's fiscal year.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$94,938	$98,941	$117,251
Operations	$0	$0	$0
Capital	$0	$0	$0
Total	$94,938	$98,941	$117,251

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- The decline in check usage continued.
- We have not been successful in our attempts to move employees to county payroll.
- Task Force seizures continued to provide financial assistance to the Hot Check Department.
- The apportionment amount continued to be reduced.
- Reduced cost of operation by utilizing the email function in Odyssey to send notifications to defendants rather than paying for postage.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Maximize our resources by making it easier to file checks for merchants and easier for staff to make collections.			
E-file merchants	1	6	10
Goal: Continue to actively seek restitution for merchants.			
Checks filed	1,132	990	880
Checks collected	1,289	850	750
Amount received for merchants filing for losses	$331,015	$320,100	$305,000
Check fee collections	$27,265	$25,300	$24,200

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	2	2	2
No. of Part-Time Employees	0	0	0

DENTON COUNTY

FY 2015 Budget-Fund Analysis
D.A. Chapter 59 Forfeiture Fund
Fund #59

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Beginning Balance	**$661,290**	**$821,677**	**$673,162**
Revenues			
Taxes	0	0	0
Interest	1,157	1,000	1,000
Miscellaneous	301,119	125,000	55,000
Total Revenues	302,276	126,000	56,000
Transfers			
Transfer In	0	0	0
Transfer Out	(40,000)	(70,000)	(75,000)
Total Transfers	(40,000)	(70,000)	(75,000)
Total Revenues and Transfers	262,276	56,000	(19,000)
Funds Available	**923,566**	**877,677**	**654,162**
Expenditures	101,889	204,515	228,843
Total Expenditures	101,889	204,515	228,843
Ending Balance	**$821,677**	**$673,162**	**$425,319**

DENTON COUNTY

Department: D.A. Chapter 59 Forfeiture Fund *G/L# 59·30·10*

Department/Activity Description

This department is a division of the Criminal District Attorney's Office that receives a percentage of property and/or funds seized, forfeited and awarded from criminal defendants' actions in Denton County. These forfeited funds can then be used for law enforcement purposes authorized by Chapter 59 and the case law surrounding Chapter 59. This budget is filed for recording purposes and includes funding for supplies, law books, training and miscellaneous court expenses.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$0	$0	$0
Operations	$55,456	$189,520	$236,832
Capital	$37,235	$0	$0
Total	$92,691	$189,520	$236,832

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- Partnered with the US Attorney's Office, FBI, DEA and DCSO under the federal and state asset forfeiture laws to prosecute an individual involved in large scale distribution of Ecstasy in Dallas and Denton Counties. DCSO received 2 forfeited vehicles upon disposition of the case.
- Partnered with Denton PD to seize illicit funds from a pharmacist under the state forfeiture laws and new Diversion of Controlled Substances Act, resulting in the pharmacist's license being suspended and a pending asset forfeiture case for trial.
- $65,000.00 was contributed to supplement the Hot Check Department of the District Attorney's Office.
- Recently won 3 asset forfeiture trials and have a current trial record of 13-1 and an appellate record of 2-0.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Increase number of seizure cases and amounts seized by continuing to educate the various Police Departments regarding the Chapter 59 statute and its many benefits for law enforcements' fight against crime.			
Total seizure cases	96	100	105
DA share of cash	$66,348	$70,000	$80,000
Cases filed	74	75	80

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

FY 2015 BUDGET

DENTON COUNTY

Department: Judicial Purchases *G/L# 59·30·35*

Department/Activity Description

The Judicial Purchases Fund was set up in FY 2012 to keep separate and track federal drug seizure monies. In 2007, the Denton County Sheriff's Narcotics officers, along with a deputy constable, the Carrollton Police Department and the Drug Enforcement Agency agents, seized $1.1 million dollars out of a house in Carrollton that was under surveillance by the Drug Enforcement Agency. Through an asset sharing agreement, the Denton County DA's office received funding that can be used for law enforcement dues, equipment and education.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$0	$0	$0
Operations	$17	$0	$0
Capital	$0	$0	$0
Total	$17	$0	$0

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

N/A

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
N/A			

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

FY 2015 BUDGET

DENTON COUNTY

Department: Treasury Purchases *G/L# 59·30·45*

Department/Activity Description

The Treasury Purchases Fund operates from forfeited assets that are seized by a Federal Task Force which specializes in complex financial crime matters that are multi-jurisdictional and involve crimes within the North Texas area. The mission of this group is to investigate and prosecute violations of Federal laws, more specifically Money Laundering (Title 18) and Structuring (Title 31) that take place in the Northern and Eastern US Judicial Districts, both of which include Denton County. The Denton County Criminal District Attorney participates in this Task Force, which is sponsored by the United States Treasury Department.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$0	$0	$0
Operations	$49,181	$84,995	$67,011
Capital	$0	$0	$0
Total	$49,181	$84,995	$67,011

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- Achieved efficient and expedient transition for the new Task Force Officer, Doug Bell.
- Managed workload with limited resources and manpower.
- Continued to be an effective member of the task force and was awarded asset funds to support criminal justice endeavors.
- Provided financial assistance to the District Attorney's Office and law enforcement community.
- The Task Force seized over $1,800,000 in assets.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Increase enforcement efforts pertaining to money laundering in Denton County which requires involvement of agencies with the power to enforce federal laws.			
Amount received in seizures	$168,800	$300,000	$500,000
International money laundering cases tied to Denton	1	1	1
Goal: Participate in task force training programs on financial crimes.			
Attendees trained at ACFE Money Laundering Conference	100	150	200

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

DENTON COUNTY

FY 2015 Budget-Fund Analysis
Jury Fund
Fund #60

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Beginning Balance	**$147,323**	**$132,434**	**$133,634**
Revenues			
Taxes	0	0	0
Fees	20,119	21,500	23,000
Interest	143	200	250
Intergovernmental	221,136	230,000	225,000
Miscellaneous	0	0	0
Total Revenues	241,398	251,700	248,250
Transfers			
Transfer In	142,637	150,000	193,616
Transfer Out	0	0	0
Total Transfers	142,637	150,000	193,616
Total Revenues and Transfers	384,035	401,700	441,866
Funds Available	**531,358**	**534,134**	**575,500**
Expenditures	398,924	400,500	475,500
Total Expenditures	398,924	400,500	475,500
Ending Balance	**$132,434**	**$133,634**	**$100,000**

DENTON COUNTY

Department: Jury Fund *G/L# 60·20·71*

Department/Activity Description

The Jury Fund provides for the payment of fees to the public for serving on juries in the courts of the County. Effective January 1, 2006, jurors serving on grand jury will receive $34 per day and those serving on a regular jury will receive $6 for the first day and $34 for each day after. The state will reimburse the county $34 a day for each additional day above the first day that jurors serve. The state assessed a new jury fee for all persons convicted of an offense, other than an offense relating to a pedestrian or the parking of a motor vehicle. This fee is projected to off-set the increase in juror pay.

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$0	$0	$0
Operations	$398,924	$400,500	$475,500
Capital	$0	$0	$0
Total	$398,924	$400,500	$475,500

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- This fund is simply to pay jurors pursuant to state law. and there are no "accomplishments" or "challenges" in regard to this fund. Jury payroll is run from the jury software program, forwarded electronically to the County Treasurer. Jurors are either paid or the organizations receiving donations are paid.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Continue to report juror attendance and payments to ensure reimbursement from the State.			
Reimbursements from State	$224,778	$225,000	$225,000

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

DENTON COUNTY

FY 2015 Budget-Fund Analysis
Capital Replacement Fund
Fund #80

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Beginning Balance	**$7,589,782**	**$6,238,891**	**$8,797,006**
Revenues			
Taxes	0	0	0
Fees	0	0	0
Interest	9,146	10,000	12,000
Miscellaneous	429,825	0	0
Total Revenues	438,971	10,000	12,000
Transfers			
Transfer In	2,000,000	3,500,000	3,500,000
Transfer Out	(1,476,842)	0	0
Total Transfers	523,158	3,500,000	3,500,000
Total Revenues and Transfers	962,129	3,510,000	3,512,000
Funds Available	**8,551,911**	**9,748,891**	**12,309,006**
Expenditures	2,313,020	951,885	7,677,236
Total Expenditures	2,313,020	951,885	7,677,236
Ending Balance	**$6,238,891**	**$8,797,006**	**$4,631,770**

DENTON COUNTY

Department: Capital Replacement Fund *G/L# 80.90.10*

Department/Activity Description

This fund was established in FY 2008 and is used to account for the major capital needs of the County that are not funded with long-term debt. Projects that would fit within the established criteria for the use of these funds include the acquisition and construction of major capital expenditures over $100,000 including road & bridge programs, drainage improvement projects, facility repairs and upgrades, new or replacement facilities, major equipment purchases and technological projects.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$0	$0	$0
Operations	$3,687,749	$872,735	$7,677,236
Capital	$102,114	$79,150	$0
Total	$3,789,862	$951,885	$7,677,236

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- Continued to build funds for availability of monies to be used for major capital replacement projects in lieu of issuing additional long-tern debt.
- It is a challenge to anticipate any funding shortages for various construction budgets. Many project budgets were established in FY 2008 with a voter approved bond election. Some projects have experienced a change in the scope of work, as well as inflation larger than anticipated.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Implement new Electronic Medical Records System in the Public Health Department in order to comply with Health Reform recommendations.			
Estimated cost of system	0	173,931	0
Estimated number of patients seen	0	37,500	39,000
Goal: Provide sufficient funding in this department for projected cost overruns for various facility projects.			
Estimated funds needed for Pct #3 Govt Center	N/A	N/A	$2,357,549
Estimated funds needed for Pct #4 Govt Center	N/A	N/A	$3,467,023
Goal: Continue efforts to fund future capital projects with budgeted funds in lieu of issuing long-term debt.			
Capital projects funded	4	4	5
Actual expenditures and budget	$2,313,020	$954,447	$9,477,336
Funds transferred into department	$2,000,000	$3,500,000	$3,500,000
% budget expended	48%	14%	50%
Goal: Continue progress on FY2012 lease payment arrangement for a Storage Area Network (SAN).			
% completion of lease payment schedule (cumulative)	40%	60%	80%
Funds expended for SAN in lieu of issuing debt	$1,305,323	$1,957,983	$2,610,643
Lease payments made (cumulative)	2	3	4

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

Agency Funds

Agency funds are used to account for assets held by the County as an agent for individuals, private organizations, other governments, and/or other funds.

AGENCY FUNDS
Texas Adult Probation; County Clerk; District Clerk; Tax Collector; Justices of the Peace; Sheriff; Treatment Alternatives to Incarceration; Other Agency; Community Corrections Grant; and Denton County Housing Authority Agency Funds. These funds are to account for the assets and liabilities of the above entities resulting from cash remitted to them in an agency capacity and related disbursement made by them.

DENTON COUNTY
2014 - 2015 OPERATING BUDGET
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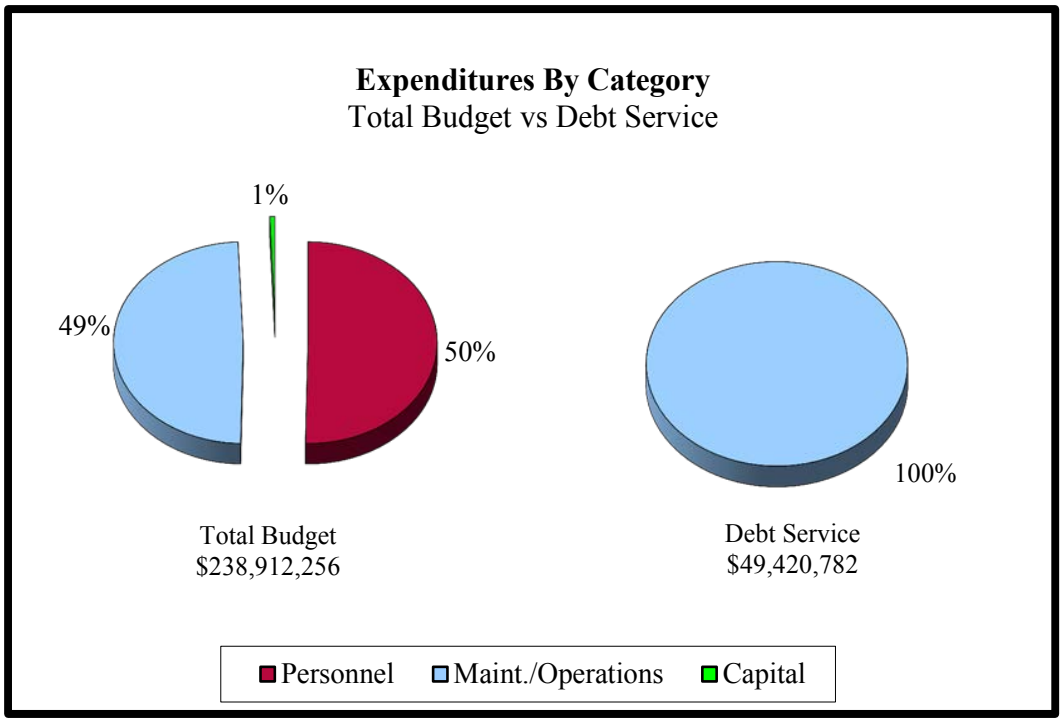
Debt Service

The function of this fund is to accumulate monies for payment of debt service on general obligation bonds, tax notes and certificates of obligation which are due in annual installments. Property tax is levied to finance the debt service.



DENTON COUNTY

FY 2015 Budget-Fund Analysis
Debt Service Fund
Fund #75

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Beginning Balance	**$3,684,146**	**$2,870,387**	**$2,490,581**
Revenues			
Taxes	$40,753,198	$44,750,000	$46,070,201
Intergovernmental	$1,812,039	$1,758,000	$1,760,000
Interest	$21,741	$18,000	$20,000
Miscellaneous Revenue	$0	$0	$0
Total Revenues	42,586,978	46,526,000	47,850,201
Transfers			
Proceeds of Refunding Bonds	$53,680,000	$0	0
Payment to Escrow Agent	($53,722,092)	$0	0
Transfer In (Out)	$0	$0	0
Bond Premium	$198,717	$0	0
Total Transfers	156,625	0	0
Total Revenues and Transfers	42,743,603	46,526,000	47,850,201
Funds Available	**46,427,749**	**49,396,387**	**50,340,782**
Expenditures			
Payments on Principal	$17,740,000	$21,480,000	$23,375,000
Payments on Interest	$25,655,544	$25,409,806	$26,029,782
Bank Service Charges	$161,818	$16,000	$16,000
Total Expenditures	**43,557,362**	**46,905,806**	**49,420,782**
Ending Balance	**$2,870,387**	**$2,490,581**	**$920,000**

DENTON COUNTY

Department: Debt Service Fund *G/L# 75·95·20*

Department/Activity Description

The Debt Service Fund is used solely for accounting for the revenues and expenditures associated with the requirements of the County's long-term bonded debt. Property taxes are levied on an annual basis to finance the debt service and a separate tax rate is adopted to fund the interest and principal payments. Projects funded with long-term debt include various road, highway and bridge projects, various new and expanded County facility projects and major technological projects.

FINANCIAL TRENDS

Budget Category	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Personnel	$0	$0	$0
Operations	$43,557,362	$46,905,806	$49,420,782
Capital	$0	$0	$0
Total	$43,557,362	$46,905,806	$49,420,782

ACCOMPLISHMENTS AND CHALLENGES IN FY2014

- Made all required debt service payments on time.
- Budgeted accurately to insure that adequate funds were provided for scheduled debt service payments.
- Maintained the fund balance in the Debt Service Fund within legally acceptable limits.

GOALS, OBJECTIVES, PERFORMANCE MEASURES

	FY 2013 Actual	FY 2014 Estimates	FY 2015 Projected
Goal: Continue conservative fiscal practices to ensure Denton County's strong financial operations and position.			
Bond rating from Moody's and Standard and Poor's	AAA	AAA	AAA
% Debt Service Fund balance to budget	6.58%	7.00%	7.00%
Bond issuances refunded for additional cost savings	3	1	0
Goal: Provide an accurate accounting system for the County's long-term bonded debt.			
# of debt service funds	1	1	1
# of debt service projects retired	2	1	1
# of debt service projects added	3	2	2

STAFFING TRENDS

Authorized Staffing	FY 2013	FY 2014	FY 2015
No. of Full-Time Employees	0	0	0
No. of Part-Time Employees	0	0	0

FY 2015 BUDGET

November 1991 – Voters approved $34 million for road and bridge improvements and $5 million for jail expansion. These bonds were issued in varying amounts over the last 15 years.

November 1993 – Voters approved $9.5 million for construction of additional jail beds. These bonds were issued in December 1996 and December 1998. These bonds were issued in varying amounts over the past 10 years.

December 1993 - Certificates of Obligation were issued for a total of $1.5 million for the new elevator at the Carroll Building and to remodel the Denton County Government Center. This debt issue has an interest rate of 3.96% and were retired in 2003.

March 1994 – The county refunded a portion of the 1992 Permanent Improvement Bonds with General Obligation and Refunding Bonds which also included new improvements for a total of $28,260,000. This refunding process reduced total debt service over a nine-year period by $674,975 and provided for an economic gain of $489,171.

August 1995 – Voters approved $16 million for the construction of a new County Courts Building and $3 million for construction of additional juvenile detention beds.

March 1996 – Permanent Improvement Bonds were issued for $16 million for the County Courts Building, $3 million for Juvenile Detention expansion and $3.8 million for road projects. These projects were approved by the voters in August 1995 and November 1991.

December 1996 – Permanent Improvement Bonds were issued for a total of $1,480,000 for jail holding cells located in the County Courts Building. These bonds were part of the $9 million in jail expansion bonds approved by the voters in November 1993.

August 1997 – Tax Notes were issued for a total of $6,260,000 which included the refinancing of (13) capital lease obligations and funds for 800 MHz radio towers and equipment. This debt issue had an interest rate of 4.47% and was retired in 2003.

December 1998 - Certificates of Obligation were issued for a total of $3.8 million for renovation of office space at the Carroll Building. This debt issue has an interest rate of 4.37% and will be retired in 2014. Permanent Improvement Bonds for $8.02 million were issued from bonds approved by the voters in November 1993 for additional jail beds.

January 1999 – Voters approved $85,320,000 for road improvements.

March 1999 – Permanent Improvement Bonds were issued for road projects approved by the voters in January 1999 for a total of $26,567,570. The County also refunded portions of its 1996 Permanent Improvement Bonds with General Obligation Refunding Bonds. This provided $1,757,625 in cash flow savings over a three-year period. This caused a net increase of $1,244,437 and an economic loss of $350,151. This debt issue has an interest rate of 5.12% and will be retired in 2026.

December 1999 - Certificates of Obligation were issued to finance additional jail beds at $11 million and an additional $2,255,000 for additional courtrooms at the County Courts Building for a total of $13,255,000. This debt issue has an interest rate of 5.60% and will be retired in 2010. Approximately $2.72 million of this debt was refinanced in March 2004. Tax Notes were issued for the construction of radio towers at $1.5 million and for the acquisition of road construction equipment at $540,000. This debt issue has an interest rate of 4.70% and was retired in 2007.

December 2000 – The County issued a total of $1,850,000 in Tax Notes for the purchase of a facility for future space needs at $1,450,000, renovations to the 4th floor of the Denton County Courts Building at $315,000 and funding for the first phase of a Master Facility Plan at $85,000. This debt issue has an interest rate of 4.65% and will be retired in 2007. Permanent Improvement Bonds were issued for road construction projects for city, county, and state roads as approved by the voters in January 1999 for a total of $24 million. The majority of this debt was refinanced in March and June 2005 and the outstanding balance of $3,455,000 will be retired in 2010. The County also issued $10 million in non-exempt tax notes for State Highway 121 improvements. Funds will be used for acquiring right-of-way, designing, constructing, and improving this highway. The affected cities along the State Highway 121 route have agreed to provide for the debt service payments on these notes. The funding source for these notes is the State Infrastructure Bank. This debt issue had an interest rate of 4.50% and was retired in 2005.

June 2002 – Tax Notes were issued for a total of $3,680,000. These funds will provide for various building repair and remodeling projects, additional funds needed to complete the final phase of the Master Facility Plan, telephone systems, and other computer and audio/video equipment. This debt issue has an interest rate of 3.449% and was retired in 2009.

October 2003 – Tax Notes were issued for a total of $5,470,000. These funds will provide for the purchase of two parcels of property for future government centers, and for a building and land that will be used for storage purposes. Additional expenses include renovation of an existing building for expansion of the tax office and other necessary building projects for various county facilities. This debt issue has an average interest rate of 2.479% and was retired in 2010.

March 2004 – General Obligation Refunding Bonds were issued for a total of $26,380,000 for previously issued General Obligation Bonds and Tax Notes. The refunding resulted in a net reduction of $2,116,274 in aggregate future debt service payments and a net present value of $1,963,202. This debt issued has an average interest rate of 2.988% and will be retired in 2012.

April 2004 - Tax notes were issued for a total of $4,125,000. These funds will be used for the cost of a new government center, a new storage facility and miscellaneous building maintenance and repair projects for various county facilities. This debt issue has an average interest rate of 2.972% and was retired in 2011.

May 2004 - Voters approved $206,870,000 in bonds including $186,970,000 for road improvements, $17.5 million for facility acquisition and improvements and $2 million for voting equipment.

January 2005 – Permanent Improvement Bonds were issued for $50,000,000 for road and highway projects that were approved by the voters in three separate bond elections from November of 1991 at $5,125,000, January 1999 at $13,425,000 and May 2004 at $31,450,000. This debt issue has an average interest rate of 4.741% and will be retired in 2030.

March 2005 - General Obligation Refunding Bonds were issued for $19,545,000 for two existing County debt issues at a new, lower interest rate which will save the county approximately $690,331 in future debt service costs. The debt issue has an average interest rate of 4.53% and will be retired in 2022.

June 2005 - General Obligation Refunding Bonds were issued for $32,285,000 for several existing County debt issues at a new, lower interest rate which will save the County approximately $1,561,217 in future debt service payments. The debt issue has an interest rate of 4.02% and will be retired in 2026.

October 2005 – Certificates of Obligation 2005 were issued for $11,865,000. These funds will be used for the purchase of land for a government center, expenses for two new precinct government centers, miscellaneous building maintenance and repair projects, telephone fiber optics and computer related projects. The debt issue has an interest rate of 4.1285% and will be retired in 2020.

August 2006 –Permanent Improvement Refunding Bonds were issued for $19,280,000 for an existing debt issue (1999 Permanent Improvement Bonds) at a new, lower interest rate which will save the county approximately $864,000 in future debt service costs. The debt issue has an average interest rate of 4.25% and will be retired in 2026.

March 2007 – Permanent Improvement Bonds were issued for $102,500,000. These funds will be used for road and highway projects approved by the voters in January 1999 at $14,985,000 and May 2004 at $85,015,000 for a total of $100,000,000. An additional $2,500,000 in voter approved bonds will be used for building projects. The debt issue has an interest rate of 4.3547% and will be retired in 2032.

March 2007 – Tax Notes were issued for $6,415,000. These funds will be used for the replacement of the Criminal Justice Computer System and for necessary repairs to the lower level of the County Courts Building. The debt issue has an interest rate of 4.182% and will be retired in 2014.

March 2008 – Tax Notes were issued for $8.5 million. These funds will be used for numerous building renovation projects including the expansion of the Denton County Courts Building to include two additional courtrooms and to expand and renovate the Road and Bridge Service Center for Pct #1. The debt issue has an interest rate of 3.0484% and will be retired in 2015.

March 2008 – Permanent Improvement Bonds were issued for $15.4 million which will fund certain portions of the development of the County's property on Loop 288. This facility will house the Denton County Health Department and Child Protective Services. The debt issue has an interest rate of 4.4229% and will be retired in 2028.

November 2008 - Voters approved $495 million in bonds including $310 million for road improvement projects and $185 million for facility construction projects and technological improvements.

May 2009 - Permanent Improvement Bonds were issued for $104,275,000. Funds will be used for various facility and technological projects including Phase II of the Loop 288 site, roof replacement at the County Jail and design services for other facility projects throughout the county @ $47,455,000 and road and highway projects totaling $41,820,000 from the November 2008 bond election. An additional $15 million of bonds from the May 2004 bond election were also issued for various road projects that need to be funded. This debt issue has an interest rate of 4.47447% and will be retired in 2034.

March 2010 - Permanent Improvement Refunding Bonds were issued in the amount of $ 23,280,000 for partial refunding of three debt issues (2004 Tax Notes @ $645,000, 1999 Permanent Improvement Refunding Bonds @ $240,000 and 2005 Permanent Improvement Bonds @ $20,015,000) at a new, lower interest rate which will save the county approximately $ 928,200 in future debt service costs. The debt issue has an average interest rate of 3.6% and will be retired in varying amounts from 2011 through 2026.

June 2010 - Permanent Improvement Bonds were issued for $139,320,000. Funds will be used for various facility and technological projects including Phase II of the Loop 288 site, roof replacement at the County Jail and design services for other facility projects throughout the county @ $34,499,857 and road and highway projects totaling $104,820,143 including $32,368,098 from the 2004 bond election, $12,491,000 from the 1999 bond election and $59,960,143 from the 2009 bond election. This debt issue has an interest rate of 3.548% and will be retired in 2035.

August 2011 - Permanent Improvement Refunding Bonds were issued in the amount of $15,905,000 for partial refunding of two deleted issues (2005 Certificates of Obligation @ $6,905,000 and 2005 Permanent Improvement Bonds @ 9,315,000) at a new lower interest rate which will save the County approximately $887,296 in future debt service costs. The debt issue has an average interest rate of 2.1296% and will be retired in varying amounts from 2012 through 2020.

April 2012 - Permanent Improvement and Refunding Bonds were issued in the amount of $98,495,000. Funds will be used for various facility and technological projects including expansion of the County Jail. Funds will also be used for a portion of the various road and highway projects that were approved by the voters in November 2008. The remaining unissued debt from the TRIP '04 voter approved bonds were also included in this debt issue in order to complete various road projects. In addition, $11,665,000 in refunding bonds from previously issued 2005 Permanent Improvement Bonds were issued to reduce future debt service payments by $1,608,474 and is being netted against the new debt and amortized over the life of the new debt issued. This overall debt issue has an interest rate of 3.762% and will be retired in varying amounts from 2013 through 2031.

April 2012 - Tax Notes were issued in the amount of $9,730,000 for completion of the Precinct #4 Government Center, video visitation and pre-construction site work for the jail.. The debt issue has an interest rate of 1.4419% that will be paid from 2013 through 2019.

April 2013 - Permanent Improvement Bonds and tax-exmpt Refunding Bonds were issued in the amount of $63,345,000. Funds will be used for various facility and technological projects totaling $10,453,447 which includes a replacement government center currently in The Colony that will be relocated to Frisco. Funds will also be used for a portion of the various road and highway projects that were approved by the voters in November 2008 for a total of $40,119,564. In addition, $36,525,000 Permanent Improvement Refunding Bonds from previously issued 2005 General Obligation Refunding Bonds and 2006 Permanent Improvement Refunding Bonds were issued to reduce future debt service payments by $4,785,761 and is being netted against the new debt and amortized over the life of the new debt issued. This overall debt issue has an interest rate of 3.1895% and will be retired in varying amounts from 2014 through 2035.

April 2013 - Tax Notes were issued in the amount of $9,925,000 for various technology projects, additional funds needed for a new government center in Frisco, Pre-Trial Inmate Handling and Transport remodel project, repaving and additioinal parking for the Law Enforcement Center, Jail and Courts Building. The debt issue has an interest rate of 0.8128% that will be paid from 2014 through 2020.

June 2014 - Tax Notes were issued in the amount of $11,200,000 for additional funding needed to complete the Pre-Trial Inmate and Transport Remodel project and various technology projects including a new radio modernization program, a new Human Resources software program, courthouse secuirty improvements, and network equipment projects for various county facilities. This debt issue has an interest rate of 1.414% that will be paid from 2015 through 2021. Permanent Improvement Bonds were also issued in the amount of $29,685,000 that included funding for the continuation of the fiber optic construction project as well as various county road and major connecting thoroughfare projects throughout the County. This debt issue has an interest rate of 3.4982% that will be paid from 2015 through 2039.

DENTON COUNTY

Debt Service Maturity Schedule

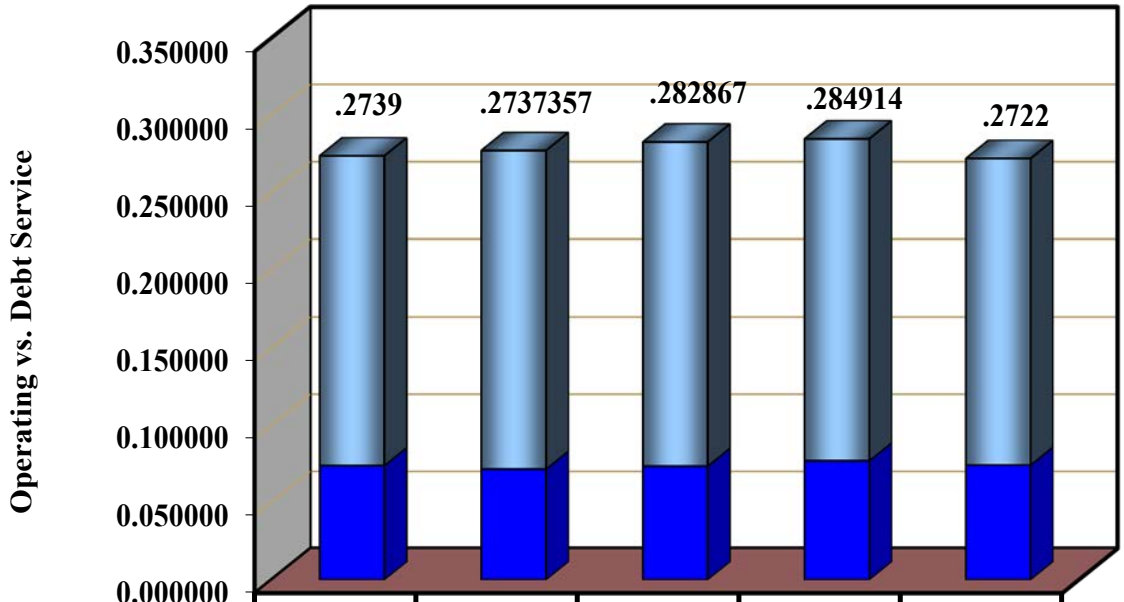
Fiscal Year	Debt Service Fund		
	Principal	Interest	Total *
2015	$23,375,000	$26,029,782	49,404,782
2016	$23,325,000	$25,185,817	48,510,817
2017	$25,445,000	$24,527,816	49,972,816
2018	$26,580,000	$23,827,051	50,407,051
2019	$28,465,000	$22,940,347	51,405,347
2020	$29,375,000	$22,033,383	51,408,383
2021	$28,965,000	$20,984,948	49,949,948
2022	$28,340,000	$19,828,328	48,168,328
2023	$29,480,000	$18,608,805	48,088,805
2024	$30,655,000	$17,346,475	48,001,475
2025	$31,960,000	$16,005,070	47,965,070
2026	$33,250,000	$14,615,728	47,865,728
2027	$34,635,000	$13,119,702	47,754,702
2028	$36,130,000	$11,495,877	47,625,877
2029	$37,740,000	$9,760,499	47,500,499
2030	$39,205,000	$8,156,829	47,361,829
2031	$40,985,000	$6,236,450	47,221,450
2032	$26,020,000	$4,219,900	30,239,900
2033	$20,170,000	$2,972,231	23,142,231
2034	$21,065,000	$1,976,142	23,041,142
2035	$13,240,000	$936,371	14,176,371
2036	$1,545,000	$262,800	1,807,800
2037	$1,610,000	$201,000	1,811,000
2038	$1,675,000	$136,600	1,811,600
2039	$1,740,000	$69,600	1,809,600
	$614,975,000	$311,477,551	$926,452,551

* These figures do not include bank service charges.

DENTON COUNTY

TAX RATES - OPERATING FUNDS VS. DEBT SERVICE

Five Year History by Tax Year



	'10	'11	'12	'13	'14
Operating Funds	0.199901	0.205657	0.209225	0.207844	0.197909
Debt Service	0.073999	0.071700	0.073642	0.077070	0.074291

A comparison of tax rates for operating funds versus debt service funds are shown in the above chart.

DENTON COUNTY

RATIO OF NET GENERAL BONDED DEBT TO ASSESSED VALUE AND NET BONDED DEBT PER CAPITA
Last Ten Fiscal Years

Fiscal Year	Population [1]	General Obligation Bonds	Less: Amounts Available in Debt Service Fund
2005	552,600	171,407,570	2,711,013
2006	578,500	174,702,570	1,903,455
2007	599,350	273,559,740	1,762,394
2008	614,650	285,616,004	2,056,731
2009	628,300	374,335,733	2,902,071
2010	637,750	496,900,000	3,627,333
2011	662,614	477,705,000	3,776,073
2012	683,010	553,915,000	3,684,146
2013	694,050	608,564,898	0
2014	713,200	614,975,000	0

Notes: [1] Source: North Central Texas Council of Governments

DENTON COUNTY

RATIO OF NET GENERAL BONDED DEBT TO ASSESSED VALUE AND NET BONDED DEBT PER CAPITA
Last Ten Fiscal Years - Page 2

Fiscal Year	Total	Percentage of Estimated Actual Taxable Value of Property	Per Capita
2005	168,696,557	0.47	305.28
2006	172,799,115	0.44	298.70
2007	271,797,346	0.62	453.49
2008	283,559,273	0.58	461.33
2009	371,433,662	0.70	591.17
2010	493,272,667	0.91	773.46
2011	473,928,927	0.89	715.24
2012	550,230,854	1.04	805.60
2013	608,564,898	1.07	876.83
2014	614,975,000	1.07	862.28

Notes: [1] Source: North Central Texas Council of Governments

DENTON COUNTY

COMPUTATION OF LEGAL DEBT MARGIN *
September 30, 2014

Assessed Value of Real Property	$50,414,524,160
Debt Limit	$12,603,631,040
Total Amount of Debt Applicable to Debt Limit	$614,975,000
Legal Debt Margin	$11,988,656,040

* Amounts expressed in thousands.

Notes: (1) Debt Limit 25% of assessed value of real property - Article 3, Section 52, of the Texas Constitution.

DENTON COUNTY
2014 - 2015 OPERATING BUDGET
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SUBCHAPTER C. ALTERNATE METHOD OF BUDGET PREPARATION IN COUNTIES WITH POPULATION OF MORE THAN 125,000

§ 111.061. Subchapter Applicable to Counties With Population of More Than 125,000

This subchapter applies only to a county that has a population of more than 125,000 and that chooses to operate under this subchapter instead of under Subchapter A or B.

Acts 1987, 70th Leg., ch. 149, § 1, eff. Sept. 1, 1987. Amended by Acts 1989, 71st Leg., ch. 1, § 11(e), eff. Aug. 28, 1989.

§ 111.062. Appointment of Budget Officer; Abolition of Office

(a) The commissioners court of the county may appoint a county budget officer to prepare a county budget for the fiscal year.

(b) A county that establishes the office of county budget officer may abolish that office only by a formal action of the commissioners court. The court must take the action after the first day of the second month of the fiscal year and before the first day of the sixth month of the fiscal year. If the office is abolished, the duties of budget officer shall be performed by:

(1) the county judge, if the county has a population of 225,000 or less; or

(2) the county auditor, if the county has a population of more than 225,000.

Acts 1987, 70th Leg., ch. 149, § 1, eff. Sept. 1, 1987. Amended by Acts 1993, 73rd Leg., ch. 593, § 1, eff. June 13, 1993.

§ 111.063. Itemized Budget; Contents

(a) The budget officer shall itemize the budget to allow as clear a comparison as practicable between expenditures included in the proposed budget and actual or estimated expenditures for the same or similar purposes that were made for the preceding fiscal year. The budget must show with reasonable accuracy each of the projects for which an appropriation is established in the budget and the estimated amount of money carried in the budget for each project.

(b) The budget officer shall obtain from the county auditor any information necessary to prepare a complete financial statement for inclusion in the budget. The financial statement must show:

(1) the outstanding obligations of the county;

(2) the cash on hand to the credit of each fund of the county government;

(3) funds received from all sources during the preceding fiscal year;

(4) the funds and revenue estimated by the auditor to be received from all sources during the preceding fiscal year;

(5) the funds and revenue estimated by the auditor to be received during the ensuing year; and

(6) a statement of all accounts and contracts on which sums are due to or owed by the county as of the last day of the preceding fiscal year, except for taxes and court costs.

(c) If actual amounts for the information described by Subsection (b)(1), (b)(2), (b)(3), or (b)(6) are not available at the time the

§ 111.063. Itemized Budget; Contents (Continued)

budget officer prepares the financial statement, the budget officer may use in the preparation of the statement estimates of that information made by the county auditor.

d) Subsection (c) does not prevent the commissioners court from adopting a budget before the beginning of the fiscal year for which the budget is prepared.

Acts 1987, 70th Leg., ch. 149, § 1, eff. Sept. 1, 1987. Amended by Acts 1989, 71st Leg., ch. 1044, § 1, eff. Sept. 1, 1989.

§ 111.064. Limitation on Expenditures Before Adoption of Budget

Until a budget for a fiscal year is adopted by the commissioners court, the county may not make payments during that fiscal year except for emergencies and for obligations legally incurred before the first day of the fiscal year for salaries, utilities, materials, and supplies.

Acts 1987, 70th Leg., ch. 149, § 1, eff. Sept. 1, 1987.

§ 111.065. Information Furnished by Officers

In preparing or monitoring the budget, the budget officer may require the county auditor or any other district, county, or precinct officer of the county to provide any information necessary for the budget officer to properly prepare or monitor the budget.

Acts 1987, 70th Leg., ch. 149, § 1, eff. Sept. 1, 1987.

§ 111.066. Proposed Budget Filed With County Clerk and County Auditor; Public Inspection

(a) The budget officer shall file a copy of the proposed budget with the county clerk and the county auditor.

(b) The copy of the proposed budget shall be available for public inspection.

Acts 1987, 70th Leg., ch. 149, § 1, eff. Sept. 1, 1987.

§ 111.067. Public Hearing on Proposed Budget

(a) The commissioners court shall hold a public hearing on the proposed budget. Any taxpayer of the county may attend and may participate in the hearing.

(b) The commissioners court shall hold the hearing on a day within 10 calendar days after the date the proposed budget is filed but before the last day of the first month of the fiscal year.

(c) The commissioners court shall publish notice that it will consider the proposed budget on the date of the budget hearing. The notice must be published once in a newspaper of general circulation in the county and must state the date, time, and location of the hearing.

(d) Notice under this section must include, in type of a size at least equal to the type used for other items in the notice, any statement required to be included in the proposed budget under section 111.033(b).

Acts 1987, 70th Leg., ch. 149, § 1, eff. Sept. 1, 1987.
Amended by Acts 1999, 76th Leg., ch. 552, § 2, eff. June 18, 1999; Acts 2007, 80th Leg., ch. 942 § 19, eff. Sept. 1, 2007.

§111.0675. Commissioners Court: Special Notice by Publication for Budget Hearing

(a) A commissioners court shall publish notice before a public hearing relating to a budget in at least one newspaper of general circulation in the county.

(b) Notice published under this section is in addition to notice required by other law. Notice under this section shall be published not earlier than the 30th or later than the 10th day before the date of the hearing.

(c) This section does not apply to a commissioners court required by other law to give notice by publication of a hearing on a budget.

Added by Acts 1993, 73rd Leg., ch. 268, § 28, eff. Sept. 1, 1993.

§ 111.068. Adoption of Budget

(a) At the conclusion of the public hearing, the commissioners court shall take action on the proposed budget.

(b) The commissioners court may make any changes in the proposed budget that it considers warranted by the facts and law and required by the interest of the taxpayers, but the amounts budgeted in a fiscal year for expenditures from the various funds of the county may not exceed the balances in those funds as of the first day of the fiscal year, plus the anticipated revenue for the fiscal year as estimated by the county auditor.

Acts 1987, 70th Leg., ch. 149, § 1, eff. Sept. 1, 1987.

§ 111.069. Approved Budget Filed With Officers

On final approval of the budget by the commissioners court, the court shall file a copy of the budget with the county auditor and the county clerk.

Acts 1987, 70th Leg., ch. 149, § 1, eff. Sept. 1, 1987. Amended by Acts 1989, 71st Leg., ch. 584, § 101, eff. Sept. 1, 1989.

§ 111.070. Expenditure of Funds Under Budget; Emergency Expenditure; Budget Transfer

(a) The commissioners court may spend county funds only in strict compliance with the budget, except as provided by this section.

(b) The commissioners court may authorize an emergency expenditure as an amendment to the original budget only in a case of grave public necessity to meet an unusual and unforeseen condition that could not have been included in the original budget through the use of reasonably diligent thought and attention. If the court amends the original budget to meet an emergency, the court shall file a copy of its order amending the budget with the county clerk and the clerk shall attach the copy to the original budget.

(c) The commissioners court by order may:

(1) amend the budget to transfer an amount budgeted for one item to another budgeted item without authorizing an emergency expenditure; or

(2) designate the county budget officer or another officer or employee of the county who may, as appropriate and subject to conditions and directions provided by the court, amend the budget by transferring amounts budgeted for certain items to other budgeted items.

Acts 1987, 70th Leg., ch. 149, § 1, eff. Sept. 1, 1987. Amended by Acts 1997, 75th Leg., ch. 1197, § 7, eff. June 20, 1997; Acts 2005, 79th Leg., ch. 1121, § 1, eff. June 18, 2005.

§ 111.0705. Budget for Expenditures From Proceeds of Bonds or Other Obligations

If a county bond issue is submitted at an election or other authorized obligations are to be issued against future revenues and a tax is to be levied for those obligations, the commissioners court shall adopt a budget of proposed expenditures. On receipt of the proceeds of the sale of the bonds or other obligations, the county may make expenditures from the proceeds in the manner provided by this subchapter for expenditures for general purposes.

Added by Acts 1997, 75th Leg., ch. 1197, § 8, eff. June 20, 1997.

§ 111.0706. Special Budget for Grant or Aid Money

The county auditor shall certify to the commissioners court the receipt of all public or private grant or aid money that is available for disbursement in a fiscal year but not included in the budget for that fiscal year. On certification, the court shall adopt a special budget for the limited purpose of spending the grant or aid money for its intended purpose.

Added by Acts 1997, 75th Leg., ch. 1197, § 8, eff. June 20, 1997.

§111.0707. Special Budget for Revenue From Intergovernmental Contracts

The county auditor shall certify to the commissioners court the receipt of all revenue from intergovernmental contracts that is available for disbursement in a fiscal year but not included in the budget for that fiscal year. On certification, the court shall adopt a special budget for the limited purpose of spending the revenue from intergovernmental contracts for its intended purpose.

Added by Acts 1997, 75th Leg., ch. 1197, § 8, eff. June 20, 1997.

§111.07075. Special Budget for Revenue Received After Start of Fiscal Year

The county auditor shall certify to the commissioners court the receipt of revenue from a new source not anticipated before the adoption of the budget and not included in the budget for that fiscal year. On certification, the court may adopt a special budget for the limited purpose of spending the revenue for general purposes or for any of its intended purposes.

Added by Acts 2001, 77th Leg., ch. 938, § 3, eff. Sept. 1, 2001.

§ 111.0708. Pledging Revenue as Security for Bonds and Other Obligations

In preparing a county budget, a county may secure county bonds or other obligations by pledging for the term of the bonds or other obligations:

(1) any security authorized by law; or

(2) any revenue or receipts obtained by the county from the levy of a state tax if the state is required to pay the county the proceeds or receipts from the tax.

Added by Acts 1997, 75th Leg., ch. 1197, § 8, eff. June 20, 1997.

§ 111.0709. Changes in Budget for County Purposes
This subchapter does not prevent the commissioners court from making changes in the budget for county purposes.
Added by Acts 1997, 75th Leg., ch. 1197, § 8, eff. June 20, 1997.

§ 111.071. Budget Officer's Assistance to Commissioners Court
The budget officer may assist the commissioners court in the performance of the court's duties relating to the efficiency and effectiveness of county operations.
Acts 1987, 70th Leg., ch. 149, § 1, eff. Sept. 1, 1987.

§ 111.072. Duties Retained by County Auditor
The duties given under Subchapter B to the county auditor that are not expressly conferred by this subchapter on the budget officer remain duties of the county auditor.
Acts 1987, 70th Leg., ch. 149, § 1, eff. Sept. 1, 1987.

§ 111.073. Employment of Personnel
The commissioners court may employ personnel necessary to assist the budget officer in the performance of the duties of that office.
Acts 1987, 70th Leg., ch. 149, § 1, eff. Sept. 1, 1987.

§ 111.074. Limitation on Budget of County Auditor
An increase from one fiscal year to the next in the amount budgeted for expenses of the county auditor's office or the salary of an assistant auditor shall not exceed five (5) percent without approval of the commissioners court.
Added by Acts 1991, 72nd Leg., ch. 600, § 5, eff. June 15, 1991; Acts 1991, 72nd Leg., ch. 739, § 3, eff. Aug. 26, 1991.

§ 111.075. Reserve Item
Notwithstanding any other provision of this subchapter, a county may establish in the budget a reserve or contingency item. The item must be included in the itemized budget under Section 111.063(a) in the same manner as a project for which an appropriation is established in the budget.
Added by Acts 2003, 72nd Leg., ch. 201, § &, eff Sept. 1, 2003.

SUBCHAPTER D. BUDGET APPROPRIATIONS

§ 111.091. Appropriation Accounts
(a) On the adoption and certification of a general or special county budget, the county auditor shall open an appropriation account for each main budgeted or special item in the budget.
(b) The county auditor shall enter to an appropriation account each warrant drawn against that appropriation.
(c) The county auditor periodically shall inform the commissioners court of the condition of the appropriation accounts.
Acts 1987, 70th Leg., ch. 149, § 1, eff. Sept. 1, 1987.

§111.092. Departmental Expenses Not to Exceed Appropriations
The county auditor shall oversee the warrant process to ensure that the expenses of any department do not exceed the budget appropriations for that department.
Acts 1987, 70th Leg., ch. 149, § 1, eff. Sept. 1, 1987.

§ 111.093. Appropriations For Purchases, Contracts, Salaries, or Labor Expenses in County With Population of More Than 225,000
(a) This section applies only to a county with a population of more than 225,000.
(b) The county auditor shall charge all purchase orders, requisitions, contracts, and salary and labor allowances to the appropriation accounts.
(c) A requisition issued or a contract for work, labor, services, or materials and supplies that is entered into in the manner provided by law by a proper authority is not binding until the county auditor certifies that the budget contains an ample provision for the obligation and that funds are or will be available to pay the obligation when due.
(d) The amount allocated in the budget for a purchase order, requisition, contract, special purpose, or salary or labor account may not be allocated for any other purpose unless an unexpended balance remains in the account after full discharge of the obligation or unless the requisition, contract, or allocation is canceled in writing by the commissioners court or a county officer for a valid reason.
Acts 1987, 70th Leg., ch. 149, § 1, eff. Sept. 1, 1987.

§ 111.094. Itemized Budget
The commissioners court in preparing the county budget shall determine the amount of county funds to be spent for the Juvenile probation department in the county budget
Added by Acts 1997, 75th Leg., ch. 1197, § 8, eff. June 20, 1997.

§ 111.095. Special Funds
(a) This section shall apply to all funds maintained and controlled by a county tax assessor-collector that are not included in the county budget.
(b) At least 60 days before the first day of the county's fiscal year, the county tax assessor-collector shall prepare a budget for the expenditure of the funds during that fiscal year and file a copy of that budget with the county budget officer. The county budget officer shall make a copy of the budget filed with the budget officer available to the public at all reasonable times. The budget filed with the county budget officer is not subject to approval by the commissioners court of the county, but any member of the public is entitled to speak for or against the budget during the county's budget process. Funds in the accounts under this section may be spent only in compliance with the budget filed with the county budget officer under this subsection.
(c) Funds in the accounts under this section may not be used to supplement the salary or cover the personal expenses of the county tax assessor-collector.
(d) The provisions of this section are cumulative with the provisions of other statures pertaining to county funds.
Added by Acts 2001, 77th Leg., ch. 938, § 4, eff. Sept. 1, 2001.

DENTON COUNTY
COMMISSIONERS COURT

September	2	2014
Month	Day	Year

Court Order Number: 14-01020

THE ORDER:

1.C

I move that the property tax rate be increased by the adoption of a tax rate of $0.2722, which is effectively a 2.190986 percent increase in the tax rate. THIS TAX RATE WILL RAISE MORE TAXES FOR MAINTENANCE AND OPERATIONS THAN LAST YEAR'S TAX RATE. THE TAX RATE WILL EFFECTIVELY BE RAISED BY 2.145 PERCENT AND WILL RAISE TAXES FOR MAINTENANCE AND OPERATIONS ON A $100,000 HOME BY APPROXIMATELY $4.16. The adoption of the tax rate on $100 of taxable value for Denton County for tax year 2014 includes $0.197909 for the purpose of maintenance and operation and $0.074291 for the payment of principal and interest on debt service, for the total County tax rate of $0.2722.

Motion by Horn **Seconded by** Merchant

County Judge Mary Horn	Yes X	
	Abstain ___	
	No ___	
	Absent ___	
Commissioner Pct No 1 Hugh Coleman	Yes X	Commissioner Pct No 2 Ron Marchant — Yes X
	Abstain ___	Abstain ___
	No ___	No ___
	Absent ___	Absent ___
Commissioner Pct No 3 Bobbie J. Mitchell	Yes X	Commissioner Pct No 4 Andy Eads — Yes X
	Abstain ___	Abstain ___
	No ___	No ___
	Absent ___	Absent ___

Motion Carried 5-0-0

Other Action: Pulled from Consent ___ No Action ___ Postponed ___

BY ORDER OF THE COMMISSIONERS COURT:

Mary Horn
Presiding Officer

ATTEST: _____

Cynthia Mitchell, County Clerk
and Ex-Officio Clerk of the
Commissioners Court of
Denton County, Texas

APPROVED AS TO FORM:

John Feldt
Assistant District Attorney

BY: _____
Deputy County Clerk

DENTON COUNTY
COMMISSIONERS COURT

09/02/2014

Month Day Year

14-01019

Court Order Number

7. B.

THE ORDER:

Approve the adoption of the FY2014-2015 Denton County Budget in the amount of $238,912,256; and any appropriate action.

Motion by Horn **Seconded by** Marchant

County Judge Mary Horn	Yes	X
	Abstain	
	No	
	Absent	

Commissioner Pct No 1 Hugh Coleman	Yes	X	**Commissioner Pct No 2** Ron Marchant	Yes	X
	Abstain			Abstain	
	No			No	
	Absent			Absent	
Commissioner Pct No 3 Bobbie J. Mitchell	Yes	X	**Commissioner Pct No 4** Andy Eads	Yes	
	Abstain			Abstain	
	No			No	
	Absent			Absent	X

Motion Carried 4-0-0

Other Action: **Pulled from Consent** ___ **No Action** ___ **Postponed** ___

BY ORDER OF THE COMMISSIONERS COURT:

Mary Horn

Presiding Officer

APPROVED AS TO FORM:

John Feldt

Assistant District Attorney

ATTEST:

Cynthia Mitchell, County Clerk and Ex-Officio Clerk of the Commissioners Court of Denton County, Texas

BY: _____

Deputy County Clerk

GLOSSARY

Account Code: A series of numbers used to identify and classify expenditures or revenues within an organizational unit. The account code consists of a fund code, department or activity code, an object or expenditure code and a category code as set forth in the "Chart of Accounts."

Accrual Basis: Basis of accounting where transactions are recognized in the financial statement when they occur, regardless of when cash is actually received or spent.

Activity: The part of a department or division charged with a specific provision of County service.

Actual: Final audited revenue or expenditure results of operations for the fiscal year indicated.

ADA: Americans with Disabilities.

Ad Valorem Tax: A tax levied against the taxable valuation of land and improvements.

Appraised Value: An estimate of value for the purpose of taxation.

Appropriation: An authorization to make expenditures or incur obligations against the resources of the County.

ASAP: Absent Student Assistance Program.

Assessed Valuation: The total valuation of land and improvements less all property exempt from tax. It is used by a government as a basis for levying taxes. The Denton County Appraisal District that is a separate entity sets the assessed values in Denton County.

Assets: Any item of economic value owned by the County; vehicles, land, etc.

Authorized Position Detail: A breakdown of positions and pay grades by job title for a specific department or division.

Balanced Budget Amounts budgeted in a fiscal year for expenditures from the various funds do not exceed the balances in those funds plus anticipated revenue for the fiscal year.

BAT: Best Available Technology.

Bond: A written promise to pay two things:
1. a principal amount on a specified date, and
2. a series of interest payments, usually in annual installments for the term of the bond.

Bond Rating: Organizations like Standard and Poor's and Moody's rate the riskiness of government-issued securities and gives each security a bond rating.

Bonded Indebtedness: The total amount of principal and interest due on bonds which have been sold to finance capital projects such as roads, bridges and buildings. The most prevalent types of bonds are general obligation or revenue bonds.

Budget: An itemized schedule of estimated government revenues and expenditures covering the fiscal year, prepared in advance as a guide for government expenditures.

Budget Amendment: A change in the authorized level of funding (appropriations) for a department or line item object code. These adjustments are made only with Commissioners Court approval.

Budget Calendar: A schedule of dates which the County follows in the preparation, adoption and administration of the budget process.

Budget Message: The opening section of the budget which provides the Commissioners Court and the public with a general summary of the most important aspects of the budget, changes from the current and previous fiscal years, and the views and recommendations of the Budget Officer.

Budget Policy & Procedures: A statement or plan that describes how certain aspects of the budget are formulated and the rules to be followed as the budget is put into operation after adoption.

Budgetary Control: A general set of guidelines established in a policy and procedures statement which allows for monitoring and management of funds that have been appropriated for use in providing a service.

Calculated Effective Tax Rate: State law in Texas prescribes a formula for calculating the effective tax rate for counties. The net effect of the formula is to produce a tax rate that goes down when property values rise because of inflation and vice versa. The intent is to generate a rate that produces approximately the same revenues as the year before. The formula does make adjustments for newly annexed property and newly constructed property.

Capital Equipment: Non-Consumable items purchased with an estimated useful life of more than one (1) year and a value of $5000 or more.

Capital Improvement Program (CIP): A proposed plan to finance major infrastructure development and funded through General Obligation Bonds, Refunding Bonds, Permanent Improvement Bonds and Tax Notes.

Capital Outlay: Expenditure that results in the acquisition of fixed assets.

Capital Project Fund: A proposed plan for financing long term work projects that lead to the physical development of the County; usually based on the Capital Improvement Program.

Capital Replacement Fund: This fund includes major capital projects that total over $100,000 that are not funded with long-term debt.

CDA: Criminal District Attorney.

Certificates of Obligation: A short-term debt instrument whose rates are periodically restructured.

Certification Pay: Additional pay attributable for completion of specified certification that enhances performance.

CHOS: Courthouse on the Square.

CIC: Capital Improvement Committee.

CIP: Capital Improvement Program.

CJAD: Criminal Justice Assistance Division.

COBRA: Consolidated Omnibus Budget Reconciliation Act of 1985.

Contingency Funds: A budgetary reserve set aside for unforeseen events occurring during the fiscal year which is also known as a reserve account.

CPS: Child Protective Services.

CSCD: Community Supervision & Corrections Department.

Current Taxes: Taxes that are levied and collected prior to being delinquent. The tax year begins January 1st. Taxes are delinquent on February 1st, after which time penalty and interest charges accrue.

DCTA: Denton County Transportation Authority.

Debt Service: The County's obligation to pay the principal and interest on all bonds and other debt instruments according to a payment schedule developed at the time the instrument is issued.

Debt Service Fund: This fund accounts for the accumulation of financial resources needed to meet the requirements of general obligation debt service and debt service reserves.

Deficit: The excess of expenses over budget during the accounting period.

Delinquent Taxes: Taxes that remain unpaid at February 1st.

Department: A major division or unit of the County responsible for a service or operation or a group of related operations within a functional area.

Department/Activity Description: Description of the services provided by a particular department at the approved level of funding.

Departmental Goals: The goals are to describe the purpose or benefit that the department provides to the citizen which also identifies the end result that the department desires to achieve.

Disbursement: Payment of goods or services in cash or by check.

DA: Criminal District Attorney.

Division: A section of an operation that is grouped based on related activities.

Effective Tax Rate: State law in Texas prescribes a formula for calculating the effective tax rate for counties. The net effect of the formula is to produce a tax rate that goes down when property values rise because of inflation and vice versa. The intent is to generate a rate that produces approximately the same revenues as the year before. The formula does make adjustments for newly annexed property and newly constructed property.

DSRIP: Delivery System Reform Incentive Payment (DSRIP).

Encumbrance: An obligation of the County for which funds have been set aside (not expended) for a known or expected expenditure with a valid purchase order or contract.

Estimated Revenue: The amount of projected revenue for the fiscal cycle. Projections are generally based on prior experiences or increased fees.

Executive Summary: An overview of the County including budget highlights, funding sources and a complete review of the budget process.

Exempt: Personnel not eligible to receive overtime pay and who are expected to put in whatever hours are necessary to complete their job assignments. The respective department head or elected official, as partial compensation for overtime hours worked, may allow compensatory time off.

Expenditure: The outflow of funds to obtain goods or services.

Expenses: Charges incurred for operations, maintenance, debt service and other goods and services.

FBSS: Family Based Safety Services.

Fees of Office (Revenue): Fees charged by various County departments to provide a service to the public or another governmental entity.

FEMA: Federal Emergency Management Agency.

Fiduciary or Trust and Agency Fund: The funds that account for assets held by the County in a trustee or agency capacity.

Fines (Revenue): Revenue generated through fines assessed by various courts.

Fiscal Policy: A set of principals for the planning and programming of government budgets. Changes in the level of taxes, the rate of government expenditures or the budget deficit are all possible instruments of fiscal policy.

Fiscal Year: The period signifying the beginning and ending of an accounting period. Denton County's fiscal year is October 1st through September 30th.

Fixed Assets: See Capital Equipment.

FMLA: Family Medical Leave Act of 1993.

Forfeitures: Payment as a penalty assessed by the Courts through bail bond and property forfeitures.

FTP: File Transfer Protocol.

Fund: An independent fiscal and accounting entity, segregated to perform specific activities or functions. Each fund balances appropriations and revenues.

Fund Balance: The excess of a fund's current assets over its liabilities for the accounting period. State law prohibits deficits.

GAAP: Generally Accepted Accounting Principles.

GASB: Governmental Accounting Standards Board.

General Fund: The fund used to account for all financial resources except those required to be accounted for in another fund. This is the main operating fund of the County.

General Ledger: A file that contains the accounts needed to reflect the financial position and the results of operations of the County.

General Obligation Bonds: Also known as G.O. Bonds. Debt instruments where the taxing power of the governmental entity is used to guarantee repayment. These bonds are sold and guaranteed by the government entity which issues the bonds and backed by the government's full faith and credit to the repayment of the bonds it issues.

GFOA: Government Finance Officers Association.

Governmental Funds: Funds used to account for most typical governmental functions. The acquisition, use, and balances of expendable financial resources and the related current liabilities are accounted for through governmental funds

Grant: A contribution by a government or other organization to support a particular function. Typically, these contributions are made to local governments from state or federal governments.

HIPAA: Health Insurance Portability and Accountability Act of 1996.

Indirect Costs: Costs not directly attributable to providing a product or service. Usually these are support costs.

Inflation: A persistent rise in the general price level that results in a decline in the purchasing power of money.

Infrastructure: the basic elements necessary for providing sufficient roads and highways necessary to handle the volumes of increasing traffic.

Interest Earnings: Earnings from available monies invested during the year.

Intergovernmental (Revenue): Funds received as payment from the State of Texas and other agencies for administering a program.

Internal Control: A plan of organization under which employees' duties are arranged so that records and procedures are so designed as to make it possible to exercise effective accounting controls over assets, liabilities, revenues and expenditures.

Intra-Departmental Transfer: A change within a department's operating line items with less than a $2,000 cumulative total for the fiscal year.

Investments: Securities and real estate held for the production of revenues in the form of interest, dividends, rentals, or lease payments. The term does not include fixed assets used in governmental operations.

JAG ARRA: Juvenile Assistance Grant – American Recovery and Reinvestment Act.

JJAEP: Juvenile Justice Alternative Education Program.

JP: Justice of the Peace.

Liabilities: Debt or other legal obligations arising out of transactions in the past that must be liquidated, renewed, or refunded at some future date.

Levy: To impose taxes, special assessments, or service charges for the support of government activities.

Line Item Budget: A budget that lists each object code for departments separately with the dollar amount budgeted.

Long Term Debt: Debt with a maturity of more than one year from the date of issuance.

ME: Medical Examiner's Office.

MHMR: Mental Health Mental Retardation.

MHU: Mental Health Unit.

Miscellaneous (Revenue): Revenue generated from various sources such as the sale of assets or supplies. Beginning balances are classified as miscellaneous since they consist of excess revenue from all categories.

Mission Statement: An operational statement explaining the purpose of the organization.

Modified Accrual Basis: This is a combination of cash and accrual accounting.. Expenditures are immediately incurred as a liability while revenues are not recorded until they are actually received or are "measurable" and "available for expenditure". This type of accounting basis is conservative and is recommended as the standard for most governmental funds.

MUD: Municipal Utility District.

NCTCOG: North Central Texas Council of Governments.

NSF: Not Sufficient Funds.

Non-Departmental Expense: Expenditures for professional services and other general government functions, which cannot be allocated to individual departments, are assigned to miscellaneous/non-departmental expenses.

Object Code: Numerical code for line item expenditure description.

Objective: Steps taken to achieve a pre-determined goal.

OCA: Office of Consumer Affairs.

OCD: Office of Civil Defense.

OJP: Office of Justice Programs.

Operating Budget: That summarized budget of the County, which provides a review of the services and functions of the various County departments including budget changes, funding sources and other various information. This document is provided separate from a line-item budget which provides more details about the County for the public.

Operating Fund: A set of self-balancing accounts used to pay current, on-going expenditures.

Operating Expenses: The portion of the budget that provides goods and services used in the daily operations excluding personnel and capital expenditures.

Performance/Productivity Measures: Specific quantitative and qualitative measures of work performed as an objective of the department.

Position: An employee working at least 17 hours per week for the County.

Property Tax: Taxes levied on both real and personal property according to the property's valuation and the tax rate.

Reserve: Denton County maintains one type of reserve account. The Unallocated Reserves are used to fund expenses within the first three months of the fiscal year until property tax payments are received.

Resolution: A formal statement of opinion or determination adopted by an assembly or other formal group.

Resources: Total dollars available for appropriations, including estimated revenues, fund transfers, and beginning fund balances.

Revenue: Income received from such sources as taxes, fines, fees, forfeitures, grants, etc.

SO: Sheriff's Office.

Source of Revenue: Revenues are classified according to source.

Special Revenue Funds: These funds are set up to keep track of segregated revenue activities.

Staffing Trends: Staffing figures for a specific period of time for a department or division.

Statute: A law enacted by the legislative assembly.

STEP: Selective Traffic Enforcement Program.

Tax Levy: Imposing or collecting a tax.

Tax Rate: A percentage applied to all taxable property to raise general revenues.

Tax Rate Limit: The maximum rate at which a government may levy a tax. The limit may apply to taxes raised for a particular purpose, or to taxes imposed for all purposes, and may apply to a single government, to a class of governments, or to all governments operating in a particular area. Overall tax rate limits usually restrict levies for all purposes and of all governments, state and local, having jurisdiction in a given area.

Tax Roll: Official list showing the amount of taxes levied against each taxpayer or property.

Taxes: Sums imposed by a government for services performed for the common benefit of the people.

Taxes (current): Taxes levied that are due within one year.

Taxes (delinquent): Taxes which remain unpaid after the date on which a penalty for non-payment is attached.

TCEQ: Texas Commission on Environmental Quality.

Time Deposit: Investment of idle funds with a depository at a negotiated interest rate.

TJJD: Texas Juvenile Justice Department.

Transfer-In: Funds expended in one fund and received in another.

TRIP '08: Road bond projects that received voter approval in November 2008 for various county-wide Transportation Road Improvements Programs.

Trust Funds: Accounts established to record and report all funds collected, disbursed, invested, and held in trust as ordered by the courts.

TXDOT: Texas Department of Transportation.

Unencumbered Balance: The amount of an appropriation that is neither expended nor obligated (encumbered). That amount of appropriation is available for future use.

Unappropriated Fund Balance: Funds that are neither expended nor obligated and provides cash flow to the organization.

VA: Veterans Administration.

WIC: Women, Infants and Children.

FY 2015 Pay Grades-Effective 10/1/14

Denton County General Pay Grades

GRADE		Minimum	Midpoint	Maximum
1	Hourly	10.613	13.267	15.920
	Bi-weekly	849	1,061	1,274
	Annual	22,076	27,596	33,114
2	Hourly	11.357	14.196	17.035
	Bi-weekly	909	1,136	1,363
	Annual	23,622	29,527	35,433
3	Hourly	12.152	15.189	18.227
	Bi-weekly	972	1,215	1,458
	Annual	25,276	31,594	37,912
4	Hourly	13.002	16.253	19.503
	Bi-weekly	1,040	1,300	1,560
	Annual	27,045	33,806	40,567
5	Hourly	13.913	17.390	20.868
	Bi-weekly	1,113	1,391	1,669
	Annual	28,938	36,172	43,406
6	Hourly	14.887	18.608	22.329
	Bi-weekly	1,191	1,489	1,786
	Annual	30,964	38,704	46,444
7	Hourly	15.928	19.910	23.892
	Bi-weekly	1,274	1,593	1,911
	Annual	33,131	41,413	49,695
8	Hourly	17.043	21.304	25.565
	Bi-weekly	1,363	1,704	2,045
	Annual	35,450	44,313	53,175
9	Hourly	18.237	22.796	27.354
	Bi-weekly	1,459	1,824	2,188
	Annual	37,932	47,415	56,897
10	Hourly	19.513	24.391	29.269
	Bi-weekly	1,561	1,951	2,342
	Annual	40,586	50,733	60,880
11	Hourly	20.879	26.098	31.318
	Bi-weekly	1,670	2,088	2,505
	Annual	43,428	54,284	65,141
12	Hourly	22.340	27.925	33.510
	Bi-weekly	1,787	2,234	2,681
	Annual	46,468	58,084	69,701
13	Hourly	23.904	29.880	35.856
	Bi-weekly	1,912	2,390	2,868
	Annual	49,720	62,150	74,580
14	Hourly	25.577	31.972	38.365
	Bi-weekly	2,046	2,558	3,069
	Annual	53,200	66,501	79,800
15	Hourly	27.367	34.210	41.051
	Bi-weekly	2,189	2,737	3,284
	Annual	56,924	71,156	85,387
16	Hourly	29.283	36.604	43.925
	Bi-weekly	2,343	2,928	3,514
	Annual	60,909	76,136	91,363
17	Hourly	31.333	39.166	47.000
	Bi-weekly	2,507	3,133	3,760
	Annual	65,173	81,466	97,759
18	Hourly	33.526	41.908	50.289
	Bi-weekly	2,682	3,353	4,023
	Annual	69,735	87,168	104,602
19	Hourly	35.874	44.841	53.810
	Bi-weekly	2,870	3,587	4,305
	Annual	74,617	93,270	111,924
20	Hourly	38.384	47.980	57.576
	Bi-weekly	3,071	3,838	4,606
	Annual	79,839	99,799	119,759

Denton County Attorney Pay Grades

GRADE		Minimum	Midpoint	Maximum
ATY 1	Hourly	26.683	30.018	33.353
	Bi-weekly	2,135	2,401	2,668
	Annual	55,500	62,438	69,375
ATY 2	Hourly	29.351	33.020	36.689
	Bi-weekly	2,348	2,642	2,935
	Annual	61,050	68,681	76,313
ATY 3	Hourly	32.286	37.129	41.972
	Bi-weekly	2,583	2,970	3,358
	Annual	67,155	77,228	87,302
ATY 4	Hourly	35.515	40.842	46.169
	Bi-weekly	2,841	3,267	3,694
	Annual	73,871	84,951	96,032
ATY 5	Hourly	39.066	45.903	52.739
	Bi-weekly	3,125	3,672	4,219
	Annual	81,258	95,478	109,698
ATY 6	Hourly	42.973	50.493	58.013
	Bi-weekly	3,438	4,039	4,641
	Annual	89,383	105,025	120,667
ATY 7	Hourly	47.270	56.724	66.178
	Bi-weekly	3,782	4,538	5,294
	Annual	98,322	117,986	137,650
ATY 8	Hourly	51.997	62.397	72.796
	Bi-weekly	4,160	4,992	5,824
	Annual	108,154	129,785	151,415
ATY 9	Hourly	57.197	71.496	85.795
	Bi-weekly	4,576	5,720	6,864
	Annual	118,969	148,711	178,454
ATY 10	Hourly	62.916	78.646	94.375
	Bi-weekly	5,033	6,292	7,550
	Annual	130,866	163,583	196,299
ATY 11	Hourly	69.208	86.510	103.812
	Bi-weekly	5,537	6,921	8,305
	Annual	143,953	179,941	215,929

Denton County Senior Management Pay Grades

GRADE		Minimum	Midpoint	Maximum
BB 1	Hourly	43.269	56.490	69.712
	Bi-weekly	3,462	4,519	5,577
	Annual	90,000	117,500	145,000
BB 2	Hourly	52.885	67.308	81.731
	Bi-weekly	4,231	5,385	6,538
	Annual	110,000	140,000	170,000

Denton County Law Enforcement Pay Grades

GRADE		Minimum	Midpoint	Maximum
101	Hourly	14.887	18.608	22.329
	Bi-weekly	1,191	1,489	1,786
	Annual	30,964	38,704	46,444
102	Hourly	15.928	19.910	23.892
	Bi-weekly	1,274	1,593	1,911
	Annual	33,131	41,413	49,695
103	Hourly	17.043	21.304	25.565
	Bi-weekly	1,363	1,704	2,045
	Annual	35,450	44,313	53,175
104	Hourly	18.237	22.796	27.354
	Bi-weekly	1,459	1,824	2,188
	Annual	37,932	47,415	56,897
105	Hourly	19.513	24.391	29.269
	Bi-weekly	1,561	1,951	2,342
	Annual	40,586	50,733	60,880
106	Hourly	20.879	26.098	31.318
	Bi-weekly	1,670	2,088	2,505
	Annual	43,428	54,284	65,141
107	Hourly	22.340	27.925	33.510
	Bi-weekly	1,787	2,234	2,681
	Annual	46,468	58,084	69,701
108	Hourly	23.904	29.880	35.856
	Bi-weekly	1,912	2,390	2,868
	Annual	49,720	62,150	74,580
109	Hourly	25.577	31.972	38.365
	Bi-weekly	2,046	2,558	3,069
	Annual	53,200	66,501	79,800
110	Hourly	27.367	34.210	41.051
	Bi-weekly	2,189	2,737	3,284
	Annual	56,924	71,156	85,387
111	Hourly	29.283	36.604	43.925
	Bi-weekly	2,343	2,928	3,514
	Annual	60,909	76,136	91,363
112	Hourly	31.333	39.166	47.000
	Bi-weekly	2,507	3,133	3,760
	Annual	65,173	81,466	97,759
113	Hourly	33.526	41.908	50.289
	Bi-weekly	2,682	3,353	4,023
	Annual	69,735	87,168	104,602
114	Hourly	35.874	44.841	53.810
	Bi-weekly	2,870	3,587	4,305
	Annual	74,617	93,270	111,924
115	Hourly	38.384	47.980	57.576
	Bi-weekly	3,071	3,838	4,606
	Annual	79,839	99,799	119,759
116	Hourly	41.071	51.339	61.607
	Bi-weekly	3,286	4,107	4,929
	Annual	85,428	106,785	128,142
117	Hourly	43.946	54.933	65.919
	Bi-weekly	3,516	4,395	5,274
	Annual	91,408	114,261	137,112

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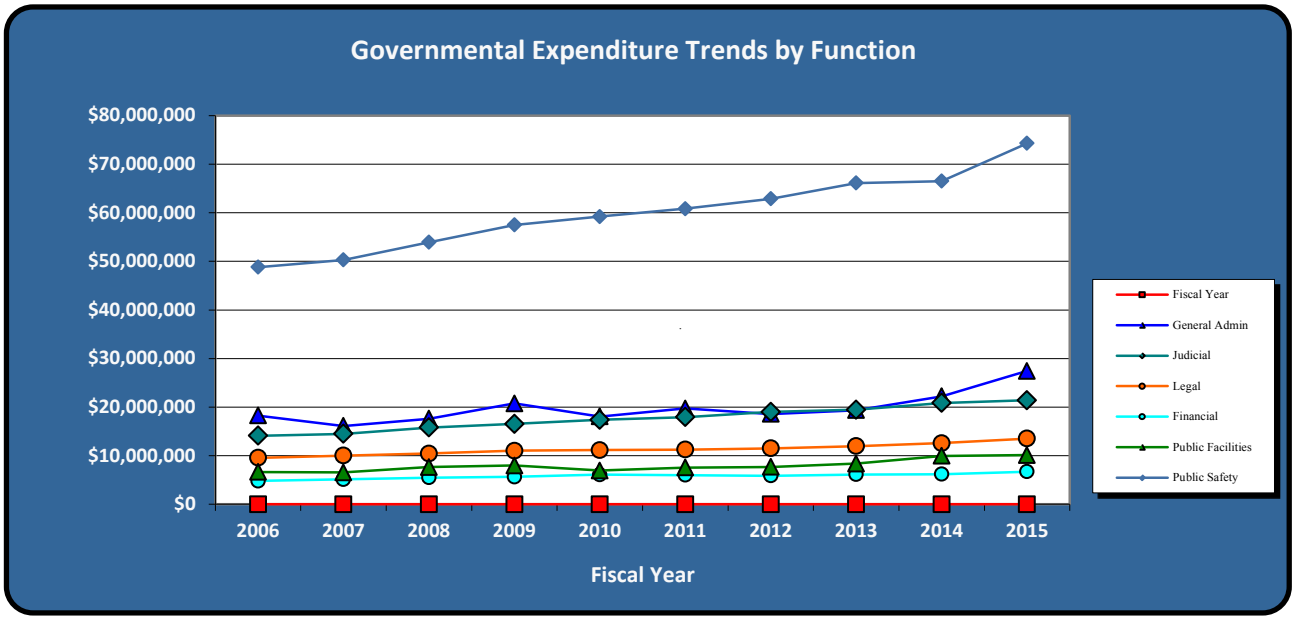
DENTON COUNTY

GENERAL GOVERNMENTAL EXPENDITURES BY FUNCTION [1]
Last Ten Fiscal Years

Fiscal Year	General Administration	Judicial	Legal	Financial	Public Facilities	Public Safety
2006	18,260,489	14,101,569	9,567,544	4,800,460	6,663,211	48,795,554
2007	16,108,615	14,511,043	10,016,699	5,140,333	6,568,295	50,285,319
2008	17,625,331	15,786,201	10,442,389	5,468,113	7,645,966	53,934,418
2009	20,764,872	16,556,969	11,019,055	5,635,737	7,966,051	57,497,131
2010	18,059,737	17,380,563	11,160,581	6,086,083	6,935,320	59,225,871
2011	19,709,074	17,936,192	11,263,089	5,995,898	7,558,632	60,820,926
2012	18,575,330	19,009,616	11,527,906	5,883,164	7,690,697	62,860,189
2013	19,373,219	19,453,340	11,974,103	6,116,399	8,378,900	66,133,671
2014 [2]	22,216,692	20,869,357	12,590,843	6,201,024	9,944,645	66,508,091
2015 [3]	27,439,485	21,418,787	13,527,894	6,703,900	10,106,767	74,293,565

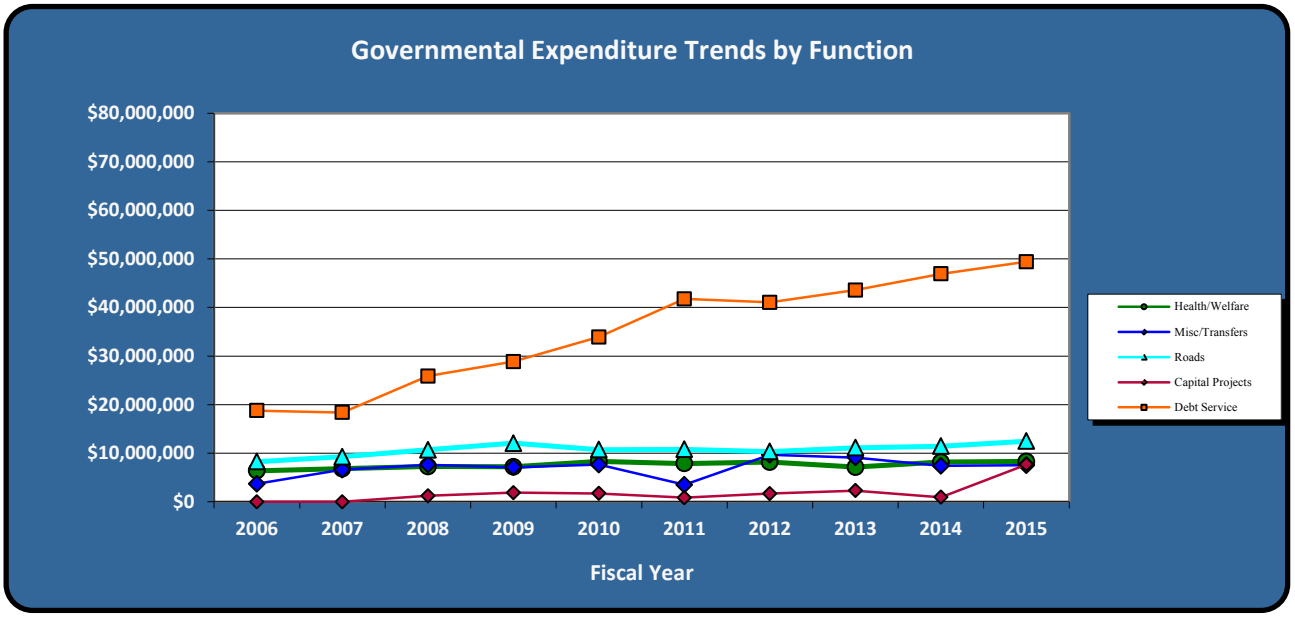


Notes:
[1] Includes General, Special Revenue and Debt Service Funds.
[2] Estimated Expenditures
[3] Budgeted Expenditures

DENTON COUNTY

GENERAL GOVERNMENTAL EXPENDITURES BY FUNCTION [1]
Last Ten Fiscal Years - Page 2

Fiscal Year	Health/ Welfare	Miscellaneous/ Transfers	Roads	Capital Projects	Debt Service	Total
2006	6,376,067	3,714,159	8,274,695	0	18,779,874	139,333,622
2007	6,816,607	6,631,649	9,292,148	0	18,380,383	143,751,090
2008	7,274,398	7,616,929	10,690,649	1,220,531	25,867,622	163,572,547
2009	7,195,347	7,100,815	12,062,578	1,879,822	28,858,092	176,536,469
2010	8,351,271	7,644,144	10,730,918	1,726,906	33,918,589	181,219,983
2011	7,872,200	3,512,172	10,788,387	844,809	41,770,901	188,072,281
2012	8,173,291	9,675,067	10,356,891	1,681,538	41,045,306	196,478,994
2013 [2]	7,151,883	9,104,842	11,132,456	2,313,020	43,557,362	204,689,194
2014 [3]	8,159,134	7,409,137	11,460,753	951,885	46,905,806	213,217,367
2015 [3]	8,300,840	7,534,514	12,488,486	7,677,236	49,420,782	238,912,256

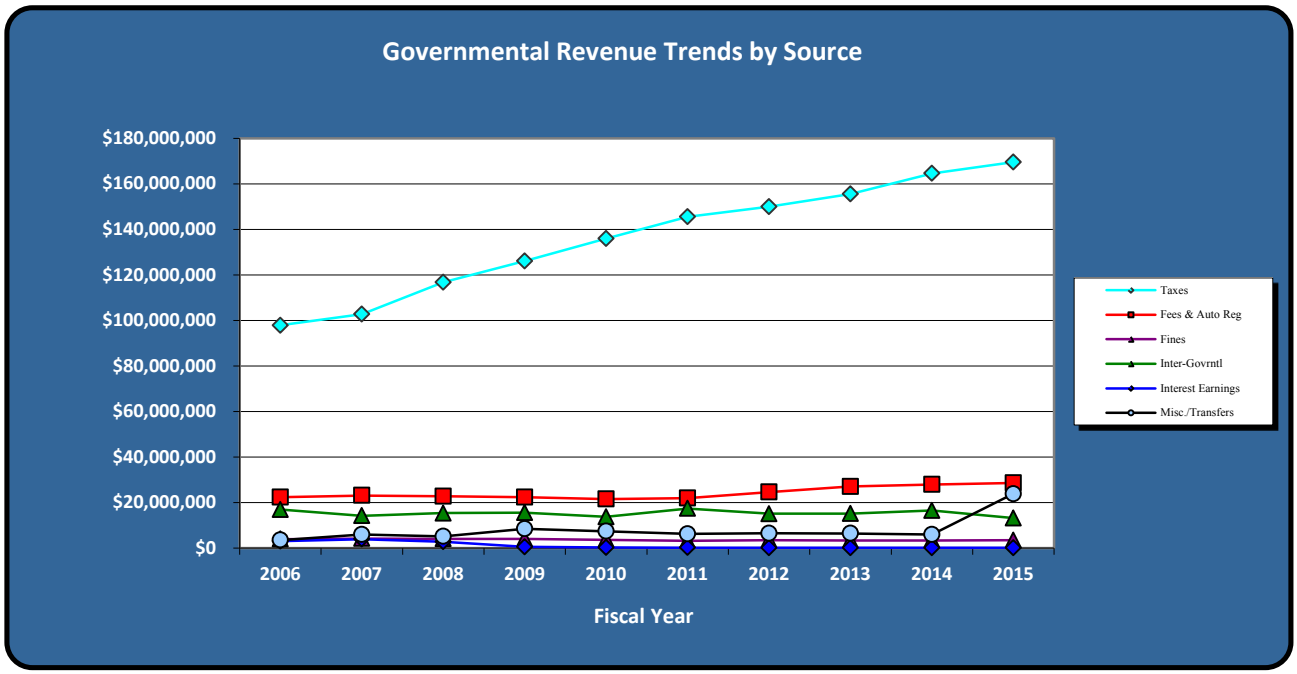


Notes:
[1] Includes General, Special Revenue and Debt Service Funds.
[2] Estimated Expenditures
[3] Budgeted Expenditures

DENTON COUNTY

GENERAL REVENUES BY SOURCE [1]
Last Ten Fiscal Years

Fiscal Year	Taxes	Fees and Auto Reg.	Fines	Inter-Governmental	Interest Earnings	Misc./ Transfers	Total
2006	97,874,084	22,382,518	3,972,218	16,993,836	3,068,520	3,582,633	147,873,809
2007	102,817,040	23,165,510	4,248,548	14,271,637	3,971,871	5,955,524	154,430,130
2008	116,739,752	22,830,302	4,146,764	15,409,861	2,829,407	5,217,664	167,173,750
2009	126,074,805	22,423,000	4,055,003	15,587,658	610,310	8,522,664	177,273,440
2010	135,942,713	21,625,201	3,714,723	13,738,227	347,788	7,433,375	182,802,027
2011	145,542,071	21,952,079	3,261,993	17,439,774	229,022	6,270,066	194,695,005
2012	149,920,815	24,643,202	3,516,408	15,115,475	205,070	6,514,850	199,915,820
2013	155,539,909	27,089,727	3,390,803	15,229,390	167,929	6,498,106	207,915,864
2014 [2]	164,575,000	27,979,000	3,430,000	16,609,055	155,000	5,963,635	218,711,690
2015 [3]	169,499,561	28,660,500	3,480,000	13,176,870	166,250	5,870,216	220,853,397



Notes: 2006 - 2013 Indicate Actual Totals

[1] Includes General, Special Revenue and Debt Service Funds

[2] Estimated Revenues

[3] Budgeted Revenues (Excludes Fund Balance)

DENTON COUNTY

PROPERTY TAX LEVIES AND COLLECTIONS
Last Ten Fiscal Years

Fiscal Year	Total Tax Levy	Collected within the Fiscal Year		Collections in Subsequent Years	Total Collections to Date	
		Amount	Percentage of Levy		Amount	Percentage of Levy
2005	92,199,668	90,828,110	98.5%	1,270,462	92,098,572	99.9%
2006	97,409,653	95,770,632	98.3%	1,556,994	97,327,626	99.9%
2007	102,452,774	100,548,087	98.1%	1,814,369	102,362,456	99.9%
2008	115,678,523	114,144,213	98.7%	1,428,698	115,572,911	99.9%
2009	126,042,884	124,349,930	98.7%	1,494,939	125,844,869	99.8%
2010	135,228,985	133,632,700	98.8%	1,252,919	134,885,619	99.7%
2011	145,749,960	144,186,320	98.9%	1,138,587	145,324,907	99.7%
2012	149,757,246	148,619,170	99.2%	757,622	149,376,792	99.7%
2013	155,676,278	154,663,495	99.3%	535,420	155,198,915	99.7%
2014	164,349,886	163,528,211	99.5%	-	163,528,211	99.5%

DENTON COUNTY

ASSESSED AND ESTIMATED ACTUAL VALUE OF TAXABLE PROPERTY
Last Ten Fiscal Years

	Real Property			
Fiscal Year	Residential Property	Commercial Property	Other	Personal Property
2005	25,153,598,645	4,105,080,500	$3,873,892,077	$4,229,771,539
2006	27,011,065,226	4,544,999,060	$3,929,476,860	$5,301,761,092
2007	29,740,164,928	5,207,650,890	$8,148,783,424	$3,983,340,835
2008	32,339,953,553	6,730,833,980	$11,128,310,614	$5,119,287,446
2009	35,370,529,725	7,685,551,410	$14,622,614,897	$5,493,135,842
2010	34,023,281,341	7,708,027,368	$12,825,800,942	$4,477,889,643
2011	36,388,973,004	7,211,355,948	$9,225,513,044	$5,751,350,438
2012	36,474,424,930	7,643,824,158	$9,661,492,578	$5,751,350,438
2013	39,055,589,388	7,476,279,462	$5,615,385,494	$8,096,329,648
2014	39,055,589,388	7,476,279,462	$5,615,385,494	$8,096,329,648

DENTON COUNTY

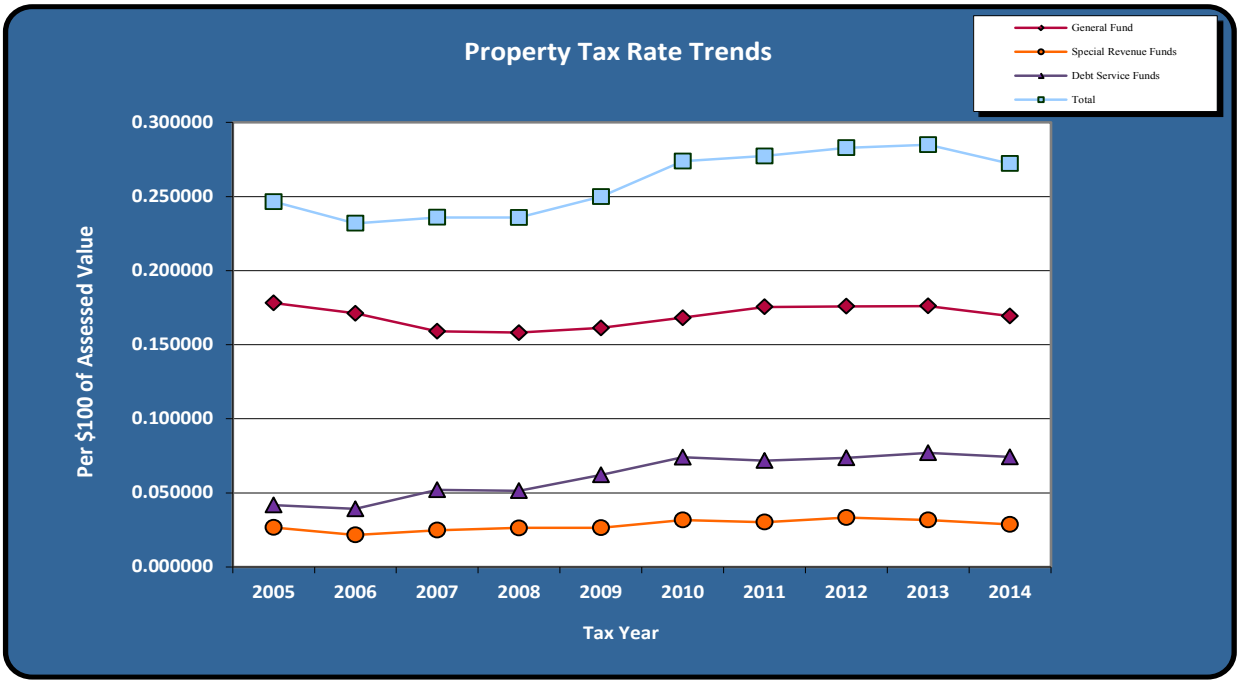
ASSESSED AND ESTIMATED ACTUAL VALUE OF TAXABLE PROPERTY
Last Ten Fiscal Years - Page 2

Fiscal Year	Less Tax Exempt Real Property	Total Taxable Assessed Value	Total Direct Tax Rate	Estimated Actual Taxable Value	Assessed Value as a Percentage of Actual Value
2005	1,291,112,384	36,071,230,377	0.25480	36,071,230,377	100%
2006	1,456,690,424	39,330,611,814	0.24648	39,330,611,814	100%
2007	3,203,434,282	43,876,505,795	0.23192	43,876,505,795	100%
2008	6,435,930,007	48,882,455,586	0.23589	48,882,455,586	100%
2009	9,914,568,266	53,257,263,608	0.23577	53,257,263,608	100%
2010	5,088,997,965	53,946,001,329	0.24980	53,946,001,329	100%
2011	5,559,376,920	53,017,815,514	0.27390	53,017,815,514	100%
2012	5,681,118,965	53,849,973,139	0.27736	53,849,973,139	100%
2013	6,133,624,980	54,109,959,012	0.28287	54,109,959,012	100%
2014	6,133,624,980	54,109,959,012	0.28287	54,109,959,012	100%

DENTON COUNTY

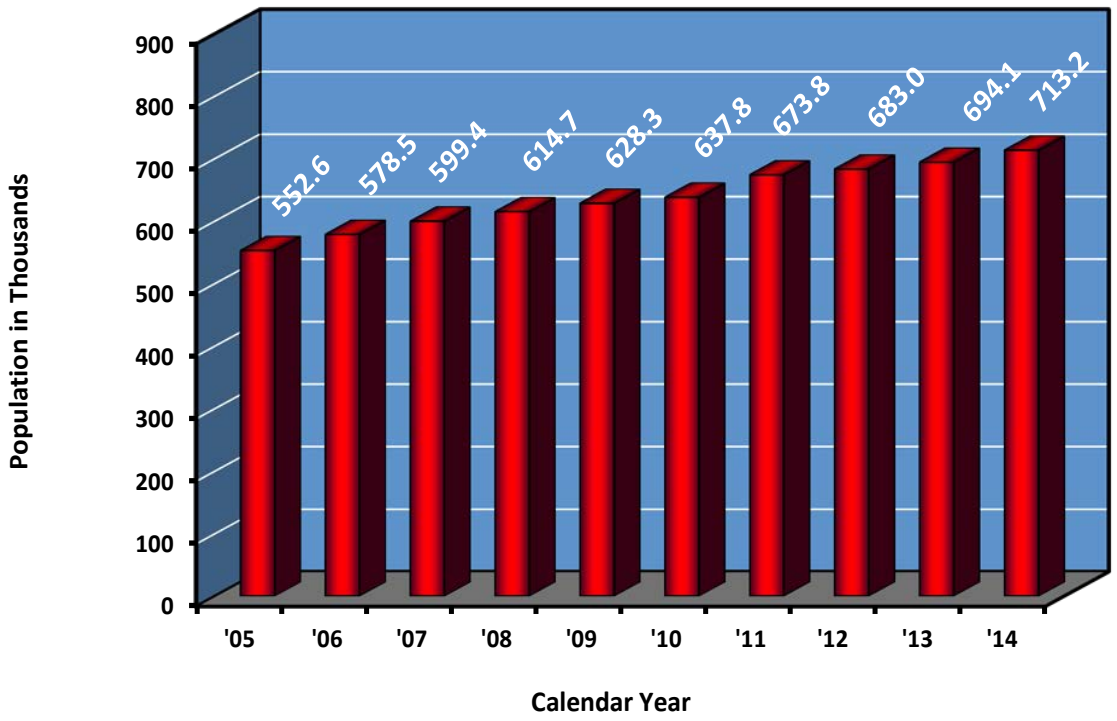
PROPERTY TAX RATES
(PER $100 OF ASSESSED VALUE)
Last Ten Tax Years

Tax Year	General Fund	Special Revenue Funds	Debt Service Funds	Total
2005	0.178140	0.026670	0.041670	0.246480
2006	0.171120	0.021670	0.039130	0.231920
2007	0.159040	0.024790	0.052060	0.235890
2008	0.158100	0.026330	0.051340	0.235770
2009	0.161240	0.026490	0.062070	0.249800
2010	0.168171	0.031730	0.073999	0.273900
2011	0.175448	0.030209	0.071700	0.277357
2012	0.175880	0.033345	0.073642	0.282867
2013	0.176120	0.031724	0.077070	0.284914
2014	0.169300	0.028609	0.074291	0.272200



DENTON COUNTY

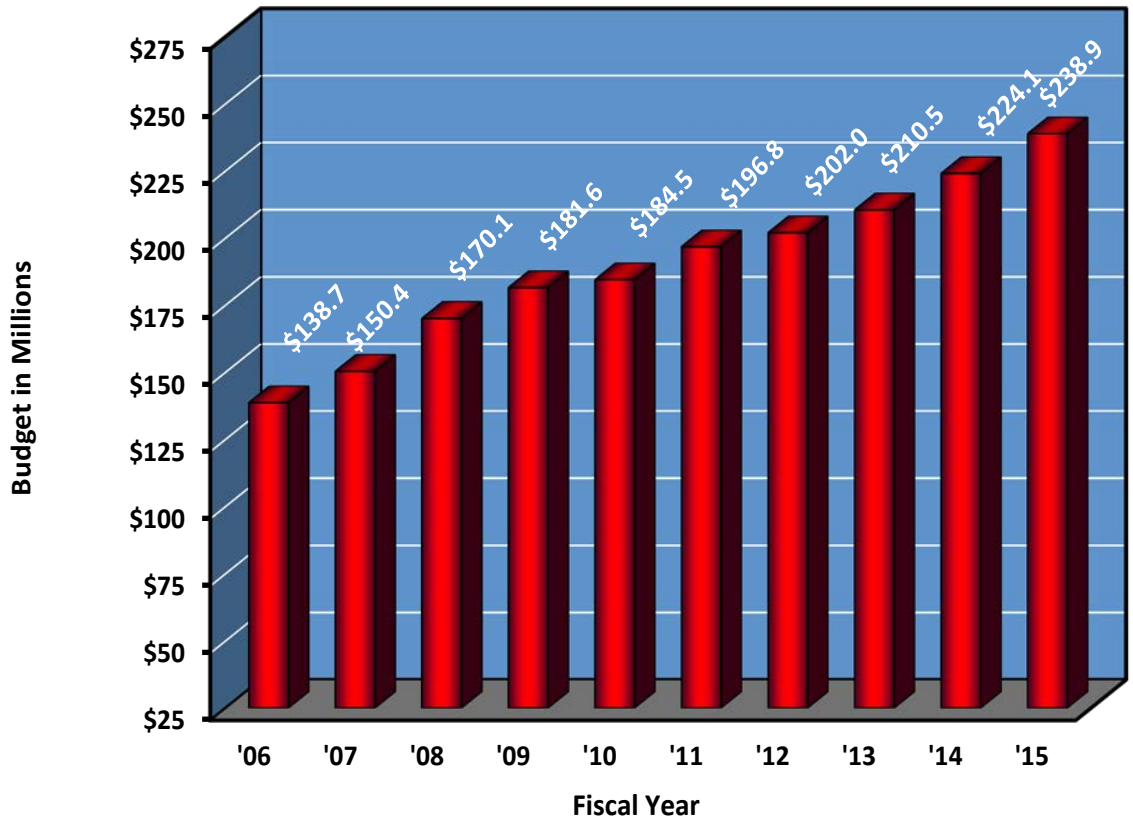
POPULATION HISTORY
Last Ten Years



* This chart reflects North Texas Council of Governments' population estimates as of January 1st of each year.

DENTON COUNTY

BUDGET HISTORY
Ten Fiscal Years



* This chart reflects the actual adopted totals for the last ten fiscal years.

DENTON COUNTY AUDITOR'S OFFICE
401 W. HICKORY, SUITE 423
DENTON, TEXAS 76201
940/349-3100
Fax: 940/349-3101

MEMO

To: **Denton County Commissioners Court**

From: **James Wells, Denton County Auditor**

Date: **July 10, 2014**

Re: **Revenue Analysis for FY 2015 Budget**

==========

Section 111.063 of the Local Government Code requires the County Auditor to provide estimates of funds available and funds expected to be received to the County Budget Officer. This information has been prepared and submitted as required by my office. The following are some key factors to consider in analyzing the County's actual revenue results for the 2014 fiscal year and the initial estimates for the 2015 budget year.

A. TAXES

Property taxes are the largest single source of revenue for the County budget. As is our expectation, property tax collections for both current and delinquent taxes have been strong for 2014 and this trend is expected to continue for 2015. As of May 1, 2014, our collection rate for current taxes was at 98.50% which approximates last year's rate through the same time period. Denton County's tax collections have remained strong regardless of the national economy. Our average collection percentage for current taxes for the fiscal years between 2010 and 2013 was 99.5%. On tax levies averaging $145.3 million, our current year unpaid taxes at fiscal yearend average only $1,015,000.

Through May 30, delinquent tax, penalty and interest collections totaled over $1,184,000 of revenues to the County. This amount is an increase of over $214,000 compared to 2013 collections.

Based on some preliminary data from the Appraisal District, we expect that the 2014 increase new construction in the County will be significantly above the average of the last several years. New property added to the tax roll is the major source of additional

revenue for the County for each year. For several years, new property totaled about $1 billion, and more than $1.3 billion in new property was added to the tax roll in 2014. For 2015, we are expecting almost $2 billion in new property. We are tentatively projecting an increase of $5 million in tax revenue at the effective rate for the 2015 budget year. These numbers are, of course, preliminary pending submission of the final appraised values by the Appraisal District in late July.

Budgeted tax revenue in the County has increased over the last five years as shown below.

2010	2011	2012	2013	2014
$ 130,797,635	$ 139,541,224	$ 145,059,781	$ 150,763,330	$ 159,201,317

Collection percentages for current year taxes have been as follows:

99.2%	99.3%	99.5%	99.5%	---------%

Tax rate increases over the effective rate have been as shown below:

3.16%	3.76%	0.00%	1.16%	2.49%

B. MOTOR VEHICLE REGISTRATION

An optional county vehicle registration fee is authorized by Chapter 502 of the Transportation Code. Denton County assesses the maximum additional registration fee of $10 per vehicle. Revenue from this fee, which must be deposited to the Road and Bridge Fund, totaled $5,561,384 in 2013. These fees had been flat for 3 years before increasing in 2012 and 2013 as automobile sales rebounded significantly from recession levels. The increase in revenues has continued in 2014, plus the state has ceased taking its 30 cent per transaction commission this year due to a statutory change. Based on current year collections, we estimate that the County will receive $5.90 million from this fee in 2014 and in FY 2015.

Also, we receive an additional 5% auto registration fee for collecting automobile sales taxes for the State. The County's revenue from this commission totaled as much as $3.685 million in 2008, but due to the recession and to slower automobile sales, 2010 revenue decreased to $2,742,000. We are estimating 2014 revenue at $3,780,000 based on the State Comptroller's certification of collections. Since this revenue is a product of automobile sales and auto prices in the County, we are estimating an increase to $3.9 million in 2015. This commission had been budgeted by statute in the

Road and Bridge Fund, but in 2006 a new state law required that this fee be shifted to the General Fund. In 2014, 90% went to the General Fund. And 100% of the fee will go to the General Fund in 2015.

Because of the above factors, motor vehicle registration and sales tax commission revenues, which previously made up the majority of the Road and Bridge Fund revenues, have decreased over the past five years as shown below.

2011	2012	2013	2014 (estimated)	2015 (budget)
$ 6,054,634	$ 6,166,242	$ 6,295,809	$ 6,280,000	$ 5,900,000

These fees make up the following percentages of total Road and Bridge Fund revenue:

67.00%	58.02%	51.73%	56.44%	49.17%

C. INTERGOVERNMENTAL REVENUES

Denton County has decreased the number of state and federal grants it receives during the past several years. Since most of these grants pay for new or expanded programs and do not replace any current spending, adding or terminating a grant makes little budget impact.

Our other type of intergovernmental revenue is direct payments from city and state governments or from the federal government. These payments may be statutory or they may be contractual. One of our more significant of these payments is for housing other governments' prisoners. This revenue has increased from $323,000 in 2010 to over $831,000 in 2013. Due to a slight current year revenue decrease, we have estimated this revenue line item at $700,000 for FY 2015.

In the Health Care Relief Fund, the 16th annual payment from the state tobacco lawsuit settlement trust fund was received in April, 2014. This payment of $204,000 was a 20% decrease from the 2013 payment. This payment, which is interest rate dependent, has dropped significantly from the high of $403,000 in 2008.The amount to be distributed in 2015 should be equal or somewhat less, assuming that interest income earned on the trust fund cannot decline much further. Accordingly, we have established the revenue estimate for this line item at $205,000 for next year.

Many intergovernmental revenues are expected to remain at already reduced levels due to actions by the State Legislature and the Federal government. These revenues include lateral road fundng, juror pay reimbursements, overweight vehicle fees and Build America Bond interest subsidies which have been reduced by $136,000 annually. The Juvenile Probation Department should, however, receive approximately the same grant funding from the Texas Juvenile Probation Commission for the 2015 budget. And we expect increases in Medicaid reimbursements and Delivery System Reform Incentive Payments (DSRIP) that total almost $1 million. These two new programs account for almost all of the FY 2015 increase budgeted for this type of revenue.

D. FEES OF OFFICE

Many county offices collect fees for services provided to the public. Most of these fees are set by statute, and they are budgeted in the General Fund of the County. For the current year, fees for services in the General Fund are not estimated to exceed the $14,097,000 amount received in 2013, but they will exceed the $13.6 million budget in 2014 by almost $100,000. The budgeted amount for total General Fund fees for 2015 is $630,000 over the 2014 budget. This increase is a positive sign for the County after several years of decreases due to the overall weak economy.

In other funds, we are estimating a slight decrease in fee revenues compared to the current year's totals. County-wide, fees are budgeted to show an overall increase of $469,000 in 2015.

There are some special fees that should be mentioned. The County Clerk's records management and preservation fees were doubled to $10 per document in 2014, which will result in an annual increase of $875,000 of these limited use fees. The JP Court Technology Fee, which can only be spent for "technological enhancements and technology training for a justice court", is $4 on each misdemeanor offense conviction in JP courts. An average of $82,000 has been collected annually on this fee since its inception. The Law Library Fee is currently based on $35 per civil case filed in county and district courts. This fee was increased from $25 per case in 2013, as allowed by statute, to keep revenues and spending in the Law Library equal. We also have various technology, records management, fees for services, and building security fees. These include:

Type of Fee	Budgeted Revenue
District Clerk Records Mgmt Fund -	$ 50,000
District Clerk Records Archive Fee -	$ 60,000
County Clerk Records Mgmt Fund -	$1,275,000
County Clerk Records Archive Fee -	$1,300,000
Courthouse Security Fee -	$ 300,000

JP Building Security Fee -	$ 16,000
Juvenile Probation Fees -	$ 75,000
Fire Code Enforcement Fees -	$ 190,000
JP Court Technology Fee -	$ 62,000
Public Health Clinical & Environ. Fees	$ 465,000
County & District Court Tech Fee -	$ 25,000
County Records Mgmt Fee -	$ 210,000
Court Records Pres. Fees -	$ 130,000
Law Library Fees -	$ 365,000
DA Check Fees -	$ 20,000
Jury Fees	$ 23,000

Also, the County Fee for Child Safety was adopted by the Commissioners Court on April 20, 2004, and it was effective January 1, 2005. This is a $1.50 additional fee on vehicle registrations. The County can retain a 10% administrative fee as well as a pro rata share of the remainder based on the population in the unincorporated areas of the county. The remainder must be distributed to the cities in the County. We have budgeted County net revenue of $110,000 for the next fiscal year for this fee, and we expect to distribute approximately $740,000 to the cities at the end of this fiscal year.

General Fund Fees of Office have changed over the last five years as shown below.

2011	2012	2013	2014 (estimated	2015 (budgeted)
$ 11,675,271	$ 12,940,032	$ 14,097,132	$ 13,704,000	$ 14,229,000

E. FINES

Fines are received from Justice of the Peace, County Criminal Courts, and District Courts. Individual court judges have the authority to levy fines in varying amounts upon conviction of a defendant, and the judges can establish the terms of payment. This year fines are expected to total $3,430,000, and they are budgeted at $3,565,000. All levels of courts have experienced slight decreases in fine collections since they peaked at $4,250,000 in 2007. For FY 2015, we are estimating fine revenue to be $3,480,000, or 19-8% less than 2007's total.

The County was mandated by Senate Bill 1863 to have a fine and court cost collection

improvement program in place by April, 2007. This program was initiated under the control of the District and County Clerks, and it has been very successful although collections are to level off as the program matures. Fine revenues from District and County Court case are estimated at $1,900,000 for 2014 and $1,950,000 for 2015. This is a $300,000 increase over actual 2006 (pre-collections program) totals.

As in previous years, we have prepared the 2015 revenue budget with the General Fund receiving 100% of County and District Court fines. In prior years the Road and Bridge Fund has received a portion of these fines, but the availability of increases in dedicated revenues for this fund make it unnecessary to budget fine revenues here. The historical totals for all fine revenues are shown below.

2011	2012	2013	2014 (estimated)	2015 (budgeted)
$ 3,261,993	$ 3,516,408	$ 3,390,802	$ 3,430,000	$ 3,480,000

F. INTEREST

Interest, or investment, income has been the most volatile revenue source for the County of the last 8 years. High interest rates in 2006 and 2007 pushed up our investment income in those years. Interest rate cuts by the Federal Reserve in 2008 and 2009 totaling over 400 basis points have had the opposite effect. In 2014, County revenues will fall short of budgeted totals for interest revenues by 18% or $55,000. Most of the County's investments are earning interest at rates under 1%. The rates for the governmental investment pools and for the County's overnight master repurchase agreements have decreased by more than 90% in the last three years. We are assuming that rates will not increase FY 2015. We have set the interest revenue budget for 2014 at $260,000 and at $166,250 in 2015. This is, however, only about 10% of the actual revenue in budgeted funds in 2008. Historical totals for interest income in budgeted funds are as follows.

2011	2012	2013	2014 (estimated)	2015 (budgeted)
$ 229,022	$ 205,070	$ 167,929	$ 155,000	$ 166,250

G. MISCELLANEOUS REVENUES

Miscellaneous revenues are primarily refunds and reimbursements and some fees for services not connected with a specific office. In the past, very little budgetary reliance has been placed on these revenues. However, as other types of revenue have declinced, these miscellaneous revenues have increased in importance. These revenue sources include inmate phone fees, court appointed attorney refunds, operating cost reimbursement for the CPS building, Sheriff and District Attorney forfeiture revenue, and bail bond forfeitures as fairly major sources of revenue. Many of these revenues vary greatly from year to year, so our FY 2015 revenue estimate is included at just over $2 million.

2011	2012	2013	2014 (estimated)	2015 (budgeted)
$ 4,049,164	$ 3,791,983	$ 4,265,646	$ 2,147,635	$ 2,005,600

H. FUND BALANCE AND RESERVE FUNDS

We have prepared the 2015 budget with approximately the same amount of fund balance draw down as in 2014. We are providing funding annually for the Capital Replacement Fund with transfers of fund balance from the General Fund. Our budgeted ending fund balances (approximately $47 million) should be exceeded since we generally spend approximately 96% of funds budgeted and we collect more revenues than estimated. Expected ending fund balances will be adequate to protect the County in the event of unforeseen occurrences, and the budgeted ending General Fund Balance will be in compliance with the County's recently adopted fund balance policy.

SUMMARY -

In summary, the County's expected budgetary revenues for 2014 do not vary significantly from the original budget estimates with some exceptions. Tax collections, motor vehicle registration revenues, and tax collection fees for services show the best growth trends. For the 2015 budget we have estimated revenues as follows:

*** Taxes** - we expect an approximate $5 million increase in available revenue due to new property added to the tax base.

*** Vehicle registration** – we have budgeted an increase of $1,050,000 over the 2014 budgeted amounts. This is due to an increase in vehicles registered in the County and to a stronger market for vehicle sales.

*** Intergovernmental revenue** – We have budgeted an increase of $531,000 in intergovernmental revenue, primarily from contractual payments such as communications contract, Medicaid services, DSRIP payments, prisoner housing and a new mobile technology fee at approximately $100,000. There are also some increases in "fee for services" grants.

*** Fees** - an approximate $469,000 increase is budgeted based on almost across the board increases in fees for county services in recent years, with the largest increases in the County Clerk's and Tax Assessor-Collector's fees.

*** Fines** – Fines are budgeted to show a slight decrease of $85,000 for various Justice of the Peace courts.

*** Interest Revenue** – the revenue budget for 2015 has been decreased for all funds by $94,000 due to continued low interest rates established by the Federal Reserve Bank.

*** Miscellaneous Revenues** – a small decrease of $7,900 is included in the budget due to decreases in several line items.

DENTON COUNTY, TEXAS

FINANCIAL TREND ANALYSIS

FOR FY 2003 THROUGH 2013

DENTON COUNTY AUDITOR'S OFFICE
401 W. HICKORY, SUITE 423
DENTON, TEXAS 76201
940/349-3100
Fax: 940/349-3101

MEMO

To: **Commissioners Court**

From: **James Wells, County Auditor**

Date: **July 30, 2014**

Re: **Financial Trend Analysis**

One widely accepted method of evaluating a local government's financial condition is to monitor the trends of certain factors regarding the government's finances. Financial trend analysis can be helpful in:

Gaining an understanding of the government's financial condition;

Identifying emerging problems before they reach serious levels;

Introducing long-range considerations into the annual budgeting process;

And, providing a starting point for setting financial policies.

The County is affected by both external and internal factors. The following pages display selected external and internal data and the changes in the relationship of those factors over time. Information is displayed in both numerical and graph forms to demonstrate how these factors are changing in relation to each other.

Suggested uses for the results of a financial trend analysis include:

Identifying unfavorable trends and when they began;

Consider mitigating circumstances that may neutralize unfavorable trends;

Identify the causes underlying unfavorable trends;

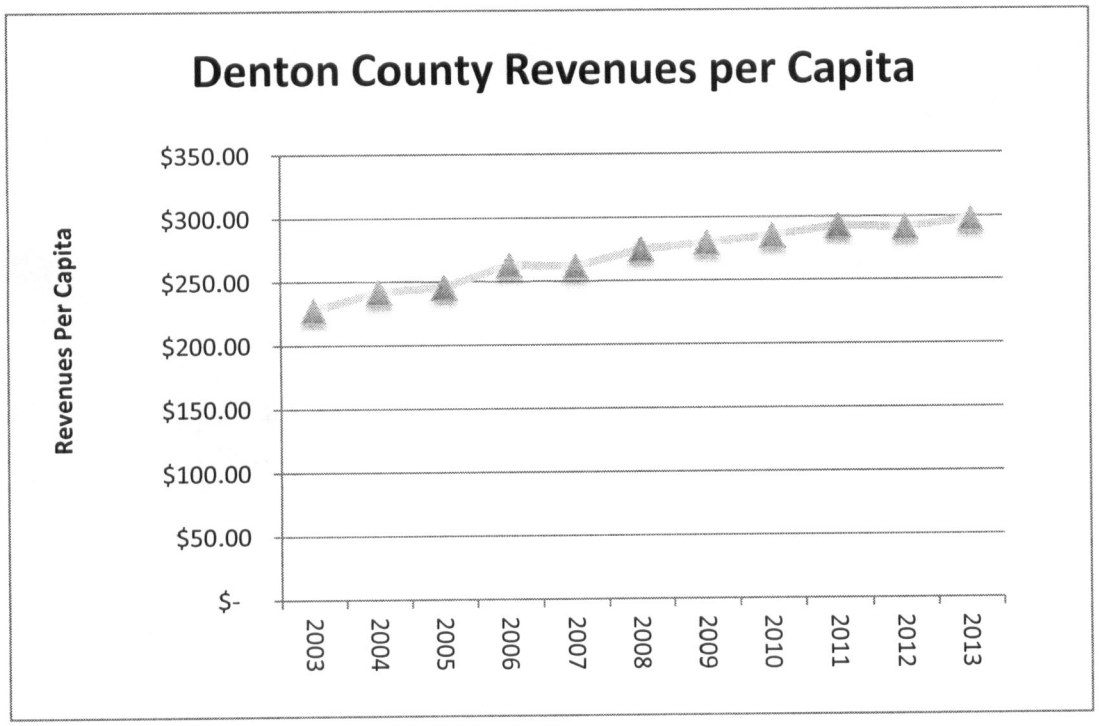
Compare the trends with other local governments and national trends;

Compare the trends to one another and to benchmark data;

Use the trend data with professional judgment to develop or change policy.

DENTON COUNTY, TEXAS
RATIO OF GENERAL GOVERNMENTAL REVENUES TO POPULATION

	POPULATION	TOTAL REVENUES	REVENUES/ POPULATION
2003	504,650	$ 115,054,181	$ 227.99
2004	528,950	$ 127,888,464	$ 241.78
2005	552,600	$ 135,760,424	$ 245.68
2006	578,500	$ 152,220,643	$ 263.13
2007	599,350	$ 156,862,607	$ 261.72
2008	614,650	$ 168,935,111	$ 274.85
2009	628,300	$ 175,874,608	$ 279.92
2010	637,750	$ 182,044,988	$ 285.45
2011	662,614	$ 193,909,601	$ 292.64
2012	683,010	$ 199,085,929	$ 291.48
2013	694,050	$ 206,712,218	$ 297.83



*As the population of the County increases, it might be assumed that revenues and the needs for services would increase proportionately. A stable trend line would verify this assumption.

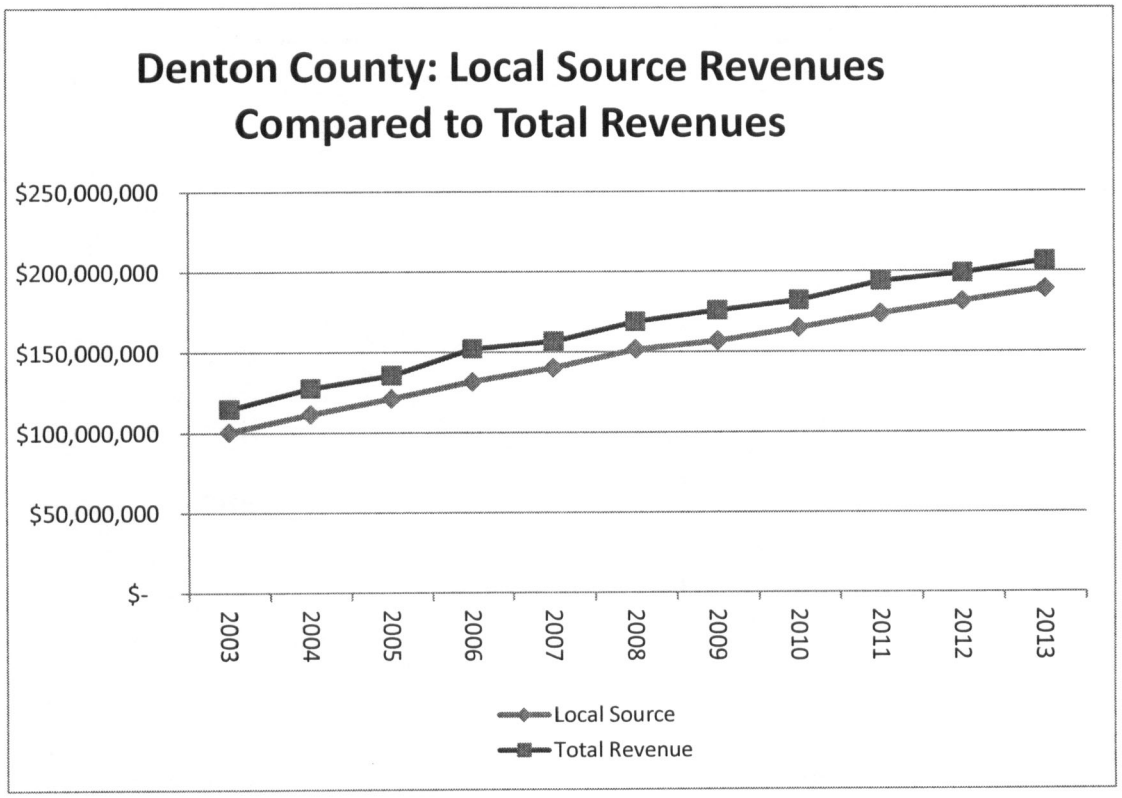
*An increasing ratio would indicate that an even greater demand for services is being placed on the County. **Increased debt service or opening major new facilities would affect this trend.**

*A decreasing ratio may indicate that the County will have trouble maintaining existing service levels in the future unless new revenue sources are determined.

***The moderate upward slope (which is not adjusted for inflation) for Denton County indicates that increases in county spending are closely matched to increased population and demand for services. Per capita spending reflects that not expanding at an inordinate rate.**

DENTON COUNTY, TEXAS
RATIO OF LOCAL REVENUES TO TOTAL GENERAL REVENUES

	Local Source	Total Revenue	Local Source/ Total Revenue
2003	$ 100,837,170	$ 115,054,181	87.64%
2004	$ 111,516,142	$ 127,888,464	87.20%
2005	$ 121,471,072	$ 135,760,424	89.47%
2006	$ 131,946,501	$ 152,220,643	86.68%
2007	$ 140,423,446	$ 156,862,607	89.52%
2008	$ 151,624,111	$ 168,935,111	89.75%
2009	$ 156,819,762	$ 175,874,608	89.17%
2010	$ 164,971,519	$ 182,044,988	90.62%
2011	$ 173,914,426	$ 193,909,601	89.69%
2012	$ 181,364,577	$ 199,085,929	91.10%
2013	$ 189,251,473	$ 206,712,218	91.55%



*This ratio is a measure in the change in the County's reliance on intergovernmental revenues in its operations.

*Overuse of non-local revenues can create problems when state and federal funding declines.

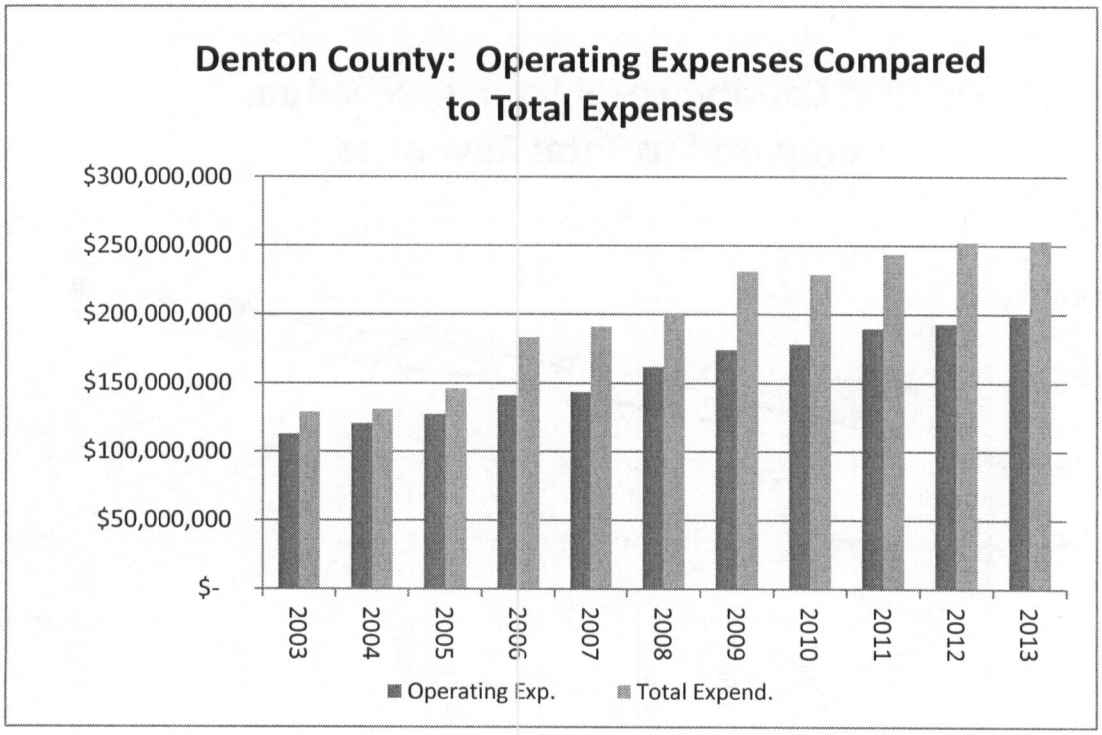
***Denton County's trend in this area over the last ten years shows that our dependence on intergovernmental revenues has decreased slowly but constantly. We expect this trend to moderate as sources of both federal and state funding are stable when compared to 2009.**

***In 2003 local revenues made up 88% of our total. By 2013, this percentage was 92%.**

*This gradual change in our mix has been easier to incorporate into the annual budget than a rapid change would have been. Smaller incremental decreases have helped the County manage the funding change.

DENTON COUNTY, TEXAS
RATIO OF OPERATING EXPENDITURES TO TOTAL EXPENDITURES

	Operating Exp.	Total Expend.	Operating Exp/ Total Expense
2003	$ 112,673,192	$ 128,550,087	87.65%
2004	$ 120,550,831	$ 130,667,009	92.26%
2005	$ 127,251,387	$ 145,972,162	87.18%
2006	$ 141,090,081	$ 183,281,443	76.98%
2007	$ 143,350,195	$ 191,322,715	74.93%
2008	$ 161,830,732	$ 201,085,032	80.48%
2009	$ 174,270,664	$ 231,291,786	75.35%
2010	$ 178,351,792	$ 229,197,435	77.82%
2011	$ 189,912,987	$ 243,695,778	77.93%
2012	$ 193,046,700	$ 252,177,119	76.55%
2013	$ 198,901,209	$ 253,449,993	78.48%

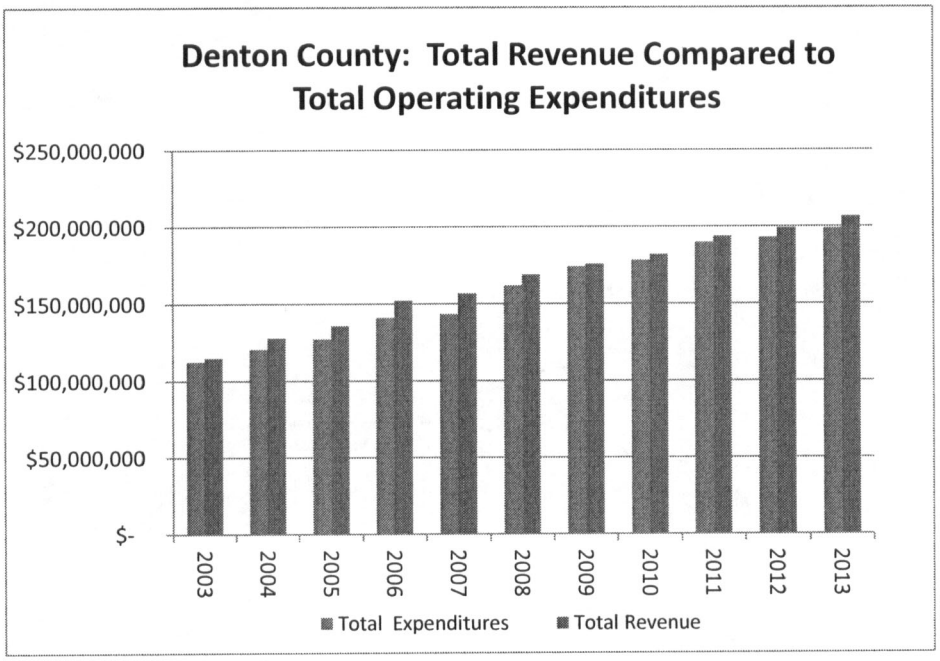


*The County needs to reach a balance between spending for current year operations and spending to replace and expand our infrastructure.

*Operating expenditures provide services to citizens while infrastructure expenditures are made to provide a benefit for many years to come.
*A stable or decreasing ratio is an indication that the County is adequately preparing for future needs.
*Since capital needs are often deferred, an increasing ratio can be a indication that current needs are being met at the expense of the future.
***Denton County's trend over the last ten years shows increasing levels of spending on infrastructure ranging from 17% of total expenditures up to 22%. With the County's authorized debt for the capital improvement plan, the spending levels for infrastructure will likely continue to increase.**

DENTON COUNTY, TEXAS
TOTAL OPERATING EXPENDITURES COMPARED TO TOTAL REVENUES

		Total Expenditures		Total Revenue	Total Expend/ Total Revenue
2003	$	112,673,192	$	115,054,181	97.93%
2004	$	120,550,831	$	127,888,464	94.26%
2005	$	127,251,387	$	135,760,424	93.73%
2006	$	141,090,081	$	152,220,643	92.69%
2007	$	143,350,195	$	156,862,607	91.39%
2008	$	161,830,732	$	168,935,111	95.79%
2009	$	174,270,664	$	175,874,608	99.09%
2010	$	178,351,792	$	182,044,988	97.97%
2011	$	189,912,987	$	193,909,601	97.94%
2012	$	193,046,700	$	199,085,929	96.97%
2013	$	198,901,209	$	206,712,218	96.22%



*An operating deficit occurs when current expenditures exceed current revenues. This may not mean that the budget is unbalanced, because reserves from prior years may be used to cover the difference.

*An operating deficit in any one year may not be a cause for concern, but frequent and increasing deficits can indicate that current revenues are not adequate to cover current expenditures and a serious problem may lie ahead.

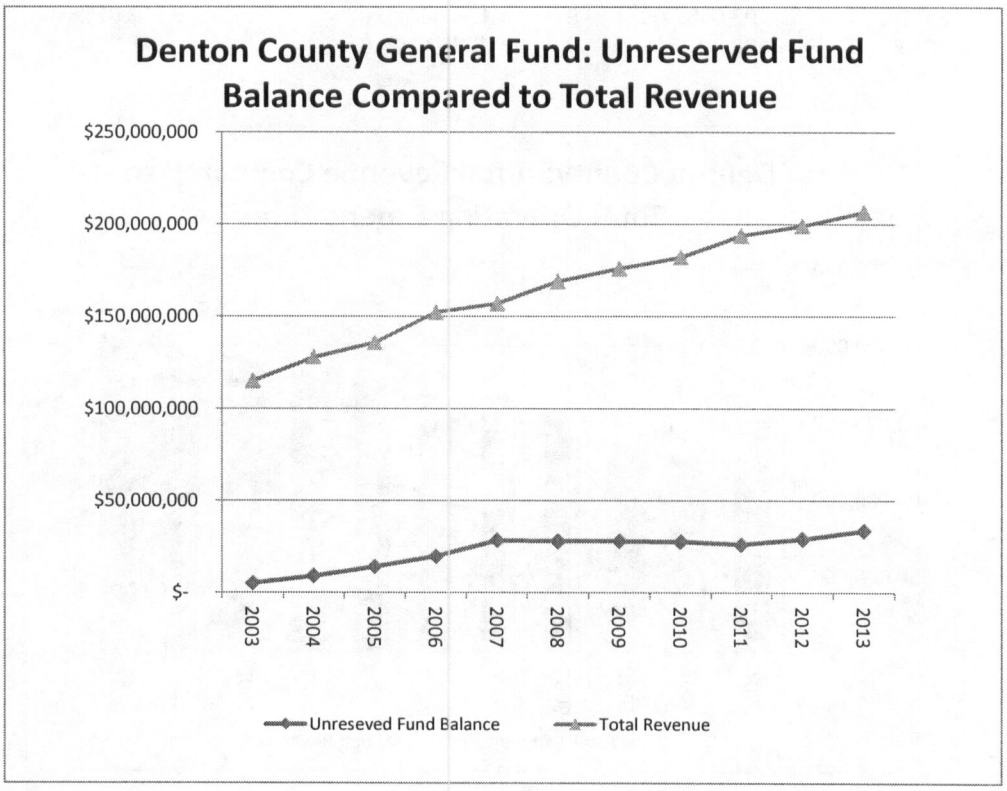
*A credit rating agency would regard a current-year operating deficit as a minor warning signal. Funding practices and the reasons for the deficit would be considered.

*Two or more consecutive years with operating deficits, increasingly larger deficits or an unusually large deficit (more than 5-10%) would be situations that be considered negative factors by rating agencies.

***The County's results for the last 3 years show a consistent trend of surpluses that are adequate but not excessive.**

DENTON COUNTY, TEXAS
GENERAL FUND: UNRESERVED FUND BALANCE COMPARED TO TOTAL REVENUE

	Unreseved Fund Balance	Total Revenue	Unreserved Bal/ Total Revenue
2003	$ 5,261,024	$ 115,054,181	4.57%
2004	$ 9,148,815	$ 127,888,464	7.15%
2005	$ 14,123,451	$ 135,760,424	10.40%
2006	$ 19,862,476	$ 152,220,643	13.05%
2007	$ 28,498,398	$ 156,862,607	18.17%
2008	$ 28,034,694	$ 168,935,111	16.59%
2009	$ 28,069,517	$ 175,874,608	15.96%
2010	$ 27,725,551	$ 182,044,988	15.23%
2011	$ 26,273,324	$ 193,909,601	13.55%
2012	$ 29,206,567	$ 199,085,929	14.67%
2013	$ 33,712,622	$ 206,712,218	16.31%



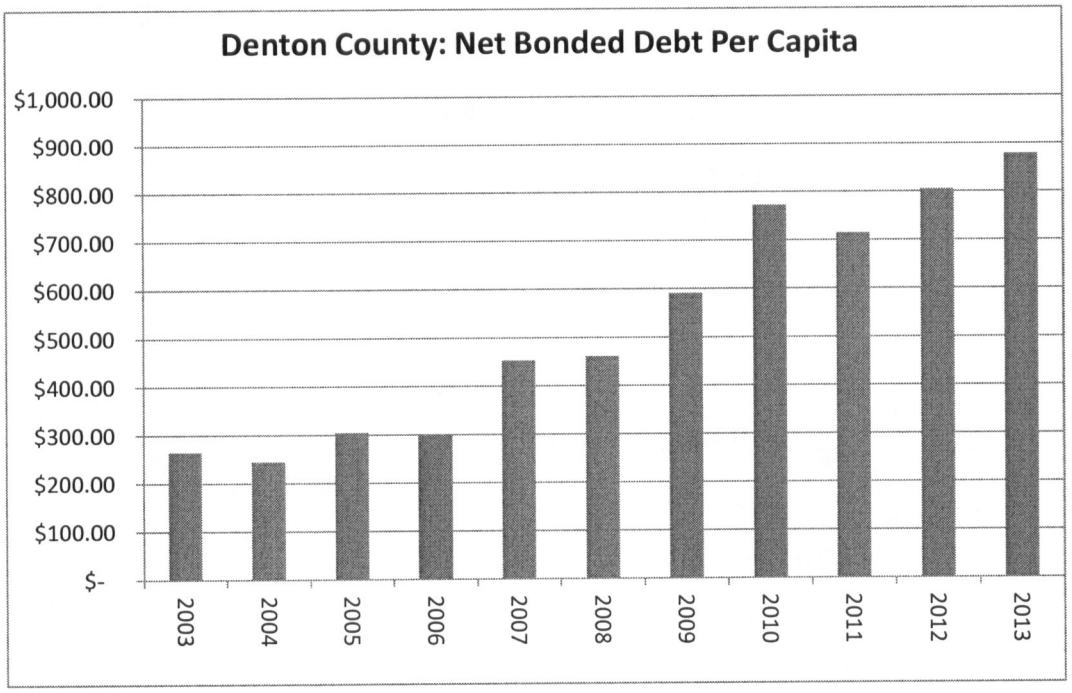
***The size of a local government's fund balances can affect its ability to withstand financial emergencies.**
*If fund balances as a percentage of operating revenues are declining over time, it can be a sign that the government is being too dependent on reserve funds to balance its annual budget.
*Unreserved fund balances are a key component in the rating agencies' process of assigning a debt rating.
***Denton County's trends in this area show a rapid increase 5 years as the County rebuilt its fund balance from the dangerously low level of 2003, and then we have maintained fund balance as a fairly stabe percentage of total revenue for the last 5 years.**
*Although there are no set rules for determining the appropriate level of fund balances, there are some facts about the County's financial situation that should be considered.
*Because of the discrepancy between the start of our fiscal year and the property tax deadlines, we generally operate at a severe cash deficit each year in the months of October and November.

*Also, we have numerous bridges and county facilities that are subject to damage from natural causes. Because of the above, the need for at least a two-month reserve cushion should be apparent.

***Shrinking intergovernmental revenues and interest revenues and increasing costs for health insurance have been managed through the judicious use of reserve funds in this time period.**

DENTON COUNTY, TEXAS
NET BONDED DEBT PER CAPITA

2003	$	265.17
2004	$	244.95
2005	$	305.28
2006	$	298.70
2007	$	453.49
2008	$	461.33
2009	$	591.17
2010	$	773.46
2011	$	715.24
2012	$	805.60
2013	$	878.88



* This ratio measures the change over time in the long term debt burden being placed on the taxpayers of the County.

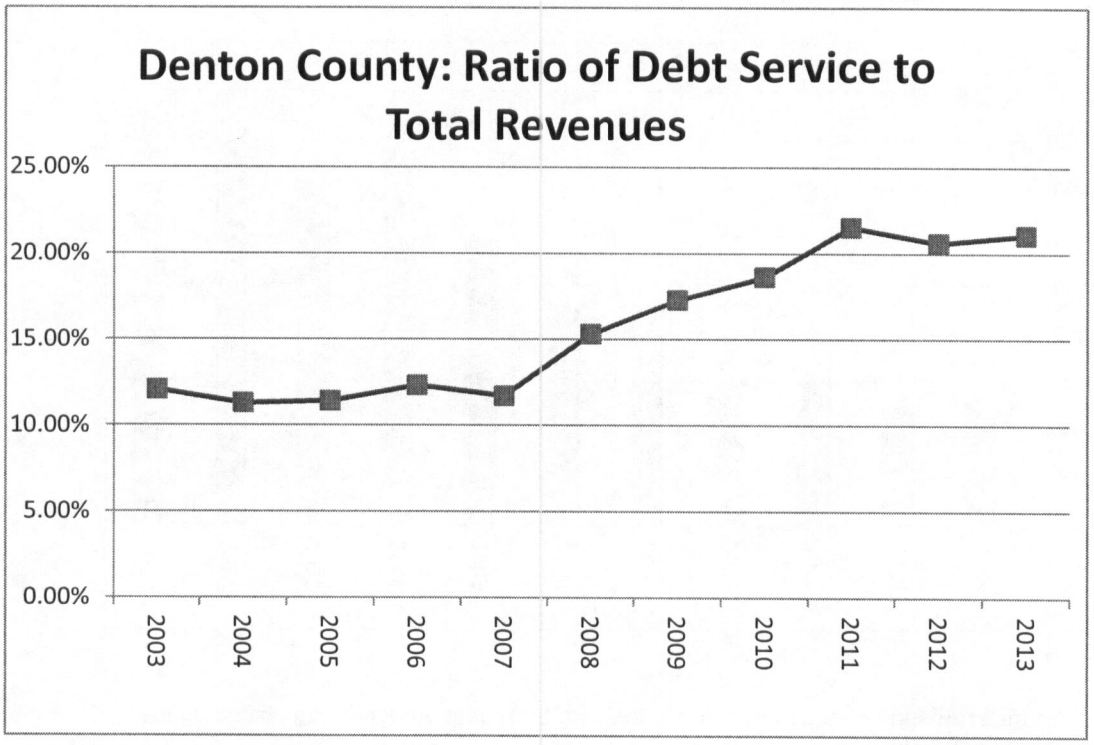
* A fairly stable ratio indicates that the County is issuing debt to achieve growth in relation to the growth in the demand for its services

*** Denton County's increasing ratio is due to the County's implementation of its capital improvement plan through the issuance of significant amounts of debt that were approved in the 2008 TRIP bond election.**

* Using inflation adjusted numbers, the increase in bonded debt per capita is moderated but still significant. The inflation adjusted total for 2013 would be significantly less per capita.

DENTON COUNTY, TEXAS
RATIO OF DEBT SERVICE TO TOTAL REVENUES

	Debt Service	Total Revenue	Debt Service/ Total Revenue
2003	$ 13,905,753	$ 115,054,181	12.09%
2004	$ 14,450,424	$ 127,888,464	11.30%
2005	$ 15,505,580	$ 135,760,424	11.42%
2006	$ 18,779,874	$ 152,220,643	12.34%
2007	$ 18,380,383	$ 156,862,607	11.72%
2008	$ 25,867,621	$ 168,935,111	15.31%
2009	$ 30,407,107	$ 175,874,608	17.29%
2010	$ 33,918,589	$ 182,044,988	18.63%
2011	$ 41,770,901	$ 193,909,601	21.54%
2012	$ 41,045,306	$ 199,085,929	20.62%
2013	$ 43,557,362	$ 206,712,218	21.07%

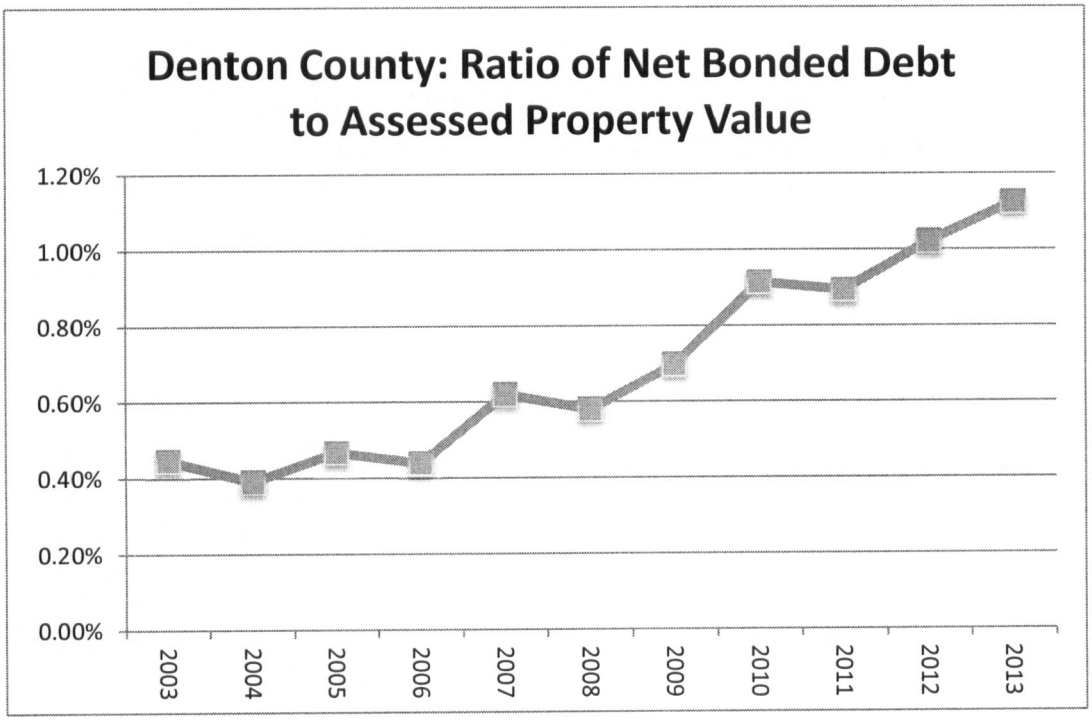


* Debt service is the amount of principal and interest that the County must pay each year on previously issued long-term debt (bonds, certificates of obligation & tax notes).
* Increasing debt service reduces the County's expenditure flexibility adding to our fixed costs each year.
* The credit industry's benchmark is that debt service exceeding 25% of operating revenues is considered a potential problem.

* Denton County's debt/revenue ratio has increased because of planned and voter appoved debt incrases occuring at the same time that the growth in operating expenditures has slowed dramatically
*** Denton County's ratio has increased dramatically over the last decade. The increase is due to the County's planned and authorized capital improvement plan. However, this ratio has been stable for the last 3 years, which is a postiive sign.**

DENTON COUNTY, TEXAS
RATIO OF NET BONDED DEBT TO ASSESSED PROPERTY VALUE

	Net Bonded Debt	Assessed Value	Net Bonded Debt/ Assessed Value
2003	$ 133,815,865	$ 29,962,263,012	0.45%
2004	$ 129,567,599	$ 33,204,950,115	0.39%
2005	$ 168,696,557	$ 36,071,230,377	0.47%
2006	$ 172,799,115	$ 39,330,611,814	0.44%
2007	$ 271,797,346	$ 43,876,505,795	0.62%
2008	$ 283,559,273	$ 48,882,455,586	0.58%
2009	$ 371,433,662	$ 53,257,263,608	0.70%
2010	$ 493,272,667	$ 53,946,001,329	0.91%
2011	$ 473,928,927	$ 53,017,815,514	0.89%
2012	$ 550,230,854	$ 53,849,973,139	1.02%
2013	$ 608,564,898	$ 54,109,959,012	1.12%



* Net bonded debt is the County's long-term debt (bonds, certificates of obligation, tax notes) outstanding minus assets in the debt service fund.

* An increase in net bonded debt as a percentage of assessed valuation can mean that the County's ability to repay its debt is diminishing.

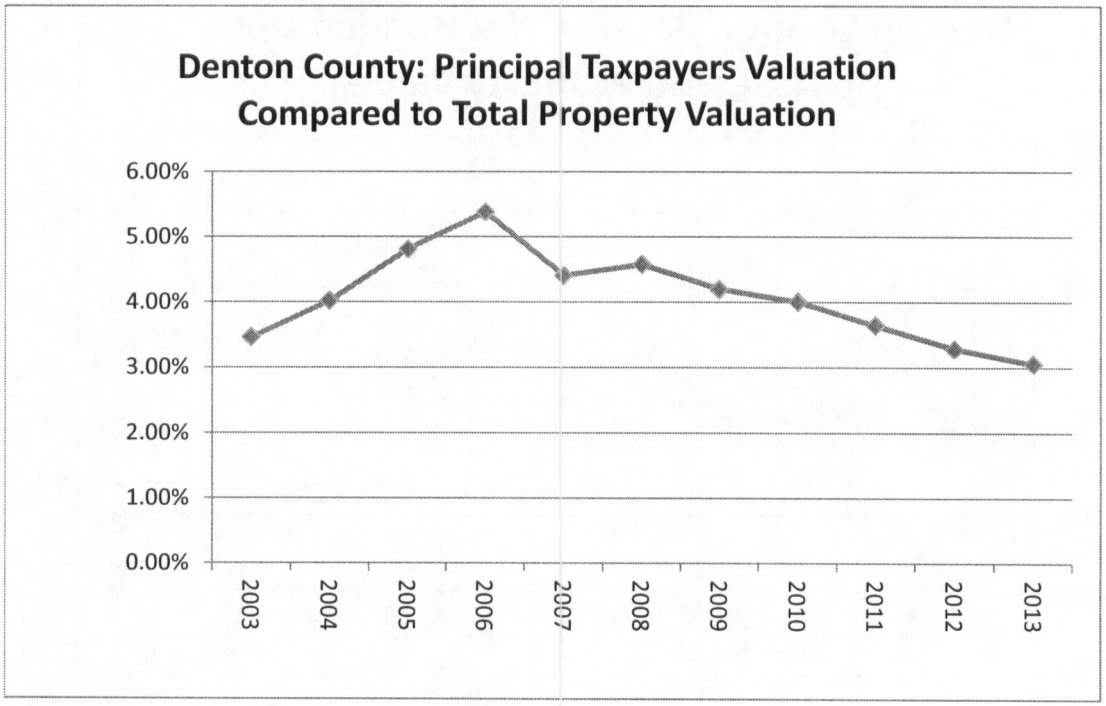
* The credit industry benchmark is that net bonded debt exceeding 10% of assessed valuation could be a warning signal. Denton County is far under that limit.

* Another credit industry benchmark is that a 20% increase in any one year of net debt as a percentage of assessed valuation could be a warning signal.

*** The fact that the County's ratio has only increased from 0.51% to 1.12% while total debt has more than quadrupled is positive sign that growth in the two areas is well-matched. And the debt increase was planned and approved by the voters.**

DENTON COUNTY, TEXAS
RATIO OF TOP TEN TAXPAYERS VALUATION
TO TOTAL VALUE OF TAXABLE PROPERTY

	Principal Taxpayers	Assessed Value	Ratio
2003	$ 1,037,004,376	$ 29,962,263,012	3.46%
2004	$ 1,334,737,278	$ 33,204,950,115	4.02%
2005	$ 1,736,057,149	$ 36,071,230,377	4.81%
2006	$ 2,116,443,894	$ 39,330,611,814	5.38%
2007	$ 1,934,538,895	$ 43,876,505,795	4.41%
2008	$ 2,237,361,976	$ 48,882,455,586	4.58%
2009	$ 2,237,793,422	$ 53,257,263,608	4.20%
2010	$ 2,161,608,050	$ 53,946,001,329	4.01%
2011	$ 1,931,208,978	$ 53,017,815,514	3.64%
2012	$ 1,770,907,300	$ 53,849,973,139	3.29%
2013	$ 1,652,700,854	$ 54,109,959,012	3.05%

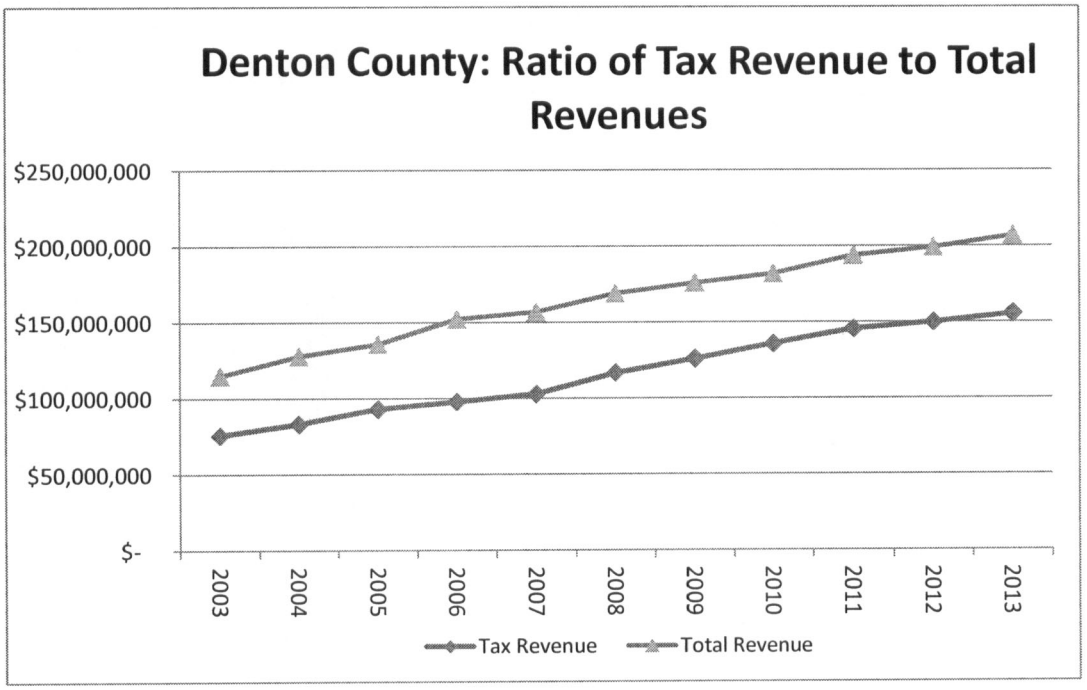


* This ratio attempts to measure the diversity of the County's tax base and the vulnerability of the County to a economic downturn in one or two specific areas.
* The size, location, and diversity of a local government's tax base are predominant factors assessed by the credit industry in evaluating the County's fundamental economy.

* Credit industry benchmarks are not available for this ratio.
***The recent decline in this ratio after it increased for several years is a positive sign that the County's tax base, and economy, is well diversified, and that the County is not exposed to excessive risk in this area.**

DENTON COUNTY, TEXAS
RATIO OF TAX REVENUES TO TOTAL REVENUES

		Tax Revenue		Total Revenue	Tax Revenue/ Total Revenue
2003	$	75,897,298	$	115,054,181	65.97%
2004	$	83,298,140	$	127,888,464	65.13%
2005	$	93,082,213	$	135,760,424	68.56%
2006	$	97,874,084	$	152,220,643	64.30%
2007	$	102,817,039	$	156,862,607	65.55%
2008	$	116,739,752	$	168,935,111	69.10%
2009	$	126,074,805	$	175,874,608	71.68%
2010	$	135,942,713	$	182,044,988	74.68%
2011	$	145,542,071	$	193,909,601	75.06%
2012	$	149,920,815	$	199,085,929	75.30%
2013	$	155,539,909	$	206,712,218	75.24%



* Property tax revenues should be considered separately from other revenues because the County relies most heavily on them to finance governmental operations.

* It is important to assess whether the growth in non-tax revenues is keeping pace with tax revenue growth and with expenditure growth. Non-tax revenue growth generally indicates that County expenditures are increasing due to an increased demand for services. And, the county's non-tax revenues have increased significantly.

* Comparably sized Texas counties rely on property taxes for 70% and 75% of their total revenues.

*** Denton County's ratio for property taxes as a percentage of total revenues has increased from 64% to 75% over the last decade. Factors that have added to this increase include (1) a dramatic drop in investment income due to near zero interest rates; (2) signifant increases in annual debt service which is totally funded by property tax revenue; and (3) decreases in funding from the federal and state government in recent years due to their own budgetary problems.**

However, in the last 3 years, the County's ratio has stabilized at approxmately 75%, and ths is a postive sign.

DENTON COUNTY, TEXAS

FINANCIAL FORECAST

2014-2018 - Prepared by the Denton County Auditor's Office

The following financial forecast has been prepared by charting the financial trends established in the Denton County budget over the last four years. Summarized in broad categories of revenues and expenditures, the County's historical budgetary information is as follows:

	BUDGETED			
REVENUES	**2011**	**2012**	**2013**	**2014**
Property Taxes	$ 140,241,224	$ 145,759,781	$ 151,463,330	$ 159,901,317
License & Permits	8,350,000	7,900,000	8,400,000	8,750,000
Intergovernmental	12,237,553	11,841,401	11,464,855	12,664,543
Fees of Office	15,029,000	15,135,025	16,440,000	18,391,500
Fines	4,340,000	3,620,000	3,540,000	3,565,000
Investment Income	1,004,400	525,900	316,050	259,950
Miscellaneous	4,965,104	3,809,534	4,117,101	5,824,542
Change to Fund Balance	11,183,664	13,426,795	15,438,353	14,573,075
TOTAL	$ 197,350,945	$ 202,018,436	$ 211,179,689	$ 223,929,927
EXPENDITURES				
General Administration	$ 21,973,361	$ 23,688,132	$ 24,463,227	$ 25,981,482
Judicial	17,815,564	18,218,474	18,904,184	20,399,092
Legal	11,136,753	11,430,818	12,177,594	12,717,899
Financial	5,991,524	6,094,106	6,374,369	6,535,198
Public Facilities	8,622,832	8,902,046	9,583,536	9,737,546
Public Safety	60,836,004	61,515,034	64,391,836	67,292,888
Health & Welfare	7,262,411	7,320,097	7,225,726	8,174,456
Miscellaneous	10,069,497	11,320,097	12,487,615	13,832,620
Roads	11,975,091	12,183,218	12,218,162	12,352,940
Debt Service	41,667,908	41,346,414	43,353,440	46,905,806
TOTAL	$ 197,350,945	$ 202,018,436	$ 211,179,689	$ 223,929,927

This historical information shows that budgeted revenues and expenditures have increased by over $27,000,000 (13.71%) from 2011 to 2014. The categories of revenues and expenditures shown above are the same categories used in the budgetary process. If the revenue and expenditure trends established in the above period are carried forward for the next five years, the following would result.

REVENUES	2015	2016	2017	2018	2019
			FORECASTED		
Property Taxes	$ 166,454,681	$ 173,352,981	$ 180,649,532	$ 187,565,604	$ 194,602,578
License & Permits	8,883,333	9,211,111	9,481,481	9,725,309	10,005,967
Intergovernmental	12,806,873	13,128,697	13,683,311	14,022,900	14,428,243
Fees of Office	19,512,333	20,971,436	22,481,915	23,845,386	25,289,737
Fines	3,306,667	3,202,222	3,089,630	2,931,173	2,806,008
Investment Income	11,800	(159,567)	(318,106)	(510,791)	(684,988)
Miscellaneous	6,111,021	6,878,184	7,798,545	8,456,546	9,238,387
Change to Fund Balance	15,702,879	16,461,573	16,802,647	17,545,837	18,160,157
TOTAL	$ 232,789,588	$ 243,046,638	$ 253,668,955	$ 263,581,964	$ 273,846,089
EXPENDITURES					
General Administration	$ 27,317,522	$ 28,527,319	$ 29,882,016	$ 31,182,195	$ 32,470,419
Judicial	21,260,268	22,274,199	23,397,538	24,397,020	25,442,604
Legal	13,244,948	13,849,658	14,407,012	14,970,050	15,545,084
Financial	6,716,423	6,923,862	7,107,026	7,297,635	7,491,372
Public Facilities	10,109,117	10,511,474	10,820,787	11,181,868	11,539,451
Public Safety	69,445,183	72,088,566	74,654,142	77,107,893	79,662,130
Health & Welfare	8,478,471	8,864,596	9,410,886	9,823,029	10,271,215
Miscellaneous	15,086,994	16,342,627	17,627,631	18,892,634	20,161,181
Roads	12,478,890	12,577,447	12,697,209	12,811,965	12,922,990
Debt Service	48,651,772	51,086,891	53,664,708	55,917,676	58,339,644
TOTAL	$ 232,789,588	$ 243,046,638	$ 253,668,955	$ 263,581,964	$ 273,846,089

POINTS TO CONSIDER

1. This trend forecast shows that budgeted revenues and expenditures for Denton County are on a path to increase by $41,000,000 over the five year period from 2015 to 2019. This would be an increase of approximately 18%. As a comparison, actual budgetary fund spending increased by 17% over the period of 2009 to 2013, as the very minimal spending increases from 2009 to 2013 have slowed the expected growth rate significantly. However, since the proposed budget for 2015 exceeds forecasted total expenditures by over $5,000,000, actual spending growth may well exceed forecasted levels.

2. Due to the extended low interest rates set by the Federal Reserve Bank, some revenues are displaying some negative trends for the entire period of this forecast. Interest income trend is actually expected to be flat, with no significant changes by the Fed expected before 2016. Intergovernmental revenues are once again increasing as federal and state have been incorporated into the budget and partially offset by interlocal contract fees. Vehicle registration auto sales taxes have also rebounded as the car sales market is almost back to 2008 levels. Continuations of extremely low interest rates will depress investment income and other revenues tied to interest rates. With a stronger local economy and continued population growth, we expect that licenses, fees and fines will all continue to increase significantly.

3. Per this forecast, revenues from property taxes would have to rise to $194,602,000 by 2019. However the forecast for tax revenues if the estimated effective tax rate is adopted is as follows:

2015	2016	2017	2018	2019
$ 163,805,556.80	$ 171,058,921	$ 177,957,220.80	$ 185,253,771.80	$ 192,169,844

There are forecasted tax revenue shortfalls ranging from $1,000,000 in 2015 to nearly $5 million in 2018. However, actually tax levies by the County from 2009 to 2013 included tax rate increases of 3.16% in 2010, 3.78% in 2012, 1.16% in 2013, and 2.49% in 2014 rather than adoption of the effective rate. The tax rate increase necessary to fund forecasted expenditures during the forecast period are as follows:

2015	2016	2017	2018	2019
1.23%	0.96%	1.15%	0.89%	0.93%

4. Annual debt service expenditures are forecasted to increase from $47.8 million currently to nearly $58.4 million by 2019. However, actual scheduled debt service payments for the forecast period are substantially less than forecasted levels.

2015	2016	2017	2018	2019
$ 49,547,972	$ 48,648,577	$ 50,110,017	$ 50,543,449	$ 51,541,746

If scheduled debt service payments are maintained throughout the forecast period, then the necessity of tax rate increases to balance future budgets would disappear. If however, additional debt is deemed appropriate to issue, then the debt service expenditure increases in the forecast could service the following cumulative amounts of new debt each year.

	2015	2016	2017	2018	2019
Actual Scheduled Debt Service	$ 49,547,972	$ 48,648,577	$ 50,110,017	$ 50,543,449	$ 51,541,746
Excess Debt Service	$ (896,200)	$ 2,438,314	$ 3,554,691	$ 5,374,227	$ 6,797,898
Additional Debt Maximum	$ -	$ 35,000,000	$ 50,000,000	$ 75,000,000	$ 95,000,000

From the above, it is apparent that the County has the option to either maintain the current debt service level and tax rate, to issue more debt up to the maximums shown above and expect moderate tax rate increases to support that new debt, or to issue lesser amounts of annual debt with very small, if any, effects on the tax rate. The County still has over $145,000,000 in authorized but unissued bonds approved in the TRIP 2008 bond election,

and it appears, as expected, that this can only be accomplished by some impact on the County's tax rate.

5. As the county grows and as the work load on County departments increases due to that growth, the ability to add new employees in various offices becomes a concern. Using the same trend forecasting techniques as applied to the budget, the growth in total county employees, total personnel costs and spending per employee can be estimated as follows.

	2015	2016	2017	2018	2019
Total Employees	1,601	1,622	1,646	1,674	1,705
Personnel Costs	115,467,572	122,472,790	130,086,152	136,126,549	181,502,065
Avg Cost/Employee	$ 72,122	$ 75,493	$ 79,034	$ 81,301	$ 106,433

With employee increases in 2014 due to jail and juvenile detention expansion, the previous low forecasts for total employment have been increased. The increase from 1,523 current employees to a forecasted total of 1,705 in 2019 is an annual growth rate of less than 3%, however. The still low forecasted employment increase is a factor of the County's increased spending on non-employee related items in the last several years. Total personnel costs for salaries and benefits, which were 52% of budget in 2010, are forecasted to be at 50% of total expenditures through 2019. This still yields a significant increase in forecasted per employee spending. This may be a source of budgetary savings in the future as per employees personnel costs may not rise as rapidly as forecasted.

6. As a final test of forecasted budget growth, it is appropriate to analyze the financial expectations with some demographic information. By using the same trending methods, we can use expected population growth in the County to test the reasonableness of our forecast by charting expected employees per capita and expected spending per capita.

	2015	2016	2017	2018	2019
Estimated Population	746,806	798,822	844,580	893,467	940,790
Employee/1,000 Population	2.14	2.03	1.95	1.87	1.81
County Spending Per Capita	$ 311.71	$ 304.26	$ 300.35	$ 295.01	$ 291.08

Population growth is projected using the approximately 4% annual growth rate that we have experienced according to the NCTCOG. As we have learned from the prior analysis, employees per capita will more likely increase over the next 5 years than decrease, but still remain relatively low for a county the size of Denton County. Spending per capita is forecasted to decrease by a small amount, as our population

growth is expected to exceed our spending growth. But, it may well be that having more residents to serve will require budgetary growth in excess of what we have recently experienced.

SUMMARY

By projecting the budgetary trends of the last four years, a financial forecast for Denton County that shows a sustainable level of growth both in revenues as well as expenditures can be produced. Once again, the forecast shows budgetary growth that is:

1. In line with tax base growth experienced and expected by the County, but slowed by the moderate budget growth during the last 3 years.
2. Able to be funded with moderate tax rate increases comparable to those in the recent past.
3. Affected by a decreasing trend for some sources of revenue. These decreases cause a continuing effect in a trend analysis that instead of the expected to flat trend for the next few years. Interest income and intergovernmental revenues appear very likely to continue at decreased levels.
4. Allows for either increases in outstanding long term debt and annual debt service or for avoidance of tax rate increases by maintaining current levels of debt.
5. Able to support increases in new employees as expansions of County facilities will require increased hiring.
6. But, the population growth expected in the County may well cause an increase in the demand for county services that cannot be funded within the limits of this forecast.

DENTON COUNTY, TEXAS
ADOPTED BUDGET 2014-2015

MATRIX OF DEPARTMENTS BY FUND

DEPARTMENT	ACTUAL EXPENSES 2012-2013	ADOPTED BUDGET 2013-2014	AMENDED BUDGET 2013-2014	ADOPTED BUDGET 2014-2015
GENERAL FUND				
GENERAL ADMINISTRATION				
Commissioners Court	$117,015	$120,048	$120,048	$127,915
Commissioner Precinct #1	$217,086	$224,253	$224,253	$234,435
Commissioner Precinct #2	$220,742	$229,160	$229,160	$240,658
Commissioner Precinct #3	$231,534	$243,662	$243,662	$252,382
Commissioner Precinct #4	$224,032	$229,516	$229,516	$234,018
County Judge	$334,450	$346,544	$346,544	$362,303
Bail Bond Board	$1,641	$3,129	$3,129	$3,050
County Clerk	$3,516,172	$3,703,678	$3,688,707	$3,683,449
Human Resources Department	$939,805	$989,006	$989,154	$1,032,284
Purchasing Department	$897,824	$941,834	$942,518	$1,061,344
Vehicle Maintenance Department	$354,372	$363,689	$371,332	$376,579
Non-Departmental	$1,747,236	$5,406,016	$4,743,262	$5,724,562
Financial Information Systems	$83,896	$112,833	$112,833	$115,981
Technology Services	$2,540,358	$2,888,765	$2,893,625	$3,149,319
Print/Mail Department	$305,130	$346,839	$346,839	$344,493
Geographic Information Systems	$440,993	$417,645	$420,045	$511,870
Department of Public Works	$406,703	$440,911	$441,133	$868,398
Historical Commission HOT Funds Grant	$2,961	$0	$0	$0
HOT Funds Tourism Grant 2013 / 2015	$103,037	$0	$12,160	$0
Office of History and Culture	$374,527	$416,696	$464,000	$454,092
Records Management	$263,148	$280,566	$289,524	$370,914
HOT Funds Touorism Grant 2014	$37,529	$107,712	$108,570	$0
Veterans Service Office	$384,349	$402,693	$402,693	$399,434
Elections Administration Department	$1,333,670	$1,512,213	$1,537,289	$1,532,607
Civil Service Commission	$606	$4,900	$4,900	$4,900
County-Wide Technology	$2,104,947	$2,406,066	$2,458,176	$2,497,181
TOTAL GENERAL ADMINISTRATION	**$17,183,763**	**$22,138,374**	**$21,623,072**	**$23,582,168**
JUDICIAL				
Judiciary & Court Support	$336,213	$372,554	$372,554	$375,698
16th District Court	$998,495	$705,707	$872,207	$713,716
158th District Court	$935,769	$706,791	$810,791	$717,061
211th District Court	$871,291	$720,233	$834,233	$733,377
362nd District Court	$889,474	$719,210	$781,450	$729,494
367th District Court	$883,836	$720,008	$727,981	$714,682
393rd District Court	$626,263	$563,736	$664,778	$573,843
431st District Court	$434,082	$575,788	$575,788	$505,650
442nd District Court	$0	$0	$0	$455,314
County Court at Law #1	$499,179	$652,832	$652,832	$662,752
County Criminal Court #2	$633,387	$643,576	$643,576	$651,214
County Court at Law #2/Civil	$377,199	$415,128	$415,128	$426,288
Probate Court	$1,544,416	$1,768,429	$1,768,609	$1,933,967
County Criminal Court #1	$664,541	$646,690	$646,704	$655,263
County Criminal Court #3	$628,982	$753,978	$753,988	$775,475
County Criminal Court #4	$697,928	$631,465	$631,465	$643,277
County Criminal Court #5	$626,735	$706,101	$706,248	$719,460
District Clerk	$1,672,452	$1,726,563	$1,726,563	$1,826,123
County Court Administrator	$93,874	$98,035	$98,035	$102,256

DENTON COUNTY, TEXAS
ADOPTED BUDGET 2014-2015

MATRIX OF DEPARTMENTS BY FUND

DEPARTMENT	ACTUAL EXPENSES 2012-2013	ADOPTED BUDGET 2013-2014	AMENDED BUDGET 2013-2014	ADOPTED BUDGET 2014-2015
JUDICIAL(Continued)				
Justice of the Peace, Pct. #1	$489,106	$512,344	$512,596	$466,412
Justice of the Peace, Pct. #2	$322,860	$334,075	$334,312	$349,366
Justice of the Peace, Pct. #3	$447,210	$462,856	$462,856	$481,353
Justice of the Peace, Pct. #4	$333,581	$349,502	$349,502	$364,863
Justice of the Peace, Pct. #5	$492,993	$519,195	$519,233	$537,946
Justice of the Peace, Pct. #6	$373,154	$391,009	$391,009	$403,213
Juvenile Case Manager	$47,331	$58,420	$58,420	$60,509
District Court Administrator	$184,454	$192,611	$192,722	$206,602
Jury & Grand Jury	$165,120	$177,668	$181,445	$198,261
Justice Information System	$743,481	$1,359,125	$1,387,286	$1,455,750
Death Investigations/Medical Examiner Svcs.	$859,317	$863,183	$863,183	$892,623
Collections Department	$346,852	$372,206	$395,595	$432,565
TOTAL JUDICIAL	**$18,219,575**	**$18,719,018**	**$19,331,089**	**$19,764,373**
LEGAL				
Criminal District Attorney	$9,533,056	$10,042,520	$10,075,145	$10,549,063
Criminal DA - CPS Division	$742,840	$800,726	$800,726	$996,993
Criminal DA - Civil Division	$1,501,381	$1,579,879	$1,579,879	$1,635,744
TOTAL LEGAL	**$11,777,277**	**$12,423,125**	**$12,455,750**	**$13,181,800**
FINANCIAL ADMINISTRATION				
County Auditor	$1,217,322	$1,278,602	$1,278,602	$1,298,300
County Treasurer	$597,262	$628,355	$628,276	$652,385
Tax Assessor-Collector	$3,824,839	$4,051,986	$4,201,455	$4,158,885
Budget Office	$476,976	$549,017	$549,017	$568,646
TOTAL FINANCIAL ADMINISTRATION	**$6,116,399**	**$6,507,960**	**$6,657,350**	**$6,678,216**
PUBLIC FACILITIES				
Joseph A. Carroll Building/Co. Admin.	$219,295	$216,036	$467,644	$260,294
Denton County Courts Building	$554,841	$596,612	$738,738	$699,567
Construction Management	$304,578	$327,830	$328,053	$0
DA Annex	$20,637	$28,500	$31,070	$28,958
Courthouse on the Square	$111,357	$167,445	$167,445	$149,529
Emergency Management Facility	$103,301	$126,048	$126,548	$116,541
Denton County Storage Building	$14,735	$20,740	$20,740	$19,740
Historical Park Facility	$9,813	$19,450	$30,765	$19,694
Historical Park Projects	$2,016	$7,464	$1,411	$7,464
Courthouse Annex	$25,856	$38,314	$38,319	$26,452
Precinct #3 Government Center	$0	$73,131	$43,131	$76,097
Mary & Jim Horn Government Center	$122,586	$151,550	$173,547	$113,885
Loop 288/Elections/Technology	$131,319	$134,290	$251,388	$250,318
Loop 288 Facilities/TABC/Parks	$23,583	$41,299	$41,374	$81,452
Loop 288/CSCD (Adult Probation)	$34,740	$61,816	$61,841	$54,752
Lee Walker Government Center	$42,897	$61,303	$62,303	$62,480
Pct #4 Government Center	$0	$0	$0	$10,272
C.P.S. Building	$15,535	$25,522	$27,391	$68,576
Loop 288 Phase I	$118,393	$127,215	$139,993	$131,335
Loop 288 Central Plant	$247,271	$392,327	$294,912	$285,020
Elections Storage Building	$6,040	$0	$0	$0
Sandy Jacobs Government Center	$48,231	$79,765	$79,775	$95,994
Steven E Copeland Government Center	$127,850	$102,314	$136,320	$128,624
The Colony Building	$31,550	$37,058	$38,109	$36,311

DENTON COUNTY, TEXAS
ADOPTED BUDGET 2014-2015

MATRIX OF DEPARTMENTS BY FUND

DEPARTMENT	ACTUAL EXPENSES 2012-2013	ADOPTED BUDGET 2013-2014	AMENDED BUDGET 2013-2014	ADOPTED BUDGET 2014-2015
PUBLIC FACILITIES (Continued)				
Sanger Annex	$13,910	$20,500	$3,591	$0
Denton County Government Center	$50,070	$67,860	$26,906	$0
Charlie Cole Building	$339,585	$374,451	$377,666	$512,567
Law Enforcement Facility	$2,210,701	$2,706,884	$2,730,032	$3,056,225
E. Oak Street Facilities	$1,300	$0	$0	$0
Facilities Management	$2,452,904	$2,664,312	$2,757,132	$2,739,753
County Leased Buildings	$137,768	$145,301	$145,301	$147,272
Vehicle Maintenance Facility	$26,419	$27,625	$27,625	$28,634
Recycling Department	$64,486	$76,804	$78,926	$73,379
Telephone Department	$765,335	$817,780	$838,974	$795,582
Precinct #2 Government Center	$0	$0	$0	$30,000
TOTAL PUBLIC FACILITIES	**$8,378,902**	**$9,737,546**	**$10,286,970**	**$10,106,767**
PUBLIC SAFETY				
County Jail	$24,006,747	$25,543,659	$25,589,654	$28,646,545
Jail Health	$3,708,636	$4,418,180	$4,422,629	$4,617,525
Sheriff's Communications	$2,779,634	$2,400,726	$2,411,418	$2,476,993
County Sheriff	$12,982,855	$13,277,439	$13,485,539	$15,242,545
DISD School Resource Officer	$78,629	$0	$95,414	$0
Sheriff's Mental Health Unit	$760,969	$799,925	$804,603	$887,358
Sheriff's Reserve Unit	$46,620	$56,534	$61,897	$44,031
Vehicle Emissions Enforcement Grant	$58,860	$0	$232,186	$0
DCTA Contract (Denton County Trnsptn Auth.)	$79,207	$0	$87,333	$0
School Resource Officer	$304,904	$0	$363,868	$0
Copper Canyon Interlocal Contract	$160,701	$0	$190,321	$0
CSCD (General Fund)	$255,161	$313,636	$336,485	$387,167
Juvenile Accountability Grant	$71,461	$0	$76,810	$79,538
SO Freshwater Contract - Providence	$158,035	$0	$188,900	$0
SO Freshwater Contract - Paloma Creek	$83,345	$0	$95,334	$0
Constable, Precinct #1	$701,737	$899,351	$911,077	$768,481
Constable, Precinct #2	$702,660	$751,035	$754,748	$809,864
Constable, Precinct #3	$652,742	$723,775	$726,532	$755,142
Constable, Precinct #4	$711,999	$684,520	$726,063	$747,770
Constable, Precinct #5	$572,905	$654,737	$661,205	$796,432
Constable, Precinct #6	$628,675	$690,754	$703,503	$684,292
Fire and Ambulance Services	$2,287,230	$2,191,125	$2,191,125	$2,285,475
Northwest ISD ASAP Program	$0	$0	$3,799	$0
Department of Public Safety	$189,558	$198,520	$199,579	$207,041
Alcoholic Beverage Commission	$2,843	$2,275	$2,275	$2,575
Texas Parks & Wildlife Dept	$3,282	$4,058	$4,233	$2,462
2011 Homeland Security Grant	$428,633	$0	$0	$0
Emergency Services	$1,086,305	$1,080,286	$1,092,596	$1,347,469
2013 Homeland Security Grant	$0	$0	$191,604	$0
2012 Homeland Security Grant	$25,302	$0	$157,030	$0
TOTAL PUBLIC SAFETY	**$53,529,635**	**$54,690,535**	**$56,767,760**	**$60,788,705**
HEALTH AND WELFARE				
Child Protective Services	$84,761	$88,121	$91,409	$88,121
TOTAL HEALTH AND WELFARE	**$84,761**	**$88,121**	**$91,409**	**$88,121**

DENTON COUNTY, TEXAS
ADOPTED BUDGET 2014-2015

MATRIX OF DEPARTMENTS BY FUND

DEPARTMENT	ACTUAL EXPENSES 2012-2013	ADOPTED BUDGET 2013-2014	AMENDED BUDGET 2013-2014	ADOPTED BUDGET 2014-2015
CONSERVATION				
County Extension Office	$337,415	$421,235	$421,328	$424,260
TOTAL CONSERVATION	**$337,415**	**$421,235**	**$421,328**	**$424,260**
INTERGOVERNMENTAL				
Appropriations	$3,079,664	$3,203,313	$3,203,313	$3,245,638
TOTAL INTERGOVERNMENTAL	**$3,079,664**	**$3,203,313**	**$3,203,313**	**$3,245,638**
TRANSFER OF FUNDS DEPARTMENT				
Transfer of Funds Department	$4,140,477	$3,746,042	$3,746,042	$3,789,616
TOTAL TRANSFER OF FUNDS DEPT.	**$4,140,477**	**$3,746,042**	**$3,746,042**	**$3,789,616**
TOTAL-GENERAL FUND	**$122,847,868**	**$131,675,269**	**$134,584,083**	**$141,649,664**
ROAD AND BRIDGE FUND				
Road and Bridge, Pct #1	$5,815,927	$6,119,680	$6,314,178	$6,091,232
Road and Bridge, Pct #2	$4,500	$230,000	$230,000	$230,000
Road and Bridge, Pct #3	$184,580	$273,000	$273,000	$273,000
Road and Bridge, Pct #4	$4,860,464	$5,320,564	$5,770,148	$5,412,188
Road and Bridge Engineering	$297,430	$409,696	$495,991	$482,066
TOTAL ROAD AND BRIDGE FUND	**$11,162,901**	**$12,352,940**	**$13,083,317**	**$12,488,486**
DISTRICT CLK RCDS MGMT/TECH FUND				
District Clerk Records Management	$17,974	$55,196	$55,196	$74,145
District Court Records Technology	$47,001	$65,990	$65,990	$65,000
TOTAL DIST CK RCDS MGMT/TECH FD	**$64,975**	**$121,186**	**$121,186**	**$139,145**
COUNTY CLERK RECORDS MNGMT FUND				
Records Management Preservation	$1,023,804	$1,701,480	$1,717,431	$1,709,903
Records Preservation Fee	$800,042	$1,740,000	$1,740,000	$1,740,000
TOTAL CO CLK RCDS MNGMT FUND	**$1,823,846**	**$3,441,480**	**$3,457,431**	**$3,449,903**
COURTHOUSE SECURITY FUND	**$326,622**	**$402,823**	**$407,608**	**$402,500**
J. P. COURTHOUSE SECURITY FUND	**$2,949**	**$14,588**	**$15,163**	**$19,900**
JUVENILE PROBATION FUND				
TJJD Mental Health	$0	$0	$207,037	$207,282
Juvenile Probation	$2,570,838	$2,704,868	$2,712,420	$2,832,447
Juvenile Detention	$2,909,450	$3,066,475	$3,067,145	$3,287,908
Juvenile Post-Adjudication Center	$2,054,238	$2,910,370	$2,911,290	$3,186,335
TJJD/State Aid	$1,931,077	$1,950,442	$1,951,346	$1,870,786
Title IV-E Federal Reimbursement	$126,781	$75,000	$76,190	$75,000
Juvenile Justice Alternative Education (JJAEP)	$965,747	$1,071,279	$1,072,004	$1,148,841
TJJP C-Commitment Reduction	$317,752	$318,485	$318,485	$318,485
TOTAL JUVENILE PROBATION FUND	**$10,875,883**	**$12,096,919**	**$12,315,917**	**$12,927,084**
FIRE CODE ENFORCEMENT FUND	**$262,115**	**$280,434**	**$280,434**	**$192,869**
JUSTICE OF THE PEACE TECHNOLOGY FUND	**$83,929**	**$236,859**	**$236,859**	**$226,089**

DENTON COUNTY, TEXAS
ADOPTED BUDGET 2014-2015

MATRIX OF DEPARTMENTS BY FUND

DEPARTMENT	ACTUAL EXPENSES 2012-2013	ADOPTED BUDGET 2013-2014	AMENDED BUDGET 2013-2014	ADOPTED BUDGET 2014-2015
PUBLIC HEALTH FUND				
Environmental Services	$177,214	$248,702	$267,295	$256,541
Foodborne EPI Grant	$0	$0	$32,398	$0
Cities Readiness Initiative Grant	$5,246	$0	$103,687	$0
Expanded Primary Health Grant	$0	$0	$315,436	$0
Clinical	$3,588,024	$3,748,324	$3,759,770	$3,894,842
Cities Readiness Initiative Grant Part II	$127,483	$0	$0	$0
TB Prevention Grant-Federal	$78,695	$0	$0	$0
Immunization Grant	$339,345	$376,115	$376,115	$355,473
Project Access	$73,542	$100,000	$100,000	$100,000
CPS/BT DFP2	$13,000	$0	$0	$0
TOTAL PUBLIC HEALTH FUND	**$4,402,549**	**$4,473,141**	**$4,954,701**	**$4,606,856**
INDIGENT CARE FUND	**$1,656,972**	**$2,517,447**	**$2,518,111**	**$2,527,195**
MEDICAID DSRIP PROGRAM				
Adult Immunization Program DSRIP	$167,059	$404,423	$865,949	$413,479
Diabetes Case Management Program DSRIP	$61,006	$396,324	$866,393	$415,189
TOTAL MEDICAID DSRIP PROGRAM	**$228,065**	**$800,747**	**$1,732,342**	**$828,668**
HEALTH CARE RELIEF FUND	**$256,282**	**$295,000**	**$295,000**	**$250,000**
COUNTY AND DISTRICT CT TECH FUND	**$18,864**	**$5,670**	**$5,670**	**$22,377**
RECORDS MNGMT/PRESERVATION FUND	**$337,503**	**$423,448**	**$446,201**	**$368,903**
PUBLIC HEALTH PREPAREDNESS FUND				
Public Health Preparedness Grant	$478,801	$0	$0	$0
CPS-Bioterrorism Grant	$35,263	$0	$425,559	$0
Risk Based Funding	$9,188	$0	$0	$0
TOTAL PUBLIC HEALTH PREP FUND	**$523,252**	**$0**	**$425,559**	**$0**
SHERIFF'S FORFEITURE FUND	**$1,466,038**	**$225,000**	**$316,737**	**$384,907**
VEHICLE INVENTORY TAX INTEREST FUND	**$0**	**$27,238**	**$27,238**	**$25,684**
LAW LIBRARY FUND	**$365,608**	**$401,628**	**$403,241**	**$407,414**
DISTRICT ATTORNEY HOT CHECK FUND	**$94,938**	**$112,353**	**$112,353**	**$117,251**
DISTRICT ATTORNEY CHAPTER 59 FUND				
Forfeiture Budget	$92,691	$206,151	$206,151	$236,832
Judicial Purchases	$17	$0	$0	$0
Treasury Purchases	$49,181	$41,270	$97,076	$67,011
TOTAL DA CHAPTER 59 FUND	**$141,889**	**$247,421**	**$303,227**	**$303,843**
JURY FUND	**$398,924**	**$475,500**	**$475,500**	**$475,500**
DEBT SERVICE FUND	**$43,557,362**	**$46,905,806**	**$46,905,806**	**$49,420,782**
CAPITAL REPLACEMENT FUND	**$3,789,862**	**$6,577,236**	**$6,679,019**	**$7,677,236**
TOTAL-MISCELLANEOUS FUNDS	**$81,841,328**	**$92,434,864**	**$95,518,620**	**$97,262,592**
TOTAL-ALL FUNDS	**$204,689,196**	**$224,110,133**	**$230,102,703**	**$238,912,256**

DENTON COUNTY
2014 – 2015 OPERATING BUDGET
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Detailed List for Each Project is Included in a Separate Capital Improvement Program Document

DENTON COUNTY

BUILDING AND REMODELING PROJECTS

Project Description	Repair/Remodeling (One-Time) Expenses FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Building Repair and Remodeling			
Carroll Building - County Administration	41,250	251,128	43,883
Denton County Courts Building	93,002	137,400	166,715
District Attorney Annex	0	0	0
Courthouse-on-the-Square	9,175	26,590	9,687
Emergency Management Facility	8,046	12,465	0
Denton County Storage Building	0	0	0
Historical Park Facility	0	6,790	0
Historical Park Projects	0	0	0
Courthouse Annex	0	0	0
Preceinct #3 Government Center	0	0	0
Mary & Jim Horn Government Center	31,797	57,348	2,441
Loop 288 - Elections/Technology	0	5,741	6,581
Loop 288 - Facilities/TABC/Parks	0	0	44,041
Loop 288 - CSCD	0	0	0
Lee Walker Government Center	0	0	0
Precinct 4 Government Center	0	0	0
Child Protective Services - Lewisville	0	0	45,000
Loop 288 - Phase I	5,435	0	2,500
Loop 288 - Central Plant	0	45,515	0
Elections Storage Building	0	0	0
Sandy Jacobs Government Center	1,187	0	8,500
Steven E Copeland Government Center	36,000	0	24,076
The Colony Annex	1,250	1,550	0
Sanger Annex	0	0	0
Denton County Government Center - Denton	0	0	0
Charlie Cole Building	101,992	47,775	38,258
Law Enforcement Facility	47,457	60,000	60,000
East Oak Street Facilities	0	0	0
Facilities Management	0	52,000	0
County Leased Buildings	0	0	0
Vehicle Maintenance Facility	0	0	0
Precinct 2 Government Center	0	0	0
Sheriff's Forfeiture Fund	23,412	0	0
GRAND TOTAL	**$400,004**	**$704,302**	**$451,682**

Operating expenses and staffing for new capital projects are funded with revenues from new property taxes, grants, new legislative fees or additional fees from increased workload. Programs are continuously evaluated to streamline operations for a more efficient use of county funds.

DENTON COUNTY

BUILDING AND REMODELING PROJECTS - Page 2

Operating Expenses			Total Expenses		
FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
178,045	181,400	216,411	$219,295	$432,528	$260,294
461,838	528,090	532,852	$554,841	$665,490	$699,567
20,637	25,064	28,958	$20,637	$25,064	$28,958
102,182	128,366	139,842	$111,357	$154,956	$149,529
95,255	112,182	116,541	$103,301	$124,647	$116,541
14,735	19,340	19,740	$14,735	$19,340	$19,740
9,813	13,680	19,694	$9,813	$20,470	$19,694
2,016	7,464	7,464	$2,016	$7,464	$7,464
25,856	34,742	26,452	$25,856	$34,742	$26,452
0	0	76,097	$0	$0	$76,097
90,789	110,080	111,444	$122,586	$167,428	$113,885
131,319	221,570	243,737	$131,319	$227,311	$250,318
23,583	39,132	37,411	$23,583	$39,132	$81,452
34,740	55,400	54,752	$34,740	$55,400	$54,752
42,897	57,039	62,480	$42,897	$57,039	$62,480
0	0	10,272	$0	$0	$10,272
15,535	23,292	23,576	$15,535	$23,292	$68,576
112,958	126,172	128,835	$118,393	$126,172	$131,335
247,271	319,012	285,020	$247,271	$364,527	$285,020
6,040	0	0	$6,040	$0	$0
47,044	68,234	87,494	$48,231	$68,234	$95,994
91,850	144,616	104,548	$127,850	$144,616	$128,624
30,300	36,325	36,311	$31,550	$37,875	$36,311
13,910	0	0	$13,910	$0	$0
50,070	57,860	0	$50,070	$57,860	$0
237,593	308,734	474,309	$339,585	$356,509	$512,567
2,163,244	2,510,329	2,996,225	$2,210,701	$2,570,329	$3,056,225
1,300	0	0	$1,300	$0	$0
2,452,904	2,706,942	2,739,753	$2,452,904	$2,758,942	$2,739,753
137,768	141,978	147,272	$137,768	$141,978	$147,272
26,419	26,212	28,634	$26,419	$26,212	$28,634
0	0	30,000	$0	$0	$30,000
1,442,626	147,880	384,907	$1,466,038	$147,880	$384,907
$8,310,536	**$8,151,135**	**$9,171,031**	**$8,710,539**	**$8,855,437**	**$9,622,713**

DENTON COUNTY

LEASE OBLIGATIONS

Description	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
General Fund			
Dell - Lease FY2009	0	0	0
Dell - Lease FY2010	210,319	0	0
Ruggedized Laptop Lease FY2010	141,590	0	0
Dell - Lease FY2011 #2	191,255	191,255	0
Ruggedized Laptop Lease FY2011 #3	59,848	59,848	0
Dell Lease FY2012 #4	201,001	201,001	201,263
Dell Lease FY2013 #6	153,860	153,859	153,860
Dell Lease FY2014 #7	0	204,494	204,494
Dell Least FY2014 #8	0	162,973	165,197
Dell Lease FY2015	0	0	312,007
Sub-Total General Fund	**957,873**	**973,430**	**1,036,821**
			0
Road and Bridge Fund			
Heavy Equipment Lease Payment	0	0	160,000
Sub-Total Sheriff's Forfeiture Fund	**0**	**0**	**160,000**
Sheriff's Forfeiture Fund			
Training Facility Lease Payment	0	0	0
Vehicle Lease Payment	0	7,026	0
Sub-Total Sheriff's Forfeiture Fund	**0**	**7,026**	**0**
Capital Replacement Fund			
Dell - Lease FY2008 #856	0	0	0
Lease FY2012 Storage Area Network	652,659	652,660	652,664
Sub-Total Capital Replacement Fund	**652,659**	**652,660**	**652,664**
GRAND TOTAL	**$1,610,532**	**$1,633,116**	**$1,849,485**

LEASE OBLIGATIONS - Page 2

FY 2016 Estimates	FY 2017 Estimates	FY 2018 Estimates	FY 2019 Estimates	FY 2020 Estimates	Grand Total
0	0	0	0	0	0
0	0	0	0	0	210,319
0	0	0	0	0	141,590
0	0	0	0	0	382,510
0	0	0	0	0	119,696
0	0	0	0	0	603,265
153,860	0	0	0	0	615,439
204,494	204,494	0	0	0	817,976
162,710	162,710	0	0	0	653,590
312,007	312,007	312,007	0	0	1,248,028
833,071	**679,211**	**312,007**	**0**	**0**	**4,792,413**
110,000	110,000	110,000	0	0	490,000
110,000	**110,000**	**110,000**	**0**	**0**	**490,000**
0	0	0	0	0	0
0	0	0	0	0	7,026
0	**0**	**0**	**0**	**0**	**7,026**
0	0	0	0	0	0
652,659	652,659	0	0	0	3,263,301
652,659	**652,659**	**0**	**0**	**0**	**3,263,301**
$1,595,730	**$1,441,870**	**$422,007**	**$0**	**$0**	**$8,552,740**

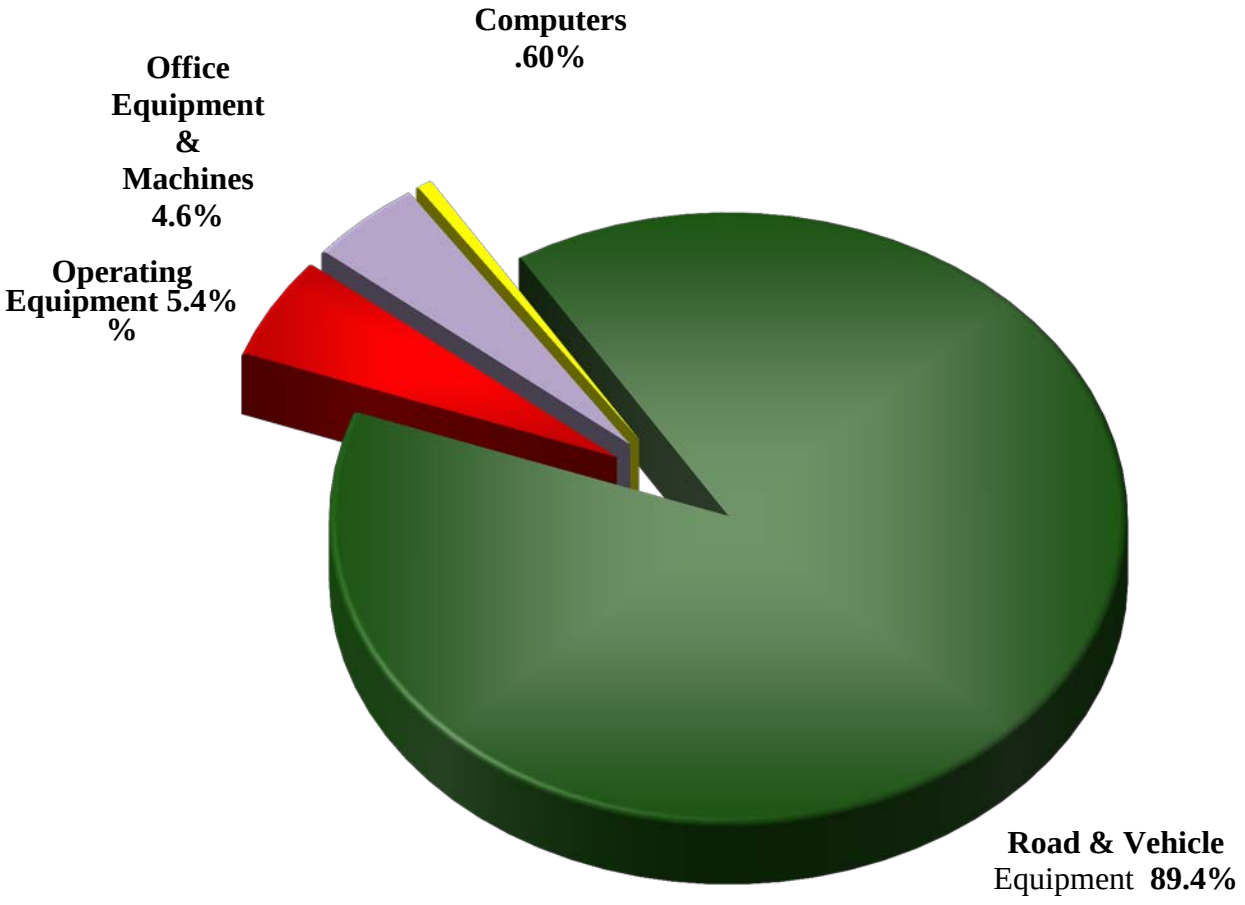
DENTON COUNTY

CAPITAL EXPENSE SUMMARY BY CATEGORY

Description	FY 2013 Actual	FY 2014 Estimates	FY 2015 Budget
Office Equipment and Machines			
Office Furniture and Equipment	$0	$0	$0
Office Machines	$6,414	$12,500	$43,715
VCR and Projection Equipment	$151,498	$0	$0
Telephone Equipment	$0	$0	$0
Microfilm Equipment	$0	$20,000	$27,260
Sub-Total	**$157,912**	**$32,500**	**$70,975**
Computers			
Computers	$142,267	$209,267	$9,500
Sub-Total	**$142,267**	**$209,267**	**$9,500**
Operating Equipment			
Radios and Radars	$216,622	$11,025	$48,366
Shop Tools and Equipment	$0	$0	$0
Medical Equipment	$0	$33,500	$0
Operating Equipment	$289,947	$389,046	$34,696
Sub-Total	**$506,569**	**$433,571**	**$83,062**
Road and Vehicle Equipment			
Road Maintenance Equipment	$780,953	$842,000	$113,300
Cars and Small Trucks	$894,422	$354,725	$1,260,039
Heavy Trucks	$93,794	$111,950	$0
Trailers	$56,694	$77,100	$0
Sub-Total	**$1,825,863**	**$1,385,775**	**$1,373,339**
GRAND TOTAL	**$2,632,611**	**$2,061,113**	**$1,536,876**

Total FY 2015 Capital Equipment

$1,536,876



The "Capital Expense Budget" includes items over $5,000 each to be purchased within the fiscal year.

DENTON COUNTY TEXAS
FY 2014 - 2015
Capital Equipment Summary

Line Item	ID	Description	Adopted Qty	Adopted Unit Price	Adopted Total Price
01.10.75	**Elections Administration**				
8015		Duplo Burster	1	$9,995	$9,995
8015		Microplex continuous feed printer	1	$28,115	$28,115
8015 - OFFICE MACHINES					**$38,110**
01.10.75	**Department Total:**				**$38,110**
01.50.80	**Law Enforcement Facility**				
8130		80 lb. Washing Machine with Base Frame	2	$17,348	$34,696
8130 - OPERATING EQUIPMENT					**$34,696**
01.50.80	**Department Total:**				**$34,696**
01.60.10	**County Jail**				
8015		Duty Paper Shredder with Auto Feeder	1	$5,605	$5,605
8015 - OFFICE MACHINES					**$5,605**
8025		AFIX Verifier	1	$9,500	$9,500
8025 - COMPUTERS					**$9,500**
01.60.10	**Department Total:**				**$15,105**
01.60.20	**Sheriff's Office**				
8030		Aeroflex Digital Radio Test Set	1	$48,366	$48,366
8030 - RADIO AND RADAR					**$48,366**
8120	E731 V117	Patrol Sport Utility Vehicle	1	$43,000	$43,000
8120	E732 V118	Patrol Sport Utility Vehicle	1	$43,000	$43,000
8120	E733 V119	Patrol Sport Utility Vehicle	1	$43,000	$43,000
8120	V580	Sport Utility Vehicle	1	$31,864	$31,864
8120	V730	Mini Van	1	$26,979	$26,979
8120	V790	Mini Van	1	$26,979	$26,979
8120	V840	Sport Utility Vehicle	1	$30,930	$30,930
8120	V850	Patrol Sport Utility Vehicle	1	$43,000	$43,000
8120	V870	Patrol Sport Utility Vehicle	1	$43,000	$43,000
8120	V880	Patrol Sport Utility Vehicle	1	$43,000	$43,000
8120	V890	Patrol Sport Utility Vehicle	1	$43,000	$43,000
8120	V900	Patrol Sport Utility Vehicle	1	$43,000	$43,000
8120	V910	Patrol Sport Utility Vehicle	1	$43,000	$43,000
8120	V920	Patrol Sport Utility Vehicle	1	$43,000	$43,000
8120	V930	Patrol Sport Utility Vehicle	1	$43,000	$43,000
8120	V940	Patrol Sport Utility Vehicle	1	$43,000	$43,000
8120	V950	Patrol Sport Utility Vehicle	1	$43,000	$43,000
8120 - CARS AND SMALL TRUCKS					**$675,752**
01.60.20	**Department Total:**				**$724,118**
01.60.22	**Mental Health Unit**				
8120	V110	Sport Utility Vehicle	1	$31,913	$31,913
8120 - CARS AND SMALL TRUCKS					**$31,913**
01.60.22	**Department Total:**				**$31,913**
01.60.51	**Constable, Precinct #1**				
8120	V830	Patrol Sport Utility Vehicle	1	$39,000	$39,000
8120 - CARS AND SMALL TRUCKS					**$39,000**
01.60.51	**Department Total:**				**$39,000**

DENTON COUNTY TEXAS
FY 2014 - 2015
Capital Equipment Summary

Line Item	ID	Description	Adopted Qty	Adopted Unit Price	Adopted Total Price
01.60.52	**Constable, Precinct #2**				
8120	V810	Patrol Sport Utility Vehicle	1	$39,000	$39,000
8120	V820	Patrol Sport Utility Vehicle	1	$39,000	$39,000
8120 - CARS AND SMALL TRUCKS					**$78,000**
01.60.52	**Department Total:**				**$78,000**
01.60.53	**Constable, Precinct #3**				
8120	V80	Patrol Sport Utility Vehicle	1	$39,000	$39,000
8120 - CARS AND SMALL TRUCKS					**$39,000**
01.60.53	**Department Total:**				**$39,000**
01.60.54	**Constable, Precinct #4**				
8120	V100	Patrol Sport Utility Vehicle	1	$39,000	$39,000
8120 - CARS AND SMALL TRUCKS					**$39,000**
01.60.54	**Department Total:**				**$39,000**
01.60.55	**Constable, Precinct #5**				
8120	V40	Patrol Sport Utility Vehicle	1	$39,000	$39,000
8120	V50	Patrol Sport Utility Vehicle	1	$39,000	$39,000
8120 - CARS AND SMALL TRUCKS					**$78,000**
01.60.55	**Department Total:**				**$78,000**
01.60.95	**Emergency Services**				
8120	V106	Patrol 4x4 pick up	1	$42,000	$42,000
8120	V111	Patrol 4x4 pick up	1	$42,000	$42,000
8120	V112	Patrol 4x4 pick up	1	$42,000	$42,000
8120 - CARS AND SMALL TRUCKS					**$126,000**
01.60.95	**Department Total:**				**$126,000**
20.85.10	**Road and Bridge, Pct. #1**				
8120	V10	F250 Crew Cab Pickup	1	$24,374	$24,374
8120 - CARS AND SMALL TRUCKS					**$24,374**
20.85.10	**Department Total:**				**$24,374**
20.85.40	**Road and Bridge, Pct. #4**				
8115		Back Hoe	1	$113,300	$113,300
8115 - ROAD MAINTENANCE EQUIPMENT					**$113,300**
20.85.40	**Department Total:**				**$113,300**
41.20.45	**Records Management and Preservation #41**				
8085		Microfilm Processor Tabletop	1	$27,260	$27,260
8085 - MICROFILM EQUIPMENT					**$27,260**
41.20.45	**Department Total:**				**$27,260**
45.60.20	**Sheriff's Forfeiture Fund**				
8120	E728 V121	Patrol Sport Utility Vehicle	1	$43,000	$43,000
8120	E729 V120	Patrol Sport Utility Vehicle	1	$43,000	$43,000
8120	E730 V116	Patrol Sport Utility Vehicle	1	$43,000	$43,000
8120- CARS AND SMALL TRUCKS					**$129,000**
45.60.20	**Department Total:**				**$129,000**

GRAND TOTAL **$1,536,876**

Denton County Budget Office
Donna Stewart, Budget Officer

To: Denton County Commissioners Court

From: Donna Stewart, Budget Officer

Date: November 20, 2014

RE: Capital Improvement Program FY2010-2019

I am pleased to submit Denton County's Capital Improvement Program (CIP) for FY2010-2019 that was adopted by the Commissioners Court on November 18, 2014. The first Capital Improvement Program was initially adopted by the Denton County Commissioners Court on August 28, 2007 and has been reviewed and approved on an annual basis. The CIP is a multi-year plan used to identify projects, determine costs and implement the County's short-term and long term capital needs. The adopted CIP includes a summary of all projects totaling $805,678,351 that includes all projects for FY2008-2019. Projects are categorized as follows; Technology, Buildings/Land, County Roads and Bridges and Other Road projects.

The CIP is the result of significant collaboration between departments, the Capital Improvement Committee and the Denton County Commissioners Court. All CIP requests are reviewed on an annual basis by the Committee. As situations warrant a change, projects are reviewed, reevaluated, added, revised or removed from the program accordingly.

The County placed an item on the November 2008 ballot and received voter approval for various capital improvement projects totaling $495 million. The projects included technological, facility and road projects that will require the issuance of long-term debt over the next several years. Some of the new projects were requested after the November 2008 bond election and will require an alternate funding solution such as; calling a future bond election, including funds in the adopted budget; or using another method of long-term financing such as the issuance of tax notes.

Technology

Technological enhancements, replacement equipment and hardware and software upgrades are essential in the operations of Denton County. This program includes the purchase of network and telephone equipment, various upgrades to computer network systems and fiber optic construction. Other projects include replacement and additional computer software programs for various departments that will enhance overall productivity. These CIP projects total approximately $42.5 million for FY 2008-2019.

Buildings/Land

Several major building projects have been included in the program based on projected space needs of growing programs and services. Projects include the construction of additional

Buildings/Land (continued)

jail beds, juvenile probation/detention and other new, replacement or renovated government facilities; replacement of mechanical systems; roof replacement projects; and parking lot expansions totaling $382.7 million for FY2008-2019. The most significant projects in this category include expansion and renovations of the various Law Enforcement Facilities, expansion of or new satellite government centers throughout the County, and for the construction of a centralized facility for departments to be in close proximity that will also provide enhanced convenience for the public.

County Roads

It is imperative that Denton County invest in the maintenance and upgrade of county roads due to increased population and vehicle traffic. Projects include major road and bridge construction and reconstruction, acquisition of right of way, culvert replacements and an initiative to upgrade gravel roads to asphalt that meet specific traffic criteria. County road projects that received voter approval in 2008 are included in the CIP at approximately $84.1 million for FY2008-FY2019.

Other Roads

Denton County voters previously approved various road projects in 1999, 2004 and 2008. These projects include partnering with other governmental entities for various transportation improvements needed throughout the County. A total of $70.2 million in bonds approved by the voters in 1999 and 2004 were issued in FY2009, FY2010 and FY2012. Other road projects in this category also received voter approval in the November 2008 bond election for a total of $226.1 million.

Each project for FY2010-FY2019 is included in more detail in the formal Capital Improvement Program document. Information includes a description and justification for the project, operational efficiencies and savings that could result from the project as well as historical information. The cost of each program, the proposed funding method and the anticipated impact on the operating budget has also been included. If the project was funded/and or completed in 2008 or 2009, the cost is listed on the summary report only and does not include a specific form detailing the project.

The Capital Improvement Program for FY2008-2019 represents the County's commitment to invest in our infrastructure. Our collaboration will continue to ensure that capital funding will be allocated appropriately and implemented on projects that will provide the greatest benefit to the County.

I would like to thank you for your continued support of our efforts to provide for the long-term maintenance of our capital infrastructure.

Donna Stewart

CAPITAL IMPROVEMENT PROGRAM

Denton County is committed to developing a formal Capital Improvement Program (CIP). This program will identify the major capital needs of the county for the next five to ten years and will provide a plan for funding present and future projects for roads, infrastructure, drainage projects, major repairs and upgrades to county facilities and the replacement of capital equipment including technological enhancements.

A Capital Improvement Committee has been formed and will be responsible for reviewing departmental requests and proposing a five to ten year Capital Improvement Program. The committee will include the following representatives:

County Auditor
Budget Officer
County Engineer
Director of Facilities Management
Director of Technology Services
Director of Purchasing
Construction Manager
Commissioners Court – 2 Members

The Committee will consider the feasibility of all proposed capital projects submitted by County departments. They will evaluate their necessity, priority, location, cost and will recommend methods of financing the various projects. Priority will be given to projects of a life-safety nature. Once the CIP is approved by Commissioners Court, the committee will meet regularly throughout the year to monitor the progress of the projects and recommend revisions as needed.

Capital Improvement Projects will include the project description, funding summary breakdown by category, available funding allocation, operating budget impact, and revenue or efficiency factors.

Upon completion and adoption, the Capital Improvement Program will become the guide for the Budget Officer, County Auditor, Commissioners Court and County departments with respect to bond sales and the annual budgeting process. Projects that are less than $100,000 shall be funded in the budget adoption process. The Commissioners Court takes the final action of adopting the capital budget.

Only projects approved by Commissioners Court as part of the budget process will be considered an approved project. All subsequent year estimates are for planning purposes only and will be reevaluated at the conclusion of each year's budget process.

The formal Capital Improvement Program is approved by the Commissioners Court.

Capital Improvement Committee

The Capital Improvement Committee (CIC) is responsible annually for reviewing the county's departmental capital improvement program requests and will consider the feasibility of providing recommendations to the Denton County Commissioners Court. This committee includes the following representatives; County Auditor, Budget Officer, County Engineer, Director of Facilities Management, Director of Information Services, Director of Purchasing, Construction Manager and 2 members of Commissioners Court. The committee is also given the authority to request the assistance of other county departments in the development of the CIP. The CIC will evaluate the necessity, priority, location, cost and may recommend methods of financing for the various projects. Once the CIP is approved by Commissioners Court, the committee will meet regularly throughout the year to monitor the progress of the projects and recommend revisions as needed.

The overall goal of the CIC is to develop Capital Improvement Program recommendations that:

- Preserve the past by investing in the continued upgrade of county assets and infrastructure.
- Protect the present with improvements and/or additions to facilities, roads and capital investments.
- Plan for the future of the county.

Proposed projects will be submitted to the Budget Office by the various county departments. A CIC meeting will be scheduled for the departments to present their program needs. The CIC will prepare an in-depth analysis and review of the projects requested. The CIC will conduct an internal project ranking process and will use criteria that will include, but not limited to, public health and safety, federal or state mandates, preservation of the County's existing capital investments, alleviation of overcrowding, demand for services and consistency. All projects will be categorized by priority using the criteria listed below:

- Immediate – Projects are in progress or expected to be started within one year.
- Short-Term – Projects are expected to start within the next 2-3 years.
- Long-Term – Projects are expected to begin within the next 4-5 years.
- Future Projects – Projects are anticipated, but not scheduled within a 5-year planning period.

The CIC will evaluate capital projects based on the urgency of the project, the readiness of the project, whether the project is suitable for separating into phases and whether the project is consistent with the overall CIP.

Capital Project Evaluation Questions

Urgency of the Project

- What are the most urgent projects and why?
- Is the project needed to respond to state or federal mandates?
- Will the project improve unsatisfactory environmental, health and safety conditions?
- What will happen if the project is not funded?
- Does the project accommodate increases in demand for services?

Readiness of the Project

- Has the research and planning of the project been completed?
- Are plans, permits and other similar requirements ready?
- Have affected citizens received notice and briefings?
- Are the departments ready to move forward with the project?
- Is the project compatible with the implementation of the other proposed projects?

Phase-In of Project

- Can this project be separated into different phases?
- Is the timing of the project affected because funds are not available?
- Does the project have a net impact on the operating budget? If so, which years.
- Does the project preserve previous capital investments or restore a capital facility to adequate operating condition?

Planning for the Project

- Is the project consistent with the CIP?
- Can projects of similar use or purpose be located at one location?
- Does the project increase the efficiency of the service delivery?
- What are the number and types of persons likely to benefit from the project?
- Will any group be adversely affected by the project?
- What geographical areas will the project serve?
- Are there any operation service changes that could affect the development of the projected cost estimates?

While project ratings are important in determining recommended priorities, the County's financial situation is critical to all decisions.

Capital Improvement Calendar

January & February - Departments prepare CIP requests

March - April – Departmental Meetings with CIC

April – CIC Finalizes Recommendation

August – CIP Recommendation presented to Commissioners Court

August – Capital Improvement Program Approved

Denton County, Texas
Approved Capital Improvement Program FY2015

	Summary of Program Costs						
	Previous						
Description	**FY 2008**	**FY 2009**	**FY 2010**	**FY 2011**	**FY 2012**	**FY 2013**	**FY 2014**
Technology							
County-Wide Network and Telephone Refresh	$620,056	$1,075,990	$545,056	$545,056	$545,056	$700,000	
Treasurer's Office- Automated Timekeeping - Completed *	$358,380	$277,311					
Fiber Optic Construction			$877,880		$1,208,763	$1,089,690	$292,530
Juvenile Case Management System						$655,432	
Data Center Completion for Pct. #3 Government Center						$527,140	
** Data Center Completion for Pct #3 Government Center						$109,789	
Administrative Complex Network		$133,199			$1,753,107		
Administrative Complex Network							
Computer Assisted Dispatch System - Completed *		$2,030,510					
Tax Collection and Disbursement System Completed *			$649,250				
Human Resource Management System							$500,000
Storage Area Network & Backup Replacement/Upgrade					$652,663	$652,660	$652,660
SAN Backup Expansion for Data Growth						$773,829	
Internet Web Site CMS (Content Management System)					$196,028		
Network for New County Facilities					$76,961	$602,885	$344,000
Sound System Replacement						$186,500	
Courts Building Data Center Renovation						$880,636	
Electronic Medical Records							$200,000
Charlie Cole Security Electronic System Upgrade						$116,000	
Video System for Jail Expansion						$286,883	
Courthouse Security Improvement Project							$149,500
Network Access Control System							$223,800
Automated Remittance Processor-Tax Office							$135,116
Security Electronics Upgrade/Pre-Trial Facility							
Security Electronics Upgrade/Dormitory Pods							
Security Electronics Upgrade/Main Jail							
Sheriff Phone System Replacement					$573,415		
Radio System Modernization Project							$9,288,700
SUB-TOTAL TECHNOLOGY	**$978,436**	**$3,517,010**	**$2,072,186**	**$545,056**	**$5,005,993**	**$6,581,444**	**$11,786,306**
Buildings / Land							
Carpet Replacement - Courts Building - Completed *	$316,915						
Upgrade HVAC - Charlie Cole Building - Completed *	$338,340						
Justice of the Peace, Pct #3 Renovations - Completed *	$57,993						
4th Floor Courts Building Finish-Out - Completed *	$3,772,163						
DA - Annex - Completed *	$1,329,152						
Courts Building - Additional Parking - Completed *	$115,620						
Loop 288 Complex-Phase I - Completed *	$15,860,420						
Loop 288 Complex-Phase I (road, outdoor areas, central plant) - Completed *	$1,074,049						
Loop 288 Complex-Phase II		$36,629,327					
Technology Serivces Garage		$265,000					
Loop 288 Complex-Phase III							
Jail Expansion	$169,230	$3,038,331			$26,053,858	$1,476,842	
Pct. #3 Government Center		$762,110	$15,738,714				
Juvenile Probation/Detention Expansion		$1,610,000	$18,785,862				
Lee Walker Government Center Renovations		$3,997,401					
Law Enforcement Facility Roof Replacement		$1,869,510					
HVAC Upgrade - Courthouse on the Square							
Parking Lot Expansion-Sandy Jacobs Govt Center - Completed *	$57,985						
Road and Bridge Service Center - Precinct #1	$1,800,000				$1,079,882	$8,910	
Sheriff's Office Operations Center and Crime Lab							
Carrollton Government Center Expansion						$2,409,600	
Carrollton Government Center Expansion							$600,000
Denton County Government Center - Frisco						$5,005,800	
Denton County Government Center - Frisco						$3,736,970	
Denton County Government Ctr-Frisco (land purchase)-Completed *						$1,371,537	
Carrollton Government Center-Veteran's Memorial - Completed *		$92,065					
Criminal DA Facility/Parking Garage/Courts Buildout							
Pct #4 Government Center - (also has $1,986,197 in 2005 CO's)					$6,761,054		
Repaving and Additional Parking - Law Enfcmt Ctr/Jail/Courts						$398,414	
The Colony Annex - Roof Replacement - Completed*			$99,975				
Pre-Trial Inmate Handling and Transport Remodel						$3,500,000	$694,000
Jail - Core Support Renovation							
County Jail - Additional Jail Beds							

Denton County, Texas
Approved Capital Improvement Program FY2015

Summary of Program Costs						
Short-Term		*Long-Term*				
FY 2015	**FY 2016**	**FY 2017**	**2018**	**2019**	**TOTAL**	**Comments**
$3,622,504	$1,048,927				$8,702,645	Capital Replacement Funds / Tax Notes
					$635,691	Capital Replcmt Fund
$1,757,648					$5,226,511	Voter Approved Bonds
					$655,432	Voter Approved Bonds
					$527,140	Tax Notes
					$109,789	Voter Approved Bonds
	$101,878				$1,988,184	Voter Approved Bonds
	$190,029				$190,029	Tax Notes
					$2,030,510	Capital Replacement Fund
					$649,250	Funded in Budget
					$500,000	Tax Notes
$652,660	$652,660				$3,263,303	Capital Replacement Fund
	$600,000				$1,373,829	Tax Notes
					$196,028	Capital Replacement Fund
$466,054	$390,000		$810,000	$86,328	$2,776,228	Cap Rplcmt Fund-Tax Notes
					$186,500	Voter Approved Bonds
					$880,636	Voter Approved Bonds
					$200,000	Capital Replacement Fund
					$116,000	Voter Approved Bonds
					$286,883	Tax Notes
					$149,500	Tax Notes
					$223,800	Tax Notes
					$135,116	Funded in Budget
$475,000					$475,000	Tax Notes
$506,000					$506,000	Tax Notes
$682,000					$682,000	Tax Notes
					$573,415	Excess Funds from Consultants/Interest Earnings
					$9,288,700	Tax Notes
$8,161,866	**$2,983,494**	**$0**	**$810,000**	**$86,328**	**$42,528,119**	
					$316,915	Capital Replacement Fund
					$338,340	Tax Notes
					$57,993	Tax Notes
					$3,772,163	Tax Notes
					$1,329,152	Tax Notes
					$115,620	Tax Notes
					$15,860,420	Perm Impvmt Bds 2007 & Tax Notes
					$1,074,049	Tax Notes
					$36,629,327	Voter Approved Bonds
					$265,000	Voter Approved Bonds
$3,375,828	$30,815,260				$34,191,088	Voter Approved Bonds
					$30,738,261	Tax Notes/ Vtr Appvd Bds/Capital Rplcmt Fds
					$16,500,824	Voter Approved Bonds
			$9,701,500		$30,097,362	Voter Approved Bonds / Future Bond Election
$3,000,000					$6,997,401	Voter Approved Bonds / Tax Notes
		$2,871,385			$4,740,895	Voter Approved Bonds / Future Bond Election
		$2,373,960			$2,373,960	Future Bond Election
					$57,985	Tax Notes
					$2,888,792	Tax Notes/Capital Replacement Fd/R & B #1
$3,000,000	$27,574,030				$30,574,030	Voter Approved Bonds
					$2,409,600	Voter Approved Bonds
					$600,000	Funded in Budget
					$5,005,800	Voter Approved Bonds
					$3,736,970	Tax Notes
					$1,371,537	Capital Replacement Fund
					$92,065	Capital Rplcmt Fund / Donations
		$44,572,507			$44,572,507	Future Bond Election
$3,000,000					$11,747,251	2005 COS's/Tax Notes/Capital Rplcmt Funds
					$398,414	Tax Notes
					$99,975	Tax Notes
$566,000					$4,760,000	Tax Notes
$741,067	$6,469,628				$7,210,695	Tax Notes
			$64,937,206		$64,937,206	Future Bond Election

Denton County, Texas
Approved Capital Improvement Program FY2015

	Summary of Program Costs						
	Previous						
Description	**FY 2008**	**FY 2009**	**FY 2010**	**FY 2011**	**FY 2012**	**FY 2013**	**FY 2014**
Jail Medical Finish Out						$779,398	
Medical Examiner Program and Facility							
Vehicle Maintenance Facility							
HVAC Units/Courts Building (Records Warehouse) - Completed *		$45,614					
Emergency Services Building Repairs							
Jail - Cths Detainee Transport Tunnel							
Jail - Courthouse Detainee Transport Bridge							
Emergency Services Communications Tower Lighting Project	$49,000						
SUB-TOTAL BUILDINGS/LAND	**$24,940,867**	**$48,309,358**	**$34,624,551**	**$0**	**$33,894,794**	**$18,687,471**	**$1,294,000**
County Roads / ROW - Precinct #1							
Gravel to Pavement Projects		$839,757	$104,696		$943,342	$993,545	$1,068,462
Pavement Improvement Projects						$1,467,061	$150,484
Bridges and Culverts			$1,102,027		$196,517	$1,770,882	$1,859,426
Rector Road East							
Indian Trail Reconstruction Project							
Rock Hill Road / Arvin Hill Road					$3,393,248		
Ike Byrom Road Reconstruction Project			$1,170,049				
Friendship Road Culvert Replacement Project					$236,047		
Union Hill Road Improvement Project					$223,989		
Pruitt Road Reconstruction Project			$2,824,800				
Sam Bass Road Construction Project						$3,572,500	
Huling Road Culvert Replacement Project					$198,639		
Mobberly Road						$3,281,431	
Elm Bottom Circle Road Culvert Replacement Project					$334,633		
McReynolds Road Project			$812,409				
Gregory Road Culvert Replacement Project - Completed *					$294,833		
Cole Road Culvert Replacement Project - Completed *					$177,273		
Carey Road Culvert Replacement Project - Completed *					$273,018		
Chisum Road, East - Completed *			$641,939				
Strittmatter Road Culvert Project - Completed *			$385,247				
Berend Road Draining Improvement Project - Completed *			$209,670				
Joe Allen Road Bridge - Completed *			$1,319,004				
Bernard Road, Section A - Completed *		$385,702					
Boom Branch Road - Completed *			$1,000,000				
Blackjack Road West - Completed *			$683,706				
Lights Ranch Road Culvert Replacement Project - Completed *			$151,871				
Shearer Road Culvert Project - Completed *			$201,341				
Cash's Mill Road Culvert Replacement Project - Completed *			$162,339				
Old Alton Drive Culvert Project - Completed *			$264,693				
Stewart Road Construction Project - Completed *			$634,486				
Warshun Road Project - Completed *			$1,115,266				
SUB-TOTAL - PRECINCT #1 PROJECTS	**$0**	**$1,225,459**	**$12,783,543**	**$0**	**$6,271,539**	**$11,085,419**	**$3,078,372**
County Roads / ROW - Precinct #4							
Country Club Road		$554,974					
Sam Reynolds Road		$33,600	$1,213,000				
South County Line Road		$22,000	$757,200		$4,132,000		
Hilltop Road		$55,000			$1,055,000		
A.A. Bumgarner Road						$23,000	
Gravel to Asphalt Initiative		$916,984	$500,000		$1,323,000	$1,389,150	
Copper Canyon Road South		$3,525,880	$3,062,512		$200,000		
County Roads-Various		$38,000	$567,800				
County Bridge and Drainage Projects					$200,500	$987,000	
Old Alton Low Water Crossing - Completed *		$123,750					
Robson Ranch Road - Completed *		$3,254,037					
Smith Schluter Road - Completed *		$1,785,530					
SUB-TOTAL - PRECINCT #4 PROJECTS	**$0**	**$10,309,755**	**$6,100,512**	**$0**	**$6,910,500**	**$2,399,150**	**$0**
TRIP '04 Road Projects							
IH-35E Ultimate Widening and Miscellaneous Projects		$15,000,000	$32,368,098		$10,360,000		
SUB-TOTAL - TRIP '04 PROJECTS	**$0**	**$15,000,000**	**$32,368,098**	**$0**	**$10,360,000**	**$0**	**$0**
BSRP Road Projects							
Miscellaneous Projects			$12,491,902				
SUB-TOTAL - BSRP PROJECTS	**$0**	**$0**	**$12,491,902**	**$0**	**$0**	**$0**	**$0**

Denton County, Texas
Approved Capital Improvement Program FY2015

Summary of Program Costs						
Short-Term		*Long-Term*				
FY 2015	**FY 2016**	**FY 2017**	**2018**	**2019**	**TOTAL**	**Comments**
					$779,398	Funded from Sale of Property.
				$8,704,360	$8,704,360	Future Bond Election
		$5,603,863			$5,603,863	Future Bond Election
					$45,614	Voter Approved Bonds
$460,000					*$460,000*	Tax Notes
		$504,000			*$504,000*	Tax Notes
		$722,400			*$722,400*	Tax Notes
					$49,000	Tax Notes
$14,142,895	**$64,858,918**	**$56,648,115**	**$74,638,706**	**$8,704,360**	**$382,730,231**	
					$3,949,802	Voter Approved Bonds
$406,768	$1,802,874				$3,827,187	Voter Approved Bonds
$380,106					$5,308,958	Voter Approved Bonds
					$0	Voter Approved Bonds
$495,000	$3,366,000				$3,861,000	Voter Approved Bonds
					$3,393,248	Voter Approved Bonds
					$1,170,049	Voter Approved Bonds
					$236,047	Voter Approved Bonds
					$223,989	Voter Approved Bonds
					$2,824,800	Voter Approved Bonds
					$3,572,500	Voter Approved Bonds
					$198,639	Voter Approved Bonds
					$3,281,431	Voter Approved Bonds
					$334,633	Voter Approved Bonds
					$812,409	Voter Approved Bonds
					$294,833	Voter Approved Bonds
					$177,273	Voter Approved Bonds
					$273,018	Voter Approved Bonds
					$641,939	Voter Approved Bonds
					$385,247	Voter Approved Bonds
					$209,670	Voter Approved Bonds
					$1,319,004	Voter Approved Bonds
					$385,702	Voter Approved Bonds
					$1,000,000	Voter Approved Bonds
					$683,706	Voter Approved Bonds
					$151,871	Voter Approved Bonds
					$201,341	Voter Approved Bonds
					$162,339	Voter Approved Bonds
					$264,693	Voter Approved Bonds
					$634,486	Voter Approved Bonds
					$1,115,266	Voter Approved Bonds
$1,281,874	**$5,168,874**	**$0**	**$0**	**$0**	**$40,895,080**	
					$554,974	Voter Approved Bonds
$6,930,000					$8,176,600	Voter Approved Bonds
					$4,911,200	Voter Approved Bonds
$5,350,000					$6,460,000	Voter Approved Bonds
$3,725,000					$3,748,000	Voter Approved Bonds
$1,458,608					$5,587,742	Voter Approved Bonds
					$6,788,392	Voter Approved Bonds
					$605,800	Voter Approved Bonds
					$1,187,500	Voter Approved Bonds
					$123,750	Voter Approved Bonds
					$3,254,037	Voter Approved Bonds
					$1,785,530	Voter Approved Bonds
$17,463,608	**$0**	**$0**	**$0**	**$0**	**$43,183,525**	
					$57,728,098	Voter Approved Debt FY2008, 2009 & 2012
$0	$0	$0	$0	$0	**$57,728,098**	
					$12,491,902	Voter Approved Debt Issued in FY2010
$0	**$0**	**$0**	**$0**	**$0**	**$12,491,902**	

Denton County, Texas
Approved Capital Improvement Program FY2015

	Summary of Program Costs						
	Previous						
Description	**FY 2008**	**FY 2009**	**FY 2010**	**FY 2011**	**FY 2012**	**FY 2013**	**FY 2014**
TRIP '08 Road Projects for Bond Election - FY2009							
County Judge - Various Projects							
FM156/FM407 Extension/FM1171 (Justin/Northlake Project)			$1,755,436		$2,500,000		
IH-35W			$1,819,672				$149,022
US-377 - Section I Widening (Fort Worth Drive)			$935,238		$314,762	$1,000,000	$470,188
US-377 - Section 2, 4 and 5 Widening			$2,158,020		$149,022		$2,340,079
US-377 North (Pilot Point)		$890,103				$1,494,615	
Loop 288 Northwest							
FM 720 North Widening					$1,000,000		$1,829,319
FM-544		$822,080	$447,118		$2,507,327	$2,500,000	
Various - ROW Participation		$569,358	$642				
SUB-TOTAL COUNTY JUDGE	**$0**	**$2,281,541**	**$7,116,126**	**$0**	**$6,471,111**	**$4,994,615**	**$4,788,608**
Commissioner, Pct #1 - Various Projects							
Dallas North Tollway Extension					$1,500,000	$4,600,000	$3,500,000
Mayhill Road Widening and Reconstruction			$545,416		$2,288,114		
FM-455 Widening		$881,272					$1,500,000
Witt Road/Woodlake Parkway Realignment			$600,000				
Lakeview Drive Improvements			$2,000,000				
Church Street							
Stonebrook Parkway		$2,588,338	$750,000				
Parkridge Parkway/Point View Extension			$1,750,000				
Cowling Road			$250,000				
Main Street Reconstruction					$1,500,000		
FM2181 Reconstruction and Widening Project						$50,000	
Discretionary Funds - Pct #1			$1,462,068		$65,353	$1,809,322	
Little Elm Navo Road Reconstruction Project						$600,000	
Witt Road Bridge - Completed *			$1,117,000				
ElDorado Parkway - listed as 7476 Misc. Projects - Completed *			$9,800				
Belz Road Extension Project - Completed *			$86,300				
US-380 Corridor Study - Completed *							$325,000
Lobo Lane - Completed *		$3,200,000					
SUB-TOAL COMMISSIONER PCT #1	**$0**	**$6,669,610**	**$8,570,584**	**$0**	**$5,353,467**	**$7,059,322**	**$5,325,000**
Commissioner, Pct #2 - Various Projects							
Midway Road Reconstruction					$3,450,000		
Holford's Prairie Road Reconstruction							$3,400,000
Corporate Drive					$3,635,657		
North Colony Boulevard Widening		$500,000	$980,218				
Plano Parkway Widening - The Colony			$260,000		$1,191,075		
Memorial Drive Widening			$307,987		$2,300,000	$4,500,000	
Freeman Archer Loop		$193,814	$498,199				
Frankford Road Reconstruction / Plano Parkway Widening			$5,820,000				
Discretionary Funds - Pct #2			$744,782			$1,000,000	$780,218
Vintage Boulevard - Phase I						$1,750,000	
Vintage Boulevard - Phase II						$2,000,000	
Marsh Lane/Plano Parkway Widening - Completed *		$3,500,000					
Memorial Drive Corridor Traffic Study - Completed *		$100,000					
SUB-TOAL COMMISSIONER PCT #2	**$0**	**$4,293,814**	**$8,611,186**	**$0**	**$10,576,732**	**$9,250,000**	**$4,180,218**
Commissioner, Pct #3 - Various Projects							
IH-35E Corridor Aesthetics						$2,000,000	$3,000,000
Corporate Drive			$1,458,534				
Duncan Lane - East Widening			$2,000,000				
Purnell Street West					$1,355,000		
KirkPatrick Road Extension							
County Roads - Precinct #3							
Discretionary Funds - Pct #3			$67,732				$150,000
Special Projects - Main Street .-Lake Dallas and Hickory Creek					$300,000		
Special Projects - Denton County Thoroughfare Plan			$25,000				
Chinn Chapel Road		$3,709,010	$7,336		$2,983,654		
Lakeview Drive Project					$250,000		
Main Street Hickory Creek					$450,000	$1,000,000	$450,000
Point Vista Road Project							$2,400,000
Garden Ridge - Completed *			$714,000		$1,736,000		
Morriss/Gerault Widening - Completed *		$5,500,000					
Highland Village Road Bridge - Completed *			$1,617,268				
SUB-TOTAL COMMISSIONER PCT #3	**$0**	**$9,209,010**	**$5,889,870**	**$0**	**$7,074,654**	**$3,000,000**	**$6,000,000**

Denton County, Texas
Approved Capital Improvement Program FY2015

Summary of Program Costs						
Short-Term		*Long-Term*				
FY 2015	**FY 2016**	**FY 2017**	**2018**	**2019**	**TOTAL**	**Comments**
	$8,522,761				$12,778,197	Voter Approved Bonds
					$1,968,694	Voter Approved Bonds
					$2,720,188	Voter Approved Bonds
$2,000,000	$10,000,000				$16,647,121	Voter Approved Bonds
					$2,384,718	Voter Approved Bonds
$2,178,594	$3,000,000				$5,178,594	Voter Approved Bonds
$6,000,000					$8,829,319	Voter Approved Bonds
					$6,276,525	Voter Approved Bonds
					$570,000	Voter Approved Bonds
$10,178,594	**$21,522,761**	**$0**	**$0**	**$0**	**$57,353,356**	
	$10,400,000				$20,000,000	Voter Approved Bonds
					$2,833,530	Voter Approved Bonds
$1,714,447					$4,095,719	Voter Approved Bonds
					$600,000	Voter Approved Bonds
					$2,000,000	Voter Approved Bonds
	$700,000				$700,000	Voter Approved Bonds
					$3,338,338	Voter Approved Bonds
					$1,750,000	Voter Approved Bonds
					$250,000	Voter Approved Bonds
					$1,500,000	Voter Approved Bonds
					$50,000	Voter Approved Bonds
$1,500,000					$4,836,743	Voter Approved Bonds
					$600,000	Voter Approved Bonds
					$1,117,000	Voter Approved Bonds
					$9,800	Voter Approved Bonds
					$86,300	Voter Approved Bonds
					$325,000	Voter Approved Bonds
					$3,200,000	Voter Approved Bonds
$3,214,447	**$11,100,000**	**$0**	**$0**	**$0**	**$47,292,430**	
					$3,450,000	Voter Approved Bonds
					$3,400,000	Voter Approved Bonds
					$3,635,657	Voter Approved Bonds
					$1,480,218	Voter Approved Bonds
					$1,451,075	Voter Approved Bonds
					$7,107,987	Voter Approved Bonds
					$692,013	Voter Approved Bonds
					$5,820,000	Voter Approved Bonds
					$2,525,000	Voter Approved Bonds
					$1,750,000	Voter Approved Bonds
					$2,000,000	Voter Approved Bonds
					$3,500,000	Voter Approved Bonds
					$100,000	Voter Approved Bonds
$0	**$0**	**$0**	**$0**	**$0**	**$36,911,950**	
					$5,000,000	Voter Approved Bonds
					$1,458,534	Voter Approved Bonds
					$2,000,000	Voter Approved Bonds
					$1,355,000	Voter Approved Bonds
$2,475,000	$1,000,000				$3,475,000	Voter Approved Bonds
$500,000	$2,000,000				$2,500,000	Voter Approved Bonds
					$217,732	Voter Approved Bonds
					$300,000	Voter Approved Bonds
					$25,000	Voter Approved Bonds
					$6,700,000	Voter Approved Bonds
					$250,000	Voter Approved Bonds
					$1,900,000	Voter Approved Bonds
					$2,400,000	Voter Approved Bonds
					$2,450,000	Voter Approved Bonds
					$5,500,000	Voter Approved Bonds
					$1,617,268	Voter Approved Bonds
$2,975,000	**$3,000,000**	**$0**	**$0**	**$0**	**$37,148,534**	

Denton County, Texas
Approved Capital Improvement Program FY2015

	Summary of Program Costs						
	Previous						
Description	**FY 2008**	**FY 2009**	**FY 2010**	**FY 2011**	**FY 2012**	**FY 2013**	**FY 2014**
Commissioner, Pct #4 - Various Projects							
Mayhill Road Widening and Reconstruction					$2,833,530		
Bonnie Brae Widening					$2,000,000		
FM-407 Widening and Turn Lanes			$750,000				
Tim Donald Road Reconstruction							
Dale Earnhart Way - South Extension					$200,000	$1,300,000	
Indian Creek Drive Project (Trophy Club)					$300,000		
IH-35W and Denton Creek Interchange							
Denton Creek District Spine Road Bridge							
Emergency Service Road-North and South			$538,500				
George Owens Road			$100,000				
Robson Ranch Road Extension (Phase III)					$1,820,000		
Old Justin Road Reconstruction					$573,800		
Country Club Road North and South			$3,156,507		$3,050,400	$831,058	
SH-114 ROW			$1,500,000				$1,500,000
County Roads; Gravel to Asphalt					$1,750,000		$3,500,000
County Roads - Precinct #4					$315,021		
Discretionary Funds - Pct #4			$189,429		$861,049	$200,000	$1,020,272
Bicycle Roadway Accommodations Project (Pct #4 Special Proj)		$50,000					
SH114/FM156 Interchange Project - Completed *		$570,800					
Orchid Hill Lane - Completed *		$4,056,388					
Gibbons/Porter Road/Red Rock Lane/Glenview Lane - Completed*		$358,163					
US-377 at Northwest Parkway Intersection Improvements (Bobcat) - Completed *		$230,000					
Trophy Club Loop Road - Completed *					$1,688,951		
FM-1173 at Thoroughbred Dr-Deceleration/Turn Lanes - Completed *			$618,172				
East Doyle and Eddie Street Improvements - Completed *			$250,000				
Walnut Street (Roanoke) - Completed *			$225,000		$1,500,000		
Schooling Road Improvements (Roanoke) - Completed *			$875,000				
Simmons Road Widening and Improvements - Completed *		$302,909	$1,974,854				
Waketon Road Widening and Improvements - Completed *		$212,138					
Traffic Signal US 377 at Liberty Christian School-Special Proj. - Completed *		$92,730					
FM407 Road Improvement Project - Completed *		$150,000					
Copper Canyon Road North - Phase I - Completed *		$1,326,202					
FM407 Project (1830 to Rayzor Rd, Lantana Tr to W Chinn Chapel) - Completed *		$476,967					
SUB-TOTAL COMMISSIONER PCT #4	**$0**	**$7,826,297**	**$10,177,462**	**$0**	**$16,892,751**	**$2,331,058**	**$6,020,272**
Miscellaneous TRIP '08 Funding - Undesignated	$0	$6,423	$910,860		$0	$0	$0
SUB-TOTAL - TRIP '08 Proposed Road Projects	**$0**	**$30,286,695**	**$41,276,088**	**$0**	**$46,368,715**	**$26,634,995**	**$26,314,098**
GRAND TOTAL-FY 2009 CAPITAL IMPROVEMENT PROGRAM	**$25,919,303**	**$108,648,277**	**$141,716,880**	**$545,056**	**$108,811,541**	**$65,388,479**	**$42,472,776**

Projects completed in FY2008 amd FY2009 do not have individual forms in the Capital Improvement Program.

Denton County, Texas
Approved Capital Improvement Program FY2015

Summary of Program Costs						
Short-Term		*Long-Term*				
FY 2015	**FY 2016**	**FY 2017**	**2018**	**2019**	**TOTAL**	**Comments**
					$2,833,530	Voter Approved Bonds
					$2,000,000	Voter Approved Bonds
					$750,000	Voter Approved Bonds
$250,000					$250,000	Voter Approved Bonds
					$1,500,000	Voter Approved Bonds
					$300,000	Voter Approved Bonds
$750,000	$1,750,000				$2,500,000	Voter Approved Bonds
$500,000					$500,000	Voter Approved Bonds
					$538,500	Voter Approved Bonds
					$100,000	Voter Approved Bonds
					$1,820,000	Voter Approved Bonds
					$573,800	Voter Approved Bonds
					$7,037,965	Voter Approved Bonds
					$3,000,000	Voter Approved Bonds
					$5,250,000	Voter Approved Bonds
					$315,021	Voter Approved Bonds
					$2,270,750	Voter Approved Bonds
					$50,000	Voter Approved Bonds
					$570,800	Voter Approved Bonds
					$4,056,388	Voter Approved Bonds
					$358,163	Voter Approved Bonds
					$230,000	Voter Approved Bonds
					$1,688,951	Voter Approved Bonds
					$618,172	Voter Approved Bonds and City of Krum
					$250,000	Voter Approved Bonds
					$1,725,000	Voter Approved Bonds
					$875,000	Voter Approved Bonds
					$2,277,763	Voter Approved Bonds
					$212,138	Voter Approved Bonds
					$92,730	Voter Approved Bonds
					$150,000	Voter Approved Bonds
					$1,326,202	Voter Approved Bonds
					$476,967	Voter Approved Bonds
$1,500,000	**$1,750,000**	**$0**	**$0**	**$0**	**$46,497,840**	
$0	$0	$0	$0	$0	$917,283	Voter Approved Bonds
$17,868,041	**$37,372,761**	**$0**	**$0**	**$0**	**$226,121,393**	
$58,918,284	**$110,384,047**	**$56,648,115**	**$75,448,706**	**$8,790,688**	**$805,678,351**	

SUMMARY OF CAPITAL IMPROVEMENT PROJECTS AND PROPOSED FUNDING SOURCES

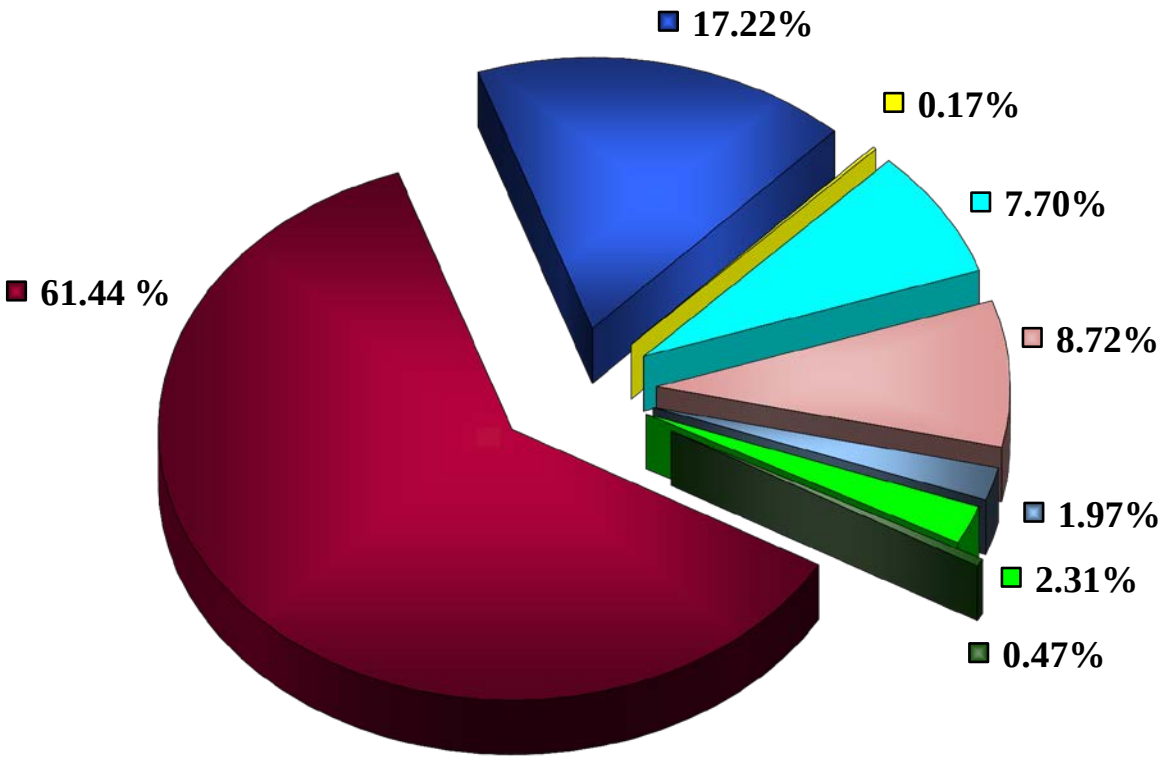
Approved Bond Election Totals FY 2009 (Roads)	$310,000,000
Approved Bond Election Totals FY 2009 (Buildings and Technology)	$185,000,000
Future Bond Election Totals	$138,764,781
Debt Issued for TRIP '04 and BRRP Road Projects Previously Approved by Voters	$70,220,000
Permanent Improvement Bonds Issued in FY2007 (Loop 288 Phase I)	$15,860,420
2005 Certificates of Obligation (Pct #4 Government Center)	$1,986,197
Tax Note Projects - Current and Proposed	$62,029,915
Capital Replacement Fund	$18,649,446
Projects Included in Regular Budget	$1,384,366
Transferred from Road and Bridge Fund to the Road and Bridge Service Center in Pct #1	$230,412
Funds Received from Cities	$200,000
Funds from Interest Earning and Excess Consultant Bond Funds	$573,415
Funded from Sale of Property	$779,398
GRAND TOTAL	**$805,678,351**

DENTON COUNTY

CAPITAL IMPROVEMENT PROGRAM - PROPOSED FINANCING

FY 2008 - FY 2019

$805,678,351



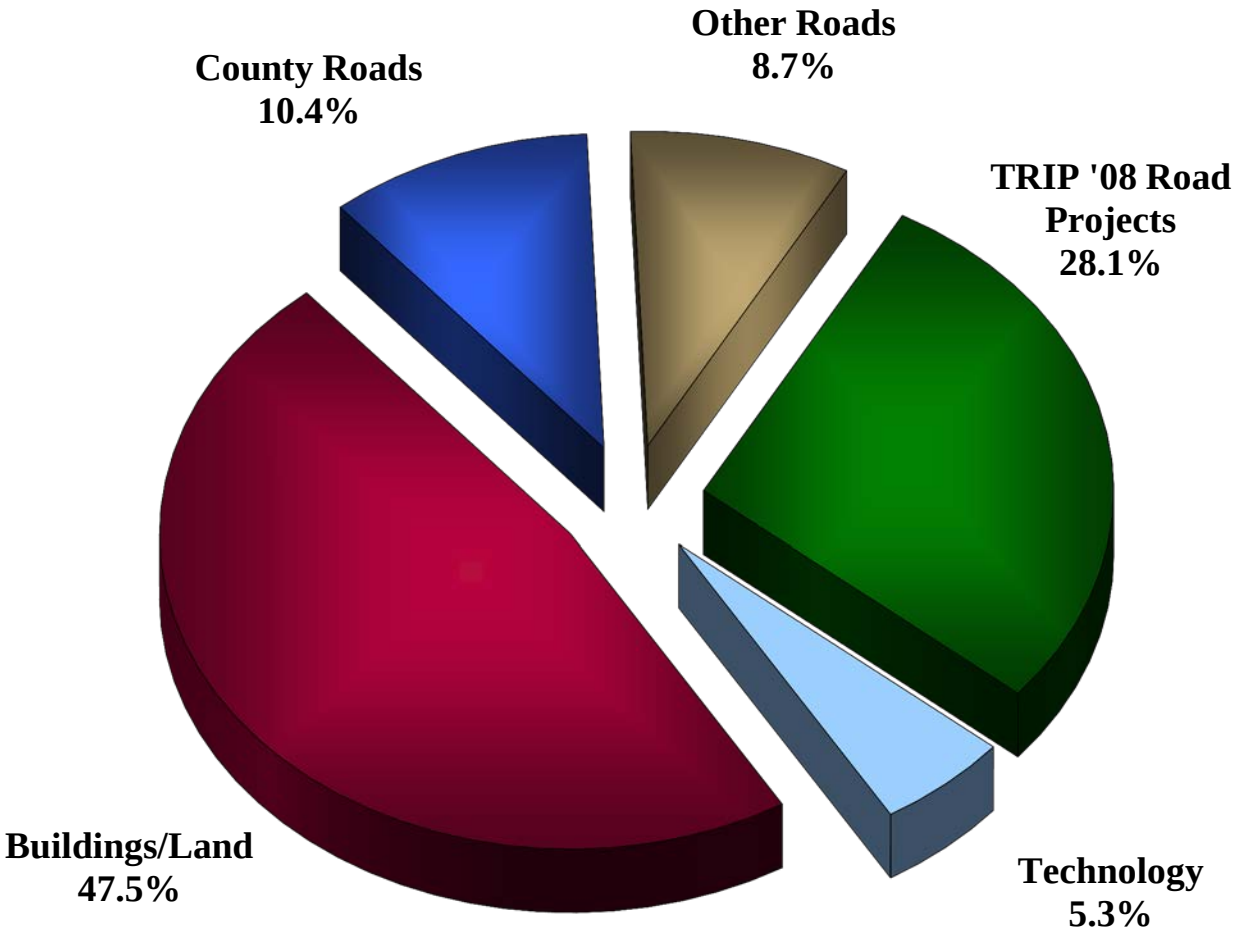
- Voter Approved Bonds - FY2009 - $495,000,000
- Future Bond Election - $138,764,781
- Projects Recommended to be Included in the Budget Process - $1,384, 366
- Tax Notes - $62,029,915
- Voter Approved Bonds Approved by Voters Prior to FY2009 - $70,220,000
- Permanent Improvement Bonds Issued in FY2007 - $15,860,420
- Capital Replacement Fund - $18,649,446
- Miscellaneous Funding Sources - $3,769,423

DENTON COUNTY

CAPITAL IMPROVEMENT PROGRAM BY CATEGORY

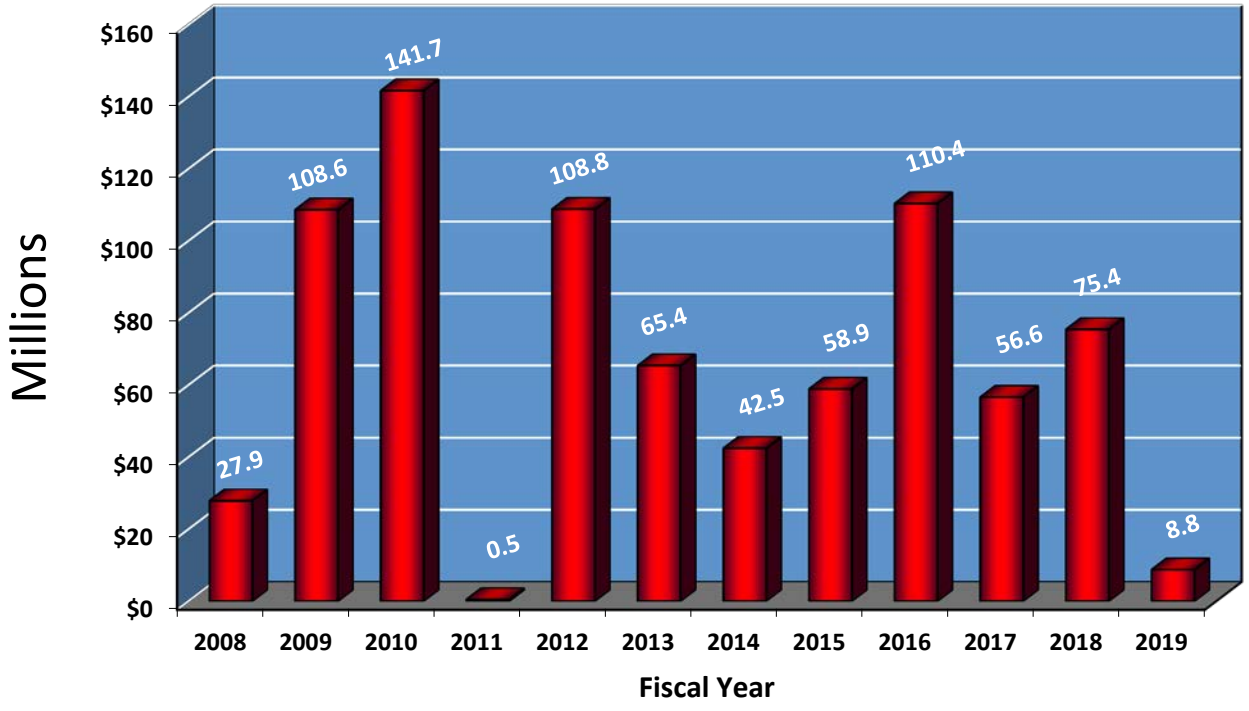
FY 2008 - FY 2019

$805,678,351



DENTON COUNTY

CAPITAL IMPROVEMENT PROGRAM - PROPOSED IMPLEMENTATION SCHEDULE

FY 2008 - FY 2019

$805,678,351